



**MANAGEMENT'S DISCUSSION AND ANALYSIS OF
FINANCIAL CONDITION AND RESULTS OF OPERATIONS
NINE MONTHS ENDED DECEMBER 31, 2021**
(Expressed in Canadian Dollars unless otherwise indicated)



MANAGEMENT'S DISCUSSION AND ANALYSIS

NINE MONTHS ENDED DECEMBER 31, 2021

1.0 INTRODUCTION

The following Management's Discussion and Analysis ("MD&A") is Management's review of the financial condition and results of operations for the nine months ended December 31, 2021 (the "Reporting Period") of Firestone Ventures Inc. ("Firestone" or the "Company"). This MD&A is prepared as of March 1, 2022, unless otherwise indicated and should be read in conjunction with the annual consolidated financial statements for the year ended March 31, 2021 ("Annual Financial Statements") and the notes related thereto and the condensed consolidated interim financial statements for the nine months ended December 31, 2021 ("Interim Financial Statements"), both of which have been prepared in accordance with International Financial Reporting Standards ("IFRS"). All amounts have been expressed in Canadian Dollars unless otherwise indicated. Additional information relating to the Company can be found on SEDAR at www.sedar.com.

2.0 CAUTIONARY NOTE – "FORWARD-LOOKING INFORMATION"

This MD&A contains "forward-looking information" under applicable Canadian securities legislation. Except for statements of historical fact relating to the Company, information contained herein constitutes forward-looking information, including any information as to the Company's strategy, plans or future financial or operating performance. Forward-looking statements are characterized by words such as "plan," "expect," "budget," "target," "project," "intend," "believe," "anticipate," "estimate" and other similar words, or statements that certain events or conditions "may" or "will" occur. Forward-looking statements are based on the opinions, assumptions and estimates of management considered reasonable at the date the statements are made and are inherently subject to a variety of risks and uncertainties and other known and unknown factors that could cause actual events or results to differ materially from those projected in the forward-looking information. These factors include the Company's expectations in connection with the expected exploration on its projects, potential development and expansion plans on the Company's projects, the impact of general business and economic conditions, global liquidity, inflation, inability to raise additional funds as may be required through debt or equity markets, fluctuating metal prices (such as those of zinc, lead, copper and silver, currency exchange rates (such as the Canadian Dollar ("C\$") versus the United States Dollar ("USD")), possible variations in metal grade encountered in exploration, changes in accounting policies, risks related to non-core project disposition, risks related to acquisitions, changes in project parameters as plans continue to be refined, changes in project development time frames, the possibility of project cost overruns or unanticipated costs and expenses, higher prices for fuel, power, labour and other consumables contributing to higher costs and general risks of the mining industry, unanticipated results of future studies, seasonality and unanticipated weather changes, costs and timing of the development of new deposits, if any, success of exploration activities, permitting time lines, government regulation and the risk of government expropriation of exploration properties, environmental risks, unanticipated reclamation expenses, title disputes or claims, limitations on insurance coverage and timing and possible outcome of labour disputes and/or shortages, as well as those risk factors discussed or referred to herein. Although the Company has attempted to identify important factors that could cause actual actions, events or results to differ materially from those described in forward-looking information, there may be other factors that cause actions, events or results not to be anticipated, estimated or intended. There can be no assurance that forward-looking information will prove to be accurate, as actual results and future events could differ materially from those anticipated in such statements. The Company undertakes no obligation to update forward-looking statements if circumstances or Management's



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estimates, assumptions or opinions should change, except as required by applicable law. The reader is cautioned not to place undue reliance on forward-looking information. The forward-looking information contained herein is presented for the purpose of assisting investors in understanding the Company's expected financial and operational performance and results as at and for the periods ended on the dates presented in the Company's plans and objectives and may not be appropriate for other purposes.

Examples of such forward-looking information in this document include, but are not limited to statements with respect to the following, each of which is subject to significant risks and uncertainties and is based on a number of assumptions which may prove to be incorrect:

- Our intention to raise additional funds to finance corporate and exploration expenditures. See Section 11.0 – *Liquidity, Capital Management and Going Concern*
- The discussions of future plans for all of our exploration properties. See Section 8.0 - *Results of Operations - Exploration Activity Update*

3.0 REPORT DATED: March 1, 2022

4.0 CORPORATE INFORMATION

Corporate Office

Suite 1050, 36 Toronto St.
Toronto, Ontario Canada M5C 2C5
Tel: (416) 583-1646

Email: info@firestoneventures.com and [website: www.firestoneventures.com](http://www.firestoneventures.com)

The Company's registered office is currently located at Suite 1250, 639 – 5th Ave. S.W., Calgary, Alberta, T2P 0M9, Canada.

Directors, Management and Advisors

Dr. Keith Barron – Chairman, President & CEO, Director
Donna McLean – Chief Financial Officer
Warren Boyd – Independent Director
Dr. Scott Morrison – Independent Director

5.0 DESCRIPTION OF BUSINESS

Firestone was incorporated on May 25, 1987 under the name "Gold Torch Resources Ltd." It has undergone several name changes with the current name having taken effect on December 6, 1999. Firestone is a reporting issuer in British Columbia and Alberta and trades on the TSX Venture Exchange NEX Board ("TSX-V" -"NEX") under the symbol FV.H and the Frankfurt Stock Exchange under the symbol F5V.



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Nature of Operations

Firestone is a junior mineral exploration company engaged in the identification, evaluation, acquisition and exploration of mineral property interests with a focus on zinc, lead and copper. Historically, through its wholly owned subsidiary Fuego Estrella, S.A., ("FESA"), the Company has been exploring certain mineral property interests in Guatemala.

Guatemala Operations Sold

Leading up to the Shares Sale, Management determined that the long-time-held Guatemala assets met the criteria of being 'held for sale' assets, as they maintained that their carrying amount or fair value would be recovered principally through their divestiture and not by continued utilization. Pursuant to IFRS 5, Non-Current Assets Held for Sale and Discontinued Operations, the Interim Financial Statements of the Company have been reclassified to reflect the discontinued operations of FESA.

On December 17, 2021 the Company completed the sale of all of the outstanding shares of FESA to an arms' length party for cash consideration of US\$500,000 (\$644,300) (the "Shares Sale" or "Transaction"). The entries recorded in the accounting records of the Company, for the Transaction were as follows:

Net Assets	Total
Cash	\$5,067
Accounts payable and accrued liabilities	(12,956)
	\$(7,891)
	</

Upon consolidation cumulative inter-entity balances and transactions, including advances to the subsidiary, were eliminated.

As a condition of the closing of the Shares Sale, a severance payment in the amount of \$38,725 was paid to the long serving Country Manager. There are no other obligations residual to the Shares Sale.



MANAGEMENT'S DISCUSSION AND ANALYSIS

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The assets and liabilities of the discontinued operations at December 17, 2021 and 2020 were as follows:

	As at December 17,	
	2021 (\$)	2020 (\$)
Cash	5,067	2,387
Prepaid expenses	-	5,936
Accounts payable and accrued	(12,958)	(14,580)

The following sets forth the results of operations for the discontinued operations for nine months ended December 31, 2021 and 2020:

	Nine months ended December 31,	
	2021	2020
Exploration expenses	\$63,826	\$24,060
Professional and general and administrative ("G&A")	6,620	21,943
Net loss before other item:	\$70,446	\$46,003
Foreign exchange loss	415	1,034
Net loss - discontinued operations	\$70,861	\$47,037

See Interim Financial Statements - note 5 - *Sale of FESA and discontinued operations*.

Meanwhile, Management continues to examine and evaluate other potential prospects as industry conditions are creating opportunities for companies such as Firestone, to expand their asset base.

6.0 SELECTED FINANCIAL INFORMATION (including results from continuing and discontinued operations combined).

As at	December 31, 2021	March 31, 2021
Cash	\$651,484	\$10,281
Working capital (deficiency)	\$(109,263)	\$(663,496)
Total assets	\$672,181	\$25,752
Total liabilities	\$(781,444)	\$(689,248)
Deficit	\$(24,345,230)	\$(24,704,314)



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	Three months ended December 31,	
	2021	2020
General and administrative expenses excluding share-based compensation ("G&A")	\$(94,949)	\$(25,018)
Share-based compensation	(90,149)	(4,172)
Exploration expenses	(568)	(7,431)
Gain on sale of FESA	636,409	-
Foreign exchange gain (loss)	(1,530)	(355)
Net income (loss)	\$449,211	\$(32,804)
Basic and diluted income (loss) per share	\$0.01	\$(0.00)

	Nine months ended December 31,	
	2021	2020
General and administrative expenses excluding share-based compensation ("G&A")	\$(120,511)	\$(102,365)
Share-based compensation	(90,149)	(4,172)
Exploration expenses	(64,395)	(24,060)
Net sale of FESA	636,409	-
Foreign exchange (loss)	(1,856)	(1,181)
Net income (loss)	\$359,084	\$(131,778)
Basic and diluted income (loss) per share	\$0.01	\$(0.00)

7.0 OVERALL PERFORMANCE - Financial position, operating results and cash flows

7.1.1 Financial Position

As an exploration company, Firestone does not generate revenue. At December 31, 2021, the Company had accumulated losses of \$24,345,230 (March 31, 2021 – \$24,704,314) and will continue to incur losses until achieving commercial production if its exploration program is successful in delineating a commercially viable ore reserve.

Cash-on-hand is minimal and cash calls are made to a director/related party (the "Lender") only 'as needed'. At December 31, 2021, the Company had cash of 651,484 (March 31, 2021 - \$10,281) and liabilities of: accounts payables and accrued liabilities of \$100,516 (March 31, 2021 – \$80,264), due to related parties of \$41,106 (March 31, 2021 - \$36,074) and promissory note of \$639,822 (March 31, 2021 - \$572,910).

On December 17, 2021 the Company completed the previously announced sale of the shares and assets of FESA, its wholly owned subsidiary in Guatemala. The sale transaction added \$644,300 to Firestone's treasury. On closing the Company assumed \$12,958 of aged payables and \$5,067 cash. During the quarter and prior to the closing, cash calls were made to the Lender in the amount of \$66,912 (2020 - \$119,610) to pay down accounts payable and meet ongoing corporate and exploration costs. Share



MANAGEMENT'S DISCUSSION AND ANALYSIS

NINE MONTHS ENDED DECEMBER 31, 2021

capital increased following the exercise of 2,100,000 stock options while contributed surplus decreased due to the fair value of the exercised stock options being reclassified to share capital.

7.1.2 Operating Results and Financial Performance for nine months ended December 31, 2021/2020) (the "Reporting Periods")

For the 2021 Reporting Period, the Company posted a net loss of \$359,084 (2020 - \$131,778). The monthly G&A of approximately \$10,000 is expended for management fees for two consultants, namely the CFO in Canada and the licensed accountant in Guatemala, rent, internet, website and telecommunications expenses, audit and tax accounting fees, NEX sustaining fees, SEDAR filing fees and transfer agent fees. Share-based compensation expense of \$4,172 was recorded in H1/20 as the Company expensed the amortization of the fair value for options granted in 2018. These options fully vested Q2/2020. Exploration expenses of \$64,395 (2020 - \$16,629) were higher largely due to the required payment of \$38,725 as severance, to the long serving Country Manager. Monthly costs in Guatemala, of approximately \$2,500 - \$3,000 are classified as 'exploration' expense and cover the salary of Firestone's Country Manager ("CM"), core storage rental fees, annual permit/license fees and some travel expenses for our CM to travel to Guatemala City to attend at the Ministry of Mines office, to oversee our banking and to meet with Firestone's lawyers, when warranted. During the Reporting Period foreign exchange rates for the USD against the CAD remained fairly constant. The Company buys USD, as needed, at market, to pay certain expenses. In the Reporting Period the intermittent purchasing of USD currency resulted in a modest foreign exchange loss of \$1,856 being recorded compared to a decreased loss of \$147 incurred in the comparable period in H2/20. Professional and administrative fees increased year-over-year, as the Company engaged consultants and legal counsel to work on the impending Shares Sale. Travel expenses increased year-over-year to reimburse our Country Manager for travel costs incurred for two trips to Guatemala City to a) work on the Shares Sale and b) effect an acquisition of an abutting property interest that became germane to the Shares Sale.

Firestone shares office space and services with other public companies. Various overhead items such as rent are shared between different operating companies and billed out by a Service Provider ("ServiceCo"). The monthly rate for the services provided by ServiceCo, year-over-year remained unchanged at \$3,000 per month. Accounts receivable were higher in 2021 which are principally unrefunded HST. Management believes this is fully collectible. Management fees remained constant year-over-year and Firestone's directors continue to receive no directors' fees. Regulatory fees and transfer agent expense were relatively constant year-over-year and included standard contracted monthly maintenance fees.



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7.1.3 General and Administrative Expense ("G&A")

Management continues to conserve cash wherever possible, while the Company endeavours to remain compliant with all regulatory and project maintenance and reporting requirements.

See section 7.1.2 above for an analysis of the following G&A costs:

	Three months ended December 31,		Nine months ended December 31,	
	2021	2020	2021	2020
Professional and administrative fees	\$12,723	\$12,347	\$40,223	\$19,347
Management fees	6,000	6,000	18,000	12,000
Office and general	3,765	5,752	16,041	10,342
Investor relations and travel	5,289	3,360	11,289	6,360
Regulatory and transfer agent	15,065	5,345	28,336	7,910
	\$42,842	\$32,819	113,891	55,974
Share-based compensation	90,149	1,672	90,149	4,172
G&A for continued operations	132,991	34,491	1204,040	60,146
G&A for discontinued operations - Professional and administrative fees and office and insurance	3,923	5,956	6,620	22,198
TOTAL	\$136,914	\$40,447	\$210,660	\$82,344

Professional and administrative fees were higher in 2021 as a result of engaging more consultants to act for the Company for due diligence and other housekeeping matters to prepare for the sale of FESA. G&A for the nine months ended December 31, 2020 for the discontinued operations were higher as Firestone retained legal and other consultants to advise on a) transfers of permits and b) curing the corporate profile of FESA in preparation for a potential sale of its shares.

7.1.4 Exploration Expenses ("E&E")

	Three months ended December 31,		Nine months ended December 31,	
	2021	2020	2021	2020
Salaries and geological consulting	\$41,063	\$6,054	\$52,745	\$13,183
Core storage rentals, permits, travel	7,585	798	11,650	3,446
TOTAL	\$48,648	\$6,852	\$64,395	\$16,629

Exploration expenses are almost 100% incurred in Guatemala. Firestone has had professional services agreements with two professionals in Guatemala – a geologist who serves as our Country Manager ("CM") and a public accountant however these contracts were terminated effective December 17, 2021. These professionals ensured that all regulatory filings, both technical and administrative in nature, were submitted, on a timely basis. A severance was paid to the CM on termination.



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Salaries and geological consulting of \$52,745 (\$13,183) were significantly higher due to the severance payment referenced above and the cost to engage a health and safety consultant for a report on the Project that was required prior to closing. There are no residual obligations post closing.

7.1.5 Cash Flows and Financing Activities

Historically, and prior to completion of the Shares Sale, the Company was reliant on the Lender for cash advances to meet its financial obligations. For the nine months ended December 31 2021, the Lender advanced \$66,912 to the Company compared to \$119,610 for the same period in 2020. An additional cash call was made to the Lender in September 2020 to cover the legal and consulting fees incurred to ensure certain permits were transferred to the Company, for the Torlon Project. At December 31, 2021, the Lender is owed \$639,822 (March 31, 2021 - \$572,910). This indebtedness is non-interest-bearing and due on demand.

There is no written commitment from the Lender to continue funding the Company's activities and the Company's ability to continue as a going concern is contingent on its ability to obtain additional financing. Attracting new capital continues to be a challenge for the Company but Management believes this is achievable with the right project.

8.0 RESULTS OF OPERATIONS – Exploration Activity Update

8.1.1 CURRENT PROJECTS

After almost eight years of managing the Torlon project property mineral interests, Firestone's Management determined that the long-time-held Guatemala assets meet the criteria of being 'held for sale' assets, as they have concluded that their carrying amount or fair value would be recovered principally through their divestiture and not by continuing utilization. Pursuant to IFRS 5, *Non-Current Assets Held for Sale and Discontinued Operations*, the Company began to reclassify their interim financial statements in order to differentiate the results of operations for the continued operations from the discontinued operations. The comparative financial statements for the same periods in 2020 have also been restated to conform to this principle.

On December 17, 2021 the Company completed the closing of the FESA Shares Sale in Guatemala, to an arms' length party for cash consideration of US\$500,000. Consequently, Management continues to examine and evaluate other potential prospects that might be synergistic with the Company's technical, administrative, and financial expertise.

9.0 QUARTERLY RESULTS

While the costs of maintaining Firestone as a public company are primarily fixed in nature, (e.g., tariffs for annual Exchange listing, SEDAR fees and transfer agent fees, are mandated), Management continues to conserve cash wherever possible and negotiate consulting and other fees where discretionary.



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The following summary of **quarterly** results are derived from the Interim Financial Statements prepared by Management:

	F2022			F2021				F2020
	Dec.	Sep.	June	Mar.	Dec.	Sep.	June	Mar.
	\$	\$	\$	\$	\$	\$	\$	\$
G&A expenses, other than share-based compensation	(46,745)	(38,791)	(34,092)	(36,730)	(25,018)	(35,655)	(41,690)	(45,356)
Exploration expense	(48,772)	(8,651)	(8,804)	(6,267)	(7,431)	(8,280)	(8,349)	(9,892)
Gain on sale of FESA	636,409							
Share-based compensation exp.	(90,149)	-	-	-	-	(1,672)	(2,500)	-
Foreign exchange gain (loss)	(1,530)	-	210	(902)	(355)	(1,691)	865	(1,005)
Net loss and comprehensive loss	449,211	(47,442)	(42,686)	(43,899)	(32,804)	(47,298)	(51,674)	(56,253)
Basic and diluted income (loss) per share	\$0.01	\$(0.00)	\$(0.00)	\$(0.00)	\$(0.00)	\$(0.00)	\$(0.00)	\$(0.00)

10.0 SHARE CAPITAL AND SHARE-BASED COMPENSATION

During the nine months ended December 31, 2021, 2,100,000 common shares were issued for the exercise of 2,100,000 stock options. There were no share issuances in the same period in the prior year. As at December 31, 2021 there are 55,820,791 common shares issued and outstanding. There are no issued and outstanding warrants. Subsequent to December 31, 2021, a director exercised 500,000 stock options for proceeds of \$37,500.

For details of the share capital activity during the Reporting Period, see note 8 of the Interim Financial Statements.

10.1 Stock Options

The Company maintains a stock option plan (the "Plan") under which directors, officers, employees and consultants of the Company and its affiliates are eligible to receive stock options. The maximum number of common shares reserved for issuance under the Plan is 10% of the issued shares of the Company at the time of granting the options.



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The following table summarizes the Company's outstanding and exercisable stock at Reporting Period end:

Issued Number of Options	Exercisable Number of Options	Exercise Price	Expiry Date	Estimated Fair Value
1,000,000	1,000,000	\$0.075	July 26, 2023	71,133
1,950,000	650,000	\$0.13	November 19, 2026	230,637
2,950,000	1,650,000			\$301,770

The weighted average contractual life remaining for stock options at December 31, 2021 is 1.95 years. (December 31, 2020 - 1.22). The above stock options were not included in the computation of diluted net loss per share for the periods presented as they are anti-dilutive.

10.2 Restricted Stock Units ("RSU's")

The Company has a Restricted Stock Unit Incentive Plan, (the "RSU Plan") under which directors, officers, employees and consultants of the Company and its affiliates are eligible to receive RSU's. The maximum number of common shares reserved for issuance under the RSU Plan is 10% of the issued shares of the Company at the time of awarding the RSU's, or 4,612,079. At December 31, 2021 and March 31, 2021, no RSU's have been awarded.

11.0 LIQUIDITY, CAPITAL MANAGEMENT AND GOING CONCERN

The Company considers its capital structure to include share capital, contributed surplus and equity, which at December 31, 2021 was in deficiency of \$109,263 (March 31, 2021 – \$663,496). A total of \$653,382 or 85% of the Company's current indebtedness is owed to Dr. Keith Barron, Chairman and Chief Executive Officer ("CEO") and the Company's principal shareholder.

The Company's capital management objective is to ensure that there are adequate capital resources to fund planned exploration, sustain operations, and continue as a going concern. Fluctuations in commodity prices, along with political and economic uncertainties in Guatemala, have influenced financial markets and made it difficult to raise capital there, in order to fund exploration. See Section 19.0 – Other Risks and Uncertainties, for more information. There were no financing opportunities during the Reporting Period and Management continues to rely on related party loans to meet its financial obligations.

In the meantime, Management continues to examine current and other potential projects while considering various financing alternatives therein, including reorganizations, mergers, sales of assets, and other forms of debt and equity financing. There is no assurance that any such activity will generate funds that will be available for operations.



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12.0 RELATED PARTY TRANSACTIONS

Management fees and service costs

- (i) During the nine months ended December 31, 2021 and 2020, a total of \$18,000 (2020 - \$12,000) plus HST was charged to the Company by a company controlled by the CFO, on account of accounting consulting fees and recorded as management fees. Included in account payables and accrued liabilities at December 31, 2021 is \$19,146 (March 31, 2021 - \$11,930) owed to the CFO for unpaid services.
- (ii) During the nine months ended December 31, 2021 and 2020, the Company incurred \$27,000 of service costs, or \$9,000 per month, provided by a ServiceCo. These costs were allocated in the condensed consolidated interim financial statements, as follows: \$9,000 to office and insurance (\$9,000 rent expense), \$9,000 to professional and administration fees and \$9,000 for other expenses categorized as investor relations and travel. Included in accounts payable and accrued liabilities at December 31, 2021 is \$21,960 (March 31, 2021 - \$13,560) owing to ServiceCo.
- (iii) During the year ended March 2021, the Company retained a spanish-speaking legal manager (the "Consultant") from Aurania Resources Ltd. ("Aurania") to provide consulting services related to permitting and other legal matters in Guatemala. Mr. Barron, Chair and CEO of the Company is also Chair and CEO of Aurania. The fees charged by Aurania simply reimbursed Aurania for the Consultant's time spent on Firestone matters. Included in accounts payable and accrued liabilities at December 31, 2021 is \$nil (March 31, 2021 - \$10,584) owed to Aurania for unpaid fees charged.

12.1 Key Management compensation

In accordance with IAS 24, Key Management personnel are those having authority and responsibility for planning, directing and controlling the activities of the Company directly or indirectly, including any directors (executive and nonexecutive) of the Company.

The Chief Executive Officer ("CEO") receives no cash compensation and the cash compensation paid to the CFO is listed in table below. The directors receive no cash compensation however they are eligible to be awarded stock options and RSU's.

For the nine months ended December 31, 2021 and 2020, the following is the compensation recorded for Key Management:

	Nine months ended December 31,	
	2021	2020
Management consulting fees	\$18,000	\$12,000
Share-based compensation	90,149	4,172
Total	\$108,149	\$16,172

See Section 17.0 - *Commitments and Contingencies*.



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13.0 PROMISSORY NOTES

(a) Promissory note advances

	Nine months ended December 31, 2020	Year ended March 31, 2021
Balance, beginning of period	\$572,910	\$402,000
Cash advances	66,912	170,910
Balance, end of period	\$639,822	\$572,910

For the nine months ended December 31, 2021, cash calls to the Lender of \$66,912 (2020 - \$119,610) were made to meet the ongoing corporate and exploration expenses of the Company.

14.0 TREND INFORMATION

There are no major trends that are anticipated to have a material effect on the Company's financial condition and results of operations in the near future.

15.0 OFF-BALANCE SHEET ARRANGEMENTS

The Company has no off-balance sheet arrangements, no capital lease agreements and no long-term debt obligations.

16.0 PROPOSED TRANSACTIONS

As at December 31, 2021, the Company has no definitive transactions to acquire or dispose of any asset other than the Transaction referred to above in Section 5.0 - *Description of Business*. However, Management has been actively reviewing potential property acquisitions, investment and joint venture transactions and other opportunities.

17.0 COMMITMENTS AND CONTINGENCIES

(a) Environmental Contingencies

The Company's exploration activities are subject to various federal, state and municipal laws and regulations governing the protection of the environment. The Company conducts its operations so as to protect public health and the environment.

(b) Service Costs Agreement

ServiceCo provides rental space, investor relations, administrative and IT services to the Company at a monthly cost of \$3,000. This agreement may be terminated by the Company with 90 days' written notice provided to ServiceCo of the Company's intention to terminate the agreement. See Section 12 – *Related Party Transactions*.



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(c) Advisor Agreement

On July 21, 2020, the Company engaged John Kowalchuk as a technical advisor. Mr. Kowalchuk served as director of the Company from September 21, 2005 to July 21, 2020. Pursuant to his appointment, Mr. Kowalchuk has been retained to advise the Company on technical matters related to the Company's Guatemala projects. Compensation for the engagement was the continuation of his 500,000 stock options. Mr. Kowalchuk exercised his options in June 2021 and his Advisor engagement ceased on July 29, 2021.

18.0 DISCLOSURE OF OUTSTANDING SHARE DATA

From March 31, 2021 to the date of this MD&A, a total of 2,100,000 stock options were exercised for the issuance of 2,100,000 common shares, for total proceeds of \$105,000.

At March 1, 2022, Firestone has issued/granted:

- ✓ 56,320,791 common shares
- ✓ 2,450,000 stock options with exercise prices from \$0.075 to \$0.13, expiring from July 26, 2023 to November 19, 2026.

There are no warrants or RSU's issued.

19.0 ACCOUNTING POLICIES

See Annual Financial Statements - note 2 – *Significant Accounting Policies* for a detailed description of the adopted changes to certain accounting standards and policies made during the Reporting Period. These new standards and changes, other than reclassifying the operations of FESA as a discontinued operation, did not have any material impact on the Company's Annual Financial Statements.

20.0 INCOME TAXES

See Annual Financial Statements – note 11 – *Income Taxes* for details of the Company's provision for tax, tax losses and deferred tax position.

21.0 CAPITAL AND FINANCIAL RISK MANAGEMENT

21.1 Capital management

The Company considers the capital that it manages to include share capital, contributed surplus and deficit, which at December 31, 2021, was a deficiency of \$109,263 (March 31, 2021 - \$663,496). The Company manages its capital structure and makes adjustments to it, based on the funds needed in order to support the acquisition, exploration and development of mineral properties. Management does this, in light of changes in economic conditions and the risk characteristics of the underlying assets. There has been no change with respect to the overall capital risk management strategy during the nine months ended December 31, 2021 and 2020.



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The Company has been operating on a care-and-maintenance basis. During the nine months ended December 31, 2021, the Lender advanced an aggregate of \$66,912 (2020 - \$170,910) in short-term advances to assist the Company to meet its financial obligations. The sale of FESA added US\$500,000 (\$644,300) to the Company's treasury.

See Section 5.0 - *Description of Business*.

21.2 Financial risk management

The Company's activities expose it to a variety of financial risks: credit risk, liquidity risk and market risk (including interest rate, foreign exchange rate, and commodity price risk). Risk management is carried out by the Company's Management team with guidance from the Audit Committee under policies approved by the Board of Directors. The Board of Directors also provides regular guidance for overall risk management.

(a) Credit risk

Credit risk is the risk of an unexpected loss if a third party to a financial instrument fails to meet its contractual obligations. The Company has no significant concentration of credit risk arising from its operations. Cash is held at select Canadian and Guatemalan financial institutions, from which management believes the risk of loss to be remote.

The Company does not have any material risk exposure to any single debtor or group of debtors.

(b) Liquidity risk

Liquidity risk arises through an excess of financial obligations over financial assets at any point in time. The Company's approach to managing liquidity risk is to maintain sufficient readily available cash to continue operations and meet its financial obligations as they become due. As the Company has no producing assets and operations profitability will not occur within the next twelve months, continued operations are dependent upon its ability to raise adequate financing. Successful completion of the Transaction resulted in adding USD\$500,000 (less any costs related to the sale) to Treasury.

As the Company has no producing assets, continued operations are dependent upon its ability to raise adequate financing in the market, through equity raises, short-term debt or by the disposition of assets.

As at December 31, 2021, the Company had \$651,484 in cash to settle \$100,516 of accounts payable and accrued liabilities, \$41,106 due to related parties and \$639,822 of promissory notes (March 31, 2021 - \$10,281 in cash to settle \$80,264 of accounts payable and accrued liabilities, \$36,074 due to related parties and \$572,910 of promissory notes).

Working capital will continue to fluctuate until the Company has achieved profitable levels of operations and profitability. Dependent on the Company's business strategy for the next twelve months, Management may need to raise additional funds to finance future corporate and exploration expenditures.



MANAGEMENT'S DISCUSSION AND ANALYSIS NINE MONTHS ENDED DECEMBER 31, 2021

(c) Market risk

Market risk is the risk related to changes in the market prices, such as fluctuations in foreign exchange rates and interest rates that will affect the Company's net earnings or the value of its financial instruments.

Interest rate risk

Cash balances are deposited in highly accessible and low-interest bank accounts that are used for short-term working capital requirements. The Company regularly monitors compliance to its cash management policy.

i. Foreign currency risk

Certain of the Company's expenses are incurred in USD and GTQ are therefore subject to gains or losses due to fluctuations in these currencies. Management believes that the foreign exchange risk derived from currency conversions is best served by not hedging its foreign exchange risk.

At December 31, 2021 and March 31, 2021, the Company's exposure to foreign currency risk with respect to amounts denominated in USD and GTQ, was substantially as follows:

In Canadian \$ equivalents	December 31, 2021	March 31, 2021
Cash and prepaid expenses	\$649,367	\$1,803
Accounts payable and accrued liabilities	(12,958)	(23,564)
Net exposure	\$636,409	\$(21,761)

(d) Commodity price risk

Commodity price risk is defined as the potential adverse future impact on earnings and economic value due to commodity price movements and volatility. The ability of the Company to develop its mineral properties and the future profitability of the Company is directly related to the market price of zinc, lead and copper commodities. Commodity prices have fluctuated significantly in recent years. There is no assurance that these metals will be produced in the future or that a profitable market will exist for them. At September 30, 2021 and 2020, the Company was not a metals commodity producer.

(e) Sensitivity analysis

As of December 31, 2021 and 2020, both the carrying and fair value amounts of the Company's financial instruments are approximately equivalent due to their short-term nature. Based on Management's knowledge and experience of the financial markets, the Company believes that a 10% strengthening of the Canadian dollar against the USD and GTQ would have increased (decreased) the net asset position of the Company at December 31, 2021 by \$(63,641) (at March 31, 2021 it would have increased the net asset position by \$2176). A 10% weakening of the Canadian dollar against the same would have had an equal but opposite effect.



MANAGEMENT'S DISCUSSION AND ANALYSIS NINE MONTHS ENDED DECEMBER 31, 2021

(f) Fair value of financial instruments

The Company's financial instruments include cash, amounts receivable, accounts payable and accrued liabilities, due to related parties and promissory notes. The fair values of cash, amounts receivable, accounts payable and accrued liabilities, due to related parties and promissory notes approximate their carrying amounts due to the short terms to maturity. The Company has no unrecognized financial instruments or derivative financial instruments.

It is Management's opinion that the Company is not exposed to other significant market risks arising from its financial instruments.

See Annual Financial Statements - note 2(f) – *Financial Instruments*

22.0 OTHER RISKS AND UNCERTAINTIES

The success of Firestone's business is subject to a number of factors including, but not limited to, those risks normally encountered by junior resource exploration companies such as exploration uncertainty, operating hazards, more onerous environmental regulation, competition with companies having greater resources, fluctuations in the price and demand for minerals, fluctuations in exchange rates and lack of operating cash flow. Firestone's ongoing ability to finance corporate and exploration costs will depend on, amongst other things, the viability of equity markets.

An investment in the common shares of the Company is speculative in nature and involves a high degree of risk.

Exploration, Development and Operating Risk

Mineral exploration involves many risks, which even a combination of experience, knowledge and careful evaluation, may not be able to overcome. Operations in which the Company has a direct or indirect interest will be subject to all the hazards and risks normally incidental to exploration and development, any of which could result in work stoppages, damage to the property, and possible environmental damage. None of the properties in which Firestone has an interest has a known body of commercially viable ore. Mining involves a high degree of risk and few properties that are explored are ultimately developed into producing mines. There is no assurance that any of Firestone's mineral exploration activities will result in discoveries of commercially viable ore bodies. In addition, operating in a foreign jurisdiction such as Guatemala exposes the Company to additional risks including potential political change, arbitrary changes in law or policies, inability or delays in obtaining permits, limitations on foreign ownership and other risks not specified here. Foreign currency fluctuations may also adversely affect the Company's financial position and operating results.

Management of the Guatemala operations attempts to mitigate risks associated with exploration and mining and minimize their effect on the Company's financial performance, but there is no guarantee that the Company will be operationally successful.



MANAGEMENT'S DISCUSSION AND ANALYSIS NINE MONTHS ENDED DECEMBER 31, 2021

Title

Property title may be subject to unregistered prior agreements and non-compliance with regulatory requirements.

Although the Company has taken steps to verify title to the properties on which it is conducting exploration, in accordance with industry standards for the current stage of exploration of such properties, these procedures do not guarantee the title to the permitted properties.

Environmental Matters

The Company's mining and exploration activities are subject to various federal, state and international laws and regulations governing the protection of the environment.

The Company believes its operations are materially in compliance with applicable laws and regulations. The Company has arranged for the deposit of a guarantee to ensure adequate funding to meet any future expenditure to comply with such laws and regulations. The amount that will need to be paid from this deposit, and the timing of any such payment, is unknown at this time.

Foreign Country Risk

The property interests are located outside of Canada and are subject to the risk of foreign investment, including increases in taxes and royalties, renegotiation of permits and currency exchange fluctuations.

The Company mitigates foreign country risk by keeping apprised of Guatemala's economic policies and political climate and by relying on certain advisors, including technical and financial consultants, to inform Management of any proposed change to the laws and regulations that could significantly impact the financial results of the Company.

Novel Coronavirus ("COVID-19")

Since March 2020 there has been a continuing global outbreak of COVID-19 which has had a significant impact on businesses through the restrictions put in place by the Canadian and Guatemalan governments regarding travel, business operations and isolation/quarantine orders. At this time, it is unknown the extent of the impact the COVID-19 outbreak may have on the Company as this will depend on future developments that are highly uncertain and that cannot be predicted with confidence. These uncertainties arise from the inability to predict the ultimate geographic spread of the disease, and the duration of the outbreak, including the duration of travel restrictions, business closures or disruptions, and quarantine/isolation measures that are currently, or may be put, in place by Canada and other countries to fight the virus.

The Company has mitigated some of this risk by a) Management and consultants are working from home b) Strictly complying with municipal, provincial, state and federal recommendations and policies c) Social distancing and hygiene adherence and d) Keeping apprised of the outbreaks and improvements (vaccinations) in Guatemala and Canada.