



Q1 17 RESULTS ROADSHOW
16-18 MAY 2017

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PRESENTING TODAY



Pietro Scott Jovane
CEO

- Joined ePRICE (previously Banzai) in 2015
- CEO and GM of Italian listed publisher RCS MediaGroup in 2012-2015
- Microsoft's CEO in Italy
- CFO of Internet Division in Matrix, Seat Group / Telecom Italia.



Micaela Ferruta
Head of IR
and Strategic Planning

- Joined ePRICE (previously Banzai) in 2015
- Previously: Head of Media & Telecommunications Coverage in Intermonte
- Strategic and Business planning in Infostrada



**FROM BANZAI
TO
ePRICE**

FROM BANZAI TO ePRICE



Q1 2016

Q2 2016

Q3 2016

Q3/Q4 2016

Q4 2016

Q1 2017

Launch of Home Service

- 35% population coverage at launch
- +50% NPS⁽¹⁾ vs. prev. svcs

Sale of Banzai Media

- 45 €M EV
- 17.5 €M capital gain
- 3Y agreement w/ Mediaset to purchase TV ADV, 7 €M benefit

New brand identity & TV campaign

- 10 €M ADV campaign in 3 years
- 8M people reached on 35-54 y.o. target

Sale of Saldiprivati

- 38 €M EV
- 7.8 €M capital gain
- 5Y agreement to manage fulfillment for SRP Italian activities.

New Strategic Guidelines 2017-2021

- +4/6% M/S Online Tech market
- +4/6% M/S Home Service market
- 3X GMV by 21
- 4-6% Ebitda margin by 21

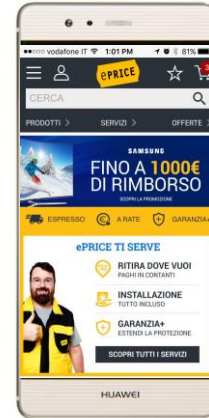
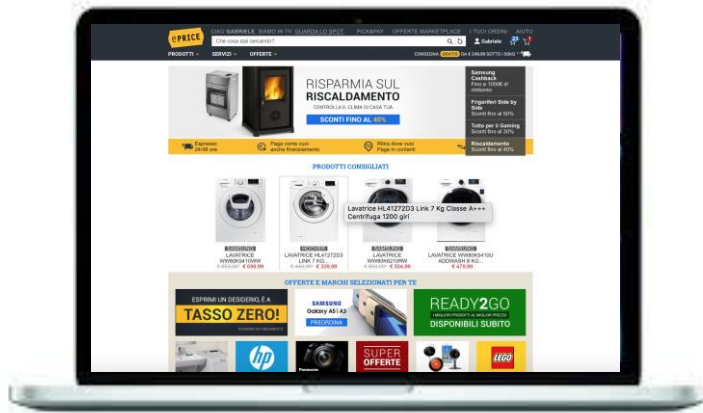
Change of Name & Ticker

- +46% Q4 16 Share Performance

(1) Net Promoter Score is a management tool that can be used to gauge the loyalty of a firm's customer relationships. It can be as low as -100 (everybody is a detractor) or as high as +100 (everybody is a promoter). An NPS that is positive (i.e., higher than zero) is felt to be good, and an NPS of +50 is excellent.



ePRICE: THE NATIONAL E-COMMERCE LEADER



1

LOCAL E-COMMERCE CHAMPION FOCUSED ON CAPTURING A HIGH-POTENTIAL, FAST-GROWING MARKET

2

A UNIQUE VALUE PROPOSITION TAILORED TO THE ITALIAN MARKET, SUPPORTED BY A FLEXIBLE AND SCALABLE PLATFORM

3

SIGNIFICANT TRACK RECORD AND GMV/REVENUE GROWTH TO GENERATE VALUE THROUGH SCALE & RELEVANCE, IN ORDER TO REACH PROFITABILITY

Q1 17 TTM
Eu 262mn GMV⁽¹⁾
Eu 201mn Revenues

TTM Growth:
+18% YoY GMV⁽¹⁾
+14% YoY Rev

133 Pick&Pay
285 Lockers
1 Fulfilment center

~1.6mn customers⁽²⁾
~500 installers⁽³⁾
<1000 merchants

(1) Gross Merchandise Volume: includes revenues from products, shipping and 3P marketplace sales, net of returns and VAT included. Revenue from services includes transports, warranties, B2B and other revenues. GMV from services does not include B2B, ADV&Infocommerce.

(2) Customers who bought at least once on ePRICE or on the marketplace

(3) ePRICE Home Service



ePRICE: FROM e-COMMERCE TO e-SERVICE

OUR NEW, SERVICE-DRIVEN MISSION

“To serve the technological evolution of Italian households”



Q1 17 RESULTS

ePRICE: HIGHLIGHTS OF Q1 17

1

V-shaped growth in the Quarter: Strong positive growth in January and March offset – as expected – by February weak trends, the latter impacted by planned SAP adoption, limited promotions and to a lower extent by a slow retail market

2

Solid YoY Growth on Core MDA Segment (> 30% market share confirmed in Q1 in ePRICE's core category), and **3P Marketplace Boost.**

3

Improved Gross margin vs Q1 16, thanks to marketplace contribution and improved relationship with brands (rebates/Infocommerce)

4

Reduced Net Loss vs Q1 16, thanks to first earn-out from last year's sale of Banzai Media to Mondadori

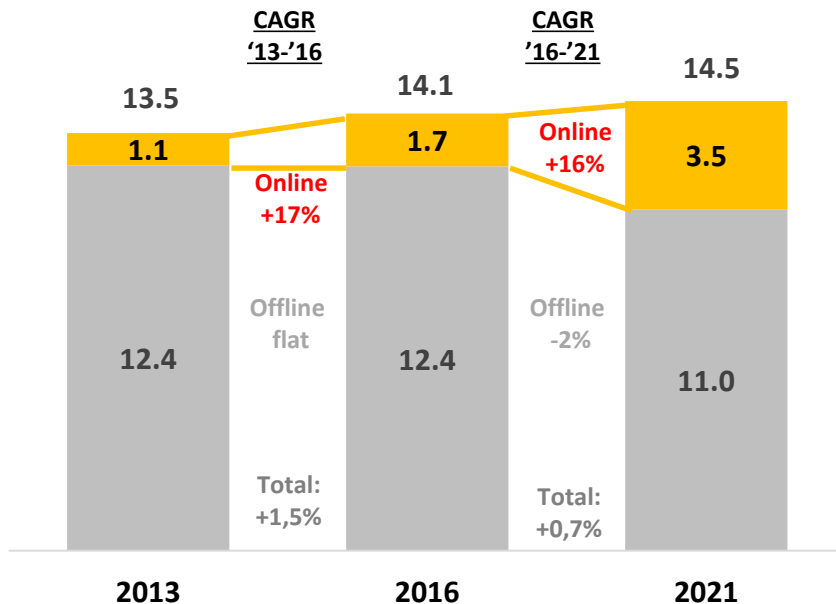
5

Eu 40.7mn Net Cash position, partially impacted by SAP and seasonality (inventory and payables)

14 €BN PER YEAR OF TECH PRODUCTS. TODAY 1.7 €BN ARE ONLINE, DOUBLING IN 5 YEARS.

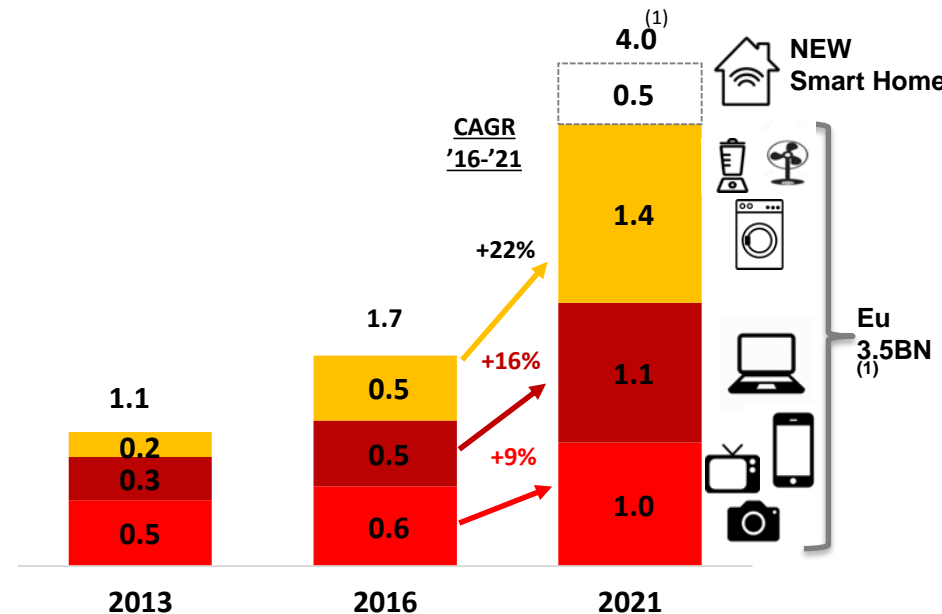
HUGE OPPORTUNITY SHIFTING ONLINE

Tech & Appliances Retail in Italy B2C Sales
(market Eu BN)



APPLIANCES GROWING FASTER

Tech & Appliances Online Retail in Italy B2C Sales
(category Eu BN)



1) €3.5BN Market size for current Technology & Appliances perimeter. Smart Home market estimate (€0.5BN) not included. Source: ePRICE re-elaboration on Forrester Research, GfK, other public sources and internal estimates, 2016.

Q1 17 CORE Market Tech&Appliances in Italy (YoY growth)

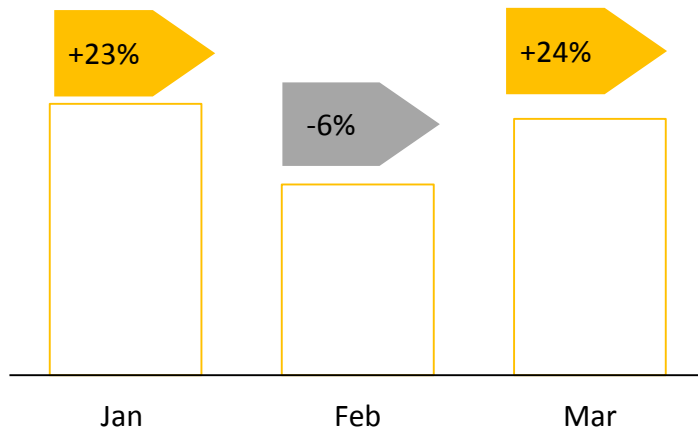
Traditional Tech&Appliances MKT Q1 17	Online Tech&Appliances MKT Q1 17 ⁽²⁾	Tech&Appliances ePRICE GMV Q1 17
-3.0%	+9.0%	+13%

2) LFL growth q1 17. Including restatement of offline players' Click&Collect sales (included from 2016), market up c. +12% YoY. Source: ePRICE re-elaborations on last available GfK data and internal estimates.

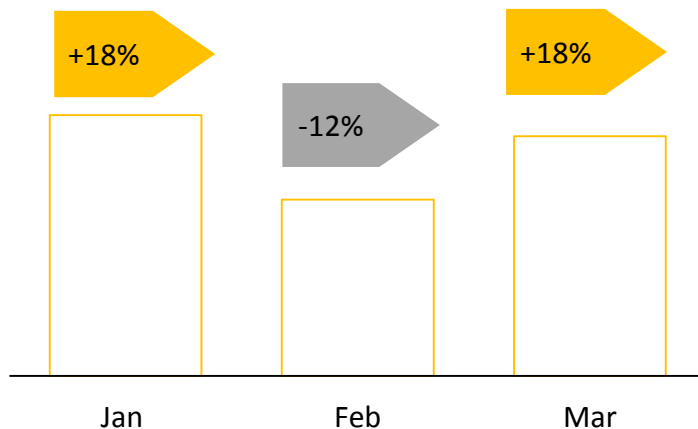
- Tech&Appliance retail market and online market performed worse than expected, +9% YoY in Q1 17 vs. 20% forecasted for FY 2017.
- ePRICE outperforms the market

Q1 17 GMV & REVENUES BY MONTH

(GMV in Eu mn)



(Revenues in Eu mn)



Q1 17 YoY Trends by Month

- **January:** Strong growth sustained by Christmas long tail. Gained market share.
- **February:** slowdown due to planned migration to SAP, coupled with limited promotional activities, anticipating potential SAP disruption during the early adoption period. Overall soft market in February: retail market -3%, **eP gained market share.**
- **March:** Strong recovery of ePRICE performance in March, resuming ordinary marketing/promotional activities (TV commercial back on air in Q2), including positive calendar effect.

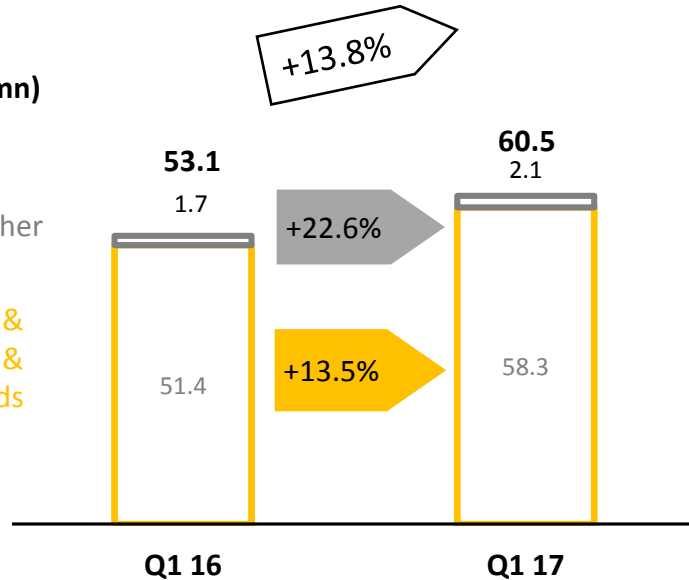
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- (2) **Services&other** have been restated and now include warranties.

Q1 17 GMV & REVENUES (1) (2)

(GMV in Eu mn)

Services& Other

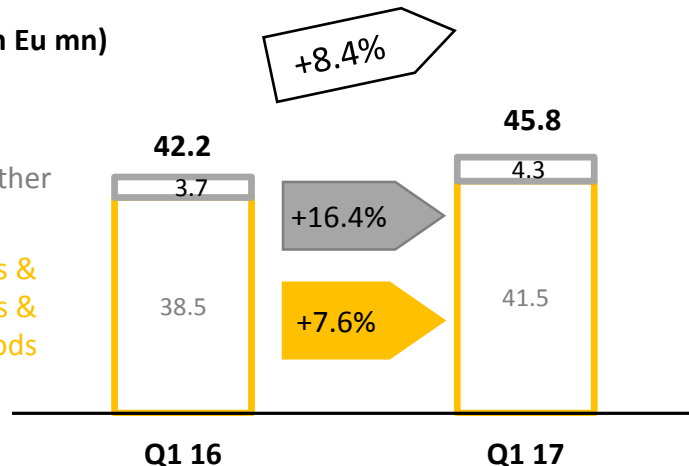
Electronics &
Appliances &
other Goods



(Revenues in Eu mn)

Services& Other

Electronics &
Appliances &
other Goods



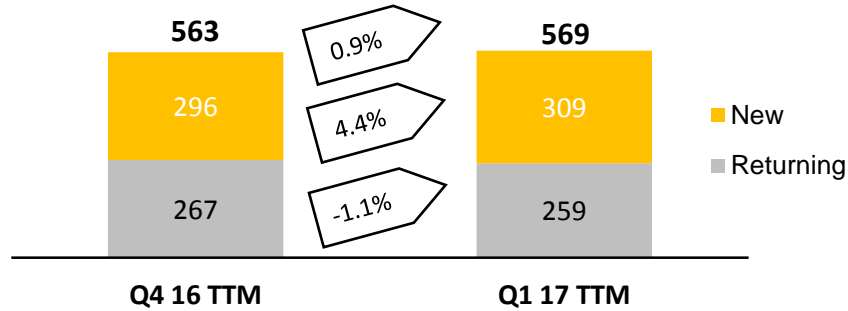
Q1 17 Highlights

- **MDA:** Reinforced leadership on MDAs and related service sales: good performance in sales of built-in, fridges and washing machines, with an estimated +2pps market share.
- **Audio/Video:** slow market due to delay of new launches by vendors, but ePRICE performed well with c. +1pps market share.
- **SDA:** aggressive competitive market, with online vs. traditional offline players
- **IOT/ Smart Home:** "Start +" remote services launch and Google Nest launch in February.
- **Services:** growth remains solid, up double digit driven by growth of premium services on MDA (floor delivery and installation) and increased geographical coverage. Extended warranties continue to perform strong growth, thanks to significant improvement in attach rate.
- **3P marketplace:** +75% YoY. Weight on GMV gains 5 pps (to 13%) in Q1 17 vs. 8% in Q1 16.
- **TV ADV:** Not on air in Q1 17; TV will be back in Q2.
- **February growth** impacted by planned ERP migration to SAP

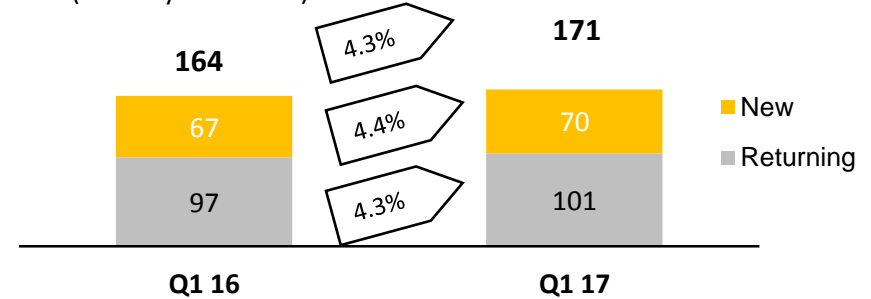
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Q1 17: CUSTOMER KPIs

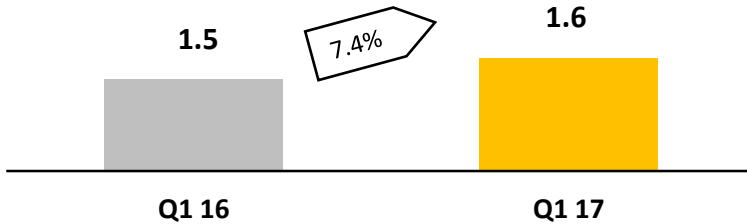
Buyers Q1 TTM⁽¹⁾
(# of buyers in '000)



Buyers Q1 17⁽¹⁾
(# of buyers in '000)



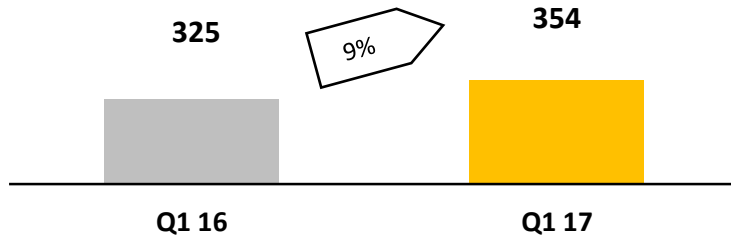
Items/order



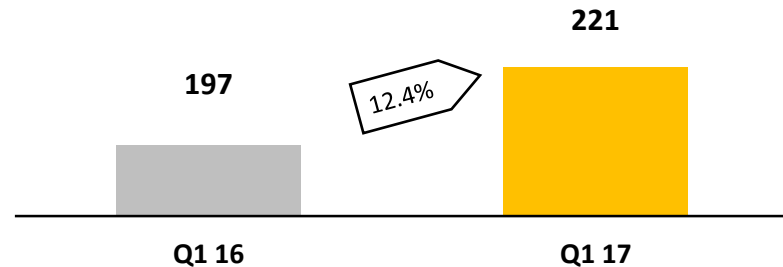
Number of Orders Q1 17⁽¹⁾
('000)



Average Spending per Buyer Q1 17⁽²⁾
(in Eu)



Average Order Value⁽¹⁾
(in Eu)



(1) TTM= Trailing Twelve Months. 3P Marketplace Included.

(2) Spending per Buyer is calculated on revenue from products, deliveries and revenue from 3P marketplace, net of returns and VAT included

Q1 17 CONSOLIDATED P&L

Eu MN

Profit & Loss w/o VC	Q1 2017 ACT	Q1 2016 ACT	Q1 YOY
GMV	60.5	53.1	13.8%
Total Revenues	45.8	42.2	8.4%
Cost of Revenues	-38.6	-35.8	7.7%
Gross Profit	7.2	6.4	12.4%
<i>Gross Margin %</i>	15.7%	15.2%	
Sales & Marketing	-2.6	-2.0	33.6%
Fullfilment	-4.8	-4.2	15.4%
IT	-0.2	-0.3	-20.7%
G&A	-1.9	-2.1	-5.6%
EBITDA ADJUSTED	-2.4	-2.1	15.8%
<i>Ebitda Adjusted %</i>	-5.3%	-5.0%	
Non recurring costs	-0.4	-0.1	250.9%
EBITDA	-2.8	-2.2	28.1%
<i>Ebitda %</i>	-6.2%	-5.2%	
EBIT	-4.3	-3.0	41.4%
<i>Ebit %</i>	-9.4%	-7.2%	
EBT from continuing operations	-4.5	-3.1	43.0%
<i>Ebt %</i>	-9.8%	-7.4%	
EBT from discontinued activies	0.7	-1.1	
Net result	-3.8	-4.2	-10.8%
	-8.3%	-10.0%	

- **Gross Margin Improved** by 50 bps vs. Q1 16
- **Sales&Marketing increased**, but less so when compared with GMV growth (vs. on revenue only)
- **Fullfillment cost up 15% YoY**, due to higher transport cost, as a consequence of double digit increase in MDA sales.
- **G&A + IT cost decreased** by 7.5% YoY
- **Non recurring items** include Eu 0.3 mn related to extra costs due to migration to SAP
- **Depreciation** increased 77% YoY due to SAP roll-out
- **Positive impact from discontinued in Q1 17**, thanks to Mondadori earn-out (not cashed in yet)

Q1 17 CASH FLOW

Eu MN

Cash flow	Q1 2017 ACT	Q1 2016 ACT	Var %
Net result	-4.5	-3.1	45%
D&A	1.5	0.8	88%
Other non cash items	0.4	0.2	100%
Change in WC	-8.9	-1.8	394%
Cash flow from operations	-11.5	-3.9	n.m.
Cash Flow from operations from discontinued activities	0.0	0.7	n.m.
Net capex	-3.5	-1.5	n.m.
Acquisition	-0.3	-0.1	n.m.
Cash flow from investing activities	-3.8	-1.6	n.m.
Cash flow from investing from discontinued activities	0.0	-1.8	n.m.
Change in net equity	0.1	0.0	n.m.
Treasury stock	-0.2	0.0	n.m.
Change in financial credit (credit card)	0.9	0.0	n.m.
Change in bank debt	4.2	-0.6	n.m.
Cash flow from financing activities	5.0	-0.6	n.m.
Cash Flow	-10.3	-7.2	43%
Cash position at the beginning of quarter	54.7	33.5	
Cash position at the end of quarter	44.4	26.3	

- **Negative impact of WC** due to inventory level (SAP) and supplier payments (reversal of positive effect seen in Q4 16, i.e. December purchases paid in January)
- **Capex** investment increased YoY due to new FF Center(c 1mn) and SAP
- **c. Eu 0.5 mn cash out** between M&A and treasury shares
- **Eu 4 mn medium term loan financing**, for the new FF Center

BALANCE SHEET

Balance Sheet	31/12/16	31/03/17	PROFORMA 31/03/16
Property, plant and equipment	3.0	3.8	
Goodwill	14.3	14.3	
Intangible assets	12.6	13.8	
Financial assets	4.0	4.1	
TOTAL ASSETS	33.9	36.0	29.2
NWC	(4.4)	5.0	(1.7)
Deferred tax assets	9.7	9.7	9.9
Provisions	(2.1)	(2.0)	(2.0)
Other non current debts	(0.4)	(0.4)	0.0
Net Invested Capital	36.7	48.3	35.4
Net Equity	92.9	89.0	N/A
Net Financial Position	(56.2)	(40.7)	N/A
Total Sources	36.7	48.3	35.4

Negative WC trends due to:

- **DPO decreased** vs 31/12/2016 following seasonality on supplier payments and reversal of positive effect seen in Q4 16, i.e. December purchases paid in January
- **Higher DOI** : inventory level (SAP) + higher weight of vendor direct purchasing

Will go back to normalised level

Q1 17: ePRICE HOME SERVICE TOWARDS A NEW GENERATION OF VALUE CREATION

INVESTMENTS ON SYNERGETIC ASSETS



- ✓ Acquisition of 43% in Termostore.it
- ✓ Goal: addressing heating&cooling products and service market with a vertical offer



- ✓ Acquisition of 15% in Click&Quick
- ✓ Goal: support and testing efficient, flexible and customer-centric delivery modes

EMPOWERED SERVICES OFFER AND RELATED KPIS

+110%

value of installations
YoY vs. Q1 16

+29%

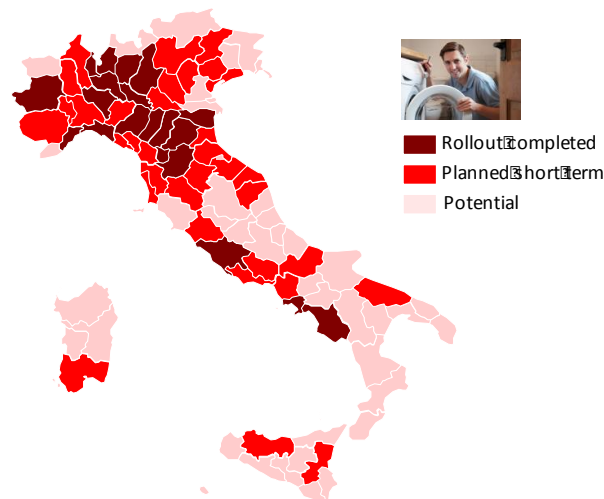
#MDAs delivered with
premium services

79

Net Promoter Score
vs. 72 in 2016

1.5 x

Warranties Attach Rate
vs. Q1 16



(1) WEEE: Waste Electrical & Electronic Equipment Directive (2012/19/EU).
(2) Based on about 2.218 feedbacks

Q1 17: ePRICE MARKETPLACE UPDATE

UNIQUE FEATURES OFFERED TO MERCHANTS



IMPRESSIVE 3P MARKETPLACE GROWTH PATTERN

#3.8M

Marketplace Offers
(+174% vs. Q1 16)
2.3 offers per product

#1,038

Sellers
(+153% vs. Q1 16)
>40 intern. sellers

>10%

average weight
on GMV

+75%

GMV YoY growth

- c. +260% GMV YoY growth delivered at P&P thanks to new CoD (Cash on Delivery) services
- >60 sellers with at least one order at P&P
- +275% Unique Offers YoY
- Computers, Climatisation, Smartphones and Other Goods c. +100% YoY

TV ADVERTISING ON AIR AGAIN

FROM 7TH MAY - 30 SECONDS FORMAT



NEW FULFILMENT CENTER, READY FOR CHRISTMAS SEASON (Q4)

NEW ePRICE FULFILMENT CENTER

2 months ago



1 month ago



last week



TOWARDS A SUSTAINABLE FULFILMENT MODEL

2x

vs. current available
volume

29K sqm

integrated with ERP

+96%

expandable to over
50,000 sqm

€5M

estimated Capex
(including SRP)

- Flexible semi-automated warehouse able to support multi-e-Commerce business models
- Located in Truccazzano (MI) at a strategic crossroad to meet needs of ePRICE's customers and suppliers, connecting various distribution networks (MDA couriers, Installers, P&P internal transports, standard couriers)
- Able to serve both ePRICE and SRP outsourcing contract
- To be ready after the Summer, ready for the run up to Christmas

Q1 17 TAKEAWAYS

Confirmed stronger GMV⁽¹⁾ growth than reference market

Continue to enrich last mile services, with increasing coverage and further innovation expected in 2017

Resuming brand equity building through Q2 & Q3 (TV on Air from May 7th)

Expecting to gain traction from Q2 17, after May's negative calendar effect, due to long Easter holidays

2017 Guidance disclosed in March 17 reaffirmed

(1) GMV (Gross Merchandise Volume): it includes revenue from products, deliveries and revenue from 3P marketplace, net of returns and VAT included. It does not include B2B, infocommerce.

2017 GUIDANCE

GMV¹ up 20-25%, Revenues up 15-18%, with an accelerated growth in the second half of the year, after a weak February, adversely affected by the planned transition of the ERP system to SAP

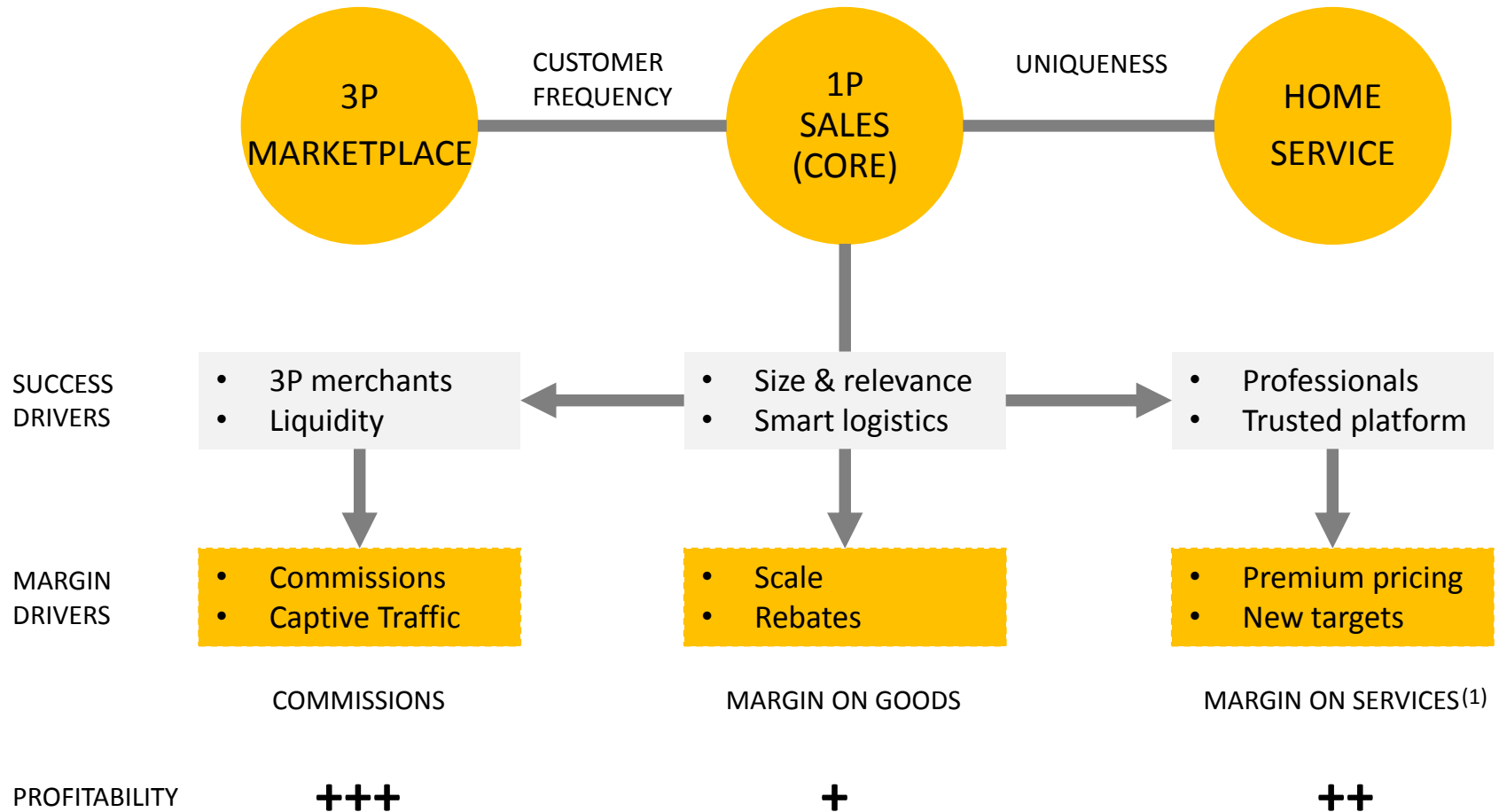
Improvement in Gross margin and considerable increase in EBITDA compared to 2016

Capex to Euro 11 million, including one-off investments for the new fulfilment center

(1) GMV (Gross Merchandise Volume): it includes revenue from products, deliveries and revenue from 3P marketplace, net of returns and VAT included. It does not include B2B, infocommerce.

ePRICE 2017-21
FINANCIAL TARGETS
PRESENTED NOV 10, 2016

ePRICE: 3P MARKETPLACE AND SERVICES ARE KEY DRIVERS FOR GROWTH AND PROFITABILITY

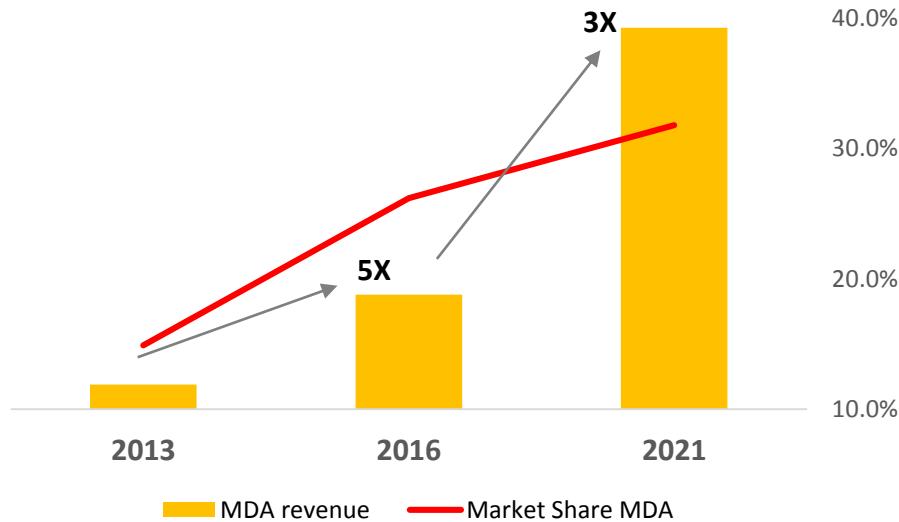


LEADERS IN MDAs 1P SALES, WE PLAN TO MULTIPLY OUR SIZE AND RELEVANCE VS. MAJOR BRANDS

APPLIANCES LEADERSHIP = RELEVANCE

2021 TARGETS

ePRICE MDA Sales 2015-2021 projections



Double

direct purchases from
key vendors

+200 bps

Margin on B2C Goods
due to relevance

>6x

Purchasing power
with key vendors

>40%

EBITDA generated
by 1P B2C goods

NEW FULFILMENT CENTRE WILL ENABLE GROWTH



- ready in 2017
- up to 50.000 sqm (x2 vs today)
- Higher automation
- multicategory
- multibusiness model

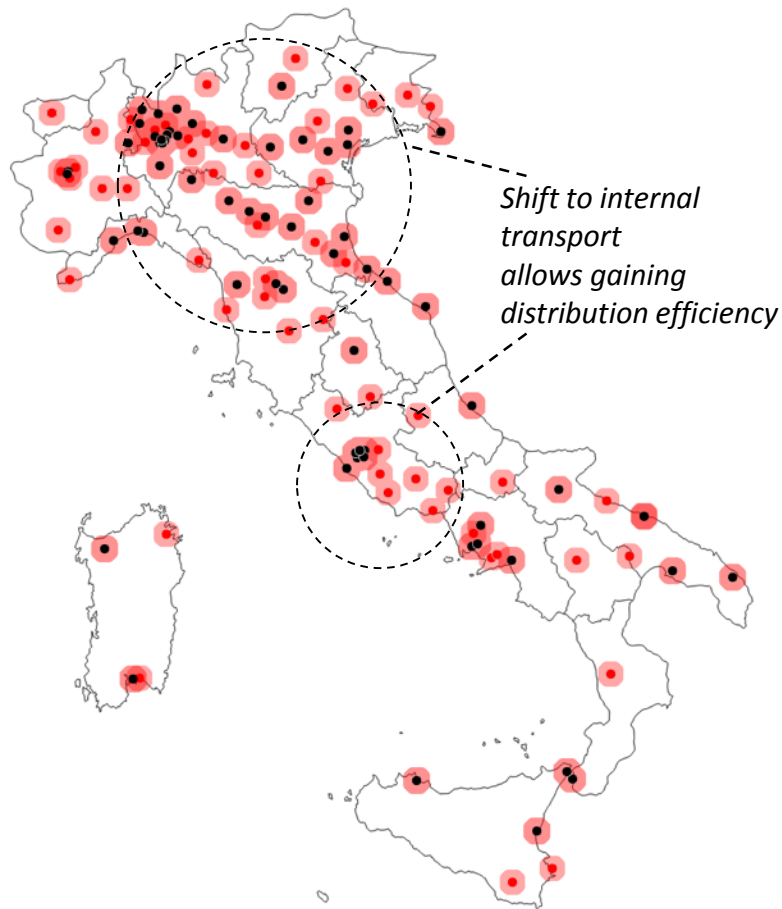
STRATEGIC TAKEAWAYS

- Service-driven sales optimize 1P-3P sales allocation
- Relevance vs. brands drives higher margins & better SLAs
- New fulfilment center improves metrics & service

133 PICK&PAY IN 109 CITIES AND 285 LOCKERS ARE NOW READY TO BECOME A MARKETING PLATFORM

PLATFORM EXPANSION HAS BEEN COMPLETED

Stores distribution (red dots opened after IPO)



CURRENT AND 2021 TARGETS

Free

VIP Programs
launch in 2017

Test

“Next Gen” Pick&Pay
format in 2017

2X

Order frequency
vs. courier

⁽¹⁾
NPS > 80

Higher customer
satisfaction

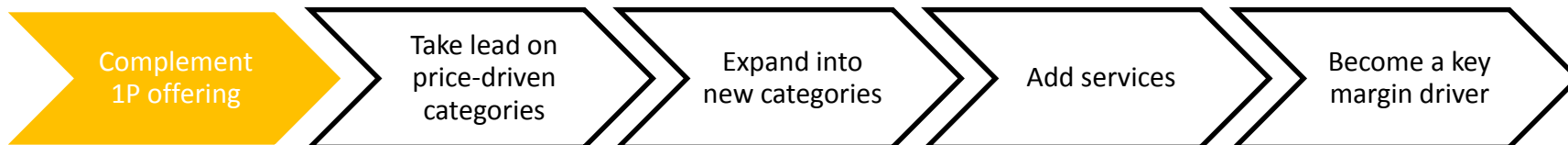
STRATEGIC TAKEAWAYS

- Saturation drives distribution efficiency
- Loyalty drives frequency and marketing savings
- Synergy with services (returns, fix & repairs, demo)
- Segmentation opportunity, P&P fit specific needs

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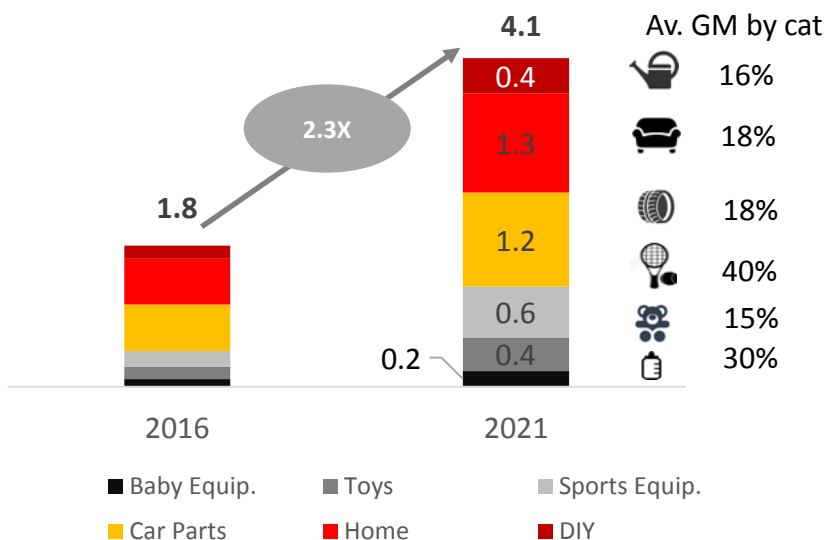
MARKETPLACE DRIVES GROWTH, MARGINS AND ENABLES LAUNCH OF NEW CATEGORIES

1P SERVICE-DRIVEN PRODUCTS + 3P PRICE-DRIVEN PRODUCTS + BEST SERVICES = THRIVING & PROFITABLE MARKETPLACE



SMART EXPANSION IN “ePRICE CONSISTENT” NEW CATEGORIES

e-Commerce projections for selected product categories (€BN)



2021 TARGETS

10M

marketplace product range up from 3M

8,000

3P merchants (1K today)

>30%

on B2C Goods GMV from 3P merchants

>20%

EBITDA generated by 3P marketplace

STRATEGIC TAKEAWAYS

- 3P marketplace is commission-based, margin driver
- Opportunity to cross-sell services (i.e logistics, P&P, VAS)
- Improves customer loyalty & frequency

A NEW PROFITABLE OPPORTUNITY: SELLING SERVICES

€1BN ONLINE DEMAND FOR INSTALLATION AND MAINTENANCE

75 MILLION PRODUCTS REQUIRE INSTALLATION AND MAINTENANCE

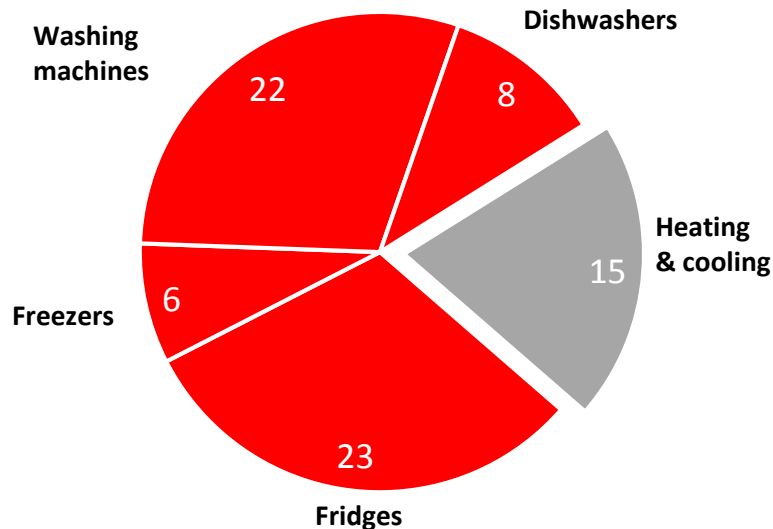
MDAs & Home Comfort Devices Installed in Italy by Device (M units)



0.7 €BN

home appliances
services
(low frequency)

Assuming
1/3 online
potential



4.9 €BN

heating & cooling
services
(recurring)

Assuming
15% online
potential

~1 €BN
addressable market

STRATEGIC TAKEAWAYS

- Growing attention by vendors, players and utility on service segment
- ePRICE to enter boilers and heating Installation and Maintenance market
- Extend Services and protection potentially to all MDAs in Italian households

HOME SERVICE IS ALREADY A WINNER ON MDAs. WE ARE ADDING NEW CATEGORIES & SERVICES.



HOME SERVICE WILL BE EXPANDED SIGNIFICANTLY



INSTALLATION & RECYCLING	Professional delivery	Active	Active	Active	New
	Hardware installation	Active	Active	Active	New
	Wall mount & built-in	Migrating	Migrating	Migrating	New
	Cleanup & recycling	Active	Active	Active	New
	Energy checkup	New	New	New	New
SETUP & CONFIGURE	Network connection	New	New	New	New
	Accessories setup	New	New	New	New
	Demo & tutorials	New	New	New	New
	SW setup & upgrades	New	New	New	New
SUPPORT & REPAIR	Remote support	New	New	New	New
	Onsite support	New	New	New	New
	Repair	New	New	New	New

■ Active on Home Service ▨ Migrating on Home Service ■ New services

2021 TARGETS

~40%
attach rate in
Home Service on MDAs

>20%
Ebitda by 2021

70 NPS
Maintain higher
customer satisfaction

1,000
Multi-skilled
professionals by 2021

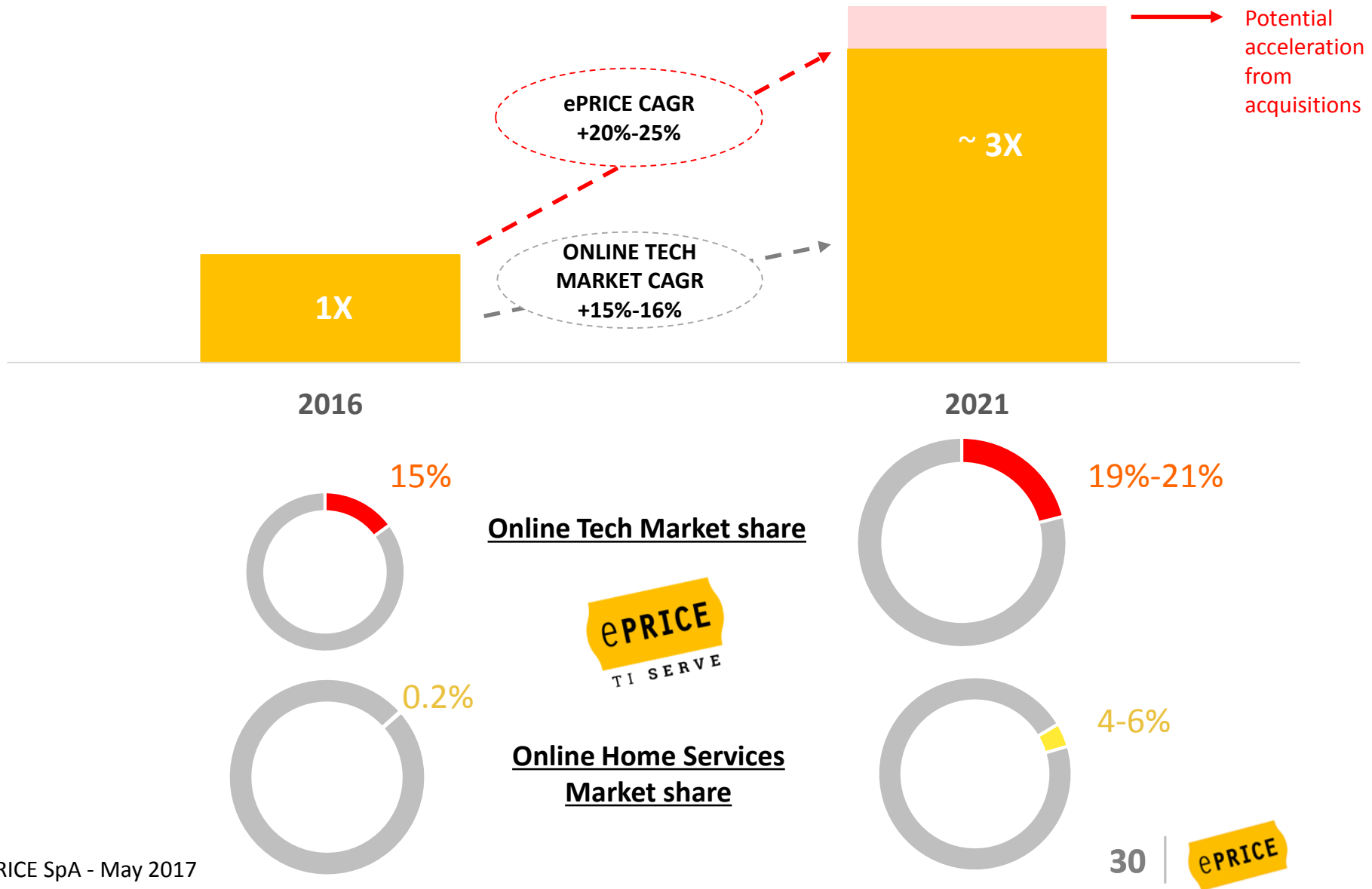
STRATEGIC TAKEAWAYS

- Wider service range sets us apart from competitors
- Services drive higher conversion rate
- Services can be sold bundled / unbundled & B2C / B2B
- Services are key to sell “smart home” products


2021 STRATEGIC GUIDELINES RECAP: OUR BUSINESS GOALS, LOOKING FORWARD

	STRATEGIC GUIDELINE	TARGET 2021 METRICS
1	LEAD e-COMMERCE DEVELOPMENT BY PUSHING MDAs & OTHER SERVICE-CENTRIC HOME PRODUCTS	>30% MDAs online market share, +1ppt per year
2	EXPAND CATEGORY RANGE THROUGH 3P MARKETPLACE TO ADD REVENUES AND MARGIN (E.G. SPORTS EQUIPMENT, HOME IMPROVEMENT, GARDENING, PARTS)	>30% GMV from 3P merchants
3	BUILD A CUSTOMER CENTRIC SERVICE PLATFORM WITH TOTAL QUALITY IN MIND: PICK&PAY, INSTALLATION, SETUP, PROTECT, SUPPORT & REPAIR	> 10% GMV from services
4	ESTABLISH A RECOGNIZED BRAND BY ITALIAN HOUSEHOLDS, BUILT AROUND SOLID, CONSISTENT VALUES	>30% unsolicited brand awareness
5	CAPTURE STRATEGIC AND TACTICAL OPPORTUNITIES THROUGH M&A AND SMART ACQUI-HIRING	Accelerate plan progress

ePRICE GMV EVOLUTION OVER NEXT YEARS



TARGET MODEL

	FY 15	FY 16	TARGET 2021	DRIVERS
MARKET GROWTH	20%	20% (4)	15-16% >2X	Secular shift from offline, mobile, innovation
GMV ⁽¹⁾	€207M	€254M	~ 3X	Market Growth, MDA, 3P Marketplace
REVENUES	€168M	€198M	~ 2.5X	Market Growth, B2B, ADV, Infocommerce
GROSS MARGIN ⁽²⁾	13.8%	15.3%	20%-22%	Mix&sourcing, Rebates, 3P Marketplace, Infocommerce
MARKETING ⁽²⁾	5.3%	5.6%	4.5%-5.0%	Brand Awareness, Returning Customers
FULFILMENT TRANSPORT ⁽²⁾	3.5%	4.4%	5.0%-5.5%	Now including Transport&Installation service
FULFILMENT INTERNAL ⁽²⁾	5.0%	5.2%	3.8%-4.3%	New fulfilment center, scale & efficiency program
IT + G&A ⁽³⁾	4.6%	4.9%	1.8%-2.5%	Efficiencies and scalability
EBITDA adj. ⁽²⁾	-4.7%	-4.8%	4%-6%	 #1 specialty player, enhanced by services
CAPEX ⁽²⁾	4.5%	3.8%	1.5%-2.0%	
				2017 new fulfilment, Eu 5mn

(1) GMV (Gross Merchandise Volume): it includes revenue from products, deliveries and revenue from 3P marketplace, net of returns and VAT included. Infocommerce and Advertising and B2B revenues not included., representing c. 6% of revenues in 9M16;
 (2) % of revenues incl non recurring; (3) % of revenues: of which 35% corporate&finance costs due to being listed; (4) LFL growth 2016 vs 2015. Including restatement of offline players' Click&Collect sales (included from 2016), market up c. +24% YoY.

**ePRICE
PEER GROUP**

ePRICE PEERS – PERFORMANCE

(PRICES AS OF 05/11/17)

Peer Group - Absolute Performances Multiple Entities Report (Local Currency) as of 05/11/17

Stock	Price	Mkt cap	Ccy	3M	6M	1Y
ePRICE (BANZAI)	4.2	172	EU	6.3%	27.1%	8.8%
AO World Plc	1.4	664	GBP	-10.5%	-14.7%	-15.6%
Verkkokauppa.com Oy	8.2	370	EU	17.6%	18.0%	19.0%
ASOS plc	61.3	5,113	GBP	18.4%	28.9%	57.3%
Zalando SE	39.0	9,643	EU	3.6%	9.9%	32.0%
YOOX Net APorter S.p.A.	24.9	2,266	Eu	5.5%	0.9%	4.1%
boohoo.com Plc	1.8	2,064	GBP	32.0%	61.5%	273.1%
SRP Groupe SA	24.9	852	EU	10.6%	47.5%	
MySale Group plc	1.1	162	GBP	-9.5%	14.1%	84.2%

Source: Factset

ePRICE PEERS – VALUATION

(PRICES AS OF 05/11/17)

Peer Group - Multiple Comparison

Multiple Entities Report (Local Currency) as of 05/11/17

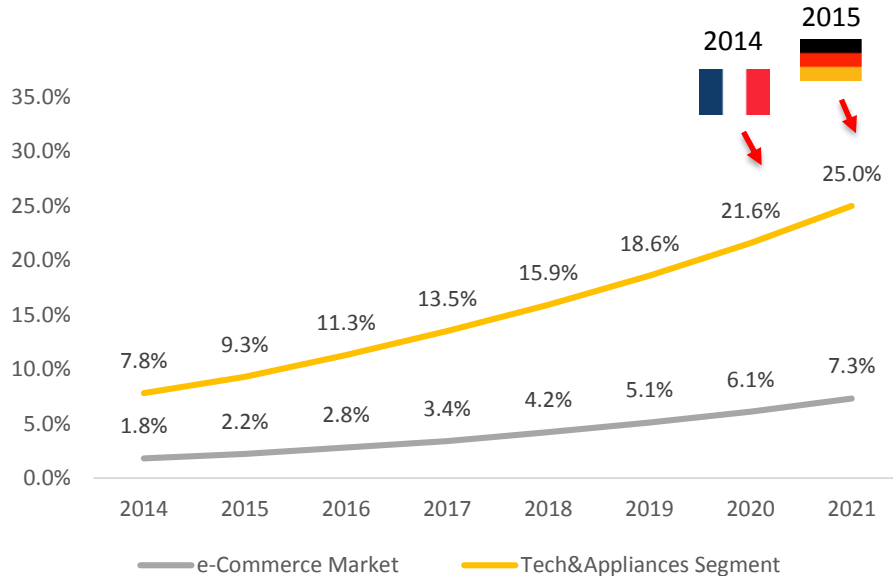
Stock	Price	Mkt cap	Ccy	EV/Sales 2016	EV/Sales 2017	EV/Sales 2018	EV/Ebitda 2016	EV/Ebitda 2017	EV/Ebitda 2018
ePRICE (BANZAI)	4.2	172	EU	0.6	0.6	0.5			56.2
AO World Plc	1.4	664	GBP	0.9	0.8	0.7		154.9	40.1
Verkkokauppa.com Oy	8.2	370	EU	0.9	0.8	0.7	24.4	19.1	15.5
ASOS plc	61.3	5,113	GBP	3.4	2.6	2.1	52.3	39.9	29.8
Zalando SE	39.0	9,643	EU	2.4	1.9	1.6	33.0	27.0	20.0
YOOX Net APorter S.p.A.	24.9	2,266	Eu	1.7	1.5	1.2	22.4	18.2	13.2
boohoo.com Plc	1.8	2,064	GBP	6.8	4.8	3.7	56.4	42.3	33.2
SRP Groupe SA	24.9	852	EU	1.4	1.0	0.9	26.9	18.3	12.8
MySale Group plc	1.1	162	GBP	1.0	0.9	0.8	45.6	29.1	22.5
E-Commerce Average				2.7	2.0	1.6	32.6	36.5	29.7
E-Commerce Median				1.5	1.3	1.1	29.8	22.7	18.9
E-Commerce Median ex Amazon, eBay, Rocket, Naspers				1.5	1.3	1.1	29.8	22.7	18.9

Source: Factset

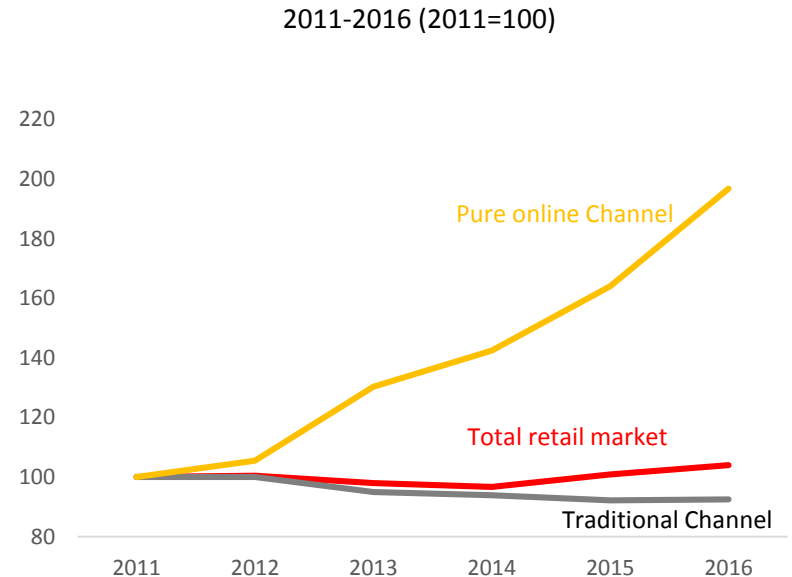
APPENDIX

REAL GROWTH HAPPENING IN THE PURE ONLINE MARKET

ONLINE TECH&APPLIANCES PENETRATION ON TOTAL RETAIL IN ITALY



TECH & APPLIANCES MARKET GROWTH BY CHANNEL



Unlocking Italy's growth potential

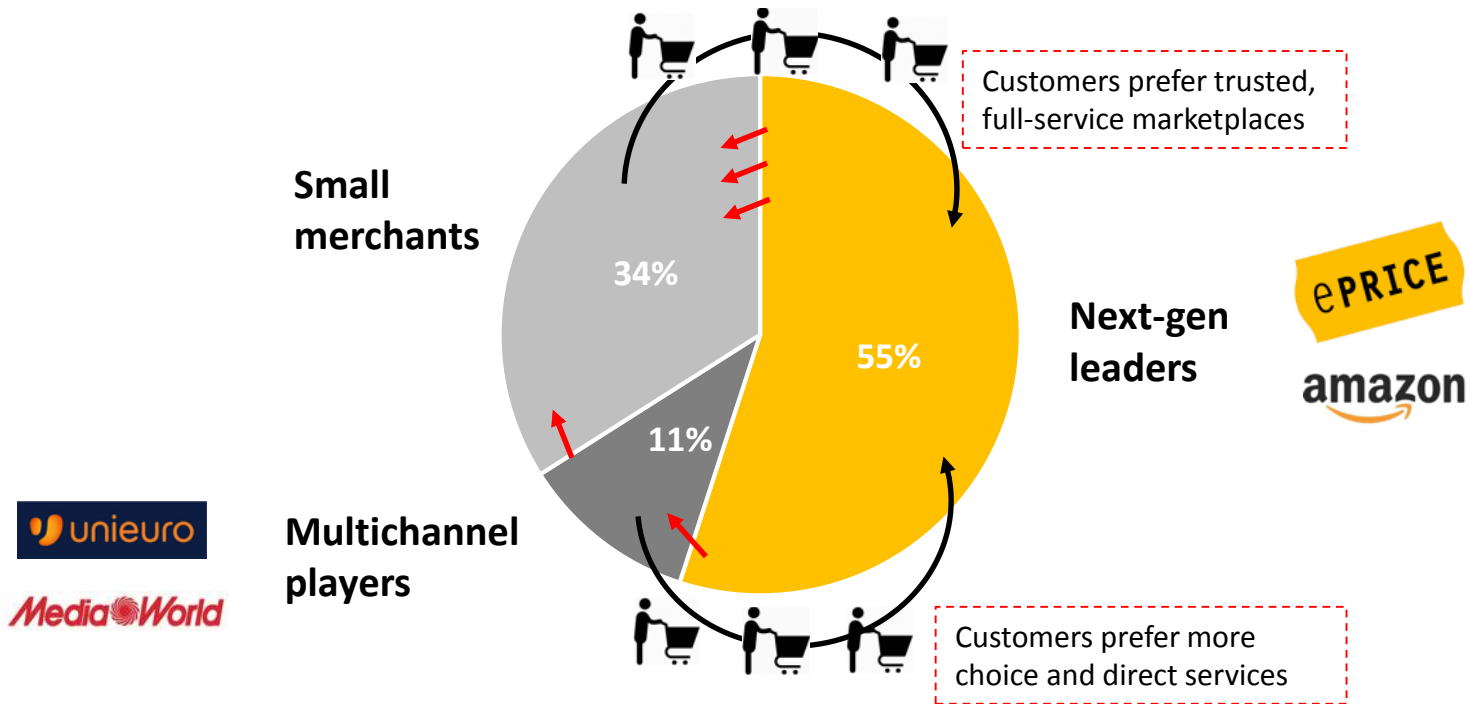
- Collapse of traditional retailers
- Increasing mobile access
- Increased online payment penetration

2016 Italian retail Market value	Eu bn
Italian Retail Market value	240
Italian Online Total Retail Market value	10
ePRICE Addressable Retail Market value	14.5
Online Tech&Appliances Market Retail	1.7
Pure online Players Tech&Appliances Market	c. 1.0

CUSTOMERS CONVERGING ON NEXT-GEN ONLINE RETAILERS. CHOICE & PRICE AS WELL AS SERVICE & CONVENIENCE.

NEXT-GENERATION TOP PLAYERS ARE POSITIONED TO CAPTURE MARKET SHARE

Market Shares in Online Tech & Appliance Retail in Italy (% Total B2C Sales, 2016 estimate)



STRATEGIC TAKEAWAYS

- Consumer demand is changing, looking also for services
- Small merchants to convert in “smarter sourcing” for online marketplaces

EPRICE: NEED-DRIVEN, MULTI-SPECIALIST



- Multi-specialist Approach
- Focus on High Tickets
- Complex products
- Pick&Pay and Lockers
- Premium Services
- Network of installers

Conceptual chart representing a selected number of relevant players

WE HAVE A VERY STRONG VALUE PROPOSITION

LEADERSHIP VS. AMAZON IN HIGH-VALUE CATEGORIES



- ✓ Stronger on low-tickets
- ✓ Comparable in electronics
- ✓ Can lose money to win (so far)
- ✓ Destination website
- ✗ Weaker in MDAs and TVs
- ✓ Fast delivery time due to huge stock
- ✗ Generalist by design
- ✗ Heavy logistics
- ✗ Online only
- ✗ No local touch
- ✗ No professional services



Broad product selection
on multiple categories,
with >1m SKUs

Focus on high-ticket,
high-touch products

Multi-specialist,
with rich contents

Smart inventory model
+ smart logistics

Pick&Pay

Professional services

Market Place

EFFECTIVE FEATURES VS. TRADITIONAL RETAILERS, C.80% OF THE EU 13+BN TECH MARKET



- ✓ Well known brands
- ✓ Immediate ROI from ADV
- ✗ Limited, shrinking selection
- ✗ Higher prices
- ✗ Channel conflicts (online vs in-store)
- ✓ Physical Coverage of the Territory
- ✗ Clerk-centric service
- ✗ Store-centric inventory
- ✗ Store-centric platform
- ✗ Offline-first DNA & organization
- ✗ Fixed costs



MAIN SHAREHOLDERS

The share capital of ePRICE S.p.A. is equal to Euro 825,047 composed by n. 41,252,350 ordinary shares without par-value.

RELEVANT SHAREHOLDERS	NUMBER OF SHARES	% SHARE CAPITAL
Paolo Ainio¹	9,447,615	22.90%
Arepo BZ S.a.r.l.	8,613,850	20.88%
Pietro Boroli	2,138,997	5.19%
Treasury Shares	903,512	2.19%

(1) of which 221.750 (0,54%) held trough PUPS S.r.l., 80% controlled by Paolo Ainio

There are no other shareholders, outside of those listed above, with a shareholding of more than 5% that have notified Consob and ePRICE S.p.A. according to art. 117 of Consob Regulation no. 11971/99 on notification requirements of major holdings.

FINANCIAL CALENDAR 2017

April				
M	T	W	T	F
	3	4	5	6
	7	10	11	12
	13	14	17	18
	19	20	21	24
	25	26	27	28

May				
M	T	W	T	F
	1	2	3	4
	5	8	9	10
	11	12	15	16
	17	18	19	22
	23	24	25	26
	29	30	31	

Jul				
M	T	W	T	F
	3	4	5	6
	7	10	11	12
	13	14	17	18
	19	20	21	24
	25	26	27	28
	31			

May 10

Q1 17 Full Results

Jul 25

Preliminary H1 17 sales

Sep 13

H1 17 Full Results

DEFINITIONS

- **GMV:** Gross Merchandise Volume, it includes revenue from products, deliveries and revenue from 3P marketplace, net of returns and VAT included. Infocommerce and Advertising and B2B revenues not included
- **Net Promoter Score:** is a management tool that can be used to gauge the loyalty of a firm's customer relationships
- **TTM GMV/Revenues:** Trailing/Last Twelve Months Results
- **Gross Margin:** since 30.9.2016 Gross Profit/Margin has been restated and is now net of delivery costs, booked under fulfilment
- **Fulfilment Transport Costs:** delivery costs (courier, premium)
- **Fulfilment Internal Costs:** all other fulfilment
- **G&A:** also includes costs previously booked as “holding”

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