



14<sup>th</sup> November 2017

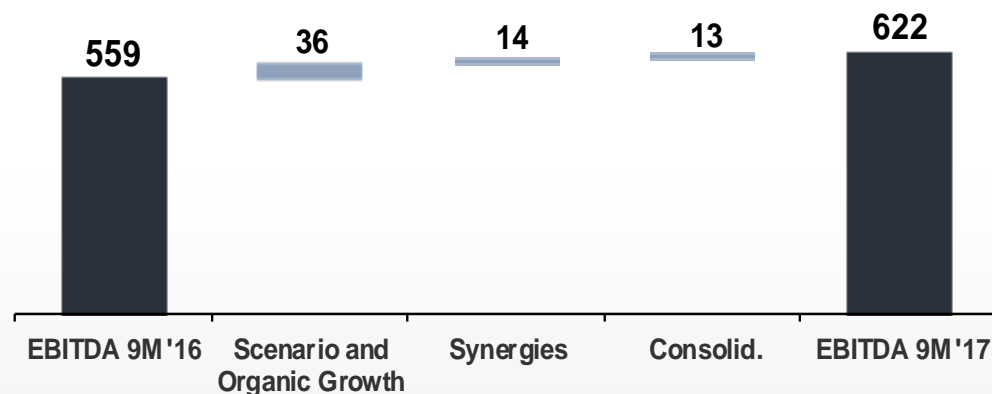
# 2017 – 9M Results

# 9M 2017: Double digit growth in all the operating KPIs.

## KPIs

	m€	9M '16*	9M '17	Δ	Δ%
Revenues		2,228	<b>2,614</b>	386	17.3%
Ebitda		559	<b>622</b>	63	11.3%
Ebit		281	<b>341</b>	60	21.4%
Net profit		126	<b>180</b>	53	42.3%
Tech. Capex		157	<b>200</b>	43	27.8%

## Ebitda Bridge



- **Revenues +17.3%:** Growth in revenues linked mainly to higher commodities prices (PUN +38.5%).
- **Ebitda +11.3%:** 80% of the total growth is attributable to synergies and organic growth while 13m€ derive from the transactions completed in 2016 (mainly Atena, SAP and REI).
- **Ebit +21.4%:** reflects the good operating results which more than offset higher D&A, linked to the change in scope of consolidation.
- **Net profit +42.3%:** Good operating results reflected in the bottom line, including lower financial charges and lower taxes (lower IRES percentage effect).
- **Tech. Capex +27.8%:** Strong increase in particular in network-based business, in line with expectations.

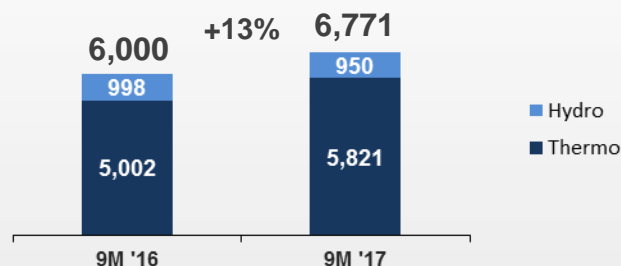
# GENERATION AND DH – Positive results confirmed.

- Strong growth in operating performance thanks to the capacity of the Group to exploit its balanced generation fleet and the scenario conditions.
- **Generation sector** confirms and slightly improve the increase in profitability thanks to higher spark-spreads and margins from ancillary services.
- **Hydroelectric sector's** 5% lower production (due mainly to run-of-the-river plants) was more than offset by higher PUN.
- **Heat sector:** higher volumes mainly linked to the increase in volumes heated (+4mcm).

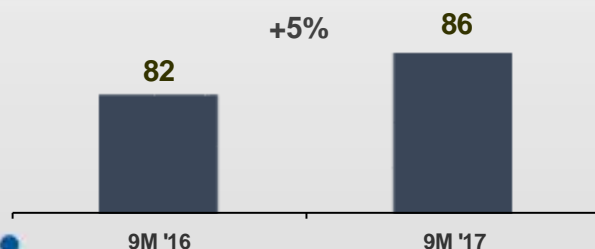
**Outlook:** Q4 results will be linked to the electricity scenario (extraordinarily positive in 2016) and to climate trend.

	m€	9M '16	9M '17	Δ	Δ%
Revenues		547	755	208	38%
Ebitda		140	178	38	27%
Ebit		52	88	36	71%
Gross Capex		25	38	13	49%

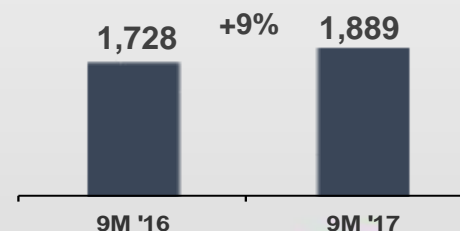
## ELECTRICITY PRODUCTION (GWh)



## DH VOLUMES HEATED (MCM)



## HEAT PRODUCTION (GWht)



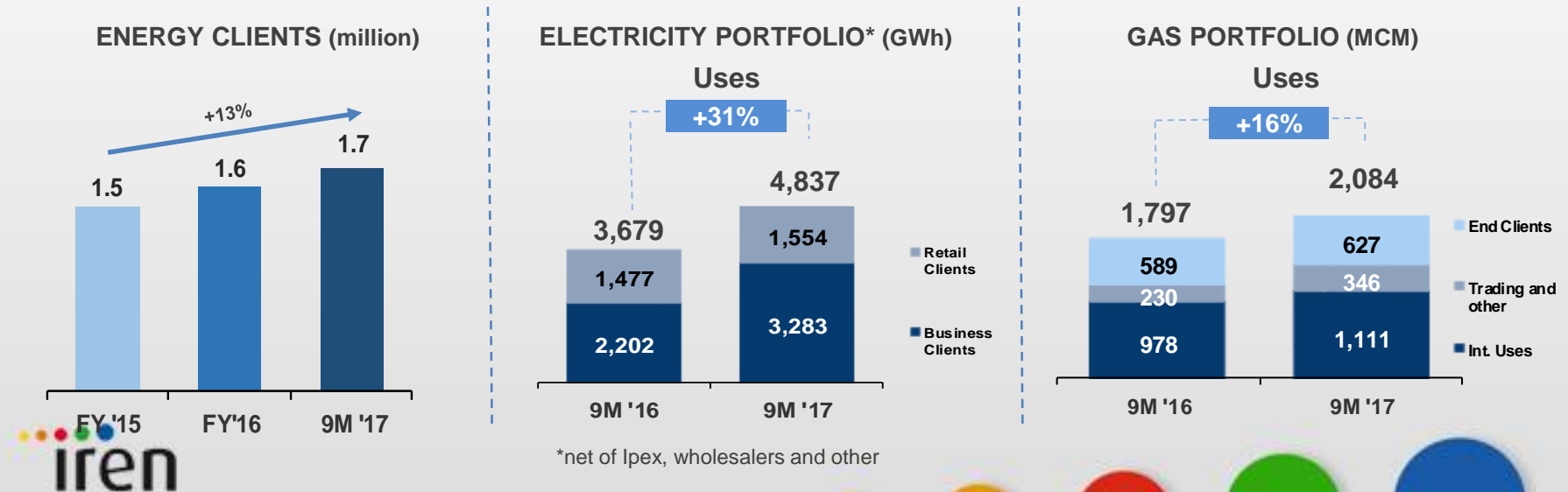
# MARKET – Negative scenario still affecting the electricity sector.

The higher than expected growth in PUN (+38%) halved the electricity sector margin, confirming the trend already reported in the first half of the year. This element was partially offset by:

- Active client management and client-base growth: **+31% electricity volumes sold to end Clients.**
- Strong results in gas sector thanks to use of stored gas bought during 2016 summer season at favorable price.

	m€	9M '16	9M '17	Δ	Δ%
Revenues		1,467	<b>1,689</b>	222	15%
Ebitda		97	<b>85</b>	-12	-13%
	<i>Electricity</i>	44	<b>20</b>	-24	-55%
	<i>Gas&amp;Heat</i>	53	<b>65</b>	12	23%
Ebit		53	<b>47</b>	-6	-12%
Gross Capex		12	<b>15</b>	3	22%

**Outlook:** Electricity scenario stabilization and slightly worse gas market conditions are expected in the last part of the year.



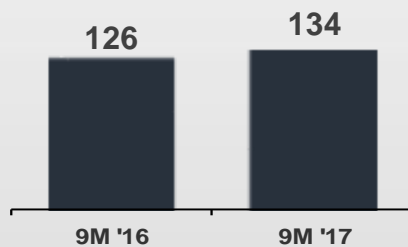
# NETWORKS – synergies, consolidation and balances for previous years drove the growth

- **Energy networks:** Achieved synergies, in line with expectations, more than offset higher costs for “white certificates”.
- **Water networks:** Strong increase in EBITDA is linked mainly to the change in scope of consolidation (Atena and SAP), higher allowed revenues and balances from previous years (approximately 10m€).

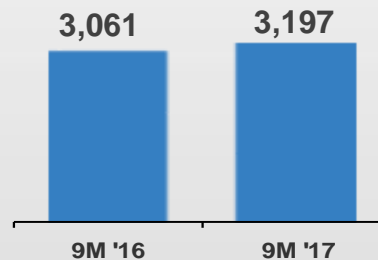
	m€	9M '16	9M '17	Δ	Δ%
Revenues		591	<b>668</b>	77	13%
Ebitda		220	<b>242</b>	22	10%
	<i>Electricity</i>	51	<b>53</b>	2	4%
	<i>Gas</i>	56	<b>60</b>	4	7%
	<i>Water</i>	113	<b>129</b>	16	14%
Ebit		125	<b>142</b>	17	14%
Gross Capex		97	<b>120</b>	23	24%

**Outlook:** Q4 ordinary growth drivers will be substantially the same reported in the first nine months of the year.

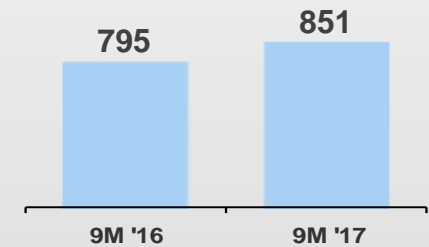
WATER DISTRIB. (MCM)



Electricity DISTRIB. (Gwh)



Gas DISTRIB. (MCM)



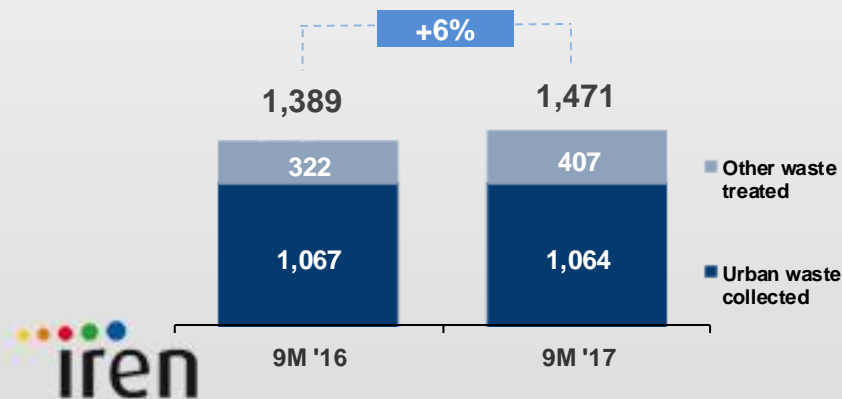
# WASTE – Further improvement in organic growth.

- **Higher margins** coming from WTE (higher saturation and persistent high drove the significant growth in the sector).
- **REI**, the new landfill in Collegno (Turin) for special waste came on stream in May. Year-end expected total contribution equals to 4-5 million euros

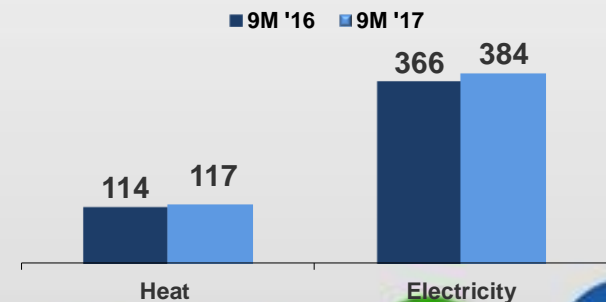
	m€	9M '16	9M '17	Δ	Δ%
Revenues		382	<b>408</b>	26	7%
Ebitda		96	<b>116</b>	20	21%
Ebit		45	<b>62</b>	17	37%
Gross Capex		13	<b>13</b>	0	3%

**Outlook:** WTE plants capacity are and will be substantially saturated in 2017.

Waste (Kton)



WTEs - Electricity and Heat sold (GWh)

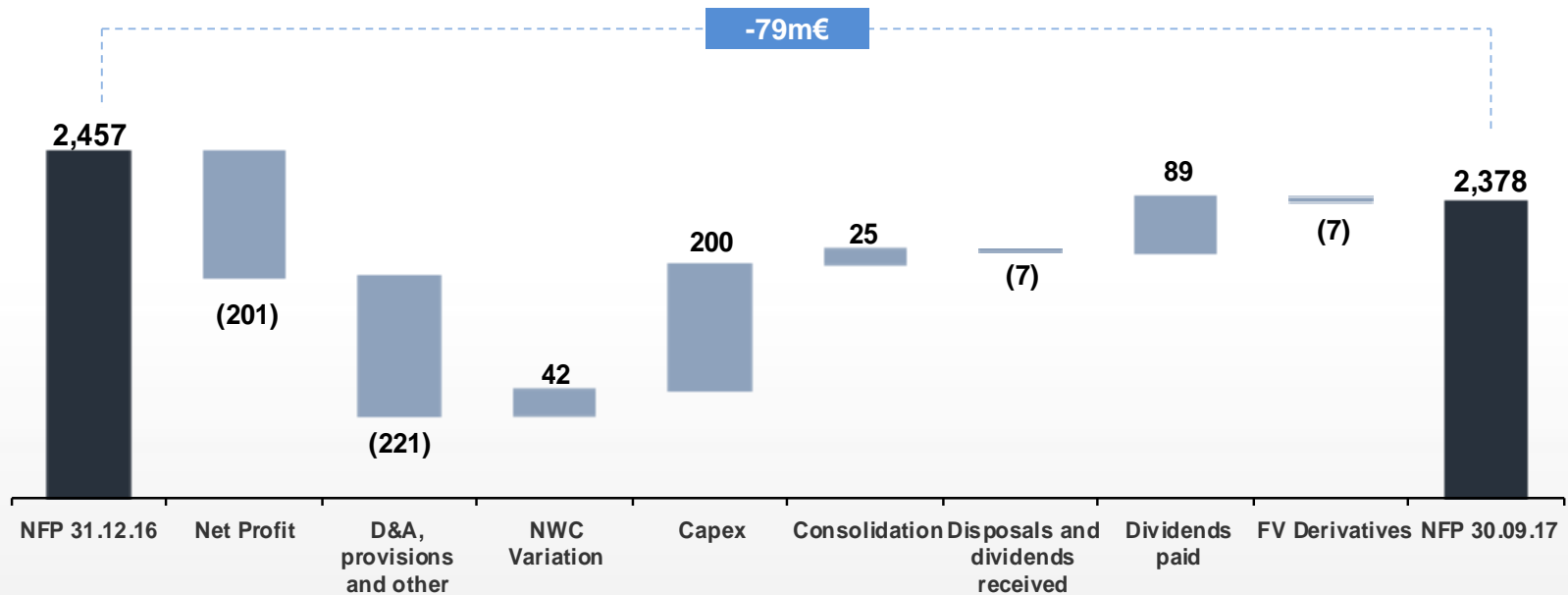


# From EBITDA to Net Profit.

	9M '16*	9M '17	Δ	Δ%
EBITDA	558.9	622.2	63.3	11.3%
<i>D&amp;A</i>	-220.8	<b>-233.5</b>		
<i>Provisions</i>	-57.6	<b>-48.0</b>		
EBIT	280.6	<b>340.6</b>	60.0	21.4%
<i>Financial charges</i>	-69.7	<b>-62.4</b>		
<i>Other financial costs</i>	-8.8	<b>2.6</b>		
<i>Companies cons with e.m.and adj.</i>	16.0	<b>13.0</b>		
EBT	218.1	<b>293.9</b>	75.8	34.7%
<i>Taxes</i>	-77.3	<b>-92.6</b>		
<i>Minorities</i>	-14.6	<b>-21.7</b>		
Group net profit	126.2	<b>179.6</b>	53.4	42.3%

- **Higher D&A** linked mainly to ATENA and SAP consolidation.
- **Provision in line with expectations** (2016 3Q was impacted by a negative one-off)
- **Lower financial charges** thanks mainly to lower cost of debt.
- **Lower other financial costs** due to the FV of derivatives and lower actualization charges.
- **Lower non-recurring adjustment in equity investments** consolidated with equity methods (Salerno Energia Vendite) vs. 9M 2016 (TRM).
- **Lower tax-rate** (approximately 32%) thanks to structural decrease in IRES.
- **Higher minorities** due to better results in our subsidiary (TRM, IREN Acqua etc.)

# Cash-flow and NFP Bridge.

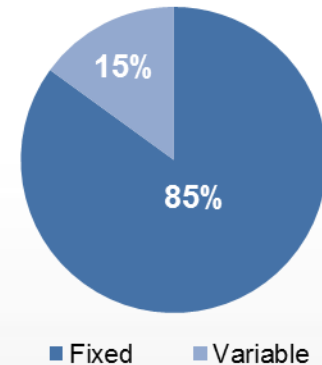


- Continuous debt reduction (-79m€ in the first nine months of the year) thanks to the robust operating cash-flow generation.

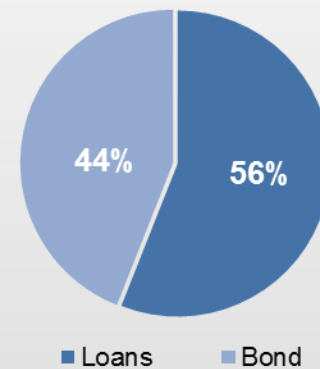
# Interest rate and debt structure.

- 85% of gross debt at fixed interest rate.
- Average long-term debt duration of about 4.8 years (5.8 years including the Green Bond and the liability management operations).
- Slight reduction in cost of debt (3.2% vs. 3.4% in 9M 2016)
- IREN's debt is formed of:
  - 44% bonds\*
  - 32% EIB loans
  - 24% other loans

## Gross debt interest rate



## Debt structure





# Annexes



# Market Scenario.

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	9M '16	<b>9M '17</b>	$\Delta\%$
Gas Demand ( <i>bcm</i> )	48	<b>52</b>	8%
TTF <i>€/000 scm</i>	139	<b>176</b>	26%
PSV <i>€/000 scm</i>	159	<b>198</b>	24%
Energy Demand ( <i>Twh</i> )	232	<b>234</b>	1%
PUN ( <i>€/Mwh</i> )	37.0	<b>51.3</b>	38.0%
CO2 <i>€/Ton</i>	5.7	<b>5.3</b>	-7%
Green Cert. Hydro ( <i>€/Mwh</i> )	100.1	<b>107.3</b>	7%

# Balance Sheet.

	9M '17	FY '16*
<i>Net fixed assets</i>	<b>5,245</b>	5,233
<i>Net Working Capital</i>	<b>213</b>	171
<i>Funds</i>	<b>-548</b>	-562
<i>Other assets and liabilities</i>	<b>-110</b>	-88
<b>Net invested capital</b>	<b>4,800</b>	4,754
<i>Group Shareholders' equity</i>	<b>2,422</b>	2,297
<i>Net Financial Position</i>	<b>2,378</b>	2,457
<b>Total Funds</b>	<b>4,800</b>	4,754

# DISCLAIMER

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**The Manager in charge of drawing up the corporate accounting documents and the Chief Financial Officer of IREN S.p.A., Mr. Massimo Levrino, hereby declares, pursuant to paragraph 2 of article 154 bis of the Consolidated Finance Act (Legislative Decree No 58/1998), that the accounting information contained in this presentation is consistent with the accounting documents, records and books.**

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