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Press Release

Citigroup as stabilization manager exercises greenshoe option in full, 1,342,065 greenshoe shares held by Industrie De Nora S.p.A. sold as part of thyssenkrupp nucera's IPO

- **Citigroup, as stabilization manager, exercised its greenshoe option for 3,947,250 shares held by thyssenkrupp Project 1 GmbH and Industrie De Nora Sp.A. in full**
- **Gross Proceeds to Industrie De Nora S.p.A. of EUR 26.8 million from the sale of 1,342,065 shares**

Milan, 18th July 2023– Industrie De Nora S.p.A. (**"De Nora"**), an Italian multinational company listed on Euronext Milan and which specializes in electrochemistry and is a leader in sustainable technologies and the emerging green hydrogen industry, announces that Citigroup Global Markets Europe AG (**"Citigroup"**), which acts as stabilization manager on the IPO of thyssenkrupp nucera AG &Co. KGaA (**"thyssenkrupp nucera"**), has informed De Nora that Citigroup exercised the greenshoe option in full. In total, 3,947,250 greenshoe shares, which were placed with investors in the IPO, were provided to Citigroup under a share loan from thyssenkrupp Project 1 GmbH and from De Nora. Based on the final IPO price of the shares of EUR 20 per share, De Nora will received gross proceeds of EUR 26.8 million from Citigroup for the sale of 1,342,065 shares.

Following the payment and delivery of the greenshoe shares, De Nora holds 25.85 percent of thyssenkrupp nucera's share capital. De Nora will continue the long-standing partnership with thyssenkrupp AG and thyssenkrupp nucera.

thyssenkrupp nucera shares have started trading on the regulated market (regulierter Markt) of the Frankfurt Stock Exchange (Prime Standard) under the ticker symbol NCH2 on 7 July 2023. The International Securities Identification Number (ISIN) is DE000NCA0001, and the German Securities Code (WKN) is NCA000.

Industrie De Nora is an Italian multinational company listed on the Euronext Milan stock exchange, specializing in electrochemistry, a leader in sustainable technologies, and has a vital role in the industrial green hydrogen production chain. The Company has a portfolio of products and systems to optimize the energy efficiency of critical industrial electrochemical processes and a range of products and solutions for water treatment. Globally, Industrie De Nora is the world's largest supplier of activated electrodes (serving a broad portfolio of customers operating in the fields of chlorine and caustic soda production, components for electronics, and non-ferrous metal refining). Industrie De Nora is also among the world's leading suppliers of water filtration and disinfection technologies (for the industrial, municipal, and marine sectors) and the world's leading swimming pool disinfection components supplier. Leveraging its well-established electrochemical knowledge, proven manufacturing capability, and a supply chain established over the years, the Company has developed and qualified a portfolio of electrodes and components to produce hydrogen through the electrolysis of water, which is critical for the energy transition. In this sector, the company now holds 25.85% of thyssenkrupp nucera AG &Co. KGaA, a joint venture established with the thyssenkrupp group.

Founded in 1923, Industrie De Nora generated total revenues of around EUR 853 million and an Adjusted EBITDA of approx. EUR 191 million in 2022. The Company's growth process has developed organically through continued penetration of new markets and applications and through acquisitions in the U.S., Asia, and Europe. De Nora's continuous innovation drives its growth, represented by its evolving intellectual property portfolio, which currently includes more than 260 patent families with more than 2,800 territorial extensions. The De Nora family controls the Group, which owns 53.3% of the Company's share capital. Snam S.p.A. is a minority shareholder with about 21.6% of the capital.

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The information herein contains forward-looking statements. All statements other than statements of historical fact included herein are forward-looking statements. Forward-looking statements give tk nucera's current expectations, estimates, forecasts, and projections relating to its financial condition, results of operations, plans, objectives, future performance and business as well as the industries in which tk nucera operates, as well as the beliefs and assumptions of tk nucera's management. In particular, certain statements with regard to management objectives, trends in results of operations, margins, costs, return on equity, risk management and competition tend to be forward-looking in nature. These statements may include, without limitation, any statements preceded by, followed by or including words such as "target," "believe," "expect," "aim," "intend," "goal," "may," "anticipate," "estimate," "plan," "project," "seek," "will," "can have," "likely," "should," "would," "could" and other words and terms of similar meaning or the negative thereof. Such forward-looking statements involve known and unknown risks, uncertainties and other important factors beyond the tk nucera's, De Nora's and thyssenkrupp AG's control that could cause tk nucera's actual results, performance or achievements to be materially different from the expected results, performance or achievements expressed or implied by such forward-looking statements. Such forward-looking statements are based on numerous assumptions regarding the tk nucera's present and future business strategies and the environment in which it will operate in the future. Therefore, tk nucera's actual results may differ materially and adversely from those expressed or implied in any forward-looking statements. They are neither statements of historical fact nor guarantees of future performance. De Nora, thyssenkrupp AG and tk nucera therefore caution against relying on any of these forward-looking statements.