

Terna 9M17

Consolidated Results

November 10th, 2017

Agenda

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Highlights (1/3)

Key Achievements



Regulated Activities

MoU for the realization of SACOI 3

- Supporting the transition to renewables
- Contribution to the completion of a single European energy market

Udine Ovest-Redipuglia

- Increased security of supply in the area
- Relevant environmental and social benefits:
 - Decommissioning of 110 km of old power lines
 - Removal of 400 pylons

Non Regulated Activities



ESCO Avvenia

Signed an agreement for the acquisition of 70% stake

International Activities



Perù project

Contract signed for the construction of about 132 km lines

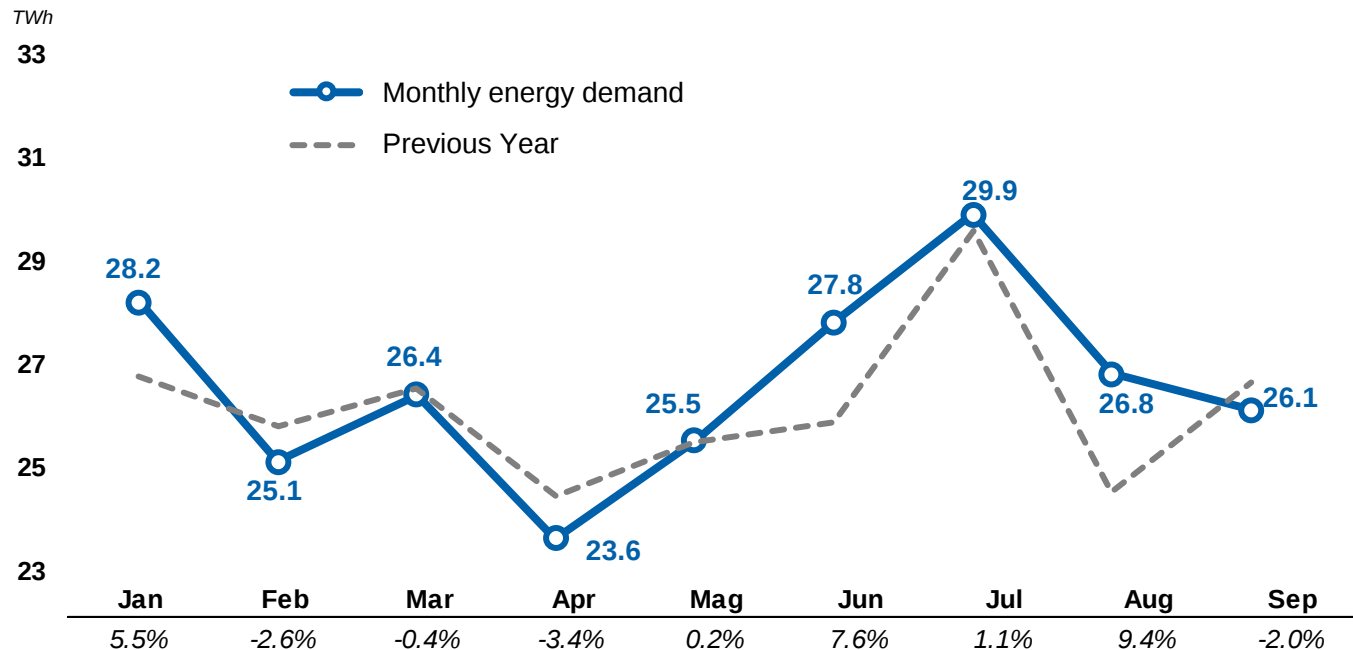
Execution well on track: continued focus on Italy

Highlights (2/3)

Demand Evolution

DEMAND AS REPORTED (TWh)

9M16	9M17	Δ %
235.5	239.5	1.7%



**Demand
239 TWh
9M17**

~34% demand covered by renewables

Highlights (3/3)

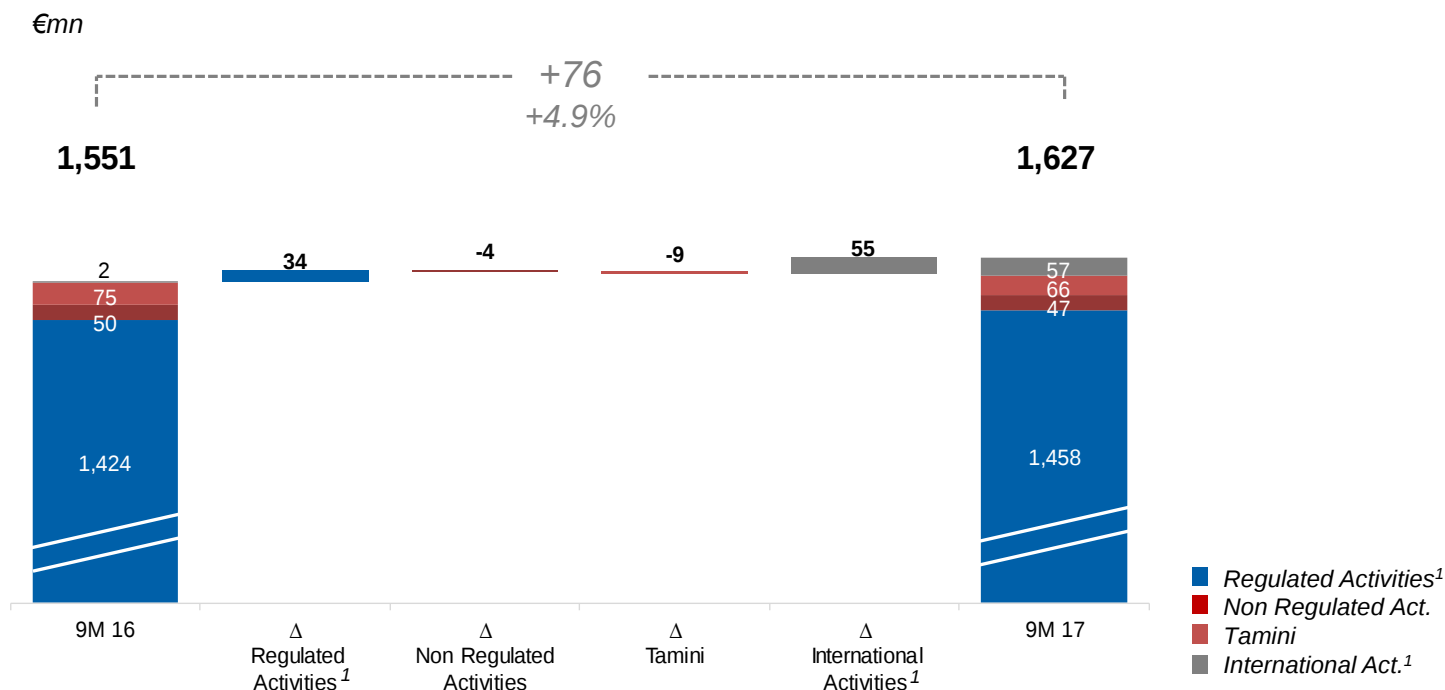
9M17 Key Numbers

€mn	9M 2017	9M 2016	Δ vs 9M 16
<i>Revenues</i>	1,627	1,551	+5%
<i>EBITDA</i>	1,207	1,176	+3%
<i>Group Net Income¹</i>	529	487	+9%
<i>Capex</i>	545	530	+3%
	9M 2017	FY 2016	
<i>Net Debt</i>	7,363	7,959	
<i>2017 Interim Dividend</i>	7.43 €cents/share ² +3% vs 2016		

Growth in all P&L lines

9M17 Results

Revenues



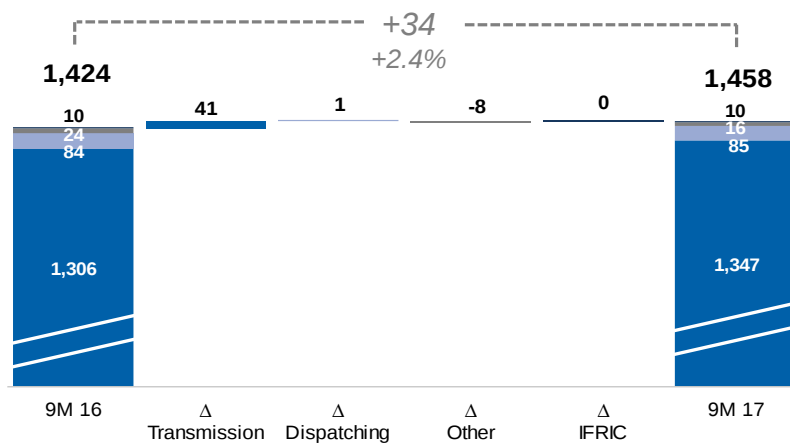
Revenues increase driven by regulated and international activities

9M17 Results

Revenues Analysis

REGULATED ACTIVITIES

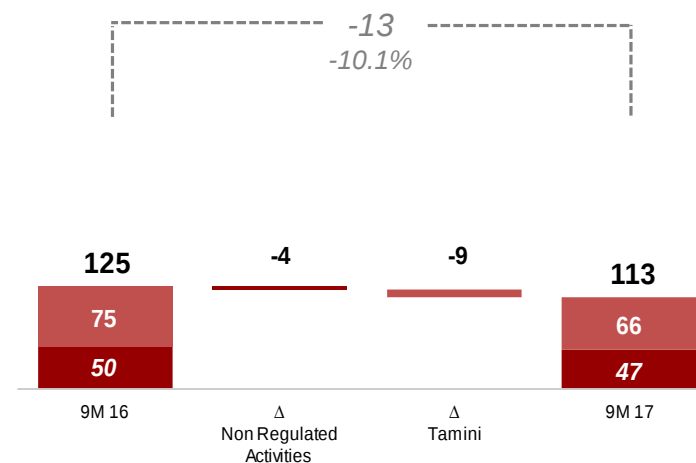
€mn



■ Transmission
 ■ Dispatching
 ■ Other
 ■ IFRIC

NON REGULATED ACTIVITIES

€mn

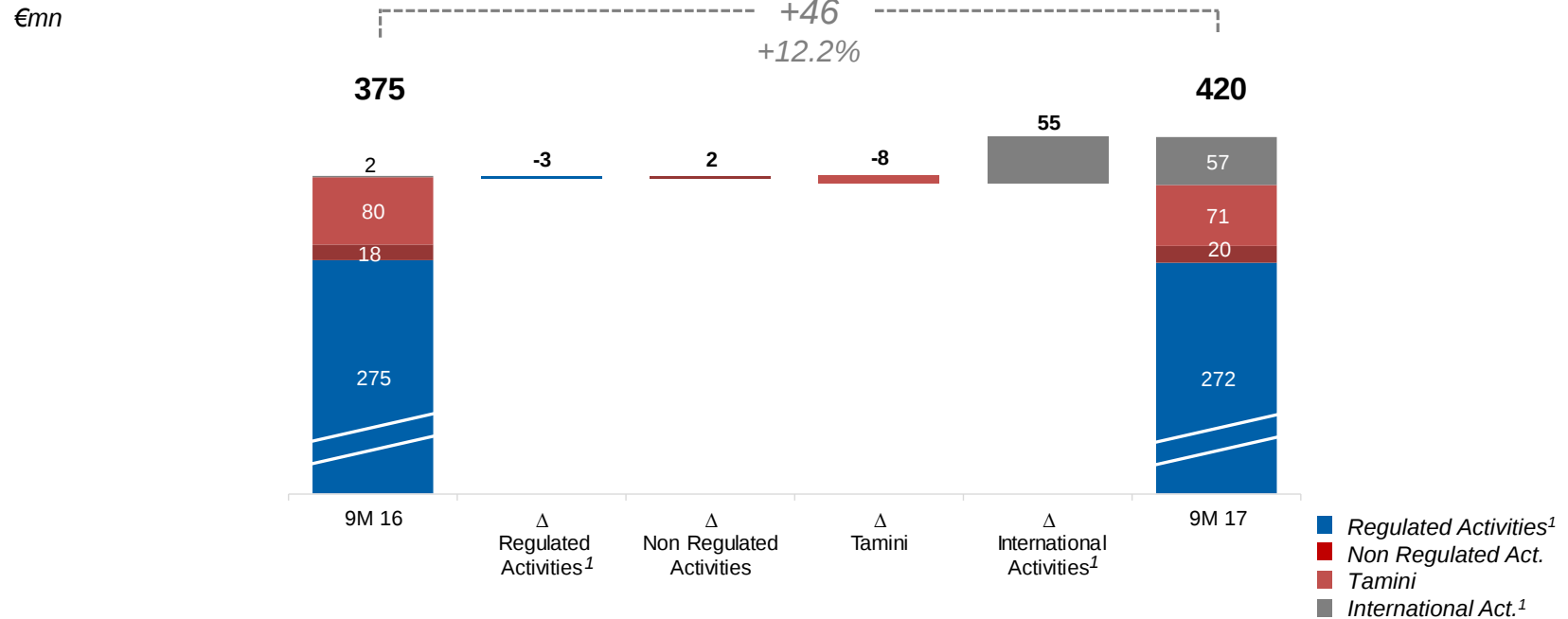


■ Tamini
 ■ Non Regulated Act.

Full recognition of RHV Grid Regulated Revenues

9M17 Results

Opex



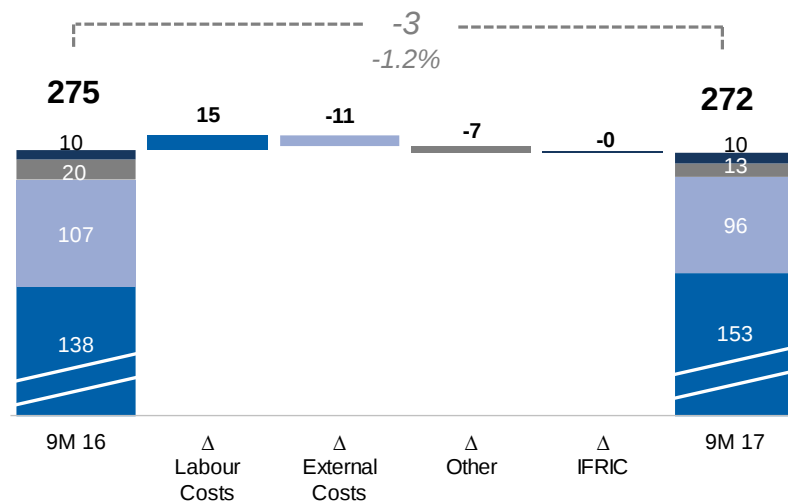
Cost increase driven by international activities as expected

9M17 Results

Opex Analysis

REGULATED ACTIVITIES

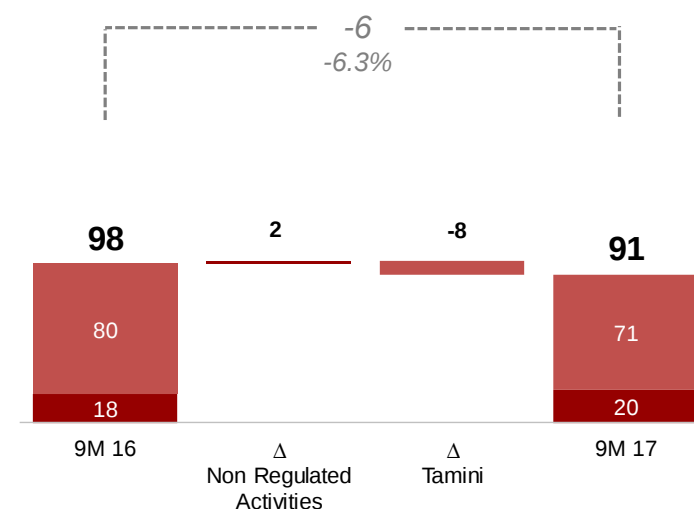
€mn



- Labour Costs
- External Costs
- Other
- IFRIC

NON REGULATED ACTIVITIES

€mn



- Tamini
- Non Regulated Act.

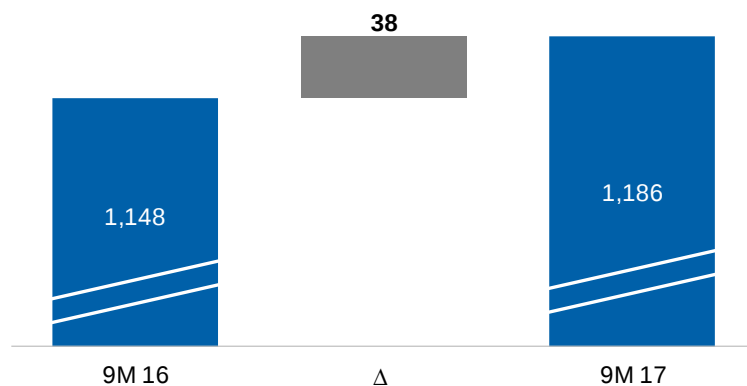
Ongoing reduction of Group's Opex

9M17 Results

EBITDA

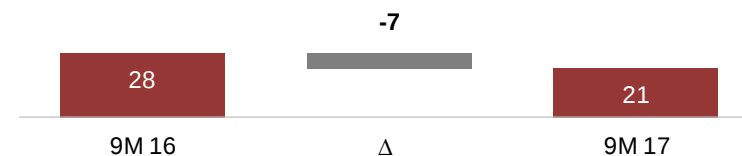
REGULATED ACTIVITIES

€mn



NON REGULATED ACTIVITIES

€mn

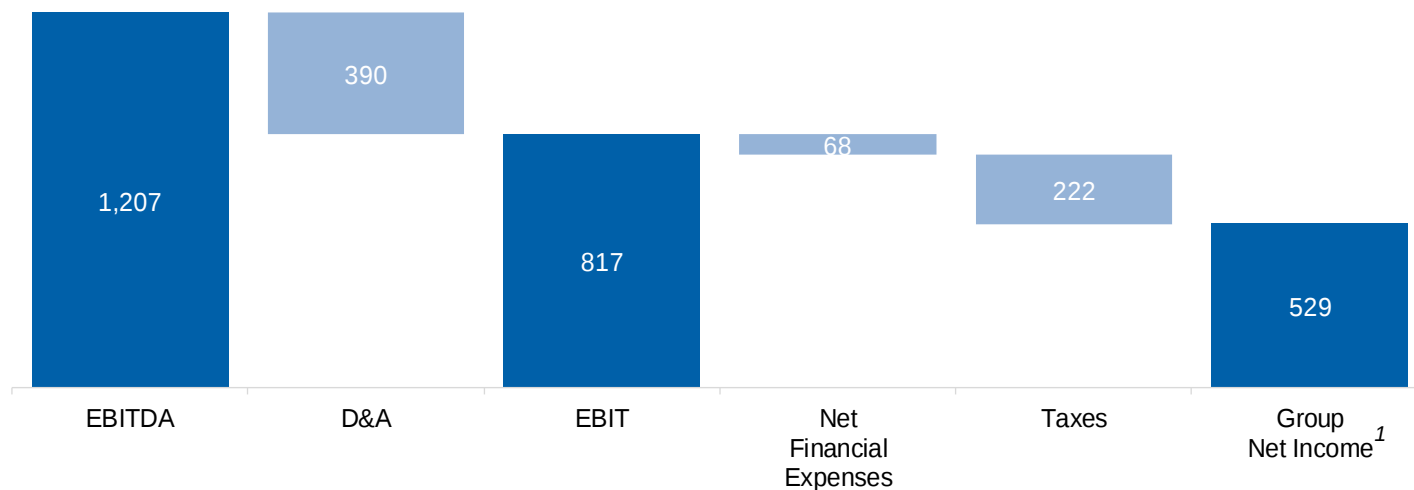


Solid EBITDA driven by domestic regulated activities

9M17 Results

From EBITDA to Net Income

€mn



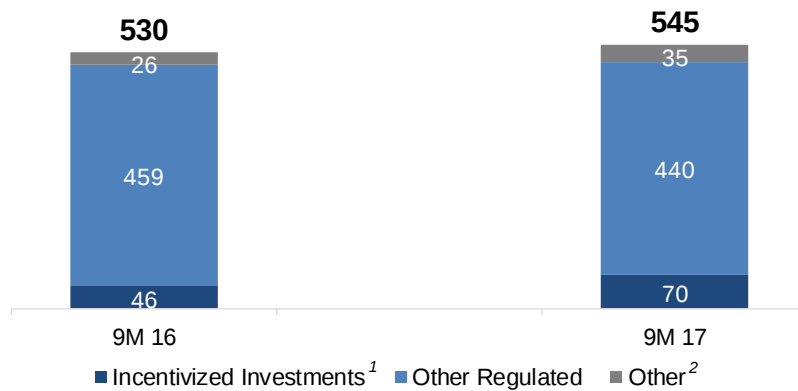
9% growth YoY at net income level

9M17 Results

Capex

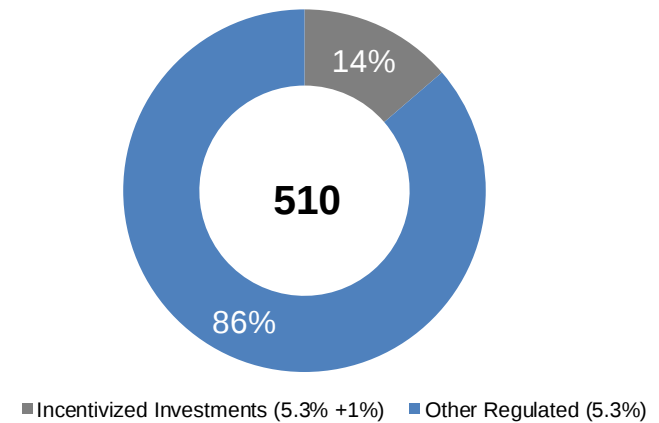
TOTAL CAPEX

€mn



REGULATED CAPEX

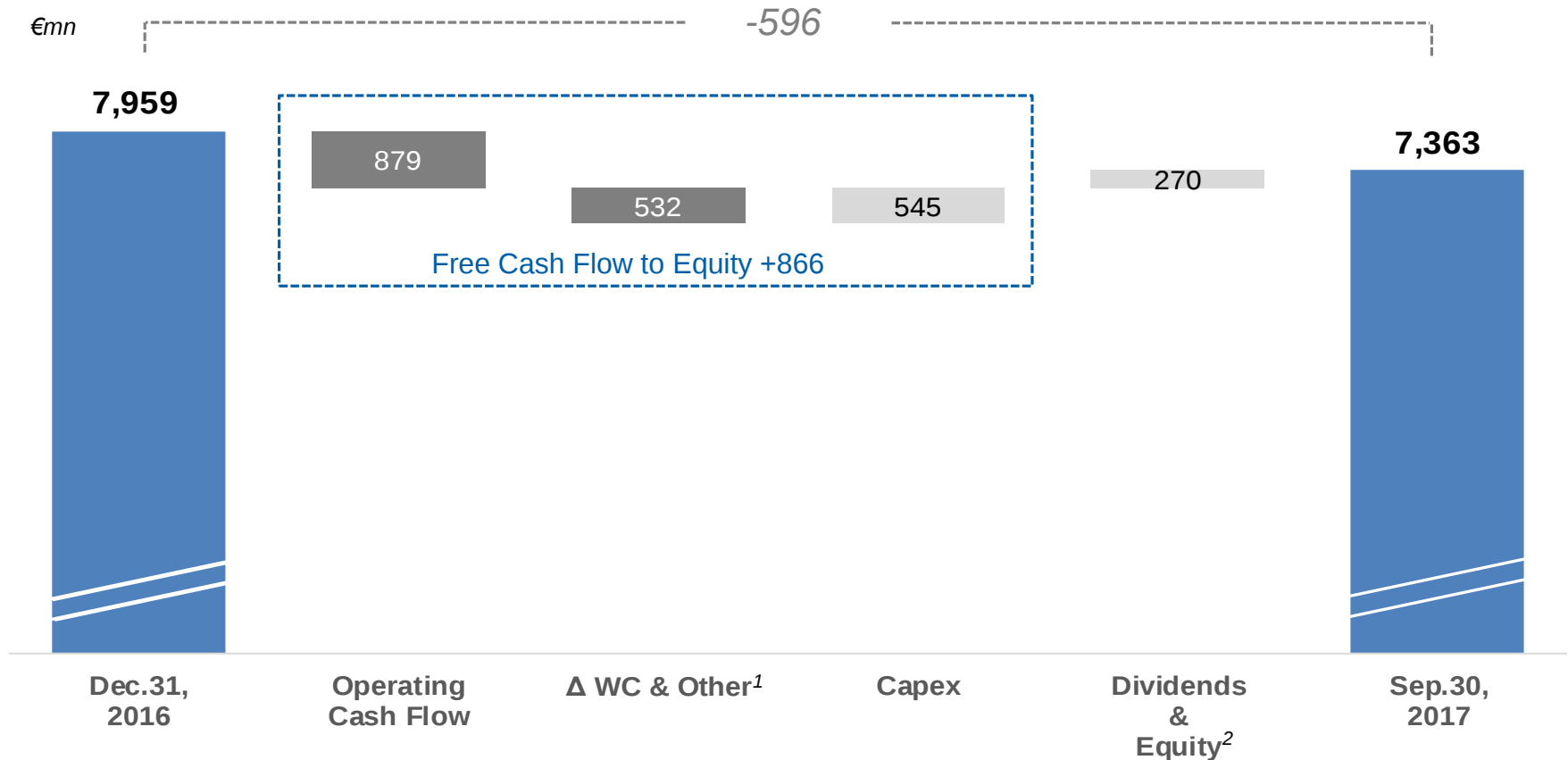
€mn



Capex guidance for the full year confirmed

9M17 Results

Cash Flow & Net Debt Evolution

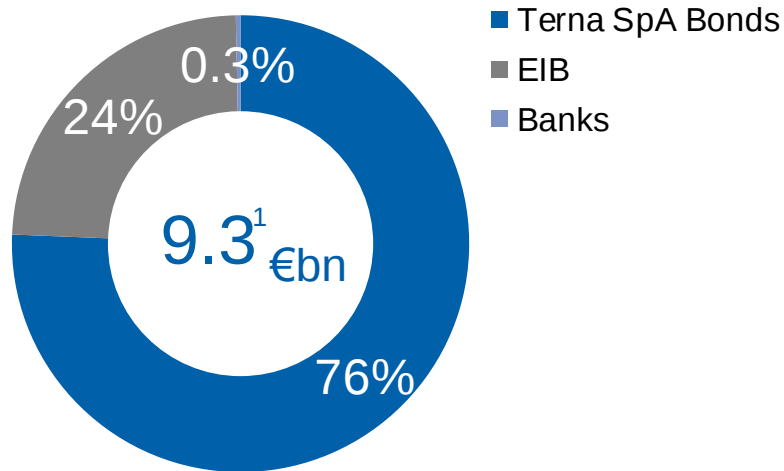


Positive cash flow generation covers dividend and capex

9M17 Results

Net Debt Evolution & Financial Structure

GROSS DEBT BREAKDOWN²



KEY RATIOS²

Fixed/floating ratio

85/15

Calculated on Gross Debt

Maturity

5.6 years

Maintaining a solid balance sheet

Closing Remarks

What's next...

New Management appointed

Early statements

Room to:

- Accelerate growth through investments mainly in Italy
- Improve dividend policy

First steps

Ongoing actions

- Reshaping Group's organization
- Building-up a new management team of adaptable leaders
- Strong focus on people and team working

Working on a new Strategy to lead the Energy Transition
mainly through Sustainability and Innovation

○ Annexes

Annex

Consolidated Income Statement¹

€ mn	9M17	9M16	Δmn	Δ%
Total Revenue	1,627	1,551	76	4.9%
<i>Regulated Activities</i>	1,458	1,424	34	2.4%
<i>Transmission</i>	1,347	1,306	41	3.1%
<i>Dispatching</i>	85	84	1	1.3%
<i>Other</i> ²	16	24	-8	-32.4%
<i>IFRIC12</i>	10	10	0	-2.0%
<i>Non Regulated Activities</i>	113	125	-13	-10.1%
<i>International Activities</i> ³	57	2	55	-
Total Costs	420	375	46	12.2%
<i>Regulated Activities</i>	272	275	-3	-1.2%
<i>Labour Costs</i>	153	138	15	10.5%
<i>External Costs</i>	96	107	-11	-10.1%
<i>Other</i> ²	13	20	-7	-34.0%
<i>IFRIC12</i>	10	10	0	-2.0%
<i>Non Regulated Activities</i>	91	98	-6	-6.3%
<i>International Activities</i> ³	57	2	55	-
EBITDA	1,207	1,176	31	2.6%
<i>D&A</i>	390	403	-13	-3.2%
EBIT	817	773	44	5.7%
<i>Net Financial Charges</i>	68	60	8	13.1%
Pre Tax Profit	749	713	36	5.0%
<i>Taxes</i>	222	228	-7	-2.9%
<i>Tax Rate (%)</i>	29.6%	32.0%	-2.4%	
Total Net Income	527	485	42	8.8%
<i>Minority Interest</i>	-2	-2	1	-21.7%
Group Net Income	529	487	42	8.6%

Annex

P&L Quarterly Analysis

€ mn	1Q16	1Q17	Δ	2Q16	2Q17	Δ	3Q16	3Q17	Δ
Total Revenue	517	524	7	523	523	0	511	581	69
<i>Regulated Activities</i>	474	490	16	475	477	2	474	490	16
Transmission	431	451	20	440	444	4	435	453	18
Dispatching	28	29	1	27	27	0	29	29	0
Other ¹	12	8	-4	4	4	-1	7	4	-3
IFRIC12	3	2	0	4	3	-1	3	4	1
Non Regulated Act.	41	34	-7	47	44	-3	37	34	-3
International Activities	2	0	-2	0	1	1	0	56	56
Total Costs	122	121	-1	141	131	-10	112	168	56
<i>Regulated Activities</i>	86	93	7	102	97	-5	87	82	-4
Labour Costs	45	53	8	49	54	4	44	46	3
External Costs	35	31	-4	37	35	-2	34	30	-4
Other ¹	3	7	4	12	5	-6	5	1	-4
IFRIC12	3	2	0	4	3	-1	3	4	1
Non Regulated Act.	34	28	-6	38	33	-6	25	30	5
International Activities	2	0	-2	0	1	1	0	56	56
EBITDA	395	403	8	382	392	10	399	412	13
D&A	131	130	-1	136	131	-5	136	129	-7
EBIT	264	273	9	246	261	15	263	283	20
Net Financial Charges	19	21	1	17	19	2	24	29	5
Pre Tax Profit	245	252	8	229	242	13	239	254	15
Taxes	83	74	-10	67	70	3	78	78	0
Tax Rate (%)	34.0%	29.2%	-4.8%	29.4%	29.0%	-0.4%	32.4%	30.6%	-1.9%
Total Net Income	161	179	17	161	172	10	162	177	15
Minority Interest	-1	-1	0	-1	0	1	0	-1	-1
Group Net Income	162	179	17	163	172	9	162	178	15
Total Group Capex	158	100	-58	189	226	37	183	219	36
Net Debt (end of period)	7,687	7,445		8,172	7,942		7,801	7,363	

Annex

Consolidated Balance Sheet

€ mn	Dec. 31,2016	Sep.30,2017	Δmn
<i>PP&E</i>	12,369	12,528	159
<i>Intangible Asset</i>	516	497	-19
<i>Financial Inv. and Other</i>	89	139	50
Total Fixed Assets	12,974	13,164	190
Net WC	-1,075	-1,641	-566
Funds	-385	-347	38
Net Capital Invested	11,514	11,176	-339
<i>Financed by:</i>			
Consolidated Net Debt	7,959	7,363	-596
Total Shareholder's Equity	3,555	3,813	258
Total	11,514	11,176	-339
D/E Ratio	2.2	1.9	
D/D+E Ratio	0.7	0.7	
Number of Shares ('000)	2,010	2,010	

Annex

Consolidated Cash Flow

€ mn	9M16	9M17	Δ mn
<i>Total Net Income</i>	485	527	42
<i>D&A¹</i>	398	389	-8
<i>Net Change in Funds</i>	-15	-38	-23
Operating Cash Flow	868	879	11
<i>Δ Working Capital & Other²</i>	147	532	385
Cash Flow from Operating Activities	1,015	1,411	396
<i>Capital Expenditures</i>	-530	-545	-15
Free Cash Flow to Equity	485	866	381
<i>Dividends & Equity³</i>	-283	-270	13
Change in Net Cash (Debt)	202	596	394

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investor.relations@terna.it | +39 06 8313 8282 | www.terna.it

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