

# INVESTOR PRESENTATION

29 NOVEMBER 2022



# Agenda

## Group Overview

2022 – 2024 Strategic Business Plan Guidelines

M&A Guideline, Financial Targets & Capital Increase

## VISION

To be the **protagonists** in the path of **technological and sustainable transformation** of prevention and care processes for healthcare and well-being of people

## MISSION

To offer **knowledge** and **skills** for the **improvement** of prevention and care processes through software, services and technologies for health professionals and patients

## VALUES



ETHICS



PEOPLE-CENTERED  
CARE



RESPONSIBILITY



PASSION



History of  
Growth

**> 30 years of experience**,  
management team with a track  
record of internal growth and  
M&As



International  
footprint

solutions used by **2,700  
customers** in more than  
**70 countries**



Leadership

**1st player in Italy:** services  
granting **access to care**

**2nd player in Italy:** **software**  
solutions for healthcare and social  
systems



Uniqueness

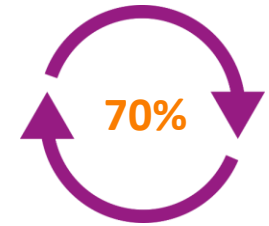
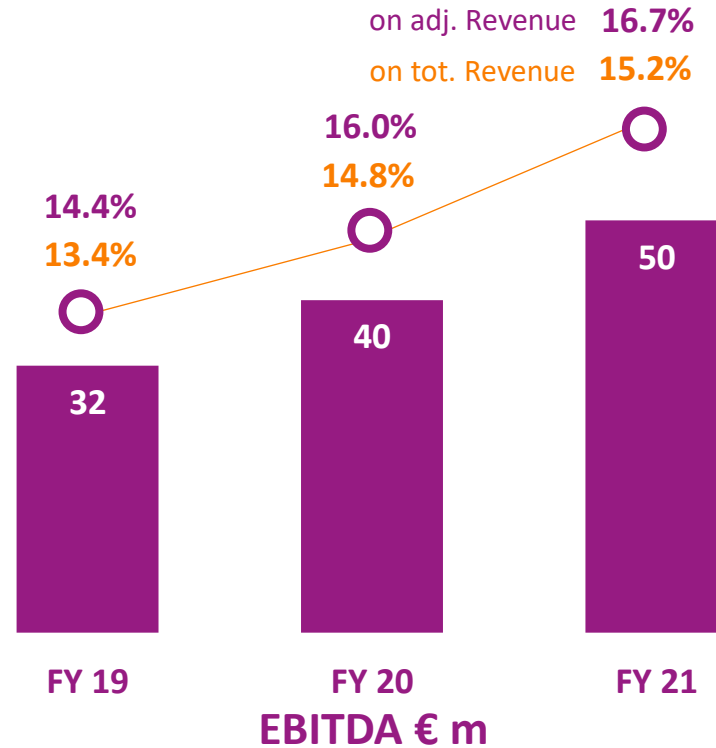
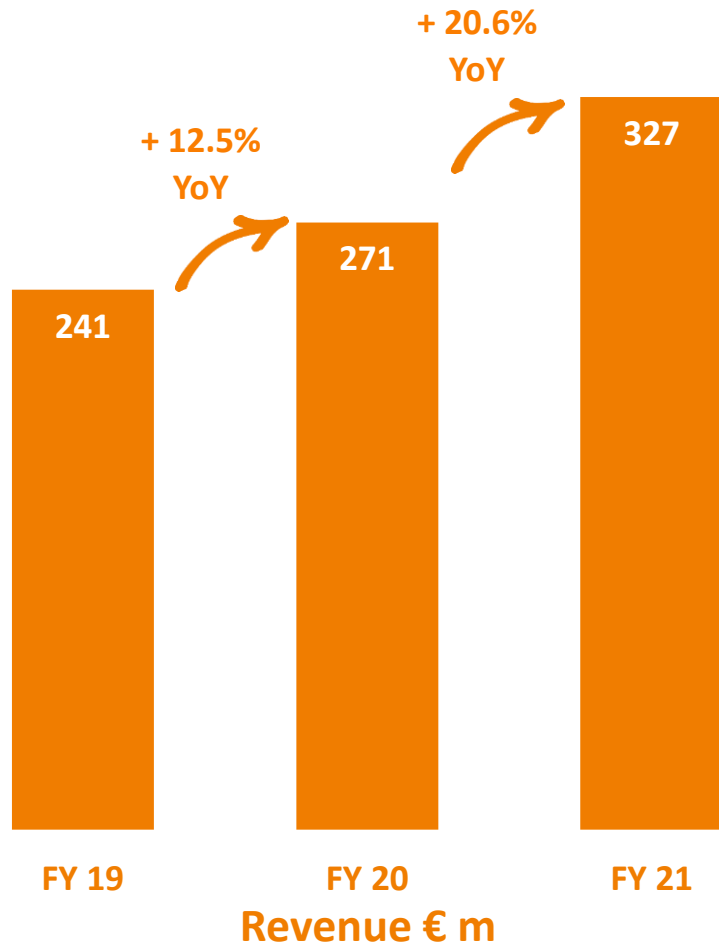
**integrated software, technology  
and service solutions** to optimise  
the clinical, care, administrative and  
social processes



Quality of life

our work helps improve the  
quality of life

## ● A History of Steady Growth FY21



Recurring fees

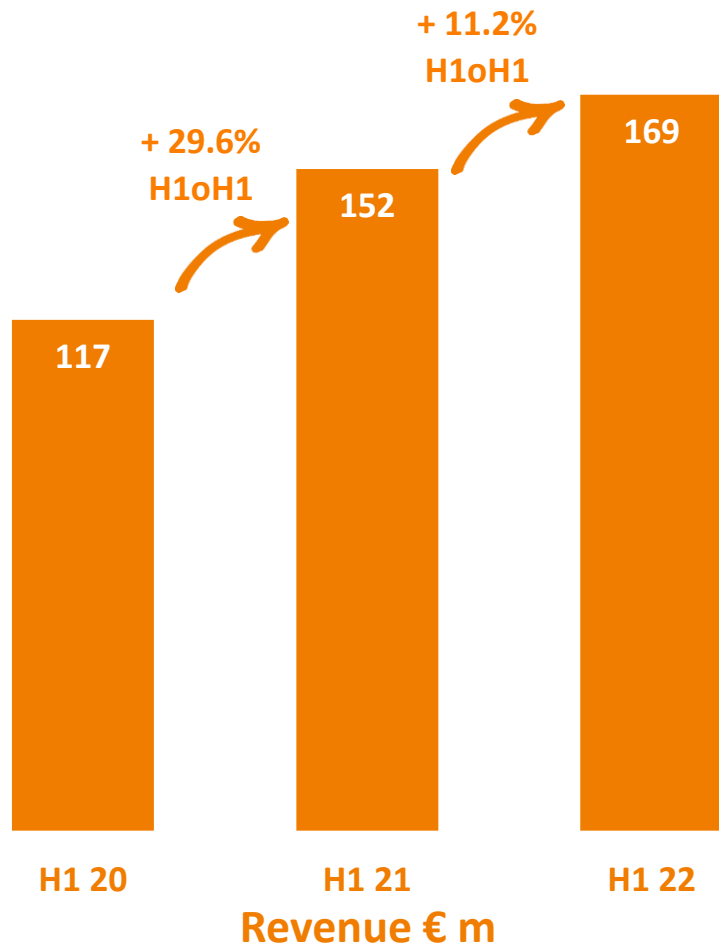


€ 100 m M&A deals  
in the last 5 years

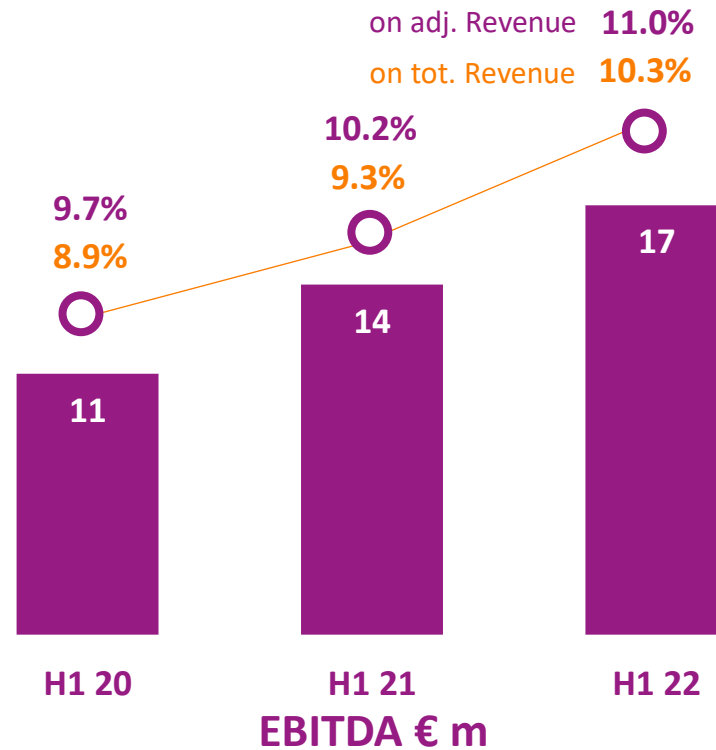


NFI 31.12.2021  
€ 155.4 m

## ● Half-year Results H1 22



FY 2022 Guidance:  
Revenue > € 345 m  
EBITDA > € 52 m



Recurring fees



€ 100 m M&A deals  
in the last 5 years

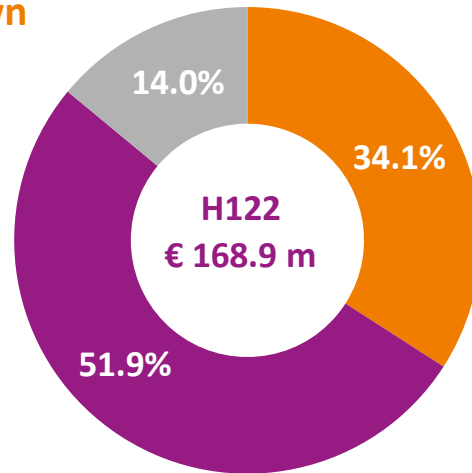


NFI 30.06.2022  
€ 170.5 m

# ● Revenue and EBITDA Breakdown H1 22

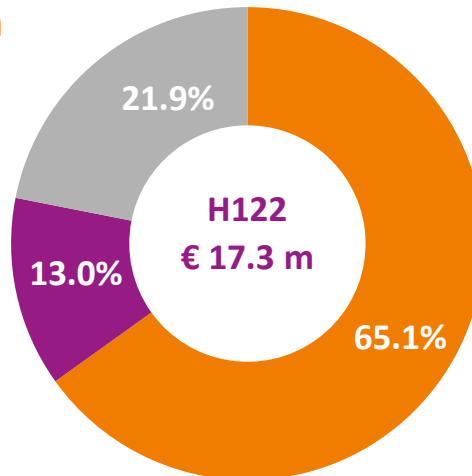
**Revenue breakdown  
by SBA H122**  
Strategic Business Area

SW  
Care  
Others

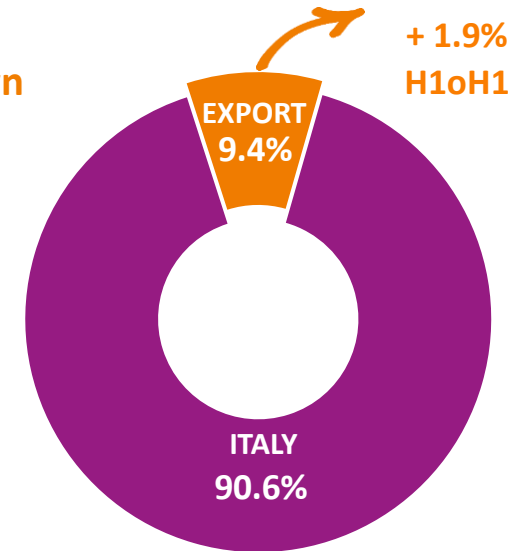


**EBITDA breakdown  
by SBA H122**

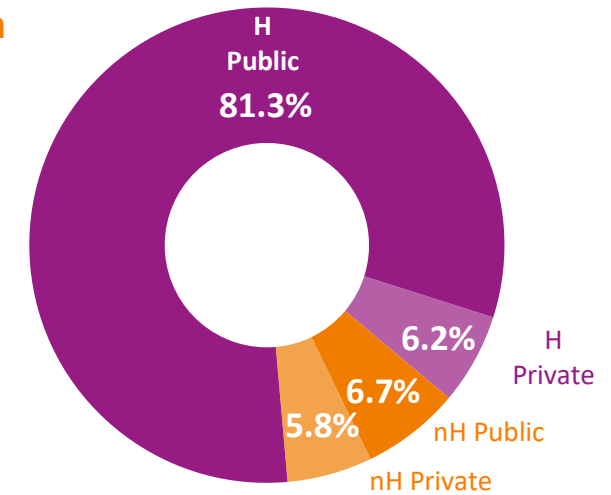
SW  
Care  
Others



**Revenue breakdown  
by geography H122**



**Revenue breakdown  
by customer FY21**



## ● Supply Lines

### main SBAs

86% of total revenue



#### Software

- hospital information system
- health social care
- health administration
- blood management system
- business intelligence, data analytics
- other

#### Care

- BPO health care administrative svc. (AtC,..)
- telemedicine
- other

#### Automation

- automated pharmacy warehouse
- automated hospital pharmacy supply chain

#### ICT

- HW & SW on-site / on-line maintenance and assistance
- on-site / on-line system services

#### Pay

- e-payment and e-mandate solutions
- electronic storage

### other SBAs

14 % of total revenue





Group Overview

**2022 – 2024 Strategic Business Plan Guidelines**

M&A Guideline, Financial Targets & Capital Increase

# ● Key Drivers of the Change in the Global Health Care Market (1/2)



## Demography and socio-economic factors

**Ageing population** requires even more sophisticated services

**Healthcare costs** grow faster than economic growth

**Value-based treatments** are going to gain value in the US and Europe due to cost containment



## Consumers expectations

Consumers wish for convenience, efficiency and **personalized services**

Millennials choose **digital services**

Consumers seek for **transparency** in order to compare different offers and services



## Technological Environment

Accelerating technological innovations are changing **people's lifestyle**

**Technological innovation will bring challenging changes** in the healthcare industry

New technologies and platforms will see a **rise in investments**

# ● Key Drivers of the Change in the Global Health Care Market (2/2)



## Laws and Regulations

New regulations on **interoperability**

Governments' focus on improvement of **cost transparency** and **regulations** for cost containment



## New Market Participants

**Big tech companies** look at the healthcare industry as a new market to get in and diversify their business

**New players** will invest in the market

People increasingly choose **private services** due to cost increase and waiting times for public healthcare services



## Operational transformation

The current **shortage of human resources** in the healthcare industry is lifting the level of competition to **attract talents**

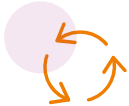
**New technologies** will have an extensive impact on how healthcare is delivered

# ● Digital Health: the Solution for the Health Care Market

## Current environment



Shortage of medical staff  
(doctors, nurses)



Complex and intricate  
processes



Need for new forms of treatment  
(custom-made and remote  
clinical pathways)



Difficulties in capturing data in a  
structured and digital way

## Digital health solution

AUTOMATION

MANAGEMENT SOFTWARE

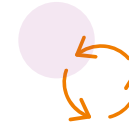
TELEMEDICINE

ARTIFICIAL INTELLIGENCE  
& DATA ANALYTICS

## Effects and streamlining



Resources optimization and  
impact on average  
hospitalization



Process facilitation and  
consequent improvement of  
the patient journey

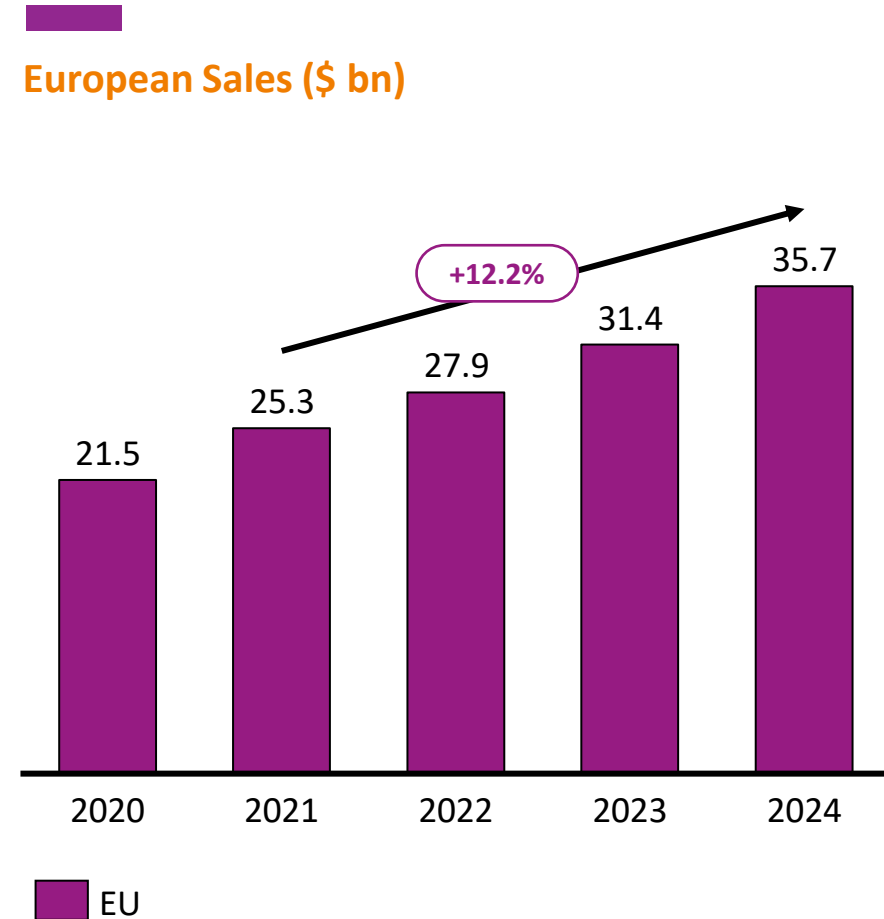
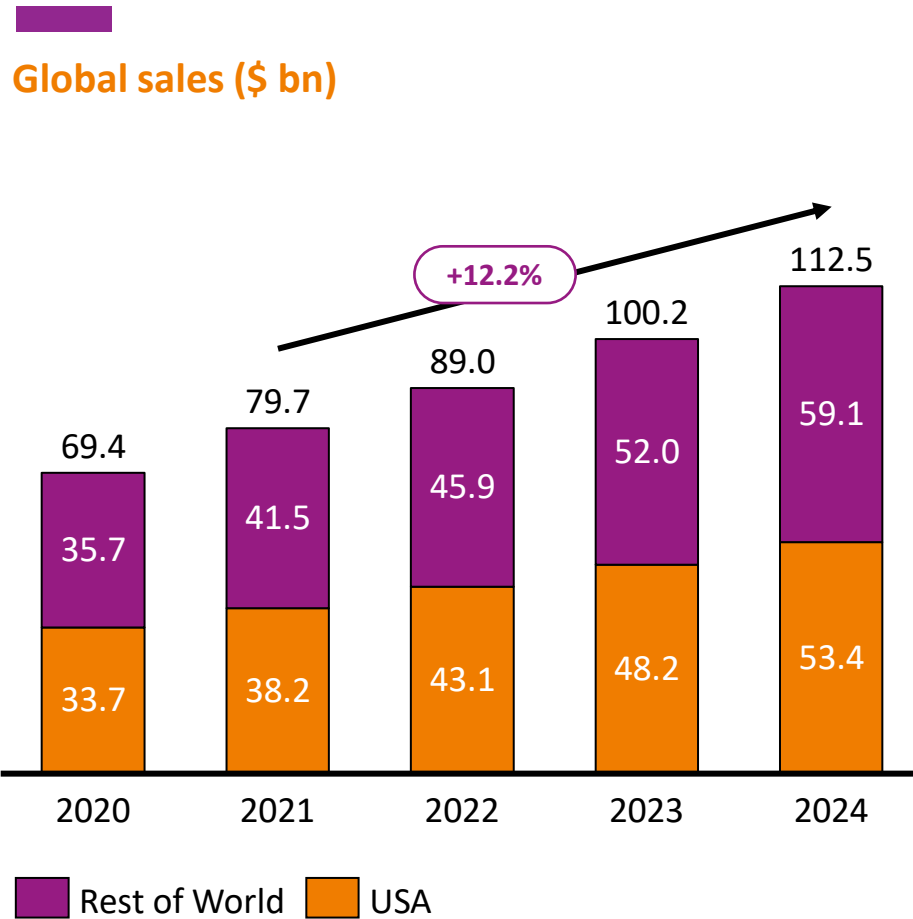


Greater integration and  
adoption of patient - centric  
operating model

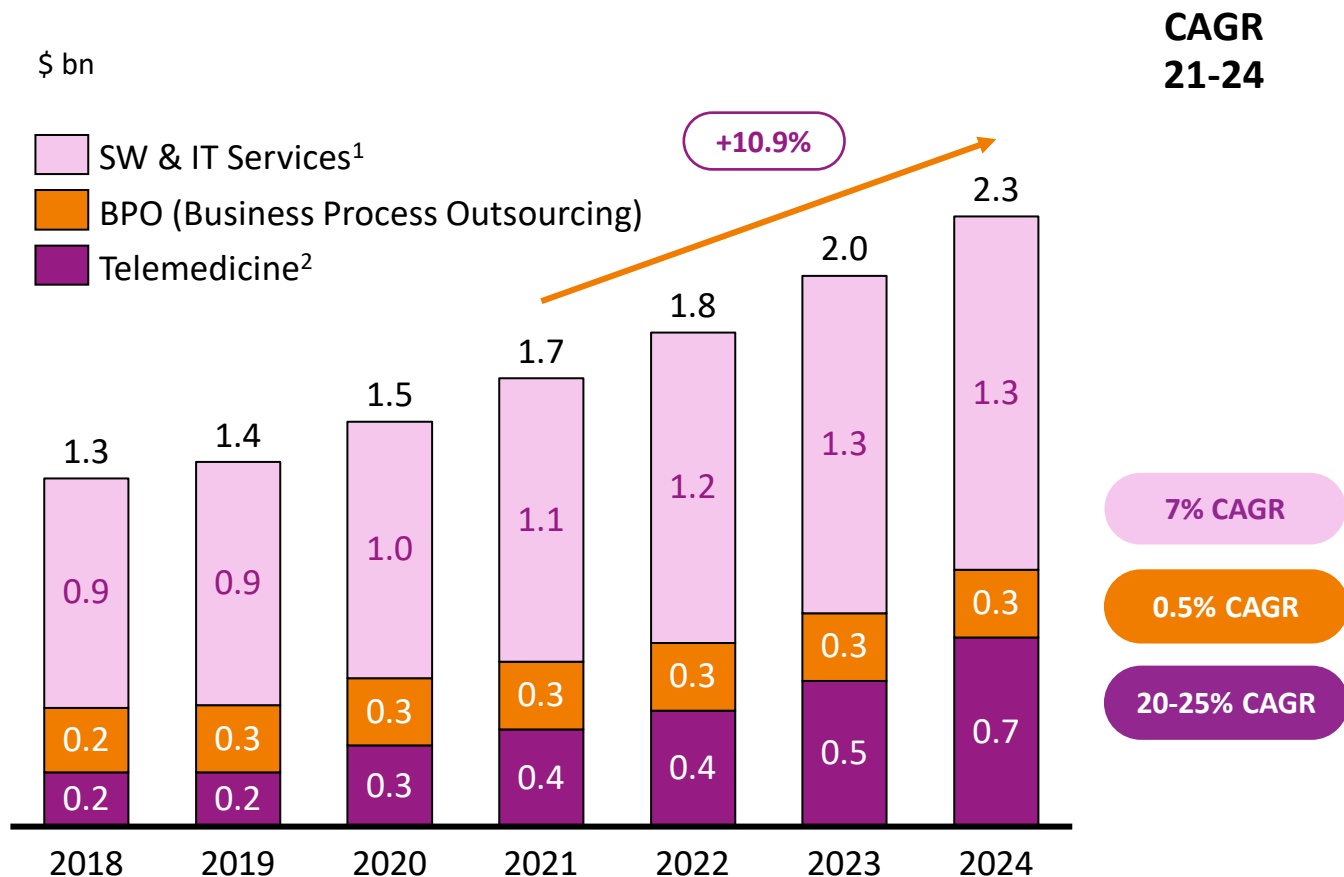


Better and constant  
monitoring of the clinical  
path

# Fast Growing Global and European Markets of IT Softwares and Services in Health Care



## ● Digital Healthcare & BPO in Italy



## Potential effects of NRRP on the Italian digital healthcare market

€ 5.8 bn

2021-2026 Funds dedicated to the digitalization of healthcare of which:

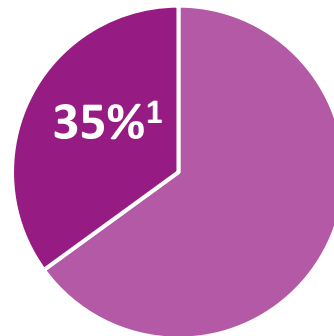
- € 3.6 bn for ICT
- € 1.0 bn for telemedicine
- € 1.2 bn for medical equipment
- € 0.07 bn for cybersecurity

## ● Competitive Ranking – Italian Top Players

### Software

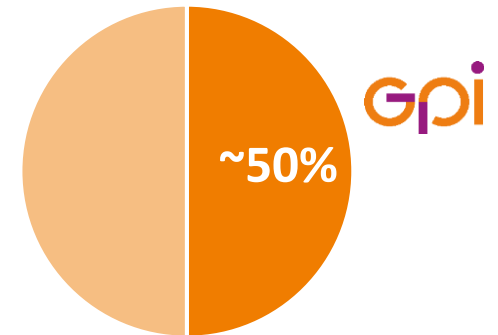
| Company                                                                                                               | Focus on HC                           |
|-----------------------------------------------------------------------------------------------------------------------|---------------------------------------|
|  Dedalus<br>HEALTHCARE SYSTEMS GROUP | ✓                                     |
|                                      | ✓                                     |
|  ENGINEERING                         | Through dedicated healthcare division |
|  Reply<br>santer                     | Reply's subsidiary                    |
|                                    | Through dedicated healthcare division |

Addressable market  
ca. € 1 bn  
5 Top Players



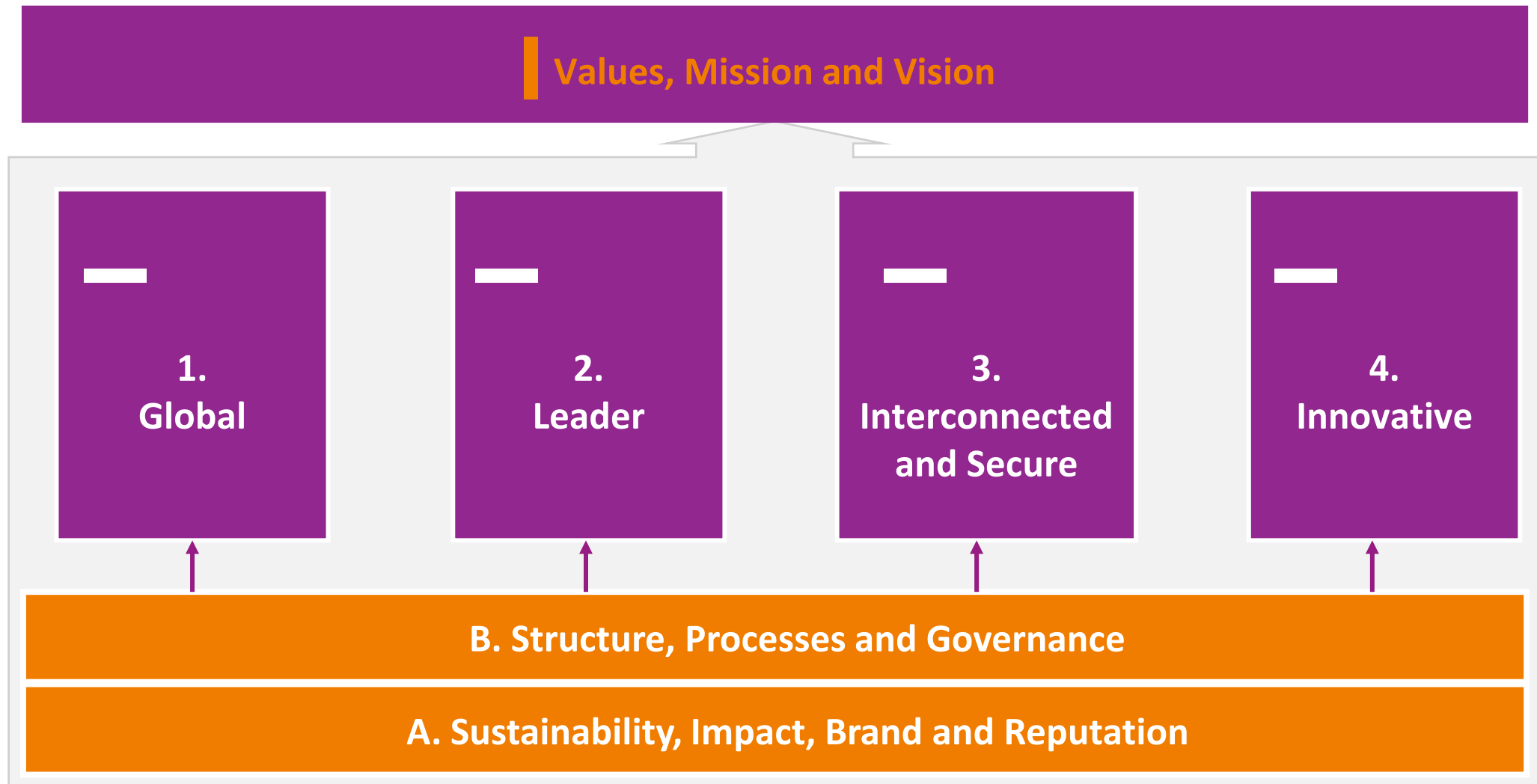
### BPO AtC (Business Process Outsourcing)

| Company                                                                               |
|---------------------------------------------------------------------------------------|
|    |
|    |
|    |
|    |
|  |



GPI has a potential reach  
of **29 million** citizens

- **Strategic Pillars of the Business Plan 2022 – 2024**



# ● Strategic Initiatives



# ● Strategic Pillars of the Business Plan 2022 – 2024

A

## Sustainability, Impact, Brand and Reputation

- Develop and implement a **sustainability plan** with particular reference to the **social component**, in the **field of healthcare**, measuring potential impacts through defined metrics (**SDG n 3 Good Health Agenda 2030 UN**)
- Positioning GPI as a **sustainable, ethical, technological and innovative partner** at national and international level
- Capitalize on **corporate brand** to strengthen GPI's reputation as a secure and reliable partner



- Sustainability of the healthcare system
- Safety, health and well-being of people

*Core*



- Delivery capability and business continuity
- Cybersecurity
- Innovation and strategic partnerships

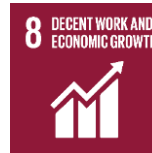
*Priority*



- Procurement of qualified resources and enhancement of professionalism
- Attention for local community



- Energy efficiency and decarbonization



- Diversity and inclusion
- Leadership and corporate culture
- Respect for ethical values and rules

B

## Structure, Processes and Governance

- **Align the organisational structure** in a way that is consistent with new market needs, including from the point of view of key competences
- **Optimize the internal processes** to make the company more agile and faster to adapt to changes in the market
- **Develop a clear governance** appropriate for inorganic growth

# ● Software



## Strategic Initiatives



### Increase in turnover in Italy

- Further strengthen the **presence on the national market by evolving its offer** to cover all market needs for the **digital transformation** of healthcare and through participation in public tenders



### Rationalization and innovation of portfolio

- **Consolidate technology platforms** and product portfolios to optimize maintenance costs **and focus investment lines**
- **Acquisition of niche companies** / Startup (Italy) in order to increase the level of innovation
- Offer innovation through investments in R&D (**Artificial Intelligence First!**)



### Becoming a Global Market Leader in Blood

- **Growth by external lines (M&A)**
- **Market share increase** through up-selling and cross-selling
- **Strengthening presence in the U.S. market** through completion of FDA certification

# ● Care & Virtual Care



## Strategic Initiatives



### Consolidate BPO's positioning

- **Public market consolidation.** The market is under construction due to the potential for outsourcing of customer services and thanks to the COVID-19 push
- **Increasing private market share.** Because of longer NHS waiting times due to the health emergency, services in private form are growing



### Become national reference operator and enabler of projects in Virtual Care

- Become a national reference operator and **enabler of projects in Virtual Care** by capitalizing on the **competitive advantage** given by **PNRR** funds and the **Consip** framework agreement
- Become a **partner in the "grounding" of proximity structures** (District Organization through the activation of **COTs**, territorial operating centers), to coordinate home services with health service



### Development of telemedicine platform

- Consolidate a single **TELEMEDICINE E2E platform** that adapts to the application context, delivering different services of patient monitoring, Patient Portal, Televisita, multi-parameter IoT, Teleconsultation, Imaging - **incorporating operating and healthcare centers**

# ● ICT, Automation & Pay



## Strategic Initiatives



### New End-to-End approach for Cybersecurity

- Become an **End-to-End partner for Cybersecurity** by offering consulting services through to service delivery



### Innovation of pharmacy & Hospital WareHouse

- **R&D investment** for new product development and increased competitiveness in non-automated sectors (medium turnover warehouses) and apply **AI algorithms** making predictive systems (order requirements)
- **Consolidate strategic partnerships** with universities and startups to enter new markets with low level of competition



### Broadening the presence in Payment business

- **R&D** on smart-payment systems for retail environment, especially GDO
- **Innovate** solutions for **table payment / split payment**

The background features a series of 3D rectangular blocks in shades of orange, red, and purple, arranged in a stepped pattern. A large white circle is positioned on the left side of the image, partially overlapping the blocks.

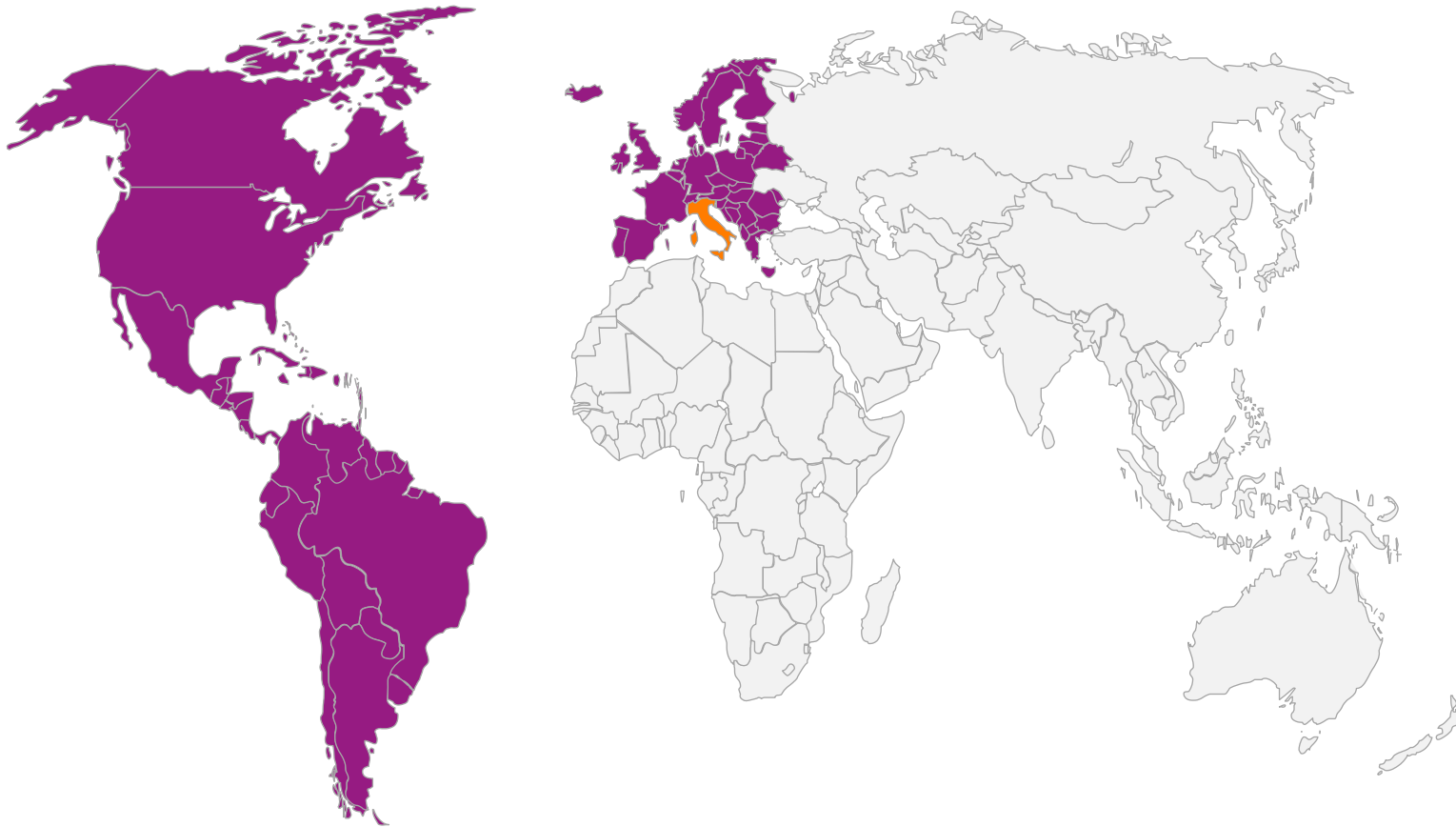
Group Overview

2022 – 2024 Strategic Business Plan Guidelines

**M&A Guideline, Financial Targets & Capital Increase**

## ● M&A Guidelines

Become a Major European Player



expects to keep on investing in **software companies** both **abroad** and in **Italy** to expand the **product portfolio**



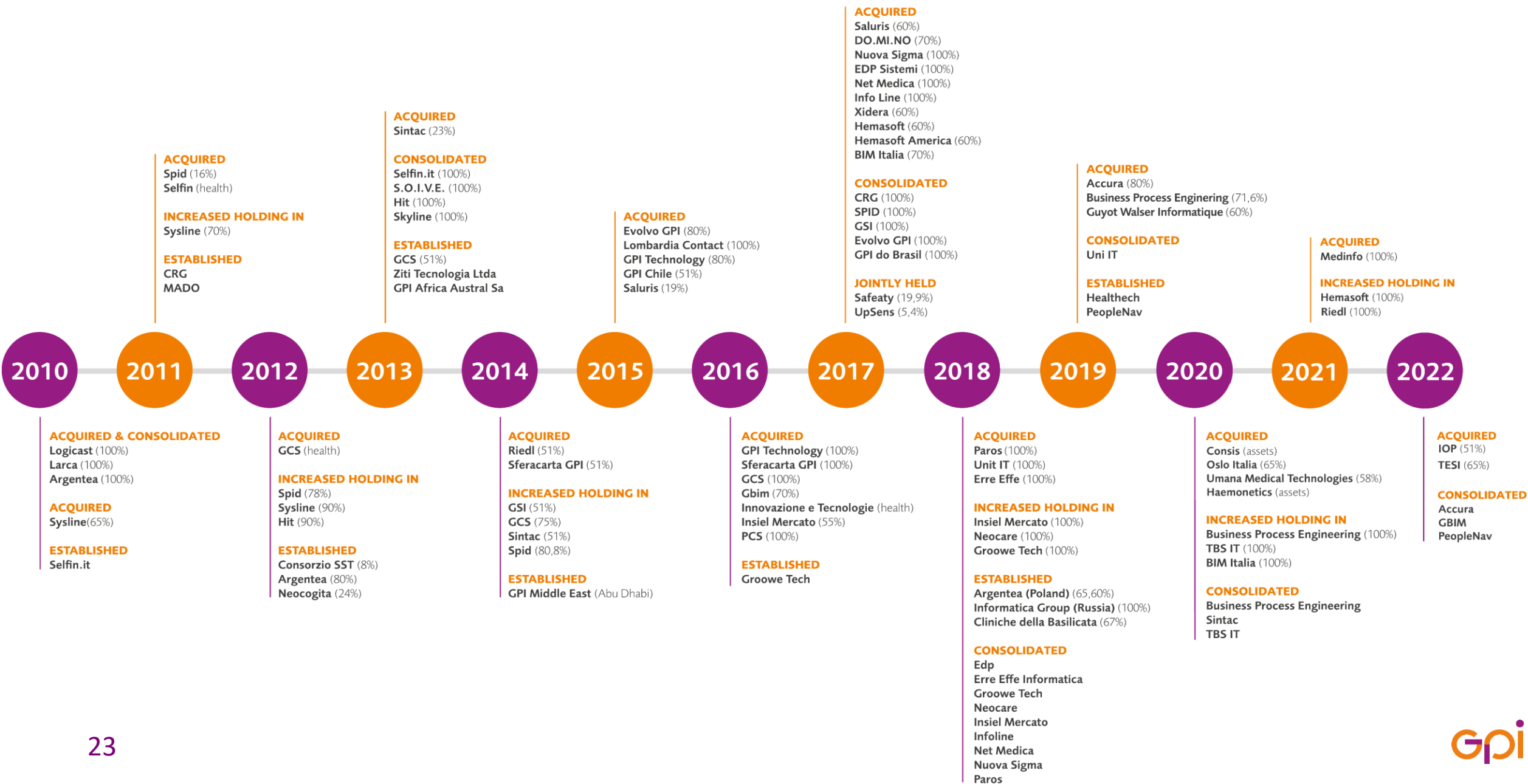
Focus on **international software companies** mainly operating in:  
**Blood Management**  
**LIS**  
**HR /PA**  
with an **EBITDA margin > 16%**

**Product Portfolio Evolution:**

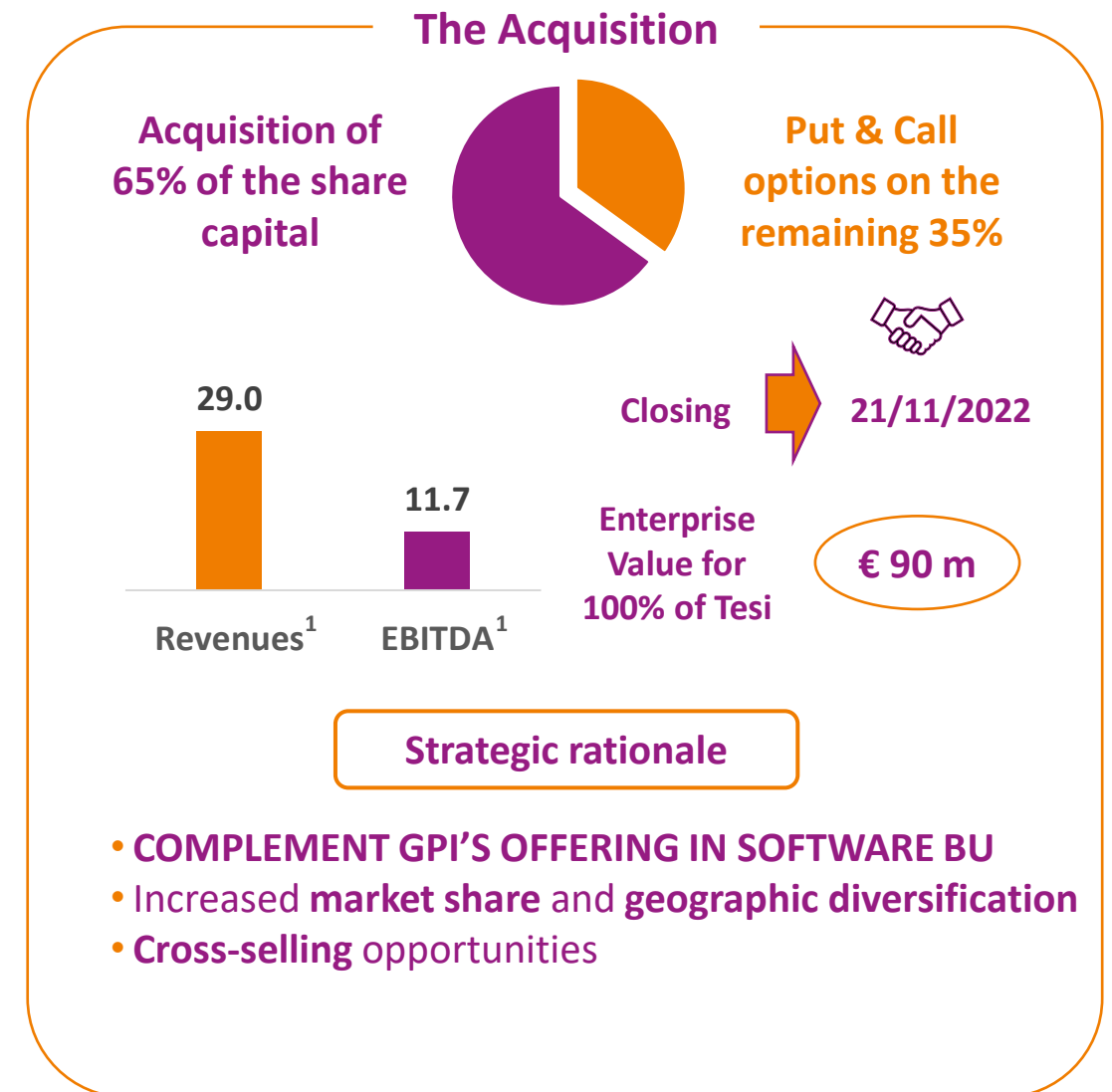
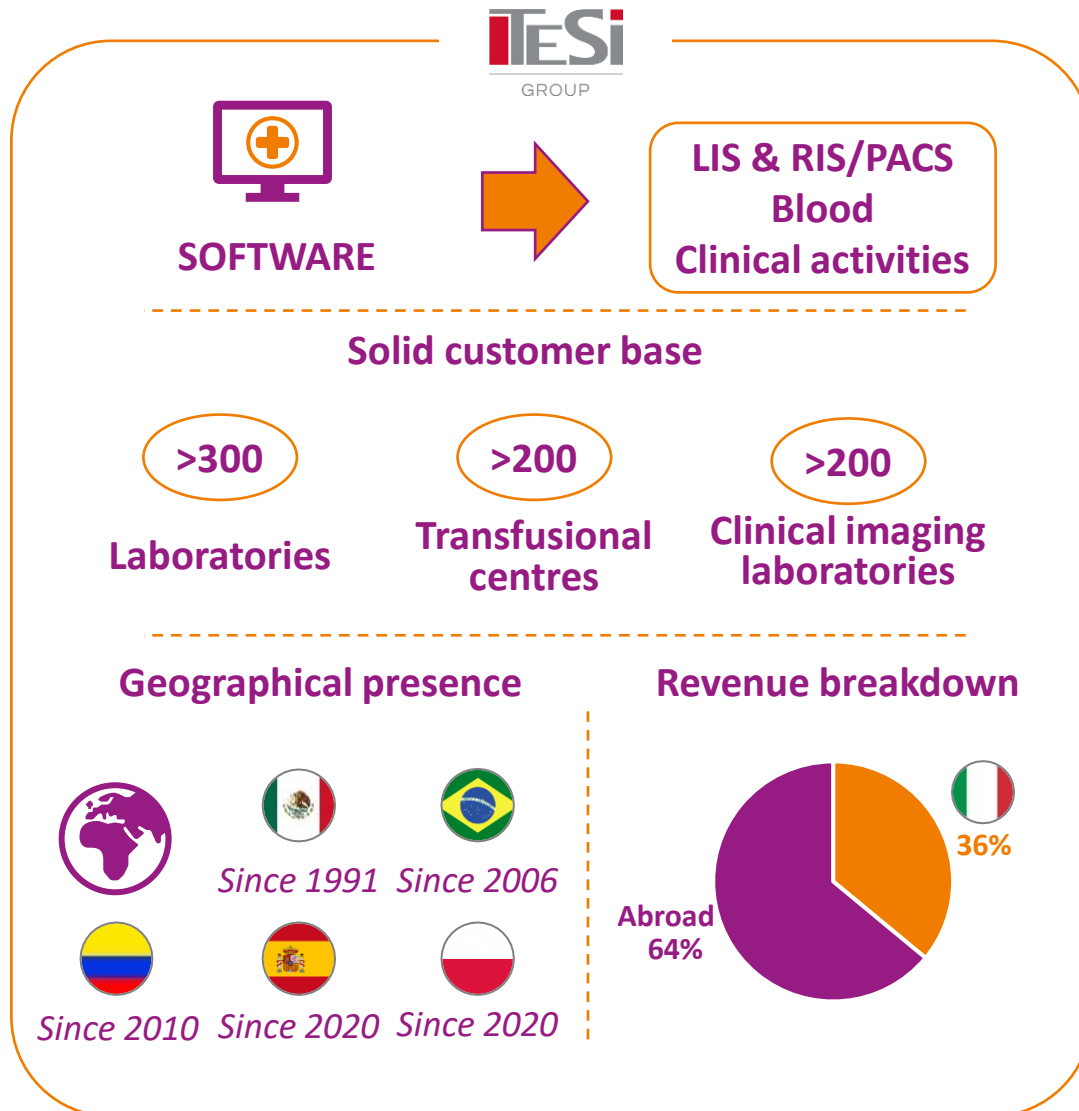


**Software**  
**Services**  
**Territories**

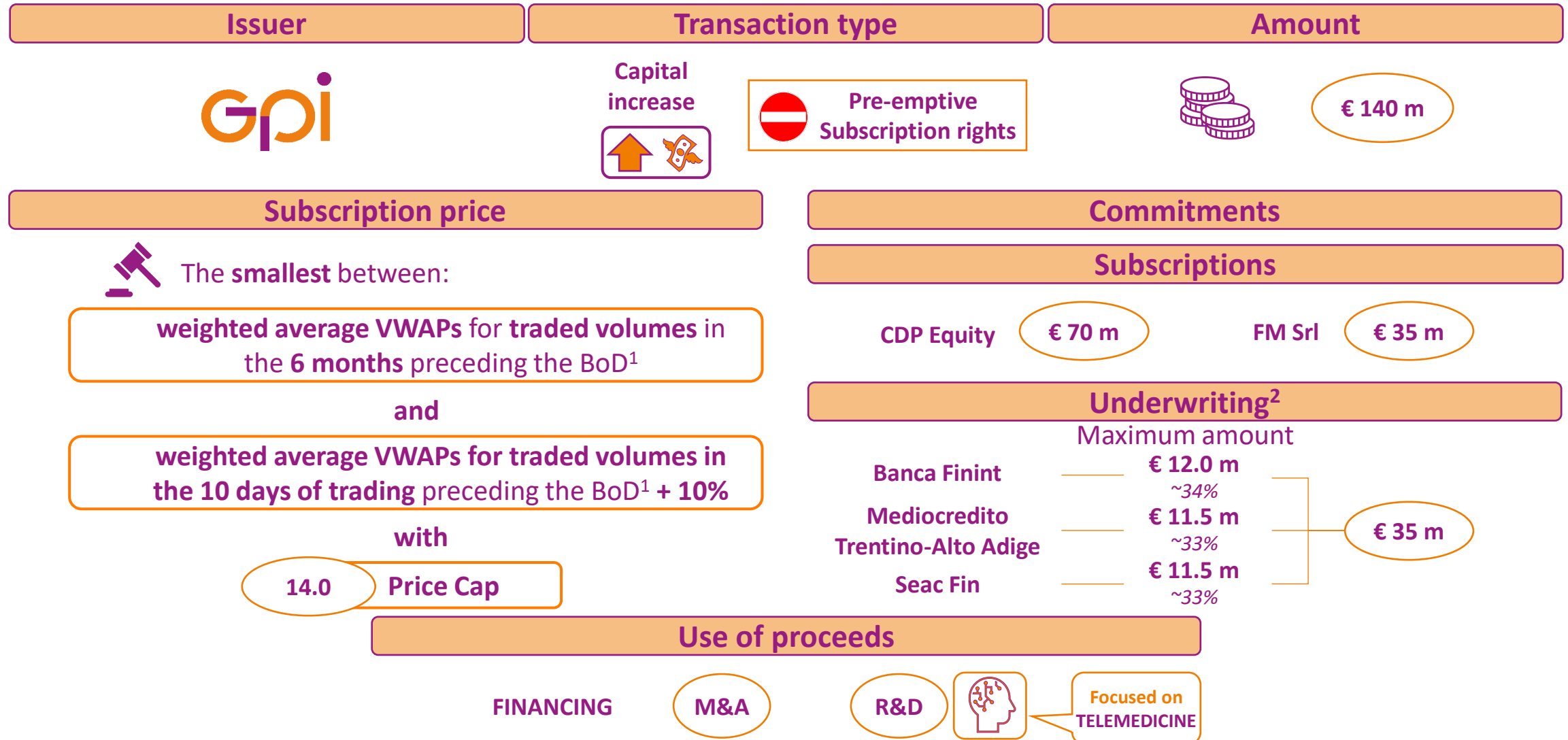
# ● Significant M&A Track Record



# ● Acquisition of Tesi Group

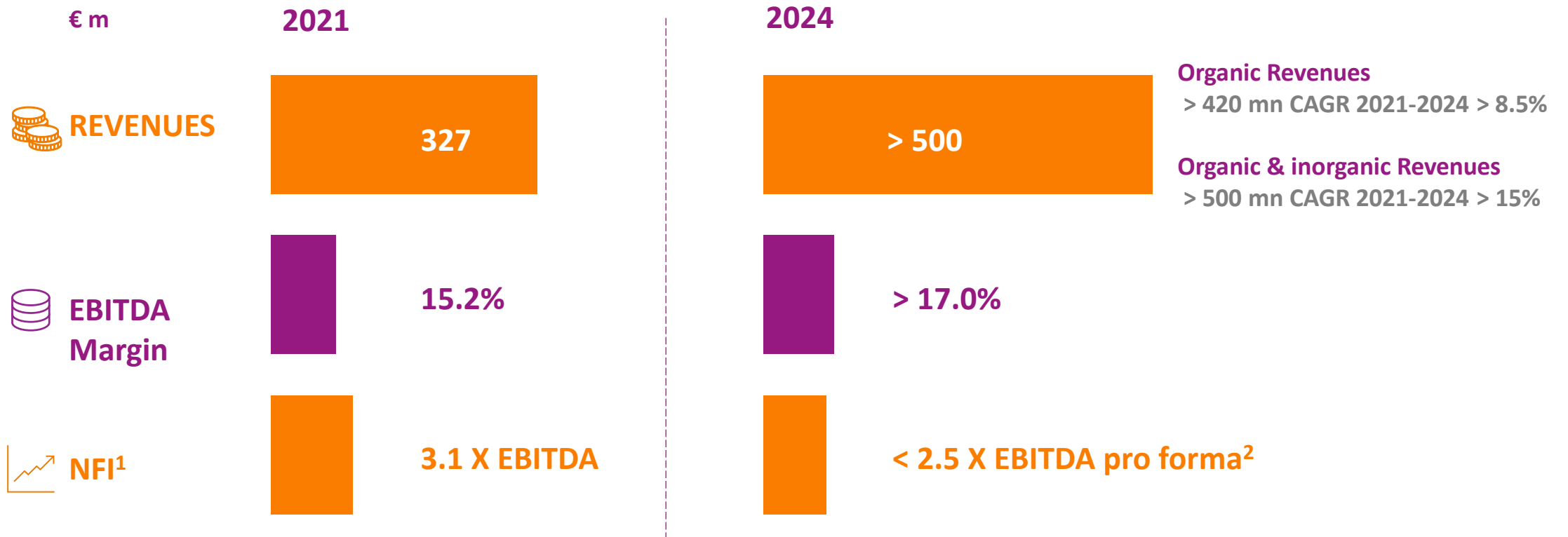


# ● Capital Increase for M&A and Organic Growth



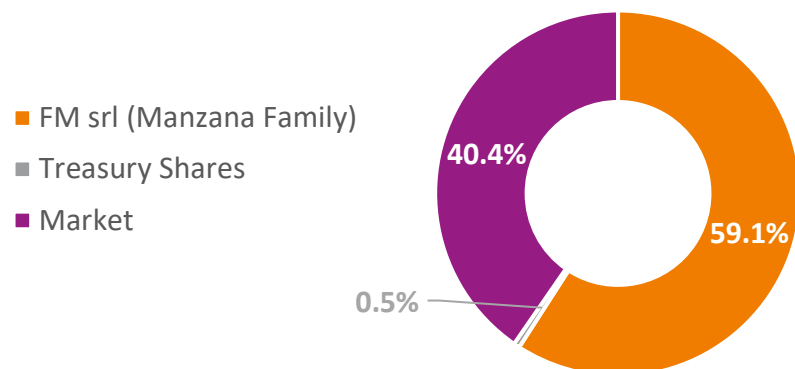
# ● Financial Targets 2024

Including Capital Increase of € 140 mn

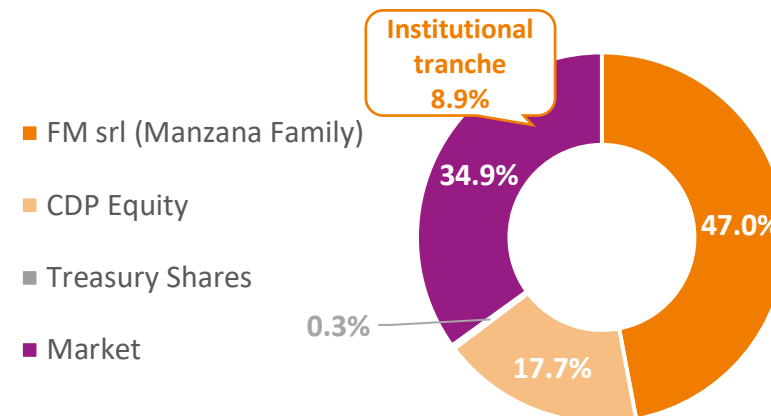


# ● Shareholder Structure and Voting Rights

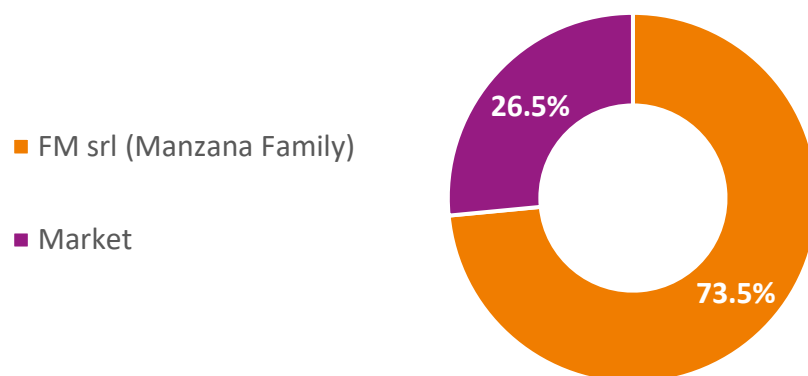
## Current Shareholder structure



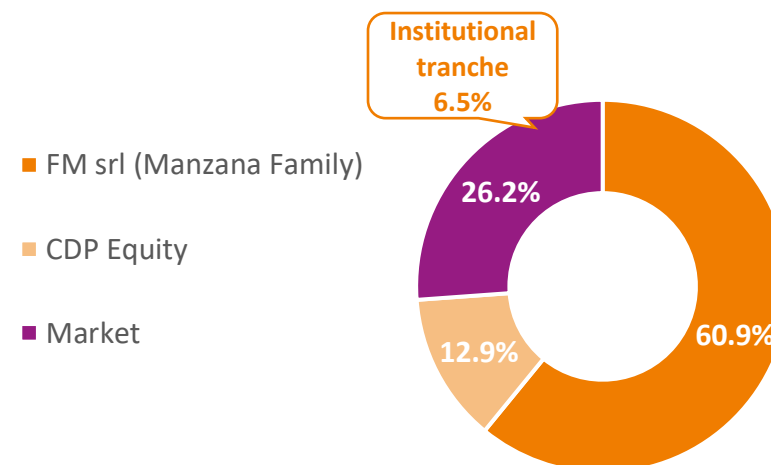
## Post - Capital increase Shareholder structure<sup>1</sup>



## Current voting rights



## Post - Capital increase voting rights<sup>1</sup>



## Appendix H1 22

## ● Solid Growth H1 22

| € m                           | H1 22 | H1 21 |
|-------------------------------|-------|-------|
| Revenue & other income        | 168.9 | 151.8 |
| Adjusted Revenue <sup>1</sup> | 158.1 | 138.1 |
| EBITDA                        | 17.3  | 14.1  |
| EBITDA % on total revenue     | 10.3% | 9.3%  |
| EBITDA % on adj. revenue      | 11.0% | 10.2% |
| EBIT                          | 4.5   | 2.5   |
| EBIT % on total revenue       | 2.7%  | 1.6%  |
| EBIT % on adj. revenue        | 7.9%  | 1.8%  |
| EBT                           | 1.9   | 0.4   |
| Net profit                    | 0.3   | 0.2   |

**Revenue € 168.9 m +11.2%**

thanks to the contribution of the SBAs:

- SW € 57.7 m **+11.1%** 10.5% organic
- Care € 87.6 m **+9.1%**
- Other € 23.6 m **+20.6%**

**EBITDA: € 17.3 m | 11.0% on adj. Revenue**

thanks to the contribution of the SBAs:

- SW € 11.3 m **19.7%** on adj. Revenue
- Care € 2.3 m **2.9%** on adj. Revenue
- Other € 3.8 m **16.1%** on Revenue

**EBIT: € 4.5 m**

> depreciation & amortisation and provisions (€ 1.2 m)

**Net Profit: € 0.3 m**

> net interest expenses (€ 0.5 m)

> tax impact (€ 1.5 m)

## ● Financial Highlights H1 22

| € m                                  | 30<br>Jun.<br>2022 | 31<br>Dec.<br>2021 |
|--------------------------------------|--------------------|--------------------|
| Non-current assets                   | 174.4              | 166.8              |
| Net working capital                  | 148.5              | 140.2              |
| Other operating assets/(liabilities) | (54.7)             | (45.3)             |
| <b>NET INVESTED CAPITAL</b>          | <b>268.1</b>       | <b>261.7</b>       |
| Shareholders' equity                 | 97.6               | 106.2              |
| Net Debt                             | 170.5              | 155.4              |
| <b>TOTAL SOURCES</b>                 | <b>268.1</b>       | <b>261.7</b>       |

### Non-current assets

- investments in new innovative products and solutions (developed in-house), mainly related to SBA Software
- € 5 m investment in venture capital “service tech sub-fund” of CDP venture capital sgr dedicated to investments in start-ups

### Net Working Capital

> inventories (€ 2,5 m), > trade receivables and contract assets (€ 7,7 m) and < trade payables (€ 1,9 m)

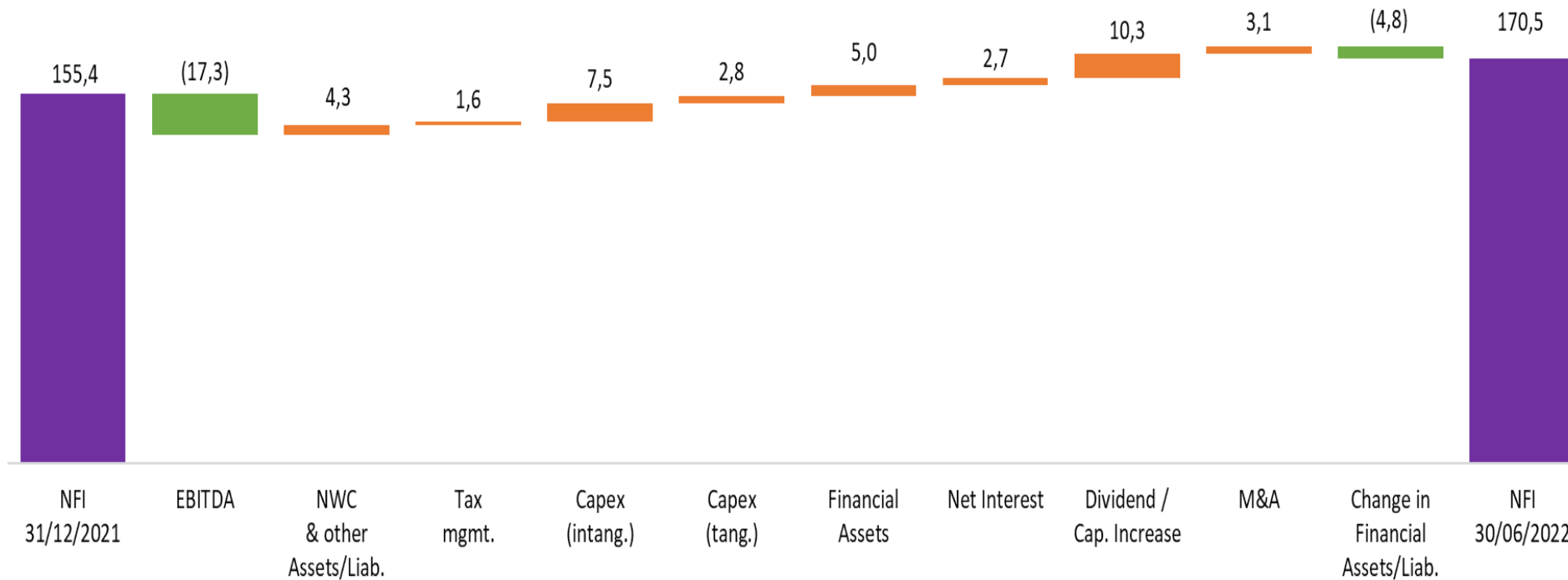
### Shareholders' equity

(-) Dividends (€ 9.2 m)

### Net Debt

Reflects the operating flows, the investments of the Group and the equity movements

# ● Net Debt



## Net Debt

According to New ESMA  
Guideline No. 39, issued on  
March 4<sup>th</sup> 2021

## Investments

Tot. € 13.4 m

Intangibles € 7.5 m  
of which € 5.3 m R&D

Tangibles € 2.8 m

M&A € 3.1 m

VC € 5.0 m

## 1 - CONSIP Framework Agreement – Gpi Leads the Number-One Consortium\*

\* Gpi (ca. 37%), Accenture, Al maviva, AGFA-Gevaert, Vodafone, Iqvia Solutions Italy, Nuvyta, Kiranet, Abintrax, Biomedical Computing Systems

# TELEMEDICINE & ELECTRONIC MEDICAL RECORDS

€ 900 m (D.L. 146/2021) including € 100 M of prospective extensions

€ 414 m for Telemedicine | € 486 m for EMR and enterprise imaging

a number of NHS entities have expressed their needs plans to start up the contracts covered by this FA.

To date (18/11/2022) requests are for the supply of a total of € 55.1 m have been received by the consortium led by Gpi.  
(of which ca. € 47.4 m for the EMR and ca. € 7.7 m for telemedicine software )

Further requests totalling € 71.4 m also relate to the competitive bidding procedure (among the three first-ranked consortia)

## 2 - CONSIP Framework Agreement – Gpi Leads the Number-One Consortium

### SOFTWARE for the ACCESS TO CARE

Value up to € 300 m 2 LOTS - Gpi share approx. 21%

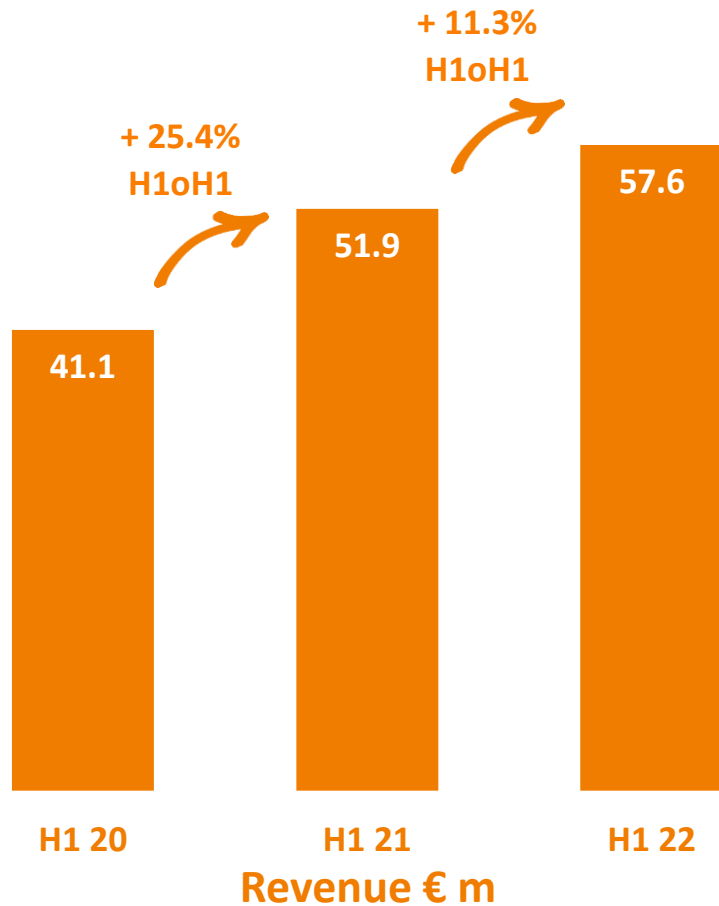
## 3 - CONSIP Framework Agreement – Gpi principal in two consortia which ranked 2<sup>nd</sup> and 4<sup>th</sup>

### SOFTWARE for Health Care PORTALS

Value up to € 240 m 2 LOTS - Gpi share approx. 21%

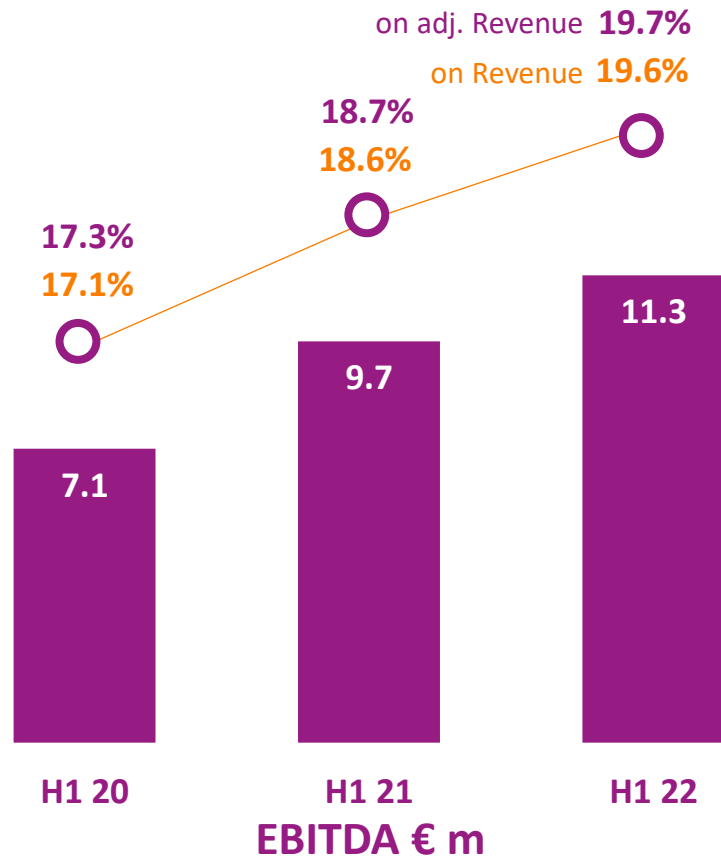
Agreements terms = 18 months, extendable up to 12 more months.  
The single implementation contracts = max term of 48 months  
from the date of signing.

## ● Software H1 22



Modular and integrated information systems:

- Hospital Information System (HIS)
- Health Social Care
- Blood transfusion & tissue bank
- Business Intelligence, Data analytics



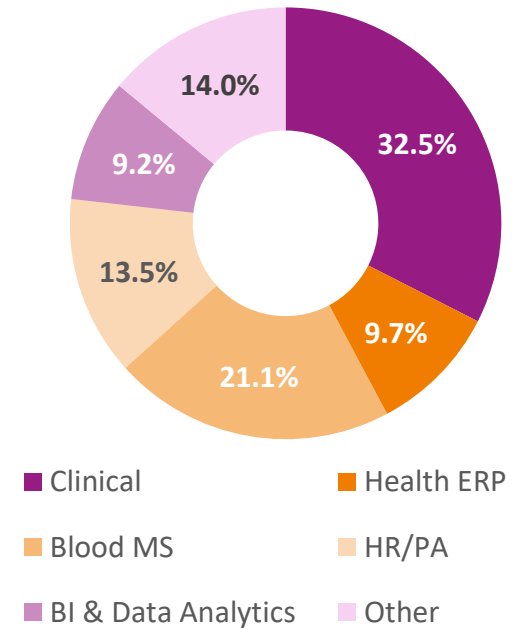
Recurring fees

2° player ITA

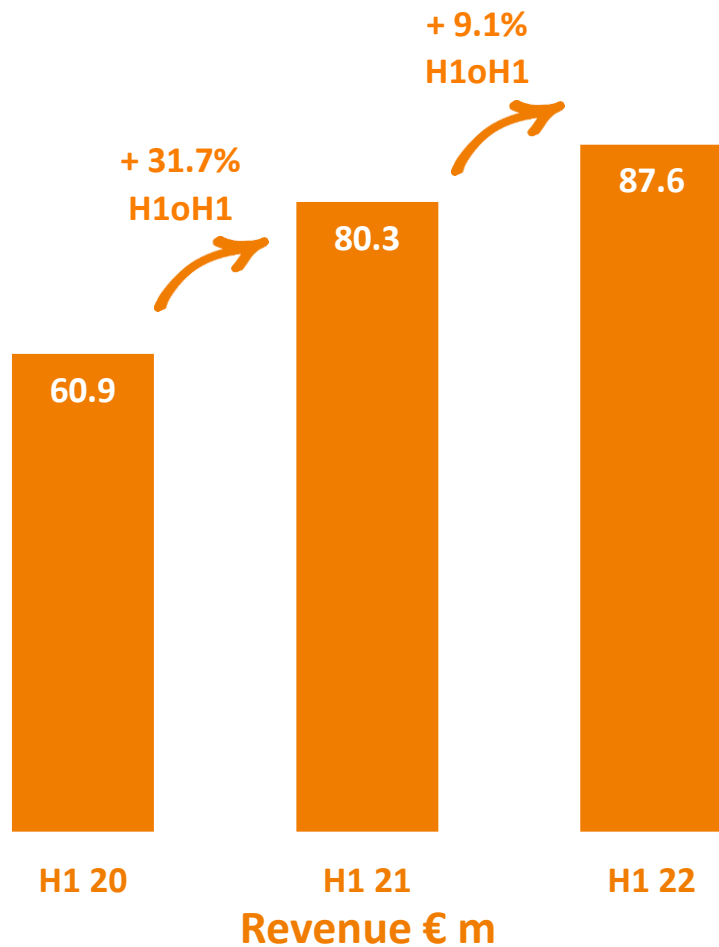
1-3 years Average contract length

50% tenders win-ratio

89% Retention

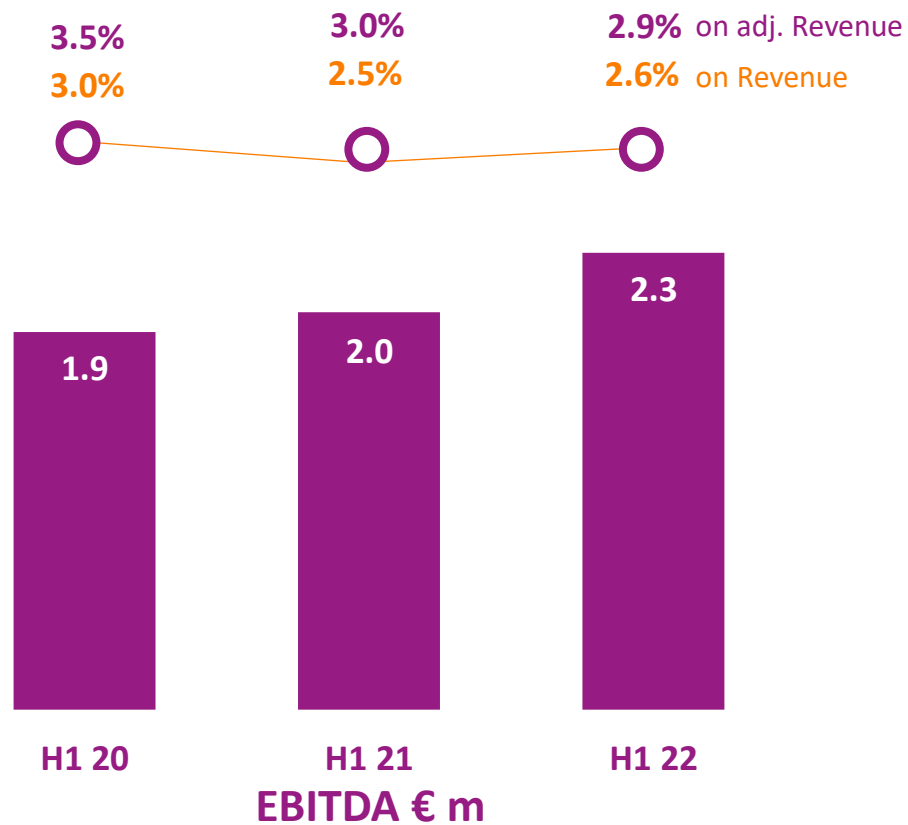


## ● Care H1 22



Broad offer of services such as:

- Healthcare administration services
- Healthcare services (reception and diagnostic facilities)
- Telemedicine and home telecare services



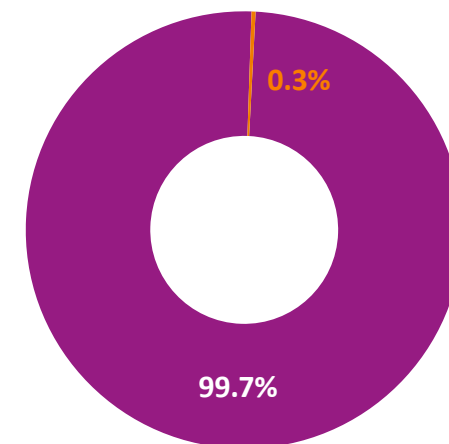
Recurring fees

1° player ITA

4-6 years Average contract length

45% tenders win-ratio

97% Retention



■ AtC - administr. svc. & other

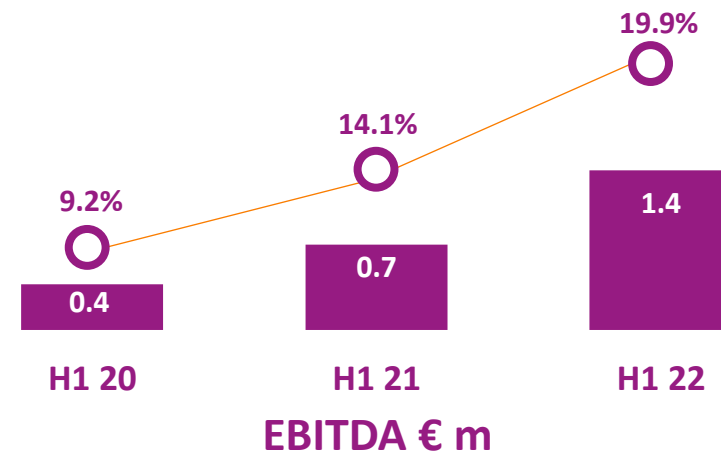
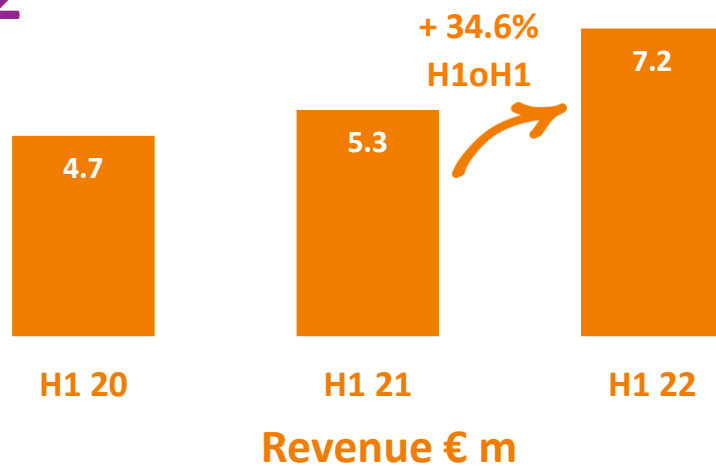
■ Virtual Care

## ● Other SBAs H1 22

### AUTOMATION

Automated warehouse sales,  
maintenance and service fees

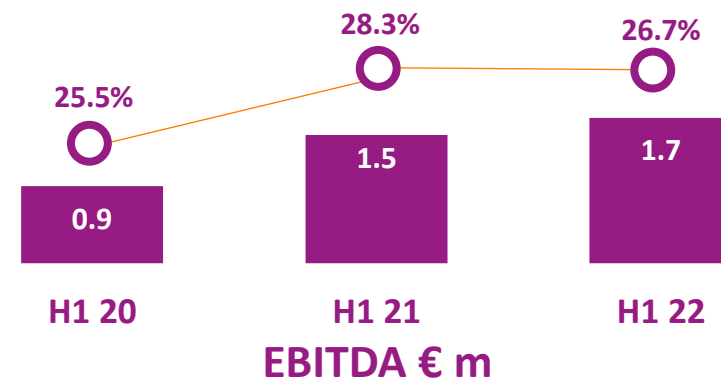
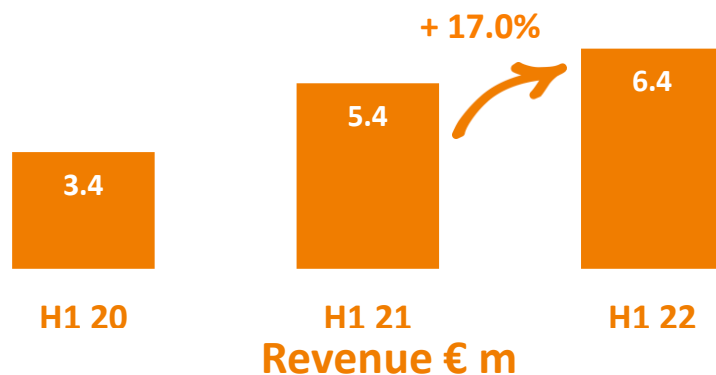
- Retail Pharmacies
- Hospital Pharmacies
- Wholesaler and other industries



### PAY

ePayment services  
POS rental and related software

- Large-scale Retail
- Local PA
- Svc. providers based on POS
- System Integrator

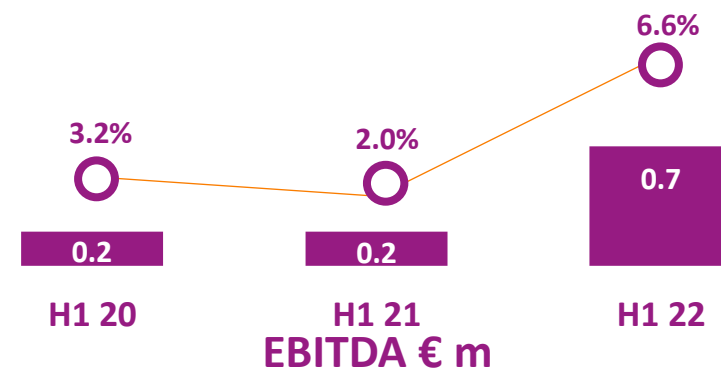
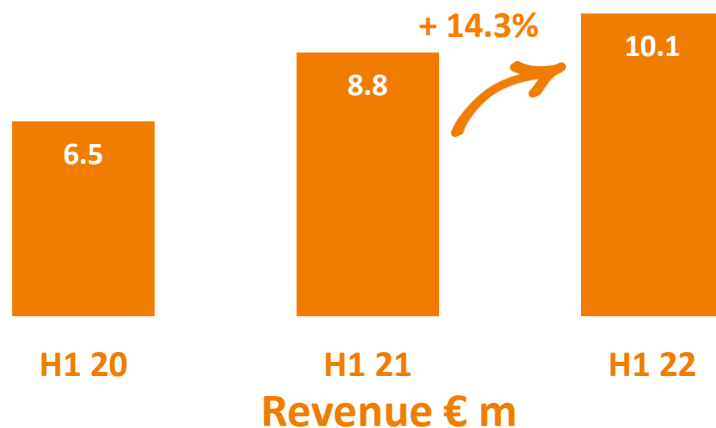


### ICT

Desktop management services  
fees

other system services

- Healthcare customers
- Non-healthcare PA
- Other private customers



## Appendix FY21

## ● Solid Growth FY21

| € m                           | FY21  | FY20  |
|-------------------------------|-------|-------|
| Revenue & other income        | 326.9 | 271.0 |
| Adjusted Revenue <sup>1</sup> | 298.1 | 250.9 |
| EBITDA                        | 49.8  | 40.2  |
| EBITDA % on total revenue     | 15.2% | 14.8% |
| EBITDA % on adj. revenue      | 16.7% | 16.0% |
| EBIT                          | 23.5  | 19.0  |
| EBIT % on total revenue       | 7.2%  | 7.0%  |
| EBIT % on adj. revenue        | 7.9%  | 7.6%  |
| EBT                           | 16.7  | 13.2  |
| Net profit                    | 11.3  | 12.3  |

**Revenue € 326.9 m +20.6% | 16.2% organic**  
thanks to the contribution of the SBAs:

- SW € 117.6 mn **+14.6%**
- Care €166.2 mn **+25.4%**
- Other € 43.1 mn **+20.1%**

**EBITDA: € 49.8 m | 16.7% on adj. Revenue**  
thanks to the contribution of the SBAs:

- SW € 33.0 mn **28.3%** on adj. Revenue
- Care € 8.8 mn **6.4%** on adj. Revenue
- Other € 8.0 mn **18.7%** on total Revenue

**EBIT: € 23.5 m**

after depr. & amort. and provisions of € 26.3 mn

**Net Profit: € 11.3 m**

tax impact for € 5.4 mn – (in FY20 patent box)

**Cash Dividend approved: € 0.50 p.s.**

payout ratio ≈81% | Date of Record 17 May 2022

## ● Financial Highlights FY21

| € m                                  | FY21         | FY20<br>Restated |
|--------------------------------------|--------------|------------------|
| Non-current assets                   | 166.8        | 158.4            |
| Net working capital                  | 140.2        | 109.1            |
| Other operating assets/(liabilities) | (45.3)       | (39.5)           |
| <b>NET INVESTED CAPITAL</b>          | <b>261.7</b> | <b>227.9</b>     |
| Shareholders' equity                 | 106.2        | 83.4             |
| Net Debt <sup>1</sup>                | 155.4        | 144.5            |
| <b>TOTAL SOURCES</b>                 | <b>261.7</b> | <b>227.9</b>     |

### Non-current assets

The increase in Non-current is linked to the investments, including the acquisition of Medinfo and R&D

### Net Working Capital

The increase is due to the rising amount of receivables, mainly linked to the revenues growth

### Shareholders' equity

(-) Dividends (€ 7.9 m)

(+) Proceedings from warrants (€ 22.3 m)

(-) Related parties (€ 3.3 m minorities Riedl and Argentea)

### Net Debt<sup>1</sup>

Reflects the operating flows, the investments of the Group and the equity movements

## ● Software FY21

Modular and integrated information systems:

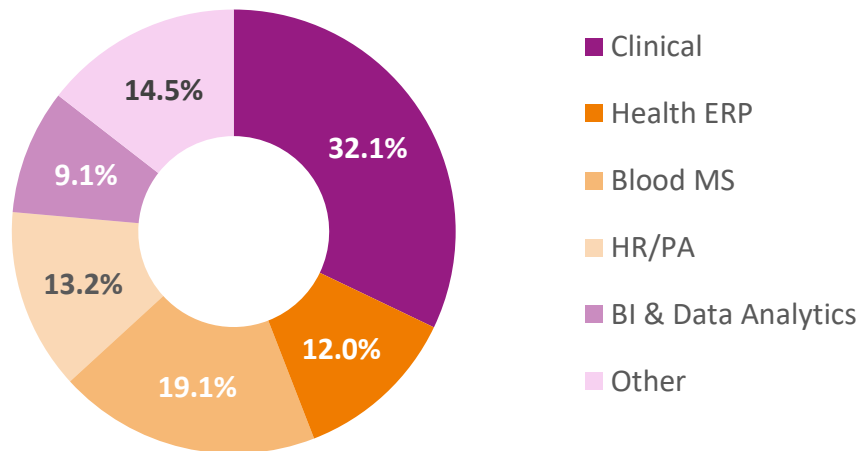
- Hospital Information System (HIS)
- Health Social Care
- Blood transfusion & tissue bank
- Business Intelligence, Data analytics

### 2° player ITA

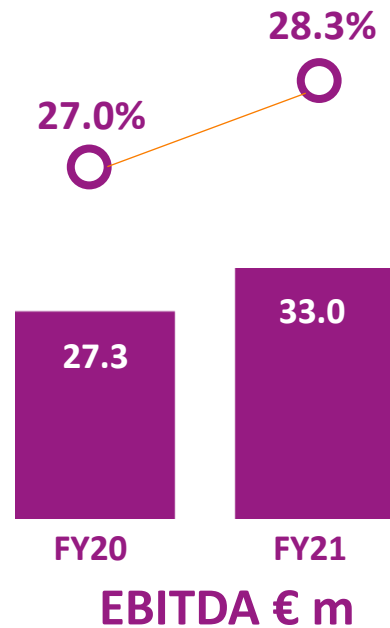
1-3 years Average contract length

50% tenders win-ratio

89% Retention



Net of Temporary Consortia (RTI)



## ● Care FY21

Broad offer of services such as:

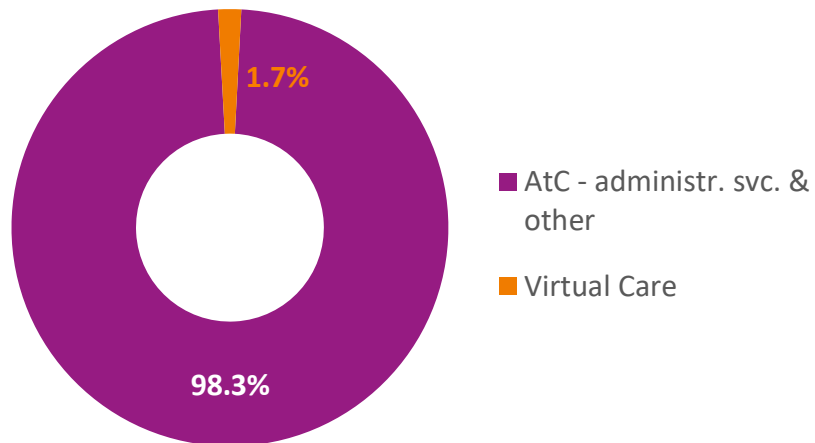
- Healthcare administration services
- Healthcare services (reception and diagnostic facilities)
- Telemedicine and home telecare services
- Other

**1° player ITA**

**4-6** years Average contract length

**45%** tenders win-ratio

**97%** Retention



Revenues by Business Unit  
% on total SBA's revenue

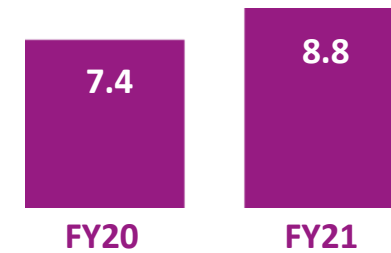


Adj. Revenue € m

Net of Temporary Consortia (RTI)

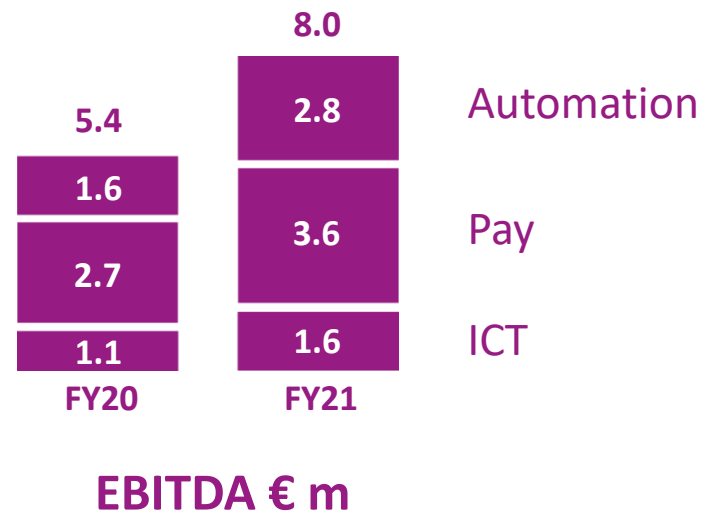
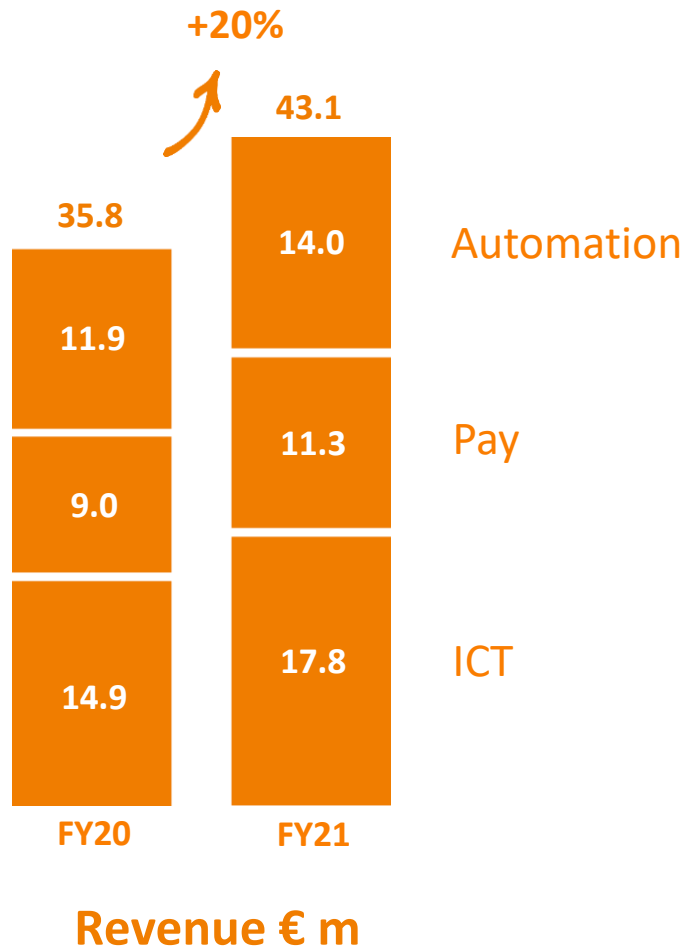


Recurring fees



EBITDA € m

## ● Other SBAs FY21



### 🔄 AUTOMATION

Automated warehouse sales, maintenance and service fees

- Retail Pharmacies
- Hospital Pharmacies
- Wholesaler and other industries

### ☰ PAY

ePayment services

POS rental and related software

- Large-scale Retail
- Local PA
- Svc. providers based on POS
- System Integrator

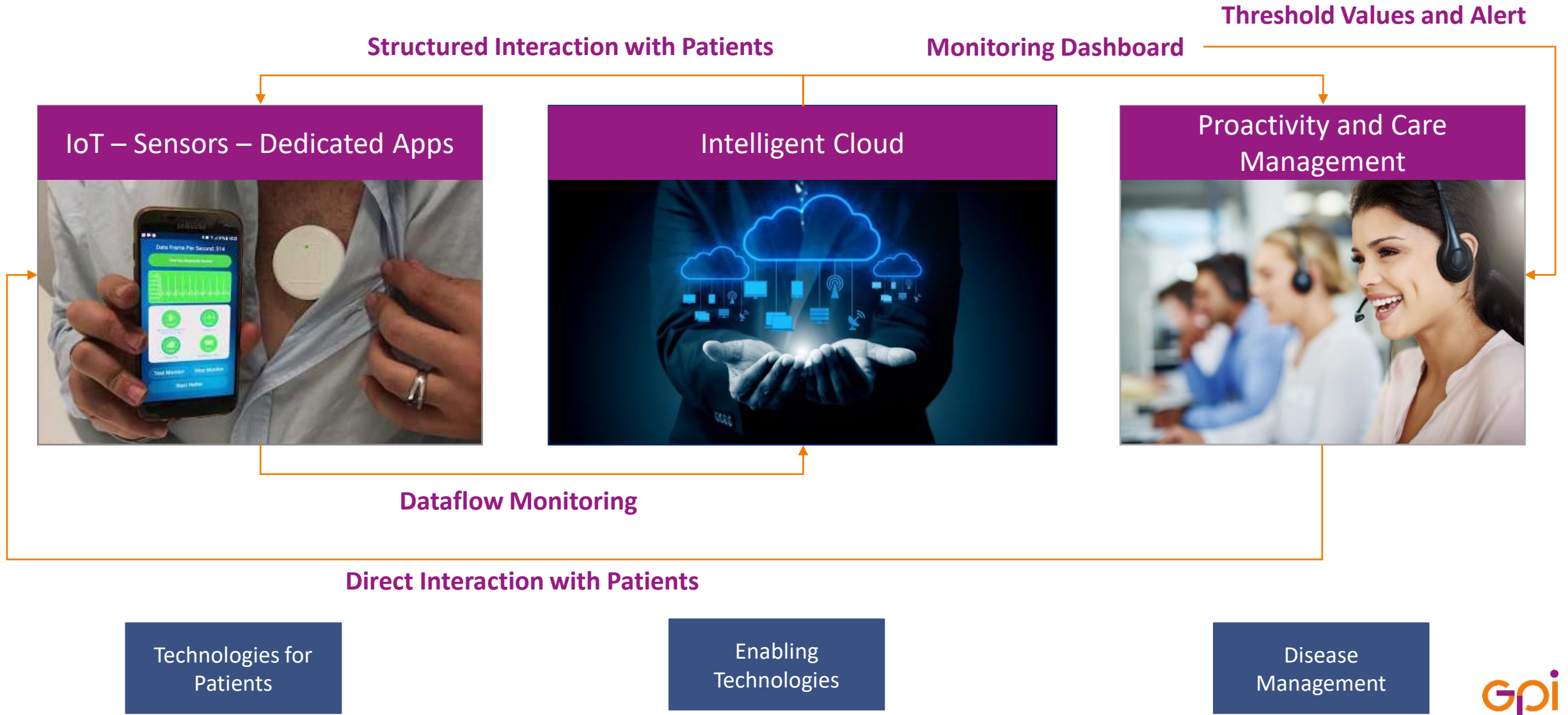
### 🔌 ICT

Desktop management services fees

other system services

- Healthcare customers
- Non-healthcare PA
- Other private customers

# ● A New Architecture of Integrated Solutions



## ● Investment Attractiveness

Leadership and Uniqueness

Growth and Visibility

Technology and Service

Evolution of market/NRRP

### GPI IN THE STOCK MARKET

ISIN: IT0005221517

Ticker: GPI:IM

Price 28 Nov. 2022 € 13.52

Ordinary Shares 18,260,496

Capitalisation € M 247

### ANALYSTS' COVERAGE – Target price

Banca Akros 15 Sept. 2022 € 17.50

Intermonte SIM 26 Sept. 2022 € 17.30

Midcap | Tp Icap 3 Nov. 2022 € 19.10



## ● IR Contact details



Via Ragazzi del '99, 13 - 38123 Trento

T +39 0461 381515

[investor.relations@gpi.it](mailto:investor.relations@gpi.it)

Fabrizio Redavid

C. +39 335 1035499

[fabrizio.redavid@gpi.it](mailto:fabrizio.redavid@gpi.it)

Lorenzo Giollo

C. +39 340 8223333

[lorenzo.giollo@gpi.it](mailto:lorenzo.giollo@gpi.it)

# ● Disclaimer

The material in this presentation was prepared by GPI S.p.A. ("GPI" or the "Company") without any form of independent verification; it is general, basic information about the current business of GPI as at the date of this presentation. This information is supplied in summary form and is not complete. This presentation is provided for information only and is not an offer or solicitation of an offer of purchase or sale of securities, nor shall there be any sale or purchase of securities in any jurisdiction in which such an offer, solicitation or sale should be illegal before the registration or qualification in accordance with the laws on securities of that jurisdiction. It is intended exclusively by way of a presentation to investors and is provided for information only. This presentation does not contain all information that may be relevant to an investor.

The information contained in this presentation, including the forecast financial information, must not be considered as advice or recommendations to investors or potential investors in connection with the holding, purchase or sale of securities or other products or financial instruments and does not take into account any specific investment targets nor the financial position. Before acting, it is important to consider the adequacy of information in relation to such subjects and, in particular, independent financial advice should be taken. All securities and product transactions or financial instruments entail risks, which include, amongst others, the risk of adverse or unforeseen market, financial or political developments and, in international transactions, the foreign exchange risk. The information contained in this presentation is confidential and is supplied to the user for information only and cannot be reproduced, re-sent or further distributed to anyone else, nor published, entirely or partly, for any purpose. This presentation is only distributed to and intended for: (A) persons in the European Economic Area Member States (excluding the United Kingdom), who are classed as "qualified investors" under Article 2, paragraph 1, letter e) of Directive 2003/71/EC (as amended and complete with any implementing measures applicable in each Member State); (B) in the United Kingdom, professional investment qualified investors coming under Article 19 (5) of the 2005 Order (financial promotion), the Order of Financial Services and markets and/or companies with high shareholders' equity and other persons to whom it can be lawfully disclosed, pursuant to Article 49,

paragraph 2, letters a) to d) of the Order; and (C) other persons to whom this presentation can be legally distributed and disclosed in accordance with applicable laws (all those pursuant to points (A) to (C) above, indicated as "relevant persons").

The information contained in this presentation may include forecasts. Although the Company believes it has a reasonable basis on which to make the forecasts given in this presentation, GPI warns that forecasts are no guarantee of future performance and that the effective operating results, financial conditions and conditions of liquidity and development of the segment in which GPI operates may differ considerably from those effectively achieved or suggested by the declarations given in this presentation or made by the GPI management team. Past performance is also not a reliable indication of future performance.

GPI makes no promise to update or publicly review the forecasts, even if new information is revealed or for any other reason. The information and opinions given in this presentation or in the declarations made by the GPI management team are given as at the date of this presentation or any other date, if indicated, and are subject to change without notice. Do not rely on the information given in this presentation for any purpose. No express or implicit declaration or guarantee is given by GPI, its subsidiaries or the respective consultants, functionaries, employees and agents, as regards the accuracy of information or opinions or for any loss as may derive directly or indirectly from any use of this presentation or its contents. This presentation is not intended for distribution or use by any person or entity that is a citizen or resident of a place, country or other jurisdiction in which such distribution, publication, availability or use may be in conflict with laws or regulations or which would require any registration or licence within such jurisdiction.