

NOTICE OF 2026 ANNUAL MEETING OF SHAREHOLDERS AND AVAILABILITY OF MATERIALS



DATE, TIME AND PLACE

WHEN: Thursday, May 14, 2026
TIME: 9:30 a.m.

WHERE: **Quebecor Building**
612 Saint Jacques Street
Montréal, Québec, Canada

NOTICE-AND-ACCESS

As permitted by Canadian securities regulators, Quebecor Inc. (the “**Corporation**”) is using notice-and-access to deliver its 2026 Management Proxy Circular (the “**Circular**”), and its annual financial statements and related management’s discussion and analysis for its financial year ended December 31, 2025, (together with the Circular, the “**Meeting Materials**”). This means that instead of receiving a paper copy of the Meeting Materials, you are receiving this notice, which provides information on how to access these Meeting Materials online. You will also find below information on how to request paper copies of these Meeting Materials if you prefer. A form of proxy or a voting instruction form is included with this notice, and each includes instructions on how you can vote your shares at the 2026 Annual Meeting of Shareholders of the Corporation.

BUSINESS TO BE TRANSACTED AT THE MEETING

- Receive the consolidated financial statements of the Corporation for the year ended December 31, 2025, and the external auditor’s report thereon (for details, see subsection “Financial Statements and External Auditor’s Report” under the “Agenda of the Meeting” section of the Circular).
- Elect Class A Directors and Class B Directors (for details, see subsection “Election of Directors” under the “Agenda of the Meeting” section of the Circular).
- Appoint the external auditor (for details, see subsection “Appointment of the External Auditor” under the “Agenda of the Meeting” section of the Circular).
- Consider and, if deemed advisable, approve the advisory resolution to accept the Board of Directors of the Corporation’s approach to executive compensation (for details, see subsection “Advisory Vote on the Board’s Approach to Executive Compensation” under the “Agenda of the Meeting” section of the Circular).
- Consider and vote on the shareholder proposals reproduced in Schedule A of the Circular.
- Transact such other business as may properly be brought before the meeting or to any adjournment or postponement thereof (for details, see subsection “Other Business” under the “Agenda of the Meeting” section of the Circular).

ACCESSING THE MEETING MATERIALS ONLINE

The Meeting Materials and other relevant materials are available on:

the Website of the Corporation
www.quebecor.com/en/investors

SEDAR+
www.sedarplus.ca

HOW TO REQUEST A PAPER COPY OF THE MEETING MATERIALS

Upon request, the Corporation will provide a paper copy of the Meeting Materials to any shareholder, free of charge, for a period of one year from the date the Meeting Materials were filed on SEDAR+.

To request paper copies of the Meeting Materials in advance of the deadline for submission of voting instructions (currently scheduled for 9:30 a.m. (EDT) on May 12, 2026) and the date of the meeting, shareholders should take into account the three business day period for processing requests, as well as typical mailing times. It is estimated that the request for paper copies of the Meeting Materials must be received by April 30, 2026, to allow sufficient time for processing and mailing prior to the date of the meeting.

For information on the notice-and-access procedures or to request paper copies of the Meeting Materials, call toll-free 1 888 433-6443 or, if you are outside Canada, 1 416 682-3801.

VOTE

Please note that you cannot vote by returning this notice.

Shareholders are reminded to read the Circular carefully before voting their shares.

Non-registered shareholders (being shareholders who hold their shares through a securities dealer or broker, bank, trust company or other intermediary) who have not duly appointed themselves as their proxy will be able to attend the meeting only as guests. Guests will be able to listen to the meeting but will not be able to vote or ask questions. Non-registered shareholders that want to vote at the meeting, or appoint a third party to do so, must appoint themselves, or the third party, as proxyholder by carefully following the instructions in the Management Proxy Circular and on their voting instruction form.

Registered shareholders may appoint a proxyholder other than the Corporation proxyholders, by returning their proxy by mail, fax, Internet or email and inform the proxyholder that he must be present at the Meeting in order to be able to vote the shares.

BY ORDER OF THE BOARD OF DIRECTORS

/s/ Marie-Pierre Simard

Marie-Pierre Simard
Senior Vice-President and Corporate Secretary,
Legal Affairs and Corporate Secretariat

Montréal, Québec
March 17, 2026

Audio Webcast

The Corporation will be providing a live webcast of the annual meeting. Shareholders who cannot attend the meeting in person are encouraged to listen to the audio webcast. However, they will not be able to vote through the webcast or otherwise participate in the meeting. A link to the webcast will be available on the Corporation's website at www.quebecor.com several days prior to the meeting.