

Class 1 Nickel and Technologies Limited

MANAGEMENT'S DISCUSSION AND ANALYSIS

THREE MONTHS ENDED MARCH 31, 2026

(EXPRESSED IN CANADIAN DOLLARS)

INTRODUCTION

The following interim Management's Discussion & Analysis ("Interim MD&A") of Class 1 Nickel and Technologies Limited ("Class 1" or the "Company") for the three months ended March 31, 2026 has been prepared to provide material updates to the business operations, liquidity and capital resources of the Company since its last annual management's discussion & analysis, being the Management's Discussion & Analysis ("Annual MD&A") for the fiscal year ended December 31, 2025. This Interim MD&A does not provide a general update to the Annual MD&A, nor reflect any non-material events since date of the Annual MD&A.

This Interim MD&A has been prepared in compliance with section 2.2.1 of Form 51-102F1, in accordance with National Instrument 51-102 – Continuous Disclosure Obligations. This discussion should be read in conjunction with the Company's Annual MD&A, audited annual financial statements for the years ended December 31, 2025, and 2024, together with the notes thereto, and unaudited condensed interim financial statements for the three months ended March 31, 2026, together with the notes thereto. Results are reported in Canadian dollars, unless otherwise noted. The Company's unaudited condensed interim financial statements and the financial information contained in this Interim MD&A are prepared in accordance with International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board and interpretations of the IFRS Interpretations Committee. The unaudited condensed interim financial statements have been prepared in accordance with International Standard 34, Interim Financial Reporting. Accordingly, information contained herein is presented as of May 22, 2026, unless otherwise indicated.

For the purposes of preparing this interim MD&A, management, in conjunction with the Board of Directors, considers the materiality of information. Information is considered material if: (i) such information results in, or would reasonably be expected to result in, a significant change in the market price or value of Class 1 common shares; or (ii) there is a substantial likelihood that a reasonable investor would consider it important in making an investment decision; or (iii) it would significantly alter the total mix of information available to investors. Management, in conjunction with the Board of Directors, evaluates materiality with reference to all relevant circumstances, including potential market sensitivity.

Additional information related to the Company is available for view on SEDAR+ at www.sedarplus.ca.

CAUTIONARY NOTE REGARDING FORWARD-LOOKING INFORMATION

Certain statements contained in this document constitute forward-looking statements. When used in this document, the words "may", "would", "could", "will", "intend", "plan", "propose", "anticipate", and "believe", used by any of the Company's management, are intended to identify forward-looking statements. Such statements reflect the Company's forecasts, estimates and expectations, as they relate to the Company's views with respect to future events and are subject to certain risks, uncertainties, and assumptions. Many factors could cause the Company's performance or achievements to be materially different from any future results, performance or achievements that may be expressed or implied by such forward-looking statements. Given these risks and uncertainties, readers are cautioned not to place undue reliance on such forward-looking statements. The Company does not intend and does not assume any obligation, to update any such factors or to publicly announce the result of any revisions to any of the forward-looking statements contained herein to reflect future results, events, or developments.

CLASS 1 NICKEL & TECHNOLOGIES LIMITED
Management's Discussion and Analysis - Highlights
Three Months Ended March 31, 2026
Dated - May 22, 2026

Forward-looking statements	Assumptions	Risk factors
Potential of the Company's properties to contain economic deposits of precious and base metals.	Financing will be available for future exploration and evaluation of the Company's properties; the actual results of the Company's exploration and evaluation activities will be favourable; operating, exploration and evaluation costs will not exceed the Company's expectations; the Company will be able to retain and attract skilled staff; all requisite regulatory and governmental approvals for exploration projects and other operations will be received on a timely basis upon terms acceptable to the Company, and applicable political and economic conditions are favourable to the Company; the price of precious and base metals and applicable interest and exchange rates will be favourable to the Company; no title disputes exist with respect to the Company's properties.	Precious and base metals price volatility; uncertainties involved in interpreting geological data and confirming title to acquired properties; the possibility that future exploration results will not be consistent with the Company's expectations; availability of financing for and actual results of the Company's exploration and evaluation activities; increases in costs; environmental compliance and changes in environmental and other local legislation and regulation; interest rate and exchange rate fluctuations; changes in economic and political conditions; the Company's ability to retain and attract skilled staff; availability of permits.
While the Company has no source of revenue, it believes it will be able to meet its administrative overhead and maintain its mineral investments for twelve months starting from March 31, 2026, depending on future events. The Company expects to incur further losses in the development of its business	The operating and exploration activities of the Company for the next year and beyond, starting from March 31, 2026, and the costs associated therewith, will be consistent with the Company's current expectations; debt and equity markets, exchange and interest rates and other applicable economic conditions are favourable to the Company.	Changes in debt and equity markets; timing and availability of external financing on acceptable terms; changes in the operations currently planned for the next twelve months; increases in costs; environmental compliance and changes in environmental and other local legislation and regulation; interest rate and exchange rate fluctuations; changes in economic conditions.
Management's outlook regarding future trends, including the future price of precious and base metals and availability of future financing.	Financing will be available for the Company's exploration and operating activities; the price of precious and base metals will be favourable to the Company.	Precious and base metals price volatility; changes in debt and equity markets; interest rate and exchange rate fluctuations; changes in economic and political conditions; availability of financing.

CLASS 1 NICKEL & TECHNOLOGIES LIMITED
Management's Discussion and Analysis - Highlights
Three Months Ended March 31, 2026
Dated - May 22, 2026

Forward-looking statements	Assumptions	Risk factors
The Company's ability to meet its working capital needs at the current level for the twelve-month period ending March 31, 2027.	Financing will be available for the Company's exploration and evaluation activities and the results thereof will be favourable; actual operating and exploration costs will be consistent with the Company's current expectations; the Company will be able to retain and attract skilled staff; all applicable regulatory and governmental approvals for exploration projects and other operations will be received on a timely basis upon terms acceptable to the Company; the Company will not be adversely affected by market competition; debt and equity markets, exchange and interest rates and other applicable economic and political conditions are favourable to the Company; the price of gold and/or other applicable metals will be favourable to the Company; no title disputes exist with respect to the Company's properties.	Nickel and other metals price volatility; changes in debt and equity markets; timing and availability of external financing on acceptable terms; the uncertainties involved in interpreting geological data and confirming title to acquired properties; the possibility that future exploration results will not be consistent with the Company's expectations; increases in costs; environmental compliance and changes in environmental and other local legislation and regulation; interest rate and exchange rate fluctuations; changes in economic and political conditions; the Company's ability to retain and attract skilled staff; availability of permits; market competition.

Inherent in forward-looking statements are risks, uncertainties and other factors beyond the Company's ability to predict or control. Please also make reference to those risk factors referenced in the "Risks and Uncertainties" section below. Readers are cautioned that the above chart does not contain an exhaustive list of the factors or assumptions that may affect the forward-looking statements, and that the assumptions underlying such statements may prove to be incorrect. Actual results and developments are likely to differ, and may differ materially, from those expressed or implied by the forward-looking statements contained in this interim MD&A.

Forward-looking statements involve known and unknown risks, uncertainties and other factors that may cause the Company's actual results, performance or achievements to be materially different from any of its future results, performance or achievements expressed or implied by forward-looking statements. All forward-looking statements herein are qualified by this cautionary statement. Accordingly, readers should not place undue reliance on forward-looking statements. The Company undertakes no obligation to update publicly or otherwise revise any forward-looking statements whether as a result of new information or future events or otherwise, except as may be required by law. If the Company does update one or more forward-looking statements, no inference should be drawn that it will make additional updates with respect to those or other forward-looking statements, unless required by law.

NATURE OF BUSINESS

The Company

Class 1 was incorporated on December 12, 1989 as "871900 Ontario Limited" under the *Business Corporations Act* (Ontario). The Company's head office and registered office is located at 82 Richmond Street East, Toronto, Ontario M5C 1P1. Class 1 was formerly named "Lakefield Marketing Corporation" until it completed a business combination transaction (the "Transaction") with Legendary Ore Mining Corporation on September 24, 2019, whereby it changed its name to "Class 1 Nickel and Technologies Limited".

On August 20, 2020, the Company commenced trading on the Canadian Securities Exchange under the symbol "NICO".

Principal Business

The Company is engaged in the business of mineral exploration and the acquisition of mineral property assets in Canada. Its objective is to locate and develop economic base metal properties of merit and to conduct its exploration program on the Alexo-Dundonald Project. The Company, as of the date of this report, currently beneficially owns 100% of the Alexo-Dundonald Project and holds 100% interest in the Somanike Project located in the Abitibi Region of Quebec.

The Company is in exploration-stage and does not generate revenues, therefore its ability to ensure continuing operations is dependent on acquiring full control of its mineral property interests, the discovery of potentially economically recoverable Mineral Resources reserves, confirmation of its interest in the underlying mineral claims, and its ability to obtain necessary financing to complete the exploration activities, development, if they are proven successful, and future profitable production.

Class 1's goal is to deliver superior returns to shareholders by concentrating on the exploration of its existing properties and the acquisition of properties that have the potential to contain nickel sulphide. The Company currently plans to focus on its material properties.

CORPORATE HIGHLIGHTS

TRENDS AND ECONOMIC CONDITIONS

There can be no assurance that additional funding will be available to the Company, which could delay some of the Company's planned or proposed business activities. In addition, external risks like a trade dispute with the U.S. could put significant strain on Canada's broader economy. Tit-for-tat import tariffs are generally inflationary and would raise costs. Management, in conjunction with the Board of Directors, will continue to monitor these developments and their effect on the Company's business.

Strong equity markets are favourable conditions for completing a public merger, financing, or acquisition transactions. Management regularly monitors economic conditions and estimates their impact on the Company's operations and incorporates these estimates in both short-term operating and longer-term strategic decisions.

Inflation increases major operating expenses like service provider costs such as accounting, costs of being a reporting issuer, legal and audit costs. The Company works to counteract rising expenses. Despite the best efforts to control costs where possible, inflationary pressures nonetheless introduce added financial burdens on the Company.

Apart from these and the risk factors noted under the heading "Risk Factors" and "Cautionary Note Regarding Forward-Looking Information", management is not aware of any other trends, commitments, events, or uncertainties that would have a material effect on the Company's business, financial condition, or results of operations.

MINERAL PROPERTY INTERESTS

Eugene Puritch, P.Eng, FEC, CET is an independent Qualified Person under the definition of National Instrument 43-101. Mr. Puritch has approved the disclosure contained under the heading “Mineral Property Interests” and has verified the scientific and technical data contained herein.

Alexo-Dundonald Project

A comprehensive NI 43-101 Technical Report is available for the Alexo-Dundonald Project from the Company's website at www.class1nickel.com and from its profile at www.sedarplus.ca.

The Alexo-Dundonald Nickel Project is located approximately 45 km northeast of the City of Timmins, Ontario, Canada. It covers an area of approximately 1,895 hectares and comprises 95 Boundary Cell Mining Claims, Single Cell Mining Claims, Leased Claims and Patented Claims.

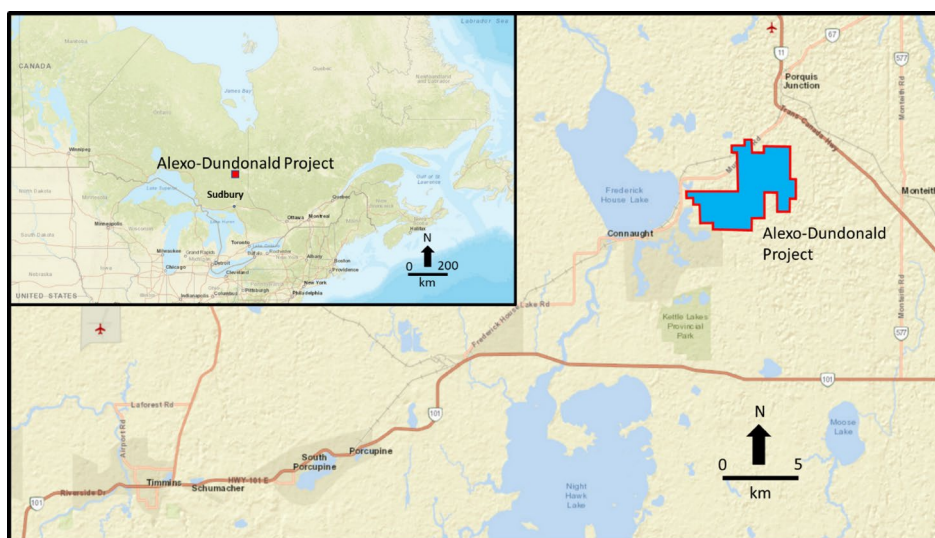


Figure 1 – Geographical location of Alexo-Dundonald Project

The geological setting of the Alexo-Dundonald Project area corresponds to the depositional equivalent environment of the Kidd-Munro assemblage. The Kidd-Munro assemblage is subdivided into lower and upper parts. The lower part of the Kidd-Munro assemblage (2719–2717 Ma) includes localised, regionally discontinuous depositional centres of predominantly intermediate to felsic calc-alkaline volcanic rocks. The upper part of the Kidd-Munro assemblage (2717–2711 Ma) extends across the Abitibi greenstone belt. It consists of tholeiitic and komatiitic volcanic rocks with minor centimetre- to metre-scale graphitic metasedimentary rocks and localised felsic volcanic centres. It has been interpreted that the upper Kidd-Munro assemblage reflects the impact of widespread mantle plume-related magmatism on localised lower Kidd-Munro arc-magmatism volcanic centres.

CLASS 1 NICKEL & TECHNOLOGIES LIMITED
Management's Discussion and Analysis - Highlights
Three Months Ended March 31, 2026
Dated - May 22, 2026

Previous exploration activity and results in the Alexo-Dundonald Project area have been extensively reviewed and documented by the NI 43-101 Technical Reports prepared by Montgomery (2004), Harron (2009) and Puritch *et al* (2010, 2012). Significant drill intersections reported therein represent the latest rounds of drilling by the last companies to drill on the various target areas within the Project (Canadian Arrow at Alexo-Kelex in 2004–2005 and 2010–2011; First Nickel at Dundonald in 2004–2005; and Falconbridge at Dundonald in 1989) and are presented as an indication of nickel grade and continuity of mineralisation typical of the Project. For more information, please refer to the NI 43-101 Technical Report on the Alexo-Dundonald Project posted to the Company's SEDAR+ profile on August 14, 2020 at www.sedarplus.ca.

Summary of Completed Activities (Year Ended December 31, 2025)	(A) Spent (approx.) (For the Three Months Ended March 31, 2026)	Plans for the Project (Fiscal 2026)	(B) Planned Expenditures (approx.)
The Company completed a VTEM™ survey on the Alexo-Dundonald Nickel Project, thereby completing phase 1 of the exploration program as recommended under the Amended NI 43-101 Technical Report on the Alexo-Dundonald Nickel Project dated June 30, 2020. The Company continues to finalize the interpretation of anomalies identified by the VTEM™ survey. See Note 1 below.	\$43,004	Continue interpreting the anomalies identified by the VTEM™ survey conducted on the Alexo-Dundonald Project. The Company intends to further explore the anomalies identified by the VTEM™ survey. The Company intends to undergo a 10,000m diamond drilling campaign on the Alexo-Dundonald Project focusing on the VTEM™ anomalies, as recommended as the phase 2 exploration program under the amended NI 43-101 Technical Report on the Alexo-Dundonald Nickel Project dated June 30, 2020. The Company had raised equity capital during 2023 to fund its exploration work requirements. The major variables are expected to be the size, timing and results of the Company's exploration program and its ability to continue to access capital to fund its ongoing operations.	\$2,000,000
	\$43,004		\$2,000,000

As of March 31, 2026, the accumulated spent incurred in completing phase 1 of the exploration program is \$7,369,934.

CLASS 1 NICKEL & TECHNOLOGIES LIMITED
Management's Discussion and Analysis - Highlights
Three Months Ended March 31, 2026
Dated - May 22, 2026

Note 1

Alexo-Kelex Property

The Company acquired a 100% interest (subject to a vendor buy-back) in Legendary Ore Mining Corporation, which held the Alexo-Kelex Property, under the Alexo-Kelex Agreement dated October 18, 2018 between Vanicom Resources Limited ("Vanicom"), Tartisan Nickel Corp. ("Tartisan") and Canadian Arrow Mines Limited ("Canadian Arrow"). The Alexo-Kelex Property consists of 55 mining claims and leases covering 940.43 hectares located in the Clergue and Dundonald townships near Timmins, Ontario. The Alexo-Kelex Property is subject to a 0.5% NSR with, which could be bought out by the Company for \$1,000,000. The Alexo-Kelex Property is also subject to an existing 1.5% NSR granted to Outokumpu Mines Ltd.

The Alexo-Kelex Agreement allows Tartisan to re-acquire the Alexo-Kelex Property from Legendary for \$1.00 if Legendary fails to incur by October 18, 2021 (a) \$750,000 worth of Exploration Expenditures (as defined thereunder) on the Alexo-Kelex Property; and (b) \$1,500,000 worth of Exploration Expenditures (as defined thereunder) on the Alexo-Dundonald Project. On July 12, 2021, the Company completed the requisite minimum exploration expenditures on the Alexo-Kelex Project, and now holds a 100% interest in each properties, subject to a 2% net smelter return royalty on the Alexo Property.

On August 10, 2021, the Company issued 50,000 common shares at a price of \$0.87 price per common share for \$43,500 and granted 50,000 stock options to Matachewan First Nation ("MFN") as part of the exploration program on the Alexo-Dundonald Project.

On August 22, 2021, the Company acquired 100% of Platinum Group Elements limited ("PGEL") strategic project portfolio of adjacent and adjoining claims to the Company's Alexo-Dundonald project as well as the Somanike project, and a complementary primary PGE project in Sudbury, Ontario, for a total consideration of \$550,000 in cash and issuance of 10 million common shares, subject to a 2% net smelter returns royalty on certain claims known as Timmins, River Valley and Metals Creek claims and a 2% gross metal royalty on certain claims known as "Bilson Cubric" claims.

For the years ended March 31, 2026 and 2024, the Company has spent the following on the Alexo-Kelex Property:

	Three Months Ended March 31, 2026	Three Months Ended March 31, 2025
Exploration and evaluation	\$ 21,502	\$ 96,145
Field equipment	7,586	3,500
	\$ 29,088	\$ 99,645

Dundonald Property

The Company acquired a 100% interest (subject to a vendor buy-back) in the Dundonald Property under the Dundonald Agreement dated November 9, 2018 between Legendary Ore Mining Corporation (a subsidiary of the Company) and Transition Metals Corp. ("Transition"). The Dundonald Property consists of 40 mineral claims and leases covering 954.075 hectares located in the Clergue and Dundonald townships near Timmins, Ontario. The Dundonald Property is subject to a 2.5% NSR royalty granted to Transition by Legendary upon acquisition of the property.

The Dundonald Agreement allows Transition to re-acquire the Dundonald Property from Legendary for \$1.00 if Legendary fails to incur by November 9, 2021 \$1,500,000 worth of Exploration Expenditures on the Alexo-Dundonald Project. On July 12, 2021, the Company completed the requisite minimum exploration expenditures on the Dundonald Project, and now holds a 100% interest in the property, subject to a 2.5% net smelter return royalty on the Dundonald Property.

CLASS 1 NICKEL & TECHNOLOGIES LIMITED
Management's Discussion and Analysis - Highlights
Three Months Ended March 31, 2026
Dated - May 22, 2026

For the years ended March 31, 2026 and 2024, the Company has spent the following amount on the Dundonald property:

	Three Months Ended March 31, 2026	Three Months Ended March 31, 2025
Exploration and evaluation	\$ 21,502	\$ 96,145
Field equipment	7,586	3,500
	\$ 29,088	\$ 99,645

Somanike Project

The Company has acquired a 100% interest in the Somanike Property pursuant to an option agreement dated September 24, 2019, as amended and restated April 27, 2020, between Legendary (a wholly-owned subsidiary of the Company) and Vanicom (the "Legendary Somanike Option Agreement"). Under the Legendary Somanike Option Agreement, the Company may exercise the option granted to Vanicom by Quebec Precious Metals Corporation ("QPMC") under an option agreement dated August 20, 2018, as amended (the "QPMC Option Agreement"), by paying Vanicom \$1.00 plus reimbursing Vanicom for all expenses made on the Somanike Property prior to the Company exercising said option. The Somanike Property consists of 110 mining titles covering 5146.06 hectares located in the Abitibi area of the Province of Quebec. The Legendary Somanike Option Agreement was entered into following a reorganization of Vanicom, whereby Vanicom divested its ownership of Legendary to Vanicom shareholders, which was completed on September 19, 2019.

Exploration in the Somanike Project (the "Project") area has been dormant since the early 1970s following the closing of the Marbridge Ni-Cu Mine in 1968. Historical exploration programs focused on Ni-Cu with the majority of assays conducted for Ni and very limited Cu. Very few assays were taken for Au, Zn, Cu, and Ag. The entire project area was not investigated by modern surveys until 2014-15 when Sphinx Resources Ltd. ("Sphinx") flew a VTEM survey over the entire Project with the objective of identifying nickel-copper, gold and VMS targets. Compilation of all historical drill data in conjunction with the new VTEM survey identified previously unrecognized sulphide iron formations occurring across the Project. Numerous targets were generated and programs designed for the commodities listed above.

To maintain the option to the Somanike Property under the QPMC Option Agreement, the Company has issued 181,089 Common Shares to QPMC and 53,846 Common Shares to Globex Mining Enterprises Inc. Prior to exercising its option under the Legendary Somanike Option Agreement, the Company must pay QPMC \$25,000 in cash prior to June 15, 2022 and \$50,000 in cash prior to June 15, 2023. Also, prior to exercising the option on the Somanike Project, the Company must drill 750m of core on certain claims held by Globex Mining Enterprises Inc. As of December 31, 2021, the Company has paid QPMC an aggregate of \$327,800 and has drilled the necessary 750m of core on certain claims held by Globex Mining Enterprises Inc.



Figure 2 – Geographical location of Somanike Project

CLASS 1 NICKEL & TECHNOLOGIES LIMITED
Management's Discussion and Analysis - Highlights
Three Months Ended March 31, 2026
Dated - May 22, 2026

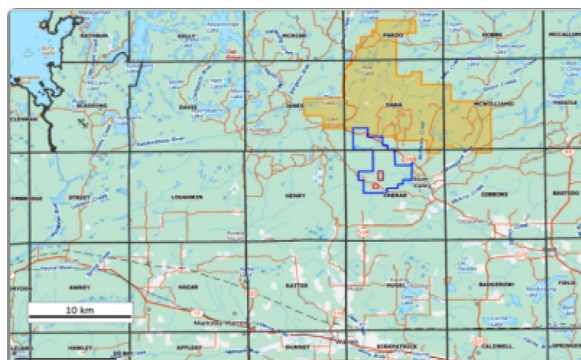
For the years ended March 31, 2026 and 2024, the Company has spent the following amount on the Somanike property:

	Three Months Ended March 31, 2026	Three Months Ended March 31, 2025
Exploration and evaluation	\$ 41,936	\$ 10,919
	\$ 41,936	\$ 10,919

River Valley PGE Project

On August 22, 2021, the Company acquired 100% of Platinum Group Elements Limited ("PGEL") strategic project portfolio of adjacent and adjoining's claims to the Company's Alexo-Dundonald project as well as Somanike project, and a complementary primary PGE project in Sudbury, Ontario, for a total consideration of \$550,000 in cash and issuance of 10 million common shares, subject to a 2% net smelter returns royalty on certain claims known as Timmins, River Valley and Metals Creek claims and a 2% gross metal royalty on certain claims known as the "Bilson Cubric claims".

The River Valley PGE Project is located in Crerar and Dana townships, approximately 60 km east-northeast of Sudbury in northeastern Ontario, Canada, immediately south of New Age Metals' River Valley Palladium Project.



Township-scale location of the River Valley PGE Project mining claims (blue outline) in the West Nipissing District, about 60 km east of Sudbury, northeastern Ontario. Also outlined are the New Age Metals mining claims and leases (orange) that comprise their River Valley PGE Project.

Figure 3 – Geographical location of River Valley Project

The Company has spent the following on the River Valley Property:

	Three Months Ended March 31, 2026	Three Months Ended March 31, 2025
Exploration and evaluation	\$ 8,338	\$ 75,071
Total exploration expenditures	\$ 8,338	\$ 75,071

CLASS 1 NICKEL & TECHNOLOGIES LIMITED
Management's Discussion and Analysis - Highlights
Three Months Ended March 31, 2026
Dated - May 22, 2026

Total expenditures all properties:

	Three Months Ended March 31, 2026	Three Months Ended March 31, 2025
Exploration and evaluation	\$ 93,278	\$ 278,280
Field equipment	15,172	7,000
Total exploration expenditures	\$ 108,450	\$ 285,280

SUMMARY OF QUARTERLY RESULTS

Three months ended March 31, 2026, compared with three months ended March 31, 2025

The Company recorded a net loss and comprehensive loss of \$43,565 compared to \$399,286 in the prior period. The decrease in the net loss and comprehensive loss of \$355,721 was mainly attributed to the following: a decrease in exploration and evaluation of \$176,830 due to decrease in drilling cost, an increase in general and administrative expenses of \$2,873, due to increase in corporate general expenses, an increase in investor relations of \$583, due to higher investor relations activities, an increase in regulatory expenses of \$4,091, due to increase in filings expenses, a increase in professional fees of \$1,731 due to higher consulting expenses, a decrease finance expenses of \$57,329, relate to the convertible debentures off setting by a decrease in interest income of \$16 and an increase the amortization of flow-through premium of \$132,121.

LIQUIDITY AND CAPITAL

Class 1 is an exploration-stage company and does not generate revenues. As such, it finances all of its operations and the exploration of its mineral properties entirely through the issuance of share capital. Although the Company has to date been successful in its attempts to raise capital, there can be no assurance that its future efforts will likewise be successful. The mineral exploration business is high risk and the vast majority of exploration projects on which capital is spent will not result in producing mines. The success of future financing will depend on a variety of factors including geological success – i.e. obtaining superior results from exploration; a positive investment climate encompassing strong metal prices, solid stock market conditions, and a “risk-on” appetite among investors; and the Company’s track record and management’s ability and experience. If such financing is unavailable, the Company may be unable to retain its mineral interests and execute its business plans. As at March 31, 2026, the Company has not earned significant revenue and has an accumulated deficit of \$29,028,161 (December 31, 2025 - \$28,984,596). In order to reach sustainable business operations, the Company is actively seeking additional sources of liquidity.

The Company’s cash and cash equivalents balance as of March 31, 2026 was \$88,442 compared to \$422,694 as of December 31, 2025. As of March 31, 2026, the Company had current assets of \$133,355 (December 31, 2025 – \$475,135), current liabilities of \$2,856,834 (December 31, 2025 – \$3,155,049), and a working capital deficit of \$2,723,479 (December 31, 2025 working capital deficit – \$2,679,914).

Operating Activities

During the three months ended March 31, 2026 and 2025, the Company’s operating activities used cash of \$334,252. Cash used in operating activities for the three months ended March 31, 2026 is mainly attributable to net loss for the three months ended of \$43,565 (three months ended March 31, 2025 - \$399,286), amortization of flow-through premium of \$185,938 (three months ended March 31, 2025 - \$53,817), a decrease in accounts payable and accrued liabilities of \$122,277 (three months ended March 31, 2025 - increase of \$95,216), offset by decrease in accounts receivable of \$2,148 (three months ended March 31, 2025 - \$4,850), and decrease in prepaid expenses of \$5,380 (three months ended March 31, 2025 - \$9,894).

Going concern uncertainty

At each reporting period, management assesses the basis of preparation of the financial statements. These financial statements have been prepared on a going concern basis in accordance with International Financial Reporting Standards. The going concern basis of presentation assumes that the Company will continue its operations for the foreseeable future and be able to realize its assets and discharge its liabilities and commitments in the normal course of business. These financial statements do not include any adjustments to amounts and classifications of assets and liabilities that would be necessary should the Company be unable to continue as a going concern. Such adjustments could be material.

For the three months ended March 31, 2026, the Company incurred a net loss of \$43,565 (three months ended March 31, 2025 - \$399,286), had negative operating cash flows of \$334,252 (December 31, 2025 - \$274,527) and had working capital deficit of \$2,723,479 (December 31, 2025 - \$2,679,914). The Company has an accumulated deficit of \$29,028,161 since inception (December 31, 2025 - \$28,984,596) and has sufficient cash as at March 31, 2026 to meet its remaining expected obligations over the next twelve months.

The Company's ability to continue its operations and to realize assets at their carrying values is dependent upon its ability to generate cash flows from operations and to complete negotiations to obtain and successfully close additional funding from debt financing, equity financings or through other arrangements. These conditions indicate the existence of a material uncertainty that may cast significant doubt regarding the Company's ability to continue as a going concern. These consolidated financial statements do not reflect the adjustments to the carrying values of assets and liabilities and the reported expenses and balance sheet classifications that would be necessary were the going concern assumption deemed to be inappropriate. These adjustments could be material.

While the Company has been successful in obtaining financing to date, there can be no assurance that it will be able to do so in the future on terms favourable for the Company. The Company may need to raise additional capital to fund operations. This need may be adversely impacted by uncertain market conditions, approval by regulatory bodies, and adverse results from operations. The Company believes it will be able to acquire sufficient funds to cover planned operations through the next twelve months by securing additional financing through additional private placements if required. The outcome of these matters cannot be predicted at this time.

RELATED PARTY TRANSACTIONS

Key management includes directors and other key personnel, including the CEO - President and CFO, who have authority and responsibility for planning, directing, and controlling the activities of the Company.

As at March 31, 2026, the Company has due from related party of \$7,345 (December 31, 2025 - \$7,345) from a company with a common shareholder of the Company and advance paid to the general manager.

During the three months ended March 31, 2026, the Company incurred \$25,000 (three months ended March 31, 2025 - \$25,000) in consulting services fees. As of March 31, 2026, the Company owed \$91,591 (December 31, 2025 - \$74,093) due to general manager for consultant services, which is recorded in accounts payable and accrued liabilities.

During the three months ended March 31, 2026 the Company incurred \$32,500 (three months ended March 31, 2025 - \$32,500) in directors fees. As of March 31, 2026, the Company owes three directors \$379,500 (December 31, 2025 - \$368,000) these amounts are recorded in accounts payable and accrued liability.

CLASS 1 NICKEL & TECHNOLOGIES LIMITED
Management's Discussion and Analysis - Highlights
Three Months Ended March 31, 2026
Dated - May 22, 2026

The Chief Financial Officer ("CFO") of the Company is a senior employee of Marrelli Support Services Inc. ("MSSI"). During the three months ended March 31, 2026, the Company incurred professional fees of \$2,250 (three months ended March 31, 2025 - \$2,250) to MSSI. These services were incurred in the normal course of operations for general accounting and financial reporting matters. MSSI also provides bookkeeping and other services to the Company and charged \$13,822 for the services (three months ended March 31, 2025 - \$19,973). As at March 31, 2026, MSSI was owed \$8,313 (December 31, 2025 - \$3,364) with respect to services provided. The balance owed was recorded in the statement of financial position in accounts payable and accrued liabilities.

As at March 31, 2026, all convertible debentures issued are held by the president of the Company.

As at March 31, 2026, directors and a significant shareholder of the Company, beneficially own 112,019,656 common shares carrying approximately 60.90% of the voting rights attached to all common shares and convertible debentures for \$2,000,000 at a deemed price of between \$0.105 and \$0.12.

Additional remuneration of officers and directors of the Company was as follows:

	Three Months Ended March 31,	
	2026	2025
Directors and management compensation	\$ 59,750	\$ 59,750
	\$ 59,750	\$ 59,750

OFF BALANCE SHEET ARRANGEMENTS

The Company is not a party to any off-balance sheet arrangements or transactions.

CONVERTIBLE DEBENTURES

On December 5, 2022, the Company completed a non-brokered private placement of convertible debentures for aggregate proceeds of \$1,000,000. These convertible debentures have a three-year term and bear interest rate at 2% per annum and are convertible at the option of the holder into common shares of the Company at a deemed price of \$0.105. As at March 31, 2026, the accrued interest of \$65,000 was outstanding (December 31, 2025 - \$60,000).

On December 24, 2022, the Company completed a non-brokered private placement convertible debentures for aggregate proceeds of \$500,000. These convertible debentures have a three-year term and bear interest rate at 2% per annum and are convertible at the option of the holder into common shares of the Company at a deemed price of \$0.11. As at March 31, 2026, the accrued interest of \$32,500 was outstanding (December 31, 2025 - \$30,000).

On January 9, 2023, the Company completed a non-brokered private placement convertible debentures (the "Convertible Debentures") for aggregate proceeds of \$500,000. These Convertible Debentures have a three-year term and bear interest rate at 2% per annum and are convertible at the option of the holder into common shares of the Company at a deemed price of \$0.12. As at March 31, 2026, the accrued interest of \$32,500 was outstanding (December 31, 2025 - \$30,000).

On January 24, 2023, the Company completed a non-brokered private placement convertible debentures (the "Convertible Debentures") for aggregate proceeds of \$450,000. These convertible debentures have a three-year term and bear interest rate at 2% per annum and are convertible at the option of the holder into common shares of the Company at a deemed price of \$0.10. In May 2024, \$450,000 convertible debentures were converted into 4,500,000 common shares at \$0.10 per share, and the carrying value of the liability at amount of \$370,282 and equity component of \$133,211 was transferred to share capital. As at March 31, 2026, the accrued interest of \$12,375 was outstanding (December 31, 2025 - \$12,375).

CLASS 1 NICKEL & TECHNOLOGIES LIMITED
Management's Discussion and Analysis - Highlights
Three Months Ended March 31, 2026
Dated - May 22, 2026

On January 12, 2024, the Company completed a non-brokered private placement of convertible debentures (the "Convertible Debentures") for aggregate proceeds of \$400,000. The convertible debentures have a three-year term and bear interest rate at 2% per annum and are convertible at the option of the holder into 8,000,000 common shares of the Company at a deemed price of \$0.05. At initial recognition, \$277,935 was recorded as liability while \$117,319 (net of transaction cost of \$4,746) was recorded as equity. In May 2024, \$400,000 convertible debentures were converted into 8,000,000 common shares at \$0.05 per share, and the carrying value of the liability at amount of \$291,451 was transferred to share capital. As at March 31, 2026, the accrued interest of \$2,667 was outstanding (December 31, 2025 - \$2,667).

As the debentures have a conversion feature, the equity and debt components must be bifurcated. The value assigned to the liability on the date of issuance was the present value of the contractually determined stream of future cash flows discounted at 15%, being the estimated rate that the market would apply to an instrument with comparable credit status and provide substantially the same cash flows, on the same terms, but without the conversion option. From the date of issuance, the liability component accretes up to its principal value using the effective interest method, with the charge recorded in finance expenses in the consolidated statement of loss. Finally, the residual balance of proceeds on the offering was assigned to the conversion feature.

The Company recorded as transaction costs \$4,746 for the 2024 and \$1,204 for the 2023 convertible debentures. The issuances of convertible debentures were fully subscribed by the President of the Company.

The components of the Company's convertible debentures as of March 31, 2026 are as follows:

	Liability Component	Equity Component	Total
Balance as at December 31, 2024	\$ 1,974,903	\$ 723,697	\$ 2,698,600
Accretion	269,316	-	269,316
Balance, as at December 31, 2025	\$ 2,244,219	\$ 723,697	\$ 2,967,916
Accretion	10,000	-	10,000
Balance, as at March 31, 2026	\$ 2,254,219	\$ 723,697	\$ 2,977,916

During the three months ended March 31, 2026, the Company accrued \$10,000 (three months ended March 31, 2025 - accrual \$67,329) in finance expenses. As at March 31, 2026, the Company accrued interest payable for \$145,042 (December 31, 2025 - \$135,042) included in the convertible debenture liability component.

ACCOUNTING POLICIES

Cash and cash equivalents (including electronic payment arrangements)

Cash and cash equivalents consist of cash on hand and deposits held at financial institutions that are readily convertible to known amounts of cash and subject to an insignificant risk of changes in value. The Company has early adopted the amendments to IFRS 9, Financial Instruments related to the derecognition of financial liabilities settled through electronic payment systems. In accordance with these amendments, a financial liability is derecognized before settlement when payment is effected through an electronic payment system and all of the following conditions are met: (i) the Company has no practical ability to withdraw, stop or cancel the payment instruction; (ii) the payment instruction results in the counterparty obtaining an enforceable right to receive cash; and (iii) the Company does not have access to the cash transferred once the payment instruction is initiated. When these conditions are satisfied, the related financial liability and the corresponding cash and cash equivalents balance are derecognized on the date the payment instruction is initiated rather than on the settlement date.

CLASS 1 NICKEL & TECHNOLOGIES LIMITED
Management's Discussion and Analysis - Highlights
Three Months Ended March 31, 2026
Dated - May 22, 2026

New standards adopted

The following amendments were effective for the Company from January 1, 2026 and has been incorporated into the financial statements::

- Classification and measurement of Financial Instruments - Amendments to IFRS 9 Financial Instruments and IFRS 7 *Financial Instruments: Disclosures*
- Annual Improvements to IFRS Accounting Standards - Amendments to:
 - IFRS 7 *Financial Instruments: Disclosures and its accompanying Guidance on implementing IFRS 7*;
 - IFRS 9 *Financial Instruments*;
 - IFRS 10 *Consolidated Financial Statements*; and
 - IAS 7 *Statement of Cash flows*

There was no material impact on the interim financial statements as a result of their adoption.

Certain pronouncements have been issued by the IASB that are mandatory for accounting periods after December 31, 2026:

- Presentation and Disclosure in Financial Statements (IFRS 18), which is effective for periods on or after January 1, 2027.

Even though IFRS 18 will not have any effect on the recognition and measurement of items in the financial statements, it is expected to have a significant effect on the presentation and disclosure of certain items. The Company's financial statements are expected to include changes related to categorization and subtotals in the statement of profit or loss, aggregation/disaggregation and labelling of information, and disclosure of management-defined performance measures.

COMMITMENTS AND CONTINGENCIES

Matachewan First Nation ("MFN")

The Company entered into a signed Memorandum of Understanding ("MOU") whereby the Company recognizes the traditional values of the MFN and commits the Company to consult and establish a mutually beneficial cooperative and productive relationship to advance the Alexo-Dundonald Nickel Project. The agreement also provides MFN opportunity to participate in the benefits of the Project through business opportunities, employment and training, financial compensation, and consultation on environmental matters.

Environmental contingencies

The Company's exploration activities are subject to various federal, provincial, and international laws and regulations governing the protection of the environment. These laws and regulations are continually changing and are generally becoming more restrictive. The Company conducts its operations so as to protect public health and the environment and believes its operations are materially in compliance with all applicable laws and regulations. The Company has made, and expects to make in the future, expenditures to comply with such laws and regulations.

CLASS 1 NICKEL & TECHNOLOGIES LIMITED
Management's Discussion and Analysis - Highlights
Three Months Ended March 31, 2026
Dated - May 22, 2026

Flow-through shares

As at March 31, 2026, pursuant to the issuance of flow-through shares in December 2024, the Company is required to incur qualifying expenditures of \$1,650,000 by December 31, 2025, as part of the flow-through funding agreement closing in December 2024 (see note 9). As at March 31, 2026, the Company has spent \$720,311 related to the flow-through agreement. The flow-through agreements require the Company to renounce certain tax deductions for Canadian exploration expenditures incurred on the Company's mineral properties to flow-through participants. The Company is subject to Part XII.6 taxes on any unspent flow-through expenditures after January 1, 2026 for flow-through funds raised in 2024, and paid \$129,891 during the three months ended March 31, 2026. The Company will indemnified the subscribers for any tax related amounts that become payable by the subscriber as a result of the Company not meeting its expenditure commitments.

OUTSTANDING SHARE DATA AS OF REPORT DATE

As of the date of this MD&A, the Company has the following securities issued and outstanding: (a) 203,024,378 common shares; and (b) 11,765,502 stock options.

SUBSEQUENT EVENTS

On May 8, 2026, the Company announced it propose to complete a non-brokered private placement pursuant to which it will issued up to 2,419,354 units of the Company (the "Units") at a price of \$0.124 per unit to raise aggregate gross proceeds of up to \$300,000. Each Unit will consist of one common share of the Company (a "Share") and one half of a common share purchase warrant, with each whole such common share purchase warrant entitling the holder thereof to acquire on additional Share at an exercise price of \$0.25 for a period of three years from the date of issuance thereof.

In addition, the Company has entered into agreements with creditors of the Company to issue an aggregate of 16,666,666 Shares at a deemed price of \$0.12 per Share in satisfaction of outstanding indebtedness owing in the aggregate amount of \$2,000,000 (the " Share for Debt Transaction"). David Fitch will acquire, directly or indirectly, all of the Shares issuable pursuant to the Share for Debt Transaction.

The private placement and the Share for Debt Transaction will be subject to a statutory hold period expiring four months and one day following the date of closing. Both the private placement and Share for Debt Transaction remain subject to the approval of the Canadian Securities Exchange.

DISCLOSURE CONTROL AND PROCEDURES

Management has established processes to provide it with sufficient knowledge to support representations that it has exercised reasonable diligence to ensure that (i) the consolidated financial statements do not contain any untrue statement of material fact or omit to state a material fact required to be stated or that is necessary to make a statement not misleading in light of the circumstances under which it is made, as of the date of and for the period presented by the consolidated financial statements, and (ii) the consolidated financial statements fairly present in all material respects the financial condition, results of operations and cash flow of the Company, as of the date of and for the period presented

In contrast to the certificate required for non-venture issuers under National Instrument 52-109, Certification of Disclosure in Issuers' Annual and Interim Filings ("NI 52-109"), the Venture Issuer Basic Certificate filed by the Company does not include representations relating to the establishment and maintenance of disclosure controls and procedures ("DC&P") and internal control over financial reporting ("ICFR"), as defined in NI 52-109. In particular, the certifying officers filing such certificate are not making any representations relating to the establishment and maintenance of:

- I. controls and other procedures designed to provide reasonable assurance that information required to be disclosed by the issuer in its annual filings, interim filings or other reports filed or submitted under securities legislation is recorded, processed, summarized and reported within the time periods specified in securities legislation; and
- II. a process to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with the issuer's generally accepted accounting principles (IFRS).

The Company's certifying officers are responsible for ensuring that processes are in place to provide them with sufficient knowledge to support the representations they are making in such certificate. Investors should be aware that inherent limitations on the ability of certifying officers of a venture issuer to design and implement on a cost-effective basis DC&P and ICFR as defined in NI 52-109 may result in additional risks to the quality, reliability, transparency and timeliness of interim and annual filings and other reports provided under securities legislation.

RISKS AND UNCERTAINTIES

An investment in the securities of the Company is highly speculative and involves numerous and significant risks. Such investment should be undertaken only by investors whose financial resources are sufficient to enable them to assume these risks and who have no need for immediate liquidity in their investment. Prospective investors should carefully consider the risk factors that have affected, and which in the future are reasonably expected to affect, the Company and its financial position. Please refer to the section entitled "Risk and Uncertainties" in the Company's annual management's discussion & analysis for the fiscal year ended December 31, 2025, available on SEDAR+ at www.sedarplus.ca.