

QUARTERLY STATEMENT AS OF SEPTEMBER 30, 2025

	Q3/24	Q3/25	Change in %	9M/24	9M/25	Change in %
TAKKT						
Sales in EUR million	269.0	244.5	- 9.1 (- 6.2*)	798.4	736.3	- 7.8 (- 6.5*)
Gross margin in percent	39.6	37.9		40.2	39.0	
EBITDA in EUR million	20.5	10.5	- 49.0	50.4	27.3	- 45.8
EBITDA margin in percent	7.6	4.3		6.3	3.7	
Adjusted EBITDA margin in percent	9.0	4.3		7.7	4.3	
EBIT in EUR million	12.4	2.6	- 79.3	25.7	4.4	- 82.8
Profit before tax in EUR million	9.6	0.1	- 99.3	19.0	- 2.8	< - 100
Profit in EUR million	7.4	1.2	- 83.8	14.7	- 0.2	< - 100
Earnings per share in EUR	0.12	0.02	- 83.3	0.23	0.00	- 100
Free cash flow in EUR million	10.9	7.6		36.5	- 1.7	< - 100
Industrial & Packaging						
Sales in EUR million	141.6	134.4	- 5.1 (- 5.0*)	441.0	418.5	- 5.1 (- 5.5*)
EBITDA in EUR million	15.6	10.1	- 34.9	48.7	33.9	- 30.4
EBITDA margin in percent	11.0	7.5		11.0	8.1	
Adjusted EBITDA margin in percent	12.3	7.4		12.2	8.4	
Office Furniture & Displays						
Sales in EUR million	59.8	52.6	- 12.1 (- 4.8*)	179.4	154.0	- 14.2 (- 10.0*)
EBITDA in EUR million	5.3	4.1	- 23.0	12.5	8.6	- 31.4
EBITDA margin in percent	8.9	7.8		7.0	5.6	
Adjusted EBITDA margin in percent	9.3	7.8		7.8	6.1	

67.5

3.6

5.3

5.6

FoodService

in percent

Sales in EUR million

EBITDA in EUR million

EBITDA margin in percent

Adjusted EBITDA margin

TAKKT Group 2

57.5

0.5

0.9

0.9

- 14.8 (- 10.0*)

- 85.3

178.0

2.7

1.5

1.8

163.8

- 0.5

- 0.3

-0.1

-8.0 (-5.5*)

< - 100

^{*} organic, i.e. adjusted for currency effects and portfolio changes



TAKKT ACHIEVES POSITIVE FREE CASH FLOW IN THE THIRD QUARTER

- Organic growth (minus 6.2 percent) and adjusted EBITDA margin (4.3 percent) at very similar levels to the first half of the year
- Good progress in implementing the TAKKT Forward strategy in a persistently challenging market environment
- > CEO Andreas Weishaar now leads Industrial & Packaging directly

The Group's business performance in the third quarter was in line with expectations. The Industrial & Packaging (I&P) and Office Furniture & Displays (OF&D) divisions continued to stabilize their organic growth rates in a persistently challenging environment. "Our customers continue to remain very hesitant due to economic uncertainty. At the same time, we are seeing progress. In Europe, we are increasingly winning customers from attractive industries such as defense, energy, and technology. In the US, at NBF, we are seeing a stabilization in the business performance despite the restrictive spending behavior of government customers. And in the display business, we delivered positive year-over-year growth," says Andreas Weishaar, CEO. The FoodService (FS) division's business declined again compared to a higher prior-year basis after positive growth in the second quarter. EBITDA reached EUR 10.5 (20.5) million in the third quarter. The EBITDA margin, adjusted for one-time effects, was 4.3 (9.0) percent and was impacted not only by the lower sales level but also by a decline in the gross profit margin. After negative cash flow in the first half of the year, TAKKT achieved a positive free cash flow of EUR 7.6 (10.9) million in the third quarter, partly due to the reduction of inventories.

In the first nine months, TAKKT generated sales of EUR 736.3 (798.4) million. The Group's organic growth rate was minus 6.5 percent. The decline at I&P and FS (both minus 5.5 percent) was in the mid-single-digit percentage range. In the OF&D division, business continued to be impacted by restrictive spending by government customers and declined organically by 10.0 percent. The Group's gross profit margin reached 39.0 (40.2) percent and was influenced, among other things, by effects from freight and US import tariffs. Significant savings in marketing costs and lower one-time costs enabled TAKKT to partly offset the impact on earnings from lower sales. EBITDA reached EUR 27.3 (50.4) million. One-time costs amounted to EUR 4.2 (10.8) million. The adjusted EBITDA margin reached 4.3 (7.7) percent. Thanks to the positive free cash flow in the third quarter, the Group was able to almost completely offset the cash outflow in the first half of the year. In the first nine months, free cash flow thus totaled minus EUR 1.7 (plus 36.5) million.

The past months, TAKKT continued to make good progress in implementing the Forward strategy developed at the beginning of the year in the areas Focus, Growth, and Performance. "In Germany, we have intensified our sales activities with large and group customers that have strong sales potential. Despite the weak market environment, we are achieving positive growth, underlining our attractive positioning with customers who have complex procurement needs," says CEO Weishaar. The measures initiated in the middle of the year to implement a new operating model for I&P and a more effective procurement process are also making progress. "We are working consistently to streamline our cost structures. This includes cutting or relocating more than 100 jobs in Europe in the coming months. The resulting savings will give us the flexibility to continue investing in our business and improving our processes and systems in the future," says CFO Timo Krutoff. As part of the increased focus on the core business, Andreas Weishaar took on the role of Division President I&P at the beginning of September in addition to his responsibilities as CEO. He will now be directly responsible for the group's largest and most profitable unit.

TAKKT anticipates that economic conditions will remain challenging in the coming months, due to global trade disputes and US import tariffs. "Demand in our key markets remains subdued, with our customers adopting a wait-and-see approach, particularly when it comes to larger orders and project business," says Weishaar. In this environment, TAKKT is specifying its guidance and expects an organic growth rate of between minus 8.0 and minus 4.0 percent for the full year. The adjusted EBITDA margin is expected to come in towards the lower end of the range of 4.0 to 6.0 percent. TAKKT is working intensively on structural adjustments to improve cost structures, which will result in significant one-time expenses in the fourth quarter. For the full year, the Group expects a similar amount for such expenses as in the previous year (EUR 17.1 million).

TAKKT continues to implement comprehensive measures to reduce net working capital and expects this to have a positive impact on free cash flow in the fourth quarter. The Group has been examining options for additional positive contributions to cash flow in recent weeks, in particular a larger sale-and-lease-back transaction. "Improving our medium- and long-term profitability is a priority for us. After thorough analysis, we have therefore decided against carrying out the transaction. Nevertheless, we will continue to generate a significantly positive free cash flow in the fourth quarter. For the full year, we expect a figure between EUR 10 million and EUR 20 million," says CFO Krutoff. The decline in sales and earnings, the continuing high level of economic uncertainty, and the ongoing tariff dispute may lead to an increased risk of impairments in the annual impairment tests.

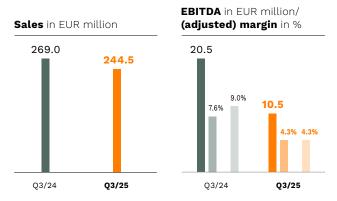
GENERAL CONDITIONS

- The economic environment in the first nine months of 2025 was challenging and characterized by high volatility. Particularly relevant was the uncertainty surrounding tariff disputes, which led to a wait-and-see approach to investment by customers in the US and Europe. Recent estimates predict GDP growth of 1.8 percent for the US and 1.3 percent for the eurozone in the current year. Economic development in Germany is slowed significantly, with growth expected to be only 0.3 percent.
- The purchasing managers' indices (PMI) for the manufacturing sector in the eurozone and Germany, which are particularly relevant for the European Industrial & Packaging division, were slightly below the expansion threshold of 50 points in September, signaling a negative trend. The PMI for the eurozone stood at 49.8 points, while for Germany it was 49.5 points.
- Industry-specific conditions in North America also developed modestly. The Restaurant Performance Index (RPI) provides information on the state of the US restaurant industry and is therefore a relevant indicator for the FoodService division. Over the first nine months, the RPI fluctuated between 99 and 101 points.
- SALES AND EARNINGS REVIEW THIRD QUARTER OF 2025

TAKKT

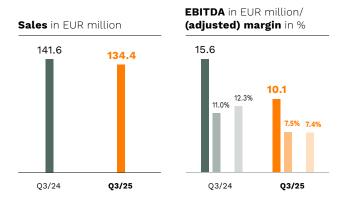
- In a market environment that remained difficult, the Group's sales declined by 9.1 percent to EUR 244.5 (269.0) million. Currency fluctuations, primarily due to the weaker US dollar, reduced growth by 2.5 percentage points. The sale of Mydisplays had a negative impact of 0.4 percentage points.
- Organic growth was down 6.2 percent. The Industrial & Packaging and Office Furniture & Displays divisions continued the stabilization seen in the first half of the year, while the growth rate at FoodService declined compared to a higher prior-year base.
- > The gross profit margin reached 37.9 (39.6) percent.
- Lower marketing expenses and reduced expenditure from one-time effects partially offset the decline in gross profit.

- The effects on earnings from one-time costs and gains were nearly neutral compared to EUR 3.6 million expenses in the previous year.
- > EBITDA reached EUR 10.5 (20.5) million. Adjusted for one-time expenses, the margin was 4.3 (9.0) percent.



Industrial & Packaging

- Sales were 5.1 percent below the previous year, with currency effects having a minimal negative impact of 0.1 percentage points.
- The organic growth rate was minus 5.0 percent, representing a slight improvement on the first half of the year.
- The gross profit margin was around one percentage point lower than in the previous year. Costs rose slightly compared to the prior year due to transformation costs.
- One-time effects had a positive impact on earnings of EUR 0.2 million, compared with a negative impact of EUR 1.8 million in the previous year.
- EBITDA reached EUR 10.1 (15.6) million. Adjusted for one-time effects, the EBITDA margin was 7.4 (12.3) percent.



Office Furniture & Displays

- The 12.1 percent decline in sales was primarily due to the weaker US dollar (minus 5.5 percentage points) and the effect of the sale of Mydisplays (minus 1.8 percentage points).
- Organic sales growth was negative at 4.8 percent. While Displays2Go achieved low single-digit sales growth, sales at NBF continued to decline due to restrictive spending by government customers.
- Thanks to effective management of gross profit and costs, the gross profit margin remained nearly at the previous year's level. In addition, the division was able to partially offset the impact of lower sales on earnings through reduced expenses.
- As in the previous year, one-time effects had no relevant impact.
- EBITDA reached EUR 4.1 (5.3) million. The adjusted EBITDA margin was at 7.8 (9.3) percent.

EBITDA in EUR million/
(adjusted) margin in %

59.8

52.6

4.1

8.9% 9.3%

7.8% 7.8%

Q3/24

Q3/24

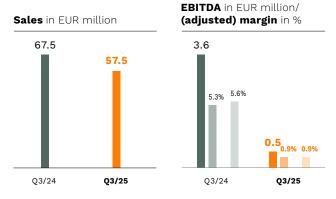
Q3/25

Q3/24

Q3/25

FoodService

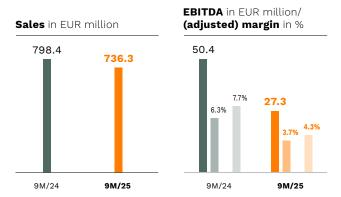
- Sales declined by 14.8 percent, with negative currency effects accounting for 4.8 percentage points.
- > Organic sales declined by 10.0 percent.
- Significant decline in gross profit margin of around five percentage points due to effects from freight, import tariffs, and volume-related lower vendor rebates.
- Savings in marketing, personnel, and other costs; one-time effects had no significant impact.
- Significant decline in EBITDA to EUR 0.5 (3.6) million due to lower sales and a decline in gross profit margin. The adjusted EBITDA margin was 0.9 (5.6) percent.



FIRST NINE MONTHS 2025

TAKKT

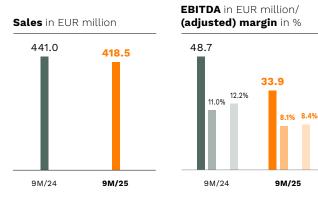
- Sales declined by 7.8 percent to EUR 736.3 (798.4) million. Currency effects reduced the growth rate by 0.9 percentage points, while the sale of Mydisplays reduced it by 0.4 percentage points.
- > Organic sales growth was minus 6.5 percent.
- The TAKKT Group's gross profit margin was negatively impacted by freight effects and tariffs, reaching 39.0 (40.2) percent.
- Savings from reduced spending on marketing and sales staff; other costs affected by continued investment in process and system improvements.
- One-time expenses amounted to EUR 4.2 (10.8) million.
- The group achieved EBITDA of EUR 27.3 (50.4) million. The adjusted EBITDA margin was 4.3 (7.7) percent.



- Depreciation and amortization decreased slightly to EUR 22.9 (24.7) million.
- > EBIT reached EUR 4.4 (25.7) million.
- At EUR minus 7.2 million (minus 6.7 million), the financial result was slightly lower than in the previous year.
- Profit before taxes amounted to EUR minus 2.8 (plus 19.0) million. Due to the negative pre-tax result, TAKKT realized tax income of EUR 2.6 million.
- The profit for the period was EUR minus 0.2 (plus 14.7) million. With a slightly lower average number of outstanding shares of 64.0 (64.6) million, this corresponds to earnings per share of EUR 0.00 (0.23).

Industrial & Packaging

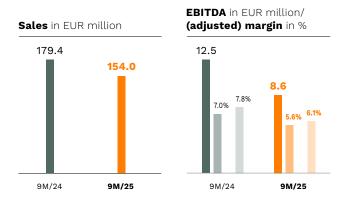
- Sales were down 5.1 percent on the previous year, with currency effects having a positive impact of 0.4 percentage points.
- > Organic growth was minus 5.5 percent.
- The gross profit margin was around one percentage point lower than in the previous year, due in part to more attractive pricing and freight effects.
- Adjusted for one-time expenses of EUR 1.3 (5.1) million, costs remained at roughly the same level as in the previous year and were impacted by transformation costs.
- EBITDA amounted to EUR 33.9 (48.7) million. Adjusted for one-time costs, the EBITDA margin was 8.4 (12.2) percent.



Office Furniture & Displays

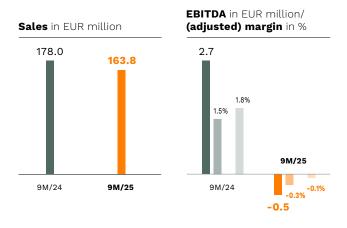
- Sales declined by 14.2 percent, with currency effects contributing 2.3 percentage points to the decline. The sale of Mydisplays also had a negative impact of 1.9 percentage points.
- Organic sales growth was down 10.0 percent.

- Displays2go performed more steadily than NBF's office furniture business.
- Lower expenditure on marketing, personnel, and other costs partially offset the effect of lower gross profit on earnings.
- One-time expenses amounted to EUR 0.8 (1.4) million.
- > EBITDA amounted to EUR 8.6 (12.5) million, with an adjusted EBITDA margin of 6.1 (7.8) percent.



FoodService

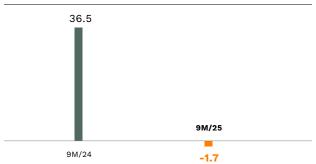
- Sales declined by 8.0 percent compared to the previous year. Negative currency effects had an impact of 2.5 percentage points.
- Organic sales declined by 5.5 percent.
- Decline in gross profit margin by around one percentage point.
- Savings in marketing and other costs are not sufficient to noticeably offset the impact on earnings of lower gross profit.
- > One-time effects did not have a relevant impact.
- EBITDA was slightly negative at EUR minus 0.5 (plus 2.7) million, while the adjusted EBITDA margin was minus 0.1 (plus 1.8) percent.



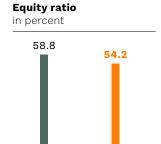
FINANCIAL AND ASSETS POSITION

- Cash flow before change in net working capital declined significantly due to the negative earnings trend and amounted to EUR 18.6 (40.3) million.
- The cash outflow from change in net working capital in the first half of the year was partially offset in the third quarter, in particular by the reduction in inventories and the increase in trade payables and similar liabilities. In the first nine months, there was a cash outflow from change in net working capital of EUR 5.4 million, compared with a cash inflow of EUR 15.2 million in the previous year.
- Cash flow from operating activities declined significantly to EUR 13.2 (55.5) million.
- At EUR 6.3 (9.0) million, cash flow from investing activities was lower than in the previous year.
- The sale of a property in the Nordics resulted in a cash inflow of EUR 1.4 million in the third quarter of 2025.
- Cash outflow for the repayment of lease liabilities remained unchanged at EUR 10.5 (10.5) million.
- > Free cash flow was EUR minus 1.7 (plus 36.5) million.

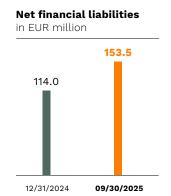
Free cash flow in EUR million



- Net financial liabilities increased from EUR 114.0 million at the end of 2024 to EUR 153.5 million in the reporting period, primarily due to the dividend payment of EUR 38.4 million.
- > Total assets declined slightly in the reporting period due to negative currency effects, while the balance sheet structure remained largely unchanged. The equity ratio decreased to 54.2 percent at the end of September (December 31, 2024: 58.8 percent), but remained at the upper end of the target range of 30 to 60 percent.
- At the end of September, TAKKT had unutilized credit lines of more than EUR 145 million.



12/31/2024



RISKS AND OPPORTUNITIES

09/30/2025

The risks and opportunities presented in the annual report 2024 starting on page 69 did not change materially in the reporting period. The most relevant changes are the trade conflict and its resulting impact on the risk from changes in tariffs and on the economic risk. Based on information currently available, the Management Board does not believe that there are any risks at present or in the forecast period that may be a risk to the Group as a going concern.

The most significant risk, but also a notable opportunity, for the TAKKT Group continues to be the development of the economy. The US government shutdown and ongoing trade policy and tariffs are currently relevant risk factors. In addition, central bank interest rate policy, greater political uncertainty and the economic consequences of military conflicts also have an impact.

In addition to the economic risk, TAKKT's activities are also directly affected by the higher import tariffs. The Group has responded with comprehensive measures, including renegotiations with suppliers, price adjustments for affected products, and the development of alternative sources of supply.

As before, there is a risk of losing market share, generating lower gross profit margins or facing rising costs as a result of more aggressive competitive behavior by new or established providers. TAKKT counters this risk with regular market and price monitoring, continuous improvement of the customer and purchasing experience, and a focus on the needs of

service- and consulting-oriented business customers, as well as offering sustainable products. In addition, TAKKT uses smart pricing in some areas for data-driven, partially automated, and more differentiated pricing.

TAKKT also considers the risk posed by structural changes in demand, which may arise as a result of trends such as the digitalization of the working world, to be significant. With the establishment and further development of technical possibilities, more flexible forms of work are becoming more common and mobile working is becoming more widespread. This creates the risk that the use of traditional office space and thus also the demand from companies for traditional office equipment will decline. TAKKT is monitoring these trends and customer demand behavior and is continuously adapting its product ranges to new circumstances. For example, TAKKT companies offer products for new office concepts, mobile working, and home offices, and are increasingly focusing on digital solutions for various areas of application in the display sector. In addition, TAKKT is diversified both internationally and in terms of its product range. This reduces dependence on individual product groups such as office equipment or displays.

As part of the new strategy, TAKKT companies are working on the implementation of various initiatives and projects that represent a significant opportunity to improve growth and profitability, but also entail significant risks. Projects may be delayed, meaning that goals or partial goals are achieved later than planned or results are unsatisfactory. To counter these risks, they are planned and managed centrally.

As an e-commerce company, TAKKT is also exposed to a significant risk of becoming a victim of cybercrime. Risks can arise from fraud attempts via e-mails and social networks. The large number of different IT systems used increases the relevance of this risk for TAKKT. To limit risks and ensure the smooth operation of IT systems, they are continuously reviewed and further developed. In addition, employees are regularly made aware of fraud issues through guidelines and training.

The decline in sales and earnings, the continuing high level of economic uncertainty, and the ongoing tariff disputes could lead to an increased risk of impairments in the annual impairment tests. Such impairments would have no impact on cash flow, but could reduce EBIT and net income and lead to a significantly negative result.

As outlined in the 2024 annual report, TAKKT is seeing opportunities arising from the positive impact of strategic initiatives aimed, among other things, at improving growth and efficiency, which should have a positive effect on earnings. The trend toward a return to greater presence in the workplace may generate rising demand and thus lead to higher earnings. In addition, the Group should continue to benefit from further value-enhancing acquisitions in the future. Further opportunities are available in the area of sustainability, including increased demand for sustainable products and the targeted marketing of these products by TAKKT. In addition, the Group intends to benefit in the future from the expansion and modernization of its product range, the improvement of processes and systems, and its good access to capital. A more detailed description of the opportunities and risks relevant to TAKKT can be found in the 2024 annual report starting on page 81.

FORECAST

- > TAKKT anticipates that economic conditions will remain challenging in the coming months, due to global trade disputes and US import tariffs. Demand in key markets remains subdued, with customers adopting a wait-and-see approach, particularly when it comes to larger orders and project business.
- Current economic forecasts for the year as a whole predict growth of 1.3 percent for the eurozone and only 0.3 percent for Germany. Growth of 1.8 percent is expected in the US.
- Industry-specific indicators such as the purchasing managers' indices for the manufacturing sector and the Restaurant Performance Index also point to continuing difficult conditions.
- In this environment, TAKKT is specifying its guidance and expects an organic growth rate of between minus 8.0 and minus 4.0 percent for the full year.
- Due to the tariffs and freight effects, the gross profit margin for the full year may be slightly below the range of 39 to 40 percent expected at the beginning of the year.

- The adjusted EBITDA margin is expected to come in towards the lower end of the range of 4.0 to 6.0 percent. TAKKT is working intensively on structural adjustments to improve cost structures, which will result in significant one-time expenses in the fourth quarter. For the full year, the Group expects a similar amount for such expenses as in the previous year (EUR 17.1 million).
- TAKKT continues to implement comprehensive measures to reduce net working capital and expects this to have a positive impact on free cash flow in

the fourth quarter. The Group has been examining options for additional positive contributions to cash flow in recent weeks, in particular a larger sale-and-lease-back transaction. Due to the prioritization of improving medium- and long-term profitability, the Group has decided against carrying out such a transaction after thorough analysis. TAKKT expects to generate a significantly positive free cash flow in the fourth quarter. For the full year, free cash flow is expected to be between EUR 10 million and EUR 20 million.

Consolidated statement of income of the TAKKT Group in EUR million

	7/1/2025 - 9/30/2025	7/1/2024 – 9/30/2024	1/1/2025 - 9/30/2025	1/1/2024 - 9/30/2024
Sales	244.5	269.0	736.3	798.4
Changes in inventories of finished goods and work in progress	0.1	0.0	0.4	- 0.1
Own work capitalized	0.3	0.2	0.4	0.6
Gross performance	244.9	269.2	737.1	798.9
Cost of sales	- 152.2	- 162.8	- 450.0	- 478.2
Gross profit	92.7	106.4	287.1	320.7
Other operating income	1.5	1.1	3.1	3.2
Personnel expenses	- 44.8	- 48.4	- 142.0	- 152.9
Other operating expenses	- 38.9	- 38.6	- 120.9	- 120.6
EBITDA	10.5	20.5	27.3	50.4
Depreciation, amortization and impairment of property, plant and equipment and other intangible assets	- 7.9	- 8.1	- 22.9	- 24.7
EBIT	2.6	12.4	4.4	25.7
Finance expenses	- 3.2	- 2.3	- 7.2	- 6.2
Other finance result	0.7	- 0.5	0.0	- 0.5
Financial result	- 2.5		- 7.2	- 6.7
Profit before tax	0.1	9.6	- 2.8	19.0
Income tax	1.1		2.6	- 4.3
Profit	1.2	7.4	- 0.2	14.7
attributable to owners of TAKKT AG	1.2	7.4	- 0.2	14.7
attributable to non-controlling interests	0.0	0.0	0.0	0.0
		-		
Weighted average number of issued shares in million	64.0	64.3	64.0	64.6
Basic earnings per share (in EUR)	0.02	0.12	0.00	0.23
Diluted earnings per share (in EUR)	0.02	0.12	0.00	0.23

$\textbf{Consolidated statement of financial position of the TAKKT Group} \ \text{in } \mathsf{EUR} \ \mathsf{million}$

Assets	9/30/2025	12/31/2024
Property, plant and equipment	106.2	106.7
Goodwill	486.1	508.2
Other intangible assets	28.7	35.1
Other financial assets	11.7	11.8
Deferred tax	14.1	7.6
Non-current assets	646.8	669.4
Inventories	105.5	112.5
Trade receivables	99.3	106.9
Other financial assets	14.5	13.9
Other receivables and assets	9.1	7.1
Income tax receivables	7.1	4.8
Cash and cash equivalents	9.8	8.1
Current assets	245.3	253.3
Total assets	892.1	922.7
Equity and liabilities	9/30/2025	12/31/2024
Share capital	65.6	65.6
Treasury shares	- 19.1	- 19.2
Retained earnings	421.2	460.6
Other components of equity	16.1	35.6
Total equity	483.8	542.6
Financial liabilities	110.6	76.3
Pension provisions and similar obligations	50.8	53.6
Other provisions	5.2	5.7
Deferred tax	53.7	55.7
Non-current liabilities	220.3	191.3
Financial liabilities	52.7	45.8
Trade payables and similar liabilities	87.8	94.5
Other financial liabilities	13.0	14.5
Other liabilities	19.4	18.6
Provisions	8.1	9.3
Income tax payables	7.0	6.1
Current liabilities	188.0	188.8
Total equity and liabilities	892.1	922.7

Consolidated statement of cash flows of the TAKKT Group in ${\tt EUR}\ million$

	1/1/2025 - 9/30/2025	1/1/2024 - 9/30/2024
Profit	- 0.2	14.7
Depreciation, amortization and impairment of non-current assets	22.9	24.7
Deferred tax income	- 5.1	
Other non-cash expenses and income	1.7	2.0
Result from disposal of Non-current assets	- 0.7	0.0
Change in Inventories	- 1.8	12.3
Change in Trade receivables	1.5	- 5.6
Change in Trade payables and similar liabilities	- 0.6	14.3
Change in Provisions	- 0.5	- 4.1
Change in other assets / liabilities	- 4.0	- 1.7
Cash flow from operating activities	13.2	55.5
Proceeds from disposal of Property, plant and equipment and intangible assets	1.9	0.5
Capital expenditure on Property, plant and equipment and intangible assets	- 6.3	- 9.0
Cash flow from investing activities	- 4.4	- 8.5
Proceeds from Financial liabilities	67.5	96.4
Repayments of Financial liabilities	- 25.8	- 61.7
Repayments of Lease liabilities	- 10.5	- 10.5
Dividend payments to owners of TAKKT AG	- 38.4	- 64.6
Payments to owners of TAKKT AG (share buy-back)	0.0	- 6.7
Proceeds from owners of TAKKT AG (Employee shares)	0.1	0.1
Cash flow from financing activities	- 7.1	- 47.0
Cash and cash equivalents at 1/1	8.1	5.6
Increase / decrease in Cash and cash equivalents	1.7	0.0
Non-cash increase / decrease in Cash and cash equivalents	0.0	- 0.1
Cash and cash equivalents at 9/30	9.8	5.5

ADDITIONAL INFORMATION

Address and contact

TAKKT AG Presselstraße 12 70191 Stuttgart Germany

Investor Relations phone +49 711 3465-8223 fax +49 711 3465-8104 investor@takkt.de www.takkt.de