

CURRICULUM VITAE

MARJAN OUDEMAN

Birth date : July 1958

Nationality : Dutch

EDUCATION

- Law degree, State University of Groningen, the Netherlands Degree in civil law and social-economic law
- Summer Program American Law, Columbia University (NY), USA, University of Amsterdam and University of Leiden, the Netherlands
- Masters Degree in Business Administration, Simon E. Business School, University of Rochester, New York, USA and Erasmus University, Rotterdam, the Netherlands

PROFESSIONAL ACTIVITIES

- | | |
|---------------------|--|
| 1982 – 1986 | Hoogovens Group B.V.– Corporate Lawyer. |
| 1986 – 1992 | Hoogovens Group B.V.– Corporate Finance and assistant Treasurer. |
| 1992 – 1998 | Hoogovens Group B.V.– Controller of the subsidiary companies of the Steel Division. |
| 1998 – 1999 | Hoogovens Group B.V.– Managing Director of Hoogovens Packaging Steel. |
| 2000 – 2002 | Corus Packaging Plus – Director Commercial & Strategy. |
| 2002 – 2003 | Corus Packaging Plus– Managing Director. |
| 2003 – 2004 | Corus Group – Managing Director Manufacturing Excellence. |
| 2004 – 2007 | Corus Strip Products – Managing Director. |
| 2007 – 2010 | Corus Strip Products Division– Executive Director, member of the Executive Committee of the Corus Group. |
| 2010 – 2013 | Akzo Nobel N.V – Member of the Executive Committee responsible for HR & Organizational Development. |
| As per July 1, 2013 | Utrecht University, Utrecht, the Netherlands – President of the Executive Board |

OTHER FUNCTIONS

- Member of the Supervisory Board of ABN AMRO N.V., the Netherlands.
- Member of the Board of Statoil ASA, Norway.
- Member of the Board of SHV Holdings N.V., the Netherlands
- Member of the Board of Royal Ten Cate, Netherlands
- Member of the Supervisory Board of Koninklijke Concertgebouw, the Netherlands
- Chairman of the Board of Ronald McDonald Children's Fund
- Member of the Supervisory Board of the Rijksmuseum, the Netherlands