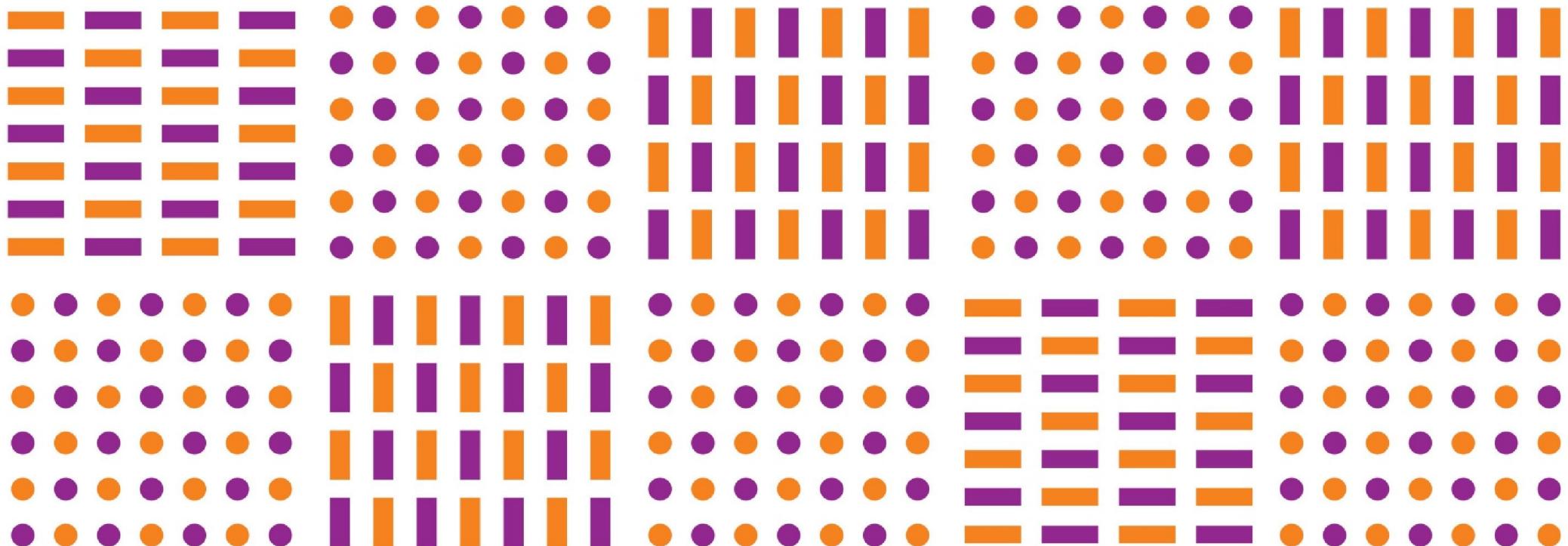


# Investor Presentation

Full Year 2019 Results

April 2020



# The Health Care Background



## HEALTH CARE: A LINCHPIN MARKET

able to influence the economic growth of a Country, to keep grip on public finances and social cohesion



## A CHANGING MARKET

- aging and life expectancy
- chronic diseases
- urbanization
- shortage of MD and of economic resources



## HEALTH CARE EXPENDITURE

Italy 2017

155 B€

(73% public- 27% private)

9.1% GDP

(16.9% USA – 11.1% Germany – 9.8% UK)

20% squander

40% of which inefficient care coordination

INCREASED  
DEMAND OF  
HEALTHCARE



THE CHALLENGE: make the health care systems more sustainable, containing costs and improving quality.



OPPORTUNITY  
ORGANISATIONAL AND  
TECHNOLOGICAL RENEWAL (digital health) Re-design the processes and the organisational models of the health care institutions



# GPI

## The Healthcare Partner

### MISSION

We are an international group, partnering up with the Healthcare Institutions to **ensure the continuous improvement of internal processes** to provide accurate and efficient care pathways through bespoke **software, services and technologies**

### VISION

We aim at being the **leading partner** in the route to **innovation for care**, therapy and preventive models to ensure health and well-being.



### A History of Growth

30 + years of experience, organic and M&A growth with an excellent track-record of management.



### Leadership

1° player in Italy: Access to Care services  
3° player in Italy: software solutions for health- and social-care



### International Footprint

offering solutions in more than 60 countries.



### Uniqueness

integrated software, technology and service solutions to optimise clinical, care and administrative and pathways.



### Quality of Life

Our competencies implement solutions and services that help improve the quality of life.

# STRATEGIC BUSINESS UNITS

Total Revenue Share

## TECHNOLOGIES

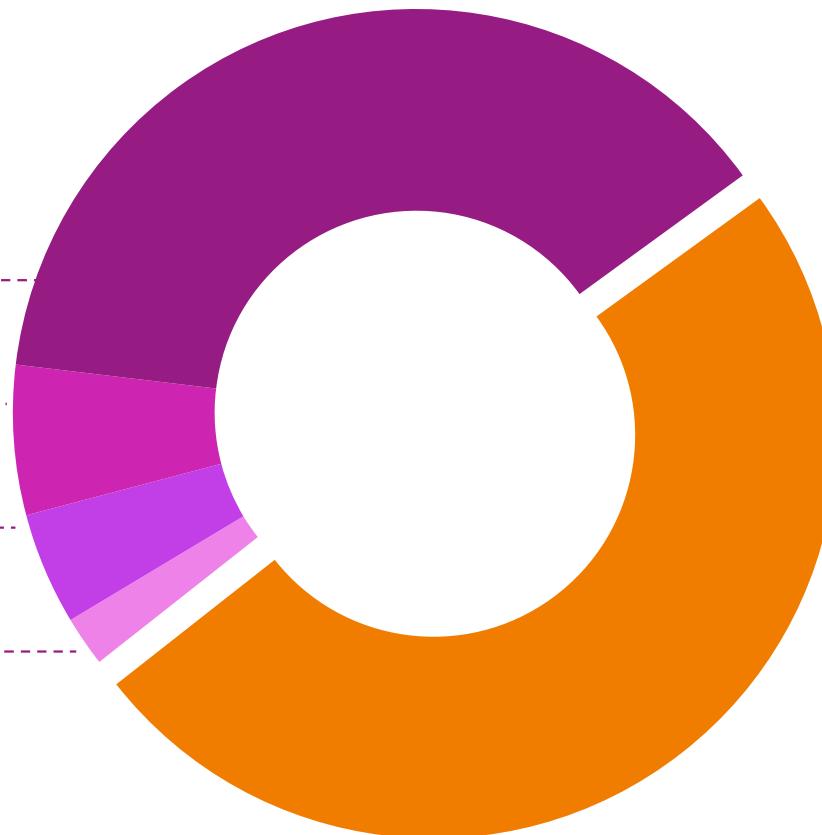
**50.6%**

> Software 38.1%

ICT 4.9%

Automation 4.8%

Pay 2.8%



## SERVICES

**49.4%**

Care

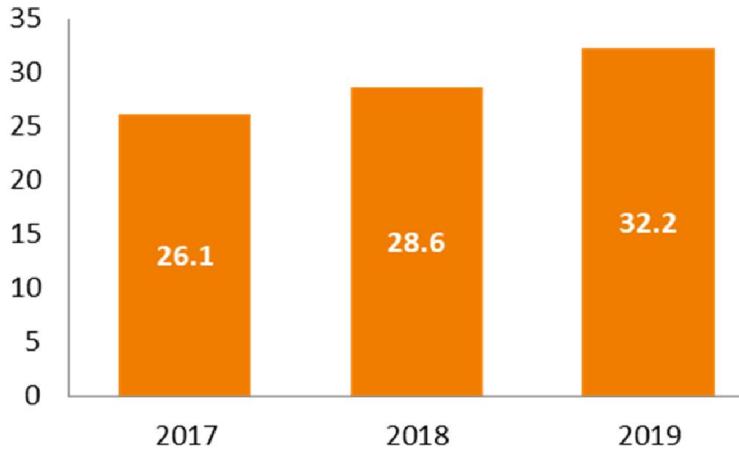
Notice: % SBU's revenue to total FY 2019 revenue

# GPI in figures

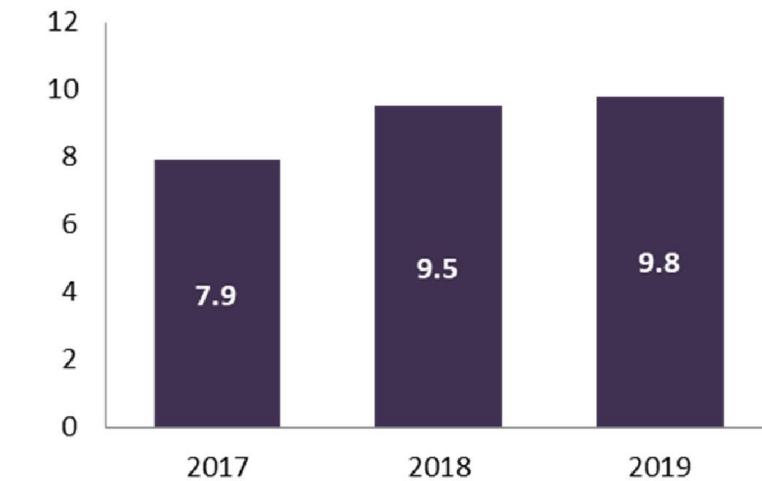
REVENUE M€



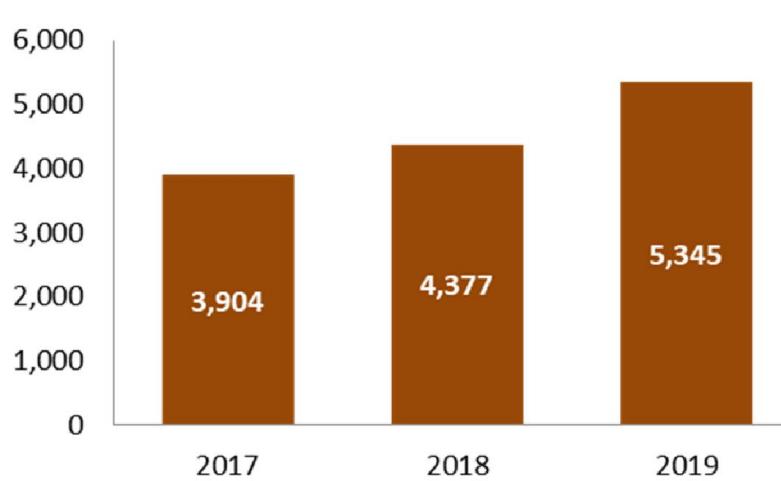
EBITDA M€ \*



NET PROFIT M€



HEADCOUNT



## A History of Steady Growth

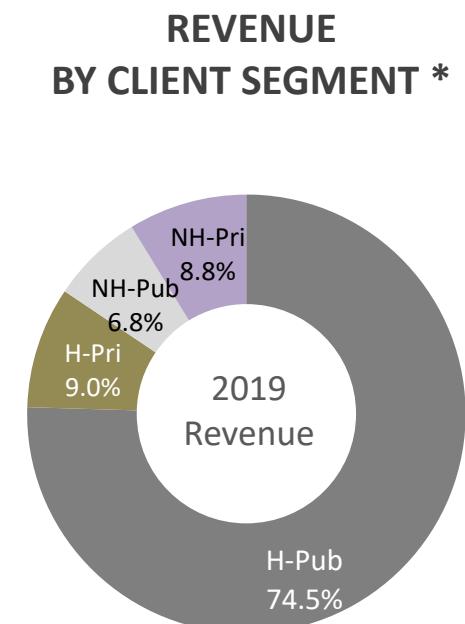
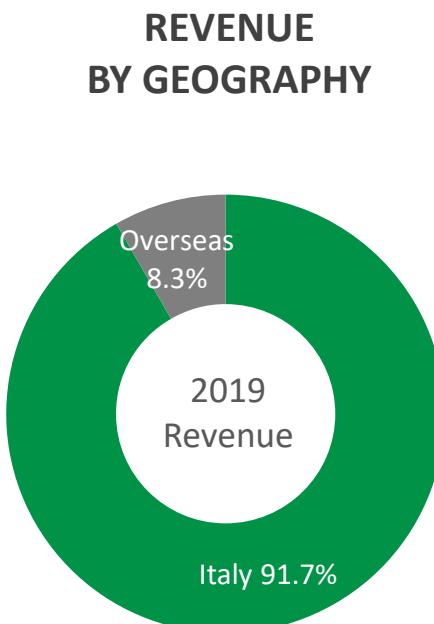
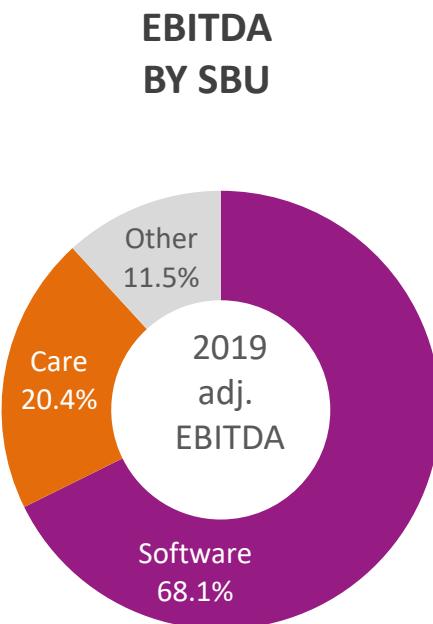
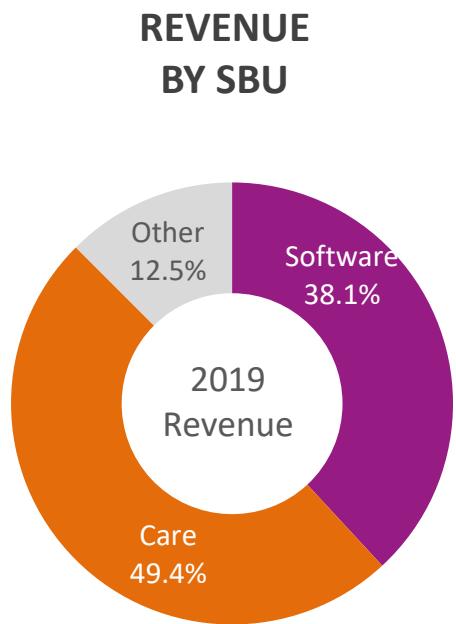
- **2013** Orizzonte equity fund invested in GPI - First minibond issued.
- **2016** merger between GPI and the SPAC CFP1. Start of trading in the stock market **AIM Italia**.
- **2018** graduated from AIM to **MTA** main market of Borsa Italiana.
- **> 75 mln M&A deals**

### Revenue 2016-2019

+ 20.9% CAGR  
+ 27.6% CAGR Organic

\* EBITDA 2017 and 2018 one-time costs removed; 2019 IFRS 16 effect included

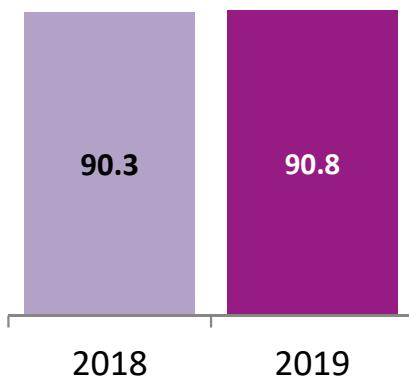
# Segmentation



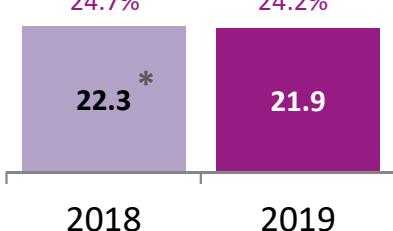
\*Customers profiles -- H-pub: Health care Public ; H-Pri: Health care Private, NH-Pub: non-Health care Public; NH-Pri: non-Health care Private

# > SBU Software

adj. REVENUE M€

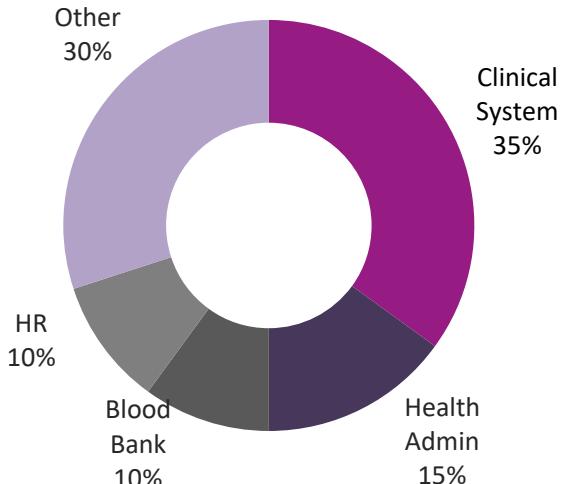


EBITDA M€



\* adj. EBITDA net of listing on MTA one-time costs

Product Lines



## Tenders' Win Ratio\*\*

- 35%

## Predictable Revenue

- 50%

## Client Retention

- 91%

## Contract Duration

- 1-3 years

## Awarded contracts value (annual average of the last 3 years)

- 6-7 M€/year

## Company ranking

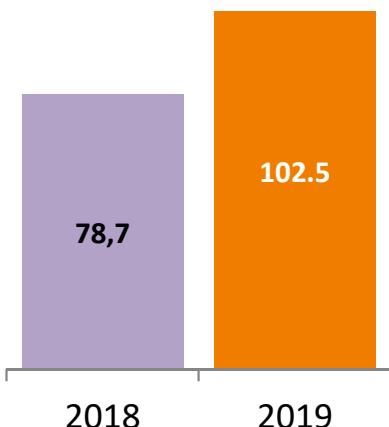
- 3rd player in Italy

\*\* Win ratio as a % of wins to n° of bids.

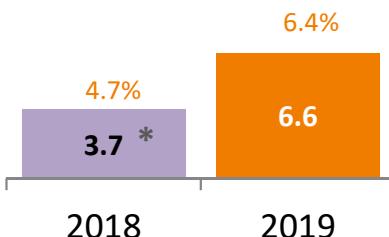
Conversion win ratio is 6.8% (won contracts value to tenders value 2017-2019)

# SBU Care

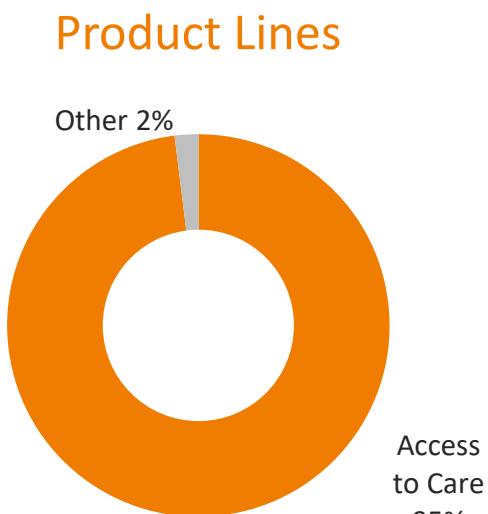
REVENUE M€  $\Delta +30\%$



EBITDA M€\*



\* adj. EBITDA net of listing on MTA one-time costs



Tenders' Win Ratio\*\*

- 40%

Predictable Revenue

- 95%

Client Retention

- 97%

Contract Duration

- 4-6 years

Awarded contracts value

(annual average of the last 3 years)

- 10-15 M€/year

Ranking

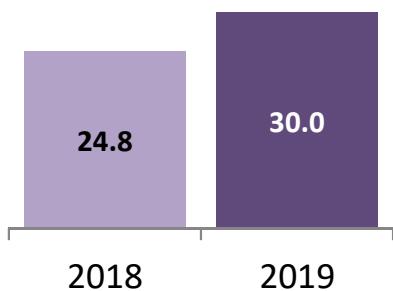
- 1st player in Italy

\*\* Win ratio as a % of wins to n° of bids.

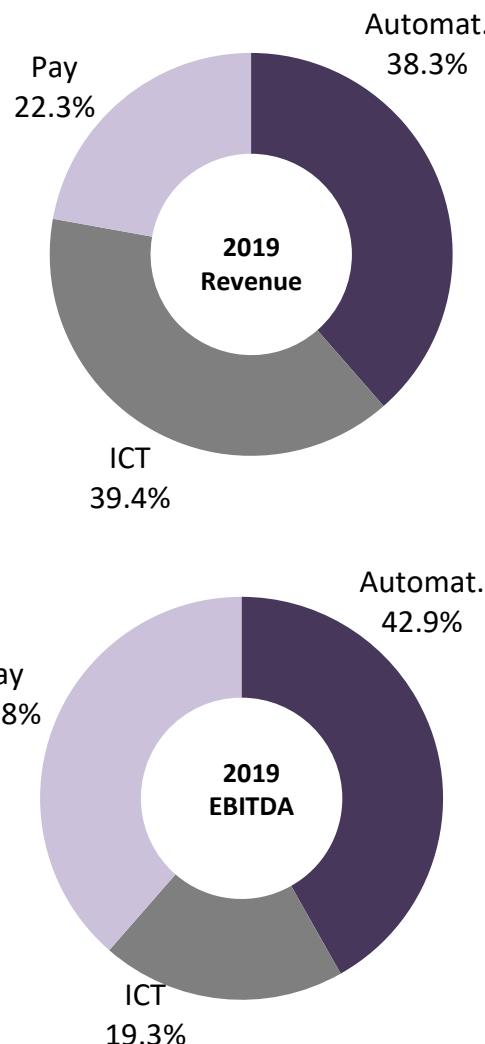
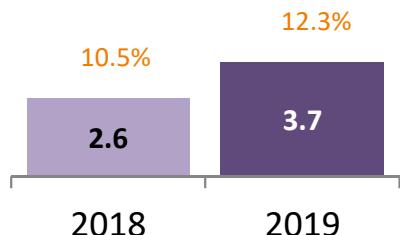
Conversion win ratio is 16.4% (won contracts value to tenders value 2017-2019)

# Other SBUs

REVENUE M€ △ +21%



EBITDA M€



## Automation

An integrated hardware and software solution for the automation of the logistic of drugs in health care facilities and retail pharmacies.

## ICT

A turnkey service to maintain our customers' software and hardware to their peak condition.

## PAY

Innovative technologies and integrated services making easy for large scale retailers, public service and banking to managing of electronic payments.

# Remarkable Growth in 2019

Revenue **+18.3%**, Net Profit **+3.1%**

- Revenue **240.9 M€, +18.3%**
  - Care +35.0 %
  - Other +21.2 %
  - Sw +1.2 %
- 2019 characterized by
  - 3 acquisitions
  - the incorporation of 2 NewCos
  - the merger of 1 subsidiary
- **EBITDA : 32.2 M€ (14.4% of adj. Revenue)**
- **Net Profit: 9.8 M€ +3.1%**

| M€                              | 2019        | 2018                       |
|---------------------------------|-------------|----------------------------|
| Revenue & other income          | 240.9       | 203.7                      |
| Adjusted Revenue <sup>(1)</sup> | 223.3       | 192.9                      |
| <b>EBITDA</b>                   | <b>32.2</b> | <b>28.6</b> <sup>(2)</sup> |
| EBITDA % of adj. Revenue        | 14.4%       | 14.8%                      |
| Profit Before Tax               | 12.8        | 12.8                       |
| Net Profit                      | <b>9.8</b>  | <b>9.5</b>                 |

(1) measurement removes the shares of temporary groups of firms.

(2) Net of one-time costs for MTA listing fees

# Financial Highlights 2019

## GPI maintains CERVED A3.1 Rating

### A- S&P | A3 Moody's | A-1 Fitch

- **Net Working Capital**

91.3 M€ (75.6 M€ in 2018):

- increase due to the growth of revenue and to the important orders attracted at the end of the fiscal year; correspondingly, trade payables increases (37.8 M€ vs 32.2 M€)
- warehouse: increased due to SBU Automation (4,8 M€ vs 3,9 M€)

- **Shareholders' Equity**

72.1 M€ (68.6 M€ in 2018 )

- distribution of 2018 dividends
- profit generated in 2019
- shares repurchase

- **Net Financial Position**

82.8 M€ (69.2 M€ in 2018, IFRS 16 impact included)

- **Investments: M&A 1.8 M€ | R&D 7.1 M€**

| M€                                   | 2019                 | 2018                |
|--------------------------------------|----------------------|---------------------|
| Net Working Capital                  | 91.3                 | 75.6                |
| Non-current assets                   | 119.4 <sup>(1)</sup> | 105.2               |
| Other operating assets/(liabilities) | (55.8)               | (50.7)              |
| <b>NET CAPITAL INVESTED</b>          | <b>154.9</b>         | <b>130.1</b>        |
| Equity                               | 72.1                 | 68.6                |
| Net Financial Position               | 82.8                 | 61.5 <sup>(2)</sup> |
| <b>TOTAL SOURCES</b>                 | <b>154.9</b>         | <b>130.1</b>        |

(1) 11.8 M€ included as an effect of applying IFRS 16

(2) Net of 7.7 M€ due to IFRS 16.

# Highlights

- **Lazio** contract start - 18 batches:  
**72 M€** in 2 years + 1 year extension (**Care**: AtC)  
6 million more citizens reached
- **Veneto** tender awarded:  
79 M€ in 5 + 2 years  
**27.5 M€** GPI's share (**Software**: HIS)  
8 thousand hospital beds
- **Marche** 4 tenders awarded:  
**4 M€** GPI's share (**Software**: EPR, AtC, SISTE, DOC)  
5 thousand hospital beds
- **Minibond 30 M€**  
several underwriters, supported by Cassa Depositi e Prestiti (Deposits and Loans Fund) as anchor investor

- **M&A**
  - **France**  
Guyot Walser Informatique **Blood Bank 360** health facilities
  - **Italy**  
Accura  
**Chronic disease management**  
Business Process Engineering  
**Data Protection**
  - **Overseas + 16.4 %** : orders  
**Automated warehouse** (> 2 M€):
    - **Austria**
    - **China**
    - **Qatar**
    - **Saudi Arabia**
    - **Switzerland**
    - **Hungary**
    - **Ireland**

# COVID-19 AND FORWARD LOOKING STATEMENTS

## COVID-19 emergency, our priority issues

- measures to protecting the health of all employees, customers and suppliers
- managing the economics and financials, not losing focus on the longer term

## Two possible scenarios

- emergency to end in the short run: revenue and EBITDA increase in 2020
- prolonged emergency: activity and growth plan to be reviewed

## To date, orders confirmed and increasing demand

- 24/7 information services on COVID-19
- web solutions, apps and contact centre services to regulate the access to pharmacies, blood test labs and supermarkets
- software and screening solutions to manage the broad use of oropharyngeal swabs
- apps to drive infected patients into the health care facilities
- ...



**Target Market**

**Competitive  
Environment**

# Market Analysis | Software

## MARKET VALUE

**60 B\$**



-> **Global market** value of **software & services - IT Healthcare** (2018)  
**CAGR 2018-2022 6.2 %**

|             |                |                            |
|-------------|----------------|----------------------------|
| <b>47</b> % | North America  | CAGR 18 – 22: <b>6.1%</b>  |
| <b>28</b> % | Western Europe | CAGR 18 – 22: <b>5.4%</b>  |
| <b>10</b> % | Mature APAC    | CAGR 18 – 22: <b>4.3%</b>  |
| <b>5</b> %  | Latin America  | CAGR 18 – 22: <b>5.3%</b>  |
| <b>4</b> %  | Greater China  | CAGR 18 – 22: <b>13.3%</b> |

|| Source: Gartner (2019)

**0.8 B\$\***



-> **Italian market** value of **software & services - IT Healthcare** (2018)  
**1.4% vs the global market      CAGR 2018 – 2022: 3,5%**

|| Source: Gartner (2019)

**1.7** B€ **IT HealthCare** addressable market

**1.1** B€ **software & services - IT HealthCare** available market

|| Source : Netics (2019)

\* the different evaluation between the two sources Gartner and Netics arised from different taxonomy: Gartner only counted the healthcare institutions in, while omitted Regions, Ministries and pharmacies.

# Market Analysis | Software

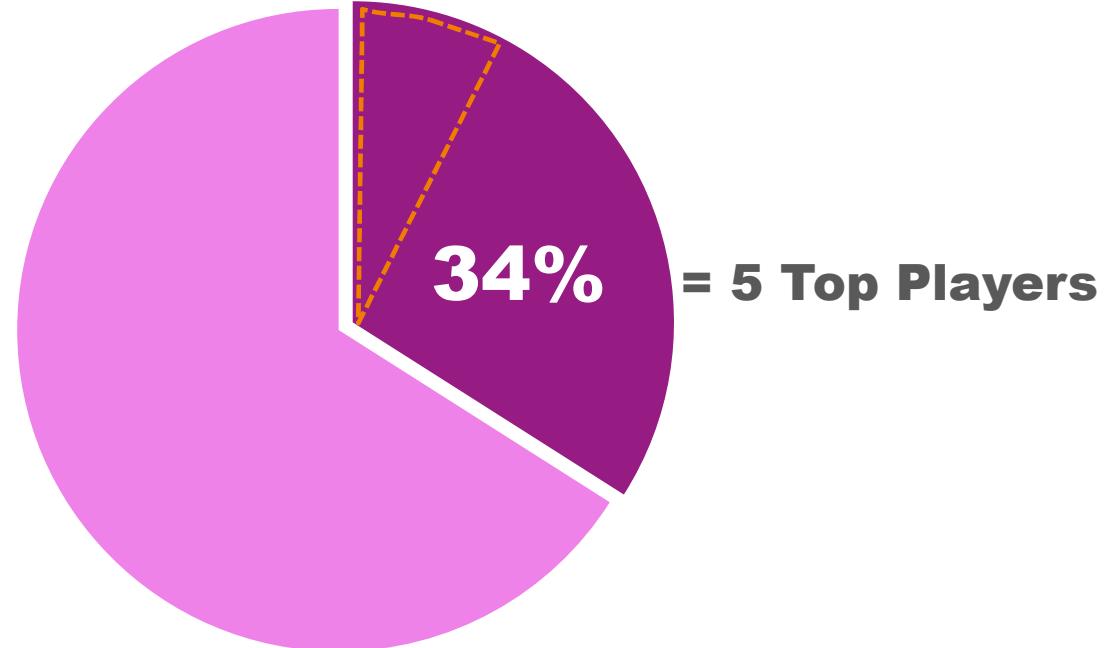
## MARKET TOP PLAYER

### Market: SW and svc. - Italy 2018

| Company  | Description  | Focus on Healthcare                       | Ranking         |
|--|--|---|-----------------|
|  <b>Dedalus</b><br>HEALTHCARE SYSTEMS GROUP | ICT system and related services for public & private <b>Healthcare institutions</b>                  | ✓   | 1 <sup>st</sup> |
|  <b>Engineering</b>                         | ICT services for finance, industry, telco&utilities, and <b>PA</b>                                   | Through its dedicated healthcare division | 2 <sup>nd</sup> |
|  <b>GPI</b>                                | ICT solutions & Care services for public & private <b>Healthcare institutions</b>                    | ✓   | 3 <sup>rd</sup> |
|  <b>Reply</b><br>santer                   | Software for <b>hospital processes</b> , order & risk mgmt. Part of Reply Group                      | ✓   | 4 <sup>th</sup> |
|  <b>exprimia</b>                          | Digital transformation & ICT services for industries, energy, aerospace, <b>Healthcare</b> , PA, ... | Through its dedicated healthcare division | 5 <sup>th</sup> |

|| Source: Netics (2019)

7.5% GPI's market share



# Market Analysis | Care

## ADMINISTRATIVE SERVICES - MARKET VALUE & PLAYERS

**n.a.**



-> **Global market value**

not available because of its heterogeneous nature - international comparison impossible

**155 M€**



-> **Italian market value 2017**

underestimated market size – a share of the market is still insourced

|| Source: Netics (2018)

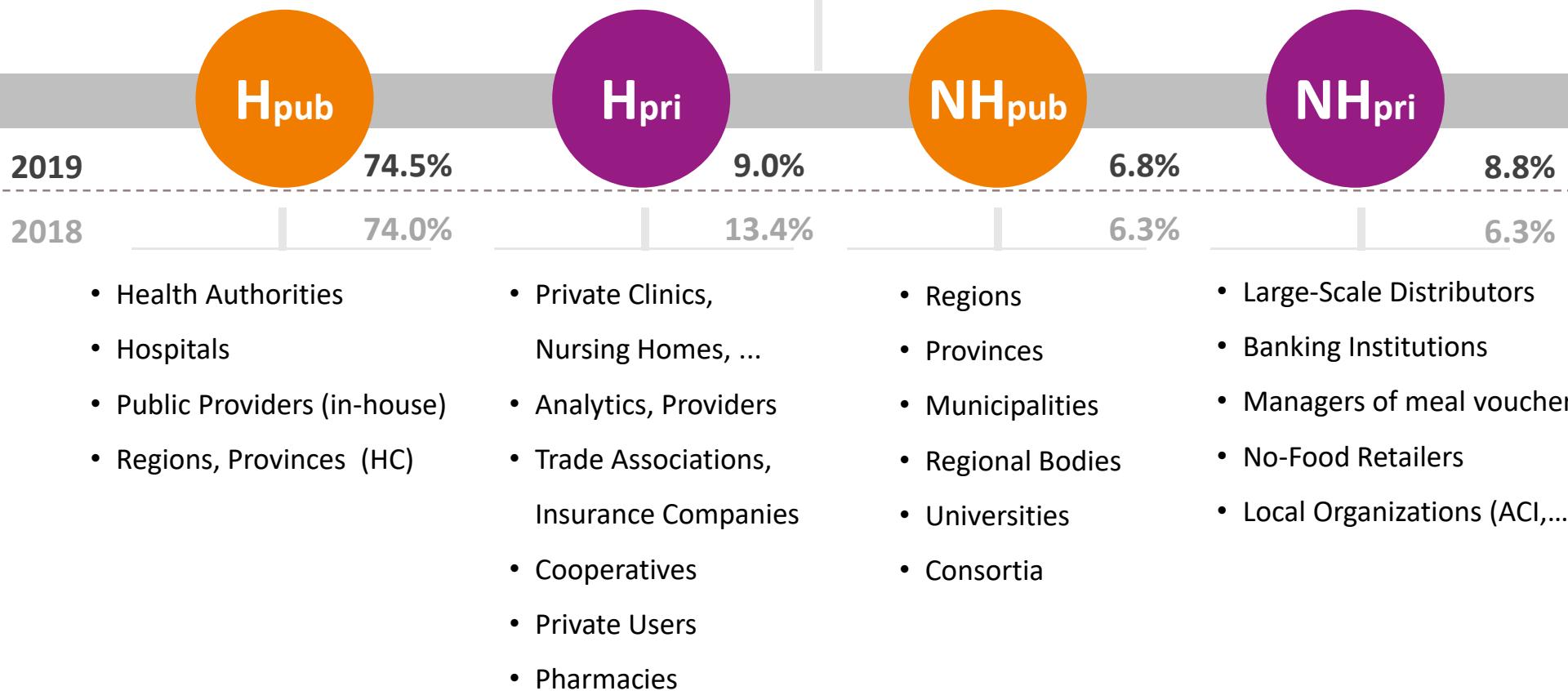
**28+ M citizens reached**

| Company   | Description   | Ranking               |
|---|---|-----------------------|
|    | ICT solutions, administrative, health- and social-care services for public and private healthcare institutions. | <b>1<sup>st</sup></b> |
|    | Maintenance services for medical devices, footprint in 17 countries.  | n.a.                  |
|    | BPO services (cleaning, safety, logistics, healthcare services).  | n.a.                  |
|  | Local provider of services for healthcare and education, operations in Region Veneto.                           | n.a.                  |
|  | Local provider of services for healthcare, operations in Region Lazio.  | n.a.                  |

# Customers



**+2.200**  
Public and private customers



# Main Customers

## LOCAL AUTHORITIES



Azienda Provinciale  
per i Servizi Sanitari  
Provincia Autonoma di Trento



## REGIONAL AUTHORITIES



SERVIZIO SANITARIO REGIONALE  
EMILIA-ROMAGNA  
Azienda Unità Sanitaria Locale di Bologna



REGIONE DEL VENETO



REGIONE ABRUZZO



Regione Toscana



## PRIVATE ENTITIES



MATICMIND® **FASTWEB**  
makes it easy un passo avanti



## INTERNATIONAL AUTHORITIES

KABEG



health.gov.mt



Sheba - Academic Medical Center Hospital

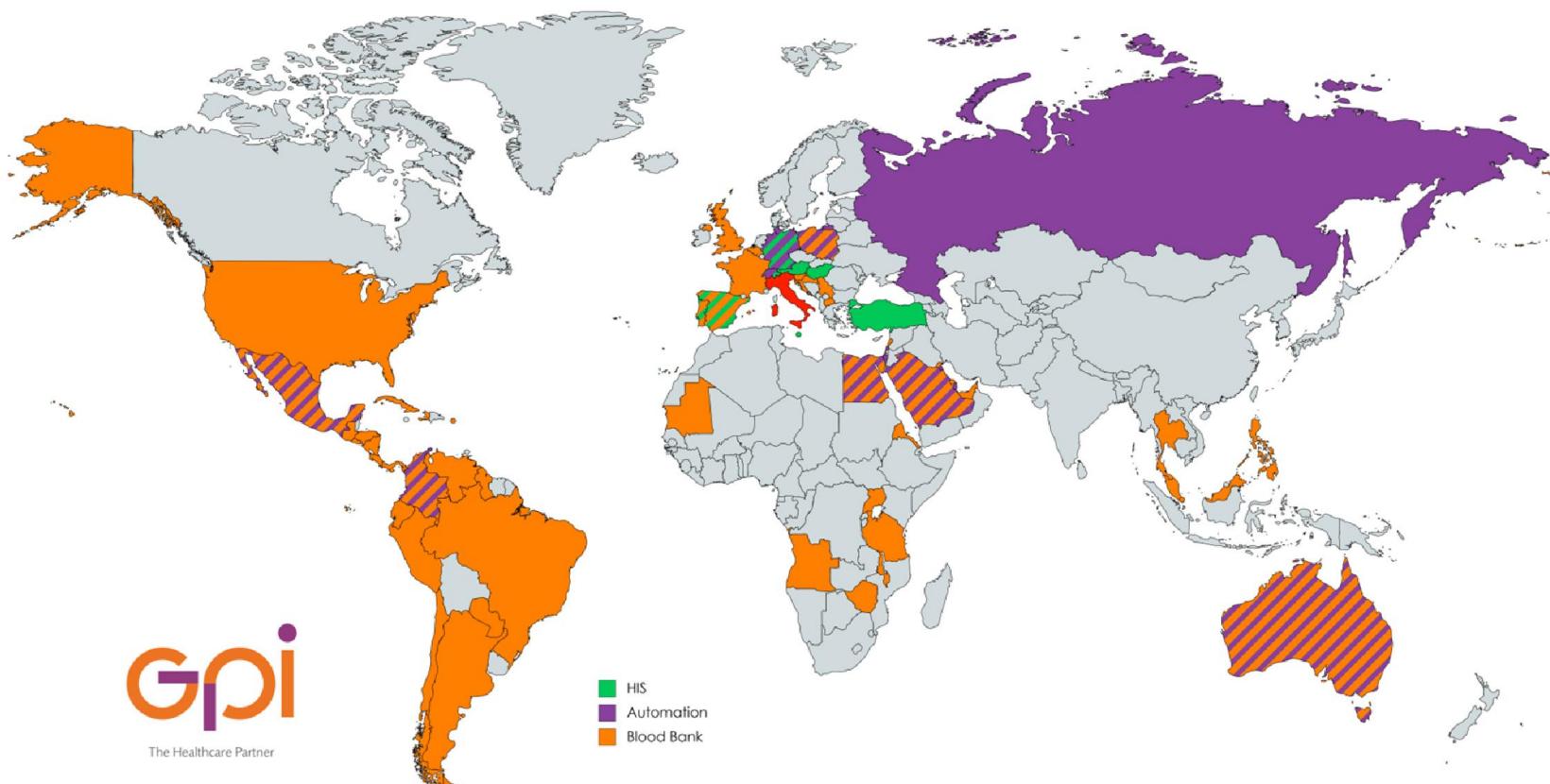


# ITALY

+ 40 Branches

## WORLDWIDE

+ 60 Countries



## Strategic Guidelines

# Strategic Guidelines 2020-2022

01

## MORE GLOBAL

- **+300%** in the triennium (M&A Software company with **20-30 M€** revenues)

- *Geographic targets:*  
**DACH**, Russia, China,  
Middle Est, **America**

02

## PRIVATE HC GROWTH

- **doubling the % size of this client segment**

03

## LEADERSHIP HEALTHCARE SW in ITALY

- **big regional/national contracts**
- **M&A**
- **Focus R&D on Machine Learning** and on digital transformation

04

## FROM PRODUCTS/SERVICES TO INTEGRATED SOLUTIONS

- **Higher integration services | sw | technological components** to respond to the evolution of the care models and of the demand for healthcare.

05

## FROM PROVIDER TO PARTNER

- **Multi-business** nature
- Structured and complete offer of each SBU, backing the shift from **from provider to partner**.

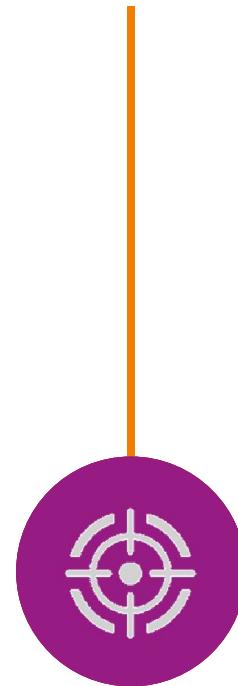
VISION

MISSION



# GPI's growth journey continues





## TARGET

### ITALY

1. Software / Services / Area Completion (**1-10 M€**)
2. **Big Player**

### OVERSEAS

1. Structured companies Software (**20-30 M€**)
2. Software complement



# Investment Attractiveness

## Leadership and Uniqueness

## Growth and Visibility

## Technology and Service

## Evolution of market/client

## M&A Opportunities

### GPI IN THE STOCK MARKET

Bloomberg: GPI:IM

15,909,539 Ordinary Shares (ISIN: IT0005221517)

Price: 6.76 € (27 March 2020)

Capitalisation: 107.6 M€ (27 March 2020)

### ANALYST COVERAGE – Target price

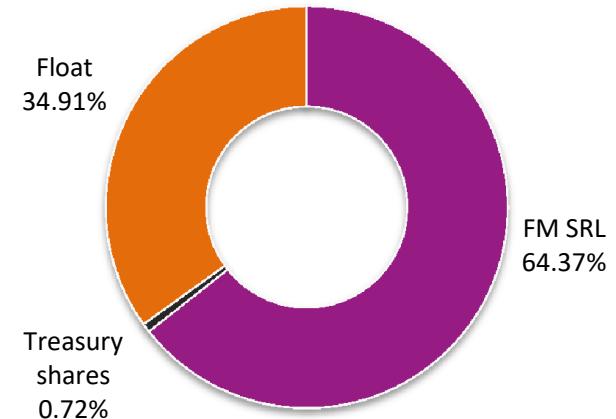
Intermonte SIM (10/10/2019): 11.40 €

Banca Akros (10/10/2019): 12.60 €

UBI Banca (10/10/2019): 11.20 €

IR TOP Research (24/10/2019): 12.35 €

### SHAREHOLDING STRUCTURE



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