FINANCIAL AND OPERATING SUMMARY

($000s except per share and per boe)

	Three Months Ended		
	Mar 31, 2026	Dec 31, 2025	% Change
Financial highlights			
Oil sales	**153,186**	121,211	26 %
NGL sales	**2,705**	2,493	9 %
Natural gas sales	**2,120**	2,677	(21)%
Total petroleum and natural gas revenue	**158,011**	126,381	25 %
Cash flow from operating activities	**59,972**	59,697	— %
Per share - basic ($)	**0.61**	0.60	2 %
Per share - diluted ($)	**0.59**	0.59	— %
Adjusted funds flow [(1)]	**70,925**	56,242	26 %
Per share - basic ($) [(1)]	**0.72**	0.57	26 %
Per share - diluted ($) [(1)]	**0.69**	0.55	25 %
Net loss	**(24,680)**	(7,093)	nm [(2)]
Per share - basic ($)	**(0.25)**	(0.07)	nm
Per share - diluted ($) [(3)]	**(0.25)**	(0.07)	nm
Expenditures on property, plant and equipment	**44,618**	41,672	7 %
Net acquisitions and dispositions	**180**	—	100 %
Net capital expenditures	**44,798**	41,672	8 %
Net debt [(1)], end of period	**213,329**	220,569	(3)%
Operating highlights			
Production:			
Oil (bbls per day)	**20,720**	19,746	5 %
NGLs (bbls per day)	**622**	673	(8)%
Natural gas (mcf per day)	**15,306**	16,599	(8)%
Total (boe per day) (6:1)	**23,893**	23,186	3 %
Average realized price (excluding hedges):			
Oil ($ per bbl)	**82.15**	66.72	23 %
NGL ($ per bbl)	**48.29**	40.29	20 %
Natural gas ($ per mcf)	**1.54**	1.75	(12)%
Netback ($ per boe)			
Petroleum and natural gas revenue	**73.48**	59.25	24 %
Realized gain (loss) on commodity and FX contracts	**(2.69)**	1.36	nm
Royalties	**(12.66)**	(9.82)	29 %
Net operating expenses [(1)]	**(18.70)**	(18.09)	3 %
Transportation expenses	**(1.12)**	(1.05)	7 %
Operating netback [(1)]	**38.31**	31.65	21 %
G&A expense	**(2.67)**	(2.60)	3 %
Interest expense	**(2.66)**	(2.68)	(1)%
Adjusted funds flow [(1)]	**32.98**	26.37	25 %
Common shares outstanding, end of period	**98,841**	98,877	— %
Weighted average basic shares outstanding	**98,853**	98,947	— %
Stock-based compensation dilution [(3)]	**3,407**	2,594	31 %
Weighted average diluted shares outstanding	**102,260**	101,541	1 %

(1) This is a non-GAAP and other financial measure which is defined in the Non-GAAP and Other Financial Measures section of this document.
(2) The Company views this change calculation as not meaningful, or "nm".
(3) Dilution is not reflected in the calculation of net loss for the three months ended March 31, 2026 and December 31, 2025.

MANAGEMENT'S DISCUSSION AND ANALYSIS

This Management's Discussion and Analysis ("MD&A") of the financial position and results of operations of Surge Energy Inc. ("Surge" or the "Company"), is for the three months ended March 31, 2026 and 2025. For a full understanding of the financial position and results of operations of the Company, this MD&A should be read in conjunction with the documents filed on the Company's profile on SEDAR+, including historical financial statements, MD&A and the Annual Information Form dated March 4, 2026 for the year ended December 31, 2025 ("AIF"). These documents are available at www.sedarplus.ca.

Surge's management is responsible for the integrity of the information contained in this report and for the consistency between the MD&A and condensed interim financial statements. In the preparation of the condensed interim financial statements, estimates are necessary to make a determination of future values for certain assets and liabilities. Management believes these estimates have been based on careful judgments and have been properly presented. The condensed interim financial statements have been prepared using policies and procedures established by management and fairly reflect Surge's financial position and results of operations. The Company's condensed interim financial statements have been prepared in accordance with IFRS Accounting Standards ("IFRS") as issued by the International Accounting Standards Board.

This MD&A contains references to the following financial measures that do not have a standardized meaning as prescribed under IFRS ("non-GAAP and other specified financial measures"): "adjusted funds flow", "adjusted funds flow per share", "net debt", "net operating expenses", "net operating expenses per boe", "operating netback", "operating netback per boe", and "adjusted funds flow per boe". Refer to the "Non-GAAP and Other Financial Measures" section of this MD&A for a full discussion on management's use of non-GAAP and other specified financial measures, including, where applicable, reconciliations to the most directly comparable IFRS measure.

Surge's board of directors (the "Board") and Audit Committee have reviewed and approved the condensed interim financial statements and MD&A. This MD&A is dated May 6, 2026.

DESCRIPTION OF BUSINESS

Surge is a Company existing under the laws of Alberta and is based in Calgary. The Company is engaged in the exploration, development and production of oil and gas from properties in western Canada. The Company's common shares are traded on the Toronto Stock Exchange ("TSX") under the symbol SGY.

CASH FLOW FROM OPERATING ACTIVITIES AND ADJUSTED FUNDS FLOW

	Three Months Ended		
($000s except per share and per boe)	**Mar 31, 2026**	Dec 31, 2025	Mar 31, 2025
Cash flow from operating activities	**59,972**	59,697	83,470
Per share - basic ($)	**0.61**	0.60	0.83
Per share - diluted ($)	**0.59**	0.59	0.82
$ per boe	**27.89**	27.99	39.35
Adjusted funds flow	**70,925**	56,242	80,107
Per share - basic ($)	**0.72**	0.57	0.80
Per share - diluted ($)	**0.69**	0.55	0.79
$ per boe	**32.98**	26.37	37.76

Cash flow from operating activities for the three months ended March 31, 2026 was comparable to the immediately preceding quarter.

Cash flow from operating activities for the year ended March 31, 2026 decreased 28 percent when compared to the same period of the prior year. This is primarily due to the timing of collection, payment or incurrence of cash flows related to accounts receivable and accounts payable between the periods.

Adjusted funds flow for the first quarter of 2026 increased 26 percent when compared to the immediately preceding quarter. This is primarily due to an increase in petroleum and natural gas revenue as a result of a 24 percent increase in average realized crude oil prices.

Adjusted funds flow for the three months ended March 31, 2026 decreased 11 percent when compared to the same period of the prior year. This is primarily due to recognizing a realized loss on commodity and FX contracts in the first quarter of 2026 compared to a realized gain in the first quarter of 2025, partially offset by lower royalty expenses and higher production volumes.

See the following Operations section for additional information regarding the cash flow and operating results of the Company for the three months ended March 31, 2026 and see the "Non-GAAP and Other Financial Measures" section of this MD&A for further information regarding adjusted funds flow.

OPERATIONS

Drilling

	Drilling		Working interest (%)
	Gross	Net	
Q1 2026	18.0	16.3	91 %
Total	**18.0**	**16.3**	**91 %**

During the period ended March 31, 2026, the Company drilled 11 gross (11.0 net) wells in Southeast Alberta ("Sparky") and 7 gross (5.3 net) wells in Southeast Saskatchewan.

Production

	Three Months Ended		
	Mar 31, 2026	Dec 31, 2025	Mar 31, 2025
Oil (bbls per day)	**20,720**	19,746	20,673
NGL (bbls per day)	**622**	673	248
Oil and NGL (bbls per day)	**21,342**	20,419	20,921
Natural gas (mcf per day)	**15,306**	16,599	15,877
Total (boe per day) (6:1)	**23,893**	23,186	23,567
% Oil and NGL	**89 %**	88 %	89 %

Surge averaged production of 23,893 boe per day in the first quarter of 2026 (89 percent oil and natural gas liquids ("NGLs")), more than 800 boe per day ahead of the Company's budgeted average 2026 production level of 23,000 boe per day. The Company's average production in the first quarter of 2026 increased by 3 percent when compared to the average production rate in the immediately preceding quarter. This outperformance is primarily due to better than anticipated drilling results in the Company's core assets in Sparky and Southeast Saskatchewan.

The Company's average production in the first quarter of 2026 is comparable to the average production rate in the same period of the prior year.

Of the wells drilled during the first quarter of 2026, 17 gross (15.3 net) of the 18 gross (16.3 net) wells were on stream as at March 31, 2026. The remaining 1 gross (1.0 net) well from the first quarter drilling program is expected to be on stream in the second quarter of 2026.

Petroleum and Natural Gas Revenue, Realized Prices and Benchmark Pricing

	Three Months Ended		
($000s except per amount)	**Mar 31, 2026**	Dec 31, 2025	Mar 31, 2025
Petroleum and Natural Gas Revenue			
Oil	**153,186**	121,211	157,206
NGL	**2,705**	2,493	1,129
Oil and NGL	**155,891**	123,704	158,335
Natural gas	**2,120**	2,677	2,387
Total petroleum and natural gas revenue	**158,011**	126,381	160,722
Realized Prices			
Oil ($ per bbl)	**82.15**	66.72	84.49
NGL ($ per bbl)	**48.29**	40.29	50.53
Oil and NGL ($ per bbl)	**81.16**	65.85	84.09
Natural gas ($ per mcf)	**1.54**	1.75	1.67
Total petroleum and natural gas revenue before realized commodity and FX contracts ($ per boe)	**73.48**	59.25	75.77
Benchmark Prices			
WTI (US$ per bbl)	**72.17**	59.13	71.72
CAD/USD exchange rate	**1.37**	1.39	1.43
WTI (C$ per bbl)	**99.00**	82.49	102.56
Edmonton Light Sweet (C$ per bbl)	**93.90**	76.54	95.29
WCS (C$ per bbl)	**79.63**	66.88	84.32
AECO Daily Index (C$ per mcf)	**2.02**	2.23	2.16
Benchmark Differentials			
Edmonton Light Sweet Differential (US$ per bbl)	**(3.73)**	(4.27)	(5.00)
WCS Differential (US$ per bbl)	**(14.13)**	(11.19)	(12.65)

Total petroleum and natural gas revenue for the first quarter of 2026 increased by 25 percent when compared to the immediately preceding quarter, primarily due to a 20 percent increase in WTI (C$ per bbl) and the tightening of Edmonton light sweet differentials during the period.

Total petroleum and natural gas revenue for the first quarter of 2026 marginally decreased when compared to the same period of the prior year, primarily due to a decrease in WTI (C$ per bbl), partially offset by the tightening of Edmonton light sweet differentials during the period.

ROYALTIES

	Three Months Ended		
($000s except per boe)	**Mar 31, 2026**	Dec 31, 2025	Mar 31, 2025
Royalties	**27,223**	20,953	28,457
% of petroleum and natural gas revenue	**17.2 %**	16.6 %	17.7 %
$ per boe	**12.66**	9.82	13.42

As royalties are sensitive to both commodity prices and production levels, the corporate royalty rates will fluctuate with commodity prices, well production rates, production decline of existing wells, and performance and geographic location of new wells drilled.

Royalties as a percentage of revenue for the first quarter of 2026 increased from 16.6% to 17.2% when compared to the immediately preceding quarter, primarily due to a higher crude oil pricing environment.

Royalties as a percentage of revenue for the first quarter of 2026 decreased from 17.7% to 17.2% when compared to the same period of the prior year, primarily due to a lower crude oil pricing environment.

NET OPERATING EXPENSES

	Three Months Ended		
($000s except per boe)	**Mar 31, 2026**	Dec 31, 2025	Mar 31, 2025
Operating expenses	**42,226**	40,476	41,996
Less processing income	**(2,020)**	(1,899)	(2,162)
Net operating expenses	**40,206**	38,577	39,834
$ per boe	**18.70**	18.09	18.78

Total net operating expenses for the first quarter of 2026 increased 4 percent when compared to the immediately preceding quarter, primarily as a result of higher winter weather related operating costs such as propane, power, and road and lease maintenance costs.

Total net operating expenses for the first quarter of 2026 were comparable to the same period of the prior year.

TRANSPORTATION EXPENSES

	Three Months Ended		
($000s except per boe)	**Mar 31, 2026**	Dec 31, 2025	Mar 31, 2025
Transportation expenses	**2,410**	2,239	2,458
$ per boe	**1.12**	1.05	1.16

Transportation expenses for the first quarter of 2026 increased 8 percent as compared to the immediately preceding quarter, primarily due to higher trucking costs for new drills in the Company's Sparky area that are not yet pipeline connected.

Transportation expenses for the first quarter of 2026 were comparable to the same period of the prior year.

GENERAL AND ADMINISTRATIVE (G&A) EXPENSES

	Three Months Ended		
($000s except per boe)	**Mar 31, 2026**	Dec 31, 2025	Mar 31, 2025
G&A expenses	**7,948**	7,451	7,343
Recoveries and capitalized amounts	**(2,206)**	(1,903)	(1,745)
Net G&A expenses	**5,742**	5,548	5,598
$ per boe	**2.67**	2.60	2.64

Total net G&A expenses for the first quarter of 2026 were comparable to the immediately preceding quarter and the same period of the prior year.

TRANSACTION AND OTHER COSTS (INCOME)

	Three Months Ended		
($000s except per boe)	**Mar 31, 2026**	Dec 31, 2025	Mar 31, 2025
Transaction and other costs (income)	**36**	(394)	233
$ per boe	**0.02**	(0.18)	0.11

The Company incurred transaction and other costs in the first quarter of 2026 compared to other income in the immediately preceding quarter, primarily due to other income received from licensing agreements in the fourth quarter of 2025.

Total transaction and other costs for the first quarter of 2026 decreased 85 percent when compared to the same period of the prior year, primarily due to higher bad debt provisions in the first quarter of 2025.

FINANCE EXPENSES

	Three Months Ended		
($000s except per boe)	**Mar 31, 2026**	Dec 31, 2025	Mar 31, 2025
Interest on bank debt and term debt	**505**	491	568
Interest on senior unsecured notes	**3,749**	3,750	3,749
Interest on convertible debentures	**1,026**	1,027	1,026
Interest on lease and other obligations	**441**	449	352
Total interest expense	**5,721**	5,717	5,695
$ per boe	**2.66**	2.68	2.68
Accretion expense	**3,708**	3,562	3,916
Other finance expenses	**—**	—	4,139
Total finance expense	**9,429**	9,279	13,750
$ per boe	**4.38**	4.35	6.48
Average principal amount			
Senior unsecured notes	**175,000**	175,000	175,000
Term Debt	**5,244**	6,434	6,791
Convertible debentures	**48,300**	48,300	48,300
Average total principal amount of debt outstanding	**228,544**	229,734	230,091

Total interest expense for the first quarter of 2026 was comparable to the immediately preceding quarter and the same period of the prior year, primarily due to the Company's consistent fixed rate debt structure and average draw levels.

Total finance expense includes accretion, representing the change in the time value of the decommissioning obligations, term debt, convertible debentures ("Debentures") and senior unsecured notes ("Notes") as well as unrealized gains and losses on financial interest contracts and other finance expenses. Accretion expense for the three months ended March 31, 2026 was comparable to the immediately preceding quarter and the same period of the prior year.

NETBACKS

	Three Months Ended		
($ per boe, except production)	**Mar 31, 2026**	Dec 31, 2025	Mar 31, 2025
Average production (boe per day)	**23,893**	23,186	23,567
Petroleum and natural gas revenue	**73.48**	59.25	75.77
Realized gain (loss) on commodity and FX contracts	**(2.69)**	1.36	0.67
Royalties	**(12.66)**	(9.82)	(13.42)
Net operating expenses	**(18.70)**	(18.09)	(18.78)
Transportation expenses	**(1.12)**	(1.05)	(1.16)
Operating netback	**38.31**	31.65	43.08
G&A expense	**(2.67)**	(2.60)	(2.64)
Interest expense	**(2.66)**	(2.68)	(2.68)
Adjusted funds flow	**32.98**	26.37	37.76

Operating netback for the three months ended March 31, 2026 increased 21 percent when compared to the immediately preceding quarter, primarily due to higher production volumes and higher realized commodity pricing, partially offset by a realized loss on commodity and FX contracts and higher royalty, net operating and transportation expenses.

Operating netback for the three months ended March 31, 2026 decreased 11 percent when compared to the same period of the prior year, primarily due to lower realized commodity pricing and a realized loss on commodity and FX contracts, offset by lower royalty, net operating and transportation expenses.

Please refer to the respective sections of the MD&A for a detailed explanation of the changes to the netback as compared to prior periods.

STOCK-BASED COMPENSATION

	Three Months Ended		
($000s except per boe)	**Mar 31, 2026**	Dec 31, 2025	Mar 31, 2025
Stock-based compensation	**4,950**	2,780	2,998
Capitalized stock-based compensation	**(1,523)**	(929)	(965)
Net stock-based compensation	**3,427**	1,851	2,033
$ per boe	**1.59**	0.87	0.96

Net stock-based compensation expense for the first quarter of 2026 increased 85 percent when compared to the immediately preceding quarter, primarily due to a higher fair value associated with more recently granted awards, in addition to an upward performance share award multiplier adjustment for performance share awards during the period.

Net stock-based compensation expense for the first quarter of 2026 increased 69 percent when compared to the same period of the prior year, primarily due to a higher number of awards granted and outstanding during the current period, in addition to an upward performance share award multiplier adjustment for performance share awards during the period.

DEPLETION AND DEPRECIATION

	Three Months Ended		
($000s except per boe)	**Mar 31, 2026**	Dec 31, 2025	Mar 31, 2025
Depletion and depreciation expense	**44,909**	42,092	56,013
$ per boe	**20.88**	19.73	26.41

Depletion and depreciation are calculated based on total capital expenditures (including acquisitions and dispositions), production rates and proved and probable oil and gas reserves.

Depletion and depreciation expense for the three months ended March 31, 2026 increased 7 percent when compared to the immediately preceding quarter, primarily due to higher production volumes, in addition to the Company recording a $2.2 million depletion expense in the period compared to a $0.4 million recovery in the fourth quarter of 2025, related to changes in the discounted carrying value of estimated decommissioning obligations in respect of properties that had a nil carrying value ascribed.

Depletion and depreciation expense for the three months ended March 31, 2026 decreased 20 percent when compared to the same period of the prior year primarily due to higher depletable reserves as a result of the 2025 reserve evaluation, in addition to a lower depletable base.

NET INCOME (LOSS)

	Three Months Ended		
($000s except per share)	**Mar 31, 2026**	Dec 31, 2025	Mar 31, 2025
Net income (loss)	**(24,680)**	(7,093)	8,246
Per share - basic ($)	**(0.25)**	(0.07)	0.08
Per share - diluted ($) [1]	**(0.25)**	(0.07)	0.08

(1) Dilution is not reflected in the calculation of net loss for the three months ended March 31, 2026 and December 31, 2025.

Please refer to the financial statements and other applicable sections of this MD&A for further information regarding the changes in net income (loss) over the period.

The Company realized a net loss for the three months ended March 31, 2026 as compared to net income for the same period of the prior quarter, primarily due to a $52.0 million unrealized loss on commodity and FX contracts recognized during the first quarter of 2026. In comparison, the net loss in the fourth quarter of 2025 was primarily due to an $18.4 million impairment charge.

CAPITAL EXPENDITURES

Capital Expenditure Summary

($000s)	**Q1 2026**	Q1 2025	% Change
Land	**777**	1,547	(50)%
Seismic	**490**	393	25 %
Drilling and completions	**33,164**	41,696	(20)%
Facilities, equipment and pipelines	**7,637**	8,810	(13)%
Other	**2,550**	1,953	31 %
Expenditures on property, plant and equipment	**44,618**	54,399	(18)%
Expenditures on acquisitions	**180**	100	80 %
Cash from dispositions	**—**	(56)	(100)%
Net acquisitions & dispositions	**180**	44	nm [1]
Net capital expenditures	**44,798**	54,443	(18)%

(1) The Company views this change calculation as not meaningful, or "nm".

During the first quarter of 2026, Surge invested a total of $44.6 million, excluding acquisitions and dispositions. The Company invested $33.2 million on drilling and completions and of this amount, $20.1 million was spent on drilling; $9.8 million on completions; and $3.3 million on workovers. $28.1 million of this total was spent on drilling and completing 18 gross (16.3 net) wells in the Sparky and Southeast Saskatchewan regions. Production from 1 gross (1.0 net) well from the first quarter drilling program is expected to be brought on stream in the second quarter of 2026.

During the first quarter of 2026, the Company invested $7.6 million on facilities, equipment and pipelines, including equipping and tying in wells drilled in the first quarter and completing scheduled turnarounds on operated facilities. Of this amount, $3.6 million was spent on facilities and $4.0 million was spent on equipment and pipelines. An additional $3.8 million was spent on land, seismic and other capital items during the quarter.

FACTORS THAT HAVE CAUSED VARIATIONS OVER THE QUARTERS

Share Capital and Option Activity

	Q1 2026	Q4 2025	Q3 2025	Q2 2025
Weighted common shares	**98,853,057**	98,947,140	99,054,424	99,319,449
Dilutive instruments (treasury method)	**3,407,257**	2,594,198	2,105,261	854,203
Weighted average diluted shares outstanding	**102,260,314**	101,541,338	101,159,685	100,173,652

	Q1 2025	Q4 2024	Q3 2024	Q2 2024
Weighted common shares	99,979,139	101,141,510	101,066,498	100,581,954
Dilutive instruments (treasury method)	1,263,426	744,949	1,471,234	2,154,779
Weighted average diluted shares outstanding	101,242,565	101,886,459	102,537,732	102,736,733

On May 6, 2026, Surge had 100,193,898 common shares, 2,763,305 performance share awards, and 1,789,443 restricted share awards outstanding.

Quarterly Financial Information

($000s except per share and per boe)	**Q1 2026**	Q4 2025	Q3 2025	Q2 2025
Petroleum and natural gas revenue	**158,011**	126,381	143,301	141,215
Net income (loss)	**(24,680)**	(7,093)	7,199	31,907
Net income (loss) per share ($):				
Basic	**(0.25)**	(0.07)	0.07	0.32
Diluted (1)	**(0.25)**	(0.07)	0.07	0.32
Cash flow from operating activities	**59,972**	59,697	66,392	56,344
Cash flow from operating activities per share ($):				
Basic	**0.61**	0.60	0.67	0.57
Diluted	**0.59**	0.59	0.66	0.56
Adjusted funds flow	**70,925**	56,242	70,050	72,756
Adjusted funds flow per share ($):				
Basic	**0.72**	0.57	0.71	0.73
Diluted	**0.69**	0.55	0.69	0.73
Average daily sales				
Oil (bbls/d)	**20,720**	19,746	20,223	20,332
NGL (bbls/d)	**622**	673	606	554
Natural gas (mcf/d)	**15,306**	16,599	16,759	16,217
Barrels of oil equivalent (boe per day) (6:1)	**23,893**	23,186	23,622	23,589
Average sales price				
Natural gas ($/mcf)	**1.54**	1.75	0.18	1.28
Oil ($/bbl)	**82.15**	66.72	75.67	74.12
NGL ($/bbl)	**48.29**	40.29	40.15	43.29
Barrels of oil equivalent ($/boe)	**73.48**	59.25	65.94	65.79

(1) Dilution is not reflected in the calculation of net loss for the three months ended March 31, 2026 and December 31, 2025.

Quarterly Financial Information

($000s except per share and per boe)	Q1 2025	Q4 2024	Q3 2024	Q2 2024
Petroleum and natural gas revenue	160,722	163,172	162,191	173,173
Net income (loss)	8,246	(2,656)	17,263	(64,693)
Net income (loss) per share ($):				
Basic	0.08	(0.03)	0.17	(0.64)
Diluted (1)	0.08	(0.03)	0.17	(0.64)
Cash flow from operating activities	83,470	64,838	73,420	73,604
Cash flow from operating activities per share ($):				
Basic	0.83	0.64	0.73	0.73
Diluted	0.82	0.64	0.72	0.72
Adjusted funds flow	80,107	76,121	72,710	82,805
Adjusted funds flow per share ($):				
Basic	0.80	0.75	0.72	0.82
Diluted	0.79	0.75	0.71	0.81
Average daily sales				
Oil (bbls/d)	20,673	20,675	19,988	19,628
NGL (bbls/d)	248	777	779	856
Natural gas (mcf/d)	15,877	17,199	18,168	18,805
Barrels of oil equivalent (boe per day) (6:1)	23,567	24,319	23,795	23,618
Average sales price				
Natural gas ($/mcf)	1.67	0.88	0.24	0.92
Oil ($/bbl)	84.49	83.28	86.17	94.07
NGL ($/bbl)	50.53	47.26	46.50	45.85
Barrels of oil equivalent ($/boe)	75.77	72.93	74.09	80.57

(1) Dilution is not reflected in the calculation of net loss for the three months ended December 31, 2024 and June 30, 2024.

The fluctuations in Surge's revenue and net income (loss) from quarter to quarter are primarily caused by changes in production volumes, changes in realized commodity prices and the related impact on royalties, realized and unrealized gains or losses on derivative instruments, and changes in impairment charges and non-cash items.

Surge has experienced organic production growth over the past two years as a result of its capital expenditure programs. This growth has been slightly offset due to the disposal of certain non-core assets in Northwest Alberta in the fourth quarter of 2024, which removed approximately 1,300 boe per day from production. As a result, the Company's production has seen a slight increase from 23,618 boe per day in the second quarter of 2024 to 23,893 boe per day in the first quarter of 2026. These fluctuations in production volumes and in realized commodity prices have impacted the Company's petroleum and natural gas revenues, cash flow from operating activities and adjusted funds flow. Net income (loss) has fluctuated due to impairments and changes in adjusted funds flow and unrealized risk management gains and losses which fluctuate with the changes in forward benchmark commodity prices and exchange rates.

LIQUIDITY AND CAPITAL RESOURCES

On March 31, 2026, Surge had nil drawn on its $250.0 million credit facilities, $175.0 million principal amount of Notes outstanding, excluding unamortized issue costs of $3.0 million, $48.3 million principal amount of Debentures outstanding, and total net debt of $213.3 million. Total net debt was comparable to the immediately preceding quarter and decreased 13 percent as compared to the same period of the prior year. At March 31, 2026, Surge had approximately $246.6 million of borrowing capacity in relation to the $250.0 million Facilities (as defined herein) and had $3.4 million of outstanding letters of credit (December 31, 2025 - $3.4 million), which are included within the $50.0 million operating loan facility. The following table sets forth the capitalization of Surge:

Capitalization

($000s except share amounts)	Outstanding as at March 31, 2026
Common shares outstanding	98,840,957
Shareholder Equity	
Share capital	1,740,391
Debentures - equity	6,375
Debt	
Bank debt	
Total commitment	250,000
Amount drawn	—
Senior unsecured notes	
Total principal	175,000
Unamortized issue costs	(3,035)
Total, net of unamortized issue costs	171,965
Term debt	3,736
Debentures - liability	41,654

Shareholder Returns

For the period ended March 31, 2026, the Company paid $12.9 million in dividends ($0.13 per share, $0.52 per share annualized).

In addition, the NCIB program allows for the purchase for cancellation of up to a maximum of 9,597,280 common shares of the Company. For the period ended March 31, 2026, the Company repurchased for cancellation 36,300 common shares under its NCIB at a weighted average price of $6.86 per share and a total cost of $0.3 million.

In summary, the Company returned a total of $13.2 million to shareholders through the Company's base dividend and normal course issuer bid ("NCIB") program during the period ended March 31, 2026.

Convertible Debentures

	Number of convertible debentures	Liability Component ($000s)	Equity Component ($000s)
Balance at December 31, 2025	48,300	41,170	6,375
Accretion of discount	—	484	—
Balance at March 31, 2026	**48,300**	**41,654**	**6,375**

Surge monitors its capital structure and makes adjustments according to market conditions in an effort to meet its objectives. Currently, Surge anticipates that the future capital requirements will be funded through a combination of internal cash flow, divestitures, and debt and/or equity financing. There can be no guarantees that the credit facilities will be extended or that alternative forms of debt and equity financing will be available on terms acceptable to the Company to meet its capital requirements.

Net Debt

($000s)	As at March 31, 2026
Cash	22,096
Accounts receivable	76,130
Prepaid expenses and deposits	2,266
Accounts payable and accrued liabilities	(92,183)
Dividends payable	(4,283)
Senior unsecured notes	(171,965)
Term debt	(3,736)
Convertible debentures	(41,654)
Total	**(213,329)**

Bank Debt

As at March 31, 2026, the Company had a total commitment of $250 million, being the aggregate of a committed revolving first-lien term facility of $200 million and an operating loan facility of $50 million (the "Facilities"), with a syndicate of banks. A review and redetermination of the borrowing base is scheduled to occur semi-annually on or before May 31 and November 30 of each year. The Facilities are available on a revolving basis until May 31, 2026. On May 31, 2026, at the Company's discretion, the Facilities are available on a non-revolving basis for a one-year period, at the end of which time the Facilities would be due and payable. Alternatively, the Facilities may be extended for a further 364-day period at the request of the Company and subject to the approval of the syndicate.

As at March 31, 2026, the Company had $3.4 million of outstanding letters of credit (December 31, 2025 - $3.4 million), which are included within the $50 million operating loan facility and reduces the lending capacity available. As at March 31, 2026, the Company had nil drawn on its $250 million Facilities.

Senior Unsecured Notes

As at March 31, 2026, the Company had $175.0 million of Notes outstanding. The Notes bear interest at a fixed rate of 8.500% per annum, payable semi-annually, with a due date of September 5, 2029, and rank equally with all other present unsecured and subordinated debt of the Company. The Notes were priced at 100% of par to yield 8.500% per annum.

The Notes are non-callable by the Company prior to September 5, 2026. On or after September 5, 2026, the Company may redeem all or part of the Notes at the redemption prices set forth below, plus any accrued and unpaid interest, for the twelve month period beginning on:

i. September 5, 2026: 104.250%

ii. September 5, 2027: 102.125%

iii. September 5, 2028 and thereafter: 100.000%

Emissions Reduction Fund

As at March 31, 2026, the Company had a $3.7 million (December 31, 2025 - $6.0 million) loan repayable relating to the Government of Canada Emissions Reduction Fund (“ERF”), which is included as term debt within the condensed interim financial statements. As at March 31, 2026, the Company had received $10.9 million (December 31, 2025 - $10.9 million) of funds from the ERF for the Company's planned gas emissions reduction program, of which a total of $4.8 million (December 31, 2025 - $2.4 million) has been repaid.

The final repayment of $4.1 million is due on March 31, 2027. As a result, the $3.7 million (December 31, 2025 - $2.4 million) loan repayable, net of remaining accretion, has been reflected as current term debt.

A summary of outstanding debt is as follows:

($000s)	Senior unsecured notes	Term debt	Total
Balance at December 31, 2025	171,745	5,993	177,738
Repayment	—	(2,381)	(2,381)
Accretion	220	124	344
Balance at March 31, 2026	**171,965**	**3,736**	**175,701**
Current liabilities	**—**	**3,736**	**3,736**
Non-current liabilities	**171,965**	**—**	**171,965**

OFF-BALANCE-SHEET TRANSACTIONS

Surge does not have any off-balance-sheet transactions that have been excluded from the financial statements other than commitments disclosed in note 18 of the annual financial statements for the year ended December 31, 2025.

FINANCIAL INSTRUMENTS

The following tables summarize the Company's financial derivatives as at May 6, 2026 by period and by product.

West Texas Intermediate (WTI) Crude Oil Derivative Contracts

	Swaps		Three-way collars			
Period	Volumes (bbls/d)	Average Price (CAD/bbl) (1)	Volumes (bbls/d)	Average Sold Put (CAD/bbl) (1)	Average Bought Put (CAD/bbl) (1)	Average Sold Call (CAD/bbl) (1)
Qtr. 2 2026	8,500	$91.37	1,000	$87.22	$104.67	$142.01
Qtr. 3 2026	7,000	$92.31	1,000	$82.34	$99.78	$131.14
Qtr. 4 2026	6,000	$93.33	2,000	$82.69	$99.78	$126.65
Qtr. 1 2027	4,000	$96.57	500	$80.94	$97.69	$125.63
Qtr. 2 2027	2,500	$99.37	—	—	—	—
Qtr. 3 2027	1,000	$99.50	—	—	—	—
Qtr. 4 2027	1,000	$99.50	—	—	—	—

(1) The implied CAD Average Price per bbl was calculated using the March 31, 2026 exchange rate of USD $1.00 = CAD $1.39555.

Western Canadian Select (WCS) Differential Derivative Contracts

	Swaps	
Period	Volumes (bbls/d)	Average Price (CAD/bbl) (1)
Qtr. 2 2026	5,000	$(18.50)
Qtr. 3 2026	5,000	$(18.50)
Qtr. 4 2026	3,000	$(18.93)

(1) The implied CAD Average Price per bbl was calculated using the March 31, 2026 exchange rate of USD $1.00 = CAD $1.39555.

Mixed Sweet Blend (MSW) Differential Derivative Contracts

	Swaps	
Period	**Volumes (bbls/d)**	**Average Price (CAD/bbl) (1)**
Qtr. 2 2026	1,341	$(3.94)
Qtr. 3 2026	3,000	$(2.95)
Qtr. 4 2026	3,000	$(2.95)

(1) The implied CAD Average Price per bbl was calculated using the March 31, 2026 exchange rate of USD $1.00 = CAD $1.39555.

Natural Gas Derivative Contracts

	AECO Swaps	
Period	**Volumes (GJ/d)**	**Average Price (CAD/GJ) (1)**
Qtr. 2 2026	6,000	$3.01
Qtr. 3 2026	6,000	$3.01
Qtr. 4 2026	4,011	$3.00

(1) The implied CAD Average Price per GJ was calculated using the March 31, 2026 exchange rate of USD $1.00 = CAD $1.39555.

Foreign Currency Exchange Derivative Contracts

Type	Term	Notional Amount (USD)	Floor	Ceiling	Forward Rate
Average Rate Collar	Apr 2026 - Jun 2026	$5,000,000	1.3850	1.4610	—
Average Rate Collar	Apr 2026 - Dec 2026	$5,000,000	1.3800	1.4450	—
Average Rate Swap	Apr 2026 - Dec 2026	$3,000,000	—	—	1.3775
Average Rate Swap	Jan 2027 - Dec 2027	$5,000,000	—	—	1.3685

CONTROLS AND PROCEDURES

Disclosure Controls and Procedures

Disclosure controls and procedures ("DC&P"), as defined in National Instrument 52-109 - *Certification of Disclosure in Issuers' Annual and Interim Filings* ("NI 52-109"), are designed to provide reasonable assurance that information required to be disclosed by the Company in its annual filings, interim filings or other reports filed or submitted by it under securities legislation is recorded, processed, summarized and reported within the time periods specified in the securities legislation and include controls and procedures designed to ensure that information required to be disclosed by the Company in its annual filings, interim filings or other reports filed or submitted under securities legislation is accumulated and communicated to the Company's management, including its certifying officers, as appropriate to allow timely decisions regarding required disclosure.

There were no changes in the Company's DC&P during the first quarter of 2026 that materially affected, or are reasonably likely to materially affect, the Company's DC&P.

Internal Controls Over Financial Reporting

Internal control over financial reporting ("ICFR"), as defined in NI 52-109, includes those policies and procedures that:

1. pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect transactions and dispositions of assets of the Company;

2. are designed to provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles and that receipts and expenditures of the Company are being made in accordance with authorizations of management and Directors of Surge; and

3. are designed to provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the Company's assets that could have a material effect on the financial statements.

The President & Chief Executive Officer and Chief Financial Officer are responsible for designing internal controls over financial reporting or causing them to be designed under their supervision in order to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with IFRS. The Company's President & Chief Executive Officer and Chief Financial Officer have designed, or caused to be designed under their supervision, disclosure controls and procedures to provide reasonable assurance that: (i) material information relating to the Company is made known to the Company's President & Chief Executive Officer and Chief Financial Officer by others, particularly during the period in which the annual and interim filings are being prepared; and (ii) information required to be disclosed by the Company in its annual filings, interim filings or other reports filed or submitted by it under securities legislation is recorded, processed, summarized and reported within the time period specified in securities legislation.

The Committee of Sponsoring Organizations of the Treadway Commission ("COSO") 2013 framework provides the basis for management's design of internal controls over financial reporting. Management and the Board work to mitigate the risk of a material misstatement in financial reporting; however, a control system, no matter how well conceived or operated, can provide only reasonable, not absolute, assurance that the objectives of the control system are met and it should not be expected that the disclosure and internal control procedures will prevent all errors or fraud.

There were no changes in the Company's ICFR during the first quarter of 2026 that materially affected, or are reasonably likely to materially affect, the Company's ICFR.

NEW ACCOUNTING PRONOUNCEMENTS

On January 1, 2026, the Company adopted amendments to IFRS 9 *Financial Instruments* and IFRS 7 *Financial Instruments: Disclosures* relating to settling financial liabilities using an electronic payment system and assessing contractual cash flow characteristics of financial assets. These amendments to IFRS 9 and IFRS 7 did not have a material impact on the Company's financial statements.

CRITICAL ACCOUNTING ESTIMATES

The preparation of financial statements in accordance with IFRS requires management to make certain judgments and estimates. Due to the timing of when activities occur compared to the reporting of those activities, management must estimate and accrue operating results and capital spending. Changes in these judgments and estimates could have a material impact on our financial results and financial condition.

Reserves

Estimation of recoverable quantities of proved and probable reserves include estimates and assumptions regarding forecasted oil and gas commodity prices, exchange rates, discount rates, forecasted production volumes, forecasted operating costs, royalty costs and future development costs for future cash flows as well as the interpretation of complex geological and geophysical models and data.

Changes in reported reserves can affect the impairment of assets, the decommissioning obligations and the amounts reported for depletion, depreciation and amortization of property, plant and equipment ("PP&E"). These reserve estimates are undertaken by independent third party reserve evaluators, who work with information provided by the Company to establish reserve determinations in accordance with National Instrument 51-101 - *Standards of Disclosure for Oil and Gas Activities* ("NI 51-101").

Forecasted Oil and Gas Commodity Prices

Management's estimates of forecasted oil and gas commodity prices are critical as these prices are used to determine the carrying amount of PP&E, assess for indicators of impairment and determine the change in fair value of financial contracts. Management's estimates of prices are based on the price forecast from our independent third party reserve evaluator and the current forward market.

Business Combinations

Management makes various assumptions in determining the fair values of any acquired company's assets and liabilities in a business combination. The most significant assumptions and judgments made relate to the estimation of the fair value of the oil and gas properties. To determine the fair value of these properties, we estimate (a) proved and probable oil and gas reserves in accordance with NI 51-101 and (b) forecasted oil and gas commodity prices.

Decommissioning Obligations

Management calculates the decommissioning obligations based on estimated costs to abandon and reclaim its net ownership interest in all wells and facilities and the estimated timing of the costs to be incurred in future periods. The fair value estimate is capitalized to PP&E as part of the cost of the related asset and amortized over its useful life. There are uncertainties related to decommissioning obligations and the impact on the financial statements could be material as the eventual timing and costs for the obligations could differ from our estimates. Factors that could cause our estimates to differ include any changes to laws or regulations, reserve estimates, costs and technology.

Derivative Financial Instruments

Surge utilizes derivative financial instruments to manage its exposure to market risks relating to commodity prices, foreign currency exchange rates and interest rates. Fair values of derivative contracts fluctuate depending on the underlying estimate of future commodity prices, foreign currency exchange rates, interest rates and counterparty credit risk.

Stock-based Compensation

Management makes various assumptions in determining the value of stock based compensation. This includes estimating the forfeiture rate, the expected volatility of the underlying security, interest rates and expected life, and the achievement of certain performance conditions as it relates to the performance multiplier.

Deferred Income Taxes

Management makes various assumptions in determining the deferred income tax provision, including (but not limited to) future tax rates, accessibility of tax pools and future cash flows.

RISK FACTORS

Additional risk factors can be found under "Risk Factors" in the Company's AIF for the year ended December 31, 2025, which can be found on www.sedarplus.ca. Many risks are discussed below and in the AIF, but these risk factors should not be construed as exhaustive. There are numerous factors, both known and unknown, that could cause actual results or events to differ materially from forecast results.

Oil and natural gas operations involve many risks that even a combination of experience, knowledge and careful evaluation may not be able to overcome. The long-term commercial success of Surge depends on its ability to find, acquire, develop, and commercially produce oil and natural gas reserves. Without the continual addition of new reserves, any existing reserves Surge may have at any particular time and the production therefrom will decline over time as such existing reserves are exploited. A future increase in Surge's reserves will depend not only on the Company's ability to explore and develop any properties it may have from time to time, but also on its ability to select and acquire suitable producing properties or prospects. No assurance can be given that further commercial quantities of oil and natural gas will be discovered or acquired by Surge.

Surge's principal risks include finding and developing economic hydrocarbon reserves efficiently and being able to fund its capital program. The Company's need for capital is both short-term and long-term in nature. Short-term working capital will be required to finance accounts receivable, drilling deposits and other similar short-term assets, while the acquisition and development of oil and natural gas properties requires large amounts of long-term capital. Surge anticipates that future capital requirements will be funded through a combination of internal adjusted funds flow, debt and/or equity financing. There is no assurance that debt and equity financing will be available on terms acceptable to the Company to meet its capital requirements. If any components of the Company's business plan are missing, the Company may not be able to execute its entire business plan.

All phases of the oil and natural gas business present environmental risks and hazards and are subject to environmental regulation pursuant to a variety of federal, provincial, and local laws and regulations. Environmental legislation provides for, among other things, restrictions and prohibitions on spills, releases or emissions of various substances produced in association with oil and natural gas operations. The legislation also requires that wells and facility sites be operated, maintained, abandoned and reclaimed to the satisfaction of applicable regulatory authorities. Compliance with such legislation can require significant expenditures and a breach may result in the imposition of fines and penalties, some of which may be material to the Company. Environmental legislation is evolving in a manner expected to result in stricter standards and enforcement, larger fines and liability and potentially increased capital expenditures and operating costs. The discharge of oil, natural gas or other pollutants into the air, soil, or water may give rise to liabilities to governments and third parties and may require Surge's operating entities to incur costs to remedy such discharge. Although Surge believes that it is in material compliance with current applicable environmental regulations, no assurance can be given that environment laws will not result in a curtailment of production or a material increase in the costs of production, development or exploration activities or otherwise adversely affect Surge's financial condition, results of operations or prospects.

Surge's involvement in the exploration for and development of oil and natural gas properties may result in Surge becoming subject to liability for pollution, blowouts, property damage, personal injury or other hazards. Although, prior to drilling, Surge will obtain insurance in accordance with industry standards to address certain of these risks, such insurance has limitations on liability that may not be sufficient to cover the full extent of such liability. In addition, such risks may not, in all circumstances, be insurable or, in certain circumstances, Surge may elect not to obtain insurance to deal with specific risks due to the high premiums associated with such insurance or other reasons. The payment of such uninsured liabilities would reduce the funds available to Surge. The occurrence of a significant event that was not fully insured against, or the insolvency of the insurer of such event, could have a material adverse effect on Surge's financial position, results of operations or prospects and will reduce income otherwise used to fund operations.

The Company's financial performance and condition are substantially dependent on the prevailing prices of oil and natural gas which are unstable and subject to fluctuation. Fluctuations in oil or natural gas prices could have an adverse effect on the Company's operations and financial condition and the value and amount of its reserves. Prices for crude oil fluctuate in response to global supply of and demand for oil, market performance and uncertainty, transportation and shipping and a variety of other factors which are outside the control of the Company including, but not limited to, the world economy and the Organization of the Petroleum Exporting Countries' ability to adjust supply to world demand, government regulation, the commencement, continuation, escalation or resolution of geopolitical conflicts and the availability of alternative fuel sources. Natural gas prices are influenced primarily by factors within North America, including North American supply and demand, economic performance, weather conditions and availability and pricing of alternative fuel sources.

Decreases in oil and natural gas prices typically result in a reduction of the Company's net production revenue and may change the economics of producing from some wells, which could result in a reduction in the volume of the Company's reserves. Any further substantial declines in the prices of crude oil or natural gas could also result in delay or cancellation of existing or future drilling, development or construction programs or the curtailment of production. All of these factors could result in a material decrease in the Company's net production revenue, cash flows and profitability causing a reduction in its oil and gas acquisition and development activities. In addition, bank borrowings available to the Company will in part be determined by the Company's borrowing base. A sustained material decline in prices from historical average prices could further reduce such borrowing base, therefore reducing the bank credit available and could require that a portion of its bank debt be repaid. In the current pricing environment, there is an increased risk that the lenders may decrease the amount available under the Facilities and the decreases could be material to the Company.

Recent developments in U.S.-Canada trade relations, including the threat and, in some cases, the imposition of tariffs on certain Canadian goods, highlight the uncertainty associated with international trade policy. Potential measures could include increased tariffs on Canadian energy exports, restrictions on cross-border supply chains, or additional regulatory barriers to trade. The continuation or implementation of any tariffs, surtaxes or other restrictive trade measures or countermeasures, including the introduction of regulatory barriers to trade, could have a significant impact on the market for crude oil, natural gas and NGLs products, including cost and price volatility, a relative weakening of the Canadian dollar, widening differentials, decreased demand for the Company's products, and increased costs for equipment, infrastructure, and maintenance. Any such measures may have a material adverse effect on the Company's business, financial condition, results of operations and prospects. Developments in U.S.-Canada trade relations may also have implications on many of the top and emerging risks to which the Company is exposed. The extent to which the Company's business, financial condition, results of operations and prospects will be affected depends largely on the nature and duration of uncertain and unpredictable events, such as the duration or escalation of the tariffs, the evolution of retaliatory measures, possible fiscal or monetary policy responses, and reactions to ongoing changes by global financial markets.

The Company continues to closely monitor the impacts and potential consequences of the continuation or implementation of any tariffs, surtaxes or other restrictive trade measures or countermeasures on its business, financial condition, results of operations and prospects. These ongoing circumstances may put into perspective many of the top and emerging risks to which the Company is exposed, including credit risk, commodity pricing and market risk, liquidity and funding risk, operational risk, strategic risk and third-party risk. The extent to which the Company's business, financial condition, results of operations and prospects will be affected depends largely on the nature and duration of uncertain and unpredictable events, such as the duration or escalation of any tariffs, the evolution of retaliatory measures, possible fiscal or monetary policy responses, and reactions to ongoing changes by global financial markets.

The Company utilizes financial derivatives contracts to manage market risk. All such transactions are conducted in accordance with the risk management policy that has been approved by the Board.

BOE PRESENTATION

All amounts are expressed in Canadian dollars unless otherwise noted. Oil, natural gas and natural gas liquids reserves and volumes are converted to a common unit of measure, referred to as a barrel of oil equivalent ("boe"), on the basis of 6,000 cubic feet of natural gas being equal to one barrel of oil. This conversion ratio is based on an energy equivalency conversion method, primarily applicable at the burner tip and does not necessarily represent a value equivalency at the wellhead. It should be noted that the use of boe might be misleading, particularly if used in isolation.

FORWARD-LOOKING STATEMENTS

This MD&A contains forward-looking statements. The use of any of the words "anticipate", "continue", "could", "estimate", "expect", "may", "will", "project", "should", "believe" and similar expressions are intended to identify forward-looking statements. These statements involve known and unknown risks, uncertainties and other factors that may cause actual results or events to differ materially from those anticipated in such forward-looking statements.

More particularly, this MD&A contains forward-looking statements concerning: changes with respect to emissions, carbon and other regulations impacting climate and climate related matters, including the cost of complying with such regulations; the uncertainty with respect to the period in which global energy markets can transition from carbon based sources to alternative energy; expectations with respect to royalty rates and the conditions which may impact them; estimates with respect to the Company's tax pools; anticipated results of the Company's impairment tests; future availability and borrowing capacity under the Company's Facilities and any renewal thereof; ability of the Company to continue to meet its obligations under its Facilities; expectation that certain wells are expected to be brought on stream in the second quarter of 2026 and anticipated timing thereof; fair value of forward contracts, swaps, options and costless collars entered into by the Company; estimations in respect of reserves and decommissioning obligations; the estimated recoverable amount of the Company's PP&E; and the ongoing assessment of management and the Board of market conditions.

The forward-looking statements are based on certain key expectations and assumptions made by Surge, including: oil and natural gas production levels and the timing of new wells coming on-stream; the success of the Company's operations and exploration and development activities; expectations and assumptions concerning the performance of existing wells and success obtained in drilling new wells; the Company's critical accounting estimates; the size of Surge’s oil, natural gas and NGL reserves and the recoverability of its reserves; prevailing weather conditions, commodity prices and exchange rates; the availability of labour, services and drilling equipment; the availability of capital to fund planned expenditures; ability of Surge to meet its objectives; anticipated expenses; cash flow and capital expenditures; recoverable and carrying value of certain assets; underlying causes of the fluctuations in Surge’s revenue and net income (loss) from quarter to quarter; Surge’s ability to fund future capital requirements and the nature and source of such funding; timing and amount of capital expenditures; timing of production curtailments; future operating costs and future cash flow; the Company’s future debt levels; general economic and financial market conditions; compliance with and application of regulatory and royalty regimes; prevailing commodity prices and economic conditions; the Company’s expectations regarding well production rates, production decline of existing wells and performance and geographic location of new wells drilled; the Company’s ability to market production of oil and natural gas successfully to customers; the applicability of technologies for recovery and production of the Company’s reserves; the success, nature and timing of waterflood activities; the impact of any new pandemic or epidemic and other international or geopolitical events, including government responses related thereto and their impact on global energy pricing, oil and gas industry exploration and development activity levels and production volumes; the financial assumptions used by Surge’s reserve evaluators in assessing potential impairment of Surge assets; Surge’s belief that the majority of cash flows associated with its proved and probable oil and gas reserves will be realized prior to the elimination of carbon based energy; the Company’s belief in the uncertainty regarding the ultimate period in which global energy markets can transition from carbon based sources to alternative energy; management’s expectations as to the cause of fluctuation in corporate royalty rates; management’s beliefs regarding the estimates of the future values for certain assets and liabilities of the Company; the Company’s estimates with respect to incremental borrowing rates and lease terms; development and completion activities and the costs relating thereto; the performance of new wells and ability of the Company to bring new wells on-stream; the successful implementation of waterflood programs; the availability of and performance of facilities and pipelines; the geological characteristics of Surge’s properties and any acquired assets; the successful application of drilling, completion and seismic technology; the determination of decommissioning obligations; the ability of the Company to return capital to its shareholders through the payment of its dividend; the ability to obtain approval from the syndicate to increase or maintain its Facilities; the ability to continue borrowing under the Company’s Facilities and the syndicate’s interpretation of the Company’s obligations thereunder; ability of the Company to meet its obligations under its Facilities; ability of the Company to continue to make repurchases under its NCIB and the timing thereof; ability of the Company to obtain alternative forms of debt and equity financing on terms acceptable to the Company to meet its capital requirements; anticipated timing with respect to the Company’s obligations in respect of the Debentures and the Senior Notes; prevailing weather conditions; exchange rates; licensing requirements; the impact of completed facilities on operating costs; that prevailing regulatory, tax and environmental laws and regulations apply or are introduced as expected, and the timing of such introduction; the availability, costs of capital, labour and services, and the creditworthiness of industry partners; and the ability of the Company to secure necessary capital, personnel, equipment and services.

Although Surge believes that the expectations and assumptions on which the forward-looking statements are based are reasonable, undue reliance should not be placed on the forward-looking statements because Surge can give no assurance that they will prove to be correct. Since forward-looking statements address future events and conditions, by their very nature they involve inherent risks and uncertainties. Actual results could differ materially from those currently anticipated due to a number of factors and risks. These include, but are not limited to, risks associated with the condition of the global economy, including trade, public health, international conflict and other geopolitical tensions and events (including war, military action, terrorism, trade disputes, and international responses thereto); risks associated with the oil and gas industry in general (e.g., operational risks in development, exploration and production; changes with respect to foreign and domestic trade policy; the imposition or expansion of tariffs imposed by domestic and foreign governments or the imposition of other restrictive trade measures, retaliatory or countermeasures implemented by such governments, including the introduction of regulatory barriers to trade and the potential effect on the demand and/or market price for Surge's products and/or otherwise adversely affects Surge; the uncertainty of estimates and projections relating to production, costs and expenses, and health, safety and environmental risks; uncertainty surrounding the amount that will be available under the Facilities in the future and the ability to obtain approval from the syndicate to increase or maintain its credit facilities; delays or changes in plans with respect to exploration or development projects or capital expenditures; inability to secure labour, services or equipment on a timely basis or on favourable terms; failure to obtain industry partner, regulatory or other third-party consents and approvals, when and if required; competition for, among other things, capital, acquisitions of reserves, undeveloped lands and skilled personnel; fluctuations in the cost of borrowing; the marketability of production and demand of Surge's products; the inability to access sufficient capital from internal and external sources; inability of Surge to fund its future capital requirements and business plan; uncertainties resulting from potential delays or changes in plans with respect to exploration or development projects or capital expenditures; changes in general economic, market and business conditions; a decrease or elimination of the payment of dividends by the Company as a result of the Board of Directors' determination or restrictions under applicable agreements or corporate laws; unanticipated operating events which can reduce production or cause production to be shut in or delayed; commodity price and exchange rate fluctuations and constraint in the availability of services, adverse weather or break-up conditions; unfavourable weather conditions; a failure of the Company to hire or retain key personnel; incorrect assessments of the value of acquisitions, dispositions and exploration and development programs; geological, technical, drilling, completion and processing problems; results of waterflood responses; the outcome of litigation or regulatory proceedings brought against the Company or other disputes involving the Company; changes in legislation, including changes in tax laws, environmental laws and incentive programs relating to the oil and gas industry; the impact of natural disasters including earthquakes, typhoons, floods and fires; cyber-security issues; failure to realize the anticipated benefits of acquisitions and dispositions; changes in laws and regulations that affect the Company; risks related to decommissioning obligations including as a result of changes to laws or regulations, reserves estimates, costs and technology; failure to obtain the continued support of the lenders under Surge's current Facilities; potential decrease in the available lending limits under Surge's Facilities as a result of the syndicate's interpretation of the Company's reserves, commodity prices and decommissioning obligations; or the inability to obtain consent of lenders to increase or maintain the Facilities. Certain risks are set out in more detail in this MD&A under the heading "Risk Factors" herein and in Surge's AIF dated March 4, 2026 which has been filed on SEDAR+ and can be accessed at www.sedarplus.ca.

The forward-looking statements contained in this MD&A are made as of the date hereof and Surge undertakes no obligation to update publicly or revise any forward-looking statements or information, whether as a result of new information, future events or otherwise, unless so required by applicable securities laws.

NON-GAAP AND OTHER FINANCIAL MEASURES

Certain secondary financial measures in this document - namely, "adjusted funds flow", "adjusted funds flow per share", "net debt", "net operating expenses", "net operating expenses per boe", "operating netback", "operating netback per boe", and "adjusted funds flow per boe" are not prescribed by GAAP. These specified financial measures include capital management measures, non-GAAP financial measures and non-GAAP ratios, are not defined by IFRS and therefore are referred to as non-GAAP and other financial measures. These non-GAAP and other financial measures are included because management uses the information to analyze business performance, cash flow generated from the business, leverage and liquidity, resulting from the Company's principal business activities and it may be useful to investors on the same basis. None of these measures are used to enhance the Company's reported financial performance or position. The non-GAAP and other measures do not have a standardized meaning prescribed by IFRS and therefore are unlikely to be comparable to similar measures presented by other issuers. They are common in the reports of other companies but may differ by definition and application. All non-GAAP and other financial measures used in this document are defined below.

Adjusted Funds Flow & Adjusted Funds Flow per Share

Adjusted funds flow is a capital management measure. The Company adjusts cash flow from operating activities in calculating adjusted funds flow for changes in non-cash working capital, decommissioning expenditures and cashed settled transaction and other costs (income). Management believes the timing of collection, payment or incurrence of these items involves a high degree of discretion and as such may not be useful for evaluating Surge's cash flows.

Changes in non-cash working capital are a result of the timing of cash flows related to accounts receivable and accounts payable, which management believes reduces comparability between periods. Management views decommissioning expenditures predominately as a discretionary allocation of capital, with flexibility to determine the size and timing of decommissioning programs to achieve greater capital efficiencies and as such, costs may vary between periods. Transaction and other costs (income) represent expenditures associated with property acquisitions and dispositions, debt restructuring and employee severance costs, as well as other income, which management believes do not reflect the ongoing cash flows of the business, and as such reduces comparability. Each of these expenditures, due to their nature, are not considered principal business activities and vary between periods, which management believes reduces comparability.

Adjusted funds flow per share is a supplementary financial measure, calculated using the same weighted average basic and diluted shares used in calculating income (loss) per share.

The following table reconciles cash flow from operating activities to adjusted funds flow and adjusted funds flow per share:

	Three Months Ended		
($000s except per share)	**Mar 31, 2026**	Dec 31, 2025	Mar 31, 2025
Cash flow from operating activities	**59,972**	59,697	83,470
Change in non-cash working capital	**7,168**	(7,158)	(7,718)
Decommissioning expenditures	**3,743**	4,463	4,525
Cash settled transaction and other costs (income)	**42**	(760)	(170)
Adjusted funds flow	**70,925**	56,242	80,107
Per share - basic ($)	**0.72**	0.57	0.80
Per share - diluted ($)	**0.69**	0.55	0.79

Net Debt

Net debt is a capital management measure, calculated as bank debt, senior unsecured notes, term debt plus the liability component of the Debentures plus current assets, less current liabilities, however, excluding the fair value of financial contracts, decommissioning obligations and lease and other obligations. This metric is used by management to analyze the level of debt in the Company including the impact of working capital, which varies with timing of settlement of these balances.

	As at		
($000s)	**Mar 31, 2026**	Dec 31, 2025	Mar 31, 2025
Cash	**22,096**	18,654	11,736
Accounts receivable	**76,130**	45,813	55,506
Prepaid expenses and deposits	**2,266**	3,176	2,363
Accounts payable and accrued liabilities	**(92,183)**	(65,018)	(94,749)
Dividends payable	**(4,283)**	(4,286)	(4,313)
Senior unsecured notes	**(171,965)**	(171,745)	(171,090)
Term debt	**(3,736)**	(5,993)	(5,637)
Convertible debentures	**(41,654)**	(41,170)	(39,819)
Total	**(213,329)**	(220,569)	(246,003)

Operating Netback, Operating Netback per boe & Adjusted Funds Flow per boe

Operating netback is a non-GAAP financial measure, calculated as petroleum and natural gas revenue and processing income, less royalties, realized gain (loss) on commodity and FX contracts, operating expenses, and transportation expenses. Operating netback per boe is a non-GAAP ratio, calculated as operating netback divided by total barrels of oil equivalent produced during a specific period of time. This metric is used by management to evaluate the Company’s ability to generate cash margin on a unit of production basis.

Adjusted funds flow per boe is a non-GAAP ratio, calculated as adjusted funds flow divided by total barrels of oil equivalent produced during a specific period of time.

Operating netback and adjusted funds flow are calculated on a per unit basis as follows:

	Three Months Ended		
($000s)	**Mar 31, 2026**	Dec 31, 2025	Mar 31, 2025
Petroleum and natural gas revenue	**158,011**	126,381	160,722
Processing income	**2,020**	1,899	2,162
Royalties	**(27,223)**	(20,953)	(28,457)
Realized gain (loss) on commodity and FX contracts	**(5,784)**	2,895	1,427
Operating expenses	**(42,226)**	(40,476)	(41,996)
Transportation expenses	**(2,410)**	(2,239)	(2,458)
Operating netback	**82,388**	67,507	91,400
G&A expense	**(5,742)**	(5,548)	(5,598)
Interest expense	**(5,721)**	(5,717)	(5,695)
Adjusted funds flow	**70,925**	56,242	80,107
Barrels of oil equivalent (boe)	**2,150,410**	2,133,025	2,121,090
Operating netback ($ per boe)	**38.31**	31.65	43.08
Adjusted funds flow ($ per boe)	**32.98**	26.37	37.76

Net Operating Expenses & Net Operating Expenses per boe

Net operating expenses is a non-GAAP financial measure, determined by deducting processing income primarily generated by processing third party volumes at processing facilities where the Company has an ownership interest. It is common in the industry to earn third party processing revenue on facilities where the entity has a working interest in the infrastructure asset. Under IFRS this source of funds is required to be reported as revenue. However, the Company's principal business is not that of a midstream entity whose activities are dedicated to earning processing and other infrastructure payments. Where the Company has excess capacity at one of its facilities, it will look to process third party volumes as a means to reduce the cost of operating/owning the facility. As such, third party processing revenue is netted against operating costs in the MD&A.

Net operating expenses per boe is a non-GAAP ratio, calculated as net operating expenses divided by total barrels of oil equivalent produced during a specific period of time.

Net operating expenses and net operating expenses on a per unit basis are calculated as follows:

	Three Months Ended		
($000s except per boe)	**Mar 31, 2026**	Dec 31, 2025	Mar 31, 2025
Operating expenses	**42,226**	40,476	41,996
Less processing income	**(2,020)**	(1,899)	(2,162)
Net operating expenses	**40,206**	38,577	39,834
$ per boe	**18.70**	18.09	18.78