

Cogeco Communications announces its Q1 2026 financial results

- **Sustained Canadian customer growth**
- **Marked improvement in U.S. subscriber trends**
- **Network upgrades continue, including the introduction of 2.5 Gigabit speeds in the U.S.**
- **Launching an oxio-like digital brand in the U.S. next month**
- **Fiscal 2026 financial guidelines re-confirmed**
- **Credit outlooks improved by both S&P and Moody's**

Montréal, January 14, 2026 – Today, Cogeco Communications Inc. (TSX: CCA) ("Cogeco Communications" or the "Corporation") announced its financial results for the first quarter ended November 30, 2025.

"Our consolidated financial results for the quarter were in line with our expectations," said Frédéric Perron, President and CEO. "In the U.S., we've materially improved our subscriber trends for a second consecutive quarter, just as we said we would. This has translated into our best U.S. subscriber metrics in the past 15 quarters and we are just getting started, as we continue to deploy new sales and marketing strategies and invest in even faster network speeds.

"Simply put, we are turning around our U.S. subscriber trends, leading to improved financials in the second half of the fiscal year," continued Mr. Perron.

"In Canada, we expect to keep growing our customer base over time, as wireless and Ontario rural network expansions reach larger scale.

"We were also pleased to see our capital allocation discipline being recognized by S&P and Moody's, who both recently improved their credit outlooks on our company."

Consolidated financial highlights

Three months ended November 30	2025	2024	Change	Change in constant currency ⁽¹⁾
<i>(In thousands of Canadian dollars, except % and per share data) (unaudited)</i>	\$	\$	%	%
Revenue	707,247	738,695	(4.3)	(4.9)
Adjusted EBITDA ⁽¹⁾	353,823	365,215	(3.1)	(3.7)
Adjusted EBITDA margin ⁽¹⁾	50.0 %	49.4 %		
Profit for the period	93,095	107,160	(13.1)	
Profit for the period attributable to owners of the Corporation	88,676	100,588	(11.8)	
Adjusted profit attributable to owners of the Corporation ⁽¹⁾⁽²⁾	89,524	90,674	(1.3)	
Cash flows from operating activities	176,323	218,865	(19.4)	
Free cash flow ⁽¹⁾	125,537	148,858	(15.7)	(15.9)
Free cash flow, excluding network expansion projects ⁽¹⁾	144,291	170,657	(15.4)	(15.7)
Acquisition of property, plant and equipment	157,151	153,243	2.6	
Net capital expenditures ⁽¹⁾⁽³⁾	156,963	150,645	4.2	3.5
Net capital expenditures, excluding network expansion projects ⁽¹⁾	138,209	128,846	7.3	6.5
Capital intensity ⁽¹⁾	22.2 %	20.4 %		
Capital intensity, excluding network expansion projects ⁽¹⁾	19.5 %	17.4 %		
Diluted earnings per share	2.09	2.38	(12.2)	
Adjusted diluted earnings per share ⁽¹⁾⁽²⁾	2.11	2.14	(1.4)	

Operating results

For the first quarter of fiscal 2026 ended on November 30, 2025:

- Revenue decreased by 4.3% to \$707.2 million. On a constant currency basis ⁽¹⁾, revenue decreased by 4.9%, mainly explained as follows:
 - American telecommunications' revenue decreased by 8.6%, or 9.9% in constant currency, mainly due to a lower subscriber base compared to the previous year, especially for entry-level services, and to a higher proportion of customers subscribing to Internet-only services, as well as a competitive pricing environment.
 - Canadian telecommunications' revenue remained stable, mainly due to a lower revenue per customer as a result of a decline in video and wireline phone service subscribers, as an increasing proportion of customers subscribe to Internet-only services, as well as a competitive pricing environment, offset by the cumulative effect of high-speed Internet service additions over the past year.
- Adjusted EBITDA decreased by 3.1% to \$353.8 million. On a constant currency basis, adjusted EBITDA decreased by 3.7%, mainly due to lower revenue in the American telecommunications segment, offset in part by growth in the Canadian telecommunications segment driven by cost reduction initiatives and operating efficiencies as a result of our ongoing three-year transformation program.
 - American telecommunications' adjusted EBITDA decreased by 7.8%, or 9.1% in constant currency.
 - Canadian telecommunications' adjusted EBITDA increased by 1.9% ⁽⁴⁾, or 2.0% ⁽⁴⁾ in constant currency.
- Profit for the period amounted to \$93.1 million, of which \$88.7 million, or \$2.09 per diluted share, was attributable to owners of the Corporation compared to \$107.2 million, \$100.6 million, and \$2.38 per diluted share, respectively, in the comparable period of fiscal 2025. The decreases in profit for the period and profit attributable to owners of the Corporation resulted mainly from lower adjusted EBITDA and higher acquisition, integration, restructuring and other costs, mainly due to last year's pre-tax \$13.8 million non-cash gain recognized in connection with a sale and leaseback transaction, partly offset by lower financial expense and depreciation and amortization expense.

- Adjusted profit attributable to owners of the Corporation^[2] was \$89.5 million, or \$2.11 per diluted share^[2], compared to \$90.7 million, or \$2.14 per diluted share, last year.
- Net capital expenditures were \$157.0 million, an increase of 4.2% compared to \$150.6 million in the same period of the prior year. In constant currency, net capital expenditures^[1] were \$155.9 million, an increase of 3.5% compared to last year, mainly due to higher capital spending related to customer premise equipment in the Canadian telecommunications segment, partly offset by the timing of certain initiatives in both the American and Canadian telecommunications segments.
 - Net capital expenditures in connection with network expansion projects were \$18.8 million, or \$18.7 million in constant currency^[1], compared to \$21.8 million in the same period of the prior year. Excluding network expansion projects, net capital expenditures were \$138.2 million, an increase of 7.3% compared to \$128.8 million in the same period of the prior year. In constant currency, net capital expenditures, excluding network expansion projects^[1] were \$137.2 million, an increase of 6.5% compared to last year.
 - Network expansion projects continued with additions over 4,000 homes passed during the first quarter of fiscal 2026.
 - Capital intensity was 22.2% compared to 20.4% last year. Excluding network expansion projects, capital intensity was 19.5% compared to 17.4% in the same period of the prior year.
- Acquisition of property, plant and equipment increased by 2.6% to \$157.2 million, mainly resulting from higher spending.
- Free cash flow decreased by 15.7%, or 15.9% in constant currency, and amounted to \$125.5 million, or \$125.2 million in constant currency^[1], mainly due to lower net proceeds from disposals of property, plant and equipment, primarily resulting from last year's \$16.5 million net proceeds received in connection with a sale and leaseback transaction, lower adjusted EBITDA, and higher net capital expenditures, offset in part by lower financial expense and current income taxes. Free cash flow, excluding network expansion projects decreased by 15.4%, or 15.7% in constant currency, and amounted to \$144.3 million, or \$143.8 million in constant currency.
- Cash flows from operating activities decreased by 19.4% to \$176.3 million, mostly due to higher income taxes paid and to the timing of payments of trade and other payables, as well as to lower adjusted EBITDA, offset in part by lower interest paid.
- At its January 14, 2026 meeting, the Board of Directors of Cogeco Communications declared a quarterly dividend of \$0.987 per share, an increase of 7.0% compared to \$0.922 per share in the comparable quarter of fiscal 2025.

[1] Adjusted EBITDA and net capital expenditures are total of segments measures. Adjusted EBITDA margin and capital intensity are supplementary financial measures. Constant currency basis, adjusted profit attributable to owners of the Corporation, net capital expenditures, excluding network expansion projects, free cash flow and free cash flow, excluding network expansion projects are non-IFRS Accounting Standards measures. Change in constant currency, capital intensity, excluding network expansion projects and adjusted diluted earnings per share are non-IFRS Accounting Standards ratios. These indicated terms do not have standardized definitions prescribed by IFRS[®] Accounting Standards, as issued by the International Accounting Standards Board ("IFRS Accounting Standards") and therefore, may not be comparable to similar measures presented by other companies. For more information on these financial measures, please consult the "Non-IFRS Accounting Standards and other financial measures" section of this press release.

[2] Excludes the impact of acquisition, integration, restructuring and other costs (gains), net of tax and non-controlling interest.

[3] Net capital expenditures exclude non-cash acquisitions of right-of-use assets and the purchases, and related borrowing costs, of spectrum licences, and are presented net of government subsidies, including the utilization of those received in advance.

[4] Following a full-scale launch of its Canadian wireless service offering across the majority of its operating footprint in Québec and Ontario during the first quarter of fiscal 2026, the Corporation changed the presentation of its reportable segments by including the Canadian wireless operations within its Canadian telecommunications segment. Cogeco Mobile's operations were previously included within "Corporate and eliminations" during the start-up phase. Comparative figures were restated to conform to the current presentation.

Financial highlights

	2025	2024	Change	Change in constant currency ⁽¹⁾ ⁽²⁾
Three months ended November 30	2025			
<i>(In thousands of Canadian dollars, except % and per share data)</i>	\$	\$	%	%
Operations				
Revenue	707,247	738,695	(4.3)	(4.9)
Adjusted EBITDA ⁽²⁾	353,823	365,215	(3.1)	(3.7)
Adjusted EBITDA margin ⁽²⁾	50.0 %	49.4 %		
Acquisition, integration, restructuring and other costs (gains) ⁽³⁾	1,298	(9,958)	—	
Profit for the period	93,095	107,160	(13.1)	
Profit for the period attributable to owners of the Corporation	88,676	100,588	(11.8)	
Adjusted profit attributable to owners of the Corporation ⁽²⁾⁽⁴⁾	89,524	90,674	(1.3)	
Cash flow				
Cash flows from operating activities	176,323	218,865	(19.4)	
Free cash flow ⁽²⁾	125,537	148,858	(15.7)	(15.9)
Free cash flow, excluding network expansion projects ⁽²⁾	144,291	170,657	(15.4)	(15.7)
Acquisition of property, plant and equipment	157,151	153,243	2.6	
Net capital expenditures ⁽²⁾⁽⁵⁾	156,963	150,645	4.2	3.5
Net capital expenditures, excluding network expansion projects ⁽²⁾	138,209	128,846	7.3	6.5
Capital intensity⁽²⁾	22.2 %	20.4 %		
Capital intensity, excluding network expansion projects ⁽²⁾	19.5 %	17.4 %		
Per share data⁽⁶⁾				
Earnings per share				
Basic	2.11	2.39	(11.7)	
Diluted	2.09	2.38	(12.2)	
Adjusted diluted ⁽²⁾⁽⁴⁾	2.11	2.14	(1.4)	
Dividends per share	0.987	0.922	7.0	

(1) Key performance indicators presented on a constant currency basis are obtained by translating financial results from the current period denominated in US dollars at the foreign exchange rate of the comparable period of the prior year. For the three-month period ended November 30, 2024, the average foreign exchange rate used for translation was 1.3759 USD/CDN.

(2) Adjusted EBITDA and net capital expenditures are total of segments measures. Adjusted EBITDA margin and capital intensity are supplementary financial measures. Adjusted profit attributable to owners of the Corporation, free cash flow, free cash flow, excluding network expansion projects and net capital expenditures, excluding network expansion projects are non-IFRS Accounting Standards measures. Change in constant currency, capital intensity, excluding network expansion projects and adjusted diluted earnings per share are non-IFRS Accounting Standards ratios. These indicated terms do not have standardized definitions prescribed by IFRS Accounting Standards and therefore, may not be comparable to similar measures presented by other companies. For more information on these financial measures, please consult the "Non-IFRS Accounting Standards and other financial measures" section of this press release.

(3) For the three-month period ended November 30, 2025, acquisition, integration, restructuring and other costs were mainly related to costs associated with the configuration and customization related to cloud computing and other arrangements, as well as restructuring costs incurred. For the three-month period ended November 30, 2024, acquisition, integration, restructuring and other costs (gains) were mostly related to a \$13.8 million non-cash gain recognized in connection with a sale and leaseback transaction.

(4) Excludes the impact of acquisition, integration, restructuring and other costs (gains), net of tax and non-controlling interest.

(5) Net capital expenditures exclude non-cash acquisitions of right-of-use assets and the purchases, and related borrowing costs, of spectrum licences, and are presented net of government subsidies, including the utilization of those received in advance.

(6) Per multiple and subordinate voting share.

As at	November 30, 2025	August 31, 2025
<i>(In thousands of Canadian dollars)</i>	\$	\$
Financial condition		
Cash	65,129	75,152
Total assets	9,798,028	9,692,395
Long-term debt		
Current	253,715	43,632
Non-current	4,383,980	4,510,769
Net indebtedness ⁽¹⁾	4,620,979	4,527,171
Equity attributable to owners of the Corporation	3,226,145	3,160,522

(1) Net indebtedness is a capital management measure. For more information on this financial measure, please consult the "Non-IFRS Accounting Standards and other financial measures" section of the Corporation's MD&A for the three-month period ended November 30, 2025, available on SEDAR+ at www.sedarplus.ca.

Forward-looking statements

Certain statements contained in this press release constitute forward-looking information within the meaning of securities laws. Forward-looking information may relate to Cogeco Communications Inc.'s ("Cogeco Communications" or the "Corporation") future outlook and anticipated events, business, operations, financial performance, financial condition or results and, in some cases, can be identified by terminology such as "may"; "will"; "should"; "expect"; "plan"; "anticipate"; "believe"; "intend"; "estimate"; "predict"; "potential"; "continue"; "foresee"; "ensure" or other similar expressions concerning matters that are not historical facts. Particularly, statements relating to the Corporation's financial guidelines, future operating results and economic performance, objectives and strategies are forward-looking statements. These statements are based on certain factors and assumptions including expected growth, results of operations, purchase price allocation, tax rates, weighted average cost of capital, performance and business prospects and opportunities, which Cogeco Communications believes are reasonable as of the current date. Refer in particular to the "Corporate objectives and strategy" and "Fiscal 2026 financial guidelines" sections of the Corporation's fiscal 2025 annual Management's Discussion and Analysis ("MD&A") for a discussion of certain key economic, market and operational assumptions we have made in preparing forward-looking statements. While management considers these assumptions to be reasonable based on information currently available to the Corporation, they may prove to be incorrect. Forward-looking information is also subject to certain factors, including risks and uncertainties that could cause actual results to differ materially from what Cogeco Communications currently expects. These factors include risks such as general market conditions, competitive risks (including changing competitive and technology ecosystems and disruptive competitive strategies adopted by our competitors), business risks, regulatory risks (including changes in laws or government policies and the impact of regulatory decisions, such as those of the Canadian Radio-television and Telecommunications Commission ("CRTC") in Canada or of the Federal Communications Commission in the U.S.), tax risks, technology risks (including the evolution of technology and the threat of cybersecurity), financial risks (including variations in currency and interest rates), economic conditions (including inflation pressuring revenue, trade tariffs, reduced consumer spending and increasing costs), talent management risks (including the highly competitive market for a limited pool of digitally skilled employees), human-caused and natural threats to the Corporation's network (including increased frequency of extreme weather events with the potential to disrupt operations), infrastructure and systems, sustainability and sustainability reporting risks, ethical behavior risks, ownership risks, litigation risks and public health and safety, many of which are beyond the Corporation's control. For more exhaustive information on these risks and uncertainties, the reader should refer to the "Uncertainties and main risk factors" section of the Corporation's fiscal 2025 annual MD&A and of the fiscal 2026 first-quarter MD&A. These factors are not intended to represent a complete list of the factors that could affect Cogeco Communications and future events and results may vary significantly from what management currently foresees. The reader should not place undue importance on forward-looking information contained in this press release and the forward-looking statements contained in this press release represent Cogeco Communications' expectations as of the date of this press release (or as of the date they are otherwise stated to be made) and are subject to change after such date. While management may elect to do so, the Corporation is under no obligation (and expressly disclaims any such obligation) and does not undertake to update or alter this information at any particular time, whether as a result of new information, future events or otherwise, except as required by law.

All amounts are stated in Canadian dollars unless otherwise indicated. This press release should be read in conjunction with the Corporation's MD&A for the three-month period ended November 30, 2025, the Corporation's condensed interim consolidated financial statements and the notes thereto for the same period prepared in accordance with IFRS® Accounting Standards as issued by the International Accounting Standards Board ("IFRS Accounting Standards") and the Corporation's fiscal 2025 Annual Report.

Non-IFRS Accounting Standards and other financial measures

This press release includes references to non-IFRS Accounting Standards and other financial measures used by Cogeco Communications. These financial measures are reviewed in assessing the performance of Cogeco Communications and used in the decision-making process with regard to its business units.

Reconciliations between non-IFRS Accounting Standards and other financial measures to the most directly comparable IFRS Accounting Standards measures are provided below. Certain additional disclosures for non-IFRS Accounting Standards and other financial measures used in this press release have been incorporated by reference and can be found in the "Non-IFRS Accounting Standards and other financial measures" section of the Corporation's MD&A for the three-month period ended November 30, 2025, available on SEDAR+ at www.sedarplus.ca. The following non-IFRS Accounting Standards measures are used as a component of Cogeco Communications' non-IFRS Accounting Standards ratios.

Specified non-IFRS Accounting Standards measures	Used in the component of the following non-IFRS Accounting Standards ratios
Adjusted profit attributable to owners of the Corporation	Adjusted diluted earnings per share
Constant currency basis	Change in constant currency
Net capital expenditures, excluding network expansion projects	Capital intensity, excluding network expansion projects

Financial measures presented on a constant currency basis for the three-month period ended November 30, 2025 are translated at the average foreign exchange rate of the comparable period of the prior year, which was 1.3759 USD/CDN.

Constant currency basis and foreign exchange impact reconciliation

Consolidated

Three months ended November 30	2025			2024	Change	
	Actual	Foreign exchange impact	In constant currency	Actual	Actual	In constant currency
<i>(In thousands of Canadian dollars, except percentages)</i>	\$	\$	\$	\$	%	%
Revenue	707,247	(4,784)	702,463	738,695	(4.3)	(4.9)
Operating expenses	347,410	(2,602)	344,808	368,558	(5.7)	(6.4)
Management fees – Cogeco Inc.	6,014	—	6,014	4,922	22.2	22.2
Adjusted EBITDA	353,823	(2,182)	351,641	365,215	(3.1)	(3.7)
Free cash flow	125,537	(383)	125,154	148,858	(15.7)	(15.9)
Net capital expenditures	156,963	(1,106)	155,857	150,645	4.2	3.5

Canadian telecommunications segment

Three months ended November 30	2025			2024	Change	
	Actual	Foreign exchange impact	In constant currency	Actual ⁽¹⁾	Actual	In constant currency
<i>(In thousands of Canadian dollars, except percentages)</i>	\$	\$	\$	\$	%	%
Revenue	376,912	—	376,912	377,266	(0.1)	(0.1)
Operating expenses	176,591	(198)	176,393	180,706	(2.3)	(2.4)
Adjusted EBITDA	200,321	198	200,519	196,560	1.9	2.0
Net capital expenditures	105,691	(357)	105,334	76,918	37.4	36.9

(1) Effective as of the first quarter of fiscal 2026, the Canadian telecommunications segment includes the Canadian wireless operations, which were previously included within "Corporate and eliminations" during the start-up phase. Comparative figures were restated to conform to the current presentation, including \$2.9 million of operating expenses which were reclassified from "Corporate and eliminations" to the Canadian telecommunications segment.

American telecommunications segment

Three months ended November 30	2025			2024	Change	
	Actual	Foreign exchange impact	In constant currency	Actual	Actual	In constant currency
<i>(In thousands of Canadian dollars, except percentages)</i>	\$	\$	\$	\$	%	%
Revenue	330,335	(4,784)	325,551	361,429	(8.6)	(9.9)
Operating expenses	165,502	(2,404)	163,098	182,617	(9.4)	(10.7)
Adjusted EBITDA	164,833	(2,380)	162,453	178,812	(7.8)	(9.1)
Net capital expenditures	51,272	(749)	50,523	73,727	(30.5)	(31.5)

Adjusted profit attributable to owners of the Corporation

	Three months ended November 30	
	2025	2024
<i>(In thousands of Canadian dollars)</i>	\$	\$
Profit for the period attributable to owners of the Corporation	88,676	100,588
Acquisition, integration, restructuring and other costs (gains)	1,298	(9,958)
Tax impact for the above items	(337)	281
Non-controlling interest impact for the above items	(113)	(237)
Adjusted profit attributable to owners of the Corporation	89,524	90,674

Free cash flow and free cash flow, excluding network expansion projects reconciliations

	Three months ended November 30	
	2025	2024
<i>(In thousands of Canadian dollars)</i>	\$	\$
Cash flows from operating activities	176,323	218,865
Changes in other non-cash operating activities	92,442	74,174
Income taxes paid	28,544	6,639
Current income taxes	(10,978)	(14,628)
Interest paid	57,554	61,471
Financial expense	(61,643)	(65,489)
Amortization of deferred transaction costs and discounts on long-term debt ⁽¹⁾	2,620	1,464
Net capital expenditures ⁽²⁾	(156,963)	(150,645)
Proceeds from disposals of property, plant and equipment, including sale and leaseback transactions	1,212	19,613
Repayment of lease liabilities	(3,574)	(2,606)
Free cash flow	125,537	148,858
Net capital expenditures in connection with network expansion projects	18,754	21,799
Free cash flow, excluding network expansion projects	144,291	170,657

(1) Included within financial expense.

(2) Net capital expenditures exclude non-cash acquisitions of right-of-use assets and the purchases, and related borrowing costs, of spectrum licences, and are presented net of government subsidies, including the utilization of those received in advance.

Adjusted EBITDA reconciliation

	Three months ended November 30	
	2025	2024
<i>(In thousands of Canadian dollars)</i>	\$	\$
Profit for the period	93,095	107,160
Income taxes	25,708	26,625
Financial expense	61,643	65,489
Depreciation and amortization	172,079	175,899
Acquisition, integration, restructuring and other costs (gains)	1,298	(9,958)
Adjusted EBITDA	353,823	365,215

Net capital expenditures and net capital expenditures, excluding network expansion projects reconciliations

Three months ended November 30	2025			2024	Change	
	Actual	Foreign exchange impact	In constant currency	Actual	Actual	In constant currency
<i>(In thousands of Canadian dollars, except percentages)</i>	\$	\$	\$	\$	%	%
Acquisition of property, plant and equipment	157,151			153,243	2.6	
Subsidies received in advance recognized as a reduction of the cost of property, plant and equipment during the period	(188)			(2,598)	(92.8)	
Net capital expenditures	156,963	(1,106)	155,857	150,645	4.2	3.5
Net capital expenditures in connection with network expansion projects	18,754	(74)	18,680	21,799	(14.0)	(14.3)
Net capital expenditures, excluding network expansion projects	138,209	(1,032)	137,177	128,846	7.3	6.5

Free cash flow, excluding network expansion projects reconciliations

Three months ended November 30	2025			2024	Change	
	Actual	Foreign exchange impact	In constant currency	Actual	Actual	In constant currency
<i>(In thousands of Canadian dollars, except percentages)</i>	\$	\$	\$	\$	%	%
Free cash flow	125,537	(383)	125,154	148,858	(15.7)	(15.9)
Net capital expenditures in connection with network expansion projects	18,754	(74)	18,680	21,799	(14.0)	(14.3)
Free cash flow, excluding network expansion projects	144,291	(457)	143,834	170,657	(15.4)	(15.7)

Additional information

Additional information relating to the Corporation is available on SEDAR+ at www.sedarplus.ca and on the Corporation's website at corpo.cogeco.com.

About Cogeco Communications Inc.

Cogeco Communications Inc. is a leading telecommunications provider committed to bringing people together through powerful communications and entertainment experiences. We provide world-class Internet, wireless, video and wireline phone services to 1.6 million residential and business subscribers in Canada and thirteen states in the United States. Our services are marketed under the Cogeco and oxio brands in Canada, and under the Breezeline brand in the U.S. We take pride in our strong presence in the communities we serve and in our commitment to a sustainable future. Cogeco Communications Inc.'s subordinate voting shares are listed on the Toronto Stock Exchange (TSX: CCA).

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For information:

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Conference Call:

Thursday, January 15, 2026 at 8:00 a.m. (Eastern Standard Time)

A live audio webcast of the analyst call will be available on both the [Investor Relations](#) and the [Events and Presentations](#) pages of Cogeco Communications' website. Financial analysts will be able to access the live conference call and ask questions. Media representatives may attend as listeners only. A recording of the conference call will be available on Cogeco Communications' website for a three-month period.

Please use the following dial-in number to access the conference call 5 to 10 minutes before the start of the conference:

Local - Toronto: **1 289 514-5100**

Toll Free - North America: **1 800 717-1738**

To join this conference call, participants are required to provide the operator with the name of the company hosting the call, that is, Cogeco Inc. or Cogeco Communications Inc.

The conference call will be followed, **at 11:30 a.m.**, by the **annual meeting of shareholders** of each company, which will be held in hybrid mode.

- **via live webcast at:** <https://meetings.lumiconnect.com/400-904-717-597>
- **in-person at:** Lumi Experience Montreal, 1250 René-Lévesque West, Suite 3610 (36th floor)



SHAREHOLDERS' REPORT

Three-month period ended November 30, 2025

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MANAGEMENT'S DISCUSSION AND ANALYSIS ("MD&A")

Three-month period ended November 30, 2025

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1. Forward-looking statements

Certain statements contained in this Management's Discussion and Analysis ("MD&A") constitute forward-looking information within the meaning of securities laws. Forward-looking information may relate to Cogeco Communications Inc.'s ("Cogeco Communications" or the "Corporation") future outlook and anticipated events, business, operations, financial performance, financial condition or results and, in some cases, can be identified by terminology such as "may"; "will"; "should"; "expect"; "plan"; "anticipate"; "believe"; "intend"; "estimate"; "predict"; "potential"; "continue"; "foresee"; "ensure" or other similar expressions concerning matters that are not historical facts. Particularly, statements relating to the Corporation's financial guidelines, future operating results and economic performance, objectives and strategies are forward-looking statements. These statements are based on certain factors and assumptions including expected growth, results of operations, purchase price allocation, tax rates, weighted average cost of capital, performance and business prospects and opportunities, which Cogeco Communications believes are reasonable as of the current date. Refer in particular to the "Corporate objectives and strategy" and "Fiscal 2026 financial guidelines" sections of the Corporation's fiscal 2025 annual MD&A for a discussion of certain key economic, market and operational assumptions we have made in preparing forward-looking statements. While management considers these assumptions to be reasonable based on information currently available to the Corporation, they may prove to be incorrect. Forward-looking information is also subject to certain factors, including risks and uncertainties that could cause actual results to differ materially from what Cogeco Communications currently expects. These factors include risks such as general market conditions, competitive risks (including changing competitive and technology ecosystems and disruptive competitive strategies adopted by our competitors), business risks, regulatory risks (including changes in laws or government policies and the impact of regulatory decisions, such as those of the Canadian Radio-television and Telecommunications Commission ("CRTC") in Canada or of the Federal Communications Commission in the U.S.), tax risks, technology risks (including the evolution of technology and the threat of cybersecurity), financial risks (including variations in currency and interest rates), economic conditions (including inflation pressuring revenue, trade tariffs, reduced consumer spending and increasing costs), talent management risks (including the highly competitive market for a limited pool of digitally skilled employees), human-caused and natural threats to the Corporation's network (including increased frequency of extreme weather events with the potential to disrupt operations), infrastructure and systems, sustainability and sustainability reporting risks, ethical behavior risks, ownership risks, litigation risks and public health and safety, many of which are beyond the Corporation's control. For more exhaustive information on these risks and uncertainties, the reader should refer to the "Uncertainties and main risk factors" section of the Corporation's fiscal 2025 annual MD&A and of the current MD&A. These factors are not intended to represent a complete list of the factors that could affect Cogeco Communications and future events and results may vary significantly from what management currently foresees. The reader should not place undue importance on forward-looking information contained in this MD&A and the forward-looking statements contained in this MD&A represent Cogeco Communications' expectations as of the date of this MD&A (or as of the date they are otherwise stated to be made) and are subject to change after such date. While management may elect to do so, the Corporation is under no obligation (and expressly disclaims any such obligation) and does not undertake to update or alter this information at any particular time, whether as a result of new information, future events or otherwise, except as required by law.

All amounts are stated in Canadian dollars unless otherwise indicated. This report should be read in conjunction with the Corporation's condensed interim consolidated financial statements and the notes thereto for the three-month period ended November 30, 2025 prepared in accordance with IFRS® Accounting Standards as issued by the International Accounting Standards Board ("IFRS Accounting Standards") and the Corporation's fiscal 2025 Annual Report.

In preparing this MD&A, the Corporation has taken into account information available up to January 14, 2026, the date of this MD&A, unless otherwise indicated. Additional information relating to the Corporation, including its fiscal 2025 Annual Report and Annual Information Form, is available on SEDAR+ at www.sedarplus.ca or on the Corporation's website at corpo.cogeco.com.

2. Financial highlights

	2025	2024	Change	Change in constant currency ⁽¹⁾ ⁽²⁾
Three months ended November 30				
<i>(In thousands of Canadian dollars, except % and per share data)</i>	\$	\$	%	%
Operations				
Revenue	707,247	738,695	(4.3)	(4.9)
Adjusted EBITDA ⁽²⁾	353,823	365,215	(3.1)	(3.7)
Adjusted EBITDA margin ⁽²⁾	50.0 %	49.4 %		
Acquisition, integration, restructuring and other costs (gains)	1,298	(9,958)	—	
Profit for the period	93,095	107,160	(13.1)	
Profit for the period attributable to owners of the Corporation	88,676	100,588	(11.8)	
Adjusted profit attributable to owners of the Corporation ⁽²⁾⁽³⁾	89,524	90,674	(1.3)	
Cash flow				
Cash flows from operating activities	176,323	218,865	(19.4)	
Free cash flow ⁽²⁾	125,537	148,858	(15.7)	(15.9)
Free cash flow, excluding network expansion projects ⁽²⁾	144,291	170,657	(15.4)	(15.7)
Acquisition of property, plant and equipment	157,151	153,243	2.6	
Net capital expenditures ⁽²⁾⁽⁴⁾	156,963	150,645	4.2	3.5
Net capital expenditures, excluding network expansion projects ⁽²⁾	138,209	128,846	7.3	6.5
Capital intensity ⁽²⁾	22.2 %	20.4 %		
Capital intensity, excluding network expansion projects ⁽²⁾	19.5 %	17.4 %		
Per share data ⁽⁵⁾				
Earnings per share				
Basic	2.11	2.39	(11.7)	
Diluted	2.09	2.38	(12.2)	
Adjusted diluted ⁽²⁾⁽³⁾	2.11	2.14	(1.4)	
Dividends per share	0.987	0.922	7.0	

(1) Key performance indicators presented on a constant currency basis are obtained by translating financial results from the current period denominated in US dollars at the foreign exchange rate of the comparable period of the prior year. For the three-month period ended November 30, 2024, the average foreign exchange rate used for translation was 1.3759 USD/CDN.

(2) Adjusted EBITDA and net capital expenditures are total of segments measures. Adjusted EBITDA margin and capital intensity are supplementary financial measures. Adjusted profit attributable to owners of the Corporation, free cash flow, free cash flow, excluding network expansion projects and net capital expenditures, excluding network expansion projects are non-IFRS Accounting Standards measures. Change in constant currency, capital intensity, excluding network expansion projects and adjusted diluted earnings per share are non-IFRS Accounting Standards ratios. These indicated terms do not have standardized definitions prescribed by IFRS Accounting Standards and therefore, may not be comparable to similar measures presented by other companies. For more information on these financial measures, including references to the specific sections within the MD&A, as applicable, for the reconciliations to the most directly comparable IFRS Accounting Standards measures, please consult the "Non-IFRS Accounting Standards and other financial measures" section of this MD&A.

(3) Excludes the impact of acquisition, integration, restructuring and other costs (gains), net of tax and non-controlling interest.

(4) Net capital expenditures exclude non-cash acquisitions of right-of-use assets and the purchases, and related borrowing costs, of spectrum licences, and are presented net of government subsidies, including the utilization of those received in advance.

(5) Per multiple and subordinate voting share.

As at	November 30, 2025	August 31, 2025
<i>(In thousands of Canadian dollars)</i>	\$	\$
Financial condition		
Cash	65,129	75,152
Total assets	9,798,028	9,692,395
Long-term debt		
Current	253,715	43,632
Non-current	4,383,980	4,510,769
Net indebtedness ⁽¹⁾	4,620,979	4,527,171
Equity attributable to owners of the Corporation	3,226,145	3,160,522

(1) Net indebtedness is a capital management measure. For more information on this financial measure, please consult the "Non-IFRS Accounting Standards and other financial measures" section of this MD&A.

3. Overview of the business

Cogeco Communications, a telecommunications corporation, provides Internet, wireless, video and wireline phone services to residential and business customers in Canada and in the United States. The Corporation's results are reported in two operating segments: Canadian telecommunications and American telecommunications.

3.1 Business developments

Successfully launched wireless service in Canada, providing more choice to Canadian customers

Building on the launch of wireless in the United States, Cogeco Communications further expanded its wireless service in Canada in July 2025. This initial launch covered 13 markets across Québec and Ontario, and was subsequently expanded across the majority of its operating footprint in October 2025. Cogeco Mobile is available to new and existing Cogeco Internet subscribers on a bundled basis.

Effective as of the first quarter of fiscal 2026, the Corporation changed the presentation of its reportable segments following the full-scale launch of its Canadian wireless service offering. The Canadian wireless operations are now reported within the Canadian telecommunications segment, instead of "Corporate and eliminations" as previously reported during the start-up phase. Comparative figures were restated to conform to the current presentation. Refer to the "Consolidated operating and financial results" and "Segmented operating and financial results" sections for additional details.

3.2 Operating environment

The Corporation operates in an industry that provides essential services to residential and commercial consumers and is known for its resilience during various economic cycles. However, due to greater competitive intensity and changing video subscriber trends, the Corporation expects sustained pressure on its revenue and operating costs. In addition, adverse economic conditions, including the impact of the U.S. trade tariffs on the greater macroeconomic environment, for which the situation is constantly evolving, may cause customers to reduce or delay discretionary spending and/or result in higher costs and supply chain disruptions, which may pressure the Corporation's revenue and/or operating costs. To sustain its growth, the Corporation embarked on a three-year transformation program centered on synergies, digitization, advanced analytics, network expansion and wireless. As part of its three-year transformation program, the Corporation has initiated several initiatives focused on revenue generation and operating efficiencies across the organization.

The Corporation's results discussed herein may not be indicative of future operational trends and financial performance. Please refer to the "Forward-looking statements" section.

3.3 Key performance indicators

The Corporation measures its financial performance, with regard to its corporate objectives, by monitoring revenue, adjusted EBITDA ⁽¹⁾, net capital expenditures ⁽¹⁾, capital intensity ⁽¹⁾ and free cash flow ⁽¹⁾ on a constant currency basis ⁽¹⁾. The Corporation also measures net capital expenditures, capital intensity and free cash flow excluding network expansion projects ⁽¹⁾ as it provides a common basis for comparing the net capital expenditures to historical net capital expenditures prior to the acceleration of the network expansion projects and for assessing the impact of the network expansion projects on the net capital expenditures, capital intensity and free cash flow.

Overview

Cogeco Communications' financial results for the first quarter of fiscal 2026 met expectations. Cost reduction initiatives and operating efficiencies across the Corporation, driven by our ongoing three-year transformation program, partly offset pressure on the Corporation's revenue, particularly within the American telecommunications segment, which continues to navigate a competitive pricing environment. In the U.S., subscriber trends showed marked improvement for a second consecutive quarter, thanks to new sales and marketing strategies and investments made in our network infrastructure, which we expect to provide financial benefits in the second half of fiscal 2026.

During the first quarter of fiscal 2026, the Corporation continued its network expansion activities, which added more than 4,000 homes passed.

(1) Adjusted EBITDA and net capital expenditures are total of segments measures. Capital intensity is a supplementary financial measure. Constant currency basis, net capital expenditures, excluding network expansion projects, free cash flow and free cash flow, excluding network expansion projects are non-IFRS Accounting Standards measures. Capital intensity, excluding network expansion projects is a non-IFRS Accounting Standards ratio. These indicated terms do not have standardized definitions prescribed by IFRS Accounting Standards and therefore, may not be comparable to similar measures presented by other companies. For more information on these financial measures, please consult the "Non-IFRS Accounting Standards and other financial measures" section.

Cogeco Communications maintains its fiscal 2026 financial guidelines as issued on October 29, 2025. These financial guidelines, including the various assumptions underlying them, contain forward-looking statements concerning the business outlook for Cogeco Communications, and should be read in conjunction with the "Forward-looking statements" section of the Corporation's fiscal 2025 annual MD&A and this MD&A.

4. Consolidated operating and financial results

4.1 Consolidated performance

Three months ended November 30	2025			2024	Change	
	Actual ⁽¹⁾	Foreign exchange impact	In constant currency ⁽²⁾	Actual	Actual	In constant currency
<i>(In thousands of Canadian dollars, except percentages)</i>	\$	\$	\$	\$	%	%
Revenue	707,247	(4,784)	702,463	738,695	(4.3)	(4.9)
Operating expenses	347,410	(2,602)	344,808	368,558	(5.7)	(6.4)
Management fees – Cogeco Inc.	6,014	—	6,014	4,922	22.2	22.2
Adjusted EBITDA	353,823	(2,182)	351,641	365,215	(3.1)	(3.7)
Adjusted EBITDA margin	50.0 %			49.4 %		
Net capital expenditures	156,963	(1,106)	155,857	150,645	4.2	3.5
Capital intensity	22.2 %			20.4 %		

(1) For the first quarter of fiscal 2026, the average foreign exchange rate used for translation was 1.3960 USD/CDN.

(2) Fiscal 2026 first-quarter in constant currency is translated at the average foreign exchange rate of the comparable period of fiscal 2025, which was 1.3759 USD/CDN.

Revenue

Three months ended November 30	2025	2024	Change	Change in constant currency	Foreign exchange impact ⁽¹⁾
<i>(In thousands of Canadian dollars, except percentages)</i>	\$	\$	%	%	\$
Canadian telecommunications	376,912	377,266	(0.1)	(0.1)	—
American telecommunications	330,335	361,429	(8.6)	(9.9)	(4,784)
	707,247	738,695	(4.3)	(4.9)	(4,784)

(1) Foreign exchange impact is a non-IFRS Accounting Standards measure. This indicated term does not have a standardized definition prescribed by IFRS Accounting Standards and therefore, may not be comparable to similar measures presented by other companies. For more information on this financial measure, including references to the specific sections within the MD&A, as applicable, for the reconciliations to the most directly comparable IFRS Accounting Standards measures, please consult the "Non-IFRS Accounting Standards and other financial measures" section.

For the first quarter of fiscal 2026, revenue decreased by 4.3% (4.9% in constant currency). The decrease in constant currency is mainly due to:

- a lower subscriber base in the American telecommunications segment compared to the previous year, especially for entry-level services, and a higher proportion of customers subscribing to Internet-only services, as well as a competitive pricing environment; and
- stable revenue in the Canadian telecommunications segment, mainly resulting from a lower revenue per customer as a result of a decline in video and wireline phone service subscribers, as an increasing proportion of customers subscribe to Internet-only services, as well as a competitive pricing environment, offset by the cumulative effect of high-speed Internet service additions over the past year.

Operating expenses

Three months ended November 30	2025	2024 ⁽¹⁾	Change	Change in constant currency	Foreign exchange impact
<i>(In thousands of Canadian dollars, except percentages)</i>	\$	\$	%	%	\$
Canadian telecommunications ⁽¹⁾	176,591	180,706	(2.3)	(2.4)	(198)
American telecommunications	165,502	182,617	(9.4)	(10.7)	(2,404)
Corporate and eliminations ⁽¹⁾	5,317	5,235	1.6	1.6	—
	347,410	368,558	(5.7)	(6.4)	(2,602)

(1) Effective as of the first quarter of fiscal 2026, the Canadian telecommunications segment includes the Canadian wireless operations, which were previously included within "Corporate and eliminations" during the start-up phase. Comparative figures were restated to conform to the current presentation, including \$2.9 million of operating expenses which were reclassified from "Corporate and eliminations" to the Canadian telecommunications segment. For the full year, "Corporate and eliminations" included \$10.9 million of operating expenses related to the Canadian wireless operations in fiscal 2025 and \$14.4 million in fiscal 2024.

For the first quarter of fiscal 2026, operating expenses decreased by 5.7% (6.4% in constant currency). The decrease in constant currency is mainly driven by cost reduction initiatives and operating efficiencies across the Corporation as a result of our ongoing three-year transformation program, in addition to:

- reduced video service costs resulting in part from a decline in TV subscriptions in both the American and Canadian telecommunications segments; partly offset by
- higher sales and other operating expenses to drive subscriber growth in the Canadian telecommunications segment;
- last year's \$2.6 million gain on disposals of certain property, plant and equipment in the Canadian telecommunications segment; and
- \$1.7 million of technology licensing costs related to the Canadian wireless operations recognized during the first quarter of fiscal 2026 within *Operating expenses* since the wireless technology system is now in operation, whereas these costs were previously recognized within *Acquisition, integration, restructuring and other costs (gains)* during the implementation phase (see sub-section 4.2 "Acquisition, integration, restructuring and other costs (gains)").

Management fees

For the first quarter of fiscal 2026, management fees paid to Cogeco Inc. ("Cogeco") were \$6.0 million compared to \$4.9 million for the same period of fiscal 2025. For further details on the Corporation's management fees, please refer to the "Related party transactions" section.

Adjusted EBITDA

Three months ended November 30	2025	2024 ⁽¹⁾	Change	Change in constant currency	Foreign exchange impact
<i>(In thousands of Canadian dollars, except percentages)</i>	\$	\$	%	%	\$
Canadian telecommunications ⁽¹⁾	200,321	196,560	1.9	2.0	198
American telecommunications	164,833	178,812	(7.8)	(9.1)	(2,380)
Corporate and eliminations ⁽¹⁾	(11,331)	(10,157)	(11.6)	(11.6)	—
	353,823	365,215	(3.1)	(3.7)	(2,182)

(1) Effective as of the first quarter of fiscal 2026, the Canadian telecommunications segment includes the Canadian wireless operations, which were previously included within "Corporate and eliminations" during the start-up phase. Comparative figures were restated to conform to the current presentation.

For the first quarter of fiscal 2026, adjusted EBITDA decreased by 3.1% (3.7% in constant currency). The decrease in constant currency is primarily due to lower revenue in the American telecommunications segment, offset in part by growth in the Canadian telecommunications segment driven by cost reduction initiatives and operating efficiencies, as explained above.

Net capital expenditures

Three months ended November 30	2025		2024 ⁽¹⁾		Change	
	Actual	Foreign exchange impact	In constant currency	Actual	Actual	In constant currency
<i>(In thousands of Canadian dollars, except percentages)</i>	\$	\$	\$	\$	%	%
Canadian telecommunications ⁽¹⁾	105,691	(357)	105,334	76,918	37.4	36.9
American telecommunications	51,272	(749)	50,523	73,727	(30.5)	(31.5)
Net capital expenditures ⁽²⁾	156,963	(1,106)	155,857	150,645	4.2	3.5
Net capital expenditures in connection with network expansion projects	18,754	(74)	18,680	21,799	(14.0)	(14.3)
Net capital expenditures, excluding network expansion projects	138,209	(1,032)	137,177	128,846	7.3	6.5
Capital intensity	22.2 %			20.4 %		
Capital intensity, excluding network expansion projects	19.5 %			17.4 %		

(1) Effective as of the first quarter of fiscal 2026, the Canadian telecommunications segment includes the Canadian wireless operations, which were previously included within "Corporate and eliminations" during the start-up phase. Comparative figures were restated to conform to the current presentation.

(2) Net capital expenditures exclude non-cash acquisitions of right-of-use assets and the purchases, and related borrowing costs, of spectrum licences, and are presented net of government subsidies, including the utilization of those received in advance.

For the first quarter of fiscal 2026, net capital expenditures increased by 4.2% (3.5% in constant currency). The increase in constant currency is mainly due to higher capital spending related to customer premise equipment in the Canadian telecommunications segment, partly offset by the timing of certain initiatives in both the American and Canadian telecommunications segments.

For the first quarter of fiscal 2026, capital intensity was 22.2% compared to 20.4% for the same period of the prior year. The capital intensity increase is mainly due to lower revenue combined with overall higher capital spending, as explained above.

Excluding network expansion projects, net capital expenditures for the first quarter of fiscal 2026 increased by 7.3% (6.5% in constant currency), while capital intensity was 19.5% compared to 17.4% for the same period of the prior year.

4.2 Acquisition, integration, restructuring and other costs (gains)

	Three months ended November 30		
	2025	2024	Change
<i>(In thousands of Canadian dollars, except percentages)</i>	\$	\$	%
Acquisition and integration costs	—	148	—
Restructuring costs	645	1,038	(37.9)
Configuration and customization costs related to cloud computing and other arrangements ⁽¹⁾	653	1,545	(57.7)
Gain on sale and leaseback transactions ⁽²⁾	—	(13,844)	—
Other costs	—	1,155	—
	1,298	(9,958)	—

(1) Fiscal 2025 first-quarter ended November 30, 2024 included \$1.2 million of technology licensing costs related to the implementation of the Canadian wireless technology system, whereas these costs, amounting to \$1.7 million for the first quarter of fiscal 2026, are now included within *Operating expenses* of the Canadian telecommunications segment, since the system is now in operation.

(2) In connection with a sale of a building and its leaseback for a period of two years, with an option to renew for an additional year, completed during the first quarter of fiscal 2025.

For the first quarter of fiscal 2026, acquisition, integration, restructuring and other costs (gains) increased by \$11.3 million, mostly due to:

- last year's \$13.8 million non-cash gain recognized in connection with a sale of a building, which was leased back for a period of two years, with an option to renew for an additional year; partly offset by
- other costs incurred last year in connection with certain initiatives undertaken; and
- lower configuration and customization costs related to cloud computing and other arrangements as the Canadian wireless technology system is now in operation (see section "Segmented operating and financial results" for additional details).

4.3 Depreciation and amortization

	Three months ended November 30		
	2025	2024	Change
<i>(In thousands of Canadian dollars, except percentages)</i>	\$	\$	%
Canadian telecommunications	82,951	86,031	(3.6)
American telecommunications	88,822	89,573	(0.8)
Corporate and eliminations	306	295	3.7
	172,079	175,899	(2.2)

For the first quarter of fiscal 2026, depreciation and amortization expense decreased by 2.2%, mainly due to a change in mix of assets in both the Canadian and American telecommunications segments, partly offset by the appreciation of the US dollar against the Canadian dollar since last year in the American telecommunications segment.

4.4 Financial expense

	Three months ended November 30		
	2025	2024	Change
<i>(In thousands of Canadian dollars, except percentages)</i>	\$	\$	%
Interest on long-term debt, excluding interest on lease liabilities	66,107	70,157	(5.8)
Interest on lease liabilities	760	742	2.4
Net foreign exchange loss (gain)	(897)	1,996	—
Interest and other income	(1,208)	(2,727)	(55.7)
Capitalized borrowing costs ⁽¹⁾	(3,979)	(5,330)	(25.3)
Other	860	651	32.1
Financial expense	61,643	65,489	(5.9)

(1) Mainly in connection with debt incurred for the purchase of spectrum licences and the construction of certain networks.

For the first quarter of fiscal 2026, financial expense decreased by 5.9%, mainly due to:

- lower interest expense under the Senior Secured Term Loan B Facility resulting from lower debt outstanding and a decrease in the floating interest rates; and
- lower usage under the Term Revolving Facility compared to last year; partly offset by
- lower capitalized interest in connection with debt incurred for the purchase of spectrum licences, as well as for the construction of certain networks.

4.5 Income taxes

	Three months ended November 30		
	2025	2024	Change
<i>(In thousands of Canadian dollars, except percentages)</i>	\$	\$	%
Current	10,978	14,628	(25.0)
Deferred	14,730	11,997	22.8
Income taxes	25,708	26,625	(3.4)
Effective income tax rate	21.6 %	19.9 %	8.5

For the first quarter of fiscal 2026, income tax expense remained comparable to the same period of the prior year.

Current income taxes were lower in the first quarter of fiscal 2026 compared to the same period of the prior year, mainly due to a higher income tax accrual last year, in addition to the variation in temporary differences.

4.6 Profit for the period

	Three months ended November 30		
	2025	2024	Change
<i>(In thousands of Canadian dollars, except percentages and earnings per share)</i>	\$	\$	%
Profit for the period	93,095	107,160	(13.1)
Profit for the period attributable to owners of the Corporation	88,676	100,588	(11.8)
Profit for the period attributable to non-controlling interest ⁽¹⁾	4,419	6,572	(32.8)
Adjusted profit attributable to owners of the Corporation	89,524	90,674	(1.3)
Basic earnings per share	2.11	2.39	(11.7)
Diluted earnings per share	2.09	2.38	(12.2)
Adjusted diluted earnings per share	2.11	2.14	(1.4)

(1) The non-controlling interest relates to the 21% ownership of Caisse de dépôt et placement du Québec ("La Caisse") in a U.S. subsidiary.

For the first quarter of fiscal 2026, profit for the period and profit for the period attributable to owners of the Corporation decreased by 13.1% and 11.8%, respectively, mainly as a result of:

- lower adjusted EBITDA; and
- higher acquisition, integration, restructuring and other costs (gains), mainly due to last year's pre-tax \$13.8 million non-cash gain recognized in connection with a sale and leaseback transaction; partly offset by
- lower financial expense; and
- lower depreciation and amortization expense.

For the first quarter of fiscal 2026, adjusted profit attributable to owners of the Corporation, which excludes the impact of acquisition, integration, restructuring and other costs (gains), net of tax and non-controlling interest, decreased by 1.3% compared to the same period of the prior year.

5. Segmented operating and financial results

The Corporation's results are reported in two operating segments: Canadian telecommunications and American telecommunications.

Following a full-scale launch of its Canadian wireless service offering across the majority of its operating footprint in Québec and Ontario during the first quarter of fiscal 2026, the Corporation changed the presentation of its reportable segments by including the Canadian wireless operations within its Canadian telecommunications segment. Cogeco Mobile's operations were previously included within "Corporate and eliminations" during the start-up phase. Comparative figures were restated to conform to the current presentation.

5.1 Canadian telecommunications

Operating and financial results

Three months ended November 30	2025			2024	Change	
	Actual ⁽¹⁾	Foreign exchange impact	In constant currency ⁽²⁾	Actual ⁽³⁾	Actual	In constant currency
<i>(In thousands of Canadian dollars, except percentages)</i>	\$	\$	\$	\$	%	%
Revenue	376,912	—	376,912	377,266	(0.1)	(0.1)
Operating expenses	176,591	(198)	176,393	180,706	(2.3)	(2.4)
Adjusted EBITDA	200,321	198	200,519	196,560	1.9	2.0
Adjusted EBITDA margin	53.1 %			52.1 %		
Net capital expenditures	105,691	(357)	105,334	76,918	37.4	36.9
Capital intensity	28.0 %			20.4 %		

(1) For the first quarter of fiscal 2026, the average foreign exchange rate used for translation was 1.3960 USD/CDN.

(2) Fiscal 2026 first-quarter in constant currency is translated at the average foreign exchange rate of the comparable period of fiscal 2025, which was 1.3759 USD/CDN.

(3) Effective as of the first quarter of fiscal 2026, the Canadian telecommunications segment includes the Canadian wireless operations, which were previously included within "Corporate and eliminations" during the start-up phase. Comparative figures were restated to conform to the current presentation, including \$2.9 million of operating expenses which were reclassified from "Corporate and eliminations" to the Canadian telecommunications segment.

Revenue

For the first quarter of fiscal 2026, revenue remained stable as reported and in constant currency, mainly resulting from:

- a lower revenue per customer as a result of a decline in video and wireline phone service subscribers, as an increasing proportion of customers subscribe to Internet-only services, as well as a competitive pricing environment; offset by
- a higher Internet service subscriber base.

Operating expenses

For the first quarter of fiscal 2026, operating expenses decreased by 2.3% (2.4% in constant currency), mainly resulting from:

- cost reduction initiatives and operating efficiencies; and
- reduced video service costs resulting in part from a decline in TV subscriptions; partly offset by
- higher sales and other operating expenses to drive subscriber growth;
- last year's \$2.6 million gain on disposals of certain property, plant and equipment recognized during the first quarter of fiscal 2025; and
- \$1.7 million of technology licensing costs related to the Canadian wireless operations recognized during the first quarter of fiscal 2026 within *Operating expenses* since the wireless technology system is now in operation, whereas these costs were previously recognized within *Acquisition, integration, restructuring and other costs (gains)* during the implementation phase (see sub-section 4.2 "Acquisition, integration, restructuring and other costs (gains)").

Adjusted EBITDA

For the first quarter of fiscal 2026, adjusted EBITDA increased by 1.9% (2.0% in constant currency), resulting from lower operating expenses, while revenue remained stable.

Net capital expenditures and capital intensity

For the first quarter of fiscal 2026, net capital expenditures increased by 37.4% (36.9% in constant currency) and capital intensity was 28.0% compared to 20.4% for the same period of the prior year, mainly due to higher capital spending related to customer premise equipment, partly offset by the timing of certain initiatives.

Primary service units

	November 30, 2025	Net additions (losses)	
		Three months ended November 30	
		2025	2024
Primary service units⁽¹⁾	1,865,999	(8,072)	(1,327)
Internet service subscribers	947,079	8,913	10,691
Video service subscribers	567,941	(10,820)	(7,983)
Wireline phone service subscribers	350,979	(6,165)	(4,035)

(1) Primary service units exclude mobile phone service subscribers due to wireless services' early stage of development.

Internet

Fiscal 2026 first-quarter Internet service subscribers increased by 8,913.

Video

Fiscal 2026 first-quarter video service subscriber net losses of 10,820 were mainly due to ongoing changes in video consumption trends, with an increasing proportion of customers subscribing to Internet-only services, partly offset by additions in network expansion areas.

Wireline phone

Fiscal 2026 first-quarter wireline phone service subscriber net losses of 6,165 were mainly due to a lower proportion of customers subscribing to a home phone service, partly offset by additions in network expansion areas.

Homes passed

Fiscal 2026 first-quarter homes passed increased by 1,097.

5.2 American telecommunications

Operating and financial results

Three months ended November 30	2025			2024	Change	
	Actual ⁽¹⁾	Foreign exchange impact	In constant currency ⁽²⁾	Actual	Actual	In constant currency
<i>(In thousands of Canadian dollars, except percentages)</i>	\$	\$	\$	\$	%	%
Revenue	330,335	(4,784)	325,551	361,429	(8.6)	(9.9)
Operating expenses	165,502	(2,404)	163,098	182,617	(9.4)	(10.7)
Adjusted EBITDA	164,833	(2,380)	162,453	178,812	(7.8)	(9.1)
Adjusted EBITDA margin	49.9 %			49.5 %		
Net capital expenditures	51,272	(749)	50,523	73,727	(30.5)	(31.5)
Capital intensity	15.5 %			20.4 %		

(1) For the first quarter of fiscal 2026, the average foreign exchange rate used for translation was 1.3960 USD/CDN.

(2) Fiscal 2026 first-quarter in constant currency is translated at the average foreign exchange rate of the comparable period of fiscal 2025, which was 1.3759 USD/CDN.

Revenue

For the first quarter of fiscal 2026, revenue decreased by 8.6% (9.9% in constant currency). The decrease in constant currency is mainly due to a lower subscriber base compared to the previous year, especially for entry-level services, and to a higher proportion of customers subscribing to Internet-only services, as well as a competitive pricing environment.

In local currency, revenue amounted to US\$236.6 million compared to US\$262.7 million for the same period of fiscal 2025.

Operating expenses

For the first quarter of fiscal 2026, operating expenses decreased by 9.4% (10.7% in constant currency). The decrease in constant currency is primarily due to:

- reduced video service costs resulting in part from a decline in TV subscriptions; and
- cost reduction initiatives and operating efficiencies.

Adjusted EBITDA

For the first quarter of fiscal 2026, adjusted EBITDA decreased by 7.8% (9.1% in constant currency). The decrease in constant currency is mainly due to lower revenue, offset in part by lower operating expenses.

In local currency, adjusted EBITDA amounted to US\$118.1 million compared to US\$130.0 million for the same period of fiscal 2025.

Net capital expenditures and capital intensity

For the first quarter of fiscal 2026, net capital expenditures decreased by 30.5% (31.5% in constant currency) and capital intensity was 15.5% compared to 20.4% for the same period the prior year, mainly due to the timing of certain initiatives.

In local currency, net capital expenditures amounted to US\$36.7 million compared to US\$53.6 million for the same period of fiscal 2025.

Primary service units

	November 30, 2025	Net additions (losses)	
		Three months ended November 30	
		2025	2024
Primary service units⁽¹⁾	952,089	(10,094)	(17,505)
Internet service subscribers	614,924	(1,146)	(5,726)
Video service subscribers	227,189	(6,978)	(8,527)
Wireline phone service subscribers	109,976	(1,970)	(3,252)

(1) Primary service units exclude mobile phone service subscribers due to wireless services' early stage of development.

Internet

Fiscal 2026 first-quarter Internet service subscriber net losses of 1,146 were mainly due to:

- a highly competitive environment, notably for entry-level Internet services; partly offset by
- net additions of 2,602 Internet service subscribers in Ohio, in part due to improved customer management resulting from new sales and marketing strategies and investments made in the network infrastructure; and
- additions in network expansion areas.

Video

Fiscal 2026 first-quarter video service subscriber net losses of 6,978 were mainly due to:

- the continued promotion of Internet-led offers and a reduced emphasis on stand-alone video service offerings;
- ongoing changes in video consumption trends, with an increasing proportion of customers subscribing to Internet-only services; and
- competitive offers in the industry, including online platforms; partly offset by
- additions in network expansion areas.

Wireline phone

Fiscal 2026 first-quarter wireline phone service subscriber net losses of 1,970 were mainly due to:

- the continued emphasis on offers that are Internet-led; and
- a lower proportion of customers subscribing to a home phone service; partly offset by
- additions in network expansion areas.

Homes passed

Fiscal 2026 first-quarter homes passed increased by 3,125.

6. Related party transactions

As of November 30, 2025, Cogeco held 28.4% of the Corporation's equity shares, representing 79.9% of the votes attached to the Corporation's voting shares.

Cogeco provides executive and administrative services to the Corporation under a Management Services Agreement (the "Agreement"). The methodology used to establish the management fees is based on the costs incurred by Cogeco plus a reasonable mark-up. Provision is made for future adjustments upon the request of either Cogeco or the Corporation from time to time during the term of the Agreement. The following table shows the management fees paid to Cogeco:

	Three months ended November 30	
	2025	2024
<i>(In thousands of Canadian dollars)</i>	\$	\$
Management fees paid to Cogeco	6,014	4,922

No direct remuneration is payable to Cogeco's executive officers by the Corporation. The following table provides the number of stock options and performance share units ("PSUs") granted during the three-month periods ended November 30, 2025 and 2024 to these executive officers, as executive officers of Cogeco Communications, the value of which was charged back to Cogeco:

	Three months ended November 30	
<i>(In number of units)</i>	2025	2024
Stock options	189,845	143,978
PSUs	24,679	89,991

The following table shows the amounts that the Corporation charged Cogeco with regard to the Corporation's stock options, incentive share units ("ISUs") and PSUs granted to these executive officers, as well as deferred share units ("DSUs") issued to Board directors of Cogeco:

	Three months ended November 30	
<i>(In thousands of Canadian dollars)</i>	2025	2024
	\$	\$
Stock options	246	198
ISUs	27	40
PSUs	646	255
DSUs	83	36
	1,002	529

7. Cash flow analysis

	Three months ended November 30		
	2025	2024	Change
<i>(In thousands of Canadian dollars, except percentages)</i>	\$	\$	%
Cash flows from operating activities	176,323	218,865	(19.4)
Cash flows used in investing activities	(158,619)	(136,965)	15.8
Cash flows used in financing activities	(28,264)	(69,275)	(59.2)
Effect of exchange rate changes on cash and cash equivalents denominated in a foreign currency	537	2,609	(79.4)
Net change in cash and cash equivalents	(10,023)	15,234	—
Cash and cash equivalents, beginning of the period	75,152	76,335	(1.5)
Cash and cash equivalents, end of the period	65,129	91,569	(28.9)

7.1 Operating activities

For the first quarter of fiscal 2026, cash flows from operating activities decreased by 19.4%, mainly due to:

- higher income taxes paid, mainly due to the final payment of income tax balances for fiscal 2025, reflecting changes in tax legislation;
- increase in cash outflows related to other non-cash operating activities, primarily due to the timing of payments of trade and other payables; and
- lower adjusted EBITDA; partly offset by
- lower interest paid.

7.2 Investing activities

For the first quarter of fiscal 2026, cash flows used in investing activities increased by 15.8%, mainly as a result of:

- last year's net proceeds amounting to \$16.5 million received in connection with a sale and leaseback transaction during the first quarter of fiscal 2025; and
- the increase in acquisition of property, plant and equipment.

Acquisition of property, plant and equipment

The following table shows the reconciliation between the cash payments for acquisition of property, plant and equipment, as reported within the investing section in the interim consolidated statements of cash flows, and the net capital expenditures, as presented in sub-section 4.1 "Consolidated performance".

	Three months ended November 30		
	2025	2024	Change
<i>(In thousands of Canadian dollars, except percentages)</i>	\$	\$	%
Acquisition of property, plant and equipment	157,151	153,243	2.6
Subsidies received in advance recognized as a reduction of the cost of property, plant and equipment during the period	(188)	(2,598)	(92.8)
Net capital expenditures	156,963	150,645	4.2

7.3 Financing activities

Issuance and repayment of debt

For the first quarter of fiscal 2026, changes in cash flows from the issuance and repayment of debt are mainly explained as follows:

	Three months ended November 30		
	2025	2024	Explanations
<i>(In thousands of Canadian dollars)</i>	\$	\$	
Decrease in bank indebtedness	(1,379)	(8,470)	Related to the timing of working capital needs.
Net increase under revolving facilities	45,985	18,821	Related to funds drawn under the Term Revolving Facility.
Issuance of long-term debt, net of discounts and transaction costs	3,588	—	Related to funds drawn under the Senior Unsecured Non-Revolving Facility.
Repayment of notes and credit facilities	(21,434)	(41,258)	Mainly related to the quarterly repayments of the Senior Secured Term Loan B Facility, which included an additional US\$10 million repayment in September 2025. Last year's repayment was mainly related to the redemption of the US\$25 million Senior Secured Notes Series A upon maturity in September 2024, and the quarterly repayments of the Senior Secured Term Loan B Facility.
Repayment of lease liabilities	(3,574)	(2,606)	Comparable.
	23,186	(33,513)	

Dividends

During the first quarter of fiscal 2026, a quarterly eligible dividend of \$0.987 per share was paid to the holders of multiple and subordinate voting shares, totalling \$41.4 million, compared to a quarterly eligible dividend paid of \$0.922 per share, or \$38.7 million, in the first quarter of fiscal 2025.

7.4 Free cash flow

Three months ended November 30	2025 ⁽¹⁾	2024	Change	Change in constant currency ⁽²⁾	Foreign exchange impact ⁽²⁾
<i>(In thousands of Canadian dollars, except percentages)</i>	\$	\$	%	%	\$
Adjusted EBITDA	353,823	365,215	(3.1)	(3.7)	(2,182)
Share-based payment	1,496	2,223	(32.7)		
Proceeds from disposals of property, plant and equipment, including sale and leaseback transactions	1,212	19,613	(93.8)		
Loss (gain) on disposals and write-offs of property, plant and equipment, including sale and leaseback transactions ⁽³⁾	726	(16,448)	—		
Defined benefit plans expense, net of contributions	116	201	(42.3)		
Acquisition, integration, restructuring and other (costs) gains ⁽³⁾	(1,298)	9,958	—		
Financial expense	(61,643)	(65,489)	(5.9)		
Amortization of deferred transaction costs and discounts on long-term debt ⁽⁴⁾	2,620	1,464	79.0		
Current income taxes	(10,978)	(14,628)	(25.0)		
Net capital expenditures	(156,963)	(150,645)	4.2		
Repayment of lease liabilities	(3,574)	(2,606)	37.1		
Free cash flow	125,537	148,858	(15.7)	(15.9)	(383)
Free cash flow, excluding network expansion projects	144,291	170,657	(15.4)	(15.7)	(457)

(1) For the first quarter of fiscal 2026, the average foreign exchange rate used for translation was 1.3960 USD/CDN.

(2) Fiscal 2026 first-quarter in constant currency is translated at the average foreign exchange rate of the comparable period of fiscal 2025, which was 1.3759 USD/CDN.

(3) Fiscal 2025 first-quarter included a \$13.8 million non-cash gain recognized in connection with a sale of a building, which was leased back for a period of two years, with an option to renew for an additional year. On a net basis, the \$13.8 million non-cash gain had no impact on the free cash flow.

(4) Included within financial expense.

For the first quarter of fiscal 2026, free cash flow decreased by 15.7% (15.9% in constant currency). The variation in constant currency is mainly due to:

- lower net proceeds from disposals of property, plant and equipment, primarily resulting from last year's \$16.5 million net proceeds received in connection with a sale and leaseback transaction;
- lower adjusted EBITDA; and
- higher net capital expenditures; partly offset by
- lower financial expense; and
- lower current income taxes.

Excluding network expansion projects, free cash flow for the first quarter of fiscal 2026 amounted to \$144.3 million (\$143.8 million in constant currency), a decrease of 15.4% (15.7% in constant currency) compared to \$170.7 million for the same period of the prior year.

7.5 Dividend declaration

At its January 14, 2026 meeting, the Board of Directors of Cogeco Communications declared a quarterly eligible dividend of \$0.987 per share for multiple and subordinate voting shares, payable on February 11, 2026 to shareholders of record on January 28, 2026. The declaration, amount and date of any future dividend will continue to be considered and approved by the Board of Directors of the Corporation based upon the Corporation's financial condition, results of operations, capital requirements and such other factors as the Board of Directors, at its sole discretion, deems relevant. There is therefore no assurance that dividends will be declared, and if declared, the amount and frequency may vary.

8. Financial position

8.1 Working capital

As part of the usual conduct of its business, Cogeco Communications generally maintains a working capital deficiency, when excluding cash and cash equivalents and bank indebtedness, due to a low level of trade and other receivables since a large proportion of the Corporation's customers pay before their services are rendered, while trade and other payables are usually paid after products are delivered or services are rendered.

<i>(In thousands of Canadian dollars)</i>	November 30, 2025	August 31, 2025	Change	Explanations
	\$	\$	\$	
Current assets				
Cash	65,129	75,152	(10,023)	Refer to the "Cash flows analysis" section.
Trade and other receivables	143,520	131,876	11,644	Mainly related to the timing of collection of trade and other receivables, including grants receivable in connection with network expansion projects.
Income tax receivable	3,808	3,483	325	Not significant.
Prepaid expenses and other	59,909	46,952	12,957	Mainly related to the increase in prepayments for services agreements.
Derivative financial instruments	5,876	2,947	2,929	Mainly related to the reclassification of the October 2026 interest swap tranche as current, partly offset by the tranches that matured in October 2025.
	278,242	260,410	17,832	
Current liabilities				
Bank indebtedness	—	1,379	(1,379)	Refer to the "Cash flows analysis" section.
Trade and other payables	334,223	380,616	(46,393)	Mainly related to the timing of payments made to suppliers.
Provisions	30,096	40,915	(10,819)	Mainly related to payments of royalties payable for retransmission of distant television signals and restructuring costs previously recognized.
Income tax liabilities	12,626	30,089	(17,463)	Mainly related to the final payment of income tax balances for fiscal 2025, partly offset by the current income taxes expense for the period.
Contract liabilities and other liabilities	57,277	58,627	(1,350)	Not significant.
Derivative financial instruments	2,478	1,961	517	Not significant.
Current portion of long-term debt	253,715	43,632	210,083	Mainly related to the reclassification as current of the US\$150 million Senior Secured Notes Series B maturing in September 2026.
	690,415	557,219	133,196	
Working capital deficiency	(412,173)	(296,809)	(115,364)	

8.2 Other significant changes

<i>(In thousands of Canadian dollars)</i>	November 30, 2025	August 31, 2025	Change	Explanations
	\$	\$	\$	
Non-current assets				
Other assets	164,020	153,451	10,569	Mainly related to an increase in sales commissions.
Property, plant and equipment	3,311,142	3,282,411	28,731	Mainly related to capital investments made during the period and the appreciation of the US dollar against the Canadian dollar, partly offset by the depreciation expense for the period.
Intangible assets	3,835,266	3,808,837	26,429	Mainly related to the appreciation of the US dollar against the Canadian dollar, partly offset by the amortization for the period.
Goodwill	2,199,775	2,166,652	33,123	Related to the appreciation of the US dollar against the Canadian dollar.
Non-current liabilities				
Long-term debt	4,383,980	4,510,769	(126,789)	Mainly related to the reclassification of the US\$150 million Senior Secured Notes Series B maturing in September 2026 as current, and the quarterly repayments of the Senior Secured Term Loan B Facility, which included an additional repayment of US\$10 million in September 2025, partly offset by funds drawn under the Term Revolving Facility and the appreciation of the US dollar against the Canadian dollar.
Deferred tax liabilities	921,440	901,453	19,987	Mainly related to the timing of temporary differences and the appreciation of the US dollar against the Canadian dollar.

9. Capital resources and liquidity

9.1 Capital structure

The following table summarizes certain key ratios used to monitor and manage the Corporation's capital structure:

	November 30, 2025	August 31, 2025
Weighted average cost of indebtedness ⁽¹⁾	5.5 %	5.3 %
Weighted average term: long-term debt (in years)	4.3	4.5
Net indebtedness / adjusted EBITDA ratio ⁽²⁾⁽³⁾	3.2	3.1

(1) Excludes amortization of deferred transaction costs and commitment fees but includes the impact of interest rate swaps.

(2) Net indebtedness to adjusted EBITDA ratio is a capital management measure. This indicated term does not have a standardized definition prescribed by IFRS Accounting Standards and therefore, may not be comparable to similar measures presented by other companies. For more information on this financial measure, please consult the "Non-IFRS Accounting Standards and other financial measures" section.

(3) Calculated on a 12-month trailing basis. Net indebtedness reflects the US denominated debt converted at the exchange rate at the end of the period, while adjusted EBITDA reflects the average exchange rate throughout the corresponding 12-month period.

The table below summarizes the Corporation's available liquidity:

<i>(In thousands of Canadian dollars)</i>	At November 30, 2025	At August 31, 2025
	\$	\$
Cash	65,129	75,152
Amounts available under revolving credit facilities ⁽¹⁾	827,535	869,002
Available liquidity ⁽²⁾	892,664	944,154

(1) Total amount available under the \$750 million Term Revolving Facility and the US\$250 million Senior Secured Revolving Facility (see Note 15 A) of the Corporation's condensed interim consolidated financial statements).

(2) Available liquidity is a non-IFRS Accounting Standards measure. This indicated term does not have a standardized definition prescribed by IFRS Accounting Standards and therefore, may not be comparable to similar measures presented by other companies. For more information on this financial measure, please consult the "Non-IFRS Accounting Standards and other financial measures" section.

9.2 Outstanding share data

A description of Cogeco Communications' share data at December 31, 2025 is presented in the table below. Additional details are provided in Note 12 A) of the Corporation's condensed interim consolidated financial statements.

<i>(In thousands of Canadian dollars, except number of shares/options)</i>	Number of shares/options	Amount \$
Common shares		
Multiple voting shares	12,000,871	75,217
Subordinate voting shares	30,277,651	783,447
Options to purchase subordinate voting shares		
Outstanding options	1,062,195	
Exercisable options	570,532	

9.3 Financing

Senior unsecured non-revolving facility

On September 29, 2025, Cogeco Communications drew \$6.3 million from the Senior Unsecured Non-Revolving Facility, of which \$2.7 million was recognized as a government grant. The credit facility, having an aggregate principal amount of up to \$38.1 million, can only be drawn to finance the network expansion projects undertaken in connection with Ontario's Accelerated High Speed Internet Program. On November 30, 2025, the remaining availability under the facility amounted to \$27.0 million.

9.4 Credit ratings

At November 30, 2025	S&P	DBRS	Moody's
Cogeco Communications			
Senior Secured Notes	BBB-	BBB (low) (stable)	NR
Senior Unsecured Notes	BB+	BB (high) (stable)	NR
Corporate credit issuer rating	BB+ (negative outlook) ⁽¹⁾	BB (high) (stable)	NR
U.S. subsidiaries			
First Lien Credit Facilities	BB	NR	B1 (stable outlook)
Corporate credit issuer rating	BB (negative outlook) ⁽¹⁾	NR	B1 (stable outlook)

(1) Stable outlook as of December 15, 2025.

NR : Not rated

9.5 Financial risk management

Management's objectives are to protect the Corporation and its subsidiaries against material economic exposures and variability of results, and against certain financial risks including credit, liquidity, interest rate, foreign exchange and market price risks which are described in the Corporation's 2025 annual consolidated financial statements.

Credit risk

The lowest credit rating of the counterparties to the derivative financial instruments agreements at November 30, 2025 is "A" by Standard & Poor's rating services ("S&P"). Management monitors its exposure to financial institutions which is primarily in the form of deposits, derivatives and revolver commitments.

Liquidity risk

The following table shows the amount used and remaining availability under the Corporation's and its U.S. subsidiaries' revolving facilities at November 30, 2025:

	Total amount	Amount used	Remaining availability
Corporation			
Term Revolving Facility	\$750.0 million	\$268.9 million	\$481.1 million
U.S. subsidiaries			
Senior Secured Revolving Facility	\$349.5 million	\$3.0 million	\$346.5 million
	(US\$250.0 million)	(US\$2.2 million)	(US\$247.8 million)

Interest rate risk

On November 30, 2025, all of the Corporation's long-term debt was at a fixed rate, except for the amounts drawn under the Term Revolving Facility and First Lien Credit Facilities, which are subject to floating interest rates.

To reduce the risk on the floating interest rate instruments and mitigate the impact of interest rate variations, the Corporation's U.S. subsidiary entered into fixed interest rate swap agreements. The following table shows the interest rate swaps outstanding at November 30, 2025:

Type of hedge	Notional amount	Receive interest rate	Pay interest rate ⁽¹⁾	Maturity	Hedged item
Cash flow	US\$550 million	Term SOFR	3.82% - 4.18%	February 2027 - February 2029	Senior Secured Term Loan B - Tranche 3
Cash flow ⁽²⁾	US\$600 million	Term SOFR with a 39 bps floor	1.32% - 3.25%	October 2026 - August 2028	Senior Secured Term Loan B - Tranche 2

(1) Hedges have the effect of converting the floating SOFR base rate into fixed rates, plus an applicable credit spread.

(2) In October 2025, US\$400 million interest rate swaps reached maturity and were partially replaced with new US\$200 million interest rate swaps, bringing the outstanding balance to US\$600 million. The new fixed interest rate swaps have a 3.25% interest rate and mature on August 31, 2028.

A 1% increase (decrease) in the interest rate applicable to the unhedged portion of the floating interest rate facilities would result in an increase (decrease) of approximately \$13.7 million in the Corporation's annual financial expense, based on the outstanding debt and swap agreements at November 30, 2025.

9.6 Foreign currency

For the three-month periods ended November 30, 2025 and 2024, the average rates prevailing used to convert the operating results of the American telecommunications segment were as follows:

	Three months ended November 30	
	2025	2024
	\$	\$
US dollar vs Canadian dollar	1.3960	1.3759

9.7 Contractual obligations, contingencies and guarantees

A summary of the Corporation's material contractual obligations, contingencies and guarantees can be found in the fiscal 2025 annual MD&A, available on SEDAR+ at www.sedarplus.ca and corpo.cogeco.com. The following is an update to the "contractual obligations, contingencies and guarantees" described in the fiscal 2025 annual MD&A.

Class action proceedings

On September 20, 2024, an application seeking authorization to commence a class action against Cogeco Connexion was filed before the Superior Court of Québec. The application alleges that Cogeco Connexion breached Québec's *Consumer Protection Act* by failing to properly notify Québec-based residential customers of rate increases since September 20, 2021, and seeks reimbursement of the rate increases and punitive damages. A hearing on the authorization of this class action took place on June 26, 2025. On December 5, 2025, the Superior Court of Québec authorized the class action.

We are vigorously defending against this action. Due to the significant uncertainty surrounding the outcome and its financial implications, the Corporation has not recorded any liability as at November 30, 2025.

10. Controls and procedures

Internal control over financial reporting ("ICFR") is a process designed to provide reasonable, but not absolute, assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with IFRS Accounting Standards. The President and Chief Executive Officer ("CEO") and the Chief Financial Officer ("CFO"), together with management, are responsible for establishing and maintaining adequate disclosure controls and procedures ("DC&P") and ICFR, as defined in National Instrument 52-109. Cogeco Communications' internal control framework is based on the criteria published in the *Internal Control – Integrated Framework* (2013) published by the *Committee of Sponsoring Organizations of the Treadway Commission*.

The CEO and CFO, supported by management, evaluated the design of the Corporation's DC&P and ICFR at November 30, 2025, and concluded that they are adequate.

Changes in internal control over financial reporting

No significant changes to the internal controls over financial reporting occurred during the three-month period ended November 30, 2025.

11. Uncertainties and main risk factors

A detailed description of the uncertainties and main risk factors faced by Cogeco Communications can be found in the fiscal 2025 annual MD&A, available on SEDAR+ at www.sedarplus.ca and corpo.cogeco.com. The following update should be read together with the uncertainties and main risk factors described in the fiscal 2025 annual MD&A, which are hereby incorporated by reference.

Regulatory matters

Canada

Network Outage Requirements

On September 4, 2025, the CRTC issued Telecom Decision CRTC 2025-225 ("TD 2025-225"), which established a mandatory reporting regime for major network outages affecting all Canadian telecommunications service providers. This new regime, effective November 4, 2025, replaces interim requirements adopted in March 2023, with lower reporting thresholds that will capture a greater number of network outages. In October 2025, the Corporation, along with other telecommunications service providers, brought an application to the CRTC to review and vary TD 2025-225. Among other things, the application asks the CRTC to extend the November 2025 implementation deadline, adopt a higher threshold for outage notifications, and allow all outage notifications to be submitted in confidence. On October 31, 2025, the CRTC suspended the November 4, 2025 implementation deadline, in order to consider our request for higher reporting thresholds. In addition, the CRTC has concurrently launched two new consultations: one focusing on consumer protection measures for customers affected by outages and another on a new regulatory framework to enhance network resiliency in Canada. If, at the conclusion of these proceedings, the CRTC imposes new burdensome consumer protection requirements or network resiliency measures that affect how we design and manage our networks, this could have an adverse material effect on the Corporation's growth, business and profitability.

12. Accounting policy developments

Future changes to accounting standards

The following new standard and amendments to accounting standards were issued by the International Accounting Standards Board ("IASB") and were not yet applied in preparing the Corporation's condensed interim consolidated financial statements.

Amendments to the Classification and Measurement of Financial Instruments - Amendments to IFRS 9, Financial Instruments, and IFRS 7, Financial Instruments: Disclosures

In May 2024, the IASB issued *Amendments to the Classification and Measurement of Financial Instruments*, which amended IFRS 9 and IFRS 7, to clarify when a financial asset or a financial liability is recognized and derecognized and to introduce an accounting policy choice to derecognize financial liabilities settled using an electronic payment system before the settlement date. The amendments also clarify the classification of financial assets with environmental, social and governance ("ESG")-linked features, non-recourse loans and contractually linked instruments, and introduce disclosure requirements for financial instruments with contingent features and equity instruments classified at fair value through other comprehensive income.

The amendments are effective for annual reporting periods beginning on or after January 1, 2026, with earlier application permitted. The Corporation is currently assessing the impact of these amendments on its consolidated financial statements, but does not expect to have any material impact.

IFRS 18, Presentation and Disclosure in Financial Statements

In April 2024, the IASB issued IFRS 18, *Presentation and Disclosure in Financial Statements*, which replaces IAS 1, *Presentation of Financial Statements*. IFRS 18 introduces three sets of new requirements to improve companies' reporting of financial performance and give investors a better basis for analyzing and comparing companies:

- improved comparability in the statement of profit or loss by introducing three defined categories for income and expenses (operating, investing and financing) and requiring companies to provide two new defined subtotals, i.e. operating profit and profit before financing and income taxes;
- enhanced transparency of management-defined performance measures by requiring companies to disclose explanations of those company-specific measures that are related to the income statement; and
- enhanced guidance on how companies group information in the financial statements, including guidance on whether information is included in the primary financial statements or is further disaggregated in the notes.

The IASB also made consequential amendments to other accounting standards, including IAS 7, *Statement of Cash Flows*, IAS 33, *Earnings per Share*, and IAS 34, *Interim Financial Reporting*.

IFRS 18 is effective for annual reporting periods beginning on or after January 1, 2027, with earlier application permitted. The Corporation is currently assessing the impact of these new and amended accounting standards on its consolidated financial statements presentation and disclosure. Based on a high level assessment, the Corporation currently expects the following to be the most significant impacts on the presentation and disclosure of its consolidated financial statements:

- **Consolidated statements of profit or loss:** Although there will be no impact on the Corporation's reported profit for the period/year, the presentation of the Corporation's consolidated statements of profit or loss will change, including presenting the two new defined subtotals and classifying income and expenses into the IFRS 18 defined categories. Certain line items presented may also change as a result of the application of the new 'useful structured summary' concept and the enhanced principles on aggregation and disaggregation.
 - **Consolidated statements of cash flows:** The starting point will change from profit for the period/year to the new operating profit subtotal to be reported, while interest paid will move from cash flows from operating activities to cash flows from financing activities.
 - **Notes to the consolidated financial statements:** Certain financial measures and related information currently reported as 'non-IFRS Accounting Standards and other financial measures' in the Corporation's management's discussion and analysis are expected to be considered 'management-defined performance measures' under IFRS 18 (e.g. adjusted EBITDA and adjusted profit attributable to owners of the Corporation). Accordingly, specific required disclosures for these management-defined performance measures will need to be provided within a single note to the consolidated financial statements.
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13. Non-IFRS Accounting Standards and other financial measures

This section describes non-IFRS Accounting Standards and other financial measures used by Cogeco Communications throughout this MD&A. These financial measures are reviewed in assessing the performance of Cogeco Communications and used in the decision-making process with regard to its business units.

Financial measures presented on a constant currency basis for the three-month period ended November 30, 2025 are translated at the average foreign exchange rate of the comparable period of the prior year, which was 1.3759 USD/CDN.

Non-IFRS Accounting Standards measures

The following financial measures used by the Corporation do not have standardized definitions prescribed by IFRS Accounting Standards and therefore, may not be comparable to similar measures disclosed by other companies.

Reconciliations, or references to the specific sections within the MD&A where these reconciliations are provided, as applicable, between these non-IFRS Accounting Standards measures to the most directly comparable IFRS Accounting Standards measures are provided below.

Specified financial measures	Usefulness	Calculation	Most directly comparable IFRS Accounting Standards measures
Adjusted profit attributable to owners of the Corporation	Adjusted profit attributable to owners of the Corporation is a measure used by management to assess the Corporation's performance before the impact of impairment of assets, acquisition, integration, restructuring and other costs (gains), and loss (gain) on debt modification and/or extinguishment, net of tax and non-controlling interest for these items. Adjusted profit attributable to owners of the Corporation excludes certain items that management believes could affect the comparability of the Corporation's financial results and could potentially distort the analysis of trends in business performance. Excluding the impact of these items does not imply they are non-recurring.	Profit for the period attributable to owners of the Corporation add: - impairment of assets, if any; - acquisition, integration, restructuring and other costs (gains); - loss (gain) on debt modification and/or extinguishment, if any; - tax impact for the above items; and - non-controlling interest for the above items.	Profit for the period attributable to owners of the Corporation
Adjusted financial expense	Adjusted financial expense is a measure used by management to assess the Corporation's ability to service its debt.	Financial expense deduct: - loss (gain) on debt modification and/or extinguishment, if any.	Financial expense
Constant currency basis and foreign exchange impact	The Corporation presents certain financial measures in constant currency to enable an improved understanding of its underlying financial performance, undistorted by the effect of changes in foreign exchange rates, in order to facilitate period-to-period comparisons. Financial measures presented on a constant currency basis include financial guidelines and certain historical financial measures, including revenue, operating expenses, adjusted EBITDA, net capital expenditures and free cash flow.	Financial guidelines presented on a constant currency basis are obtained by translating expected financial results denominated in US dollars at the foreign exchange rates of the prior fiscal year. Historical financial measures presented on a constant currency basis are obtained by translating financial results from the current periods denominated in US dollars at the foreign exchange rates of the comparable periods of the prior year. Foreign exchange impact represents the quantification of such impact.	Revenue, operating expenses, adjusted EBITDA and net capital expenditures. For free cash flow, refer to the definition below for the most directly comparable IFRS Accounting Standards measure.
Organic revenue in constant currency and adjusted EBITDA in constant currency	Organic revenue in constant currency and adjusted EBITDA in constant currency are used by management to analyze the Corporation's revenue and adjusted EBITDA growth excluding the effect of changes in foreign exchange rates and the impact of acquisitions, in order to facilitate period-to-period comparisons. Management believes these measures are used by certain investors and analysts to evaluate the Corporation's performance.	Revenue in constant currency (as calculated per above) deduct: - impact of acquisitions. Adjusted EBITDA in constant currency (as calculated per above) deduct: - impact of acquisitions.	Revenue and adjusted EBITDA.

Specified financial measures	Usefulness	Calculation	Most directly comparable IFRS Accounting Standards measures
Free cash flow and free cash flow, excluding network expansion projects	Free cash flow and free cash flow, excluding network expansion projects are used by management to measure the Corporation's ability to repay debt, distribute capital to its shareholders and finance its growth. Management believes these measures are used by certain investors and analysts to value the Corporation's business and its underlying assets, and to assess the Corporation's financial strength and performance. Free cash flow excludes certain items that management believes could affect the comparability of the Corporation's financial results and could potentially distort the analysis of trends in business performance. Excluding these items does not imply they are non-recurring. During the fourth quarter of fiscal 2024, the Corporation updated its calculation of free cash flow and free cash flow, excluding network expansion projects, to include proceeds on disposals of property, plant and equipment, which includes proceeds from sale and leaseback transactions, in order to better align the sources and uses of cash in connection to capital expenditures. Comparative figures were restated to conform to the current presentation. The Corporation also measures free cash flow, excluding network expansion projects as it provides a common basis for comparing the impact of the net capital expenditures to the impact of the historical net capital expenditures prior to the acceleration of the network expansion projects. In addition, management believes this helps certain investors and analysts to assess the impact of the network expansion projects on the Corporation's free cash flow. Excluding the impact of net capital expenditure in connection with network expansion projects does not imply it is non-recurring.	Free cash flow: - Adjusted EBITDA add: - amortization of deferred transaction costs and discounts on long-term debt; - loss (gain) on debt modification and/or extinguishment; - share-based payment; - proceeds from disposals of property, plant and equipment, including sale and leaseback transactions; - loss (gain) on disposals and write-offs of property, plant and equipment, including sale and leaseback transactions; and - defined benefit plans expense, net of contributions deduct: - acquisition, integration, restructuring and other costs (gains); - financial expense; - current income taxes; - net capital expenditures; and - repayment of lease liabilities. Free cash flow, excluding network expansion projects: - Free cash flow add: - net capital expenditures in connection with network expansion projects.	Cash flows from operating activities
Net capital expenditures, excluding network expansion projects	Net capital expenditures, excluding network expansion projects is a measure used by management to assess the Corporation's total capital investments, without taking into consideration capitalized investments in network expansion projects, as it provides a common basis for comparing the net capital expenditures to historical net capital expenditures prior to the acceleration of the network expansion projects. In addition, management believes this helps certain investors and analysts to assess the impact of the network expansion projects on the net capital expenditures. This measure is also used in the calculation of the capital intensity and free cash flow, excluding network expansion projects. Excluding the impact of net capital expenditure in connection with network expansion projects does not imply it is non-recurring.	Net capital expenditures deduct: - net capital expenditures in connection with network expansion projects.	Acquisition of property, plant and equipment

Specified financial measures	Usefulness	Calculation	Most directly comparable IFRS Accounting Standards measures
Available liquidity	Management uses available liquidity to assess Cogeco Communications' ability to meet its financial obligations and ensure there is sufficient liquidity to support its capital requirements, including development of the business by acquisition and other growth opportunities. Available liquidity is presented on a consolidated basis, including the liquidity of distinct borrowing structures for the Canadian and American telecommunications segments. Management believes this measure is used by certain investors and analysts to assess Cogeco Communications' financial strength.	Cash and cash equivalents deduct: - cash with restrictions on use, if any; add: - amounts available under revolving credit facilities.	Cash and cash equivalents

Adjusted profit attributable to owners of the Corporation

	Three months ended November 30	
	2025	2024
<i>(In thousands of Canadian dollars)</i>	\$	\$
Profit for the period attributable to owners of the Corporation	88,676	100,588
Acquisition, integration, restructuring and other costs (gains)	1,298	(9,958)
Tax impact for the above items	(337)	281
Non-controlling interest impact for the above items	(113)	(237)
Adjusted profit attributable to owners of the Corporation	89,524	90,674

Constant currency basis and foreign exchange impact reconciliation

Consolidated

For the reconciliations of consolidated revenue, operating expenses, adjusted EBITDA and net capital expenditures in constant currency to the most directly comparable IFRS Accounting Standards measures, refer to sub-section 4.1 "Consolidated performance".

The reconciliation of free cash flow in constant currency is as follows. For the reconciliation of this specified financial measure to the most directly comparable IFRS Accounting Standards measure, refer to the specific reconciliation in the sub-section below.

Three months ended November 30	2025			2024		Change
	Actual	Foreign exchange impact	In constant currency	Actual	Actual	In constant currency
<i>(In thousands of Canadian dollars, except percentages)</i>	\$	\$	\$	\$	%	%
Free cash flow	125,537	(383)	125,154	148,858	(15.7)	(15.9)

Segmented

For the reconciliations of segmented revenue, operating expenses, adjusted EBITDA and net capital expenditures in constant currency to the most directly comparable IFRS Accounting Standards measures, refer to section 5 "Segmented operating and financial results".

Free cash flow and free cash flow, excluding network expansion projects reconciliations

	Three months ended November 30	
	2025	2024
<i>(In thousands of Canadian dollars)</i>	\$	\$
Cash flows from operating activities	176,323	218,865
Changes in other non-cash operating activities	92,442	74,174
Income taxes paid	28,544	6,639
Current income taxes	(10,978)	(14,628)
Interest paid	57,554	61,471
Financial expense	(61,643)	(65,489)
Amortization of deferred transaction costs and discounts on long-term debt ⁽¹⁾	2,620	1,464
Net capital expenditures ⁽²⁾	(156,963)	(150,645)
Proceeds from disposals of property, plant and equipment, including sale and leaseback transactions	1,212	19,613
Repayment of lease liabilities	(3,574)	(2,606)
Free cash flow	125,537	148,858
Net capital expenditures in connection with network expansion projects	18,754	21,799
Free cash flow, excluding network expansion projects	144,291	170,657

(1) Included within financial expense.

(2) Net capital expenditures exclude non-cash acquisitions of right-of-use assets and the purchases, and related borrowing costs, of spectrum licences, and are presented net of government subsidies, including the utilization of those received in advance.

Available liquidity reconciliation

For the reconciliation of available liquidity to the most directly comparable IFRS Accounting Standards measure, refer to sub-section 9.1 "Capital structure".

Net capital expenditures and free cash flow, excluding network expansion projects reconciliations

Net capital expenditures, excluding network expansion projects

Three months ended November 30	2025			2024	Change	
	Actual	Foreign exchange impact	In constant currency	Actual	Actual	In constant currency
<i>(In thousands of Canadian dollars, except percentages)</i>	\$	\$	\$	\$	%	%
Acquisition of property, plant and equipment	157,151			153,243	2.6	
Subsidies received in advance recognized as a reduction of the cost of property, plant and equipment during the period	(188)			(2,598)	(92.8)	
Net capital expenditures	156,963	(1,106)	155,857	150,645	4.2	3.5
Net capital expenditures in connection with network expansion projects	18,754	(74)	18,680	21,799	(14.0)	(14.3)
Net capital expenditures, excluding network expansion projects	138,209	(1,032)	137,177	128,846	7.3	6.5

Free cash flow, excluding network expansion projects

Three months ended November 30	2025			2024	Change	
	Actual	Foreign exchange impact	In constant currency	Actual	Actual	In constant currency
(In thousands of Canadian dollars, except percentages)	\$	\$	\$	\$	%	%
Free cash flow	125,537	(383)	125,154	148,858	(15.7)	(15.9)
Net capital expenditures in connection with network expansion projects	18,754	(74)	18,680	21,799	(14.0)	(14.3)
Free cash flow, excluding network expansion projects	144,291	(457)	143,834	170,657	(15.4)	(15.7)

Non-IFRS Accounting Standards ratios

The following financial measures used by the Corporation do not have standardized definitions prescribed by IFRS Accounting Standards and therefore, may not be comparable to similar measures disclosed by other companies.

Specified financial measures	Usefulness	Calculation
Adjusted diluted earnings per share	Adjusted diluted earnings per share is a measure used by management to assess the Corporation's performance before the impact of impairment of assets, acquisition, integration, restructuring and other costs (gains), and loss (gain) on debt modification and/or extinguishment, net of tax and non-controlling interest for the above items. Adjusted diluted earnings per share excludes certain items that management believes could affect the comparability of the Corporation's financial results and could potentially distort the analysis of trends in business performance. Excluding the impact of these items does not imply they are non-recurring.	Adjusted profit attributable to owners of the Corporation divided by the weighted average number of diluted multiple and subordinate voting shares outstanding. Adjusted profit attributable to owners of the Corporation is a non-IFRS Accounting Standards measure. For more details on this financial measure, please refer to the "Non-IFRS Accounting Standards measures" sub-section.
Change in constant currency	The Corporation presents changes of certain financial measures in constant currency to enable an improved understanding of its underlying financial performance, undistorted by the effects of changes in foreign exchange rates, in order to facilitate period-to-period comparisons.	Change in constant currency, expressed as a percentage of the variation between the periods presented, is obtained by translating financial results from the current periods denominated in US dollars using the foreign exchange rates of the comparable periods of the prior year. Constant currency basis is a non-IFRS Accounting Standards measure. For more details on this financial measure, please refer to the "Non-IFRS Accounting Standards measures" sub-section.
Organic revenue growth in constant currency and organic adjusted EBITDA growth in constant currency	Organic revenue growth in constant currency and organic adjusted EBITDA growth in constant currency are used by management to analyze the Corporation's revenue and adjusted EBITDA growth excluding the effect of changes in foreign exchange rates and the impact of acquisitions, in order to facilitate period-to-period comparisons. Management believes these measures are used by certain investors and analysts to evaluate the Corporation's performance.	Revenue and adjusted EBITDA changes in constant currency (as calculated above), expressed as a percentage of the variation between the periods presented, adjusted for the impact of acquisitions. Constant currency basis is a non-IFRS Accounting Standards measure. For more details on this financial measure, please refer to the "Non-IFRS Accounting Standards measures" sub-section.
Capital intensity, excluding network expansion projects	Capital intensity, excluding network expansion projects is used by management to assess the Corporation's investment in capital expenditures and to make certain decisions, without taking into consideration capitalized investments in network expansion projects, in order to support a certain level of revenue. The Corporation measures capital intensity, excluding network expansion projects, as it provides a common basis for comparing the impact of the net capital expenditures to the impact of the historical net capital expenditures prior to the acceleration of the network expansion projects. In addition, management believes this helps certain investors and analysts to assess the impact of the network expansion projects on the Corporation's capital intensity ratio. Excluding the impact of net capital expenditures in connection with network expansion projects does not imply it is non-recurring.	Net capital expenditures, excluding network expansion projects divided by revenue. Net capital expenditures, excluding network expansion projects is a non-IFRS Accounting Standards measure. For more details on this financial measure, please refer to the "Non-IFRS Accounting Standards measures" sub-section.

Specified financial measures	Usefulness	Calculation
Capital intensity in constant currency and capital intensity, excluding network expansion projects in constant currency	The Corporation presents certain financial measures on a constant currency basis, including capital intensity in constant currency and capital intensity, excluding network expansion projects in constant currency, to facilitate period-to-period comparisons, undistorted by the effects of changes in foreign exchange rate.	Capital intensity in constant currency is calculated as net capital expenditures in constant currency divided by revenue in constant currency. Capital intensity, excluding network expansion projects in constant currency is calculated as net capital expenditures, excluding network expansion projects in constant currency divided by revenue in constant currency. Constant currency basis, including net capital expenditures in constant currency, net capital expenditures, excluding network expansion projects in constant currency and revenue in constant currency are non-IFRS Accounting Standards measures. For more details on these financial measures, please refer to the "Non-IFRS Accounting Standards measures" sub-section.
Free cash flow dividend payout ratio and free cash flow, excluding network expansion projects, dividend payout ratio	Management believes certain investors use free cash flow dividend payout ratio and free cash flow, excluding network expansion projects, dividend payout ratio, to assess the Corporation's financial strength and performance by demonstrating the sustainability of the Corporation's dividend payments.	Dividends declared for the year on multiple and subordinate voting shares divided by free cash flow and by free cash flow, excluding network expansion projects. Free cash flow and free cash flow, excluding network expansion projects are non-IFRS Accounting Standards measures. For more details on these financial measures, please refer to the "Non-IFRS Accounting Standards measures" sub-section.

Total of segments measures

The following financial measures used by Cogeco Communications are total of segments measures as reported in Note 4 of the condensed interim consolidated financial statements. Reconciliations between these specified financial measures to the most directly comparable IFRS Accounting Standards measures are provided below.

Specified financial measures	Most directly comparable IFRS Accounting Standards measures
Adjusted EBITDA	Profit for the period
Net capital expenditures	Acquisition of property, plant and equipment

Adjusted EBITDA reconciliation

	Three months ended November 30	
	2025	2024
(In thousands of Canadian dollars)	\$	\$
Profit for the period	93,095	107,160
Income taxes	25,708	26,625
Financial expense	61,643	65,489
Depreciation and amortization	172,079	175,899
Acquisition, integration, restructuring and other costs (gains)	1,298	(9,958)
Adjusted EBITDA	353,823	365,215

Net capital expenditures reconciliation

For the reconciliation of net capital expenditures to the most directly comparable IFRS Accounting Standards measure, refer to sub-section 7.2 "Investing activities".

Capital management measures

The following financial measures used by Cogeco Communications are capital management measures, as disclosed within the notes to the Corporation's consolidated financial statements and/or condensed interim consolidated financial statements.

Specified financial measures	Usefulness	Calculation
Net indebtedness	Net indebtedness is a measure used by management, and management believes it is also used by certain investors and analysts, to assess the Corporation's financial leverage, as it represents the debt net of the available unrestricted cash and cash equivalents. Net indebtedness is a component of "Net indebtedness to adjusted EBITDA ratio".	Long-term debt before discounts, transaction costs and other add: - bank indebtedness deduct: - cash and cash equivalents, excluding cash with restrictions on use.
Net indebtedness to adjusted EBITDA ratio	Net indebtedness to adjusted EBITDA ratio is a measure used by management to assess the Corporation's financial leverage and its capital structure decisions, including the issuance of new debt, and to manage the Corporation's debt maturity risks.	Net indebtedness divided by the twelve-month trailing adjusted EBITDA.
Fixed-rate indebtedness	Fixed-rate indebtedness is a measure used by management to monitor and manage the Corporation's capital structure. Management believes this measure helps investors and analysts to assess the Corporation's financial leverage.	Principal on fixed-rate long-term debt divided by the principal on long-term debt.

Supplementary financial measures

Specified financial measures	Calculation
Adjusted EBITDA margin	Adjusted EBITDA divided by revenue.
Capital intensity	Net capital expenditures divided by revenue.
Return on equity	Profit attributable to owners of the Corporation for the year divided by the average of the equity attributable to owners of the Corporation for the year.

14. Supplementary quarterly financial information

	Fiscal 2026				Fiscal 2025			Fiscal 2024
Three months ended	Nov. 30	Aug. 31	May. 31	Feb. 28	Nov. 30	Aug. 31	May. 31 ⁽¹⁾	Feb. 29 ⁽¹⁾
<i>(In thousands of Canadian dollars, except % and per share data)</i>	\$	\$	\$	\$	\$	\$	\$	\$
Operations								
Revenue	707,247	708,693	730,679	732,426	738,695	747,751	750,583	730,501
Adjusted EBITDA	353,823	358,554	362,377	356,499	365,215	370,418	365,824	347,112
Adjusted EBITDA margin	50.0 %	50.6 %	49.6 %	48.7 %	49.4 %	49.5 %	48.7 %	47.5 %
Acquisition, integration, restructuring and other costs (gains)	1,298	16,032	9,211	8,035	(9,958)	10,561	45,669	885
Impairment of property, plant and equipment	—	—	1,574	—	—	14,862	—	—
Profit for the period	93,095	81,690	73,300	79,637	107,160	85,484	76,334	96,562
Profit for the period attributable to owners of the Corporation	88,676	77,422	69,895	74,674	100,588	81,958	70,402	93,681
Adjusted profit attributable to owners of the Corporation	89,524	88,590	77,186	80,693	90,674	99,054	103,597	94,054
Cash flow								
Cash flows from operating activities	176,323	265,143	400,789	253,212	218,865	319,177	333,626	285,434
Free cash flow ⁽¹⁾	125,537	107,781	143,946	116,603	148,858	148,189	88,185	101,799
Acquisition of property, plant and equipment	157,151	157,625	125,933	159,371	153,243	154,260	171,034	180,247
Net capital expenditures	156,963	154,274	125,462	157,895	150,645	152,253	168,384	170,769
Capital intensity	22.2 %	21.8 %	17.2 %	21.6 %	20.4 %	20.4 %	22.4 %	23.4 %
Per share data ⁽²⁾ and related information								
Earnings per share								
Basic	2.11	1.84	1.66	1.77	2.39	1.95	1.68	2.21
Diluted	2.09	1.82	1.64	1.76	2.38	1.94	1.67	2.20
Adjusted diluted	2.11	2.09	1.82	1.90	2.14	2.35	2.45	2.21
Weighted average number of shares outstanding - diluted (in thousands)	42,477	42,489	42,508	42,508	42,302	42,217	42,220	42,516
Dividends per share	0.987	0.922	0.922	0.922	0.922	0.854	0.854	0.854

(1) During the fourth quarter of fiscal 2024, the Corporation updated its free cash flow calculation to include proceeds on disposals of property, plant and equipment, which includes proceeds from sale and leaseback transactions. Comparative figures were restated to conform to the current presentation. For further details, please refer to the "Non-IFRS Accounting Standards and other financial measures" section.

(2) Per multiple and subordinate voting share.

14.1 Seasonal variations

Cogeco Communications' operating results are not generally subject to material seasonal fluctuations.



CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS

Three-month period ended November 30, 2025

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COGECO COMMUNICATIONS INC.
INTERIM CONSOLIDATED STATEMENTS OF PROFIT OR LOSS
(unaudited)

		Three months ended November 30	
	Notes	2025	2024
		\$	\$
<i>(In thousands of Canadian dollars, except per share data)</i>			
Revenue	3	707,247	738,695
Operating expenses	5	347,410	368,558
Management fees – Cogeco Inc.	16	6,014	4,922
Acquisition, integration, restructuring and other costs (gains)	6	1,298	(9,958)
Depreciation and amortization	7	172,079	175,899
Financial expense	8	61,643	65,489
Profit before income taxes		118,803	133,785
Income taxes	9	25,708	26,625
Profit for the period		93,095	107,160
Profit for the period attributable to:			
Owners of the Corporation		88,676	100,588
Non-controlling interest		4,419	6,572
		93,095	107,160
Earnings per share			
Basic	10	2.11	2.39
Diluted	10	2.09	2.38

COGECO COMMUNICATIONS INC.
INTERIM CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME
(unaudited)

	Three months ended November 30	
	2025	2024
<i>(In thousands of Canadian dollars)</i>	\$	\$
Profit for the period	93,095	107,160
Other comprehensive income (loss)		
Items to be subsequently reclassified to profit or loss		
<i>Cash flow hedging adjustments</i>		
Net change in fair value of hedging derivative financial instruments	(7,679)	1,847
Related income taxes	2,036	(489)
	(5,643)	1,358
<i>Foreign currency translation adjustments</i>		
Net foreign currency translation differences on net investments in foreign operations	44,435	94,339
Net changes on translation of long-term debt designated as hedges of net investments in foreign operations	(3,555)	(20,241)
Related income taxes	—	984
	40,880	75,082
	35,237	76,440
Items not to be subsequently reclassified to profit or loss		
<i>Defined benefit plans actuarial adjustments</i>		
Remeasurement of net defined benefit liability or asset	741	(120)
Related income taxes	(196)	32
	545	(88)
	35,782	76,352
Comprehensive income for the period	128,877	183,512
Comprehensive income for the period attributable to:		
Owners of the Corporation	115,380	157,685
Non-controlling interest	13,497	25,827
	128,877	183,512

COGECO COMMUNICATIONS INC.
INTERIM CONSOLIDATED STATEMENTS OF CHANGES IN SHAREHOLDERS' EQUITY
(unaudited)

	Equity attributable to owners of the Corporation				Equity attributable to non-controlling interest	Total shareholders' equity
	Share capital	Share-based payment reserve	Accumulated other comprehensive income (loss)	Retained earnings		
<i>(In thousands of Canadian dollars)</i>	\$	\$	\$	\$	\$	\$
	<i>(Note 12)</i>		<i>(Note 13)</i>			
Balance at August 31, 2024	839,701	19,719	122,401	1,997,870	494,972	3,474,663
Profit for the period	—	—	—	100,588	6,572	107,160
Other comprehensive income (loss) for the period	—	—	57,185	(88)	19,255	76,352
Comprehensive income for the period	—	—	57,185	100,500	25,827	183,512
Share-based payment (Notes 12 C) and 16)	—	1,057	—	—	—	1,057
Stock options exercised and other	3,447	(1,050)	—	—	—	2,397
Dividends (Note 12 B))	—	—	—	(38,673)	—	(38,673)
Disposal of subordinate voting shares held in trust under the Incentive and Performance Share Unit Plans	409	—	—	—	—	409
Distribution to employees of subordinate voting shares held in trust under the Incentive and Performance Share Unit Plans	2,435	(3,011)	—	576	—	—
Total contributions by (distributions to) shareholders	6,291	(3,004)	—	(38,097)	—	(34,810)
Balance at November 30, 2024	845,992	16,715	179,586	2,060,273	520,799	3,623,365
Balance at August 31, 2025	846,001	19,986	125,959	2,168,576	523,129	3,683,651
Profit for the period	—	—	—	88,676	4,419	93,095
Other comprehensive income for the period	—	—	26,159	545	9,078	35,782
Comprehensive income for the period	—	—	26,159	89,221	13,497	128,877
Share-based payment (Notes 12 C) and 16)	—	1,693	—	—	—	1,693
Dividends (Note 12 B))	—	—	—	(41,395)	—	(41,395)
Acquisition of subordinate voting shares held in trust under the Incentive and Performance Share Unit Plans	(10,055)	—	—	—	—	(10,055)
Distribution to employees of subordinate voting shares held in trust under the Incentive and Performance Share Unit Plans	2,044	(1,879)	—	(165)	—	—
Total distributions to shareholders	(8,011)	(186)	—	(41,560)	—	(49,757)
Balance at November 30, 2025	837,990	19,800	152,118	2,216,237	536,626	3,762,771

COGECO COMMUNICATIONS INC.
INTERIM CONSOLIDATED STATEMENTS OF FINANCIAL POSITION
(unaudited)

	Notes	November 30, 2025	August 31, 2025
<i>(In thousands of Canadian dollars)</i>		\$	\$
Assets			
Current			
Cash		65,129	75,152
Trade and other receivables		143,520	131,876
Income tax receivable		3,808	3,483
Prepaid expenses and other		59,909	46,952
Derivative financial instruments		5,876	2,947
		278,242	260,410
Non-current			
Other assets		164,020	153,451
Property, plant and equipment		3,311,142	3,282,411
Intangible assets		3,835,266	3,808,837
Goodwill		2,199,775	2,166,652
Derivative financial instruments		8,280	17,635
Deferred tax assets		1,303	2,999
		9,798,028	9,692,395
Liabilities and Shareholders' equity			
Liabilities			
Current			
Bank indebtedness		—	1,379
Trade and other payables		334,223	380,616
Provisions		30,096	40,915
Income tax liabilities		12,626	30,089
Contract liabilities and other liabilities		57,277	58,627
Derivative financial instruments		2,478	1,961
Current portion of long-term debt	11	253,715	43,632
		690,415	557,219
Non-current			
Long-term debt	11	4,383,980	4,510,769
Derivative financial instruments		12,989	12,049
Contract liabilities and other liabilities		17,057	17,682
Accrued employee benefits		9,376	9,572
Deferred tax liabilities		921,440	901,453
		6,035,257	6,008,744
Shareholders' equity			
Equity attributable to owners of the Corporation			
Share capital	12 A)	837,990	846,001
Share-based payment reserve		19,800	19,986
Accumulated other comprehensive income	13	152,118	125,959
Retained earnings		2,216,237	2,168,576
		3,226,145	3,160,522
Equity attributable to non-controlling interest		536,626	523,129
		3,762,771	3,683,651
		9,798,028	9,692,395

Contingencies (Note 17)

COGECO COMMUNICATIONS INC.
INTERIM CONSOLIDATED STATEMENTS OF CASH FLOWS
(unaudited)

		Three months ended November 30	
	Notes	2025	2024
<i>(In thousands of Canadian dollars)</i>		\$	\$
Cash flows from operating activities			
Profit for the period		93,095	107,160
Adjustments for:			
Depreciation and amortization	7	172,079	175,899
Financial expense	8	61,643	65,489
Income taxes	9	25,708	26,625
Share-based payment		1,496	2,223
Loss (gain) on disposals and write-offs of property, plant and equipment, including sale and leaseback transactions	6	726	(16,448)
Defined benefit plans expense, net of contributions		116	201
		354,863	361,149
Changes in other non-cash operating activities	14 A)	(92,442)	(74,174)
Interest paid		(57,554)	(61,471)
Income taxes paid		(28,544)	(6,639)
		176,323	218,865
Cash flows from investing activities			
Acquisition of property, plant and equipment	14 B)	(157,151)	(153,243)
Acquisition of spectrum licences		(2,868)	(3,522)
Subsidies received in advance		188	187
Proceeds from disposals of property, plant and equipment, including sale and leaseback transactions	6	1,212	19,613
		(158,619)	(136,965)
Cash flows from financing activities			
Decrease in bank indebtedness		(1,379)	(8,470)
Net increase under revolving facilities		45,985	18,821
Issuance of long-term debt, net of discounts and transaction costs		3,588	—
Repayment of notes and credit facilities		(21,434)	(41,258)
Repayment of lease liabilities		(3,574)	(2,606)
Issuance of subordinate voting shares		—	2,911
Acquisition of subordinate voting shares held in trust under the Incentive and Performance Share Unit Plans	12 A)	(10,055)	—
Dividends paid	12 B)	(41,395)	(38,673)
		(28,264)	(69,275)
Effect of exchange rate changes on cash and cash equivalents denominated in a foreign currency		537	2,609
Net change in cash and cash equivalents		(10,023)	15,234
Cash and cash equivalents, beginning of the period		75,152	76,335
Cash and cash equivalents, end of the period		65,129	91,569

COGECO COMMUNICATIONS INC.

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(tabular amounts in thousands of Canadian dollars, except number of shares/units and per share data, or unless otherwise noted)

1. Nature of operations

Cogeco Communications Inc. ("Cogeco Communications" or the "Corporation") is a telecommunications corporation operating through its business units Cogeco Connexion and Breezeline. Cogeco Communications provides Internet, wireless, video and wireline phone services to residential and business customers in Canada and in the United States.

The Corporation is a subsidiary of Cogeco Inc. ("Cogeco"), which as of November 30, 2025 held 28.4% of the Corporation's equity shares, representing 79.9% of the votes attached to the Corporation's voting shares. Cogeco Communications is a Canadian public corporation whose subordinate voting shares are listed on the Toronto Stock Exchange ("TSX") under the trading symbol "CCA". The Corporation's registered office is located at 1 Place Ville Marie, Suite 3301, Montréal, Québec, H3B 3N2.

The results of operations for the interim period are not necessarily indicative of the results of operations for the full year. The Corporation does not expect seasonality to be a material factor in its quarterly results.

2. Basis of presentation and accounting policy developments

A) Basis of presentation

These condensed interim consolidated financial statements have been prepared in accordance with International Accounting Standards ("IAS") 34, *Interim Financial Reporting*, as issued by the International Accounting Standards Board ("IASB") and were approved and authorized for issuance by the Board of Directors of the Corporation on January 14, 2026. These condensed interim consolidated financial statements have been prepared with the same accounting policies and methods of computation followed by the Corporation in its 2025 annual consolidated financial statements. These condensed interim consolidated financial statements do not include all the information required for annual financial statements and should be read in conjunction with the Corporation's 2025 annual consolidated financial statements. Certain comparative amounts in the condensed interim consolidated financial statements have been reclassified in order to conform to the fiscal 2026 consolidated financial statements presentation.

Financial information is presented in Canadian dollars, unless otherwise indicated.

B) Foreign currency translation

Foreign currency rates used to translate the Corporation's foreign operation, Breezeline, are as follows:

	Closing rates as of		Average rates for the	
	November 30, 2025	August 31, 2025	three months ended November 30 2025	2024
US dollar vs Canadian dollar	1.3979	1.3742	1.3960	1.3759

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C) Accounting policy developments

Future changes to accounting standards

The following new standard and amendments to accounting standards were issued by the IASB and were not yet applied in preparing these condensed interim consolidated financial statements.

Amendments to the Classification and Measurement of Financial Instruments - Amendments to IFRS 9, Financial Instruments, and IFRS 7, Financial Instruments: Disclosures

In May 2024, the IASB issued *Amendments to the Classification and Measurement of Financial Instruments*, which amended IFRS 9 and IFRS 7, to clarify when a financial asset or a financial liability is recognized and derecognized and to introduce an accounting policy choice to derecognize financial liabilities settled using an electronic payment system before the settlement date. The amendments also clarify the classification of financial assets with environmental, social and governance ("ESG")-linked features, non-recourse loans and contractually linked instruments, and introduce disclosure requirements for financial instruments with contingent features and equity instruments classified at fair value through other comprehensive income.

The amendments are effective for annual reporting periods beginning on or after January 1, 2026, with earlier application permitted. The Corporation is currently assessing the impact of these amendments on its consolidated financial statements, but does not expect to have any material impact.

IFRS 18, Presentation and Disclosure in Financial Statements

In April 2024, the IASB issued IFRS 18, *Presentation and Disclosure in Financial Statements*, which replaces IAS 1, *Presentation of Financial Statements*. IFRS 18 introduces three sets of new requirements to improve companies' reporting of financial performance and give investors a better basis for analyzing and comparing companies:

- improved comparability in the statement of profit or loss by introducing three defined categories for income and expenses (operating, investing and financing) and requiring companies to provide two new defined subtotals, i.e. operating profit and profit before financing and income taxes;
- enhanced transparency of management-defined performance measures by requiring companies to disclose explanations of those company-specific measures that are related to the income statement; and
- enhanced guidance on how companies group information in the financial statements, including guidance on whether information is included in the primary financial statements or is further disaggregated in the notes.

The IASB also made consequential amendments to other accounting standards, including IAS 7, *Statement of Cash Flows*, IAS 33, *Earnings per Share*, and IAS 34, *Interim Financial Reporting*.

IFRS 18 is effective for annual reporting periods beginning on or after January 1, 2027, with earlier application permitted. The Corporation is currently assessing the impact of these new and amended accounting standards on its consolidated financial statements presentation and disclosure. Based on a high level assessment, the Corporation currently expects the following to be the most significant impacts on the presentation and disclosure of its consolidated financial statements:

- **Consolidated statements of profit or loss:** Although there will be no impact on the Corporation's reported profit for the period/year, the presentation of the Corporation's consolidated statements of profit or loss will change, including presenting the two new defined subtotals and classifying income and expenses into the IFRS 18 defined categories. Certain line items presented may also change as a result of the application of the new 'useful structured summary' concept and the enhanced principles on aggregation and disaggregation.
 - **Consolidated statements of cash flows:** The starting point will change from profit for the period/year to the new operating profit subtotal to be reported, while interest paid will move from cash flows from operating activities to cash flows from financing activities.
 - **Notes to the consolidated financial statements:** Certain financial measures and related information currently reported as 'non-IFRS Accounting Standards and other financial measures' in the Corporation's management's discussion and analysis are expected to be considered 'management-defined performance measures' under IFRS 18 (e.g. adjusted EBITDA and adjusted profit attributable to owners of the Corporation). Accordingly, specific required disclosures for these management-defined performance measures will need to be provided within a single note to the consolidated financial statements.
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COGECO COMMUNICATIONS INC.

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3. Revenue

	Three months ended November 30					
	Canadian telecommunications		American telecommunications		Consolidated	
	2025	2024	2025	2024	2025	2024
	\$	\$	\$	\$	\$	\$
Residential ⁽¹⁾	311,138	312,277	286,182	312,253	597,320	624,530
Commercial	48,894	48,363	42,405	44,583	91,299	92,946
Other ⁽²⁾	16,880	16,626	1,748	4,593	18,628	21,219
	376,912	377,266	330,335	361,429	707,247	738,695

(1) Includes revenue from Internet, video, wireline phone and wireless residential subscribers, as well as bulk residential subscribers.

(2) Includes revenue mainly from Internet wholesale-based providers and advertising.

4. Segment information

The Corporation's results are reported in two operating segments: Canadian telecommunications and American telecommunications. Information related to each reportable segment is set out below. Adjusted EBITDA, which is equal to *Revenue less Operating expenses*, is used to measure the performance of each segment as management believes it to be the most relevant in evaluating their results and making decisions about resources to be allocated to them. Transactions between operating segments are measured at the amounts agreed to between the parties.

	Three months ended November 30, 2025			
	Canadian telecommunications	American telecommunications	Corporate and eliminations	Consolidated
	\$	\$	\$	\$
Revenue	376,912	330,335	—	707,247
Operating expenses	176,591	165,502	5,317	347,410
Management fees – Cogeco Inc.	—	—	6,014	6,014
Adjusted EBITDA	200,321	164,833	(11,331)	353,823
Acquisition, integration, restructuring and other costs				1,298
Depreciation and amortization				172,079
Financial expense				61,643
Profit before income taxes				118,803
Income taxes				25,708
Profit for the period				93,095
Net capital expenditures ⁽¹⁾	105,691	51,272	—	156,963

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	Three months ended November 30, 2024			
	Canadian telecommunications restated ⁽²⁾	American telecommunications	Corporate and eliminations restated ⁽²⁾	Consolidated
	\$	\$	\$	\$
Revenue	377,266	361,429	—	738,695
Operating expenses	180,706	182,617	5,235	368,558
Management fees – Cogeco Inc.	—	—	4,922	4,922
Adjusted EBITDA	196,560	178,812	(10,157)	365,215
Acquisition, integration, restructuring and other costs (gains)				(9,958)
Depreciation and amortization				175,899
Financial expense				65,489
Profit before income taxes				133,785
Income taxes				26,625
Profit for the period				107,160
Net capital expenditures ⁽¹⁾	76,918	73,727	—	150,645

(1) Net capital expenditures exclude non-cash acquisitions of right-of-use assets and the purchases, and related borrowing costs, of spectrum licences, and are presented net of government subsidies, including subsidies received in advance recognized as a reduction of the cost of property, plant and equipment. Refer to Note 14 B) for a reconciliation of net capital expenditures to cash payments for acquisition of property, plant and equipment as reported in the consolidated statements of cash flows.

(2) Following a full-scale launch of its Canadian wireless service offering across the majority of its operating footprint in Québec and Ontario during the first quarter of fiscal 2026, the Corporation changed the presentation of its reportable segments by including the Canadian wireless operations within its Canadian telecommunications segment. Cogeco Mobile's operations were previously included within "Corporate and eliminations" during the start-up phase. Comparative figures were restated to conform to the current presentation, including \$2.9 million of operating expenses which were reclassified from "Corporate and eliminations" to the Canadian telecommunications segment.

5. Operating expenses

	Three months ended November 30	
	2025	2024
	\$	\$
Salaries, employee benefits and outsourced services	105,661	115,593
Service delivery costs ⁽¹⁾	174,964	187,980
Customer related costs ⁽²⁾	30,137	33,513
Other external purchases ⁽³⁾	36,648	31,472
	347,410	368,558

(1) Includes content and programming costs, payments to other carriers, franchise fees and network costs.

(2) Includes advertising and marketing expenses, selling costs, billing expenses, bad debts and collection expenses.

(3) Includes office building expenses, professional service fees, Canadian Radio-television and Telecommunications Commission ("CRTC") fees and other administrative expenses.

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6. Acquisition, integration, restructuring and other costs (gains)

	Three months ended November 30	
	2025	2024
	\$	\$
Acquisition and integration costs	—	148
Restructuring costs	645	1,038
Configuration and customization costs related to cloud computing and other arrangements ⁽¹⁾	653	1,545
Gain on sale and leaseback transactions ⁽²⁾	—	(13,844)
Other costs	—	1,155
	1,298	(9,958)

(1) Fiscal 2025 first-quarter ended November 30, 2024 included \$1.2 million of technology licensing costs related to the implementation of the Canadian wireless technology system, whereas these costs, amounting to \$1.7 million for the first quarter of fiscal 2026, are now included within *Operating expenses* of the Canadian telecommunications segment, since the system is now in operation.

(2) In connection with a sale of a building and its leaseback for a period of two years, with an option to renew for an additional year, completed during the first quarter of fiscal 2025.

7. Depreciation and amortization

	Three months ended November 30	
	2025	2024
	\$	\$
Canadian telecommunications	82,951	86,031
American telecommunications	88,822	89,573
Corporate and eliminations	306	295
	172,079	175,899

8. Financial expense

	Three months ended November 30	
	2025	2024
	\$	\$
Interest on long-term debt, excluding interest on lease liabilities	66,107	70,157
Interest on lease liabilities	760	742
Net foreign exchange loss (gain)	(897)	1,996
Interest and other income	(1,208)	(2,727)
Capitalized borrowing costs ⁽¹⁾	(3,979)	(5,330)
Other	860	651
	61,643	65,489

(1) Mainly in connection with debt incurred for the purchase of spectrum licences and the construction of certain networks. For the three-month period ended November 30, 2025, the weighted average interest rate used for the capitalization of borrowing costs was 4.61% [5.97% for the comparative period of the prior year].

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9. Income taxes

	Three months ended November 30	
	2025	2024
	\$	\$
Current	10,978	14,628
Deferred	14,730	11,997
	25,708	26,625

The following table provides the reconciliation between income tax expense at the Canadian statutory federal and provincial income tax rates and the consolidated income tax expense:

	Three months ended November 30	
	2025	2024
	\$	\$
Profit before income taxes	118,803	133,785
Combined Canadian income tax rate	26.5 %	26.5 %
Income taxes at combined Canadian income tax rate	31,483	35,453
Difference in operations' statutory income tax rates	(79)	(167)
Recognition of previously unrecognized capital losses	—	(2,338)
Impact on income taxes arising from non-deductible expenses and non-taxable profit	406	(1,951)
Pillar Two global minimum tax ⁽¹⁾	1,058	2,518
Tax impacts related to foreign operations	(7,071)	(7,271)
Other	(89)	381
Income taxes at effective income tax rate	25,708	26,625
Effective income tax rate	21.6 %	19.9 %

(1) The Corporation has applied a temporary mandatory relief from deferred tax accounting for the impacts of the Pillar Two global minimum tax and it is recognized as a current income tax in the period it is incurred.

10. Earnings per share

The following table provides the components used in the calculation of basic and diluted earnings per share:

	Three months ended November 30	
	2025	2024
	\$	\$
Profit for the period attributable to owners of the Corporation	88,676	100,588
Weighted average number of multiple and subordinate voting shares outstanding	42,105,043	42,047,859
Effect of dilutive stock options ⁽¹⁾	12,958	40,574
Effect of dilutive incentive share units	67,290	64,840
Effect of dilutive performance share units	291,476	149,154
Weighted average number of diluted multiple and subordinate voting shares outstanding	42,476,767	42,302,427

(1) For the first quarter of fiscal 2026, 563,358 stock options (735,621 for the same period of the prior year) were excluded from the calculation of diluted earnings per share due to the exercise price of the options being greater than the average share price of the subordinate voting shares.

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11. Long-term debt

	November 30, 2025	August 31, 2025
	\$	\$
Notes and credit facilities	4,554,227	4,470,302
Lease liabilities	66,374	67,005
Balance due on business combinations	17,094	17,094
	4,637,695	4,554,401
Less current portion	253,715	43,632
	4,383,980	4,510,769

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A) Notes and credit facilities

	Maturity	Interest rate ⁽¹⁾	November 30, 2025	August 31, 2025
		%	\$	\$
Corporation				
Term Revolving Facility				
Revolving loan – US\$192.1 million (US\$159 million at August 31, 2025)	May 2030	3.63 ⁽²⁾	268,537	218,498
Senior Secured Notes - Series B - US\$150 million	September 2026	4.29	209,614	206,036
Senior Secured Notes - Series 1	September 2031	2.99	497,980	497,900
Senior Secured Notes - Series 2	February 2033	5.30	298,501	298,457
Senior Secured Notes - Series 3	February 2035	4.74	323,379	323,343
Senior Unsecured Notes	February 2029	6.13	272,521	272,343
Senior Unsecured Non-Revolving Facility	November 2042	5.75	5,346	1,711
U.S. subsidiaries				
First Lien Credit Facilities				
Senior Secured Term Loan B Facility				
Tranche 2 - US\$866.3 million (US\$868.5 million at August 31, 2025)	September 2028	5.20 ⁽³⁾	1,201,412	1,183,349
Tranche 3 - US\$606.4 million (US\$618.4 million at August 31, 2025)	September 2030	7.21 ⁽⁴⁾	832,258	833,884
Farm Credit - US\$466.7 million (US\$467.9 million at August 31, 2025)	September 2028	7.17 ⁽⁵⁾	644,679	634,781
Senior Secured Revolving Facility	September 2028	—	—	—
			4,554,227	4,470,302
Less current portion			239,669	29,545
			4,314,558	4,440,757

(1) Interest rate as of November 30, 2025, which excludes the impact of deferred transaction costs and commitment fees but includes the impact of the outstanding interest rate swaps and cross-currency swaps, as applicable.

(2) An amount of US\$192.1 million drawn under the Corporation's Term Revolving Facility was hedged until January 12, 2026, using a cross-currency swap agreement which sets the amount redeemable at maturity at \$271.1 million.

(3) As of November 30, 2025, a U.S. subsidiary had outstanding interest rate swap agreements to fix the interest rate on an amount of US\$600 million of the Senior Secured Term Loan B Facility - Tranche 2. These agreements have the effect of converting the floating SOFR base rate, or the 39 bps SOFR floor if higher, into fixed rates ranging from 1.32% to 3.25%, plus an applicable credit spread, for maturities between October 31, 2026 and August 31, 2028. The interest rate includes the impact of the outstanding interest rate swaps.

(4) As of November 30, 2025, a U.S. subsidiary had outstanding interest rate swap agreements to fix the interest rate on an amount of US\$550 million of the Senior Secured Term Loan B Facility - Tranche 3. These agreements have the effect of converting the floating SOFR base rate into fixed rates ranging from 3.82% to 4.18%, plus an applicable credit spread, for maturities between February 28, 2027 and February 28, 2029. The interest rate includes the impact of the outstanding interest rate swaps.

(5) The interest rate does not include the impact of a rate rebate earned under a patronage program, which is included in *Interest and other income* within *Financial expense*.

Senior Unsecured Non-Revolving Facility

On September 29, 2025, Cogeco Communications drew \$6.3 million from the Senior Unsecured Non-Revolving Facility, of which \$2.7 million was recognized as a government grant. The credit facility, having an aggregate principal amount of up to \$38.1 million, can only be drawn to finance the network expansion projects undertaken in connection with Ontario's Accelerated High Speed Internet Program. On November 30, 2025, the remaining availability under the facility amounted to \$27.0 million.

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B) Other information

	November 30, 2025	August 31, 2025
Weighted average interest rate on long-term debt ⁽¹⁾	5.5 %	5.3 %
Weighted average term to maturity of long-term debt (in years)	4.3	4.5

(1) Excludes amortization of deferred transaction costs and commitment fees but includes the impact of interest rate swaps.

12. Share capital

A) Issued and paid

	Multiple voting shares		Subordinate voting shares	
	Number of shares	Amount \$	Number of shares	Amount \$
Issued and outstanding, November 30, 2025 and August 31, 2025	12,000,871	75,217	30,277,651	783,447
Shares held in trust, August 31, 2025 ⁽¹⁾	—	—	(168,700)	(12,663)
Subordinate voting shares acquired	—	—	(152,265)	(10,055)
Subordinate voting shares distributed to employees	—	—	29,924	2,044
Shares held in trust, November 30, 2025 ⁽¹⁾	—	—	(291,041)	(20,674)
Issued and outstanding, net of shares held in trust, November 30, 2025	12,000,871	75,217	29,986,610	762,773

(1) Shares held in trust under the Incentive Share Unit and Performance Share Unit plans.

B) Dividends

The following tables provide a summary of the dividends declared for the Corporation's multiple and subordinate voting shares during the three-month periods ended November 30, 2025 and 2024:

Declaration date	Record date	Payment date	Dividend per share (in dollars)	
October 29, 2025	November 12, 2025	November 26, 2025	0.987	
October 31, 2024	November 14, 2024	November 28, 2024	0.922	

	Three months ended November 30	
	2025	2024
	\$	\$
Dividends on multiple voting shares	11,845	11,065
Dividends on subordinate voting shares	29,550	27,608
	41,395	38,673

At its January 14, 2026 meeting, the Board of Directors of Cogeco Communications declared a quarterly dividend of \$0.987 per share for multiple and subordinate voting shares, payable on February 11, 2026 to shareholders of record on January 28, 2026. The Corporation hereby notifies that all dividends are eligible dividends unless indicated otherwise.

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C) Share-based payment plans

The following table shows the compensation expense recorded with regard to the Corporation's share-based payment plans.

	Three months ended November 30	
	2025	2024
	\$	\$
Stock options	—	87
SARs	27	60
ISUs	288	267
PSUs	719	210
DSUs	684	1,101
	1,718	1,725

Stock options and SARs

Changes in the outstanding number of stock options and SARs for the three-month period ended November 30, 2025 were as follows:

	Stock options	Weighted average exercise price	SARs	Weighted average exercise price
		\$		\$
Outstanding at August 31, 2025	1,064,464	78.26	34,687	67.45
Granted ⁽¹⁾	253,563	64.36	34,992	64.36
Exercised ⁽²⁾	—	—	(995)	61.62
Cancelled	(247,274)	77.06	—	—
Outstanding at November 30, 2025	1,070,753	76.00	68,684	65.96
Exercisable at November 30, 2025	578,450	84.17	9,083	66.07

(1) The weighted average fair value for options and SARs granted during the three-month period was \$7.71 and \$7.78, respectively.

(2) The weighted average share price for SARs exercised during the three-month period was \$64.17.

ISUs, PSUs and DSUs

Changes in the outstanding number of ISUs, PSUs and DSUs for the three-month period ended November 30, 2025 were as follows:

	ISUs	PSUs	DSUs
Outstanding at August 31, 2025	68,034	290,256	128,047
Granted/Issued ⁽¹⁾	24,889	77,376	—
Performance-based additional units granted	—	466	—
Distributed/Redeemed	(14,125)	(22,737)	(11,695)
Cancelled	(3,743)	(18,204)	—
Dividend equivalents	—	4,736	1,680
Outstanding at November 30, 2025	75,055	331,893	118,032

(1) The weighted average fair value of the ISUs and PSUs granted during the three-month period was \$64.36.

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13. Accumulated other comprehensive income

	Cash flow hedge reserve	Foreign currency translation	Total
	\$	\$	\$
Balance at August 31, 2024	29,999	92,402	122,401
Other comprehensive income	1,358	55,827	57,185
Balance at November 30, 2024	31,357	148,229	179,586
Balance at August 31, 2025	6,272	119,687	125,959
Other comprehensive income (loss)	(5,643)	31,802	26,159
Balance at November 30, 2025	629	151,489	152,118

14. Additional cash flows information

A) Changes in other non-cash operating activities

	Three months ended November 30	
	2025	2024
	\$	\$
Trade and other receivables	(10,758)	(10,194)
Prepaid expenses and other	(12,665)	(6,214)
Other assets	(8,990)	(5,441)
Trade and other payables	(46,425)	(28,662)
Provisions	(10,872)	(14,664)
Contract liabilities and other liabilities	(2,732)	(8,999)
	(92,442)	(74,174)

B) Acquisition of property, plant and equipment

The following table shows the reconciliation between the cash payments for acquisition of property, plant and equipment, as reported within the investing section in the interim consolidated statements of cash flows, and the net capital expenditures, as presented in Note 4.

	Three months ended November 30	
	2025	2024
	\$	\$
Acquisition of property, plant and equipment	157,151	153,243
Subsidies received in advance recognized as a reduction of the cost of property, plant and equipment during the period	(188)	(2,598)
Net capital expenditures	156,963	150,645

COGECO COMMUNICATIONS INC.

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November 30, 2025

(unaudited)

(tabular amounts in thousands of Canadian dollars, except number of shares/units and per share data, or unless otherwise noted)

15. Financial instruments

A) Financial risk management

Management's objectives are to protect the Corporation and its subsidiaries against material economic exposures and variability of results, and against certain financial risks including credit, liquidity, interest rate, foreign exchange and market price risks which are described in the Corporation's 2025 annual consolidated financial statements.

Credit risk

The lowest credit rating of the counterparties to the derivative financial instruments agreements at November 30, 2025 is "A" by Standard & Poor's rating services ("S&P"). Management monitors its exposure to financial institutions which is primarily in the form of deposits, derivatives and revolver commitments.

Liquidity risk

The following table shows the amount used and remaining availability under the Corporation's and its U.S. subsidiaries' revolving facilities at November 30, 2025:

	Total amount	Amount used	Remaining availability
Corporation			
Term Revolving Facility	\$750.0 million	\$268.9 million	\$481.1 million
U.S. subsidiaries			
Senior Secured Revolving Facility	\$349.5 million (US\$250.0 million)	\$3.0 million (US\$2.2 million)	\$346.5 million (US\$247.8 million)

Interest rate risk

On November 30, 2025, all of the Corporation's long-term debt was at a fixed rate, except for the amounts drawn under the Term Revolving Facility and First Lien Credit Facilities, which are subject to floating interest rates.

To reduce the risk on the floating interest rate instruments and mitigate the impact of interest rate variations, the Corporation's U.S. subsidiary entered into fixed interest rate swap agreements. The following table shows the interest rate swaps outstanding at November 30, 2025:

Type of hedge	Notional amount	Receive interest rate	Pay interest rate ⁽¹⁾	Maturity	Hedged item
Cash flow	US\$550 million	Term SOFR	3.82% - 4.18%	February 2027 - February 2029	Senior Secured Term Loan B - Tranche 3
Cash flow ⁽²⁾	US\$600 million	Term SOFR with a 39 bps floor	1.32% - 3.25%	October 2026 - August 2028	Senior Secured Term Loan B - Tranche 2

(1) Hedges have the effect of converting the floating SOFR base rate into fixed rates, plus an applicable credit spread.

(2) In October 2025, US\$400 million interest rate swaps reached maturity and were partially replaced with new US\$200 million interest rate swaps, bringing the outstanding balance to US\$600 million. The new fixed interest rate swaps have a 3.25% interest rate and mature on August 31, 2028.

A 1% increase (decrease) in the interest rate applicable to the unhedged portion of the floating interest rate facilities would result in an increase (decrease) of approximately \$13.7 million in the Corporation's annual financial expense, based on the outstanding debt and swap agreements at November 30, 2025.

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B) Fair value of financial instruments

The carrying value of all the Corporation's financial instruments approximates fair value, except as otherwise noted in the following table:

	November 30, 2025		August 31, 2025	
	Carrying value	Fair value	Carrying value	Fair value
	\$	\$	\$	\$
Notes and credit facilities	4,554,227	4,545,279	4,470,302	4,495,260

C) Capital management

The Corporation's objectives in managing capital are to ensure sufficient liquidity to support the capital requirements of its various businesses, including development of the business by acquisition, internal growth opportunities and innovation. The Corporation manages its capital structure and makes adjustments in light of general economic conditions, the regulatory environment, the risk characteristics of the underlying assets and the Corporation's working capital requirements. Management of the capital structure involves the issuance of new debt, the repayment of existing debt, the issuance or repurchase of equity and distributions to shareholders.

The capital structure of the Corporation is composed of shareholders' equity, cash, bank indebtedness and long-term debt.

On November 30, 2025 and August 31, 2025, the Corporation was in compliance with all of its debt covenants and was not subject to any other externally imposed capital requirements.

The Corporation monitors and manages its capital structure using a number of measures, including the following key ratio:

As at, or for the 12-month periods ended	November 30, 2025	August 31, 2025
Components of debt ratio		
Net indebtedness ⁽¹⁾	4,620,979	4,527,171
Adjusted EBITDA ⁽¹⁾	1,431,253	1,442,645
Debt ratio		
Net indebtedness / adjusted EBITDA	3.2	3.1

(1) Net indebtedness reflects the US denominated debt converted at the exchange rate at the end of the period, while adjusted EBITDA reflects the average exchange rate throughout the corresponding 12-month period.

Net indebtedness is a measure used by management to assess the Corporation's financial leverage, as it represents the debt net of the available unrestricted cash and cash equivalents. The reconciliation of net indebtedness to long-term debt is as follows:

	November 30, 2025	August 31, 2025
Long-term debt, including the current portion	4,637,695	4,554,401
Discounts, transaction costs and other	48,413	46,543
Long-term debt before discounts, transaction costs and other	4,686,108	4,600,944
Bank indebtedness	—	1,379
Cash	(65,129)	(75,152)
Net indebtedness	4,620,979	4,527,171

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16. Related party transactions

Management fees and other related party transactions

As of November 30, 2025, Cogeco held 28.4% of the Corporation's equity shares, representing 79.9% of the votes attached to the Corporation's voting shares.

The following table shows the management fees paid to Cogeco for its executive and administrative services provided to Cogeco Communications under the Management Services Agreement:

	Three months ended November 30	
	2025	2024
	\$	\$
Management fees paid to Cogeco	6,014	4,922

No direct remuneration is payable to Cogeco's executive officers by the Corporation. The following table provides the number of stock options and PSUs granted during the three-month periods ended November 30, 2025 and 2024 to these executive officers, as executive officers of Cogeco Communications, the value of which was charged back to Cogeco:

	Three months ended November 30	
(In number of units)	2025	2024
Stock options	189,845	143,978
PSUs	24,679	89,991

The following table shows the amounts that the Corporation charged Cogeco with regard to the Corporation's stock options, ISUs and PSUs granted to these executive officers, as well as DSUs issued to Board directors of Cogeco:

	Three months ended November 30	
	2025	2024
	\$	\$
Stock options	246	198
ISUs	27	40
PSUs	646	255
DSUs	83	36
	1,002	529

17. Contingencies

Class action proceedings

On September 20, 2024, an application seeking authorization to commence a class action against Cogeco Connexion was filed before the Superior Court of Québec. The application alleges that Cogeco Connexion breached Québec's *Consumer Protection Act* by failing to properly notify Québec-based residential customers of rate increases since September 20, 2021, and seeks reimbursement of the rate increases and punitive damages. A hearing on the authorization of this class action took place on June 26, 2025. On December 5, 2025, the Superior Court of Québec authorized the class action.

We are vigorously defending against this action. Due to the significant uncertainty surrounding the outcome and its financial implications, the Corporation has not recorded any liability as at November 30, 2025.

Primary service units statistics

	November 30, 2025	August 31, 2025	May 31, 2025	February 28, 2025	November 30, 2024
CONSOLIDATED					
Homes passed ⁽¹⁾	3,926,982	3,922,760	3,907,649	3,896,949	3,888,255
Primary service units ⁽²⁾	2,818,088	2,836,254	2,845,656	2,862,759	2,881,126
Internet service subscribers	1,562,003	1,554,236	1,543,589	1,544,585	1,541,263
Video service subscribers	795,130	812,928	826,328	835,941	849,625
Wireline phone service subscribers	460,955	469,090	475,739	482,233	490,238
CANADA					
Homes passed	2,130,622	2,129,525	2,118,728	2,110,560	2,104,532
Primary service units ⁽²⁾	1,865,999	1,874,071	1,867,975	1,865,624	1,868,636
Internet service subscribers	947,079	938,166	921,178	911,749	903,390
Video service subscribers	567,941	578,761	586,069	590,269	596,841
Wireline phone service subscribers	350,979	357,144	360,728	363,606	368,405
UNITED STATES					
Homes passed ⁽¹⁾	1,796,360	1,793,235	1,788,921	1,786,389	1,783,723
Primary service units ⁽²⁾	952,089	962,183	977,681	997,135	1,012,490
Internet service subscribers	614,924	616,070	622,411	632,836	637,873
Video service subscribers	227,189	234,167	240,259	245,672	252,784
Wireline phone service subscribers	109,976	111,946	115,011	118,627	121,833

(1) During the fourth quarter of fiscal 2025, homes passed were adjusted following an exhaustive review of the calculation of American homes passed. This change was applied retrospectively to the comparative figures.

(2) Primary service units exclude mobile phone service subscribers due to wireless services' early stage of development.