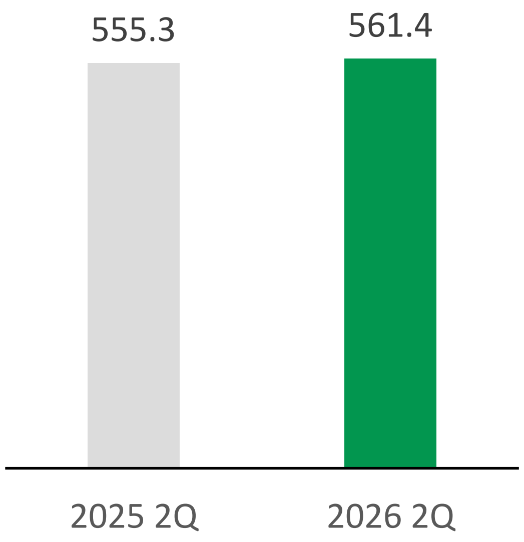
2026 2Q RESULTS

August 5th, 2026

2026 2Q Group Financial Results

Consistent with Group expectations for the period

Net Sales (€M)

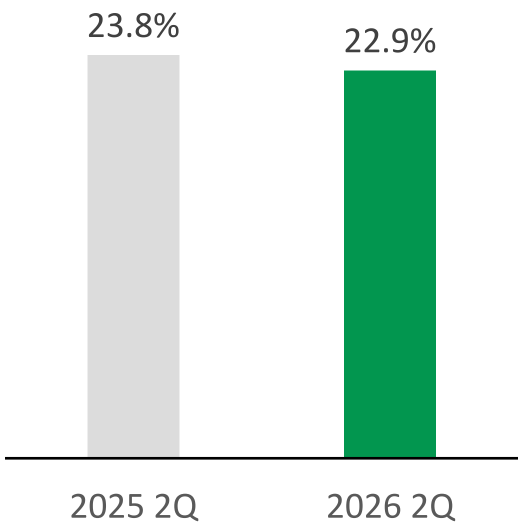


+1.1% YoY[1]

o/w -0.7% org.

- Hydraulics organic and M&A more than offsetting the weaker comparison basis in Water Jetting

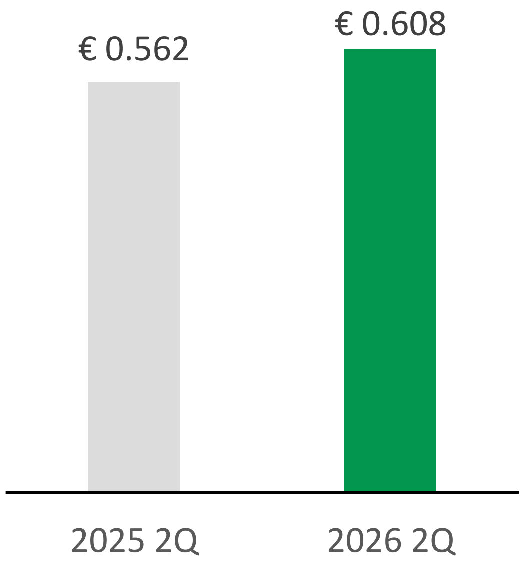
EBITDA margin



-0.9 pp YoY

- Lower Water Jetting contribution adversely impacting mix
- Cost inflation gradually passed through to customers

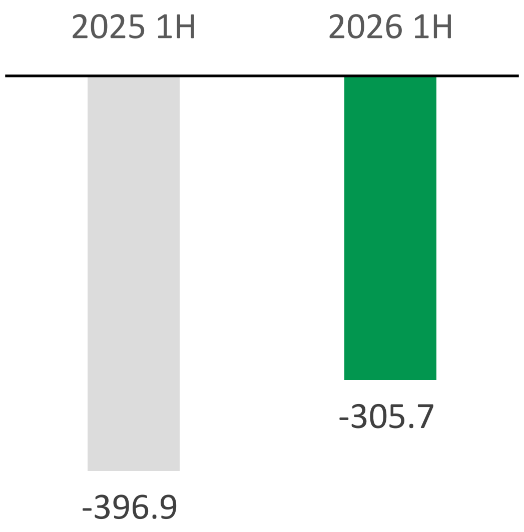
EPS - basic



+8.2% YoY

- Tax rate stable YoY
- Positive contribution from share buy-back

Net Financial Position (€M)



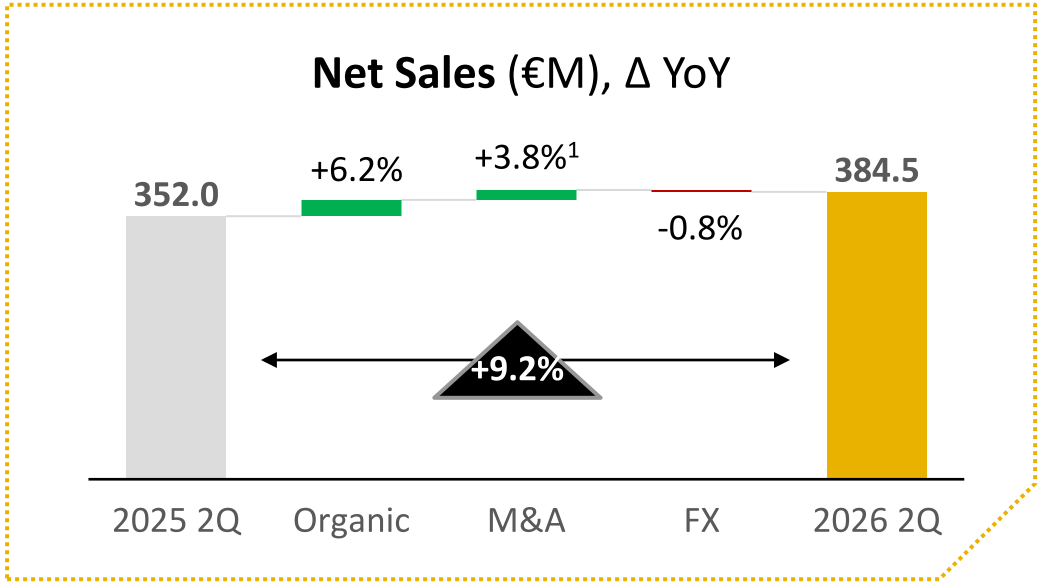
+€91.2M YoY

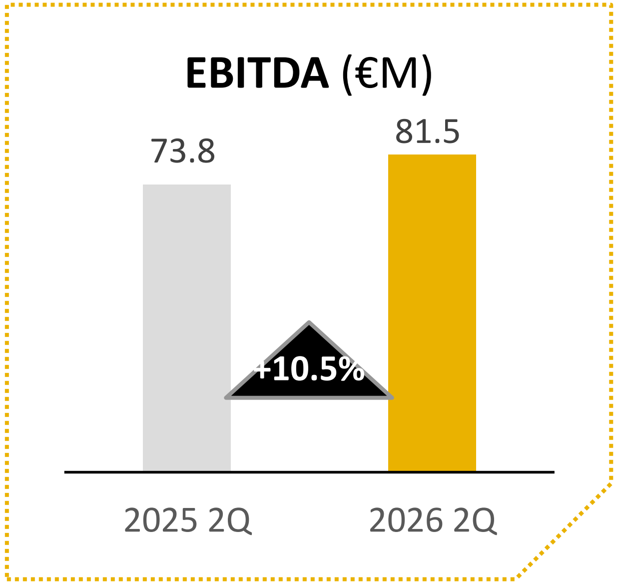
- Record cash generation driving significant NFP improvement

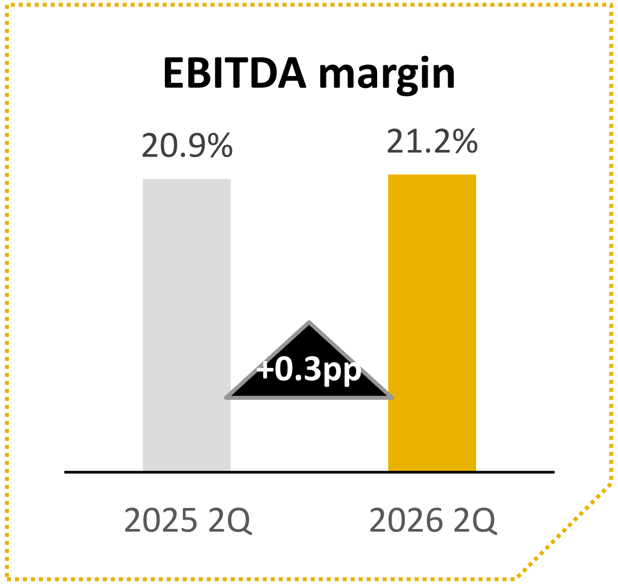
(1) Including -0.6% of FX and +2.4% of perimeter (consolidation of Padoan, Tutto Hidraulicos, Borghi Assali and F.A.R.M.A.)

2026 2Q | Hydraulics Results

YoY improvement in Sales and margin







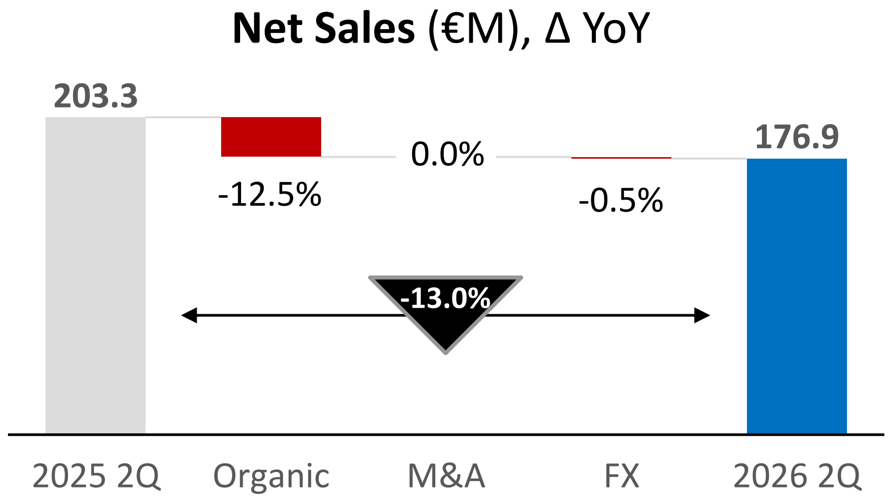
- Further acceleration in demand across most application fields
- 4th consecutive quarter of organic growth

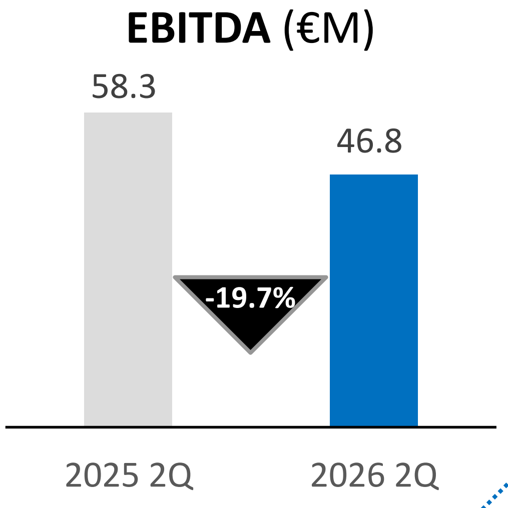
- Performance reflects ongoing mitigation of cost inflation through efficiency actions / selective price adjustments and improving operating leverage

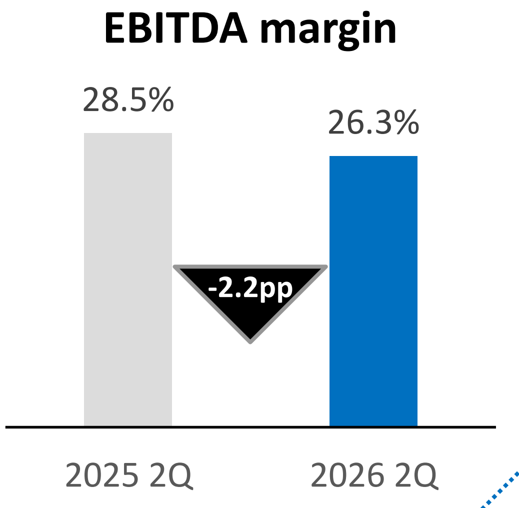
(1) consolidation of Padoan, Tutto Hidraulicos, Borghi Assali and F.A.R.M.A.

2026 2Q | Water Jetting Results

Tough YoY comparison





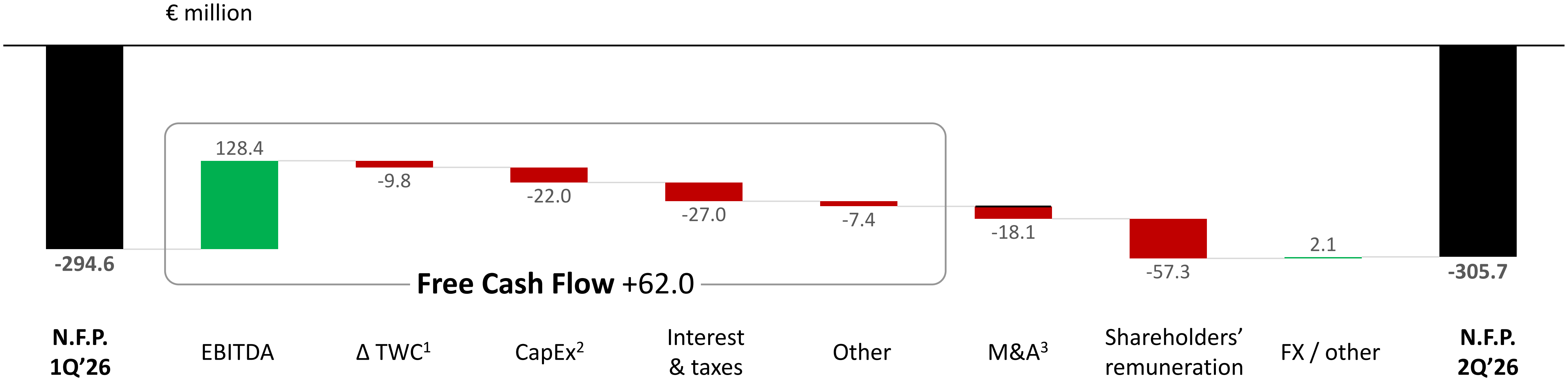


- Results affected by the YoY comparison basis, after the solid delivery from Hammelmann in 2Q'25

- Performance reflects mix headwind, with the lower contribution from Hammelmann compared to 2Q'25

2026 2Q Net Financial Position & Cash Flow

Stable NFP QoQ, despite the solid shareholders' remuneration



- Record FCF driven by solid operating performance: €62M, from €46M in 2Q'25
- TWC consistent with seasonality of the business

- €35M of dividends paid
- €22M of share buy-back

(1) Trade Working Capital = Net Working Capital with "Trade Payable" net of CapEx Trade Payable; (2) "Investment in property, plant & equipment" less "Proceeds from the sales of property, plant & equipment + Investment in other intangible assets"; (3) Cash-out of minorities related to past acquisitions.

2026 FY Outlook

Reiterating the guidance provided

Sales Δ YoY (org.)
between -2% ÷ +3%

FY'25 Sales €2,071M;
~+2.5% of M&A impact[1]

EBITDA margin
between 22% ÷ 22.5%

FY'25 margin 22.3%;
maintained through
diversification & flexibility

Free Cash Flow
consolidate 2025
record achievement

FY'25 cash €220M;
continuing normalization
of TWC & CapEx

(1) consolidation of Padoan, Tutto Hidraulicos, Borghi Assali, F.A.R.M.A., MVV and Teknoice

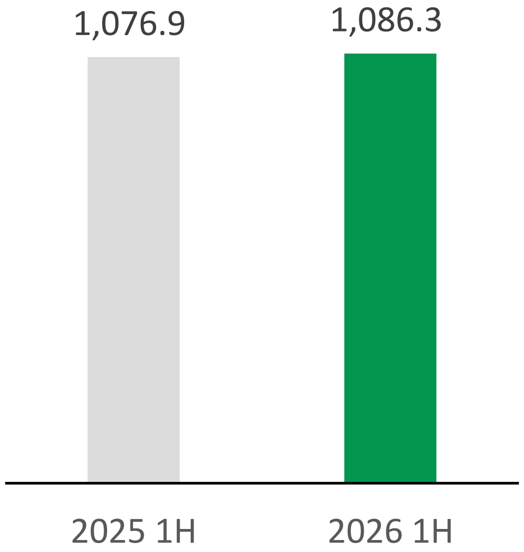
2026 Looking Ahead

- Closely monitoring raw material / energy costs development
- Price pass-through implemented selectively to offset risings input costs
- US tariffs environment now more stable
- July sales evolution in line with Group expectations and coherent with 2Q
- A more balanced Hydraulics / Water Jetting mix in 2H’26

APPENDIX

2026 1H Group Financial Results

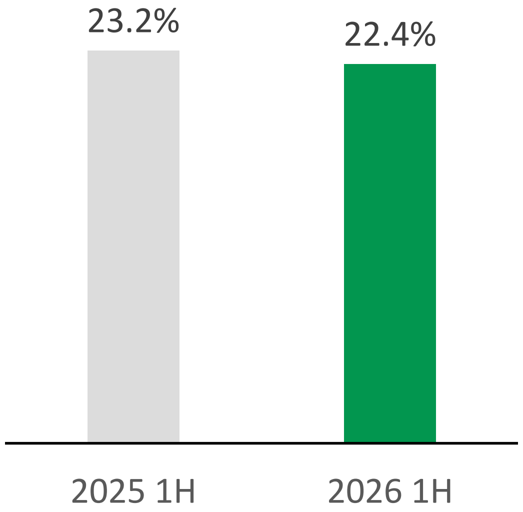
Net Sales (€M)



+0.9% YoY[1]

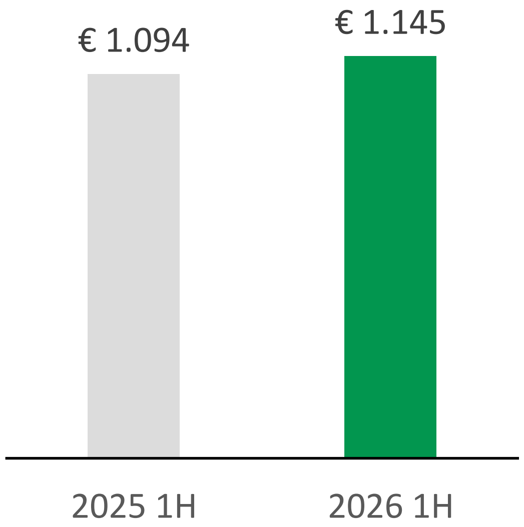
o/w +0.7% org.

EBITDA margin



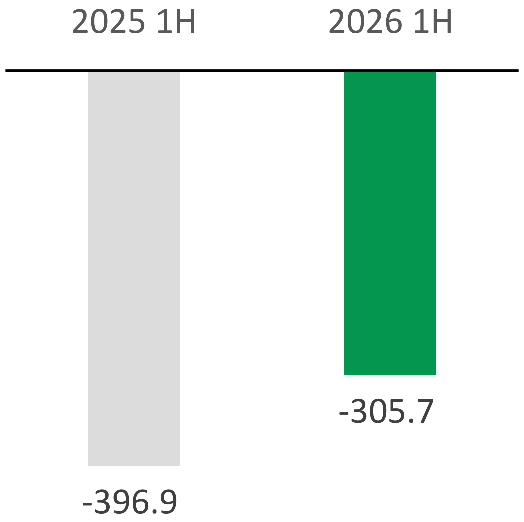
-0.8 pp YoY

EPS - basic



+4.7% YoY

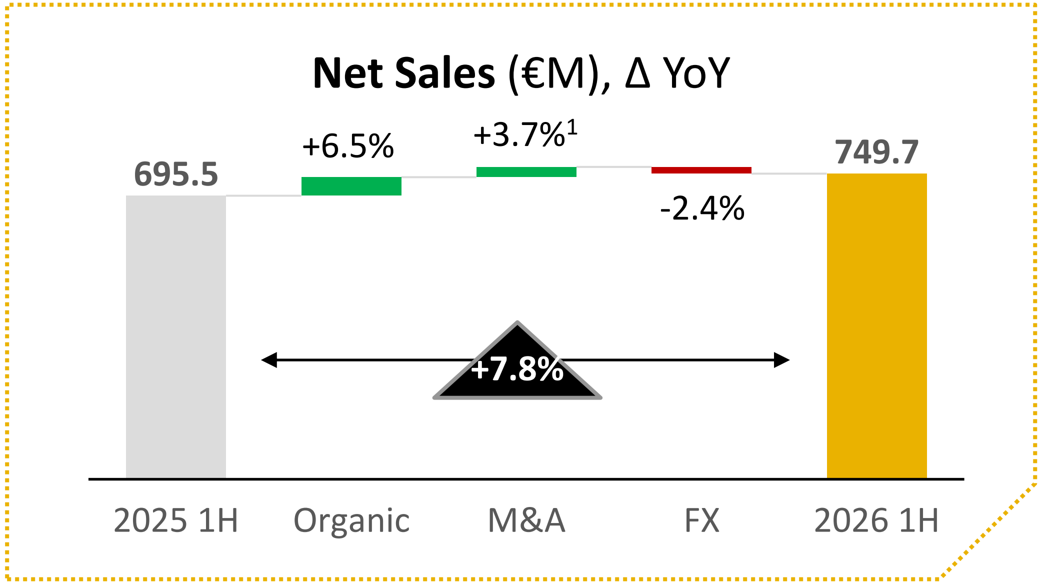
Net Financial Position (€M)

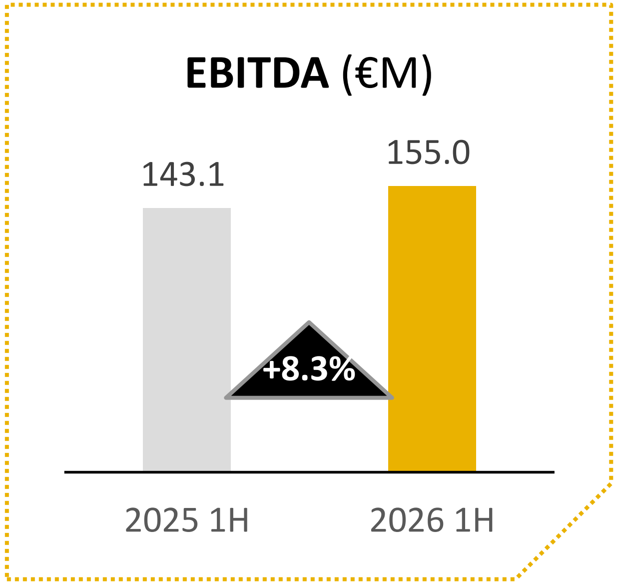


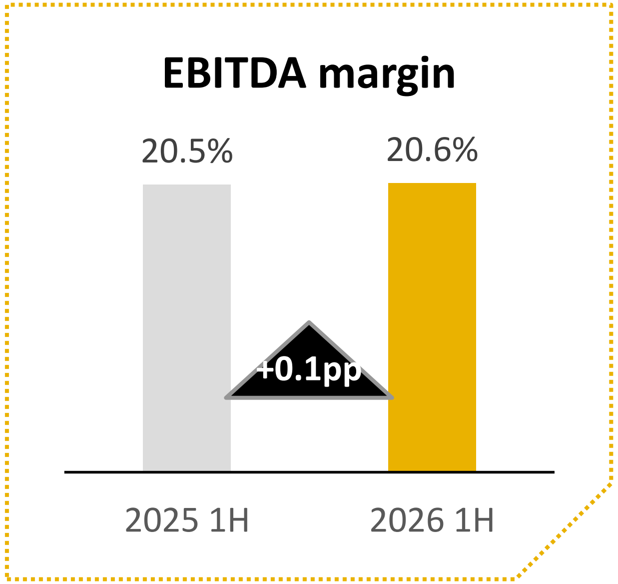
+€91.2M YoY

(1) Including -2.2% of FX and +2.4% of perimeter (consolidation of Padoan, Tutto Hidraulicos, Borghi Assali and F.A.R.M.A.)

2026 1H | Hydraulics Results

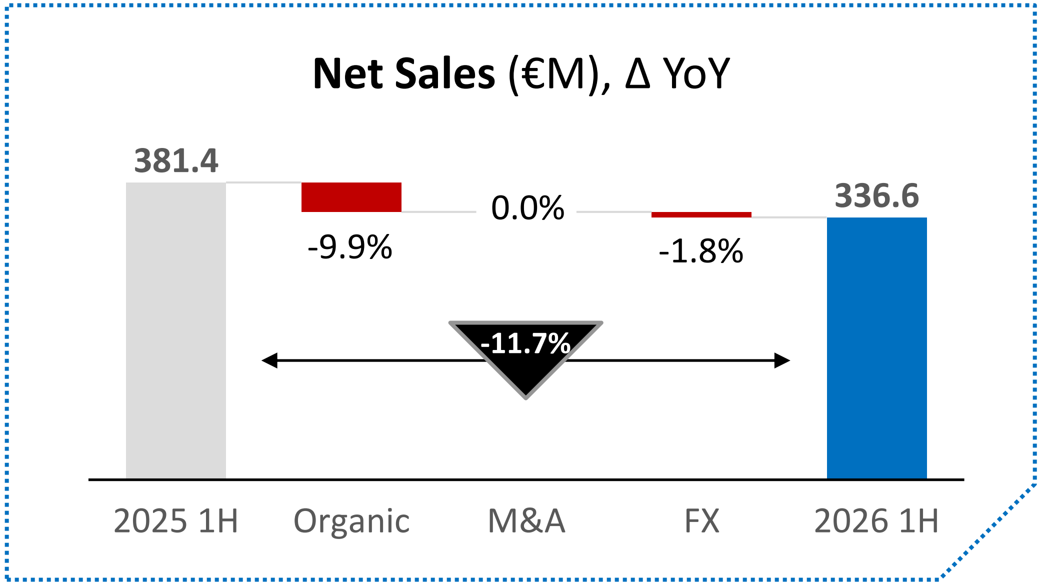


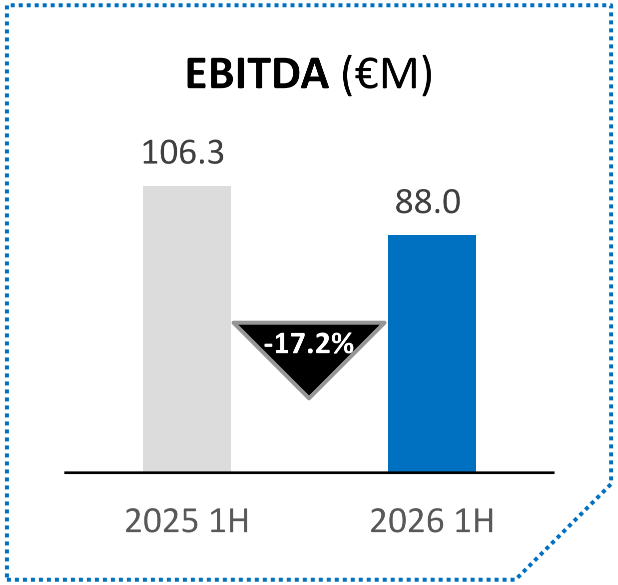


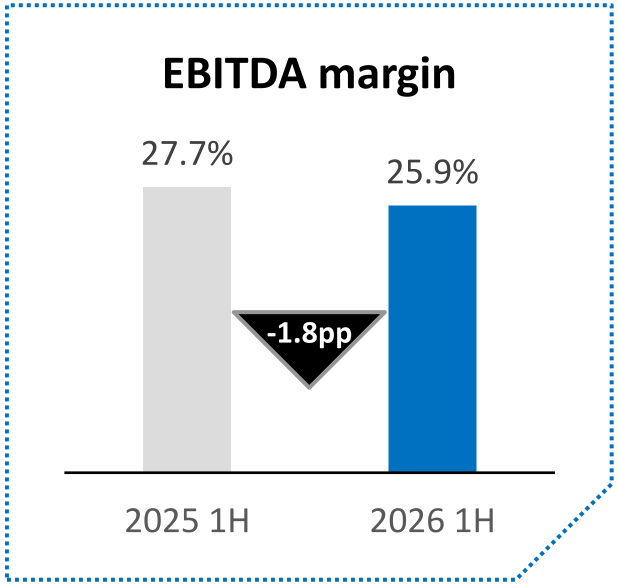


(1) consolidation of Padoan, Tutto Hidraulicos, Borghi Assali and F.A.R.M.A.

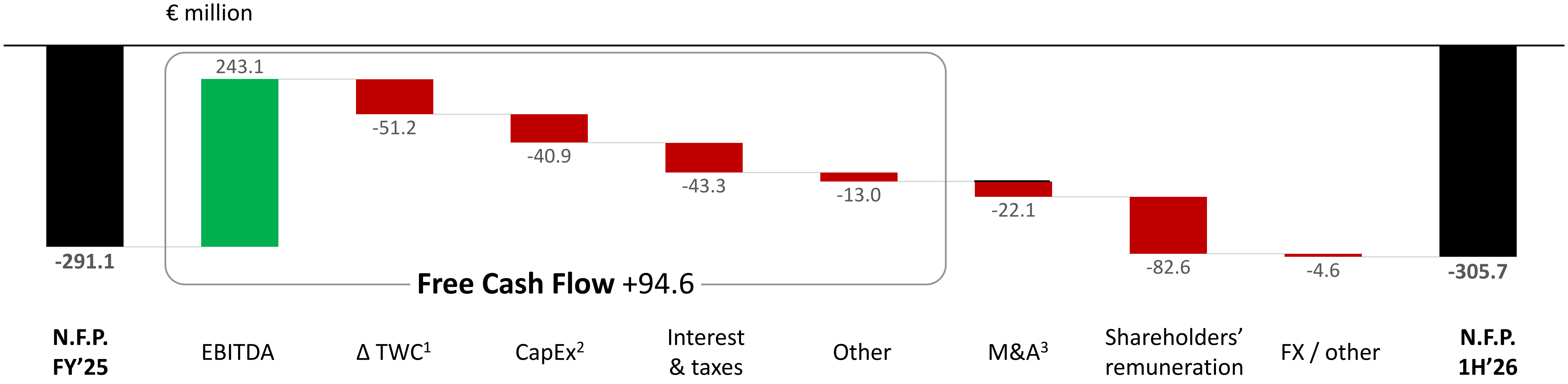
2026 1H | Water Jetting Results







2026 1H Net Financial Position & Cash Flow



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Capital Allocation Priorities

Strategically deploying capital – medium-term framework

Organic investments
CapEx ~4% of Sales

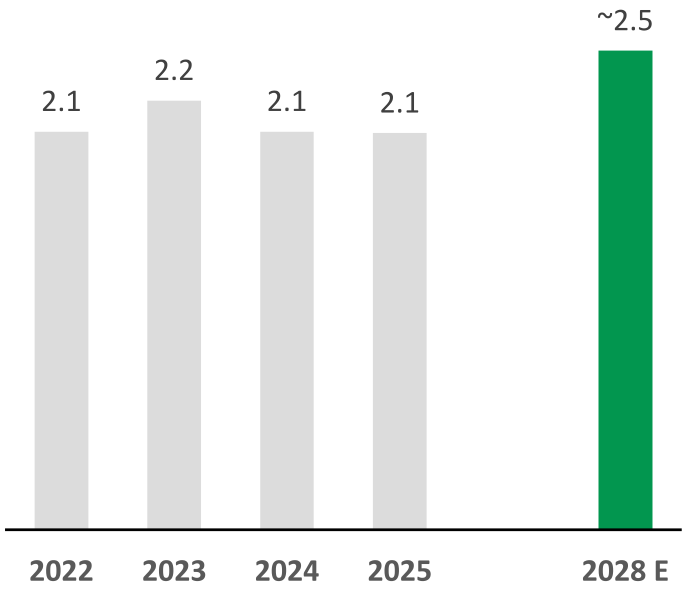
Acquisitions
priced correctly,
"perfect fit" for the Group

Return excess capital to shareholders
between dividends and
share buy-back

Maintain solid balance sheet
N.F.P. ~€0 by 2028 E,
excl. cash-out related to large M&A

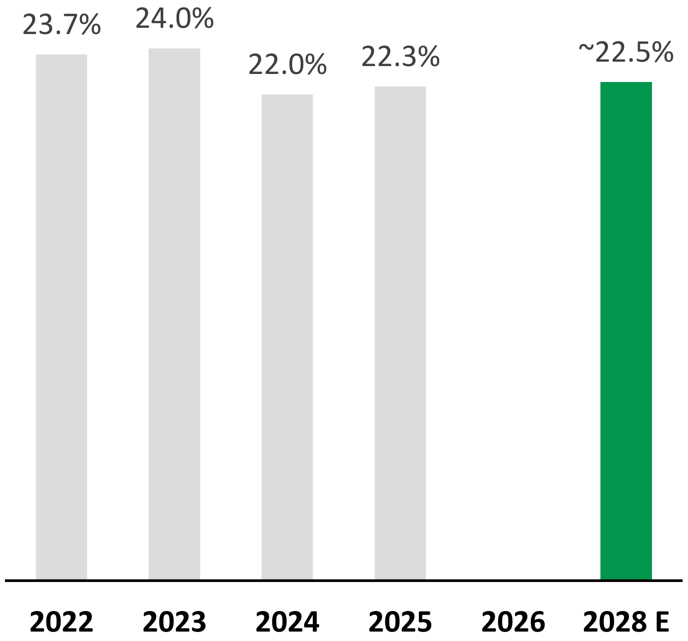
Long-Term Targets (2028 E)

Net Sales (€B)



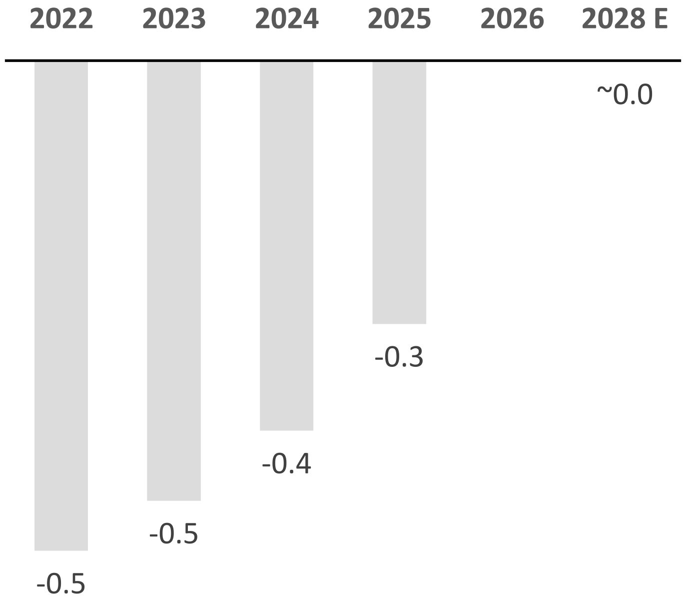
- Sales target includes organic and acquisitions; exploring possibility of undertaking a larger transaction

EBITDA margin



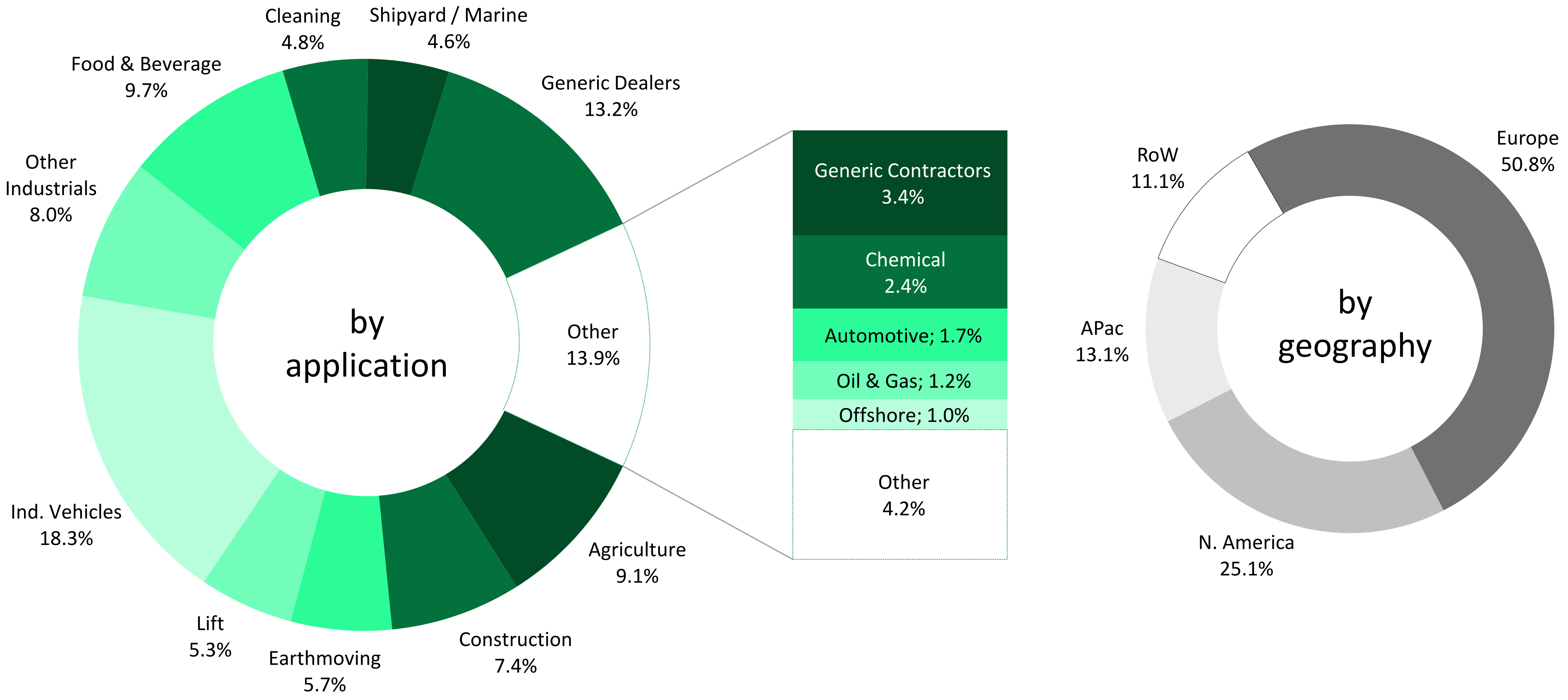
- Including possible dilution effect from acquisitions

Net Financial Position (€B)



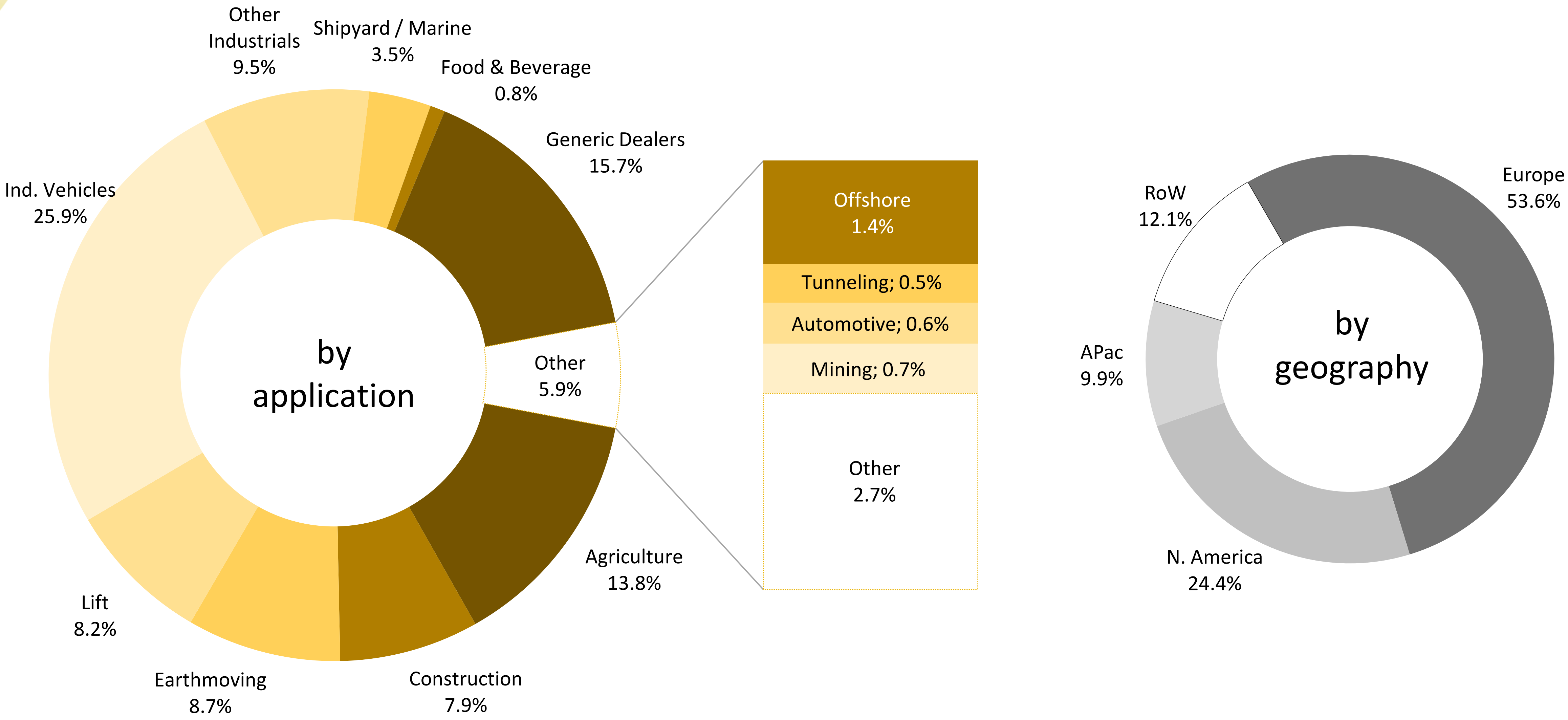
- Not including any cash-out related to large M&A

Group | FY 2025 Sales Split Details (€2,071M)



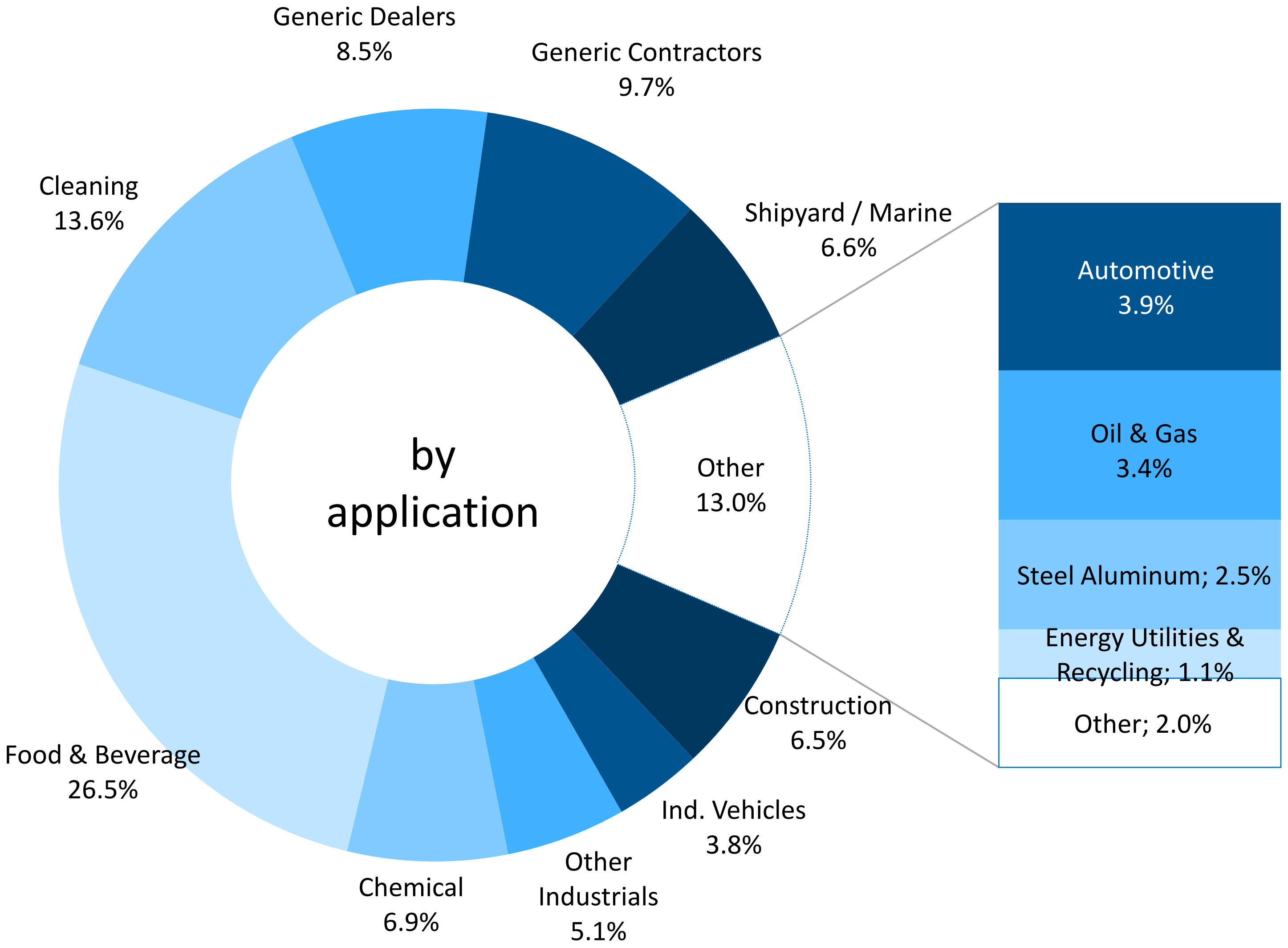
Note: Generic dealers: professional activity of retail or wholesale distribution of a broad range of goods, typically without exclusive affiliation to a specific brand or manufacturer. Generic contractors: professional activity of managing and coordinating all aspects of a construction project, including hiring subcontractors, sourcing materials, and ensuring compliance with regulations

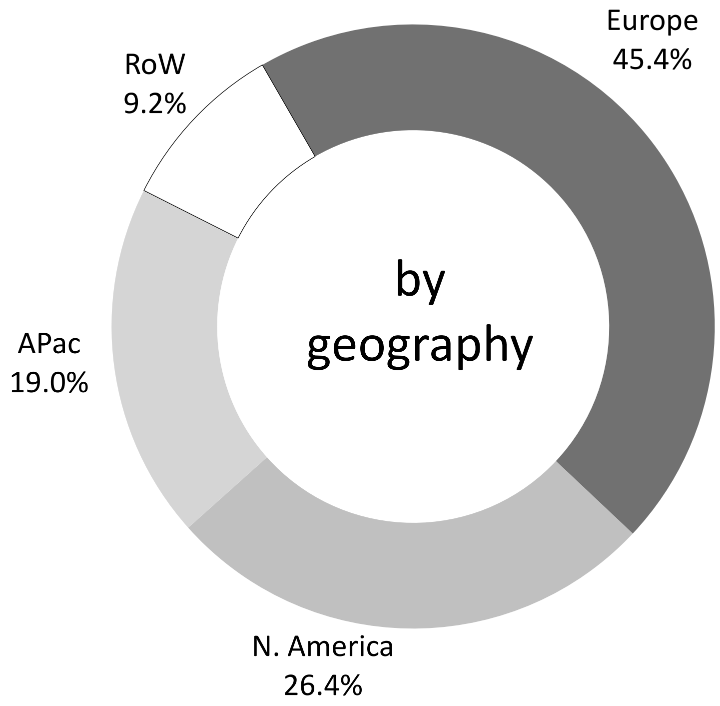
Hydraulics | FY 2025 Sales Split Details (€1,355M)



Note: Generic dealers: professional activity of retail or wholesale distribution of a broad range of goods, typically without exclusive affiliation to a specific brand or manufacturer. Generic contractors: professional activity of managing and coordinating all aspects of a construction project, including hiring subcontractors, sourcing materials, and ensuring compliance with regulations

Water Jetting | FY 2025 Sales Split Details (€716M)





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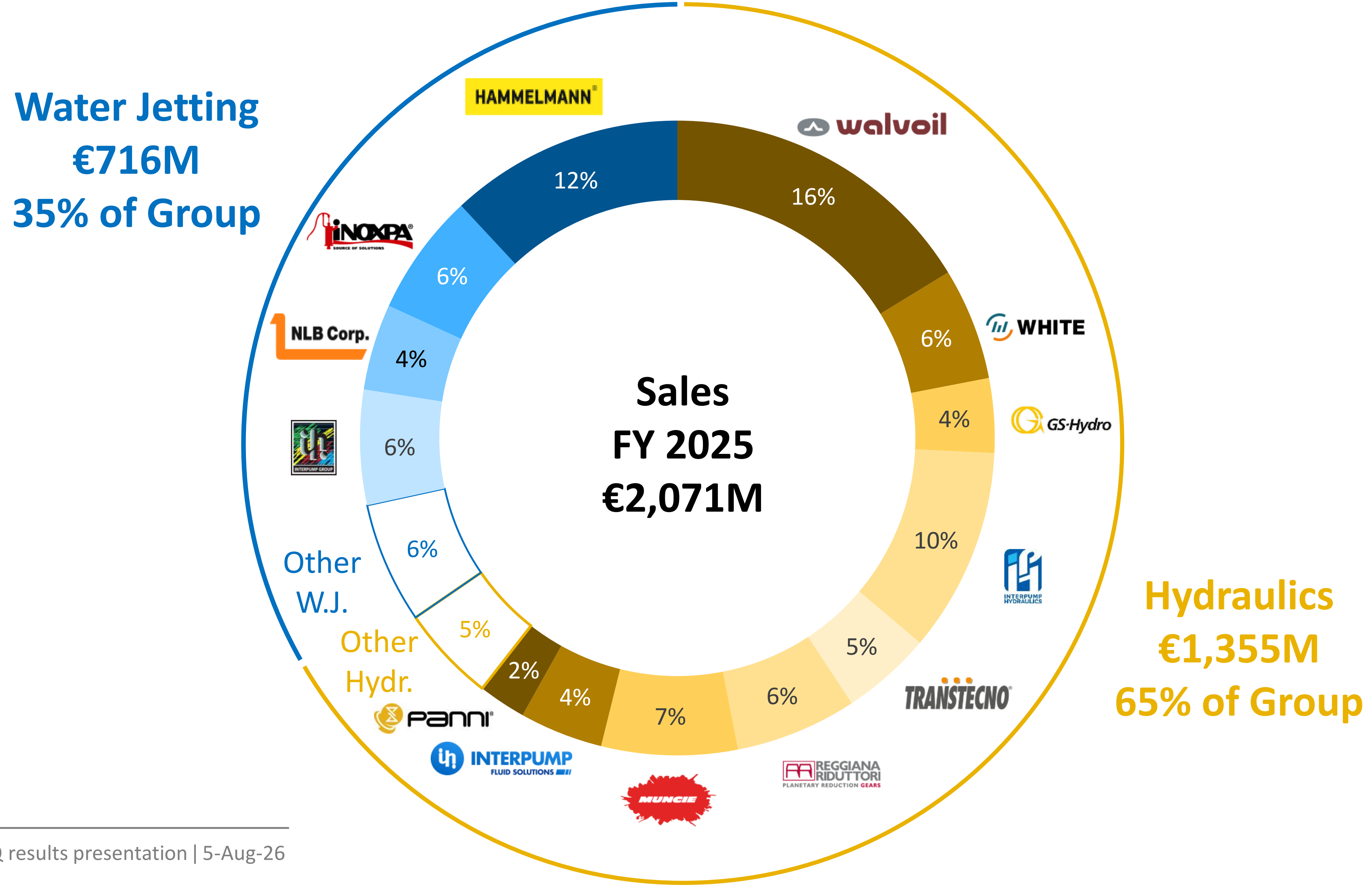
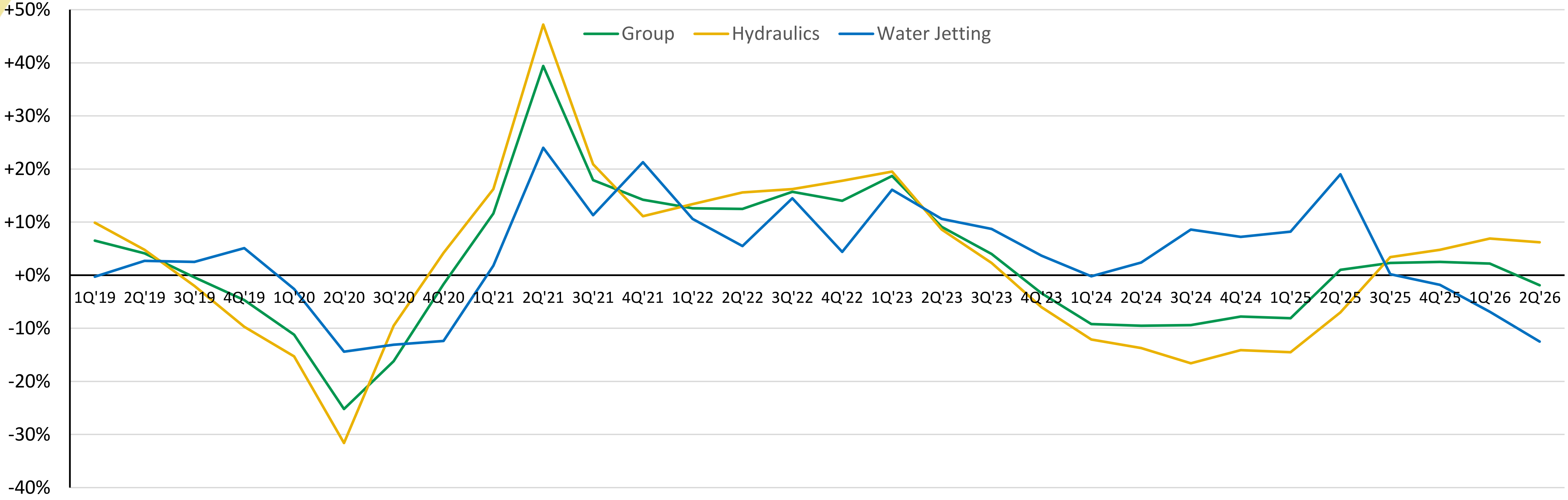
Group 2025 Sales | Details by Main Company

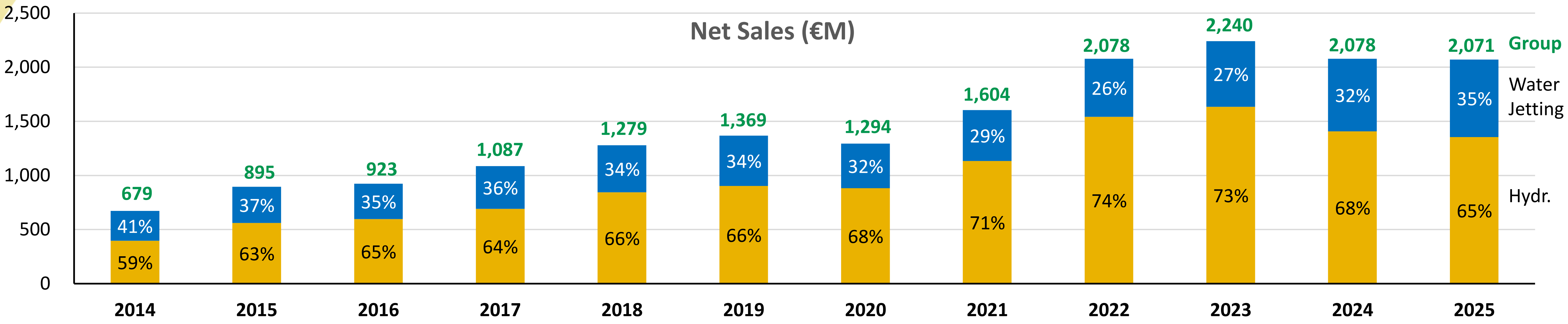


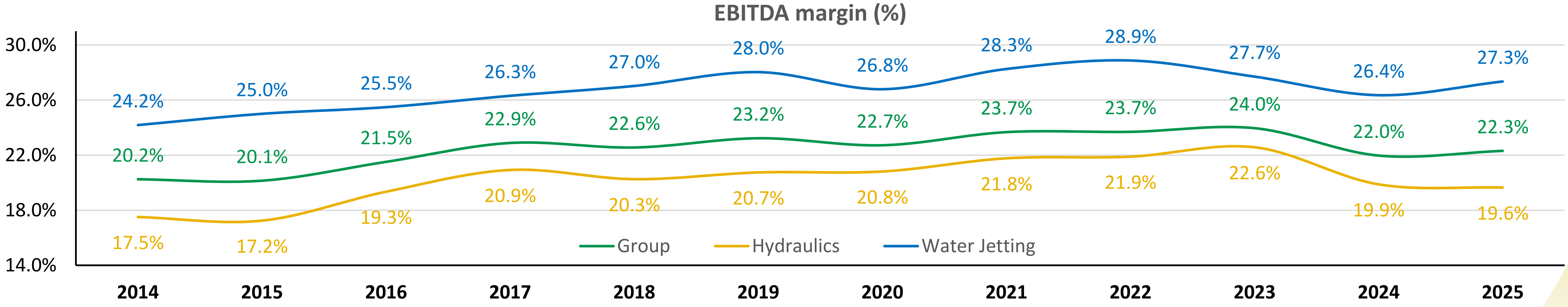
Sales Details Δ YoY (Organic) Trend



year	2019	2020	2021	2022	2023	2024	2025	1H'26
Group	**+1.4%**	**-12.6%**	**+20.1%**	**+13.7%**	**+6.9%**	**-9.0%**	**-0.7%**	**+0.7%**
Hydro	+0.8%	-13.6%	+22.8%	+15.9%	+5.9%	-14.0%	-4.1%	+6.5%
Water	+2.5%	-10.8%	+14.4%	+8.5%	+9.5%	+4.6%	+8.2%	-9.9%

Net Sales & EBITDA Margin Evolution





Group Approach To M&A

The milestone of Group acquisition strategy

- The “Perfect fit”
- Accurate and comprehensive process
- Soft integration

The “Perfect fit”

- Enabling Group diversification strategy
- Technological excellence
- Managerial excellence
- Growth opportunities

AND

- Well-run, privately owned companies preferred
- No turnaround or restructuring stories
- Industrial and commercial consistency with Interpump

An accurate and comprehensive acquisition process

- Deal flows: preferably the Group network
- Due diligence: financial, industrial and managerial
- Evaluation process: multiples and compliance with Group guidelines
- Negotiation: majority of holding and flexibility in terms of structure and payment

Soft integration

- Supporting companies to naturally evolve
- Executive managers confirmed
- Processes and IT systems connected with Group ones
- Brands, supply chains and sales network preserved
- Important changes only when clear value addition is present

Interpump's Distinctive Features

Diversification

- Across the widest possible range of applications, products, customers, geographies
- High share of local-for-local production

Product mix & sales strategies can quickly adapt to actual signals picked from end-markets

Standardization and mergers are not absolute goals; They are only pursued when an advantage is evident

Group Structure

- High diversity of business models, corporate structures, geographical extension
- Decentralized structure, backed by centralized allocation of resources and tight monitoring/control

Flexibility

- Vertically-integrated manufacturing wherever possible
- Use of general-purpose programmable machine tools; no rigid production lines
- Standard metal-working processes facilitate outsourcing

Preserving identity, brand, local supply chain, sales & workforce; preferably, seller is taken onboard as a minority shareholder

M&A

- A joint effort to write the next chapter of a company's story
- Reasonable, "industrial" multiples paid
- No restructuring costs or related execution risk
- Retention of soft skills and talents

- Exposure to multiple cycles reduces volatility
- Quick and optimal reaction to unexpected growth or adversities
- Acquired companies maintain their identity, but shift to industrial from entrepreneurial
- Positive influence on margins

A Delivering Group – Market Diversification

HYDRAULICS

Products / applications	• Power take-offs, cylinders, hydraulic motors & gear pumps, valves • Rubber and flexible metal hoses, rigid pipes, pipe system design and connection flanges • Linear, orthogonal/planetary reduction gears for lightweight to very large-scale applications
Market size	> €50B / year
Features	• Size and efficiency
Growth opportunities	• Organic: long-term growth related to world GDP • External: plentiful
Group competitive advantages	• Product range and geographical production footprint allow to supply the largest OEMs • Volatility reduced by diversification • Flexibility to adapt to any market phase • M&A strategy as a driver to improve visibility, product range and cross-selling opportunities • Manufacturing of key components ensures long-lasting business relationships

WATER JETTING

HIGH PRESSURE PUMPS - DEVICES & SYSTEMS

- Piston pumps 1-2,000HP used in high-pressure applications
- Standard or custom design
- Pump-based turnkey systems and assemblies

~ €1B / year

- Niches market and high operators' fragmentation

- Organic: on going development across various industries
- External: limited

- Largest player in its niche
- Top-of-the-market product performance
- Premium positioning due to history and reputation
- After-sales (~1/3 of sector revenues)

FLOW PROCESSING COMPONENTS

- Stainless steel agitators, mixers, manifolds, tanks, cleaning-in-place systems, heat treatment, centrifugal separators, low-pressure pumps

~ €9B / year

- Extreme geographic & product diversification

- Organic: leveraging on development & urbanization and nutritional awareness trends
- External: plentiful

- Hygienically sensitive applications require the same skills needed for high-pressure pumps: sophisticated flow design, high-precision metal machining & surface treatments
- Focus on high-margin components

(1) Management estimates on 3rd parties' data

A Delivering Group – Application Diversification

HYDRAULICS

EARTH MOVING
Excavators
Backhoe loaders
Skid-steer loaders

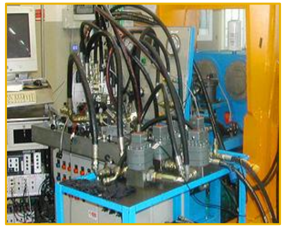
TRUCK
Factory-fitted
PTOs

CONSTRUCTION
Concrete mixing
Telescopic handlers
Conditioning
refrigeration
ventilation

LIFTING
Mobile-fixed cranes
Elevators
Forklifts
Conveyor belts

TRUCK OUTFITTERS
Tipping trucks
Trash collection
Firefighting
Snow plowing
Towing - Car Carriers
Crane trucks

AGRICULTURE
Farm tractors
Front loaders
Harvesting machines



INDUSTRIAL
Machine tools
Hydraulic power packs
Automated assembly lines

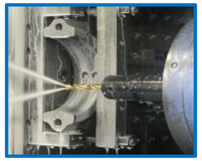
DRILLING/TUNNELING
Tunnel-boring machines

WATER JETTING

FOOD, COSMETICS [1]
High-pressure homogenizers
Water-jet food cutting, slicing, meat separation
High-pressure sterilization

CONSTRUCTION
Hydro-demolition[2]
Surface preparation[2]
Infrastructures renewal[2]

TRUCKS
Lightweight high pressure pumps for sewer trucks
Other utility vehicles



INDUSTRY
Machine drilling & cutting[2]
Pulp & paper
Fibers intertwining
Overspray removal

STEEL / ALUMINUM
Descaling of steel bars[2]
Cleaning of tanks & vessels[2]

CLEANING
Mid/high-power cleaning[2]
Car washing systems
Airport tarmacs[2]
Fish-farming nets[2]

AUTOMOTIVE
Rail engine heads deburring
Bodywork cutting
Welded seals cleanup

MARINE / SHIPYARDS
Water-blasting removal [2]
Hull cleaning [2]
Fuel pumps for methanol-converted marine engines

WATER PROCESSING
Misting
Reverse-osmosis
desalination

CONTRACTORS
Sell or rent general-purpose high-pressure systems for cleaning and maintenance service (e.g. U.S. market)

OIL & GAS
Anti-icing and pressure-restoring fluids injections
Underwater pumping
Emergency valve operation
Platform decommissioning

(1) In addition to flow handling components; (2) Group can supply the entire turnkey system

A Delivering Group – Brand & Product Diversification

HYDRAULICS

INTERPUMP HYDRAULICS - MUNCIE POWER
Power take offs

EUROFLUID - WALVOIL - WHITE
Directional control valves, pumps & motors, compact hydraulics, electronics. Motor & steering solutions

BERMA - BORGHI ASSALI - REGGIANA RIDUTTORI TRANSTECNO
Reduction gears

ALLTUBE - GS-HYDRO - HYDRALOK - IMM HYDRAULICS TEKNOTUBI - TUBIFLEX
Hypress and fluid solutions, rigid pipes & piping system
Metallic flexible hoses, Hose assembling machine

CONTARINI - HYDRA DYNE - HYDROVEN PANNI - TUTTO HYDRAULICOS
Cylinders & rotary manifolds

AMERICAN MOBILE - FARMA - PADOAN
Oil tanks, Fuel tank caps

WATER JETTING

HIGH PRESSURE PUMPS - DEVICES & SYSTEMS

GENERAL PUMP - INTERPUMP - PRATISSOLI
High flow/pressure pumps

NLB
Production and rental of high-pressure pumps and complete systems

INOXIHP
Specialised solutions for the steel and mining industries

HAMMELMANN
High pressure pumps (up to 1.500 HP - 6.000 bar / 87K PSI)
Design and supply of turnkey solutions

FLOW PROCESSING COMPONENTS

BERTOLI
Homogenizers

INOXPA - FLUINOX - PPC - YRP
Mixers, components & systems

MACFUGE MARIOTTI&PECINI
Mixers, agitators and centrifugal separators

PROCESS PARTERS YRP FLOW TECNOLOGY

I.MEC
Mechanical screens

WAIKATO
Milking system

ALFA VALVOLE
Dosing pumps

Broad Diversification - Key to Resilience & Lower Cyclicality

Applications: both divisions have moved from the initial 100% concentration in one sector to a wide range of applications across different industries.

Customers: Optimal customer diversification. Largest account represents 1.6% of sales.

Products: i) Hydraulics: ongoing enlargement of product range through acquisitions. ii) Water-Jetting: expansion from the historical niche of high-pressure pumps into the wider world of fluid handling.

Countries: we sell our products all over the world, through our direct presence or through distributors.

Currencies: most goods sold are produced locally or at least in the same currency. Our FX impact is mostly relative to the translation of financial statements. No currency hedging is necessary.

Raw materials: stainless steel, aluminium, brass, cast iron, copper, and countless other alloys. Smart, forward-looking buying policy keeps us safe from price volatility.

Sales channels: all classes of customers are serviced directly, through a local subsidiary, or through a distributor according to their size and importance: from the world's largest OEMs to small retail customers.

Forward Looking Statements & APMs

This document contains forward-looking statements, including, without limitation, statements relating to future events, future financial performance, business strategies, expectations, competitive environment, regulation and supply and demand trends.

Forward-looking statements are based on the Company's current expectations, estimates, projections and assumptions as of the date of this document. These forward-looking statements are subject to known and unknown risks and uncertainties, many of which are outside the control of the Company, that may cause actual results, performance or achievements to differ materially from those expressed or implied in any forward-looking statement. Given these uncertainties, readers should not put undue reliance on any forward-looking statements.

All forward-looking statements contained in this document speak only as of the date hereof. Except as required by applicable law or regulation, the Company undertakes no obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

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The Manager in charge of preparing the company's financial reports declares - pursuant to paragraph 2 of Article 154-bis of the Consolidated Law on Finance - that the accounting information contained in this presentation corresponds to the document results, books and accounting records.

Sant'Ilario d'Enza, August 5th, 2026

Mauro Barani