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Brussels, 6 March 2025, at 8.00 am CET

## **IMMOBEL 2024 FULL YEAR RESULTS**

## IMMOBEL DEMONSTRATES STRENGTH AND STRATEGIC AGILITY IN A CHALLENGING MARKET

**Brussels, 6 March 2025** – Immobel enters 2025 in a position of strength, underpinned by increased sales activities, substantial cash reserves and disciplined financial management. The company recorded in 2024 an operating income of EUR 379 million, a 133% increase compared to 2023. With a liquidity position of EUR 182 million, compared to EUR 100 million as per end of June 2024, and a well-hedged debt profile, Immobel is geared to navigate still volatile market conditions with resilience and financial stability.

Furthermore, Immobel successfully secured over EUR 430 million in project refinancing and new financing facilities in 2024, reinforcing its ability to fund ongoing developments and maintain flexibility in a shifting landscape. Early 2025, the company strengthened its financial position with a EUR 135 million corporate financing extension, ensuring ample resources to meet ongoing obligations and drive future growth.

Looking ahead, Immobel anticipates steady residential sales in Belgium and signs of recovery in office transactions under EUR 100 million, even as larger deals remain constrained. With a strategic focus on premium locations and sustainable developments, the company remains resilient and positioned to seize opportunities in 2025 and beyond.



## **Financial Update**

- Liquidity position: EUR 182 million (or EUR 209 million internal view)
- Operating income: EUR 379 million (or EUR 445 million internal view)
- Annualized rental income: EUR 17 million
- EBITDA: EUR 34 million, Underlying net result: EUR 6 million, Net result: EUR 94 million
- Overhead costs: Decreased to EUR 30 million
- Average cost of debt: 4.3% (all-in), with more than 90% hedged or fixed up to the end of 2026
- Gearing ratio: Improved to 67% compared to 30 June 2024
- Total assets: EUR 1.6 billion (recorded at cost), impaired by EUR 99 million (6% of total assets), reflecting mainly the decision to discontinue select projects (Proximus Towers, Schoettermarial, Arquebusier) to focus on high-potential developments
- Portfolio composition: 71% of portfolio consists of residential real estate
- Permits: Final permits for a Gross Development Value (GDV) of EUR 1.1 billion in 2024, bringing the total permitted GDV portfolio to EUR 2 billion on a total portfolio of EUR 4.3 billion
- Dividend recommendation: The Board of Directors recommends not to declare a dividend for FY 2024 to further solidify the balance sheet

### **Business Update (as communicated on 8th January 2025)**

- Sale of approximately 1,000 residential units in Belgium (Oxy, Slachthuis, UNI, O'Sea, Ilot Saint-Roch, etc.), Luxembourg (River Place, Liewen), France, Germany (Eden), and Poland (Granaria)
- Commercialization launched for EUR 1.2 billion of projects in Brussels
- Handover of 1,315 residential units across all countries
- Signed a binding agreement for the sale of 124 units in the Kiem2050 project with Fonds Kirchberg (Luxembourg)
- Sale of the Cloud One Hotel and the public parking in the Granaria project (Gdańsk, Poland)
- Sale of 6,800 m<sup>2</sup> of office space to National Lottery (Brouck'R, Brussels)



- Lease of 56,000 m<sup>2</sup> of office space, including agreements with the European Defense Agency (EDA) at The Muse and agreements with Engie and Motel One at the OXY project in Brussels
- Permits obtained for Kiem2050 and River Place (Luxembourg), UNI, Oxy, Brouck'R, Lebeau, and The Commodore (Brussels), O'Sea Phase 4 (Ostend), and Slachthuis (Antwerp)
- Sale of non-strategic landbanks in Belgium and France for EUR 44.5 million

## **ESG Update**

In 2024, Immobel enhanced its sustainability efforts by standardizing practices and expanding carbon footprint assessments in line with Science Based Targets initiative (SBTi) guidelines. The company continued its efforts towards Taxonomy alignment and conducted biodiversity and socio-economic studies to evaluate project impacts. These initiatives led to a 94% (4-star) GRESB rating, underscoring Immobel's leadership in sustainability.

The statutory auditor, KPMG Bedrijfsrevisoren - Réviseurs d'Entreprises, represented by Filip De Bock, has confirmed that the audit procedures, which have been substantially completed, have not revealed any material misstatement in the accounting information included in the Company's annual announcement.

The 2024 Annual Report and ESG Report will be published on March 17, 2025, ahead of the General Shareholders Meeting, which will be held on April 17, 2025.



#### For more information:

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About Immobel: Immobel, established in 1863, is a prominent Belgian real estate developer specializing in creating high-quality, sustainable urban environments in premium locations that positively impact how people live, work, and play. The company focuses on mixed-use real estate projects and operates in various countries across Europe, including Belgium, Luxembourg, Poland, France, Spain, Germany, and the United Kingdom. Its projects are defined by their innovative design, sustainability, and strategic placement in prime urban areas, ensuring long-term value and a positive contribution to the cities they transform. Immobel is committed to sustainable urban growth, integrating forward-thinking solutions into its developments across multiple markets.

For more information, please go to: immobelgroup.com



## CONSOLIDATED STATEMENT OF PROFIT AND LOSS AND OTHER COMPREHENSIVE INCOME (IN THOUSANDS €)

Revenues         2         370.539         152.615           Rental income         3         6.967         3.763           Other operating income         4         1.880         6.466           OPERATING EXPENSES         4460.449         -189.217           Cost of sales         5         -348.734         -133.025           Write down on inventories         6         486.143         -10.415           Impairment on investment properties         6         -5.807         -20.000           Administration costs         7         -19.765         -25.78           OPERATING LOSS         -81.063         -26.374           SALE OF SUBSIDIARIES         259         -25.78           Gain (loss) on sales of subsidiaries         259         -23.31           JOINT VENTURES AND ASSOCIATES         -2.381         3.001           OPERATING LOSS AND SHARE OF RESULT OF ASSOCIATES AND JOINT VENTURES, NET OF TAX         8         -2.381         3.001           Interest expense         -17.252         -9.862         -9.862           Other financial income         6.832         10.513           Interest expense         -17.252         -9.862           Other financial expenses         -1.111         -4.447		NOTES	31/12/2024	31/12/2023 (represented *)
Rental Income   3   6.967   3.763	OPERATING INCOME		379.386	162.843
Other operating income         4         1.880         6.485           OPERATING EXPENSES         -460.449         -189.217           Cost of sales         5         -348.734         -133.025           Write down on inventories         6         -86.143         -10.415           Impairment on investment properties         6         -86.043         -20.000           Administration costs         7         -19.765         -25.780           OPERATING LOSS         -81.063         -26.374           SALE OF SUBSIDIARIES         259           Gain (loss) on sales of subsidiaries         259           JOINT VENTURES AND ASSOCIATES         -2.381         3.001           Share of result of joint ventures and associates, net of tax         8         -2.381         3.001           OPERATING LOSS AND SHARE OF RESULT OF ASSOCIATES AND JOINT VENTURES, NET OF TAX         -83.185         -23.373           Interest income         6.832         10.513           Interest supense         -17.252         9.866           Other financial income         2.902         1.847           Other financial expenses         -1.111         -4.447           NET FINANCIAL COSTS         9         -8.629         -1.952           OPERATING LOSS BEFORE	Revenues	2	370.539	152.615
OPERATING EXPENSES         460.449         -189.217           Cost of sales         5         -348.734         -133.025           Write down on inventories         6         -86.143         -10.413           Impairment on investment properties         6         -86.143         -10.413           Impairment on investment properties         6         -5.807         -20.000           Administration costs         7         -19.765         -25.765           OPERATING LOSS         -81.063         -26.374           SALE OF SUBSIDIARIES         259           Gain (loss) on sales of subsidiaries         259           JOINT VENTURES AND ASSOCIATES         -2.381         3.001           OPERATING LOSS AND SHARE OF RESULT OF ASSOCIATES AND JOINT VENTURES, NET OF TAX         8         -2.381         3.001           OPERATING LOSS AND SHARE OF RESULT OF ASSOCIATES AND JOINT VENTURES, NET OF TAX         -83.185         -23.373         -23.373           Interest expense         -17.252         -9.865         -9.865         -11.111         -4.447           Interest expense         -17.252         -9.865         -9.181         -9.862         -1.952           Other financial expenses         -1.111         -4.447         -4.47         -4.47         -1.847	Rental income	3	6.967	3.763
Cost of sales         5         -348.734         -133.025           Write down on inventories         6         -86.143         -10.413           Impairment on investment properties         6         -86.143         -10.413           Impairment on investment properties         6         -5.807         -20.000           Administration costs         7         -19.765         -25.780           OPERATING LOSS         -81.063         -26.374           SALE OF SUBSIDIARIES         259           Gain (loss) on sales of subsidiaries         259           JOINT VENTURES AND ASSOCIATES         2.381         3.001           Share of result of joint ventures and associates, net of tax         8         -2.381         3.001           OPERATING LOSS AND SHARE OF RESULT OF ASSOCIATES AND JOINT VENTURES, NET OF TAX         -83.185         -23.373           Interest income         6.832         10.513           Interest expense         -17.252         -9.865           Other financial income         2.902         1.847           Other financial expenses         -1.1111         -4.447           NET FINANCIAL COSTS         9         -8.629         -1.952           Operating Loss BEFORE TAXES         91.815         -25.326 <t< td=""><td>Other operating income</td><td>4</td><td>1.880</td><td>6.465</td></t<>	Other operating income	4	1.880	6.465
Write down on inventories         6         -86.143         -10.413           Impairment on investment properties         6         -5.807         -20.000           Administration costs         7         -19.765         -25.780           OPERATING LOSS         -81.063         -26.374           SALE OF SUBSIDIARIES         259           Gain (loss) on sales of subsidiaries         259           JOINT VENTURES AND ASSOCIATES         -2.381         3.001           Share of result of joint ventures and associates, net of tax         8         -2.381         3.001           OPERATING LOSS AND SHARE OF RESULT OF ASSOCIATES AND JOINT VENTURES, NET OF TAX         -83.185         -23.373           Interest expense         6.832         10.513           Interest expense         -17.252         -9.865           Other financial income         2.902         1.847           NET FINANCIAL COSTS         9         -8.629         -1.952           OPERATING LOSS BEFORE TAXES         -91.815         -25.326           Income taxes         10         -1.774         -12.261           LOSS OF THE PERIOD         -93.589         -37.587           Share of non-controlling interests         115         83.62           SHARE ATTRIBUTABLE TO OWNERS	OPERATING EXPENSES		-460.449	-189.217
Impairment on investment properties	Cost of sales	5	-348.734	-133.025
Administration costs 7 -19,765 -25,786 OPERATING LOSS -81,063 -26,374 SALE OF SUBSIDIARIES -259 Gain (loss) on sales of subsidiaries -2,381 -3,001 Share of result of joint ventures and associates, net of tax 8 -2,381 -3,001 OPERATING LOSS AND SHARE OF RESULT OF ASSOCIATES AND JOINT VENTURES, NET OF TAX -83,185 -23,373 Interest income -2,381 -3,001 Oliver financial income -1,7,252 -9,866 Other financial expenses -1,7,252 -9,866 Other financial expenses -1,1,111 -4,447 NET FINANCIAL COSTS 9 -8,629 -1,952 OPERATING LOSS BEFORE TAXES -91,815 -25,326 Income taxes -1,1,111 -4,447 NET FINANCIAL COSTS 9 -8,629 -1,952 OPERATING LOSS BEFORE TAXES -91,815 -25,326 Income taxes -1,1,111 -4,2,261 Income taxes -1,1,111 -4,447 Income taxes -1,1,111 -4,1,111 Income taxes -1,1,111 Income taxes -1,1,111 Income taxes -1,1,111 Inc	Write down on inventories	6	-86.143	-10.413
OPERATING LOSS         -81.063         -26.374           SALE OF SUBSIDIARIES         259           Gain (loss) on sales of subsidiaries         259           JOINT VENTURES AND ASSOCIATES         -2.381         3.001           Share of result of joint ventures and associates, net of tax         8         -2.381         3.001           OPERATING LOSS AND SHARE OF RESULT OF ASSOCIATES AND JOINT VENTURES, NET OF TAX         -83.185         -23.373           Interest income         6.832         10.513           Interest expense         -17.252         -9.865           Other financial income         2.902         1.847           Other financial expenses         -1.111         -4.47           WET FINANCIAL COSTS         9         -8.629         -1.952           OPERATING LOSS BEFORE TAXES         91.815         -25.326           Income taxes         10         -1.774         -12.261           LOSS OF THE PERIOD         -93.589         -37.587           Share of non-controlling interests         115         836           SHARE ATTRIBUTABLE TO OWNERS OF THE COMPANY         -93.589         -37.587           Cother comprehensive income - items that are or may be reclassified subsequently to profit or loss         -2.164           Currency translation	Impairment on investment properties	6	-5.807	-20.000
SALE OF SUBSIDIARIES       259         Gain (loss) on sales of subsidiaries       259         JOINT VENTURES AND ASSOCIATES       -2.381       3.001         Share of result of joint ventures and associates, net of tax       8 -2.381       3.001         OPERATING LOSS AND SHARE OF RESULT OF ASSOCIATES AND JOINT VENTURES, NET OF TAX       -83.185       -23.373         Interest income       6.832       10.513         Interest expense       -17.252       -9.865         Other financial income       2.902       1.847         Other financial expenses       -1.111       -4.447         NET FINANCIAL COSTS       9 -8.629       -1.952         OPERATING LOSS BEFORE TAXES       91.815       -25.326         Income taxes       10 -1.774       -12.261         LOSS OF THE PERIOD       -93.589       -37.587         Share of non-controlling interests       115       836         SHARE ATTRIBUTABLE TO OWNERS OF THE COMPANY       -93.589       -37.587         LOSS OF THE PERIOD       -93.589       -37.587         Cash flow hedging       -5.068       -3.402         Other comprehensive income - items that are or may be reclassified subsequently to profit or loss       -2.164         Cash flow hedging       -5.068       -3.402     <	Administration costs	7	-19.765	-25.780
Gain (loss) on sales of subsidiaries         259           JOINT VENTURES AND ASSOCIATES         -2.381         3.001           Share of result of joint ventures and associates, net of tax         8         -2.381         3.001           OPERATING LOSS AND SHARE OF RESULT OF ASSOCIATES AND JOINT VENTURES, NET OF TAX         -83.185         -23.373           Interest income         6.832         10.513           Interest expense         -17.252         -9.866           Other financial income         2.902         1.847           Other financial expenses         -1.111         -4.447           NET FINANCIAL COSTS         9         -8.629         -1.952           OPERATING LOSS BEFORE TAXES         -91.815         -25.326           Income taxes         10         -1.774         -12.261           LOSS OF THE PERIOD         -93.589         -37.587           Share of non-controlling interests         115         836           SHARE ATTRIBUTABLE TO OWNERS OF THE COMPANY         -93.704         -38.423           LOSS OF THE PERIOD         -93.589         -37.587           Other comprehensive income - items that are or may be reclassified subsequently to profit or loss         -2.164           Currency translation         504         1.236           Cash	OPERATING LOSS		-81.063	-26.374
JOINT VENTURES AND ASSOCIATES   -2.381   3.001	SALE OF SUBSIDIARIES		259	
Share of result of joint ventures and associates, net of tax         8         -2.381         3.001           OPERATING LOSS AND SHARE OF RESULT OF ASSOCIATES AND JOINT VENTURES, NET OF TAX         -83.185         -23.373           Interest income         6.832         10.513           Interest expense         -17.252         -9.865           Other financial income         2.902         1.847           Other financial expenses         -1.111         -4.447           NET FINANCIAL COSTS         9         -8.629         -1.952           OPERATING LOSS BEFORE TAXES         -91.815         -25.326           Income taxes         10         -1.774         -12.261           LOSS OF THE PERIOD         -93.589         -37.587           Share of non-controlling interests         115         836           SHARE ATTRIBUTABLE TO OWNERS OF THE COMPANY         -93.704         -38.423           LOSS OF THE PERIOD         -93.589         -37.587           Other comprehensive income - items that are or may be reclassified subsequently to profit or loss         -4.564         -2.164           Currency translation         504         1.236         -3.402           Other comprehensive income - items that will not be reclassified subsequently to profit or loss         -5.068         -3.402      <	Gain (loss) on sales of subsidiaries		259	
Page	JOINT VENTURES AND ASSOCIATES		-2.381	3.001
10.513	Share of result of joint ventures and associates, net of tax	8	-2.381	3.001
Interest expense	OPERATING LOSS AND SHARE OF RESULT OF ASSOCIATES AND JOINT VENTURES, NET OF TAX		-83.185	-23.373
Other financial income         2.902         1.847           Other financial expenses         -1.111         -4.447           NET FINANCIAL COSTS         9         -8.629         -1.952           OPERATING LOSS BEFORE TAXES         -91.815         -25.326           Income taxes         10         -1.774         -12.261           LOSS OF THE PERIOD         -93.589         -37.587           Share of non-controlling interests         115         836           SHARE ATTRIBUTABLE TO OWNERS OF THE COMPANY         -93.704         -38.423           LOSS OF THE PERIOD         -93.589         -37.587           Other comprehensive income - items that are or may be reclassified subsequently to profit or loss         -4.564         -2.164           Cash flow hedging         -5.068         -3.402           Other comprehensive income - items that will not be reclassified subsequently to profit or loss         271           Actuarial gains and losses (-) on defined benefit pension plans         271           TOTAL OTHER COMPREHENSIVE INCOME         -4.564         -1.893           COMPREHENSIVE INCOME         -98.153         -39.479           Share of non-controlling interests         46         646	Interest income		6.832	10.513
Other financial expenses         -1.111         -4.447           NET FINANCIAL COSTS         9         -8.629         -1.952           OPERATING LOSS BEFORE TAXES         -91.815         -25.326           Income taxes         10         -1.774         -12.261           LOSS OF THE PERIOD         -93.589         -37.587           Share of non-controlling interests         115         836           SHARE ATTRIBUTABLE TO OWNERS OF THE COMPANY         -93.704         -38.423           LOSS OF THE PERIOD         -93.589         -37.587           Other comprehensive income - items that are or may be reclassified subsequently to profit or loss         -4.564         -2.164           Currency translation         504         1.236           Cash flow hedging         -5.068         -3.402           Other comprehensive income - items that will not be reclassified subsequently to profit or loss         271           Actuarial gains and losses (-) on defined benefit pension plans         274           TOTAL OTHER COMPREHENSIVE INCOME         -4.564         -1.893           COMPREHENSIVE INCOME OF THE PERIOD         -98.153         -39.479           Share of non-controlling interests         46         648	Interest expense		-17.252	-9.865
NET FINANCIAL COSTS         9         -8.629         -1.952           OPERATING LOSS BEFORE TAXES         -91.815         -25.326           Income taxes         10         -1.774         -12.261           LOSS OF THE PERIOD         -93.589         -37.587           Share of non-controlling interests         115         836           SHARE ATTRIBUTABLE TO OWNERS OF THE COMPANY         -93.704         -38.423           LOSS OF THE PERIOD         -93.589         -37.587           Other comprehensive income - items that are or may be reclassified subsequently to profit or loss         -4.564         -2.164           Currency translation         504         1.236         -3.402           Other comprehensive income - items that will not be reclassified subsequently to profit or loss         271         -4.564         -4.564           Actuarial gains and losses (-) on defined benefit pension plans         271         -4.564         -1.893           TOTAL OTHER COMPREHENSIVE INCOME         -4.564         -1.893         -39.479           Share of non-controlling interests         46         648	Other financial income		2.902	1.847
December	Other financial expenses		-1.111	-4.447
Income taxes	NET FINANCIAL COSTS	9	-8.629	-1.952
LOSS OF THE PERIOD Share of non-controlling interests 115 836 SHARE ATTRIBUTABLE TO OWNERS OF THE COMPANY -93.704 -38.423  LOSS OF THE PERIOD -93.589 -37.587 Other comprehensive income - items that are or may be reclassified subsequently to profit or loss Currency translation 504 1.236 Cash flow hedging -5.068 -3.402 Other comprehensive income - items that will not be reclassified subsequently to profit or loss Actuarial gains and losses (-) on defined benefit pension plans TOTAL OTHER COMPREHENSIVE INCOME -4.564 -1.893 COMPREHENSIVE INCOME OF THE PERIOD -98.153 -39.479 Share of non-controlling interests	OPERATING LOSS BEFORE TAXES		-91.815	-25.326
Share of non-controlling interests  SHARE ATTRIBUTABLE TO OWNERS OF THE COMPANY  -93.704  -93.589  -37.587  Other comprehensive income - items that are or may be reclassified subsequently to profit or loss  Currency translation  Cash flow hedging  Other comprehensive income - items that will not be reclassified subsequently to profit or loss  Cash government of the profit or loss  Actuarial gains and losses (-) on defined benefit pension plans  TOTAL OTHER COMPREHENSIVE INCOME  -4.564  -1.893  Share of non-controlling interests  46  648	Income taxes	10	-1.774	-12.261
SHARE ATTRIBUTABLE TO OWNERS OF THE COMPANY  -93.704  -38.423  Currency translation  Cash flow hedging  Other comprehensive income - items that are or may be reclassified subsequently to profit or loss  Currency translation  504  1.238  Cash flow hedging  -5.068  -3.402  Other comprehensive income - items that will not be reclassified subsequently to profit or loss  Actuarial gains and losses (-) on defined benefit pension plans  TOTAL OTHER COMPREHENSIVE INCOME  -4.564  -1.893  Share of non-controlling interests  46  648	LOSS OF THE PERIOD		-93.589	-37.587
Currency translation 504 1.238 Cash flow hedging -5.068 -3.402 Other comprehensive income - items that are or may be reclassified subsequently to profit or loss  Cash flow hedging -5.068 -3.402 Other comprehensive income - items that will not be reclassified subsequently to profit or loss  Actuarial gains and losses (-) on defined benefit pension plans 271  TOTAL OTHER COMPREHENSIVE INCOME -4.564 -1.893 COMPREHENSIVE INCOME -98.153 -39.479 Share of non-controlling interests 46 648	Share of non-controlling interests		115	836
Other comprehensive income - items that are or may be reclassified subsequently to profit or loss  Currency translation  Cash flow hedging  Other comprehensive income - items that will not be reclassified subsequently to profit or loss  Actuarial gains and losses (-) on defined benefit pension plans  TOTAL OTHER COMPREHENSIVE INCOME  COMPREHENSIVE INCOME OF THE PERIOD  Share of non-controlling interests  -4.564  -2.164  -2.164  -2.164  -2.164  -2.164  -3.402	SHARE ATTRIBUTABLE TO OWNERS OF THE COMPANY		-93.704	-38.423
Other comprehensive income - items that are or may be reclassified subsequently to profit or loss  Currency translation  Cash flow hedging  Other comprehensive income - items that will not be reclassified subsequently to profit or loss  Actuarial gains and losses (-) on defined benefit pension plans  TOTAL OTHER COMPREHENSIVE INCOME  COMPREHENSIVE INCOME OF THE PERIOD  Share of non-controlling interests  -4.564  -2.164  -2.164  -2.164  -2.164  -2.164  -3.402	LOSS OF THE PERIOD		-93 589	-37 587
Cash flow hedging -5.068 -3.402  Other comprehensive income - items that will not be reclassified subsequently to profit or loss  Actuarial gains and losses (-) on defined benefit pension plans 271  TOTAL OTHER COMPREHENSIVE INCOME -4.564 -1.893  COMPREHENSIVE INCOME OF THE PERIOD -98.153 -39.479  Share of non-controlling interests 46 648	Other comprehensive income - items that are or may be reclassified subsequently to profit or loss			-2.164
Other comprehensive income - items that will not be reclassified subsequently to profit or loss  Actuarial gains and losses (-) on defined benefit pension plans  TOTAL OTHER COMPREHENSIVE INCOME  COMPREHENSIVE INCOME OF THE PERIOD  Share of non-controlling interests  271  -4.564  -1.893  -39.479	Currency translation		504	1.238
Subsequently to profit or loss  Actuarial gains and losses (-) on defined benefit pension plans  TOTAL OTHER COMPREHENSIVE INCOME  COMPREHENSIVE INCOME OF THE PERIOD  Share of non-controlling interests  -271  -4.564  -1.893  -39.479  -39.479	Cash flow hedging		-5.068	-3.402
TOTAL OTHER COMPREHENSIVE INCOME  COMPREHENSIVE INCOME OF THE PERIOD  Share of non-controlling interests  -4.564  -1.893  -39.479  648	Other comprehensive income - items that will not be reclassified subsequently to profit or loss			271
COMPREHENSIVE INCOME OF THE PERIOD -98.153 -39.479 Share of non-controlling interests 46 648	Actuarial gains and losses (-) on defined benefit pension plans			271
Share of non-controlling interests 46 648	TOTAL OTHER COMPREHENSIVE INCOME		-4.564	-1.893
	COMPREHENSIVE INCOME OF THE PERIOD		-98.153	-39.479
SHARE ATTRIBUTABLE TO OWNERS OF THE COMPANY -98.199 -40.127	Share of non-controlling interests		46	648
	SHARE ATTRIBUTABLE TO OWNERS OF THE COMPANY		-98.199	-40.127

<sup>(\*)</sup> The consolidated statement of profit and loss and other comprehensive income of 2023 has been represented to separately present administration costs, write down on inventories, and impairment on investment properties;



and includes a EUR 4.4 million reclassification of costs related to abandoned projects from cost of sales to write down on inventories with the objective to improve comparability.

# CONSOLIDATED STATEMENT OF FINANCIAL POSITION (IN THOUSANDS €)

ASSETS	S 31/12/2024	31/12/2023
NON-CURRENT ASSETS	330.536	367.090
Intangible assets 12	1.648	1.693
Property, plant and equipment 13	2.883	3.425
Right-of-use assets 14	8.175	9.017
Investment property 15	53.017	60.146
Investments in joint ventures and associates 16	170.838	167.312
Advances to joint ventures and associates 16	76.112	109.209
Deferred tax assets 17	16.187	13.455
Other non-current financial assets	349	1.422
Cash guarantees and deposits	1.328	1.411
CURRENT ASSETS	1.239.125	1.361.198
Inventories 18	952.669	1.118.165
Trade receivables 19	33.945	24.198
Contract assets 20	11.389	22.480
Income Tax receivables	848	1.986
Prepayments and other receivables 21	31.428	49.042
Advances to joint ventures and associates 16	25.918	10.551
Other current financial assets	1.126	2.696
Cash and cash equivalents 22	181.802	132.080
TOTAL ASSETS	1.569.661	1.728.289

EQUITY AND LIABILITIES         NOTES         31/12/2024         31/12/2023           TOTAL EQUITY         400.167         501.675           EQUITY ATTRIBUTABLE TO OWNERS OF THE COMPANY         381.461         484.798           Share capital and share premium         103.678         97.257           Retained earnings         277.692         383.151           Reserves         92         4.390           NON-CONTROLLING INTERESTS         18.706         16.877           NON-CURRENT LIABILITIES         460.735         815.709           Employee benefit obligations         243         144           Deferred tax liabilities         17         23.307         22.676           Financial debts         22         430.580         787.946           Derivative financial instruments         22         6.605         4.943           CURRENT LIABILITIES         708.759         410.906           Provisions         24         2.364         3.802           Financial debts         25         55.398         80.718           Contract liabilities         26         44.889         81.549				
EQUITY ATTRIBUTABLE TO OWNERS OF THE COMPANY       381.461       484.798         Share capital and share premium       103.678       97.257         Retained earnings       277.692       383.151         Reserves       92       4.390         NON-CONTROLLING INTERESTS       18.706       16.877         NON-CURRENT LIABILITIES       460.735       815.709         Employee benefit obligations       243       144         Deferred tax liabilities       17       23.307       22.676         Financial debts       22       430.580       787.946         Derivative financial instruments       22       6.605       4.943         CURRENT LIABILITIES       708.759       410.906         Provisions       24       2.364       3.802         Financial debts       22       552.047       176.182         Trade payables       25       55.398       80.718	EQUITY AND LIABILITIES	NOTES	31/12/2024	31/12/2023
Share capital and share premium       103.678       97.257         Retained earnings       277.692       383.151         Reserves       92       4.390         NON-CONTROLLING INTERESTS       18.706       16.877         NON-CURRENT LIABILITIES       460.735       815.709         Employee benefit obligations       243       144         Deferred tax liabilities       17       23.307       22.676         Financial debts       22       430.580       787.946         Derivative financial instruments       22       6.605       4.943         CURRENT LIABILITIES       708.759       410.906         Provisions       24       2.364       3.802         Financial debts       22       552.047       176.182         Trade payables       25       55.398       80.718	TOTAL EQUITY		400.167	501.675
Retained earnings       277.692       383.151         Reserves       92       4.390         NON-CONTROLLING INTERESTS       18.706       16.877         NON-CURRENT LIABILITIES       460.735       815.709         Employee benefit obligations       243       144         Deferred tax liabilities       17       23.307       22.676         Financial debts       22       430.580       787.946         Derivative financial instruments       22       6.605       4.943         CURRENT LIABILITIES       708.759       410.906         Provisions       24       2.364       3.802         Financial debts       22       552.047       176.182         Trade payables       25       55.398       80.718	EQUITY ATTRIBUTABLE TO OWNERS OF THE COMPANY		381.461	484.798
Reserves       92       4.390         NON-CONTROLLING INTERESTS       18.706       16.877         NON-CURRENT LIABILITIES       460.735       815.709         Employee benefit obligations       243       144         Deferred tax liabilities       17       23.307       22.676         Financial debts       22       430.580       787.946         Derivative financial instruments       22       6.605       4.943         CURRENT LIABILITIES       708.759       410.906         Provisions       24       2.364       3.802         Financial debts       22       552.047       176.182         Trade payables       25       55.398       80.718	Share capital and share premium		103.678	97.257
NON-CONTROLLING INTERESTS         18.706         16.877           NON-CURRENT LIABILITIES         460.735         815.709           Employee benefit obligations         243         144           Deferred tax liabilities         17         23.307         22.676           Financial debts         22         430.580         787.946           Derivative financial instruments         22         6.605         4.943           CURRENT LIABILITIES         708.759         410.906           Provisions         24         2.364         3.802           Financial debts         22         552.047         176.182           Trade payables         25         55.398         80.718	Retained earnings		277.692	383.151
NON-CURRENT LIABILITIES         460.735         815.709           Employee benefit obligations         243         144           Deferred tax liabilities         17         23.307         22.676           Financial debts         22         430.580         787.946           Derivative financial instruments         22         6.605         4.943           CURRENT LIABILITIES         708.759         410.906           Provisions         24         2.364         3.802           Financial debts         22         552.047         176.182           Trade payables         25         55.398         80.718	Reserves		92	4.390
Employee benefit obligations       243       144         Deferred tax liabilities       17       23.307       22.676         Financial debts       22       430.580       787.946         Derivative financial instruments       22       6.605       4.943         CURRENT LIABILITIES       708.759       410.906         Provisions       24       2.364       3.802         Financial debts       22       552.047       176.182         Trade payables       25       55.398       80.718	NON-CONTROLLING INTERESTS		18.706	16.877
Deferred tax liabilities       17       23.307       22.676         Financial debts       22       430.580       787.946         Derivative financial instruments       22       6.605       4.943         CURRENT LIABILITIES       708.759       410.906         Provisions       24       2.364       3.802         Financial debts       22       552.047       176.182         Trade payables       25       55.398       80.718	NON-CURRENT LIABILITIES		460.735	815.709
Financial debts       22       430.580       787.946         Derivative financial instruments       22       6.605       4.943         CURRENT LIABILITIES       708.759       410.906         Provisions       24       2.364       3.802         Financial debts       22       552.047       176.182         Trade payables       25       55.398       80.718	Employee benefit obligations		243	144
Derivative financial instruments         22         6.605         4.943           CURRENT LIABILITIES         708.759         410.906           Provisions         24         2.364         3.802           Financial debts         22         552.047         176.182           Trade payables         25         55.398         80.718	Deferred tax liabilities	17	23.307	22.676
CURRENT LIABILITIES         708.759         410.906           Provisions         24         2.364         3.802           Financial debts         22         552.047         176.182           Trade payables         25         55.398         80.718	Financial debts	22	430.580	787.946
Provisions         24         2.364         3.802           Financial debts         22         552.047         176.182           Trade payables         25         55.398         80.718	Derivative financial instruments	22	6.605	4.943
Financial debts         22         552.047         176.182           Trade payables         25         55.398         80.718	CURRENT LIABILITIES		708.759	410.906
Trade payables 25 55.398 80.718	Provisions	24	2.364	3.802
	Financial debts	22	552.047	176.182
Contract liabilities         26         44.889         81.549	Trade payables	25	55.398	80.718
	Contract liabilities	26	44.889	81.549



Income Tax liabilities		4.719	2.154
Social debts, VAT and other tax payables	27	15.897	12.486
Accrued charges and other amount payable	27	12.775	28.771
Advances from joint venture and associates	16	20.669	25.244
TOTAL EQUITY AND LIABILITIES		1.569.661	1.728.289

## SUMMARY OF THE CONSOLIDATED COMPREHENSIVE INCOME (INTERNAL VIEW)

CONSOLIDATED INCOME STATEMENT	EUR ('000)	31/12/2024	31/12/2023 Represented (*)
OPERATING INCOME		445,449	215,674
Revenues		415,773	189,820
Rental income		20,762	20,285
Other operating income		8,914	5,569
OPERATING EXPENSES		-517,253	-227,510
Cost of sales		-388,060	-165,460
Write down on inventories		-93,615	-10,413
Impairment on investment properties		-5,807	-20,000
Administration costs		-29,771	-31,637
OPERATING LOSS		-71,804	-11,836
SALE OF SUBSIDIARIES		259	
Gain (loss) on sales of subsidiaries		259	
JOINT VENTURES AND ASSOCIATES		-2	-4
Share of result of joint ventures and associates, net of tax		-2	-4
OPERATING LOSS OPERATING PROFIT AND SHARE OF RESULT OF ASSOCIATES AND JOINT VENTURES, NET OF TAX		-71,547	-11,840
Interest income		4,735	9,197
Interest expense		-26,746	-18,634
Other financial income / expenses		2,906	-3,046
NET FINANCIAL COSTS		-19,106	-12,483
OPERATING LOSS BEFORE TAXES		-90,653	-24,323
Income taxes		-2,936	-13,684
LOSS OF THE PERIOD		-93,589	-38,007
Share of non-controlling interests		115	416
SHARE ATTRIBUTABLE TO OWNERS OF THE COMPANY		-93,704	-38,423

<sup>(\*)</sup> The consolidated income statement of 2023 has been represented to separately present administration costs, write down on inventories, and impairment on investment properties; and includes a EUR 4.4 million reclassification of costs related to abandoned projects from cost of sales to write down on inventories with the objective to improve comparability.

## SUMMARY OF THE CONSOLIDATED STATEMENT OF FINANCIAL POSITION (INTERNAL VIEW)

CONSOLIDATED STATEMENT OF FINANCIAL POSITION	EUR ('000)	31/12/2024	31/12/2023
NON-CURRENT ASSETS		215,260	242,962
Intangible assets and property, plant and equipment		4,530	5,118
Right-of-use assets		8,175	9,017
Investment property		118,710	124,902
Investments and advances to joint ventures and associates		54,172	74,510
Deferred tax assets		24,130	18,716
Other non-current assets		5,542	10,698
CURRENT ASSETS	·	1,734,635	1,833,032
Inventories	·	1,386,769	1,538,276
Trade receivables		38,131	32,189



Contract assets		20,895	19,875
Tax receivables and other current assets		56,569	77,390
Advances to joint ventures and associates		22,961	8,264
Cash and cash equivalents		209,310	157,039
TOTAL ASSETS		1,949,895	2,075,994
TOTAL EQUITY	EUR ('000)	400,167	500,793
NON-CURRENT LIABILITIES		585,725	973,091
Financial debts		551,735	943,790
Deferred tax liabilities		25,812	24,125
Other non-current liabilities		8,177	5,176
CURRENT LIABILITIES		964,004	602,110
Financial debts		698,134	261,724
Trade payables		70,270	93,735
Contract liabilities		57,818	87,452
Tax payables and other current liabilities		127,181	145,673
Advances from joint venture and associates		10,601	13,527
TOTAL EQUITY AND LIABILITIES		1,949,895	2,075,994



## **APM (ALTERNATIVE PERFORMANCES MEASURES)**

### **EBITDA Internal view**

EBITDA internal view (Earnings Before Interest, Depreciation and Amortization) refers to the operating result (including share of result of associates and joint ventures) before amortization, depreciation, impairment of assets and provisions (as included in Administration Costs) excluding one-time exceptional cost before application of IFRS 11.

in KEUR	31/12/2024	30/06/2024	31/12/2023	30/06/2023 Reference in annual report
Operating profit and share of result of associates and joint				
ventures, net of tax	-71.547	-81.110	-11.840	4.488 Segment reporting
Depreciations & provisions	5.921	1.797	6.733	4.048 N/A (included in administration costs segment reporting)
Write down on inventories	93.615	93.443	10.413	0 Segment reporting
Impairment on investment properties	5.807		20.000	Segment reporting
EBITDA internal view	33.796	14.130	25.305	8.536
Strategic cost-cutting measures	0	0	10.200	9.300 N/A (included in administration costs segment reporting)
Underlying EBITDA internal view	33.796	14.130	35.505	17.836

Whenever EBITDA is mentioned, it refers to EBITDA internal view.

### **EBITDA External view**

EBITDA internal view (Earnings Before Interest, Depreciation and Amortization) refers to the operating result before amortization, depreciation, impairment of assets and provisions (as included in Administration Costs) excluding one-time exceptional cost.

in KEUR	31/12/2024	30/06/2024	31/12/2023	30/06/2023 Reference in annual report
Operating profit and share of result of associates and joint				
ventures, net of tax	-83.185	-87.984	-23.374	-461 Consolidated statement of profit and loss
				Note Write down on inventories and impairment on investment
Impairment on investment property	5.807	6.229	20.000	0 properties (2024)/ Note administration costs (2023)
				Note Write down on inventories and impairment on investment
Write down on inventories and other assets	86.143	79.741	10.413	0 properties (2024)/ Note administration costs (2023)
Amortisation of intangible and tangible assets, and of				
investment property	3.416	1.719	4.890	2.297 Note administration costs
Provisions	-1.438	-1.272	-278	437 Note administration costs
EBITDA	10.743	-1.567	11.651	2.273
Strategic cost-cutting measures	0	0	10.200	9.300 N/A (included in administration costs)
Write down on inventories and impairment on investment				N/A (included in share of results of joint ventures and
properties in equity consolidated companies	7.472	7.473	0	0 associates, net of tax)
Underlying EBITDA external view	18.215	5.906	21.851	11.573

### **Underlying net result**

Net profit group share excluding impairments and one-time exceptional cost

31/12/2024	30/06/2024	31/12/2023	30/06/2023 Reference in annual report
-93 704	-89 138	-38 423	-2.791 Consolidated statement of profit and loss
93.615	93.443	10.413	0 Segment reproting
5.807		20.000	Segment reproting
		10.200	9.300 N/A (included in administration costs)
		9.950	Note income taxes
5 710	4 205	12 140	6.509
	-93.704 93.615	-93.704 -89.138 93.615 93.443 5.807	-93.704 -89.138 -38.423 93.615 93.443 10.413 5.807 20.000 10.200 9.950

## Gearing



## Gearing ratio is calculated by dividing net financial debt by the sum of net financial debt and equity.

in KEUR	31/12/2024	30/06/2024	31/12/2023	30/06/2023 Reference in annual report
Cash and cash equivalents Non-current financial debt	181.802 -430.580	100.034 -647.943	132.080 -787.946	168.360 Consolidated statement of financial position -656.166 Consolidated statement of financial position
Current financial debt	-552.047	-322.702	-176.182	-258.752 Consolidated statement of financial position
Net financial debt	-800.825	-870.611	-832.048	-746.558
Total Equity	-400.167	-411.131	-501.675	-544.941 Consolidated statement of financial position
Sum of net financial debt and equity	-1.200.992	-1.281.742	-1.333.723	-1.291.499
Gearing	66,7%	67,9%	62,4%	57,8% (*)

<sup>(\*)</sup> Gearing ratio in press release at HY 2023 was calculated based on equity attributable to owners of the company (excluding non controlling interests)

### Liquidity

Liquidity is composed of cash and cash equivalents and undrawn corporate credit lines.

in KEUR	31/12/2024	30/06/2024	31/12/2023	30/06/2023 Reference in annual report
Cash and cash equivalents Undrawn corporate credit lines	181.802	100.034 65.400	132.080 80.400	168.360 Consolidated statement of financial position 135.000 N/A
Liquidity	181.802	165.434	212.480	303.360

#### Annualized rental income

Annualized rental income refers to income, calculated on a 12-month basis, from long-term leases of rented office buildings classified as investment properties and inventories and investment properties and inventories in equity-consolidated entities. It is included in rental income in segment reporting.

## **Gross development value (GDV)**

Sales value or gross development value is the total expected future turnover (group share) of a project or all projects in the current portfolio (including projects subject to conditions precedent for which the management judges there is a high likelihood of closing).

## Average cost of debt

The Average Cost of Debt is defined as the total interest expense incurred, net of any proceeds from financial hedge instruments, divided by the outstanding debt position at the end of the reporting period.