

Form 62-103F1
Required Disclosure under the Early Warning Requirements

Item 1 – Security and Reporting Issuer

1.1 State the designation of securities to which this report relates and the name and address of the head office of the issuer of the securities.

Security Designation: Common shares (“**Shares**”)
Issuer: Canfor Pulp Products Inc. (“**Canfor Pulp**”)
Address: 101-161 East 4th Ave, Vancouver, BC, V5T 1G4

1.2 State the name of the market in which the transaction or other occurrence that triggered the requirement to file this report took place.

Not applicable.

Item 2 – Identity of the Acquiror

2.1 State the name and address of the Acquiror.

Acquiror: Canfor Corporation (the “**Acquiror**”)
Head Office Address: 101-161 East 4th Ave, Vancouver, BC, V5T 1G4
Jurisdiction of Incorporation: British Columbia
Principal Business: The Acquiror is an integrated forest products company based in Vancouver, British Columbia, involved primarily in the lumber business, with production facilities in Canada, the United States, as well as Sweden.

2.2 State the date of the transaction or other occurrence that triggered the requirement to file this report and briefly describe the transaction or other occurrence.

On March 17, 2026, the Acquiror and Canfor Pulp completed a plan of arrangement under Division 5 of Part 9 of the *Business Corporations Act* (British Columbia) (the “**Arrangement**”) pursuant to which the Acquiror acquired all of the issued and outstanding Shares not already owned by the Acquiror and its affiliates. Pursuant to the Arrangement, each holder of Shares, other than the Acquiror and its affiliates, had the option to receive, for all Shares held by such holder immediately prior to the effective time of the Arrangement, either: (i) 0.0425 of a common share in the capital of the Acquiror per Share (each whole common share, a “**Consideration Share**”); or, (ii) \$0.50 in cash per Share (the “**Cash Consideration**”).

2.3 State the names of any joint actors.

Not applicable.

Item 3 – Interest in Securities of the Reporting Issuer

3.1 State the designation and number or principal amount of securities acquired or disposed of that triggered the requirement to file this report and the change in the Acquiror's security holding percentage in the class of securities.

Immediately prior to the Arrangement, the Acquiror and its affiliates had beneficial ownership of, or control or direction over, 35,776,483 Shares representing approximately 54.8% of the outstanding Shares. Pursuant to the Arrangement, the Acquiror acquired 29,457,076 Shares, representing approximately 45.2% of the issued and outstanding Shares. Following completion of the Arrangement, the Acquiror and its affiliates beneficially own, or exercise control or direction over, 65,233,559 Shares in the aggregate, representing 100% of the issued and outstanding Shares.

3.2 State whether the Acquiror acquired or disposed ownership of, or acquired or ceased to have control over, the securities that triggered the requirement to file this report.

See Item 3.1 above.

3.3 If the transaction involved a securities lending arrangement, state that fact.

Not applicable.

3.4 State the designation and number or principal amount of securities and the Acquiror's securityholding percentage in the class of securities, immediately before and after the transaction or other occurrence that triggered the requirement to file this report.

See Item 3.1 above.

3.5 State the designation and number or principal amount of securities and the Acquiror's securityholding percentage in the class of securities referred to in Item 3.4 over which

(a) the Acquiror, either alone or together with any joint actors, has ownership and control,

See Item 3.1 above.

(b) the Acquiror, either alone or together with any joint actors, has ownership but control is held by persons or companies other than the Acquiror or any joint actor, and

Not applicable.

(c) the Acquiror, either alone or together with any joint actors, has exclusive or shared control but does not have ownership.

Not applicable.

3.6 If the Acquiror or any of its joint actors has an interest in, or right or obligation associated with, a related financial instrument involving a security of the class of securities in respect of which disclosure is required under this item, describe the material terms of the related financial instrument and its impact on the Acquiror's securityholdings.

Not applicable.

3.7 If the Acquiror or any of its joint actors is a party to a securities lending arrangement involving a security of the class of securities in respect of which disclosure is required under this item, describe the material terms of the arrangement including the duration of the

arrangement, the number or principal amount of securities involved and any right to recall the securities or identical securities that have been transferred or lent under the arrangement.

Not applicable.

State if the securities lending arrangement is subject to the exception provided in section 5.7 of NI 62-104.

Not applicable.

- 3.8 If the Acquiror or any of its joint actors is a party to an agreement, arrangement or understanding that has the effect of altering, directly or indirectly, the Acquiror's economic exposure to the security of the class of securities to which this report relates, describe the material terms of the agreement, arrangement or understanding.**

Not applicable.

Item 4 – Consideration Paid

- 4.1 State the value, in Canadian dollars, of any consideration paid or received per security and in total.**

See Item 2.2 above. In connection with the Arrangement, the Acquiror issued an aggregate of 912,217 Consideration Shares and paid an aggregate of \$3,996,572 in Cash Consideration.

- 4.2 In the case of a transaction or other occurrence that did not take place on a stock exchange or other market that represents a published market for the securities, including an issuance from treasury, disclose the nature and value, in Canadian dollars, of the consideration paid or received by the Acquiror.**

See Item 2.2 and Item 4.1 above.

- 4.3 If the securities were acquired or disposed of other than by purchase or sale, describe the method of acquisition or disposition.**

See Item 2.2 and Item 4.1 above.

Item 5 – Purpose of the Transaction

State the purpose or purposes of the Acquiror and any joint actors for the acquisition or disposition of securities of the reporting issuer. Describe any plans or future intentions which the Acquiror and any joint actors may have which relate to or would result in any of the following:

- (a) the acquisition of additional securities of the reporting issuer, or the disposition of securities of the reporting issuer;**
- (b) a corporate transaction, such as a merger, reorganization or liquidation, involving the reporting issuer or any of its subsidiaries;**
- (c) a sale or transfer of a material amount of the assets of the reporting issuer or any of its subsidiaries;**

- (d) a change in the board of directors or management of the reporting issuer, including any plans or intentions to change the number or term of directors or to fill any existing vacancy on the board;
- (e) a material change in the present capitalization or dividend policy of the reporting issuer;
- (f) a material change in the reporting issuer's business or corporate structure;
- (g) a change in the reporting issuer's charter, bylaws or similar instruments or another action which might impede the acquisition of control of the reporting issuer by any person or company;
- (h) a class of securities of the reporting issuer being delisted from, or ceasing to be authorized to be quoted on, a marketplace;
- (i) the issuer ceasing to be a reporting issuer in any jurisdiction of Canada;
- (j) a solicitation of proxies from securityholders;
- (k) an action similar to any of those enumerated above.

The purpose of the Arrangement was for the Acquiror and its affiliates to beneficially own all of the issued and outstanding Shares. As a result of the Arrangement, each of the directors of Canfor Pulp other than Susan Yurkovich resigned from the board of directors of Canfor Pulp and the Shares were delisted from the Toronto Stock Exchange on March [18], 2026. The Acquiror also intends to cause Canfor Pulp to apply to cease to be a reporting issuer under applicable Canadian securities laws.

Item 6 – Agreements, Arrangements, Commitments or Understandings With Respect to Securities of the Reporting Issuer

Describe the material terms of any agreements, arrangements, commitments or understandings between the Acquiror and a joint actor and among those persons and any person with respect to securities of the class of securities to which this report relates, including but not limited to the transfer or the voting of any of the securities, finder's fees, joint ventures, loan or option arrangements, guarantees of profits, division of profits or loss, or the giving or withholding of proxies. Include such information for any of the securities that are pledged or otherwise subject to a contingency, the occurrence of which would give another person voting power or investment power over such securities, except that disclosure of standard default and similar provisions contained in loan agreements need not be included.

On December 3, 2025, the Acquiror and Canfor Pulp entered into an arrangement agreement (the "**Arrangement Agreement**") pursuant to which the parties agreed to effect the Arrangement and related matters. In addition, on December 3, 2025, the Acquiror entered into a voting and support agreement with a shareholder of Canfor Pulp then holding approximately 4.4% of the Shares pursuant to which such shareholder agreed to vote all of its Shares in favour of the Arrangement (the "**Voting Support Agreement**").

For a detailed summary of the Arrangement Agreement and the Voting Support Agreement and the transactions thereunder, please refer to the management information circular of Canfor Pulp dated January 28, 2026 (the “**Circular**”). Copies of the Arrangement Agreement and Circular are available under Canfor Pulp’s profile on SEDAR+ at www.sedarplus.ca.

Item 7 – Change in Material Fact

If applicable, describe any change in a material fact set out in a previous report filed by the Acquiror under the early warning requirements or Part 4 in respect of the reporting issuer’s securities.

Not applicable.

Item 8 – Exemption

If the Acquiror relies on an exemption from requirements in securities legislation applicable to formal bids for the transaction, state the exemption being relied on and describe the facts supporting that reliance.

Not applicable.

[Signature page follows]

Item 9 – Certification

I, as the Acquiror, certify, or I, as the agent filing this report on behalf of an Acquiror, certify to the best of my knowledge, information and belief, that the statements made in this report are true and complete in every respect.

March 17, 2026

Date

(signed) “Patrick Elliott”

Signature

Patrick Elliott, Chief Financial Officer and Corporate Secretary

Name