

Transactions on GBL Shares

Disclosure of transaction on GBL shares from December 29, 2025, until January 2, 2026 (included)
Implementation of the authorization of the Extraordinary General Shareholders' Meeting of May 2, 2025

Purchases

GBL, directly and through its subsidiaries, acquired during the period from December 29, 2025 until January 2, 2026 included, as part of:

- The share buyback program: 0 GBL share
- The share buyback program by an independent financial institution on the basis of a discretionary mandate (until March 13, 2026) in the central order book of a regulated market or MTF: 40,840 GBL shares

Trade date	Number of shares	Average price (EUR)	Lowest price (EUR)	Highest price (EUR)	Amount (EUR)	Market (MIC Code)
12/29/2025	1,266	75.55	75.30	75.70	95,650	AQEU
12/29/2025	6,352	75.60	75.30	75.75	480,203	CEUX
12/29/2025	769	75.54	75.30	75.70	58,092	TQEX
12/29/2025	12,000	75.49	75.25	75.75	905,851	XBRU
12/30/2025	782	75.90	75.45	76.10	59,355	AQEU
12/30/2025	5,269	76.03	75.45	76.20	400,599	CEUX
12/30/2025	332	75.82	75.50	76.10	25,171	TQEX
12/30/2025	6,610	76.05	75.45	76.20	502,703	XBRU
12/31/2025	352	75.68	75.60	75.80	26,639	AQEU
12/31/2025	762	75.71	75.65	75.80	57,689	CEUX
12/31/2025	264	75.69	75.60	75.80	19,983	TQEX
12/31/2025	886	75.75	75.60	75.90	67,116	XBRU
01/02/2026	1,100	76.14	75.95	76.35	83,753	AQEU
01/02/2026	2,369	76.16	75.95	76.40	180,413	CEUX
01/02/2026	700	76.13	75.95	76.35	53,291	TQEX
01/02/2026	1,027	76.15	76.00	76.35	78,203	XBRU
Total	40,840	75.78			3,094,710	

- The liquidity agreement: 0 GBL share



Sales

GBL, directly and through its subsidiaries, sold during the period from December 29, 2025 until January 2, 2026 included, as part of:

- The liquidity agreement: 0 GBL share

As of January 2, 2026, GBL holds directly and through its subsidiaries 12,349,993 GBL shares representing 9.3% of the issued capital and holds no shares under the liquidity agreement. On that date, 25.3% of the eighth share buyback program is executed¹.

Following GBL's decision to use the safe harbour² regime for the on-the-market share buybacks in the context of a EUR 598.9 million envelope, the liquidity contract with an independent financial institution has been suspended for an indefinite period.

For more information, please contact:

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About Groupe Bruxelles Lambert

Groupe Bruxelles Lambert ("GBL") is an established investment holding company, with over seventy years of stock exchange listing and a net asset value of €14.0bn at the end of September 2025. As a leading and active investor in Europe, GBL focuses on long-term value creation with the support of a stable family shareholder base.

GBL is focused on *delivering meaningful growth* by providing attractive returns to its shareholders through a combination of growth in its net asset value per share, a sustainable dividend and share buybacks.

GBL is listed on Euronext Brussels (Ticker: GBLB BB; ISIN code: BE0003797140) and is included in the BEL20 index.

¹ cf. <http://www.gbl.com/en/transactions-gbl-shares>

² Provided for in Regulation (EU) No. 596/2014 of 16 April 2014 on market abuse and Delegated Regulation (EU) No. 2016/1052 of 8 March 2016 with regard to regulatory technical standards for the terms of buyback programs and stabilization measures