| VOTING | FORM |  |
|--------|------|--|
|        |      |  |

| The undersigned (for private individuals: surname, first name, occupation and place of residence; for legal entities: company name, company type, registered office and identity and position of the representative(s) - <u>see instruction 1 below</u> )  |  |  |  |
|--|--|--|--|
|  |  |  |  |
| Owner of ordinary shares in public limited company RECTICEL, with its registered office at Avenue des Olympiades/Olympiadenlaan 2, 1140 Evere, Brussels,   |  |  |  |
| hereby states that it wishes to participate in <b>the Extraordinary General Meeting</b> of the above-mentioned Company, which will take place immediately after the Ordinary General Meeting at the Company's registered office at Avenue des Olympiades/Olympiadenlaan 2 in Evere, <b>on Tuesday 26 May 2020 at 10 am</b> , in accordance with the provisions of article 7:153 of the Companies and Associations code |  |  |  |
| wishes to use the possibility to vote by correspondence before the Extraordinary General Meeting for the above-mentioned number of shares adequately registered on the Registration Date, as mentioned in the notice convening the Extraordinary General Meeting,  |  |  |  |
| and wishes to enforce the following irrevocable voting instructions (see instruction 2 below):   |  |  |  |
| Voting instructions on the   |  |  |  |
| agenda for the Extraordinary General Meeting   |  |  |  |
| Renewal of the powers granted to the Board of Directors in the context of the authorized share capital.  |  |  |  |
| 1.1. Proposal forming the subject of the first resolution:  Special report of the Board of Directors prepared in accordance with Article 7:199 of the Belgian Companies and Associations Code in support of the renewal of the authorized share capital.   |  |  |  |
| FOR: AGAINST : ABSTAIN :   |  |  |  |

| new authorized share capital existing as at the date of the publication of the new authorized share capital in the Belgian Official Gazette.   |                                    |                                     |  |  |
|--|------------------------------------|-------------------------------------|--|--|
| FOR:   | AGAINST :                          | ABSTAIN :                           |  |  |
| 1.3. Proposal forming the subject of the third resolution: <u>Decision</u> to renew for a new term of validity of three years of the power granted to the Board of Directors to make use of the authorized share capital in the event of a public takeover bid, within the limits laid down by law.  |                                    |                                     |  |  |
| FOR:   | AGAINST :                          | ABSTAIN :                           |  |  |
| 1.4. Amendments to the Articles of Association to mention the new authorized share capital.  Proposal forming the subject of the fourth resolution:  Decision to state the new authorized share capital in the Articles of Association as follows:  Article six:  - amendment of the text of the first paragraph to indicate the new authorized share capital and replacement of the date "7 July 2017" with the effective date on which this resolution will be adopted by the general meeting.  - in the last paragraph of this Article, replacement of the date of "7 July 2017" twice by the effective date on which this resolution will be adopted by the general meeting.  - replacement of the words "employees" by "the personnel". |                                    |                                     |  |  |
| FOR:   | AGAINST :                          | ABSTAIN :                           |  |  |
| 2. Renewal of power of own shares.   | rs granted to the Board of Directo | rs for the acquisition and disposal |  |  |
| 2.1. <u>Proposal forming the subject of the fifth resolution</u> : Decision to grant two authorizations to the Board of Directors for a period of three years in accordance with Articles 7:215,§1 and 7:218§1,3° of the Companies and Associations Code to acquire and dispose of their own shares if such acquisition or disposal is necessary in order to avoid any imminent serious detriment to the Company as from the date on which the decision will be published in the Annexes to the Belgian Official Gazette.  |                                    |                                     |  |  |
|  | decision will be published in the  | Annexes to the Belgian Official     |  |  |

Decision to amend article 15 of the Company's Articles of Association to include the new

<u>Decision</u> to create a new authorized share capital, equal to the current amount of the subscribed capital, for a period of three years from the date on which the decision will be published in the Annexes to the Belgian Official Gazette and hence to cancel the unused

1.2. <u>Proposal forming the subject of the second resolution:</u>

2.2. Proposal forming the subject of the sixth resolution:

authorizations referred to in point 2.1. of the agenda.

|   | · · · · · · · · · · · · · · · · · · ·  |   |
|---|--|---|
| FOR:  | AGAINST :  | ABSTAIN:  |
| Decision to grant the of sub-delegation, to as long as the account exceed 20% of its below the average of acquisition, and wastatutory provisions, the broadest sense, cancels the acquisitio                                 | the subject of the seventh resolut Board of Directors of the Comparacquire, for a period of five years nting par value of the Company's subscribed capital, at a unit price the twenty last closing prices at Ewhich does not exceed the same this authorization shall apply to all on or off the stock exchange. In authorization granted by the Extidate on which the decision will be tee.  | the power, with the possibility s, the Company's own shares for shares held in the portfolio does which may not be less than 20% Euronext Brussels before the date e average plus 20%. Subject to I acquisitions for consideration in This authorization replaces and traordinary General Meeting of 22 |
| FOR:  | AGAINST :  | ABSTAIN :   |
| When a director's see<br>new director. The ne<br>director and, if confir<br>unless the general m<br>opted director's mar<br>prejudice to the valid<br>Board of Directors u<br>complies with the req<br>if, as a result of the | rticle 18 of the Articles of Associative talls vacant, the remaining direct general meeting must confirmed, the co-opted director will support the codity of the composition of the Bouriements of Article 7:86 of the Companies and Associated falls with the companies with the com | ectors have the right to co-opt a m the mandate of the co-opted erve out the predecessor's term, absence of confirmation, the co-of the general meeting, without pard of Directors until then. The asure that the composition again ompanies and Associations Code pany would no longer satisfy the     |
| FOR:  | AGAINST :  | ABSTAIN :   |
| 4. Duana and formation th   |  |   |
| Decision to modify a and 3, immediately a the words "or any oth   | ne subject of the ninth resolution: rticle 21 of the Articles of Associa fter the part of the sentence "in vier electronic means of communicate Board of Directors are always ectors.  | writing, by telegram, telex or fax", ation", and clarify in paragraph 10  |

| signed by the chairman and th  | of the Articles of Association and of Directors are documented directors requesting to do with representation powers.   | mented in minutes, which are<br>to so, copies for third parties are<br>ver. These minutes are kept in a |
|--|---|---|
| FOR:   | AGAINST :   | ABSTAIN :   |
| Companies and Associations Companies and Associations Companies and Associations Companies and to ame Associations Code and to ame 6.1.1.: Decision to replace A amended new text:  Article One: Form and not ame The company is a public to been admitted to trading of the Act of 21 November instruments and transpose. | Code ect of the eleventh resolution of Association into line and the existing text according tricle 1 of the Articles of ame imited company. It is a component of a regulated market with the control of the infrastruction | with the New Companies and  |
| FOR:   | AGAINST :   | ABSTAIN :   |
|  |   |   |

AGAINST : \_\_\_\_

FOR: \_\_\_\_

ABSTAIN:\_\_\_\_

6.1.3.: Decision replacing the term "social object" by the new term "object" in the text of Article 3 of the Articles of Association. AGAINST : \_\_\_\_ ABSTAIN : \_\_\_\_ FOR: 6.1.4.: Decision replacing the term "subscribed capital" by the new term "capital" in the text of Article 5 of the Articles of Association. AGAINST : \_\_\_\_\_ ABSTAIN : \_\_\_\_\_ FOR: \_\_\_\_\_ 6.1.5.: Regarding Article 6 of the Articles of Association, decision to: - replace the term "maatschappelijk kapitaal" by the new term "kapitaal" (Dutch version); - replace the term Companies Code by Companies and Associations Code; - replace the reference in paragraph 4 and 5 to Article 596 of the Companies Code by reference to section 7:191 of the Companies and Associations Code; - replace the term Banking and Finance Commission by "Financial Services and Markets Authority" AGAINST: \_\_\_\_ ABSTAIN: \_\_\_\_ FOR: \_\_\_\_\_ 6.1.6.: Regarding Article 7 of the Articles of Association, decision to: - replace the term "authorized capital" by the term "capital"; - replace the term Companies Code by Companies and Associations Code; - replace the term "holders of such shares" in paragraph 4 by "owners of such shares" - replace the reference in paragraph 3 to Article 612 of the Companies Code with a reference to Article 7:208 of the Companies and Associations Code - replace the reference in paragraph 6 to Article 596 of the Companies Code with a reference to Article 7:191 of the Companies and Associations Code - replace the term "warrants" by the new term "subscription rights" - replace the term "employees" by "the personnel" AGAINST: \_\_\_\_ ABSTAIN: \_\_\_\_ FOR: \_\_\_\_ 6.1.7.: Regarding Article 9 of the Articles of Association, decision to replace the term "registered office" in paragraph 3 by "registered office of the Company"

AGAINST : \_\_\_\_\_ ABSTAIN : \_\_\_\_

FOR: \_\_\_\_\_

- <u>6.1.8</u>.: Regarding Article 11 of the Articles of Association, decision to:
- replace the term "maatschappelijke statuten" by "statuten" in the second paragraph of the Dutch text:
- replace the reference in paragraph 3 to Articles 510 to 512 of the Companies Code by a reference to Articles 7:78 to 7:80 of the Companies and Associations Code;

| FOR:  | AGAINST :   | ABSTAIN:  |
|---|---|---|
| 6.1.9.: Regarding Article 15 of t replace the reference in part reference to Article 7:215 of the replace the reference in part reference to Article 7:218 of the | agraph 1 to Article 620 of the Companies and Associations agraph 2 to Article 622 of the          | ne Companies Code with a<br>s Code<br>ne Companies Code with a                        |
| FOR:  | AGAINST :   | ABSTAIN:  |
| 6.1.10.: Regarding Article 16 of replace the term "FSMA" by " replace in the fourth paragrapa reference to Article 7:84 of the                                    | Financial Services and Marke of the reference to Article 516                                      | ts Authority"<br>5 of the Companies Code by   |
| FOR:  | AGAINST :   | ABSTAIN:  |
| 6.1.11.: Regarding Article 17 second subparagraph by the Companies and Associations Confectors shall be of a gender of required being rounded to the              | following text: In accordance<br>Code, at least one third of the<br>other than that the other men | ce with Article 7:86 of the<br>e members of the Board of<br>nbers, the minimum number |

6.1.12.: Regarding Article 19 of the Articles of Association, decision to

gender shall be determined by that of its permanent representative.

FOR: \_\_\_\_\_

- replace in paragraph 9 the references to Articles 526bis and 4 of the Companies Code by Articles 7:99 and 1:12, 2° respectively of the Companies and Associations Code;

AGAINST: \_\_\_\_ ABSTAIN: \_\_\_\_

- replace in paragraph 10 the reference to Article 526ter of the Companies Code by a reference to Article 7:87 of the Companies and Associations Code;
- replace the reference in paragraph 13 to Articles 526quater and 4 of the Companies Code by a reference to Articles 7:100 to 01:12,2° of the Companies and Associations Code:
- remove from paragraph 14 the phrase "referred to in Articles 524bis and 524ter of the Companies Code;
- replace in paragraph 14 the reference to Article 525 of the Companies Code by a reference to Article 7:121 of the Companies and Associations Code;
- replace in paragraph 15 the reference to Article 526ter of the Companies Code with a reference to Article 7:87 §1 of the Companies and Associations Code;

| - replace in the last paragraph the reference to Article 526quater of the Companies Code by reference to Article 7:100 §5 of the Companies and Associations Code;  |   |   |  |  |
|--|---|---|--|--|
| FOR:   | AGAINST :   | ABSTAIN:  |  |  |
| 6.1.13.: Regarding Article 21 of the Articles of Association, decision to replace the reference in paragraph 7 to Article 524 of the Companies Code by a reference to Article 7:97 of the Companies and Associations Code. |   |   |  |  |
| FOR:   | AGAINST :   | ABSTAIN :   |  |  |
| 6.1.14.: Regarding Article 23 of the articles of association, decision to replace the term "doel" in Dutch by the term "voorwerp" (term unchanged in English).   |   |   |  |  |
| FOR:   | AGAINST :   | ABSTAIN :   |  |  |
|  |   |   |  |  |
|  | Article 24 of the Articles of Asso<br>e with section 524bis of the Comp   |   |  |  |
|  |   |   |  |  |
| phrase "in accordance"  FOR:  6.1.16.: Regarding A   | e with section 524bis of the Comp   | ABSTAIN : tion, decision to replace the term  |  |  |
| phrase "in accordance"  FOR:  6.1.16.: Regarding A   | AGAINST:  rticle 26 of the Articles of Associa  | ABSTAIN : tion, decision to replace the term  |  |  |
| FOR:  6.1.16.: Regarding A Companies Code by  FOR:  6.1.17.: Regarding accordance with art exception that (i) a coperiod of 3 years after for an executive comeasurable performanother fourth should be accordance.        | AGAINST:  article 26 of the Articles of Associations of the Companies and Associations of the Companies | ABSTAIN:  tion, decision to replace the term Code  ABSTAIN:  association, decision to allow, in Associations Code, a statutory ercise share options already for a purth of the variable remuneration predetermined and objectively at least two years, and whereby and objectively measurable |  |  |

<u>6.1.18</u>.: Regarding Article 29 of the Articles of Association, decision to replace in the last paragraph the terms "interests" and "authorized capital" are replaced by the terms "interest" and "capital, and to replace the words "one fifth" by the words "one tenth".

| FOR:   | AGAINST :  | ABSTAIN :   |
|--|--|---|
| - replace in paragraph   | ticle 30 of the Articles of Associati<br>n 2 the word "bondholders" by "hol<br>ph 4 the term Companies Cod   |   |
| <ul><li>replace in paragraph</li><li>"kapitaal" (term uncha</li><li>add after the first s</li></ul>                                    | anged in English) sentence:  | kapitaal" in Dutch by the term "To this end, the shareholder(s) 1 and 2 of the Companies and                              |
| reference to Article 7: - amend in paragraph reference to Article 7: - amend in paragraph reference to Article 7: - amend in paragraph | 128 of the Companies and Associng 8 the reference to Article 536§3 134 of the Companies and Associng 10 the reference to Article 533bis 129 §1 of the Companies and Associng 11 the reference to Articles 53 | 2 of the Companies Code with a iations Code; s,§1 of the Companies Code by a  |
| Code;<br>- amend in paragraph  |  | s in the Belgian Companies Code   |
| FOR:   | AGAINST :  | ABSTAIN :   |
|  | ticle 31 of the Articles of Associa<br>usiness" in paragraph 5 by the ter  | tion, decision to replace the term m "seat of the Company"  |
| FOR:   | AGAINST :  | ABSTAIN :   |
| · •····  |  |   |
| 6.1.21.: Regarding Art - amend in paragrap Companies Code by Code; - Amend in paragraph  | a reference to Article 7:137 of t  | ion, decision to<br>ference to Article 538bis of the<br>the Companies and Associations<br>ticle 550 of the Companies Code |

6.1.22.: Regarding Article 34 of the Articles of Association, decision to replace the term Companies Code with the term Companies and Associations Code

FOR: \_\_\_\_ AGAINST : \_\_\_\_ ABSTAIN : \_\_\_\_

| FOR:   | AGAINST :   | ABSTAIN:   |
|--|---|--|
| 6.1.23.: Regarding Article 35 of replace the term "holders" of replace the reference to Artic 7:51, 7:57 and 7:56 respectively   | such shares by "owners" of sulles 541, 481 and 551 of the ( | uch shares;<br>Companies Code by Articles                  |
| FOR:   | AGAINST :   | ABSTAIN :  |
| 6.1.24.: Regarding Article 37 of "Companies Code" by "Compakapitaal" in Dutch by "kapitat" voorwerp" (in both cases, the formal control of the control of th | anies and Associations Code"<br>al" and the term "maatsch   | ', the term "maatschappelijk<br>appelijk doel" in Dutch by |
| FOR:   | AGAINST :   | ABSTAIN :  |
| 6.1.25.: Regarding Article 38 of "maatschappelijk kapitaal" in D   |   |  |
| FOR:   | AGAINST :   | ABSTAIN :  |
| 6.1.26.: Regarding Article 39 of "maatschappelijk boekjaar" by "Companies Code" by "Compa  | <sup>,</sup> "boekjaar" (term unchange                      |  |
| FOR:   | AGAINST :   | ABSTAIN :  |
| 6.1.27.: With regard to Article term "maatschappelijk kapitaal"  |   |  |
| FOR:   | AGAINST :   | ABSTAIN :  |
| 6.1.28.: Regarding Article 42  | of the Articles of Association                              | on, decision to replace the                                |

<u>6.1.28.</u>: Regarding Article 42 of the Articles of Association, decision to replace the reference to Article 618 of the Companies Code by a reference to Article 7:233 of the Companies and Associations Code

| FOR:                                    | AGAINST : | ABSTAIN : |  |
|---|-----------|-----------|--|
| · • · · · · · · · · · · · · · · · · · · | AGAIII    |           |  |

<u>6.1.29</u>.: Regarding Article 46 of the Articles of Association, decision to replace the reference to the Companies Code by a reference to the Companies and Associations Code.

| FOR:               | AGAINST : | ABSTAIN : |
|--------------------|-----------|-----------|
|                    |           |           |
| Name and surname : |           |           |
| Function:          |           |           |
| Place and date :   |           |           |
| Signature :        |           |           |

## **RELEVANT INSTRUCTIONS**

(1) In order to attend, or to be represented at, the Extraordinary General Meeting, shareholders must present proof of their identity (identity card or passport) and representatives of legal entities must, in addition, provide proof of their power of representation (relevant legal company documents).

Copies of the relevant proof must be attached to this form.

The Company must receive the voting form **no later than 22 May 2020.** The signed voting form, together with the relevant proof, can be provided by all possible means to the bureau, including by sending a scanned copy or picture of the form via e-mail at the address mentioned hereunder. In the absence of the form and relevant proof at the Extraordinary General Meeting, the voting form is made null and void.

(2) A vote by correspondence is final.

A lack of voting choices is regarded as abstention.

If shareholders exercise their right under the legal and statutory provisions to submit new motions for resolutions regarding the items on the agenda, the votes by correspondence submitted before the publication of the updated agenda remain valid for the unchanged agenda items included in the current form. Votes on agenda items for which new motions for resolutions have been submitted, shall be considered as abstentions if there is no new vote.

In this case, shareholders can vote by correspondence on these new motions for resolutions by using the updated voting by correspondence form that the Company shall make available.

If shareholders exercise their right under the legal and statutory provisions to put new items on the agenda of the Extraordinary General Meeting, shareholders can vote by correspondence on these new agenda items by using the updated voting by correspondence form that the Company shall make available in that case. The votes included in the current form on existing and unchanged agenda items shall remain valid. If no vote is cast on the new agenda items, this is considered as abstention.

\* \* \* \* \* \*