

DIGITAL SIGN

EUROPEAN MIDCAP EVENT

Madrid NOVEMBER 19, 2019

WE SHOULD ALL FEEL NOTHING BUT SHAME FOR THE REPUTATION THAT FINANCE HAS EARNED ITSELF IN THE LAST FEW YEARS, BUT IF YOU MANAGE TO GUIDE HEALTHY CAPITAL FROM SUCCESSFUL BUSINESSES AND THE ASSETS OF FAMILIES THAT WISH TO INVEST THEM INTELLIGENTLY IN COMPANIES THAT WANT TO GROW, YOU ARE GENUINELY DOING ONE OF THE MOST BENEFICIAL JOBS IN THE WORLD.











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TAMBURI INVESTMENT PARTNERS S.P.A.

3 BILLION OF DIRECT INVESTMENTS AND CLUBDEALS IN LEADING COMPANIES

























1) MINORITY INVESTMENTS IN EXCELLENT COMPANIES

2) OUTSTANDING RETURNS FOR SHAREHOLDERS

3) LIMITED RISK THANKS TO PORTFOLIO DIVERSIFICATION

26

MAIN INVESTMENTS IN

PORTFOLIO

13

INVESTMENTS IN COMPANIES
WITH WORLDWIDE LEADERSHIP
POSITIONS

~26,5 BILLION

AGGREGATE ANNUAL REVENUES
OF THE MAIN INVESTEE
COMPANIES

+193,8%

TOTAL RETURN T.I.P. (LAST 5 YEARS)

*AS AT 13/10/2019

NOT ONLY A FINANCIAL INVESTOR. A REAL LONG TERM PARTNER



A RELIABLE AND REAL LONG TERM PARTNER

A UNIQUE NETWORK OF MORE THAN 100 ENTREPRENEURIAL FAMILY OFFICES ABLE TO PROVIDE UNCOMMON INDUSTRIAL KNOW HOW

PERMANENT CAPITAL, SINCE THE HOLDING STRUCTURE ALLOWS SOFT AND REWARDING EXIT PATHS, IF ANY

CEO WITH MORE THAN 40 YEARS OF PROFESSIONAL EXPERIENCE IN INVESTMENTS AND FINANCIAL ADVISORY AIMED AT REALLY SUPPORT ENTREPRENEURS

TEAM OF ABOUT 15 PROFESSIONALS STRONGLY FOCUSED ON CONSTANTLY CREATING SHAREHOLDERS' VALUE. EXPERIENCE AND DIMENSION OF THE TEAM ALLOW LEAN AND FAST UNDERSTANDING OF THE ISSUES AND DECISION ABOUT INVESTMENTS

DEEP UNDERSTANDING OF **FAMILY DYNAMICS** AND ABILITY TO **SIMPLIFY GOVERNANCE**. ALIGNMENT OF INTEREST WITH ENTREPRENEURS AND INVESTEE COMPANIES THAT ALWAYS RETAIN THE OPERATING MANAGEMENT

THE INVESTMENTS



LISTED COMPANIES

























PRIVATE COMPANIES









(CLUB DEAL)



















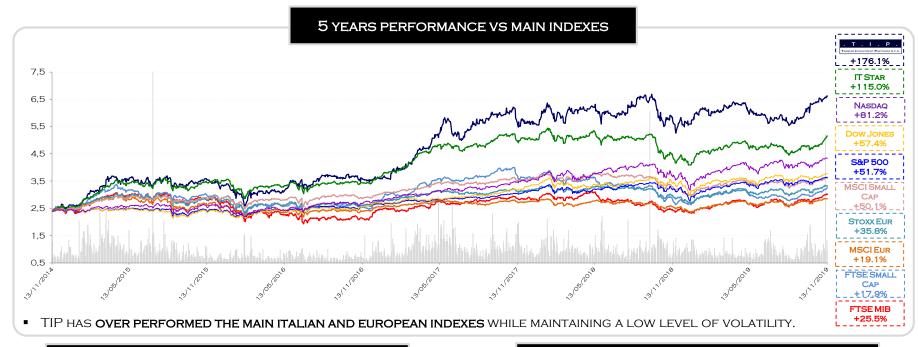




*IN OCTOBER 2019 TIP AGREED WITH BLOOM HOLDING S.R.L. (THE COMPANY CONTROLLING FURLA S.P.A.) REGARDING THE SALE FOR 35 MILLION EURO OF ALL THE FURLA SHARES OWNED BY TIP RESULTING FROM THE CONVERSION OF THE CONVERTIBLE BOND SUBSCRIBED BY TIP.

(CLUBDEAL)

TIP SHARE PERFORMANCE

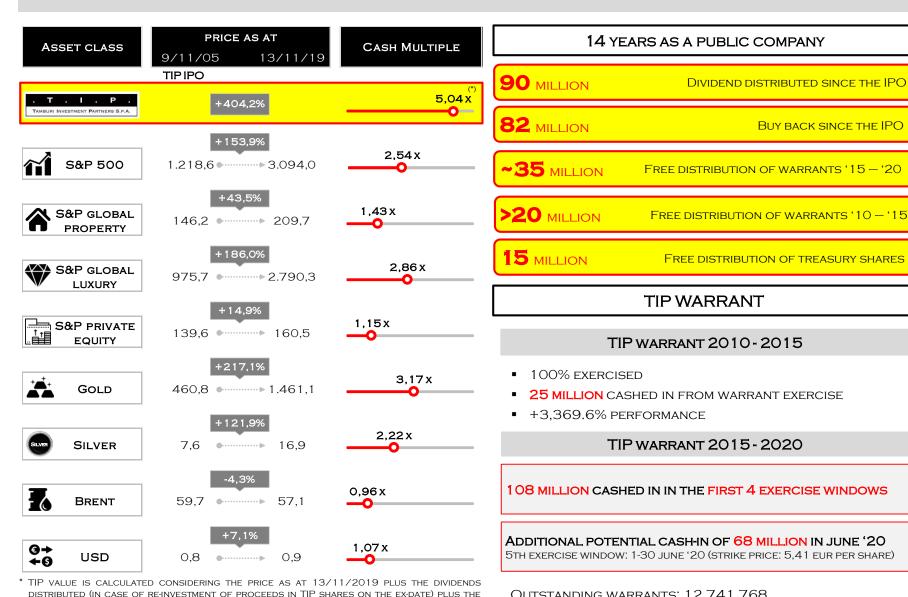


5 YEARS PERFORMANCE VS THE MAIN COMPARABLE EUROPEAN HOLDINGS				
Holding	5 YEARS PERFORMANCE			
TIP	176,1%			
SOFINA	130,9%			
Exor	109,6%			
INVESTOR	92,8%			
INDUSTRIVARDEN	62,7%			
Eurazeo	51,4%			
WENDEL	35,4%			

LAST 5 YEARS: 193,8% ANNUAL AVERAGE: 38,8%

As at 13/11/2019

A MARKET ORIENTED PUBLIC COMPANY



VALUE AS AT 13/11/2019 OF TREASURY SHARES FREELY DISTRIBUTED TO THE SHAREHOLDERS AND OF WARRANTS 2010/15 ON THE LAST TRADING DAY PLUS THE PRICE AS AT 13/11/2019 OF

WARRANTS 2015/20.

OUTSTANDING WARRANTS: 12.741.768

A MARKET ORIENTED PUBLIC COMPANY

TREASURY SHARES

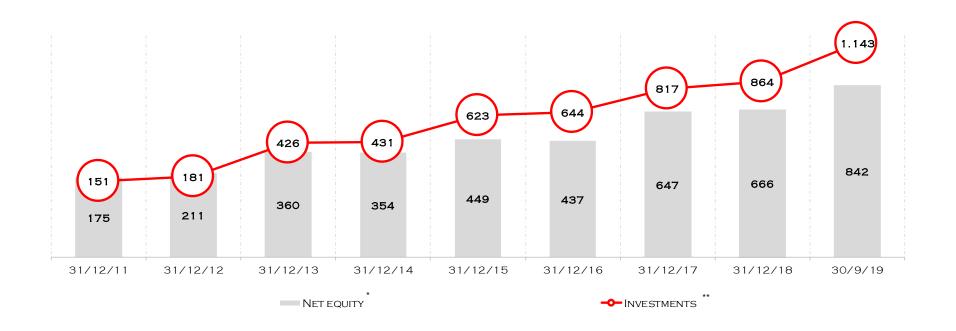
• ON SEPTEMBER 26, TIP HAS ANNOUNCED THAT, IN THE CONTEXT OF THE TREASURY SHARES PROGRAM APPROVED BY THE SHAREHOLDERS' MEETING ON APRIL 30, 2019, INTENDS TO <u>IMPLEMENT A PLAN FOR THE PURCHASE OF ADDITIONAL TREASURY SHARES UP TO A MAXIMUM OF N. 8.000.000 SHARES TO BE EXECUTED WITHIN JANUARY 31, 2020</u> ON THE MTA MARKET OF BORSA ITALIANA.

BOND

• ON NOVEMBER 12, TIP HAS MANDATED BNP PARIBAS, AS GLOBAL COORDINATOR AND SOLE BOOKRUNNER, FOR THE ISSUANCE OF A SENIOR UNSECURED FIXED RATE 250-300 MILLION EURO BOND WITH A 5 YEARS MATURITY.

RECENT YEARS RESULTS COMPARISON

NET EQUITY AND INVESTMENTS (MLN EURO)



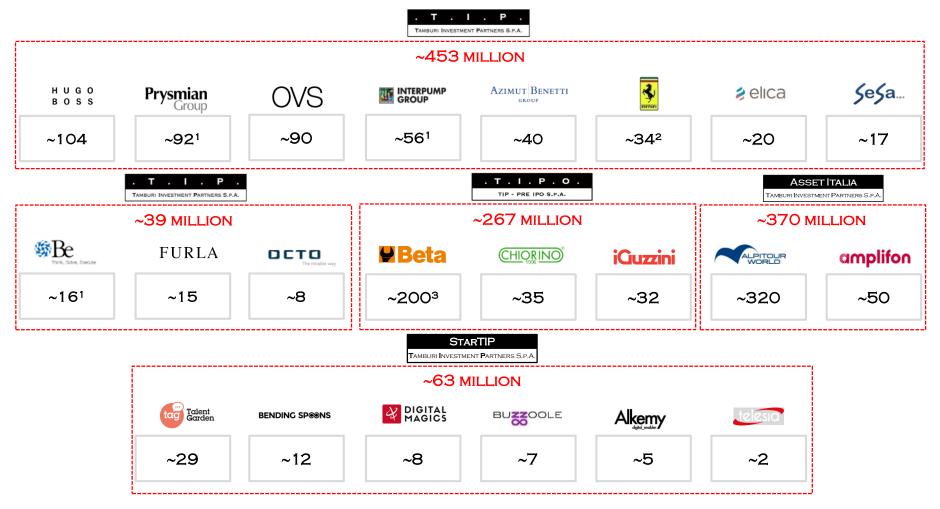
9 MONTHS 2019 PROFIT BEFORE TAXES ABOVE 85 MILLION

AGGREGATED PROFIT BEFORE TAXES (2011-2018) ABOVE 345 MILLION

^{*} CONSOLIDATED GROUP EQUITY (INCLUDING MINORITIES)

^{**} ACCOUNTING DATA THAT INCLUDES ASSOCIATED COMPANIES MEASURED UNDER THE EQUITY METHOD, INVESTMENTS MEASURED AT FVOCI PLUS FINANCIAL RECEIVABLES AND ASSETS

~1.192 MILLION INVESTMENTS (2015 - 2019)



INVESTMENTS: LISTED COMPANIES 492 MLN PRIVATE COMPANIES 700 MLN

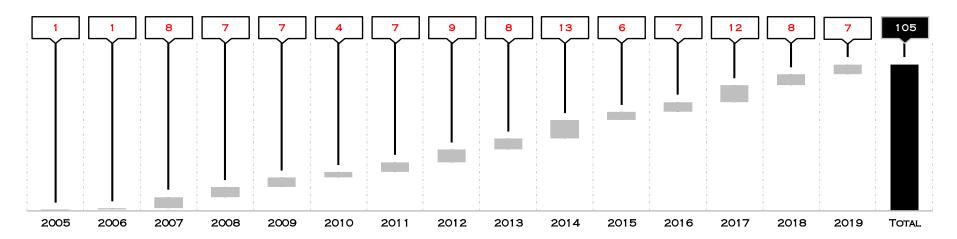
DIVESTMENTS FROM «EXIT» ~ 275 MILLION (2015 - 2019)

TOTAL INVESTMENTS, INCLUDING CLUB DEALS

125	146	239	116	47	157	129	46	124	279	175	191*	259	323	193	2.551
2002- 2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	TOT.

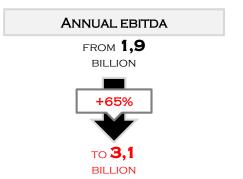
EURO MILLION

105 M&A TRANSACTIONS (~ 5,8 BILLION) OF THE INVESTEE COMPANIES SINCE TIP FIRST INVESTMENT



AGGREGATE AMOUNTS OF THE INVESTEE COMPANIES SINCE TIP FIRST INVESTMENT







^{*} EXCLUDING "COMMITTED" CAPITAL FOR ASSET ITALIA AND BETA FOR EQUITY COMPONENT ONLY
**WITHOUT CONSIDERING FERRARI

TIP INTRINSIC VALUE

BLOOMBERG ESTIMATES (1)	MED TERM INTRINSIC VALUE ⁽²⁾	
541	~672	41%
266	~322	20%
240	~260	16%
192	~229	14%
128	~138	9% 100%
	128 1.366	

THEORETICAL IMPLIED PRICE PER SHARE:

[6,55 EURO]

NET INTRINSIC VALUE (3)
PER SHARE:
8.03 EURO

DATA AS AT 13/11/2019

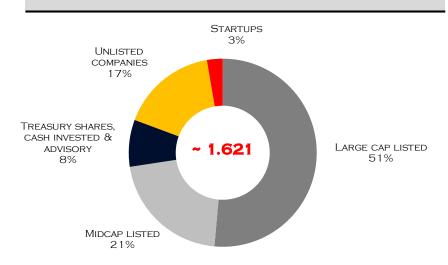
^{1.} BLOOMBERG ESTIMATES: IT CONSIDERS BLOOMBERG TARGET PRICE FOR LISTED COMPANIES

^{2.} INTRINSIC VALUE: ANALYTICAL VALUATION OF EACH INVESTMENT ELABORATED BY TIP CONSIDERING THE MEDIUM-TERM OUTLOOK OF THE COMPANIES (GROSS OF DEBT)

^{3.} NET INTRINSIC VALUE: INTRINSIC VALUE NET OF DEBTS

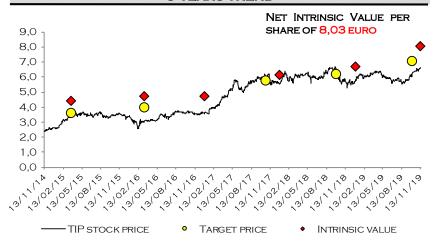
TIP INTRINSIC VALUE

TIP ASSETS INTRINSIC VALUE



- Intrinsic value with consistent criteria over time, anchored to the **fundamentals** and regardless the volatility of multiples
- THE INTRINSIC VALUE OF **LISTED COMPANIES** IMPLIES A MULTIPLE OF **3**, **1 X THE INVESTMENT AT COST**
- FOR **PRIVATE COMPANIES** THE MULTIPLE VS THE INSTRINSIC VALUE IS CONSERVATIVELY OF **1,5x** THE INVESTMENT AT COST

TIP PRICE, TARGET PRICE AND NET INTRINSIC VALUE LAST 5 YEARS TREND



DATE	TIP STOCK PRICE	NET INTR. VALUE PER SHARE	DISCOUNT ON NET INTR. VALUE
31/12/2017	5,56	6,13	-9,30%
31/12/2018	5,74	6,69	-14,20%
13/11/2019	6,62	8,03	-17,56%

MARKET STOCK PRICE STRONGLY AT DISCOUNT

VS INTR. VALUE PER SHARE

13

POTENTIAL «HIDDEN VALUE» IN PARTICULAR WITHIN PRIVATE COMPANIES VALUATION

DATA AS AT 13/11/2019

2019 INVESTMENTS



ITALIAN LEADER IN THE CLOTHING SECTOR



~ 90 MILLION

INVESTED IN 2018
- 2019

STAKE ~ 22.75%



~1.700 STORES (O/W ~750 DIRECTLY MANAGED) FOCUSED ON "VALUE FASHION"

- Market share of 8% (two times the main peer) and 18% market share in the kids segment
- Diversification of revenues both in terms of geographical distribution in Italy and of segment (kids 43% sales, by far Italian n° 1)
- Highly integrated operation system (creation, production, distribution)
- 2018 REVENUES OF 1.392 MILLION WITH AN EBITDA OF 144 MILLION AND NEP (31.01) OF 376 MLN.
- 1H 2019: RESULTS IN LINE WITH EXPECTATIONS, EXCELLENT CASH GENERATION, NETWORK INCREASED BY 23 STORES

PERFORMANCE
SINCE
ANNOUNCEMENT
DATE:

+125%



THE LARGEST COWORKING SPACE MANAGEMENT COMPANY IN EUROPE



~ 29 MILLION EURO

EQUITY INVESTED (8 MLN DIRECT) SINCE FIRST INVESTMENT

- 26 CAMPUS IN 8 COUNTRIES, AROUND 4.000 MEMBERS, MORE THAN 600 COMPANIES HOSTED, 500 STUDENTS GRADUATED IN 2018 AND 43.000 EVENTS ATTENDEES
- 2.500 7.000 SQM CAMPUS FOCUSED ON THE DIGITAL TECH COMMUNITY
- 6 NEW OPENINGS PLANNED IN 2019 (ITALY, AUSTRIA, SPAIN, FRANCE AND MANY OTHERS PROJECTS/ACQUISITIONS UNDER NEGOTIATION)
- PLAN TO OPEN 20 NEW CAMPUS IN THE NEXT 5 YEARS
- CAPITAL INCREASE (MARCH 2019) OF 23 MILLION EURO SUBSCRIBED BY STARTIP AND OTHER IMPORTANT FAMILY OFFICES
 AND INSTITUTIONAL INVESTORS PLUS NEW DEBT FOR 21 MILLION EURO



2019 INVESTMENTS



THIRD STAKE INCREASE IN CLUBTRE (3,9% OF PRYSMIAN)

- ~ 21 MILLION EURO INVESTED THROUGH
- CLUBTRE
- CLUBTRE TAMBURI INVESTMENT PARTNERS S.P.A.

- Acquisition of an additional stake of 22,95% in Clubtre S.P.A. (after the transaction TIP owns 66,23% OF CLUBTRE)
- CONSIDERING THE SHARES DIRECTLY HELD BY TIP THE TOTAL INVESTMENT, ON CONSOLIDATED BASIS, IS 4.5% OF PRYSMIAN SHARE CAPITAL WHICH, BASED ON THE ACTUAL MARKET CAP OF PRYSMIAN, ACCOUNTS FOR ABOUT 245 MILLION EURO
- ALSO ANGELINI PARTECIPAZIONI HAS INCREASED ITS STAKE



≥ € | C | LEADER IN THE DESIGN AND TECHNOLOGY FOR VENTILATION AND AIR FILTRATION



24 MILLION EURO

INVESTED

~ 18% STAKE

- Market leader in hoods segment with 21 million units sold and a 13% WORLDWIDE MARKET SHARE
- 7 PRODUCTION PLANTS IN ITALY, POLAND, INDIA, CHINA AND MEXICO
- LONG-STANDING RELATIONSHIPS WITH A DIVERSIFIED BASE OF INTERNATIONAL OFMS.
- 2018 REVENUES OF 472 MILLION EURO WITH AN ADJUSTED EBITDA OF 40 MILLION
- 9M 2019: OWN BRAND PRODUCT SALES GROWTH, MARGINS AND PROFITS UP



PERFORMANCE SINCE **ANNOUNCEMENT** DATE:

+55%

2019 INVESTMENTS



LEADING ITALIAN IT SERVICES AND SOLUTIONS PROVIDER

~17 MILLION EURO

INVESTED THROUGH ITH (IMPL. STAKE ~8%)



- Leading player of the digital transformation of Italian economy
- COMPUTER GROSS (100% SESA) IS THE LEADING PLAYER IN ITALIAN VALUE ADDED
 DISTRIBUTION WITH A CUSTOMER BASE OF OVER 13,000 BUSINESS PARTNERS
- VAR GROUP (100% SESA) IS THE REFERENCE IT SYSTEM INTEGRATOR FOR ITALIAN ENTERPRISE
 AND SME SEGMENTS WITH A CUSTOMER BASE OF OVER 10,000 FINAL USERS
- Cons. revenues of > 1,5 bln, Ebitda of > 74 mln, net income adj. of > 31 mln
- IQ 2019: REVENUES +26% YOY, EBITDA +38,8% YOY

PERFORMANCE SINCE ANNOUNCEMENT

DATE: +35%

BENDING SP®NS

EUROPE'S # 1 APP PUBLISHER

~ 5 MILLION EURO

INVESTED (12 MLN CLUBDEAL)



- Founded in Copenhagen in 2013 by four Italian engineers
- AMONG THE TOP 10 WORLDWIDE APP PUBLISHING COMPANIES, AHEAD OF SNAPCHAT, ADOBE, AND TWITTER
- THE COMPANY'S APPS HAVE BEEN DOWNLOADED 200 MILLION TIMES TO DATE, A FIGURE THAT'S GROWING AT A RATE OF 200,000 DOWNLOADS PER DAY ON IOS DEVICES
- More than 100 people, an international workforce that spans 15 nationalities
- 2018 TURNOVER OF 45 MILLION EURO, WITH THREE-DIGIT YEAR-OVER-YEAR GROWTH

IN 2019 TIP HAS ACQUIRED TREASURY SHARES FOR 22 MILLION

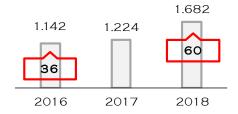


HIGHLIGHT 2018

- Acquisition of Eden Viaggi, the main Italian competitor
- ACQUISITION OF THE MANAGEMENT CONTRACT OF TANKA VILLAGE AND COLONNA RESORT
- New Hotel in Venice

2019: ACQUISITION OF 2 HOTELS IN TAORMINA

CAGR EBITDA '16-'18; +29,4%

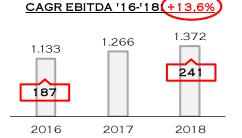


amplifon

HIGHLIGHT 2018

- RECORD RESULTS IN 2018 FOR THE FOURTH YEAR IN A ROW, EBITDA AND NET PROFIT AT HISTORIC HIGHS
- STRONG NETWORK EXPANSION IN FRANCE, GERMANY AND CANADA
- EXTRAORDINARY YEAR FOR NUMEROUS STRATEGIC INITIATIVES: GAES ACQUISITION, LAUNCH OF AMPLIFON BRANDED PRODUCT AND FIRST JV IN CHINA

9M 2019: OUTSTANDING REVENUE GROWTH (+27% YOY), STRONG IMPROVEMENT IN PROFITABILITY



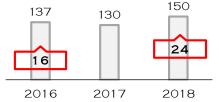
Be SHAPING THE FUTURE

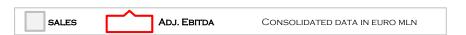
HIGHLIGHT 2018

- RECORD RESULTS: REVENUES +16%, EBITDA +37%, POSITIVE NFP
- DIVIDEND DISTRIBUTION (DIVIDEND YIELD 2.4%) AND TREASURY SHARES BUY BACK CONFIRMED
- ORGANIC GROWTH TARGETS PRESENTED IN 2017-2019 BUSINESS PLAN ACHIEVED 1 YEAR IN ADVANCE.

9M2019: REVENUES +5,5% AND EBITDA +31,7% VS 9M18

CAGR EBITDA '16-'18 +20,6%



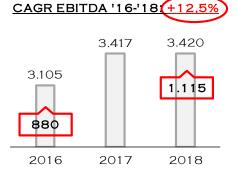




HIGHLIGHT 2018

- ALL 2018 TARGET MET OR EXCEEDED
- SHIPMENTS UP +10.2% WITH GROWTH OCCURRED ACROSS ALL REGIONS: EMEA, AMERICAS, CHINA, HONG KONG AND TAIWAN AND REST OF APAC. INDUSTRIAL FREE CASH FLOW GENERATION OF EURO 405 MLN

9M 2019: SHIPMENTS +9.4%, REVENUES +9.2%, EBITDA ADJ. +11.5% REACHING A MARGIN OF 33%

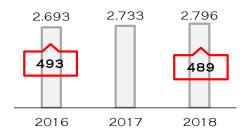


HUGO BOSS

HIGHLIGHT 2018

- MORE THAN 100 MILLION EURO IN SALES IN THE DIRECT ONLINE BUSINESS
- EBITDA BEFORE SPECIAL ITEMS ON PRIOR YEAR LEVEL
- DIVIDEND INCREASED TO 2.70 EURO PER SHARE

9M 2019: Stable sales, sales growth in online business accelerates to 36% in Q3

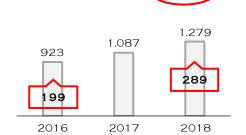


INTERPUMP GROUP

HIGHLIGHT 2018

- In the last two years, sales went up by 39%, Ebitda by 45%, net income by 83%
- ~30 M&A DEALS FROM ENTRANCE OF TIP

9M 2019: REVENUES +8% YOY, EBITDA MARGIN ~23%. IN 2019 HAVE BEEN ANNOUNCED THE ACQUISITIONS OF HYDRA DYNE TECH (35.8 MILLION SALES) AND REGGIANA RIDUTTORI (88 MILLION SALES)



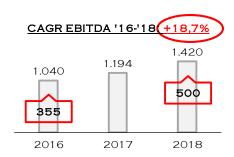
CAGR EBITDA '16 -'18



HIGHLIGHT 2018

- DOUBLE-DIGIT GROWTH IN ALL REGIONS, DISTRIBUTION CHANNELS AND FOR ALL ECONOMIC INDICATORS.
- >500 MILLION EURO OF EBITDA, MARGIN OF 35%

9M 2019: DOUBLE-DIGIT GROWTH CONTINUED IN 3Q 2019 (RETAIL REV. +16%, WHOLESALE REV. +11%)

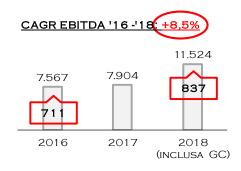


Prysmian Group

HIGHLIGHT 2018

- Positive performance of all business in 2018
- Integration with General Cable as a further value creation driver

<u>9M 2019</u>: IMPROVEMENT IN PROFITABILITY (EBITDA MARGIN OF 8,9% vs 7,5% 9M18). 2019 EBITDA GUIDANCE 950-1.020 MILLION CONFIRMED

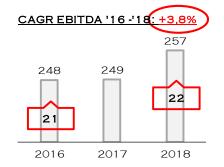


rochebobois

HIGHLIGHT 2018

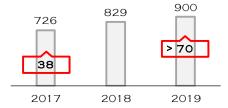
- ANNUAL REVENUE GROWTH IN FRANCE, NORTH AMERICA AND EUROPE
- CONTINUOUS INCREASE IN DOS OPENINGS
- GOOD PROFITABILITY AND POSITIVE NFP

9M 2019: REVENUES +6% VS 9M 2018 WITH GROWTH IN ALL GROUP REGIONS



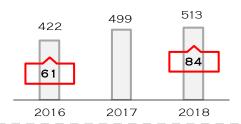
AZIMUT BENETTI

CAGR EBITDA '17-'19: +36,1%





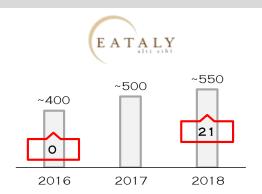
CAGR EBITDA '16-'18: +17,4%





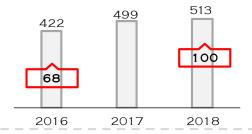
CAGR EBITDA '16-'18: +9,1%





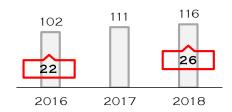
FAGERHULT

CAGR EBITDA '16-'18: +21,2%



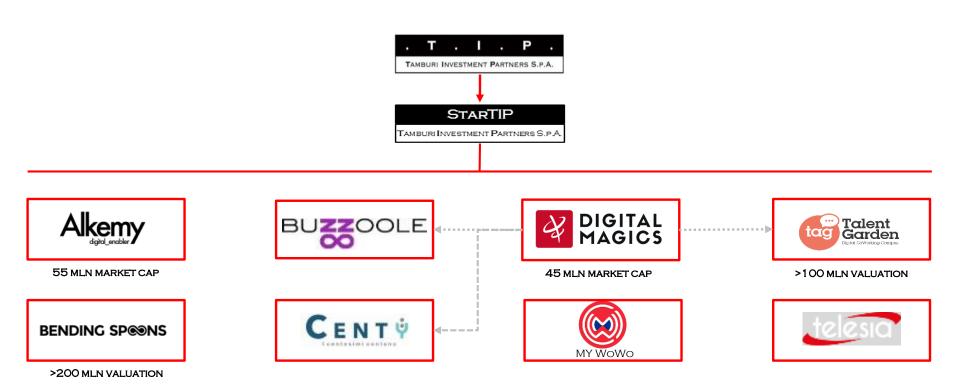


CAGR EBITDA '16-'18: +9,6%



ADJ. EBITDA

THE HUB OF THE DIGITAL MADE IN ITALY



- UNMATCHED (IN ITALY) SKILLS AND ATTRACTIVENESS GATHERED BY TIP, DIGITAL MAGICS AND TALENT GARDEN FOR A BOOMING MARKET
- FURTHER 100 MILLION EURO AVAILABLE TO BE INVESTED ON DIGITAL / INNOVATION COMPANIES
- DIGITAL MAGICS FOR SEED CAPITAL AND STARTIP FOR THE FOLLOWING ROUNDS TO FASTER SCALE THE MARKET