

# INVESTOR PRESENTATION

OCTOBER 2022



## **Agenda**

### **Group Overview**

**2022 – 2024 Strategic Business Plan Guidelines** 

M&A Guideline, Financial Targets & Capital Increase



### **VISION**

To be the **protagonists** in the path of **technological and sustainable transformation** of prevention and care processes for healthcare and well-being of people

### **MISSION**

To offer **knowledge** and **skills** for the **improvement** of prevention and care processes through software, services and technologies for health professionals and patients

### **VALUES**



**ETHICS** 



PEOPLE-CENTERED

CARE



**RESPONSIBILITY** 



PASSION



History of Growth

> 30 years of experience, management team with a track record of internal growth and M&As



International footprint

solutions used by **2,700 customers** in more than **70 countries** 



Leadership

**1st player in Italy**: services granting **access to care** 

**2nd player in Italy: software** solutions for healthcare and social systems



Uniqueness

integrated software, technology and service solutions to optimise the clinical, care, administrative and social processes

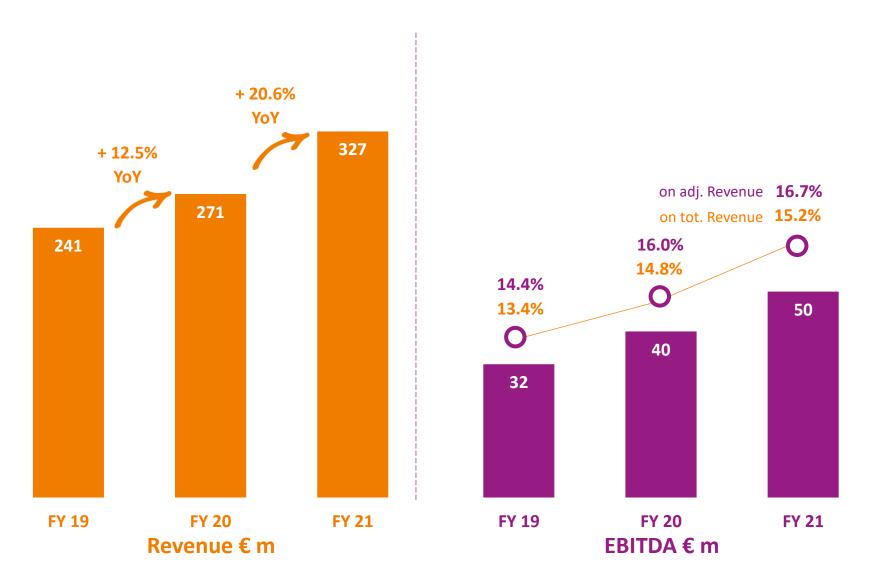


**Quality of life** 

our work helps improve the quality of life



## A History of Steady Growth FY21







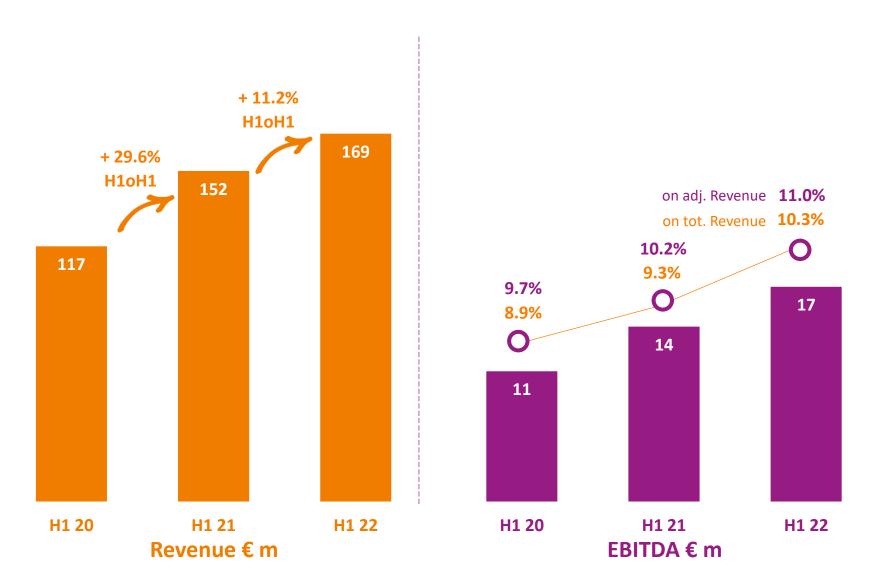
€ 100 m M&A deals in the last 5 years



NFI 31.12.2021 € 155.4 m



## Half-year Results H1 22

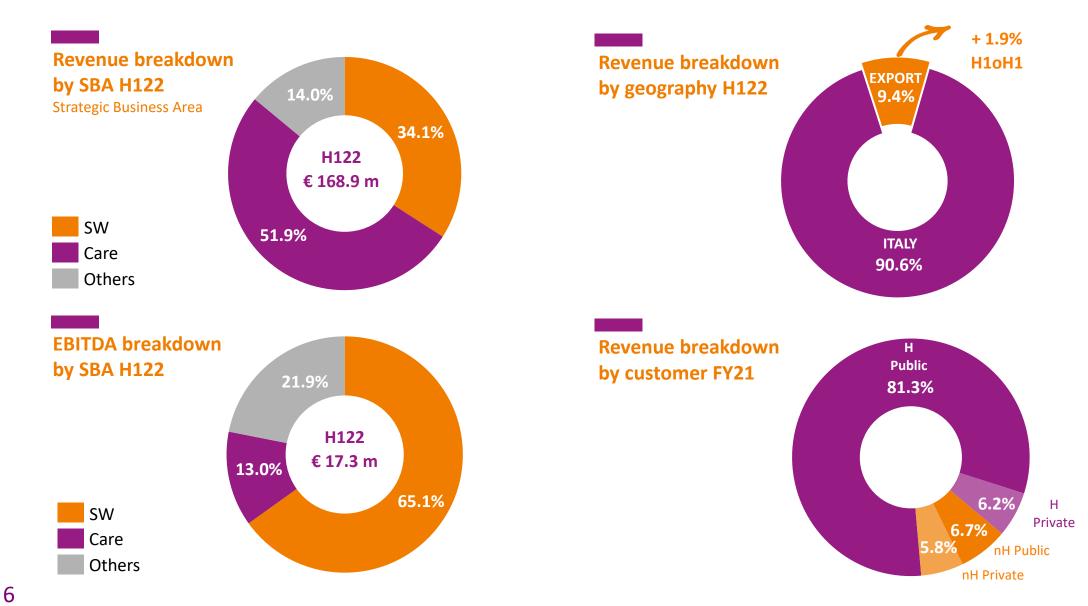








### Revenue and EBITDA Breakdown H1 22





## Supply Lines

main SBAs 86% of total revenue



- hospital information system
- health social care
- health administration
- blood management system
- business intelligence, data analytics
- other



- BPO health care administrative svc. (AtC,..)
- telemedicine
- other

other SBAs
14 % of total revenue



- automated pharmacy warehouse
- automated hospital pharmacy supply chain



- HW & SW on-site / on-line maintenance and assistance
- on-site / on-line system services

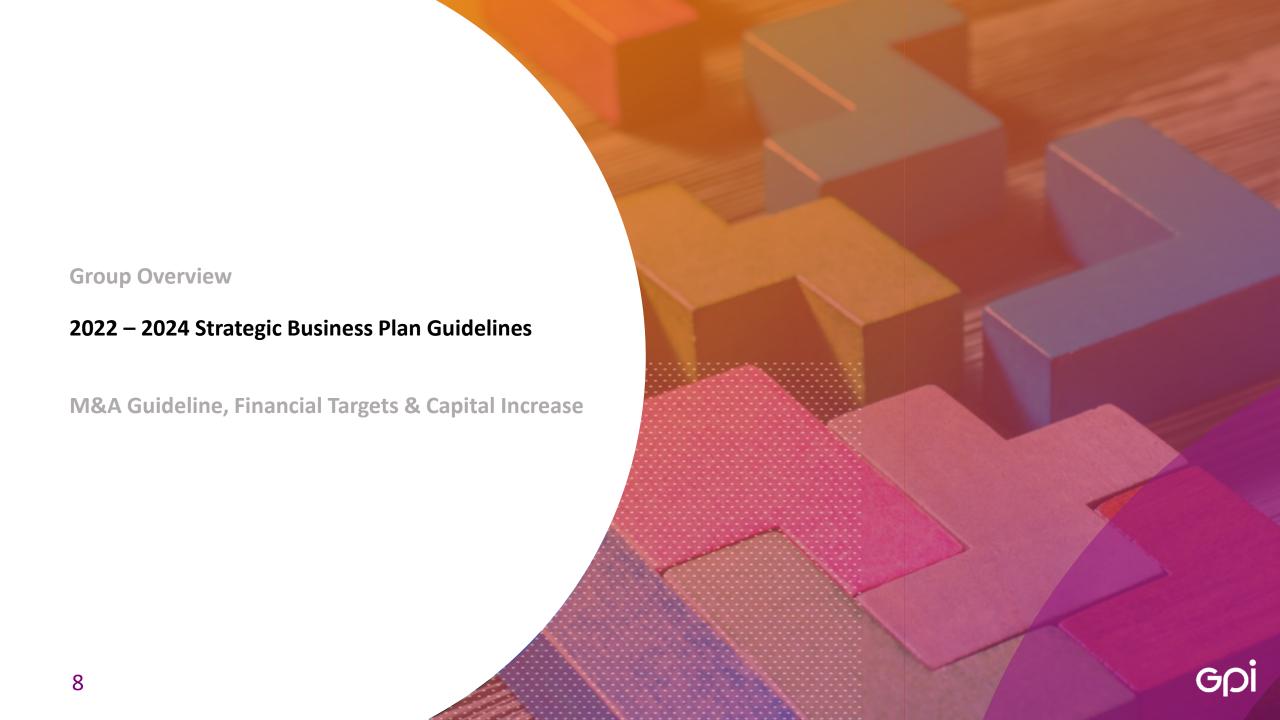


- e-payment and e-mandate solutions
- electronic storage









## Key Drivers of the Change in the Global Health Care Market (1/2)



# Demography and socio-economic factors

**Ageing population** requires even more sophisticated services

**Healthcare costs** grow faster than economic growth

Value-based treatments are going to gain value in the US and Europe due to cost containment



#### **Consumers expectations**

Consumers wish for convenience, efficiency and **personalized services** 

Millennials choose digital services

Consumers seek for **transparency** in order to compare different offers and services



### **Technological Environment**

Accelerating technological innovations are changing **people's lifestyle** 

**Technological innovation will bring challenging changes** in the healthcare industry

New technologies and platforms will see a **rise in investments** 



## Key Drivers of the Change in the Global Health Care Market (2/2)



#### **Laws and Regulations**

New regulations on **interoperability** 

Governments' focus on improvement of cost transparency and regulations for cost containment



### **New Market Participants**

**Big tech companies** look at the healthcare industry as a new market to get in and diversify their business

**New players** will invest in the market

People increasingly choose **private services** due to cost increase and waiting times for public healthcare services



### **Operational transformation**

The current **shortage of human resources** in the healthcare industry is
lifting the level of competition to **attract talents** 

**New technologies** will have an extensive impact on how healthcare is delivered



## Digital Health: the Solution for the Health Care Market





Shortage of medical staff (doctors, nurses)



Complex and intricate processes



Need for new forms of treatment (custom-made and remote clinical pathways)



Difficulties in capturing data in a structured and digital way



**AUTOMATION** 

**MANAGEMENT SOFTWARE** 

**TELEMEDICINE** 

ARTIFICIAL INTELLIGENCE & DATA ANALYTICS

### **Effects and streamlining**



Resources optimization and impact on average hospitalization



Process facilitation and consequent improvement of the patient journey



Greater integration and adoption of patient - centric operating model

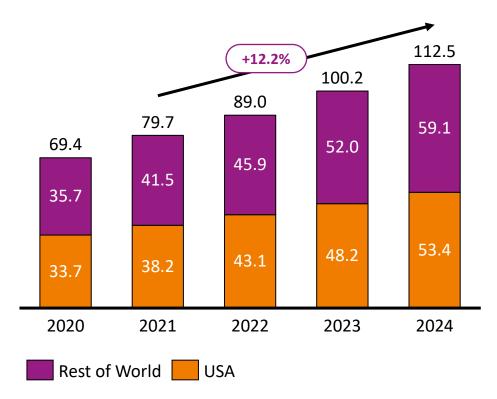


Better and constant monitoring of the clinical path

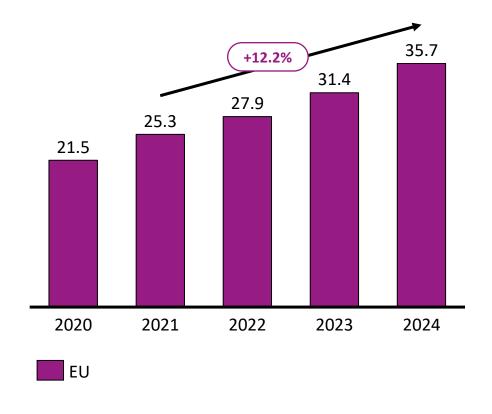


## Fast Growing Global and European Markets of IT Softwares and **Services in Health Care**



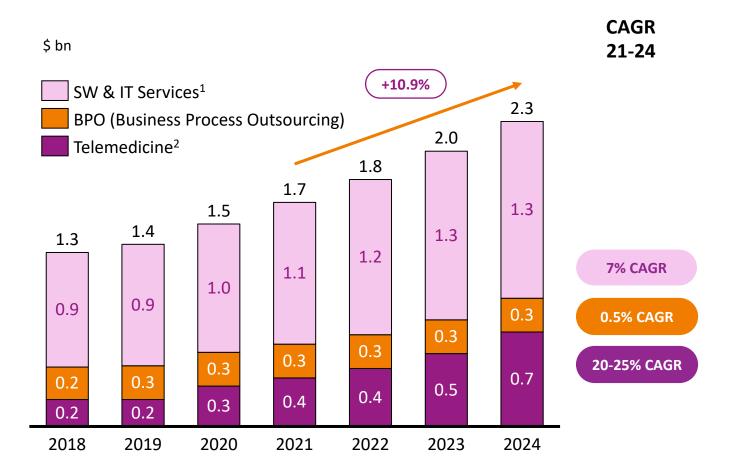


### **European Sales (\$ bn)**





## Digital Healthcare & BPO in Italy



Potential effects of NRRP on the Italian digital healthcare market

€ **5.8** bn

**2021-2026** Funds dedicated to the digitalization of healthcare of which:

- **€ 3.6** bn for ICT
- **€ 1.0** bn for telemedicine
- **€ 1.2 bn** for medical equipment
- € 0.07 bn for cybersecurity

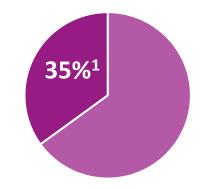


## Competitive Ranking – Italian Top Players

#### **Software**

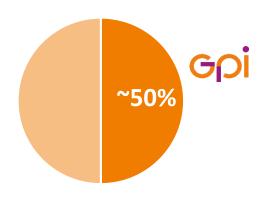
Company	Focus on HC
Dedalus HEATHCARE SYSTEMS GROUP	✓
GOi	✓
ENGINEERING	Through dedicated healthcare division
- Reply	Reply's subsidiary
exprivia	Through dedicated healthcare division

Addressable market
ca. € 1 bn
5 Top Players



### **BPO AtC (Business Process Outsourcing)**

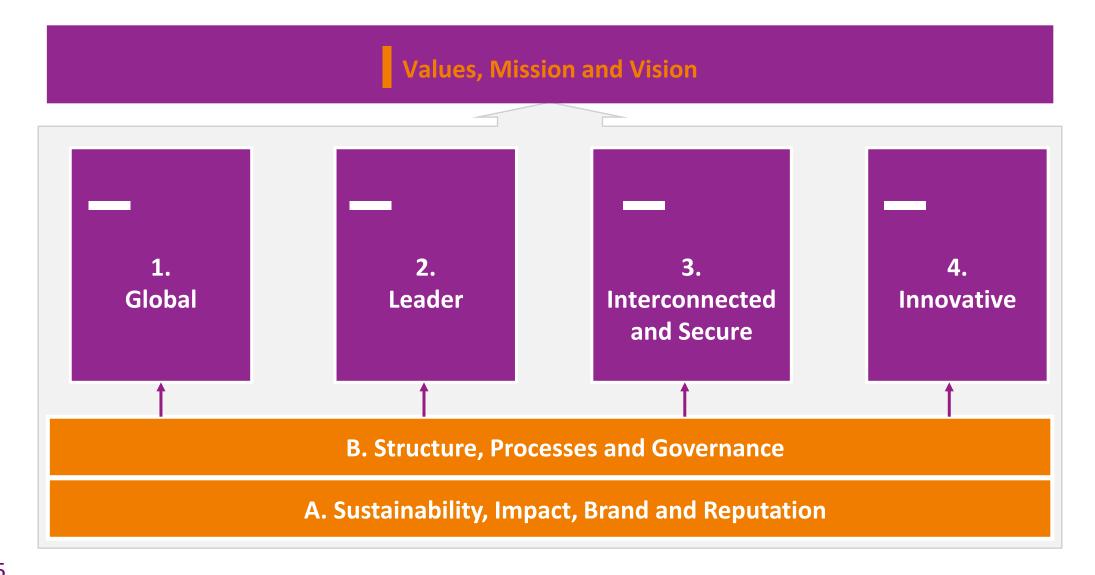








## Strategic Pillars of the Business Plan 2022 – 2024





## Strategic Initiatives

Software



Increase in turnover in Italy



Rationalization and innovation of portfolio



Global market leader in Blood

Care & Virtual
Care



Consolidating BPO's position in the public and private market



Become national reference operator and enabler of projects in Virtual Care



Development of a telemedicine distinctive platform

ICT,
Automation &
Pay



New End-to-End Partner approach for Cybersecurity



Increasing value proposition through Innovation of pharmacy & Hospital WareHouse



Broadening the presence in Payment business

Sustainability, Impact, Brand and Reputation



Positioning of sustainability



Strengthening of the ESG structure



Positioning and brand recognition

Structure,
Processes and
Governance



Agile organisation



**Scalability and efficiency** 



## Strategic Pillars of the Business Plan 2022 – 2024

- Sustainability,
  Impact, Brand and
  Reputation
- Develop and implement a sustainability plan with particular reference to the social component, in the field of healthcare, measuring potential impacts through defined metrics (SDG n 3 Good Health Agenda 2030 UN)
- Positioning GPI as a sustainable, ethical, technological and innovative partner at national and international level
- Capitalize on corporate brand to strengthen GPI's reputation as a secure and reliable partner



- Sustainability of the healthcare system
- Safety, health and wellbeing of people

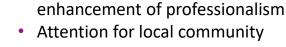
Core



- Delivery capability and business continuity
- Cybersecurity
- Innovation and strategic partnerships

**Priority** 







Energy efficiency and decarbonization

Procurement of qualified resources and



- Diversity and inclusion
- Leadership and corporate culture
- Respect for ethical values and rules



- Align the organisational structure in a way that is consistent with new market needs, including from the point of view of key competences
- Optimize the internal processes to make the company more agile and faster to adapt to changes in the market
- Develop a clear governance appropriate for inorganic growth



## Software



#### **Strategic Initiatives**



Increase in turnover in Italy

• Further strengthen the **presence on the national market by evolving its offer** to cover all market needs for the **digital transformation** of healthcare and through participation in public tenders



Rationalization and innovation of portfolio

- Consolidate technology platforms and product portfolios to optimize maintenance costs and focus investment lines
- Acquisition of niche companies / Startup (Italy) in order to increase the level of innovation
- Offer innovation through investments in R&D (Artificial Intelligence First!)



Becoming a Global Market Leader in Blood

- Growth by external lines (M&A)
- Market share increase through up-selling and cross-selling
- Strengthening presence in the U.S. market through completion of FDA certification



### Care & Virtual Care





#### **Strategic Initiatives**



Consolidate BPO's positioning

- **Public market consolidation**. The market is under construction due to the potential for outsourcing of customer services and thanks to the COVID-19 push
- Increasing private market share. Because of longer NHS waiting times due to the health emergency, services in private form are growing



Become national reference operator and enabler of projects in Virtual Care

- Become a national reference operator and **enabler of projects in Virtual Care** by capitalizing on the **competitive advantage** given by **PNRR** funds and the **Consip** framework agreement
- Become a **partner in the "grounding" of proximity structures** (District Organization through the activation of **COTs**, territorial operating centers), to coordinate home services with health service



Development of telemedicine platform

• Consolidate a single **TELEMEDICINE E2E platform** that adapts to the application context, delivering different services of patient monitoring, Patient Portal, Televisita, multi-parameter IoT, Teleconsultation, Imaging - **incorporating operating and healthcare centers** 



## ICT, Automation & Pay







#### **Strategic Initiatives**



New End-to-End approach for Cybersecurity

• Become an **End-to-End partner for Cybersecurity** by offering consulting services through to service delivery



Innovation of pharmacy & Hospital WareHouse

- **R&D investment** for new product development and increased competitiveness in non-automated sectors (medium turnover warehouses) and apply **AI algorithms** making predictive systems (order requirements)
- Consolidate strategic partnerships with universities and startups to enter new markets with low level of competition



Broadening the presence in Payment business

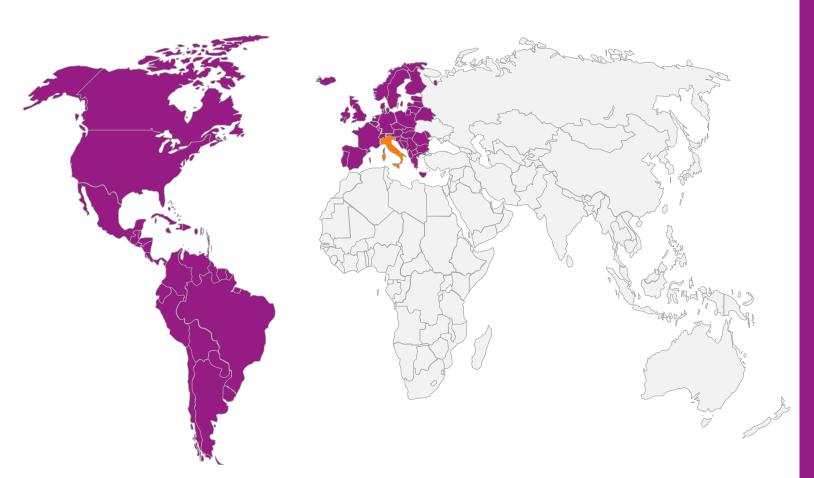
- R&D on smart-payment systems for retail environment, especially GDO
- Innovate solutions for table payment / split payment





### M&A Guidelines

**Become a Major European Player** 



## Gpi

expects to keep on investing in software companies both abroad and in Italy to expand the product portfolio



Focus on international software companies mainly operating in:
Blood Management

HR /PA
with an E

with an **EBITDA margin > 16%** 

Product Portfolio Evolution:



Software

Services

**Territories** 



## Significant M&A Track Record

**ACQUIRED** 

Spid (16%) Selfin (health)

**INCREASED HOLDING IN** 

Sysline (70%)

**ESTABLISHED** 

CRG MADO **ACQUIRED** 

**Sintac** (23%)

CONSOLIDATED

Selfin.it (100%) S.O.I.V.E. (100%) Hit (100%) Skyline (100%)

**ESTABLISHED** 

GCS (51%) Ziti Tecnologia Ltda GPI Africa Austral Sa **ACQUIRED** 

Evolvo GPI (80%) Lombardia Contact (100%) GPI Technology (80%) GPI Chile (51%) Saluris (19%) **ACQUIRED** 

Saluris (60%)

DO.MI.NO (70%)

Nuova Sigma (100%)

EDP Sistemi (100%)

Net Medica (100%)

Info Line (100%) Xidera (60%)

Hemasoft (60%)

Hemasoft America (60%)

BIM Italia (70%)

CONSOLIDATED

CRG (100%)

SPID (100%) GSI (100%)

Evolvo GPI (100%)

GPI do Brasil (100%)

**JOINTLY HELD** 

Safeaty (19,9%) UpSens (5,4%) **ACQUIRED** 

Accura (80%)
Business Process Enginering (71,6%)
Guyot Walser Informatique (60%)

CONSOLIDATED

Uni IT

**ESTABLISHED** 

Healthech PeopleNav **ACQUIRED** 

Medinfo (100%)

**INCREASED HOLDING IN** 

Hemasoft (100%) Riedl (100%)

2010

2011 2012

2013

2014

2015

2016

2018

2019

2020

2021

2022

ACQUIRED IOP (51%)

**INCREASED** 

**HOLDING IN** 

**GBIM** (100%)

**ACQUIRED & CONSOLIDATED** 

Logicast (100%) Larca (100%) Argentea (100%)

**ACQUIRED** 

Sysline(65%)

ESTABLISHED Selfin.it ACQUIRED

GCS (health)

**INCREASED HOLDING IN** 

Spid (78%) Sysline (90%) Hit (90%)

**ESTABLISHED** 

Consorzio SST (8%) Argentea (80%) Neocogita (24%) **ACOUIRED** 

Riedl (51%) Sferacarta GPI (51%)

**INCREASED HOLDING IN** 

GSI (51%) GCS (75%) Sintac (51%) Spid (80,8%)

**ESTABLISHED** 

GPI Middle East (Abu Dhabi)

**ACOUIRED** 

GPI Technology (100%) Sferacarta GPI (100%)

GCS (100%) Gbim (70%)

Gbim (70%)
Innovazione e Tecnologie (health)

2017

Insiel Mercato (55%) PCS (100%)

**ESTABLISHED** 

Groowe Tech

**ACOUIRED** 

Paros (100%) Unit IT (100%) Erre Effe (100%)

**INCREASED HOLDING IN** 

Insiel Mercato (100%) Neocare (100%) Groowe Tech (100%)

**ESTABLISHED** 

Argentea (Poland) (65,60%) Informatica Group (Russia) (100%) Cliniche della Basilicata (67%)

CONSOLIDATED

Edp
Erre Effe Informatica
Groowe Tech
Neocare
Insiel Mercato
Infoline
Net Medica
Nuova Sigma

Paros

**ACOUIRED** 

Consis (assets)
Oslo Italia (65%)

Umana Medical Technologies (58%)

Haemonetics (assets)

INCREASED HOLDING IN

Business Process Engineering (100%)

TBS IT (100%) BIM Italia (100%)

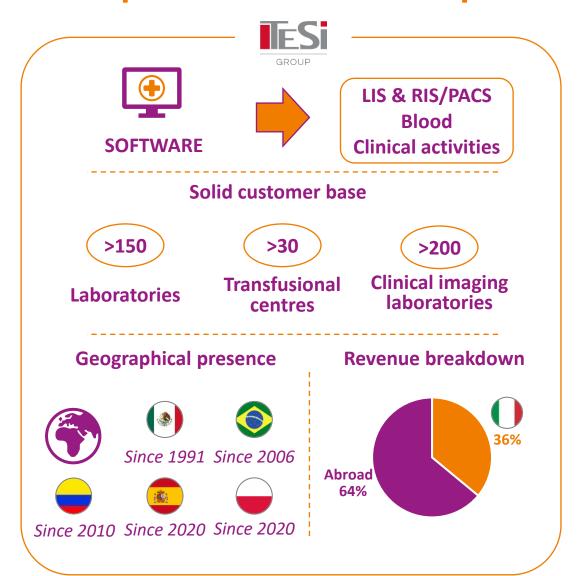
CONSOLIDATED

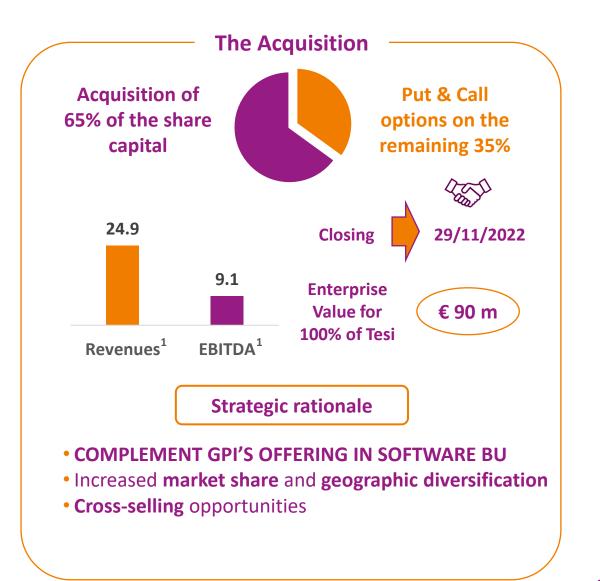
**Business Process Engineering Sintac** 

TBS IT



## Acquisition of Tesi Group







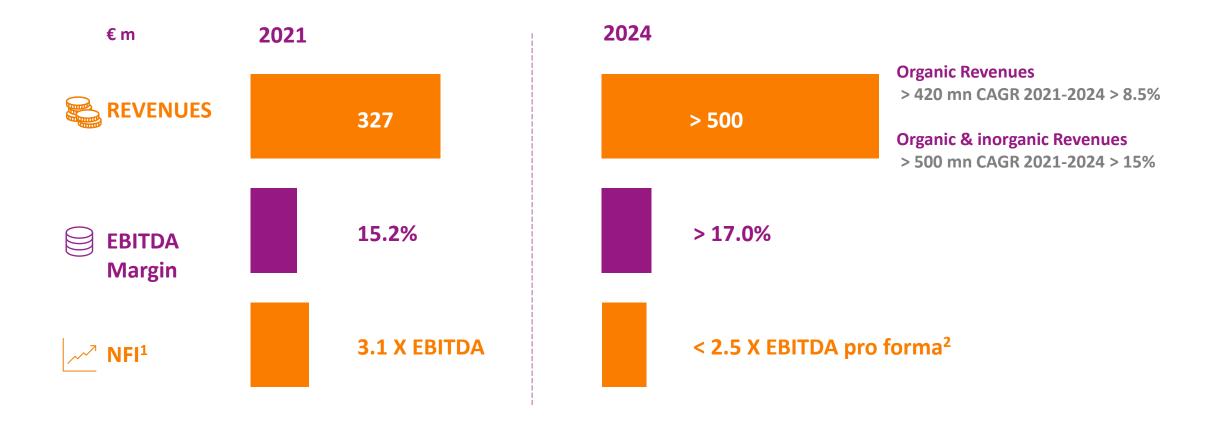
## Capital Increase for M&A and Organic Growth

**Transaction type** Issuer **Amount Capital Pre-emptive** increase € 140 m **Subscription rights Subscription price Commitments Subscriptions** The **smallest** between: weighted average VWAPs for traded volumes in € 70 m **FM Srl** € 35 m **CDP Equity** the 6 months preceding the BoD1 **Underwriting<sup>2</sup>** and Maximum amount weighted average VWAPs for traded volumes in € 12.0 m **Banca Finint** the 10 days of trading preceding the BoD1 + 10% ~34% Mediocredito € 11.5 m € 35 m with ~33% **Trentino-Alto Adige** € 11.5 m **Price Cap** Seac Fin 14.0 ~33% Use of proceeds **Focused on** M&A R&D **FINANCING TELEMEDICINE** 



## Financial Targets 2024

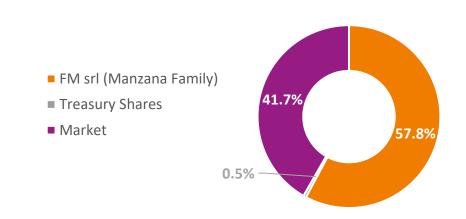
### **Including Capital Increase of € 140 mn**



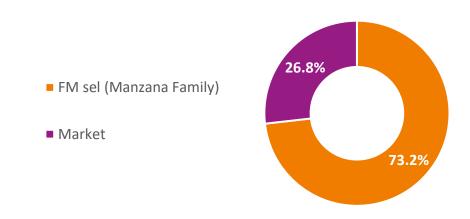


## Shareholder Structure and Voting Rights

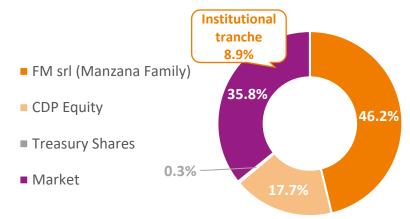
#### **Current Shareholder structure**



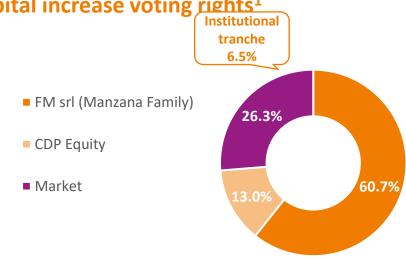
### **Current voting rights**



### Post - Capital increase Shareholder structure<sup>1</sup>



Post - Capital increase voting rights<sup>1</sup>





# Appendix H1 22



### Solid Growth H1 22

€m	H1 22	H1 21
Revenue & other income	168.9	151.8
Adjusted Revenue <sup>1</sup>	158.1	138.1
EBITDA	17.3	14.1
EBITDA % on total revenue	10.3%	9.3%
EBITDA % on adj. revenue	11.0%	10.2%
EBIT	4.5	2.5
EBIT % on total revenue	2.7%	1.6%
EBIT % on adj. revenue	7.9%	1.8%
EBT	1.9	0.4
Net profit	0.3	0.2

#### Revenue € 168.9 m +11.2%

thanks to the contribution of the SBAs:

544 C57.17 III - 121270 10.570 018011	•	SW	€ 57.7 m	+11.1%	10.5% organ
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• Care € 87.6 m +**9.1%** 

• Other € 23.6 m **+20.6%** 

**EBITDA: € 17.3 m** | **11.0**% on adj. Revenue

thanks to the contribution of the SBAs:

SW	€ 11.3 m	19.7%	on adj. Revenue

Care € 2.3 m **2.9**% on adj. Revenue

Other € 3.8 m **16.1.%** on Revenue

#### **EBIT: € 4.5 m**

> depreciation & amortisation and provisions (€ 1.2 m)

#### Net Profit: € 0.3 m

> net interest expenses (€ 0.5 m)

> tax impact (€ 1.5 m)



## Financial Highlights H1 22

€m	30 Jun. 2022	31 Dec. 2021
Non-current assets	174.4	166.8
Net working capital	148.5	140.2
Other operating assets/(liabilities)	(54.7)	(45.3)
NET INVESTED CAPITAL	268.1	261.7
Shareholders' equity	97.6	106.2
Net Debt	170.5	155.4
TOTAL SOURCES	268.1	261.7

#### **Non-current assets**

- investments in new innovative products and solutions (developed in-house), mainly related to SBA Software
- € 5 m investment in venture capital "service tech sub-fund" of CDP venture capital sgr dedicated to investments in start-ups

### **Net Working Capital**

> inventories (€ 2,5 m), > trade receivables and contract assets (€ 7,7 m) and < trade payables (€ 1,9 m)

### **Shareholders' equity**

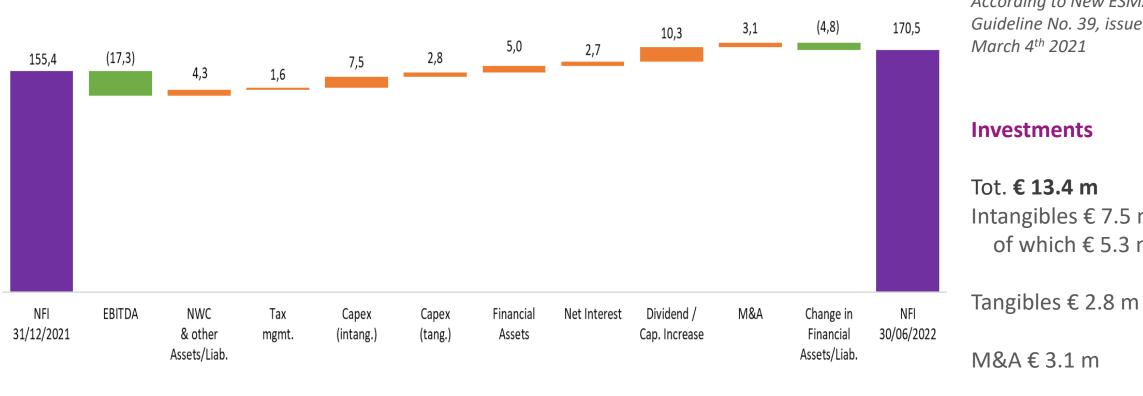
(-) Dividends (€ 9.2 m)

#### **Net Debt**

Reflects the operating flows, the investments of the Group and the equity movements



## Net Debt



#### **Net Debt**

According to New ESMA Guideline No. 39, issued on

Intangibles € 7.5 m of which € 5.3 m R&D

VC € 5.0 m



### 1 - CONSIP Framework Agreement – Gpi Leads the Number-One Consortium\*

\* Gpi (ca. 37%), Accenture, Almaviva, AGFA-Gevaert, Vodafone, Iqvia Solutions Italy, Nuvyta, Kiranet, Abintrax, Biomedical Computering Systems

### TELEMEDICINE & ELECTRONIC MEDICAL RECORDS

€ 900 m (D.L. 146/2021) including € 100 M of prospective extensions € 414 m for Telemedicine | € 486 m for EMR and enterprise imaging

a number of NHS entities have expressed their needs plans to start up the contracts covered by this FA.

To date, requests are for the supply of a total of € 24.6 m have been received by the consortium led by Gpi. (of which ca. € 17.9 m for the EMR and ca. € 6.6 m for telemedicine software)

Further requests totalling € 61.1 m also relate to the competitive bidding procedure (among the three first-ranked consortia)

2 - CONSIP Framework Agreement – Gpi Leads the Number-One Consortium SOFTWARE for the ACCESS TO CARE

Value up to € 300 m 2 LOTS - Gpi share approx. 21%

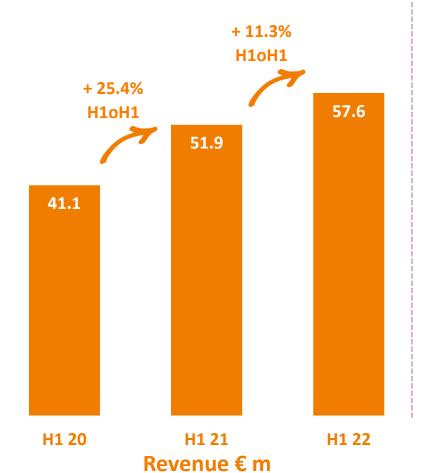
3 - CONSIP Framework Agreement – Gpi principal in two consortia which ranked 2<sup>nd</sup> and 4<sup>th</sup>

**SOFTWARE for Health Care PORTALS** 

Value up to € 240 m 2 LOTS - Gpi share approx. 21%

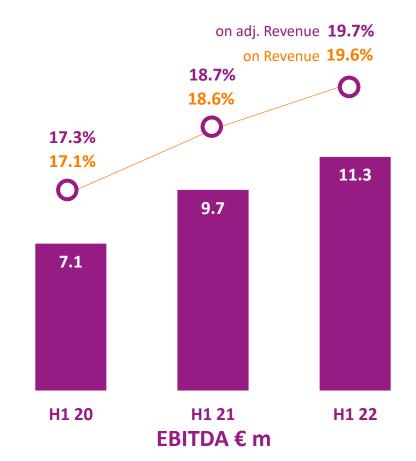
Agreements terms = 18 months, extendable up to 12 more months. The single implementation contracts = max term of **48 months** from the date of signing.

### Software H1 22



#### **Modular and integrated information systems:**

- Hospital Information System (HIS)
- Health Social Care
- Blood transfusion & tissue bank
- Business Intelligence, Data analytics





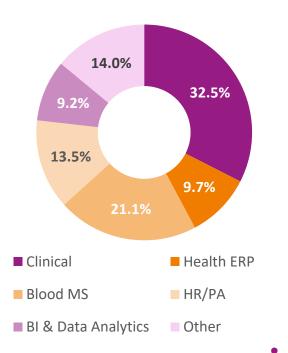
### **Recurring fees**

### 2° player ITA

1-3 years Average contract length

50% tenders win-ratio

89% Retention



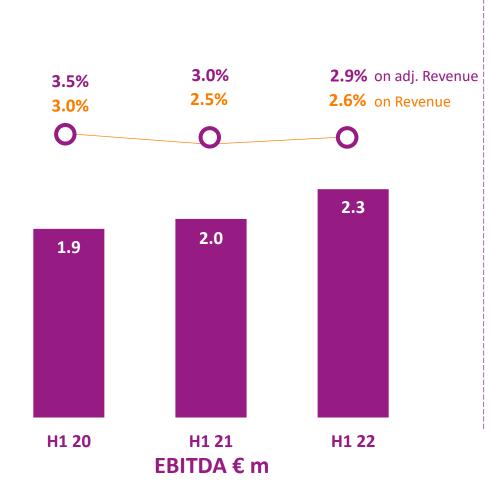


### • Care H1 22



#### Broad offer of services such as:

- Healthcare administration services
- Healthcare services (reception and diagnostic facilities)
- Telemedicine and home telecare services

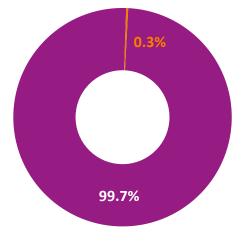




### **Recurring fees**

### 1° player ITA

- 4-6 years Average contract length
- 45% tenders win-ratio
- 97% Retention



- AtC administr. svc. & other
- Virtual Care



### Other SBAs H1 22

### **CO AUTOMATION**

Automated warehouse sales, maintenance and service fees

- Retail Pharmacies
- Hospital Pharmacies
- Wholesaler and other industries



ePayment services
POS rental and related software

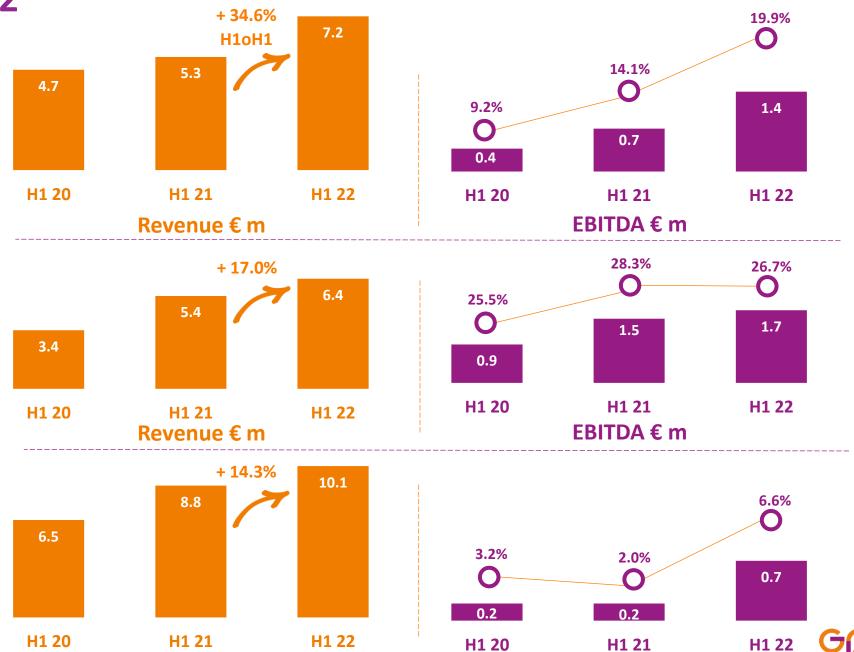
- Large-scale Retail
- Local PA
- Svc. providers based on POS
- System Integrator

## **U** ІСТ

Desktop management services fees

other system services

- Healthcare customers
- Non-healthcare PA
- Other private customers35



Revenue € m

**EBITDA € m** 

# **Appendix FY21**



### Solid Growth FY21

€m	FY21	FY20
Revenue & other income	326.9	271.0
Adjusted Revenue <sup>1</sup>	298.1	250.9
EBITDA	49.8	40.2
EBITDA % on total revenue	15.2%	14.8%
EBITDA % on adj. revenue	16.7%	16.0%
EBIT	23.5	19.0
EBIT % on total revenue	7.2%	7.0%
EBIT % on adj. revenue	7.9%	7.6%
EBT	16.7	13.2
Net profit	11.3	12.3

**Revenue** € **326.9 m** +20.6% | 16.2% organic thanks to the contribution of the SBAs:

	SW	€ 117.6 mn	+14.6%
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**EBITDA:** € **49.8 m** | **16.7%** on adj. Revenue thanks to the contribution of the SBAs:

•	SW	€ 33.0 mn	28.3%	on adj. Revenue
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**EBIT: € 23.5 m** 

after depr. & amort. and provisions of € 26.3 mn

Net Profit: € 11.3 m

tax impact for € 5.4 mn – (in FY20 patent box)

**Cash Dividend approved**: € 0.50 p.s. payout ratio ≈81% | Date of Record 17 May 2022



## Financial Highlights FY21

€ m	FY21	FY20 Restated
Non-current assets	166.8	158.4
Net working capital	140.2	109.1
Other operating assets/(liabilities)	(45.3)	(39.5)
NET INVESTED CAPITAL	261.7	227.9
Shareholders' equity	106.2	83.4
Net Debt <sup>1</sup>	155.4	144.5
TOTAL SOURCES	261.7	227.9

#### **Non-current assets**

The increase in Non-current is linked to the investments, including the acquisition of Medinfo and R&D

### **Net Working Capital**

The increase is due to the rising amount of receivables, mainly linked to the revenues growth

### Shareholders' equity

- (-) Dividends (€ 7.9 m)
- (+) Proceedings from warrants (€ 22.3 m)
- (-) Related parties (€ 3.3 m minorities Riedl and Argentea)

#### Net Debt1

Reflects the operating flows, the investments of the Group and the equity movements



### Software FY21

#### Modular and integrated information systems:

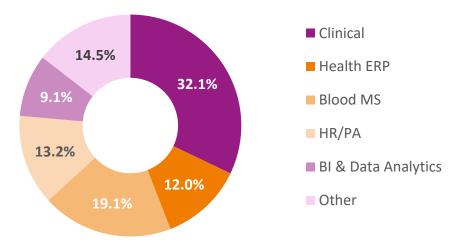
- Hospital Information System (HIS)
- Health Social Care
- Blood transfusion & tissue bank
- Business Intelligence, Data analytics

### 2° player ITA

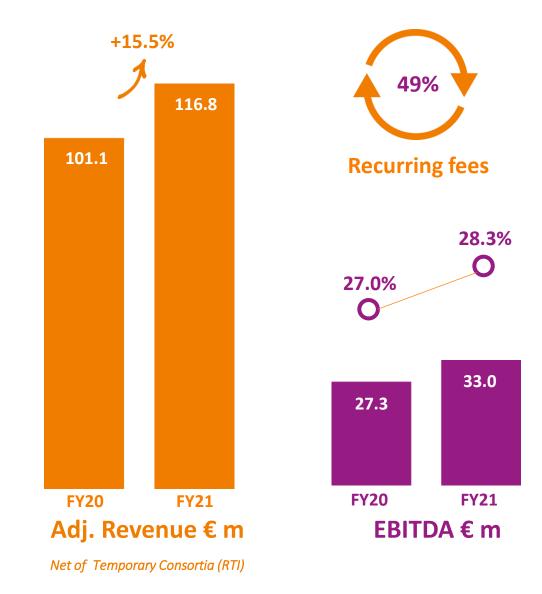
#### 1-3 years Average contract length

50% tenders win-ratio

#### 89% Retention



Revenues by Business Unit % on total SBA's revenue





### Care FY21

#### **Broad offer of services such as:**

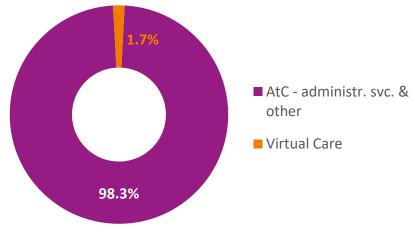
- Healthcare administration services
- Healthcare services (reception and diagnostic facilities)
- Telemedicine and home telecare services
- Other

### 1° player ITA

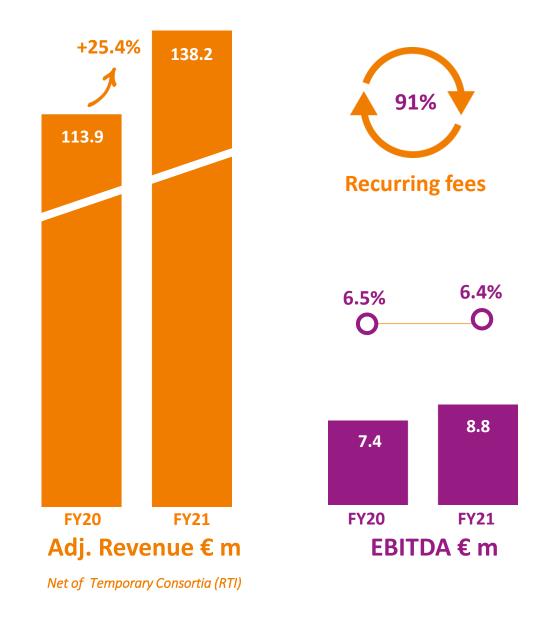
4-6 years Average contract length

45% tenders win-ratio

97% Retention

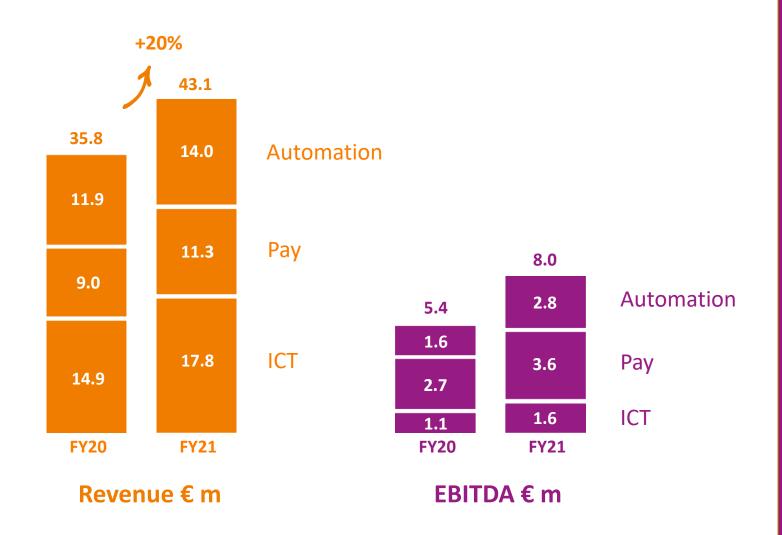


Revenues by Business Unit % on total SBA's revenue





### Other SBAs FY21



### CO AUTOMATION

Automated warehouse sales, maintenance and service fees

- Retail Pharmacies
- Hospital Pharmacies
- Wholesaler and other industries



ePayment services
POS rental and related software

- Large-scale Retail
- Local PA
- Svc. providers based on POS
- System Integrator



**Desktop management services** fees

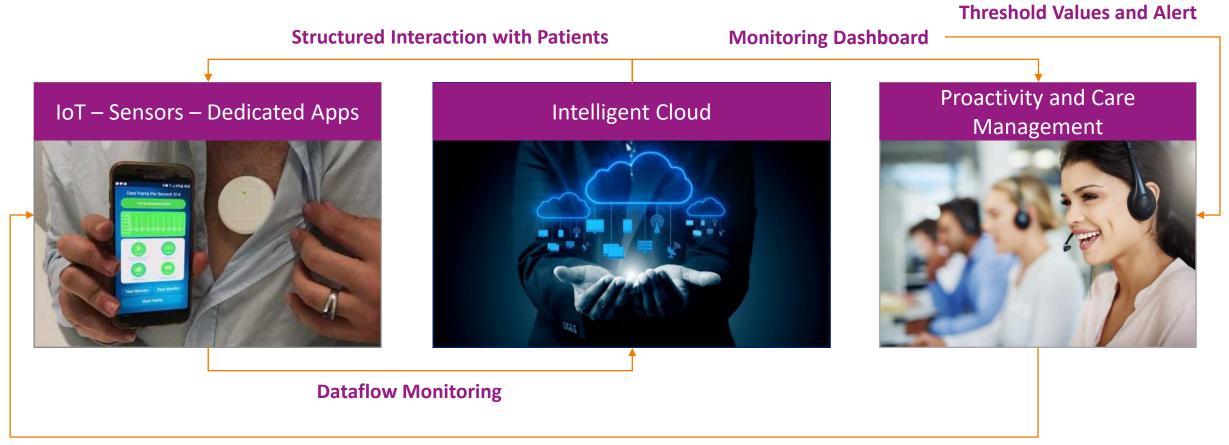
other system services

- Healthcare customers
- Non-healthcare PA
- Other private customers



## A New Architecture of Integrated Solutions





**Direct Interaction with Patients** 

Technologies for Patients

Enabling Technologies

Disease Management



### Investment Attractiveness

Leadership and Uniqueness

**Growth and Visibility** 

Technology and Service

Evolution of market/NRRP

#### **GPI IN THE STOCK MARKET**

ISIN: IT0005221517

Ticker: GPI:IM

Price 16 Sept. 2022 € 13.60

Ordinary Shares 18,260,496

Capitalisation € M 248

#### **ANALYSTS' COVERAGE – Target price**

Banca Akros 15 Sept. 2022 € 17.50

Intermonte SIM 26 Sept. 2022 € 17.30

Midcap | Tp Icap 15 Sept. 2022 € 20.60



### IR Contact details



Via Ragazzi del '99, 13 - 38123 Trento T +39 0461 381515 investor.relations@gpi.it

Fabrizio Redavid C. +39 335 1035499 fabrizio.redavid@gpi.it Lorenzo Giollo C. +39 340 8223333 lorenzo.giollo@gpi.it



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