

**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549**

FORM 10-Q

(Mark One)

☒ **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended June 30, 2022

OR

☐ **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from _____ to _____.

Commission File Number: 1-14829



Molson Coors Beverage Company

(Exact name of registrant as specified in its charter)

Delaware

(State or other jurisdiction of incorporation or organization)

P.O. Box 4030, NH353, Golden, Colorado, USA

111 Boulevard Robert-Bourassa, 9th Floor, Montréal,

Québec, Canada

(Address of principal executive offices)

84-0178360

(I.R.S. Employer Identification No.)

80401

H3C 2M1

(Zip Code)

303-279-6565 (Colorado)

514-521-1786 (Québec)

(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading symbols	Name of each exchange on which registered
Class A Common Stock, \$0.01 par value	TAP.A	New York Stock Exchange
Class B Common Stock, \$0.01 par value	TAP	New York Stock Exchange
1.25% Senior Notes due 2024	TAP	New York Stock Exchange

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer ☒ Accelerated filer ☐ Non-accelerated filer ☐ Smaller reporting company ☐ Emerging growth company ☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☒

Indicate the number of shares outstanding of each of the registrant's classes of common stock, as of July 26, 2022:

Class A Common Stock — 2,562,506 shares

Class B Common Stock — 200,366,067 shares

Exchangeable shares:

As of July 26, 2022, the following number of exchangeable shares were outstanding for Molson Coors Canada, Inc.:

Class A Exchangeable shares — 2,717,367 shares

Class B Exchangeable shares — 11,088,665 shares

The Class A exchangeable shares and Class B exchangeable shares are shares of the share capital in Molson Coors Canada Inc., a wholly-owned subsidiary of the registrant. They are publicly traded on the Toronto Stock Exchange under the symbols TPX.A and TPX.B, respectively. These shares are intended to provide substantially the same economic and voting rights as the corresponding class of Molson Coors common stock in which they may be exchanged. In addition to the registered Class A common stock and the Class B common stock, the registrant has also issued and outstanding one share each of a Special Class A voting stock and Special Class B voting stock. The Special Class A voting stock and the Special Class B voting stock provide the mechanism for holders of Class A exchangeable shares and Class B exchangeable shares to be provided instructions to vote with the holders of the Class A common stock and the Class B common stock, respectively. The holders of the Special Class A voting stock and Special Class B voting stock are entitled to one vote for each outstanding Class A exchangeable share and Class B exchangeable share, respectively, excluding shares held by the registrant or its subsidiaries, and generally vote together with the Class A common stock and Class B common stock, respectively, on all matters on which the Class A common stock and Class B common stock are entitled to vote. The Special Class A voting stock and Special Class B voting stock are subject to a voting trust arrangement. The trustee which holds the Special Class A voting stock and the Special Class B voting stock is required to cast a number of votes equal to the number of then-outstanding Class A exchangeable shares and Class B exchangeable shares, respectively, but will only cast a number of votes equal to the number of Class A exchangeable shares and Class B exchangeable shares as to which it has received voting instructions from the owners of record of those Class A exchangeable shares and Class B exchangeable shares, other than the registrant or its subsidiaries, respectively, on the record date, and will cast the votes in accordance with such instructions so received.

MOLSON COORS BEVERAGE COMPANY AND SUBSIDIARIES**INDEX**

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Glossary of Terms and Abbreviations

AOCI	Accumulated other comprehensive income (loss)
CAD	Canadian Dollar
CZK	Czech Koruna
DBRS	A global credit rating agency in Toronto
EBITDA	Earnings before interest, tax, depreciation and amortization
EPS	Earnings per share
EUR	Euro
FASB	Financial Accounting Standards Board
GBP	British Pound
HRK	Croatian Kuna
JPY	Japanese Yen
Moody's	Moody's Investors Service Limited, a nationally recognized statistical rating organization designated by the SEC
OCI	Other comprehensive income (loss)
OPEB	Other postretirement benefit plans
PSUs	Performance share units
RSD	Serbian Dinar
RSUs	Restricted stock units
SEC	U.S. Securities and Exchange Commission
Standard & Poor's	Standard and Poor's Ratings Services, a nationally recognized statistical rating organization designated by the SEC
STRs	Sales-to-retailers
STWs	Sales-to-wholesalers
U.K.	United Kingdom
U.S.	United States
U.S. GAAP	Accounting principles generally accepted in the U.S.
USD or \$	U.S. Dollar
VIEs	Variable interest entities

Cautionary Statement Pursuant to Safe Harbor Provisions of the Private Securities Litigation Reform Act of 1995

This Quarterly Report on Form 10-Q ("this report") contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"). From time to time, we may also provide oral or written forward-looking statements in other materials we release to the public. Such forward-looking statements are subject to the safe harbor created by the Private Securities Litigation Reform Act of 1995.

Statements that refer to projections of our future financial performance, our anticipated growth and trends in our businesses, and other characterizations of future events or circumstances are forward-looking statements, and include, but are not limited to, statements in Part I.—Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations in this report under the heading ["Items Affecting Reported Results"](#), with respect to expectations regarding the impact of the Montreal/Longueuil, Québec brewery and distribution centers strike on our financial results, impact of the coronavirus pandemic on our operations, liquidity, financial condition and financial results, expectations regarding future dividends, overall volume trends, consumer preferences, pricing trends, industry forces, cost reduction strategies, including our revitalization plan, expectations of cost inflation, anticipated results, expectations for funding future capital expenditures and operations, debt service capabilities, timing and amounts of debt and leverage levels, shipment levels and profitability, market share and the sufficiency of capital resources. In addition, statements that we make in this report that are not statements of historical fact may also be forward-looking statements. Words such as "expects," "intend," "goals," "plans," "believes," "continues," "may," "anticipate," "seek," "estimate," "outlook," "trends," "future benefits," "potential," "projects," "strategies," and variations of such words and similar expressions are intended to identify forward-looking statements.

Forward-looking statements are subject to risks and uncertainties that could cause actual results to be materially different from those indicated (both favorably and unfavorably). These risks and uncertainties include, but are not limited to, those described in [Part II.—Item IA. "Risk Factors"](#) in this report and those described from time to time in our past and future reports filed with the SEC, including in our Annual Report on Form 10-K for the year ended December 31, 2021 ("Annual Report"). Caution should be taken not to place undue reliance on any such forward-looking statements. Forward-looking statements speak only as of the date when made and we undertake no obligation to update any forward-looking statement, whether as a result of new information, future events or otherwise, except as required by applicable law.

Market and Industry Data

The market and industry data used in this report are based on independent industry publications, customers, trade or business organizations, reports by market research firms and other published statistical information from third parties (collectively, the "Third Party Information"), as well as information based on management's good faith estimates, which we derive from our review of internal information and independent sources. Such Third Party Information generally states that the information contained therein or provided by such sources has been obtained from sources believed to be reliable.

PART I. FINANCIAL INFORMATION

ITEM 1. FINANCIAL STATEMENTS (UNAUDITED)

MOLSON COORS BEVERAGE COMPANY AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (IN MILLIONS, EXCEPT PER SHARE DATA) (UNAUDITED)

	Three Months Ended		Six Months Ended	
	June 30, 2022	June 30, 2021	June 30, 2022	June 30, 2021
Sales	\$ 3,501.4	\$ 3,564.0	\$ 6,144.7	\$ 5,820.1
Excise taxes	(579.7)	(624.6)	(1,008.4)	(982.3)
Net sales	2,921.7	2,939.4	5,136.3	4,837.8
Cost of goods sold	(2,101.7)	(1,667.9)	(3,388.5)	(2,835.3)
Gross profit	820.0	1,271.5	1,747.8	2,002.5
Marketing, general and administrative expenses	(707.6)	(681.7)	(1,383.3)	(1,224.6)
Special items, net	(0.6)	(9.0)	(28.2)	(19.9)
Equity income (loss)	2.7	—	2.6	—
Operating income (loss)	114.5	580.8	338.9	758.0
Interest income (expense), net	(66.6)	(67.9)	(129.9)	(133.2)
Other pension and postretirement benefits (costs), net	10.3	13.0	20.9	26.0
Other income (expense), net	(3.3)	(3.3)	(1.3)	(1.9)
Income (loss) before income taxes	54.9	522.6	228.6	648.9
Income tax benefit (expense)	(7.0)	(132.3)	(43.4)	(176.6)
Net income (loss)	47.9	390.3	185.2	472.3
Net (income) loss attributable to noncontrolling interests	(0.6)	(1.7)	13.6	0.4
Net income (loss) attributable to Molson Coors Beverage Company	<u>\$ 47.3</u>	<u>\$ 388.6</u>	<u>\$ 198.8</u>	<u>\$ 472.7</u>
Net income (loss) attributable to Molson Coors Beverage Company per share				
Basic	\$ 0.22	\$ 1.79	\$ 0.92	\$ 2.18
Diluted	\$ 0.22	\$ 1.79	\$ 0.91	\$ 2.17
Weighted-average shares outstanding				
Basic	217.0	217.1	217.1	217.1
Dilutive effect of share-based awards	0.8	0.5	0.7	0.4
Diluted	217.8	217.6	217.8	217.5
Anti-dilutive securities excluded from the computation of diluted EPS				
	1.2	1.3	1.5	1.5

See notes to unaudited condensed consolidated financial statements.

MOLSON COORS BEVERAGE COMPANY AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)
(IN MILLIONS)
(UNAUDITED)

	Three Months Ended		Six Months Ended	
	June 30, 2022	June 30, 2021	June 30, 2022	June 30, 2021
Net income (loss) including noncontrolling interests	\$ 47.9	\$ 390.3	\$ 185.2	\$ 472.3
Other comprehensive income (loss), net of tax				
Foreign currency translation adjustments	(208.9)	63.9	(219.1)	74.2
Reclassification of cumulative translation adjustment to income (loss)	—	—	12.1	7.5
Unrealized gain (loss) on derivative instruments	70.3	(59.5)	124.4	43.2
Reclassification of derivative (gain) loss to income (loss)	8.4	2.7	9.1	3.9
Amortization of net prior service (benefit) cost and net actuarial (gain) loss to income (loss)	(0.9)	0.2	(1.8)	0.6
Ownership share of unconsolidated subsidiaries' other comprehensive income (loss)	10.1	0.4	10.3	0.8
Total other comprehensive income (loss), net of tax	(121.0)	7.7	(65.0)	130.2
Comprehensive income (loss)	(73.1)	398.0	120.2	602.5
Comprehensive (income) loss attributable to noncontrolling interests	1.0	(2.1)	15.6	(0.1)
Comprehensive income (loss) attributable to Molson Coors Beverage Company	<u>\$ (72.1)</u>	<u>\$ 395.9</u>	<u>\$ 135.8</u>	<u>\$ 602.4</u>

See notes to unaudited condensed consolidated financial statements.

MOLSON COORS BEVERAGE COMPANY AND SUBSIDIARIES
CONDENSED CONSOLIDATED BALANCE SHEETS
(IN MILLIONS, EXCEPT PAR VALUE)
(UNAUDITED)

	As of	
	June 30, 2022	December 31, 2021
Assets		
Current assets		
Cash and cash equivalents	\$ 442.1	\$ 637.4
Accounts receivable, net	885.2	678.9
Other receivables, net	206.5	200.5
Inventories, net	872.4	804.7
Other current assets, net	465.7	457.2
Total current assets	2,871.9	2,778.7
Properties, net	4,169.7	4,192.4
Goodwill	6,148.5	6,152.6
Other intangibles, net	12,993.5	13,286.8
Other assets	1,204.3	1,208.5
Total assets	<u>\$ 27,387.9</u>	<u>\$ 27,619.0</u>
Liabilities and equity		
Current liabilities		
Accounts payable and other current liabilities	\$ 3,267.3	\$ 3,107.3
Current portion of long-term debt and short-term borrowings	247.0	514.9
Total current liabilities	3,514.3	3,622.2
Long-term debt	6,557.8	6,647.2
Pension and postretirement benefits	640.0	654.4
Deferred tax liabilities	2,782.7	2,704.6
Other liabilities	290.3	326.5
Total liabilities	13,785.1	13,954.9
Commitments and contingencies (Note 12)		
Molson Coors Beverage Company stockholders' equity		
Capital stock		
Preferred stock, \$0.01 par value (authorized: 25.0 shares; none issued)	—	—
Class A common stock, \$0.01 par value (authorized: 500.0 shares; issued and outstanding: 2.6 shares and 2.6 shares, respectively)	—	—
Class B common stock, \$0.01 par value (authorized: 500.0 shares; issued: 210.3 shares and 210.1 shares, respectively)	2.1	2.1
Class A exchangeable shares, no par value (issued and outstanding: 2.7 shares and 2.7 shares, respectively)	102.2	102.2
Class B exchangeable shares, no par value (issued and outstanding: 11.1 shares and 11.1 shares, respectively)	417.2	417.8
Paid-in capital	6,984.1	6,970.9
Retained earnings	7,433.8	7,401.5
Accumulated other comprehensive income (loss)	(1,069.0)	(1,006.0)
Class B common stock held in treasury at cost (10.0 shares and 9.5 shares, respectively)	(497.6)	(471.4)
Total Molson Coors Beverage Company stockholders' equity	13,372.8	13,417.1
Noncontrolling interests	230.0	247.0
Total equity	13,602.8	13,664.1
Total liabilities and equity	<u>\$ 27,387.9</u>	<u>\$ 27,619.0</u>

See notes to unaudited condensed consolidated financial statements.

MOLSON COORS BEVERAGE COMPANY AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
(IN MILLIONS)
(UNAUDITED)

	Six Months Ended	
	June 30, 2022	June 30, 2021
Cash flows from operating activities		
Net income (loss) including noncontrolling interests	\$ 185.2	\$ 472.3
Adjustments to reconcile net income (loss) to net cash provided by (used in) operating activities		
Depreciation and amortization	345.4	403.9
Amortization of debt issuance costs and discounts	4.1	3.1
Share-based compensation	16.9	16.5
(Gain) loss on sale or impairment of properties and other assets, net	21.6	2.5
Unrealized (gain) loss on foreign currency fluctuations and derivative instruments, net	105.7	(222.7)
Equity (income) loss	(2.6)	—
Income tax (benefit) expense	43.4	176.6
Income tax (paid) received	(7.8)	(58.0)
Interest expense, excluding amortization of debt issuance costs and discounts	127.2	131.2
Interest paid	(119.5)	(122.5)
Change in current assets and liabilities and other	(52.8)	(54.4)
Net cash provided by (used in) operating activities	666.8	748.5
Cash flows from investing activities		
Additions to properties	(388.7)	(211.9)
Proceeds from sales of properties and other assets	15.0	3.2
Other	4.2	8.6
Net cash provided by (used in) investing activities	(369.5)	(200.1)
Cash flows from financing activities		
Exercise of stock options under equity compensation plans	1.5	4.5
Dividends paid	(164.9)	(0.2)
Payments on debt and borrowings	(502.4)	(1.9)
Proceeds on debt and borrowings	5.0	—
Purchases of treasury stock	(26.2)	—
Net proceeds from (payments on) revolving credit facilities and commercial paper	225.9	1.4
Change in overdraft balances and other	(8.7)	(7.7)
Net cash provided by (used in) financing activities	(469.8)	(3.9)
Cash and cash equivalents		
Net increase (decrease) in cash and cash equivalents	(172.5)	544.5
Effect of foreign exchange rate changes on cash and cash equivalents	(22.8)	(5.7)
Balance at beginning of year	637.4	770.1
Balance at end of period	\$ 442.1	\$ 1,308.9

See notes to unaudited condensed consolidated financial statements.

MOLSON COORS BEVERAGE COMPANY AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY
AND NONCONTROLLING INTERESTS
(IN MILLIONS)
(UNAUDITED)

	Molson Coors Beverage Company Stockholders' Equity									
	Total	Common stock issued		Exchangeable shares issued		Paid-in-capital	Retained earnings	Accumulated other comprehensive income (loss)	Common stock held in treasury Class B	Non controlling interests
		Class A	Class B	Class A	Class B					
As of March 31, 2021	\$12,834.0	\$ —	\$ 2.1	\$ 102.3	\$ 417.8	\$6,947.1	\$6,628.3	\$ (1,045.4)	\$ (471.4)	\$ 253.2
Shares issued under equity compensation plan	(0.4)	—	—	—	—	(0.4)	—	—	—	—
Amortization of share-based compensation	8.2	—	—	—	—	8.2	—	—	—	—
Purchase of noncontrolling interest	0.1	—	—	—	—	0.3	—	—	—	(0.2)
Net income (loss) including noncontrolling interests	390.3	—	—	—	—	—	388.6	—	—	1.7
Other comprehensive income (loss), net of tax	7.7	—	—	—	—	—	—	7.3	—	0.4
Contributions from noncontrolling interests	1.7	—	—	—	—	—	—	—	—	1.7
Distributions and dividends to noncontrolling interests	(5.2)	—	—	—	—	—	—	—	—	(5.2)
As of June 30, 2021	<u>\$13,236.4</u>	<u>\$ —</u>	<u>\$ 2.1</u>	<u>\$ 102.3</u>	<u>\$ 417.8</u>	<u>\$6,955.2</u>	<u>\$7,016.9</u>	<u>\$ (1,038.1)</u>	<u>\$ (471.4)</u>	<u>\$ 251.6</u>

	Molson Coors Beverage Company Stockholders' Equity									
	Total	Common stock issued		Exchangeable shares issued		Paid-in-capital	Retained earnings	Accumulated other comprehensive income (loss)	Common stock held in treasury Class B	Non controlling interests
		Class A	Class B	Class A	Class B					
As of March 31, 2022	\$13,770.5	\$ —	\$ 2.1	\$ 102.2	\$ 417.2	\$6,975.6	\$7,469.8	\$ (949.6)	\$ (485.5)	\$ 238.7
Amortization of share-based compensation	8.4	—	—	—	—	8.4	—	—	—	—
Purchase of noncontrolling interest	(1.5)	—	—	—	—	0.1	—	—	—	(1.6)
Net income (loss) including noncontrolling interests	47.9	—	—	—	—	—	47.3	—	—	0.6
Other comprehensive income (loss), net of tax	(121.0)	—	—	—	—	—	—	(119.4)	—	(1.6)
Share repurchase program	(12.1)	—	—	—	—	—	—	—	(12.1)	—
Distributions and dividends to noncontrolling interests	(6.1)	—	—	—	—	—	—	—	—	(6.1)
Dividends declared	(83.3)	—	—	—	—	—	(83.3)	—	—	—
As of June 30, 2022	<u>\$13,602.8</u>	<u>\$ —</u>	<u>\$ 2.1</u>	<u>\$ 102.2</u>	<u>\$ 417.2</u>	<u>\$6,984.1</u>	<u>\$7,433.8</u>	<u>\$ (1,069.0)</u>	<u>\$ (497.6)</u>	<u>\$ 230.0</u>

Molson Coors Beverage Company Stockholders' Equity										
		Common stock issued		Exchangeable shares issued		Paid-in- capital	Retained earnings	Accumulated other comprehensive income (loss)	Common stock held in treasury Class B	Non controlling interests
	Total	Class A	Class B	Class A	Class B					
As of December 31, 2020	\$12,621.3	\$ —	\$ 2.1	\$ 102.3	\$ 417.8	\$6,937.8	\$6,544.2	\$ (1,167.8)	\$ (471.4)	\$ 256.3
Shares issued under equity compensation plan	0.6	—	—	—	—	0.6	—	—	—	—
Amortization of share-based compensation	16.5	—	—	—	—	16.5	—	—	—	—
Purchase of noncontrolling interest	(0.1)	—	—	—	—	0.3	—	—	—	(0.4)
Net income (loss) including noncontrolling interests	472.3	—	—	—	—	—	472.7	—	—	(0.4)
Other comprehensive income (loss), net of tax	130.2	—	—	—	—	—	—	129.7	—	0.5
Contributions from noncontrolling interests	1.7	—	—	—	—	—	—	—	—	1.7
Distributions and dividends to noncontrolling interests	(6.1)	—	—	—	—	—	—	—	—	(6.1)
As of June 30, 2021	<u>\$13,236.4</u>	<u>\$ —</u>	<u>\$ 2.1</u>	<u>\$ 102.3</u>	<u>\$ 417.8</u>	<u>\$6,955.2</u>	<u>\$7,016.9</u>	<u>\$ (1,038.1)</u>	<u>\$ (471.4)</u>	<u>\$ 251.6</u>

Molson Coors Beverage Company Stockholders' Equity										
		Common stock issued		Exchangeable shares issued		Paid-in- capital	Retained earnings	Accumulated other comprehensive income (loss)	Common stock held in treasury Class B	Non controlling interests
	Total	Class A	Class B	Class A	Class B					
As of December 31, 2021	\$13,664.1	\$ —	\$ 2.1	\$ 102.2	\$ 417.8	\$6,970.9	\$7,401.5	\$ (1,006.0)	\$ (471.4)	\$ 247.0
Exchange of shares	—	—	—	—	(0.6)	0.6	—	—	—	—
Shares issued under equity compensation plan	(4.4)	—	—	—	—	(4.4)	—	—	—	—
Amortization of share-based compensation	16.9	—	—	—	—	16.9	—	—	—	—
Purchase of noncontrolling interest	(1.5)	—	—	—	—	0.1	—	—	—	(1.6)
Net income (loss) including noncontrolling interests	185.2	—	—	—	—	—	198.8	—	—	(13.6)
Other comprehensive income (loss), net of tax	(65.0)	—	—	—	—	—	—	(63.0)	—	(2.0)
Share repurchase program	(26.2)	—	—	—	—	—	—	—	(26.2)	—
Contributions from noncontrolling interests	7.3	—	—	—	—	—	—	—	—	7.3
Distributions and dividends to noncontrolling interests	(7.1)	—	—	—	—	—	—	—	—	(7.1)
Dividends declared	(166.5)	—	—	—	—	—	(166.5)	—	—	—
As of June 30, 2022	<u>\$13,602.8</u>	<u>\$ —</u>	<u>\$ 2.1</u>	<u>\$ 102.2</u>	<u>\$ 417.2</u>	<u>\$6,984.1</u>	<u>\$7,433.8</u>	<u>\$ (1,069.0)</u>	<u>\$ (497.6)</u>	<u>\$ 230.0</u>

See notes to unaudited condensed consolidated financial statements.

MOLSON COORS BEVERAGE COMPANY AND SUBSIDIARIES
NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

1. Basis of Presentation and Summary of Significant Accounting Policies

Unless otherwise noted in this report, any description of "we," "us" or "our" includes Molson Coors Beverage Company ("MCBC" or the "Company"), principally a holding company, and its operating and non-operating subsidiaries included within our reporting segments. Our reporting segments include Americas and EMEA&APAC. Our Americas segment operates in the U.S., Canada and various countries in the Caribbean, Latin and South America, and our EMEA&APAC segment operates in Bulgaria, Croatia, Czech Republic, Hungary, Montenegro, the Republic of Ireland, Romania, Serbia, the U.K., various other European countries and certain countries within the Middle East, Africa and Asia Pacific.

Unless otherwise indicated, information in this report is presented in USD and comparisons are to comparable prior periods. Our primary operating currencies, other than the USD, include the CAD, the GBP, and our Central European operating currencies such as the EUR, CZK, HRK and RSD.

The accompanying unaudited condensed consolidated financial statements reflect all adjustments which are necessary for a fair statement of the financial position, results of operations and cash flows for the periods presented in accordance with U.S. GAAP. Such unaudited condensed consolidated financial statements have been prepared in accordance with the instructions to Form 10-Q pursuant to the rules and regulations of the SEC. Certain information and footnote disclosures normally included in financial statements prepared in accordance with U.S. GAAP have been condensed or omitted pursuant to such rules and regulations.

These unaudited condensed consolidated financial statements should be read in conjunction with our Annual Report on Form 10-K for the year ended December 31, 2021, and have been prepared on a consistent basis with the accounting policies described in Note 1 of the Notes to the Audited Consolidated Financial Statements included in our Annual Report, except as noted in [Note 2, "New Accounting Pronouncements"](#).

The results of operations for the three and six months ended June 30, 2022 are not necessarily indicative of the results that may be achieved for the full year or any other future period.

Coronavirus Global Pandemic

We have been actively monitoring the impact of the coronavirus pandemic since it started at the end of the first quarter of 2020. The extent to which our operations will continue to be impacted by the coronavirus pandemic will depend largely on future developments, which are highly uncertain and cannot be accurately predicted, including, but not limited to, the level of governmental or societal orders or restrictions on public gatherings and on-premise venues including any vaccine mandates or testing requirements, the severity and duration of the coronavirus pandemic by market including outbreaks of variants, changes in consumer behavior, the rate of vaccination and the efficacy of vaccines against the coronavirus and related variants. We continue to actively monitor the ongoing evolution of the coronavirus pandemic and resulting impacts to our business. See Part I.—Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations in this report, under the heading ["Items Affecting Reported Results"](#) for further discussion.

Dividends

On May 19, 2022, our Company's Board of Directors declared a cash dividend of \$0.38 per share, paid on June 15, 2022, to shareholders of Class A and Class B common stock of record on June 3, 2022. Shareholders of exchangeable shares received the CAD equivalent of dividends declared on Class A and Class B common stock, equal to CAD 0.48 per share. During the six months ended June 30, 2022, dividends declared to eligible shareholders totaled \$0.76 per share, with the CAD equivalent totaling CAD 0.96 per share.

Share Repurchase Program

On February 17, 2022, our Company's Board of Directors approved a share repurchase program up to an aggregate of \$200 million of our Company's Class B common stock through March 31, 2026, with repurchases primarily intended to offset annual employee equity award grants. For the three months ended June 30, 2022, we repurchased 230,000 shares under the share repurchase program at a weighted average price of \$52.61 per share, including brokerage commissions, for an aggregate value of \$12.1 million. For the six months ended June 30, 2022, we repurchased 510,000 shares under the share repurchase program at a weighted average price of \$51.40 per share, including brokerage commissions, for an aggregate value of \$26.2 million.

Non-Cash Activity

Non-cash activity includes non-cash issuances of share-based awards, as well as non-cash investing activities related to movements in our guarantee of indebtedness of certain equity method investments. See [Note 4, "Investments"](#) for further discussion. We also had non-cash activities related to capital expenditures incurred but not yet paid of \$158.9 million and \$164.2 million during the six months ended June 30, 2022 and June 30, 2021, respectively.

In June 2021, we rolled forward our July 2021 \$250.0 million forward starting interest rate swap to May 2022 through a cashless settlement. The unrealized loss on the 2021 forward starting interest rate swap at the time of the transaction was factored into the effective interest rate assigned to the new May 2022 forward starting interest rate swap that was settled in late April 2022. See [Note 11, "Derivative Instruments and Hedging Activities"](#) for further details.

During the first quarter of 2022, we recorded a non-cash transaction related to the establishment of an accrued liability of \$56.0 million as the best estimate of probable loss in the *Keystone* litigation case based on the jury verdict. See [Note 12, "Commitments and Contingencies"](#) for further details.

Other than the activity mentioned above and the supplemental non-cash activity related to the recognition of leases further discussed in [Note 13, "Leases,"](#) there was no other significant non-cash activity during the six months ended June 30, 2022 and June 30, 2021, respectively.

Share-Based Compensation

During the first half of 2022 and 2021, we granted stock options, RSUs and PSUs to certain officers and other eligible employees, and recognized share-based compensation expense of \$8.4 million and \$8.2 million during the three months ended June 30, 2022 and June 30, 2021, respectively, and \$16.9 million and \$16.5 million during the six months ended June 30, 2022 and June 30, 2021, respectively.

Longevity Swap Insurance Contract

In June 2022, the trustees of the Molson Coors U.K. Pension Plan ("U.K. Pension Plan") entered into a longevity swap insurance contract with an insurer to alleviate risk in the U.K. Pension Plan from potential fluctuations in estimated life expectancy of covered participants who made up approximately 950 million GBP, or over fifty percent of the U.K. Pension Plan obligation as of December 31, 2021. Under the swap, the U.K. Pension Plan will be responsible for fixed payments to the insurer based on the assumptions outlined at the execution of the swap related to the estimated life expectancy of the covered participants while the insurer will be responsible for floating payments to the U.K. Pension Plan based on actual mortality experience of the covered participants. The longevity swap will be accounted for as an asset of the U.K. Pension Plan and will be valued at fair value in conjunction with the annual plan remeasurement on December 31 of each fiscal year. At execution of the swap, there is no value assigned to the swap due to the longevity swap insurance contract being entered into at market terms. No plan remeasurement was triggered at the execution of the contract as the swap does not relieve the U.K. Pension Plan of primary responsibility for the pension benefit obligation. Benefit payments to the covered participants will continue to be paid from the U.K. Pension Plan, and there is no change to any contractual benefits owed to the covered participants by the U.K. Pension Plan.

Subsequent Events

On July 14, 2022, the Board of Directors declared a quarterly dividend of \$0.38 per share.

On July 27, 2022, we purchased an annuity contract to transfer approximately \$340 million, or approximately twenty percent, of U.S. qualified pension plan liabilities and the associated administration of benefits to an insurance company using U.S. qualified pension plan assets. This transaction will have no impact on the amount, timing or form of the retirement benefit payments to the affected retirees and beneficiaries. As a result of the transaction, we will have a reduction to our U.S. qualified pension plan liabilities and assets, and we will remeasure the remaining pension plan assets and obligations using updated actuarial assumptions. Further, a settlement gain (loss) will be measured and reflected in the unaudited condensed consolidated statements of operations during the third quarter of 2022.

2. New Accounting Pronouncements

New Accounting Pronouncements Not Yet Adopted

In November 2021, the FASB issued authoritative guidance intended to provide consistent and transparent disclosures around government assistance by requiring disclosures of the type of government assistance, our accounting for the government assistance and the effect on our financial statements. This guidance is effective for us in our annual report for the year ended December 31, 2022. We can either adopt the amendments in this guidance prospectively or retrospectively. We are currently

evaluating the impact of this guidance and do not expect it will have a material impact on our consolidated financial statements as the guidance impacts disclosures only.

New Accounting Pronouncements Recently Adopted

In March 2020, the FASB issued authoritative guidance which provides optional expedients and exceptions for applying U.S. GAAP to contracts, hedging relationships and other transactions affected by reference rate reform if certain criteria are met. The amendments apply only to contracts, hedging relationships and other transactions that reference the London Interbank Offered Rate ("LIBOR") or another reference rate expected to be discontinued because of reference rate reform and are effective for all entities upon issuance, March 12, 2020 through December 31, 2022. The guidance permits a company to elect certain optional expedients and exceptions when affected by the changes in reference rate reform. We have elected to adopt optional expedients impacting our derivative instruments with maturity dates extending beyond the expected discontinuance date of LIBOR. In addition, in October 2021, we amended our revolving credit facility to replace LIBOR with designated replacement rates for any future borrowings denominated in EUR or GBP. The partial adoption of, and future elections under Accounting Standards Update ("ASU") 2020-04, *Reference Rate Reform (Topic 848): Facilitation of the Effects of Reference Rate Reform on Financial Reporting*, and ASU 2021-01, *Reference Rate Reform (Topic 848): Scope*, did not and are not expected to have a material impact on our accounting policies or unaudited condensed consolidated financial statements. We will continue to evaluate the impact of reference rate reform on our other contracts and assess the impacts of adopting incremental portions of this guidance on our financial statements.

Other than the items noted above, there have been no new accounting pronouncements not yet effective or adopted in the current year that we believe have a significant impact, or potential significant impact, to our unaudited condensed consolidated financial statements.

3. Segment Reporting

Our reporting segments are based on the key geographic regions in which we operate and include the Americas and EMEA&APAC segments. Our Americas segment operates in the U.S., Canada and various countries in the Caribbean, Latin and South America and our EMEA&APAC segment operates in Bulgaria, Croatia, Czech Republic, Hungary, Montenegro, the Republic of Ireland, Romania, Serbia, the U.K., various other European countries and certain countries within the Middle East, Africa and Asia Pacific.

We also have certain activity that is not allocated to our segments, which has been reflected as "Unallocated" below. Specifically, "Unallocated" activity primarily includes financing-related costs such as interest expense and income, foreign exchange gains and losses on intercompany balances related to financing and other treasury-related activities, and the unrealized changes in fair value on our commodity swaps not designated in hedging relationships recorded within cost of goods sold, which are later reclassified when realized to the segment in which the underlying exposure resides. Additionally, only the service cost component of net periodic pension and OPEB cost is reported within each operating segment, and all other components remain unallocated.

Summarized Financial Information

No single customer accounted for more than 10% of our consolidated net sales for the three or six months ended June 30, 2022 or June 30, 2021.

Consolidated net sales represent sales to third-party external customers less excise taxes. Inter-segment transactions impacting net sales and income (loss) before income taxes eliminate upon consolidation and are primarily related to the Americas segment royalties received from, and sales to the EMEA&APAC segment.

The following tables present net sales and income (loss) before income taxes by segment:

	Three Months Ended		Six Months Ended	
	June 30, 2022	June 30, 2021	June 30, 2022	June 30, 2021
	(In millions)			
Americas	\$ 2,367.4	\$ 2,422.4	\$ 4,203.6	\$ 4,114.4
EMEA&APAC	558.2	520.5	939.4	727.4
Inter-segment net sales eliminations	(3.9)	(3.5)	(6.7)	(4.0)
Consolidated net sales	<u>\$ 2,921.7</u>	<u>\$ 2,939.4</u>	<u>\$ 5,136.3</u>	<u>\$ 4,837.8</u>

	Three Months Ended		Six Months Ended	
	June 30, 2022	June 30, 2021	June 30, 2022	June 30, 2021
	(In millions)			
Americas	\$ 348.0	\$ 428.2	\$ 435.1	\$ 572.4
EMEA&APAC	34.4	47.4	2.2	(42.0)
Unallocated	(327.5)	47.0	(208.7)	118.5
Consolidated income (loss) before income taxes	\$ 54.9	\$ 522.6	\$ 228.6	\$ 648.9

Income (loss) before income taxes includes the impact of special items, net. Refer to [Note 5, "Special Items"](#) for further discussion.

The following table presents total assets by segment:

	As of	
	June 30, 2022	December 31, 2021
	(In millions)	
Americas	\$ 23,645.7	\$ 23,653.5
EMEA&APAC	3,742.2	3,965.5
Consolidated total assets	\$ 27,387.9	\$ 27,619.0

4. Investments

Our investments include both equity method and consolidated investments. Those entities identified as VIEs have been evaluated to determine whether we are the primary beneficiary. The VIEs included under "Consolidated VIEs" below are those for which we have concluded that we are the primary beneficiary and accordingly, we have consolidated these entities. Our consolidated VIEs held \$5.0 million of debt as of June 30, 2022 and none as of December 31, 2021. We have not provided any financial support to any of our VIEs during the year that we were not previously contractually obligated to provide. Amounts due to and due from our equity method investments are recorded as affiliate accounts payable and affiliate accounts receivable.

Authoritative guidance related to the consolidation of VIEs requires that we continually reassess whether we are the primary beneficiary of VIEs in which we have an interest. As such, the conclusion regarding the primary beneficiary status is subject to change and we continually evaluate circumstances that could require consolidation or deconsolidation. Our consolidated VIEs are Cobra Beer Partnership, Ltd. ("Cobra U.K."), Rocky Mountain Metal Container ("RMMC"), Rocky Mountain Bottle Company ("RMBC") and Truss LP ("Truss"), as well as other immaterial entities. Our unconsolidated VIEs are Brewers Retail Inc. ("BRI"), Brewers Distributor Ltd. ("BDL"), The Yuengling Company LLC ("TYC"), as well as other immaterial investments.

Both BRI and BDL have outstanding third party debt which is guaranteed by their respective shareholders. As a result, we had a guarantee liability of \$37.2 million and \$38.1 million recorded as of June 30, 2022 and December 31, 2021, respectively, which is presented within accounts payable and other current liabilities on the unaudited condensed consolidated balance sheets and represents our proportionate share of the outstanding balance of these debt instruments. The carrying value of the guarantee liability equals fair value, which considers an adjustment for our own non-performance risk and is considered a Level 2 measurement. The offset to the guarantee liability was recorded as an adjustment to our respective equity method investment within the unaudited condensed consolidated balance sheets. The resulting change in our equity method investments during the year due to movements in the guarantee represents a non-cash investing activity.

Consolidated VIEs

The following summarizes the assets and liabilities of our consolidated VIEs (including noncontrolling interests):

	As of			
	June 30, 2022		December 31, 2021	
	Total Assets	Total Liabilities	Total Assets	Total Liabilities
	(In millions)			
RMMC/RMBC	\$ 229.7	\$ 23.3	\$ 204.9	\$ 19.1
Other	\$ 52.3	\$ 16.1	\$ 70.8	\$ 14.8

5. Special Items

We incurred charges or realized benefits that either we do not believe to be indicative of our core operations, or we believe are significant to our current operating results warranting separate classification. As such, we separately classified these charges (benefits) as special items.

	Three Months Ended		Six Months Ended	
	June 30, 2022	June 30, 2021	June 30, 2022	June 30, 2021
	(In millions)			
Employee-related charges				
Restructuring	\$ 0.2	\$ 3.7	\$ 0.5	\$ 7.3
Impairments or asset abandonment charges				
Americas - Asset abandonment	0.1	2.7	1.0	5.6
Americas - Impairment losses ⁽¹⁾	—	—	28.6	—
EMEA&APAC - Asset abandonment	—	2.6	0.1	4.7
Termination fees and other (gains) losses				
Americas	—	—	(3.2)	0.4
EMEA&APAC	0.3	—	1.2	1.9
Total Special items, net	\$ 0.6	\$ 9.0	\$ 28.2	\$ 19.9

- (1) During the first quarter of 2022, we identified a triggering event related to the Truss joint venture asset group within our Americas segment and recognized an impairment loss of \$28.6 million, of which \$12.1 million was attributable to the noncontrolling interest. The asset group was measured at fair value primarily using a market approach with Level 3 inputs. No triggering event or additional impairment occurred in the second quarter of 2022.

Restructuring Activities

As part of our revitalization plan, announced in the fourth quarter of 2019, we established Chicago, Illinois as our Americas segment operational headquarters, closed our office in Denver, Colorado and consolidated certain administrative functions into our other existing office locations. As of December 31, 2021, restructuring charges associated with this plan were substantially complete. Refer to Part II - Item 8. Financial Statements and Supplementary Data, Note 7. "Special Items" in our Annual Report for further details of our revitalization plan. In addition, our restructuring activities include other strategic exit activities such as the disposal or wind down of certain brewery locations.

There were no material changes to our restructuring activities since December 31, 2021, as reported in Part II - Item 8. Financial Statements and Supplementary Data, Note 7, "Special Items" in our Annual Report. We continually evaluate our cost structure and seek opportunities for further efficiencies and cost savings as part of ongoing and new initiatives. As such, we may incur additional restructuring related charges or adjustments to previously recorded charges in the future, however, we are unable to estimate the amount of charges at this time.

The accrued restructuring balances as of June 30, 2022 represent expected future cash payments required to satisfy our remaining obligations, the majority of which we expect to be paid in the next 12 months.

	Americas	EMEA&APAC	Total
	(In millions)		
As of December 31, 2021	\$ 10.9	\$ 1.5	\$ 12.4
Charges incurred and changes in estimates	0.5	—	0.5
Payments made	(4.0)	(0.6)	(4.6)
Foreign currency and other adjustments	(0.1)	(0.1)	(0.2)
As of June 30, 2022	\$ 7.3	\$ 0.8	\$ 8.1

	Americas	EMEA&APAC	Total
	(In millions)		
As of December 31, 2020	\$ 24.5	\$ 2.0	\$ 26.5
Charges incurred and changes in estimates	6.3	1.0	7.3
Payments made	(16.4)	(1.4)	(17.8)
Foreign currency and other adjustments	0.2	—	0.2
As of June 30, 2021	<u>\$ 14.6</u>	<u>\$ 1.6</u>	<u>\$ 16.2</u>

6. Income Tax

	Three Months Ended		Six Months Ended	
	June 30, 2022	June 30, 2021	June 30, 2022	June 30, 2021
Effective tax rate	13%	25 %	19%	27%

The lower effective tax rate for the three and six months ended June 30, 2022, as compared to the same periods in 2021, is primarily due to a decrease in net discrete tax expense in combination with lower income before income taxes. We recognized \$3.2 million of net discrete tax benefit through the second quarter of 2022 versus \$38.5 million of net discrete tax expense through the second quarter of 2021, with the 2021 expense driven largely by the remeasurement of our deferred tax liabilities in the U.K. following enactment of a tax rate increase in that quarter. For the second quarter of 2022, there was a disproportionate impact from the discrete tax benefit recorded on our effective tax rate due to the lower income before income taxes.

Our tax rate can be volatile and may change with, among other things, the amount and source of pre-tax income or loss, our ability to utilize foreign tax credits, excess tax benefits or deficiencies from share-based compensation, changes in tax laws, and the movement of liabilities established pursuant to accounting guidance for uncertain tax positions as statutes of limitations expire, positions are effectively settled, or when additional information becomes available. There are proposed or pending tax law changes in various jurisdictions and other changes to regulatory environments in countries in which we do business that, if enacted, could have an impact on our effective tax rate.

7. Goodwill and Intangible Assets

Goodwill

The change in the carrying amount of goodwill for the Americas segment is presented in the table below.

	Americas
	(In millions)
Balance as of December 31, 2021	\$ 6,152.6
Foreign currency translation	(4.1)
Balance as of June 30, 2022	<u>\$ 6,148.5</u>

The gross amount of goodwill totaled approximately \$8.2 billion as of June 30, 2022 and \$8.4 billion as of December 31, 2021. Accumulated impairment losses totaled approximately \$2.1 billion as of June 30, 2022 and \$2.2 billion as of December 31, 2021. Accumulated impairment losses are comprised of impairments taken on both the EMEA&APAC and the Americas reporting units.

As of the date of our annual impairment test, performed as of October 1, 2021, the Americas reporting unit goodwill balance was considered at risk of future impairment in the event of significant unfavorable changes in assumptions including the forecasted cash flows (including company-specific risks like the performance of our above premium transformation efforts and overall market performance of new innovations, along with macro-economic risks such as the continued prolonged weakening of economic conditions and increased cost inflation, or significant unfavorable changes in tax rates, environmental or other regulations, including interpretations thereof), terminal growth rates, market multiples and/or weighted-average cost of capital utilized in the discounted cash flows analyses. For testing purposes of our reporting unit, management's best estimates of the expected future results are the primary driver in determining the fair value. The fair value is largely impacted by the continued perceived risk of realizing management's revitalization efforts, cost inflation and the ongoing impacts from the coronavirus pandemic. We continue to build on the strength of our iconic core brands, grow our above premium portfolio and expand beyond the beer aisle in the Americas segment. While the preliminary results of executing on these strategies are promising, including the increasing proportion of our above premium portfolio, the growth targets included in the forecasted future cash flows are inherently at risk given that the strategies are still in progress. The uncertainty around the ongoing impacts

of the coronavirus pandemic including governmental or societal impositions on bars and restaurants and restrictions on public gatherings that limit many on-premise locations to operate at full capacity if at all have negatively impacted the forecasted future cash flows of the reporting unit. Lastly, cost inflation for certain inputs could continue to put pressure on achieving key margin and cash flow projections into the future.

We determined that there was no triggering event that occurred during the first half of 2022 that would indicate the carrying value of our goodwill was greater than its fair value.

Intangible Assets, Other than Goodwill

The following table presents details of our intangible assets, other than goodwill, as of June 30, 2022:

	Useful life (Years)	Gross	Accumulated amortization (In millions)	Net
Intangible assets subject to amortization				
Brands	10 - 50	\$ 4,952.5	\$ (1,338.2)	\$ 3,614.3
License agreements and distribution rights	15 - 20	203.6	(107.8)	95.8
Other	3 - 40	96.9	(33.0)	63.9
Intangible assets not subject to amortization				
Brands	Indefinite	8,126.1	—	8,126.1
Distribution networks	Indefinite	785.8	—	785.8
Other	Indefinite	307.6	—	307.6
Total		\$ 14,472.5	\$ (1,479.0)	\$ 12,993.5

The following table presents details of our intangible assets, other than goodwill, as of December 31, 2021:

	Useful life (Years)	Gross	Accumulated amortization (In millions)	Net
Intangible assets subject to amortization:				
Brands	10 - 50	\$ 5,081.8	\$ (1,267.1)	\$ 3,814.7
License agreements and distribution rights	15 - 20	206.8	(107.2)	99.6
Other	3 - 40	98.5	(32.0)	66.5
Intangible assets not subject to amortization:				
Brands	Indefinite	8,197.9	—	8,197.9
Distribution networks	Indefinite	800.5	—	800.5
Other	Indefinite	307.6	—	307.6
Total		\$ 14,693.1	\$ (1,406.3)	\$ 13,286.8

The changes in the gross carrying amounts of intangible assets from December 31, 2021 to June 30, 2022 are primarily driven by the impact of foreign exchange rates, as a significant amount of intangible assets are denominated in foreign currencies.

Based on foreign exchange rates as of June 30, 2022, the estimated future amortization expense of intangible assets is as follows:

Fiscal year	Amount (In millions)
2022 - remaining	\$ 103.6
2023	\$ 206.7
2024	\$ 205.4
2025	\$ 205.3
2026	\$ 186.9

Amortization expense of intangible assets was \$52.2 million and \$54.8 million for the three months ended June 30, 2022 and June 30, 2021, respectively, and \$105.5 million and \$109.3 million for the six months ended June 30, 2022 and June 30,

2021, respectively. This expense is primarily presented within marketing, general and administrative expenses in our unaudited condensed consolidated statements of operations.

As of the date of our annual impairment test of indefinite-lived intangible assets, performed as of October 1, 2021, the fair value of all indefinite-lived brands were all sufficiently in excess of their respective carrying values.

No triggering events occurred during the first half of 2022 that would indicate the carrying value of our indefinite-lived or definite-lived intangible assets were greater than their fair value.

Fair Value Assumptions

Fair value determinations require considerable judgment and are sensitive to changes in underlying assumptions and factors. The key assumptions used to derive the estimated fair values of our reporting units and indefinite-lived intangible assets are discussed in Part II—Item 8 Financial Statements, Note 10, "Goodwill and Intangible Assets" in our Annual Report, and represent Level 3 measurements.

Overall Considerations

While historical performance and current expectations have resulted in fair values of our Americas reporting unit and indefinite-lived intangible assets equal to or in excess of carrying values, if our assumptions are not realized, it is possible that an impairment charge may need to be recorded in the future.

8. Debt

Debt Obligations

	As of	
	June 30, 2022	December 31, 2021
	(In millions)	
Long-term debt		
\$500 million 3.5% notes due May 2022 ⁽¹⁾	\$ —	\$ 500.9
CAD 500 million 2.84% notes due July 2023	388.4	395.7
EUR 800 million 1.25% notes due July 2024	838.7	909.6
CAD 500 million 3.44% notes due July 2026	388.4	395.7
\$2.0 billion 3.0% notes due July 2026	2,000.0	2,000.0
\$1.1 billion 5.0% notes due May 2042	1,100.0	1,100.0
\$1.8 billion 4.2% notes due July 2046	1,800.0	1,800.0
Finance leases	63.5	67.2
Other	27.6	30.7
Less: unamortized debt discounts and debt issuance costs	(41.9)	(44.6)
Total long-term debt (including current portion)	6,564.7	7,155.2
Less: current portion of long-term debt	(6.9)	(508.0)
Total long-term debt	<u>\$ 6,557.8</u>	<u>\$ 6,647.2</u>
Short-term borrowings		
Commercial paper programs ⁽²⁾	\$ 229.8	\$ —
Short-term borrowings ⁽³⁾	10.3	6.9
Current portion of long-term debt	6.9	508.0
Current portion of long-term debt and short-term borrowings	<u>\$ 247.0</u>	<u>\$ 514.9</u>

- (1) We repaid our \$500 million 3.5% USD notes upon maturity on May 1, 2022 using a combination of commercial paper borrowings and cash on hand.

- (2) We maintain a \$1.5 billion revolving credit facility with a maturity date of July 7, 2024 that allows us to issue a maximum aggregate amount of \$1.5 billion in commercial paper or other borrowings at any time at variable interest rates. We use this facility from time to time to leverage cash needs including debt repayments. The current balance outstanding was used to partially fund our debt repayment and our general purpose needs. As of June 30, 2022, the outstanding borrowings under the commercial paper program had a weighted-average effective interest rate and tenor of 2.21% and 34 days, respectively. We had no borrowings drawn on this revolving credit facility and no commercial paper borrowings as of December 31, 2021.

Subsequent to June 30, 2022, we had net commercial paper repayments that resulted in commercial paper outstanding of approximately \$93 million as of August 2, 2022. As such, we have approximately \$1.4 billion available to draw on our total \$1.5 billion revolving credit facility.

- (3) Our short-term borrowings include bank overdrafts, borrowings on our overdraft facilities and other items.

As of June 30, 2022, we had \$5.3 million in bank overdrafts and \$76.6 million in bank cash related to our cross-border, cross-currency cash pool for a net positive position of \$71.3 million. As of December 31, 2021, we had \$3.0 million in bank overdrafts and \$123.1 million in bank cash related to our cross-border, cross-currency cash pool for a net positive position of \$120.1 million.

The JPY facilities were early terminated in the first quarter of 2022. As of December 31, 2021 we had \$3.9 million of outstanding borrowings under our JPY facilities. In addition, we have CAD, GBP and USD overdraft facilities under which we had no outstanding borrowings as of June 30, 2022 or December 31, 2021. See further detail within Part II—Item 8 Financial Statements, Note 18, "Commitments and Contingencies" in our Annual Report for further discussion related to letters of credit.

Debt Fair Value Measurements

We utilize market approaches to estimate the fair value of certain outstanding borrowings by discounting anticipated future cash flows derived from the contractual terms of the obligations and observable market interest and foreign exchange rates. As of June 30, 2022 and December 31, 2021, the fair value of our outstanding long-term debt (including current portion of long-term debt) was approximately \$6.0 billion and \$7.7 billion, respectively. All senior notes are valued based on significant observable inputs and classified as Level 2 in the fair value hierarchy. The carrying values of all other outstanding long-term borrowings and our short-term borrowings approximate their fair values and are also classified as Level 2 in the fair value hierarchy.

Debt Covenants

Under the terms of each of our debt facilities, we must comply with certain restrictions. These include customary events of default and specified representations, warranties and covenants, as well as covenants that restrict our ability to incur certain additional priority indebtedness (certain thresholds of secured consolidated net tangible assets), certain leverage threshold percentages, create or permit liens on assets, and restrictions on mergers, acquisitions and certain types of sale lease-back transactions. Additionally, the maximum leverage ratio as of June 30, 2022 is 4.00x net debt to EBITDA (as defined in the revolving credit facility agreement), through maturity of the credit facility. As of June 30, 2022, we were in compliance with all of these restrictions and have met all debt payment obligations. All of our outstanding senior notes as of June 30, 2022 rank pari-passu.

9. Inventories

	As of	
	June 30, 2022	December 31, 2021
	(In millions)	
Finished goods	\$ 394.0	\$ 351.5
Work in process	77.2	71.8
Raw materials	226.6	271.2
Packaging materials	174.6	110.2
Inventories, net	<u>\$ 872.4</u>	<u>\$ 804.7</u>

10. Accumulated Other Comprehensive Income (Loss)

	MCBC stockholders' equity				
	Foreign currency translation adjustments	Gain (loss) on derivative instruments	Pension and postretirement benefit adjustments	Equity method investments	Accumulated other comprehensive income (loss)
	(In millions)				
As of December 31, 2021	\$ (558.7)	\$ (131.0)	\$ (275.1)	\$ (41.2)	\$ (1,006.0)
Foreign currency translation adjustments	(267.0)	—	—	—	(267.0)
Reclassification of cumulative translation adjustment to income (loss) ⁽¹⁾	12.1	—	—	—	12.1
Gain (loss) on net investment hedges	70.9	—	—	—	70.9
Unrealized gain (loss) on derivative instruments	—	171.5	—	—	171.5
Reclassification of derivative (gain) loss to income (loss)	—	12.5	—	—	12.5
Amortization of net prior service (benefit) cost and net actuarial (gain) loss to income (loss)	—	—	(2.4)	—	(2.4)
Ownership share of unconsolidated subsidiaries' other comprehensive income (loss) ⁽²⁾	—	—	—	14.0	14.0
Tax benefit (expense)	(21.0)	(50.5)	0.6	(3.7)	(74.6)
As of June 30, 2022	<u>\$ (763.7)</u>	<u>\$ 2.5</u>	<u>\$ (276.9)</u>	<u>\$ (30.9)</u>	<u>\$ (1,069.0)</u>

- (1) As a result of the sale of our non-operating India entity, the associated cumulative foreign currency translation adjustment was reclassified from AOCI. The impact of the cumulative foreign currency translation adjustment was recorded in special items, net, as a component of the loss on sale when the entity was classified as held for sale during the fourth quarter of 2021.
- (2) As a result of plan amendments to pension plans held by our equity method investments and the subsequent remeasurement of those pension plans, we recorded our proportionate share of the associated AOCI impacts in the second quarter of 2022.

11. Derivative Instruments and Hedging Activities

Our risk management and derivative accounting policies are presented within Part II—Item 8 Financial Statements, Note 1, "Basis of Presentation and Summary of Significant Accounting Policies" and Note 16, "Derivative Instruments and Hedging Activities" in our Annual Report and did not significantly change during the first half of 2022. As noted in Note 16 of the Notes included in our Annual Report, due to the nature of our counterparty agreements, and the fact that we are not subject to master netting arrangements, we are not able to net positions with the same counterparty and, therefore, present our derivative positions on a gross basis in our unaudited condensed consolidated balance sheets. Except as noted below, our significant derivative positions have not changed considerably since December 31, 2021.

Forward Starting Interest Rate Swaps

In late April 2022, the forward starting interest rate swaps associated with the \$500 million 3.5% notes that we repaid upon maturity on May 1, 2022 were terminated and settled. The immaterial loss on settlement of the swaps was recorded through interest expense during the second quarter of 2022.

Derivative Fair Value Measurements

We utilize market approaches to estimate the fair value of our derivative instruments by discounting anticipated future cash flows derived from the derivative's contractual terms and observable market interest, foreign exchange and commodity rates. The fair values of our derivatives also include credit risk adjustments to account for our counterparties' credit risk, as well as our own non-performance risk, as appropriate.

The table below summarizes our derivative assets and liabilities that were measured at fair value as of June 30, 2022 and December 31, 2021.

	As of June 30, 2022	Fair value measurements as of June 30, 2022		
		Quoted prices in active markets (Level 1)	Significant other observable inputs (Level 2)	Significant unobservable inputs (Level 3)
		(In millions)		
Interest rate swaps	8.9	—	8.9	—
Foreign currency forwards	2.3	—	2.3	—
Commodity swaps and options	194.1	—	194.1	—
Total	\$ 205.3	\$ —	\$ 205.3	\$ —
	As of December 31, 2021	Fair value measurements as of December 31, 2021		
		Quoted prices in active markets (Level 1)	Significant other observable inputs (Level 2)	Significant unobservable inputs (Level 3)
		(In millions)		
Interest rate swaps	(170.8)	—	(170.8)	—
Foreign currency forwards	(1.5)	—	(1.5)	—
Commodity swaps and options	300.9	—	300.9	—
Total	\$ 128.6	\$ —	\$ 128.6	\$ —

As of June 30, 2022 and December 31, 2021, we had no significant transfers between Level 1 and Level 2. New derivative contracts transacted during the six months ended June 30, 2022 were all included in Level 2.

Results of Period Derivative Activity

The tables below include the results of our derivative activity in our unaudited condensed consolidated balance sheets as of June 30, 2022 and December 31, 2021, and our unaudited condensed consolidated statements of operations for the three and six months ended June 30, 2022 and June 30, 2021.

Fair Value of Derivative Instruments in the Unaudited Condensed Consolidated Balance Sheets (in millions):

	As of June 30, 2022				
		Derivative Assets		Derivative Liabilities	
	Notional amount	Balance sheet location	Fair value	Balance sheet location	Fair value
Derivatives designated as hedging instruments					
Interest rate swaps	\$ 1,000.0	Other non-current assets	8.9	Other liabilities	—
Foreign currency forwards	\$ 177.5	Other current assets	2.2	Accounts payable and other current liabilities	(0.9)
		Other non-current assets	1.0	Other liabilities	—
Total derivatives designated as hedging instruments			<u>\$ 12.1</u>		<u>\$ (0.9)</u>
Derivatives not designated as hedging instruments					
Commodity swaps ⁽¹⁾	\$ 708.1	Other current assets	\$ 182.7	Accounts payable and other current liabilities	\$ (12.6)
		Other non-current assets	33.3	Other liabilities	(9.4)
Commodity options ⁽¹⁾	\$ 68.2	Other current assets	0.4	Accounts payable and other current liabilities	(0.3)
Total derivatives not designated as hedging instruments			<u>\$ 216.4</u>		<u>\$ (22.3)</u>

As of December 31, 2021

	Notional amount	Derivative Assets		Derivative Liabilities		
		Balance sheet location	Fair value	Balance sheet location	Fair value	
Derivatives designated as hedging instruments						
Interest rate swaps	\$ 1,500.0	Other current assets	\$ —	Accounts payable and other current liabilities	\$ (67.7)	
		Other non-current assets	—	Other liabilities	(103.1)	
Foreign currency forwards	\$ 170.8	Other current assets	0.5	Accounts payable and other current liabilities	(2.4)	
		Other non-current assets	0.6	Other liabilities	(0.2)	
Total derivatives designated as hedging instruments			<u>\$ 1.1</u>		<u>\$ (173.4)</u>	
Derivatives not designated as hedging instruments						
Commodity swaps ⁽¹⁾	\$ 722.1	Other current assets	\$ 225.1	Accounts payable and other current liabilities	\$ (1.1)	
		Other non-current assets	77.1	Other liabilities	(0.3)	
Commodity options ⁽¹⁾	\$ 68.2	Other current assets	1.0	Accounts payable and other current liabilities	(0.9)	
Total derivatives not designated as hedging instruments			<u>\$ 303.2</u>		<u>\$ (2.3)</u>	

- (1) Notional includes offsetting buy and sell positions, shown in terms of absolute value. Buy and sell positions are shown gross in the asset and/or liability position, as appropriate.

The Pretax Effect of Cash Flow Hedge Accounting on Other Comprehensive Income, Accumulated Other Comprehensive Income (Loss) and Income (in millions):

Derivatives in cash flow hedge relationships	Amount of gain (loss) recognized in OCI on derivatives	Location of gain (loss) reclassified from AOCI into income	Amount of gain (loss) recognized from AOCI into income on derivative
Three Months Ended June 30, 2022			
Forward starting interest rate swaps	\$ 87.5	Interest income (expense), net	\$ (11.5)
Foreign currency forwards	5.2	Cost of goods sold	—
Total	\$ 92.7		\$ (11.5)
Three Months Ended June 30, 2021			
Forward starting interest rate swaps	\$ (76.7)	Interest income (expense), net	\$ (2.4)
Foreign currency forwards	(1.8)	Cost of goods sold	(1.7)
		Other income (expense), net	0.4
Total	\$ (78.5)		\$ (3.7)
Derivatives in cash flow hedge relationships	Amount of gain (loss) recognized in OCI on derivatives	Location of gain (loss) reclassified from AOCI into income	Amount of gain (loss) recognized from AOCI into income on derivative
Six Months Ended June 30, 2022			
Forward starting interest rate swaps	\$ 167.8	Interest income (expense), net	\$ (12.3)
Foreign currency forwards	3.7	Cost of goods sold	(0.3)
		Other income (expense), net	0.1
Total	\$ 171.5		\$ (12.5)
Six Months Ended June 30, 2021			
Forward starting interest rate swaps	\$ 62.4	Interest income (expense), net	\$ (3.2)
Foreign currency forwards	(3.7)	Cost of goods sold	(2.6)
		Other income (expense), net	0.5
Total	\$ 58.7		\$ (5.3)

The Pretax Effect of Net Investment Hedge Accounting on Other Comprehensive Income, Accumulated Other Comprehensive Income (Loss) and Income (in millions):

	Amount of gain (loss) recognized in OCI	Location of gain (loss) recognized in income (amount excluded from effectiveness testing)	Amount of gain (loss) recognized in income (amount excluded from effectiveness testing) ⁽¹⁾
Net investment hedge relationships			
Three Months Ended June 30, 2022			
EUR 800 million notes due 2024	46.7	Other income (expense), net	—
Total	\$ 46.7		\$ —
Three Months Ended June 30, 2021			
Cross currency swaps	(6.5)	Interest income (expense), net	2.8
EUR 800 million notes due 2024	(10.2)	Other income (expense), net	—
Total	\$ (16.7)		\$ 2.8
Net investment hedge relationships			
Six Months Ended June 30, 2022			
EUR 800 million notes due 2024	70.9	Other income (expense), net	—
Total	\$ 70.9		\$ —
Six Months Ended June 30, 2021			
Cross currency swaps	8.7	Interest income (expense), net	5.7
EUR 800 million notes due 2024	28.7	Other income (expense), net	—
Total	\$ 37.4		\$ 5.7

- (1) Represents amounts excluded from the assessment of effectiveness for which the difference between changes in fair value and period amortization is recorded in other comprehensive income.

The cumulative translation adjustments related to our net investment hedges remain in AOCI until the respective underlying net investment is sold or liquidated. During the three and six months ended June 30, 2022 and June 30, 2021, respectively, we did not reclassify any amounts related to net investment hedges from AOCI into earnings.

As of June 30, 2022, we expect our reclassification of AOCI into earnings related to cash flow hedges to be approximately \$3 million over the next 12 months. For derivatives designated in cash flow hedge relationships, the maximum length of time over which forecasted transactions are hedged as of June 30, 2022 is approximately 4 years, as well as those related to our remaining forecasted debt issuances in 2026.

The Effect of Derivatives Not Designated as Hedging Instruments on the Unaudited Condensed Consolidated Statements of Operations (in millions):

	Location of gain (loss) recognized in income on derivative	Amount of gain (loss) recognized in income on derivative
Derivatives not in hedging relationships		
Three Months Ended June 30, 2022		
Commodity swaps	Cost of goods sold	(163.4)
Total		\$ (163.4)
Three Months Ended June 30, 2021		
Commodity swaps	Cost of goods sold	137.2
Warrants	Other income (expense), net	(0.6)
Total		\$ 136.6
Derivatives not in hedging relationships		
Six Months Ended June 30, 2022		
Commodity swaps	Cost of goods sold	75.2
Total		\$ 75.2
Six Months Ended June 30, 2021		
Commodity swaps	Cost of goods sold	265.1
Warrants	Other income (expense), net	(0.3)
Total		\$ 264.8

The gains and losses recognized in income related to our commodity swaps are largely driven by changes in the respective commodity market prices.

12. Commitments and Contingencies

Litigation and Other Disputes and Environmental

Related to litigation, other disputes and environmental issues, we have an aggregate accrued contingent liability of \$66.8 million and \$11.3 million as of June 30, 2022 and December 31, 2021, respectively. While we cannot predict the eventual aggregate cost for litigation, other disputes and environmental matters in which we are currently involved, we believe adequate reserves have been provided for losses that are probable and estimable. For all matters other than discussed individually below, we believe that any reasonably possible losses in excess of the amounts accrued are immaterial to our unaudited condensed consolidated financial statements. Our litigation, other disputes and environmental issues are discussed in further detail within Part II—Item 8 Financial Statements, Note 18, "Commitments and Contingencies" in our Annual Report and did not significantly change during the first half of 2022, except as noted below.

Other than those disclosed below, we are also involved in other disputes and legal actions arising in the ordinary course of our business. While it is not feasible to predict or determine the outcome of these proceedings, in our opinion, based on a review with legal counsel, other than as noted, none of these disputes or legal actions are expected to have a material impact on our business, consolidated financial position, results of operations or cash flows. However, litigation is subject to inherent uncertainties and an adverse result in these or other matters may arise from time to time that may harm our business.

On February 12, 2018, Stone Brewing Company filed a trademark infringement lawsuit in federal court in the Southern District of California against Molson Coors Beverage Company USA LLC ("MCBC USA"), a wholly owned subsidiary of our Company, alleging that the *Keystone* brand has "rebranded" itself as "Stone" and is marketing itself in a manner confusingly similar to Stone Brewing Company's registered Stone trademark. Stone Brewing Company sought treble damages and disgorgement of MCBC USA's profit from *Keystone* sales. MCBC USA subsequently filed an answer and counterclaims against Stone Brewing Company. On May 31, 2018, Stone Brewing Company filed a motion to dismiss MCBC USA's counterclaims and for a preliminary injunction seeking to bar MCBC USA from continuing to use "STONE" on *Keystone Light* cans and related marketing materials. In March 2019, the court denied Stone Brewing Company's motion for preliminary injunction and its motion to dismiss MCBC USA's counterclaims. The jury trial began on March 7, 2022. The jury returned a verdict in which it concluded that trademark infringement had occurred and awarded Stone Brewing Company \$56.0 million in damages. The jury also found that no "willful" trademark infringement had occurred. The parties are currently briefing a series of post-trial issues. Resolution of the remaining post-trial issues could alter or nullify the jury verdict. Stone Brewing Company also filed a motion for a permanent injunction, which MCBC USA has opposed. At the conclusion of these issues, either or both parties could appeal the case to the applicable federal appellate court. As of June 30, 2022, the Company had a recorded accrued liability of \$56.0 million within other liabilities on our unaudited condensed consolidated balance sheets reflecting the best estimate of probable loss in this case based on the jury verdict. However, it is reasonably possible that the estimate of the loss could change in the near term based on the progression of the case, including any potential impact of the resolution of remaining post-trial issues, the motion for permanent injunction, as well as any appeals process. We will continue to monitor the status of the case and will adjust the accrual in the period in which any significant change occurs which could impact the estimate of the loss for this matter.

Regulatory Contingencies

In June 2019, the Ontario government adopted a bill that, if enacted, would terminate a 10-year Master Framework Agreement that was originally signed between the previous government administration and Molson Canada 2005, a wholly owned indirect subsidiary of our Company, Labatt Brewing Company Limited, Sleeman Breweries Ltd., and Brewers Retail Inc. in 2015 and dictates the terms of the beer distribution and retail systems in Ontario through 2025. The government has not yet proclaimed the bill as law. The impacts of these potential legislative changes are unknown at this time, but could have a negative impact on the results of operations, cash flows and financial position of the Americas segment. Molson Canada 2005 and the other Master Framework Agreement signatories are prepared to vigorously defend our rights and pursue legal recourse, should the Master Framework Agreement be unilaterally terminated by the enactment of the legislation.

Guarantees and Indemnities

We guarantee indebtedness and other obligations to banks and other third parties for some of our equity method investments and consolidated subsidiaries. As of June 30, 2022 and December 31, 2021, the unaudited condensed consolidated balance sheets include liabilities related to these guarantees of \$37.2 million and \$38.1 million, respectively. See [Note 4, "Investments"](#) for further detail.

Separately, related to our Cervejarias Kaiser Brasil S.A. ("Kaiser") indemnities, we accrued \$10.9 million and \$7.2 million, in aggregate, as of June 30, 2022 and December 31, 2021, respectively. The maximum potential claims amount

remaining for the Kaiser-related purchased tax credits was \$66.6 million, based on foreign exchange rates as of June 30, 2022. Our Kaiser liabilities are discussed in further detail within Part II—Item 8 Financial Statements, Note 18, "Commitments and Contingencies" in our Annual Report and did not significantly change during the first half of 2022.

13. Leases

Supplemental balance sheet information related to leases as of June 30, 2022 and December 31, 2021 was as follows:

Balance Sheet Classification		As of	
		June 30, 2022	December 31, 2021
		(In millions)	
Operating Leases			
Operating lease right-of-use assets	Other assets	\$ 128.6	\$ 119.1
Current operating lease liabilities	Accounts payable and other current liabilities	\$ 44.9	\$ 45.4
Non-current operating lease liabilities	Other liabilities	97.1	87.8
Total operating lease liabilities		\$ 142.0	\$ 133.2
Finance Leases			
Finance lease right-of-use assets	Properties, net	\$ 52.2	\$ 61.5
Current finance lease liabilities	Current portion of long-term debt and short-term borrowings	\$ 4.8	\$ 4.6
Non-current finance lease liabilities	Long-term debt	58.7	62.6
Total finance lease liabilities		\$ 63.5	\$ 67.2

Supplemental cash flow information related to leases for the six months ended June 30, 2022 and June 30, 2021 was as follows:

	Six Months Ended	
	June 30, 2022	June 30, 2021
	(In millions)	
Cash paid for amounts included in the measurements of lease liabilities		
Operating cash flows from operating leases	\$ 25.1	\$ 28.0
Operating cash flows from finance leases	\$ 1.9	\$ 2.4
Financing cash flows from finance leases	\$ 1.7	\$ 1.3
Supplemental non-cash information on right-of-use assets obtained in exchange for new lease liabilities		
Operating leases	\$ 35.8	\$ 21.6
Finance leases	\$ 2.3	\$ 3.7

Executed leases that have not yet commenced as of June 30, 2022 are immaterial except for a master railcar lease with total undiscounted payments of \$23.1 million expected to commence later in 2022.

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Overview

For more than two centuries, we have been brewing beverages that unite people for all life's moments. From *Coors Light*, *Miller Lite*, *Molson Canadian*, *Carling* and *Staropramen* to *Coors Banquet*, *Blue Moon Belgian White*, *Blue Moon LightSky*, *Vizzy*, *Coors Seltzer*, *Leinenkugel's Summer Shandy*, *Creemore Springs*, *Hop Valley* and more, we produce many beloved and iconic beer brands. While our Company's history is rooted in beer, we offer a modern portfolio that expands beyond the beer aisle as well. As a business, our ambition is to be the first choice for our people, our consumers and our customers, and our success depends on our ability to make our products available to meet a wide range of consumer segments and occasions.

Management's Discussion and Analysis of Financial Condition and Results of Operations ("MD&A") in this Quarterly Report on Form 10-Q is provided as a supplement to, and should be read in conjunction with, our audited consolidated financial statements, the accompanying notes and the MD&A included in our Annual Report on Form 10-K for the fiscal year ended December 31, 2021 ("Annual Report"), as well as our unaudited condensed consolidated financial statements and the accompanying notes included in this report. Due to the seasonality of our operating results, quarterly financial results are not an appropriate basis from which to project annual results.

Unless otherwise noted in this report, any description of "we," "us" or "our" includes Molson Coors Beverage Company ("MCBC" or the "Company"), principally a holding company, and its operating and non-operating subsidiaries included within our reporting segments. Our reporting segments include Americas and EMEA&APAC. Our Americas segment operates in the U.S., Canada and various countries in the Caribbean, Latin and South America and our EMEA&APAC segment operates in Bulgaria, Croatia, Czech Republic, Hungary, Montenegro, the Republic of Ireland, Romania, Serbia, the U.K., various other European countries, and certain countries within the Middle East, Africa and Asia Pacific.

Unless otherwise indicated, information in this report is presented in USD and comparisons are to comparable prior periods. Our primary operating currencies, other than the USD, include the CAD, the GBP, and our Central European operating currencies such as the EUR, CZK, HRK and RSD.

Operational Measures

We have certain operational measures, such as STWs and STRs, which we believe are important metrics. STW is a metric that we use in our business to reflect the sales from our operations to our direct customers, generally wholesalers. We believe the STW metric is important because it gives an indication of the amount of beer and adjacent products that we have produced and shipped to customers. STR is a metric that we use in our business to refer to sales closer to the end consumer than STWs, which generally means sales from wholesalers or our company to retailers, who in turn sell to consumers. We believe the STR metric is important because, unlike STWs, it provides the closest indication of the performance of our brands in relation to market and competitor sales trends.

Items Affecting Reported Results

Items Affecting Consolidated Results of Operations

Coronavirus Global Pandemic

We have been actively monitoring the impact of the coronavirus pandemic since it started at the end of the first quarter of 2020. We observed improvements in the marketplace related to the coronavirus global pandemic as on-premise locations began to re-open, with varying degrees of restrictions, across the world beginning in the second quarter of 2021. Despite the improvements in the re-openings of on-premise locations, closures and openings with restrictions impacted our financial results during the three and six months ended June 30, 2021. A new variant of coronavirus, Omicron, created additional uncertainty and negatively impacted our on-premise business at the end of 2021. This uncertainty partially subsided in the first quarter of 2022 as we saw progressive improvements in the on-premise channel. In addition, during the first two months of 2022, certain provinces of Canada endured heavy restrictions which eased significantly towards the end of February 2022. Thus, while an improvement from 2021, the coronavirus global pandemic did have a negative impact to our financial results for the six months ended June 30, 2022.

The extent to which our operations will continue to be impacted by the coronavirus pandemic will depend largely on future developments, which are highly uncertain and cannot be accurately predicted, including, but not limited to, the level of governmental or societal orders or restrictions on public gatherings and on-premise venues including any vaccine mandates or testing requirements, the severity and duration of the coronavirus pandemic by market including continued or prolonged outbreaks of variants, changes in consumer behavior, the rate of vaccination and the efficacy of vaccines against coronavirus

and related variants. We continue to actively monitor the ongoing evolution of the coronavirus pandemic and resulting impacts to our business.

Cost Inflation

We continued to experience significant cost inflation, including higher material, transportation and energy costs, which negatively impacted our results of operations during the three and six months ended June 30, 2022. We expect significant cost inflation to continue to have a negative impact on our results of operations for the remainder of 2022 and potentially beyond. In addition to the cost increases that commenced in the second half of 2021, the Russian invasion of Ukraine in February 2022 has caused a negative impact on the global economy, driving further increases to, among other things, the cost of transportation, energy and materials. Higher transportation costs are a result of increased fuel prices, a short supply of truck drivers worldwide and increased freight costs. In the Americas, we are taking steps to reduce the impact of driver shortages by shipping more beverages via rail. Besides impacting our outbound shipments, our suppliers are facing difficulty in timely delivering the materials we need, and we are also experiencing increased materials costs due to overall cost inflation. The volatility of aluminum prices, inclusive of Midwest Premium and tariffs, significantly impacted our results during the three and six months ended June 30, 2021 and June 30, 2022, respectively. To the extent materials, transportation and energy prices continue to fluctuate, our business and financial results could be materially adversely impacted. We continue to monitor these risks and rely on our risk management hedging program, pricing, our premiumization strategy and cost savings programs to help mitigate some of the inflationary pressures.

Cybersecurity Incident

During March 2021, we experienced a systems outage, that was caused by a cybersecurity incident. We engaged leading forensic information technology firms and legal counsel to assist our investigation into the incident and we restored our systems after working to get the systems back up as quickly as possible. Despite these actions, we experienced delays and disruptions to our business, including brewery operations, production and shipments. This incident caused a shift in production and shipments from the first quarter of 2021 to the balance of fiscal year 2021.

Items Affecting Americas Segment Results of Operations

Montreal/Longueuil, Quebec Brewery and Distribution Centers Labor Strike

From late March 2022 until June 2022, approximately 400 unionized employees in our Montreal/Longueuil, Québec brewery and distribution centers went on strike. This strike adversely affected our business and operations during the second quarter of 2022. We expect to see an impact on our operations in the second half of 2022 as we restart brewery operations, rebuild inventory and replenish retailer shelves. See the risk factor related to this labor strike at [Part II.—Item 1A. "Risk Factors"](#).

Keystone Litigation

During March 2022, we accrued a liability of \$56 million within marketing, general, and administrative ("MG&A") expenses on the unaudited condensed consolidated statement of operations related to potential losses as a result of the ongoing *Keystone* litigation case. See [Part I. - Item 1. Financial Statements, Note 12, "Commitments and Contingencies"](#) for further information.

Impairment of an Asset Group

During the first quarter of 2022, we recognized an impairment loss of \$28.6 million within special items, net in the unaudited condensed consolidated statements of operations, of which \$12.1 million was attributable to the noncontrolling interest. See [Part I.—Item 1. Financial Statements, Note 5, "Special Items"](#) for further information.

Texas Storm

In February 2021, a winter ice storm severely impacted the southern U.S. In particular, local government authorities in Texas were forced to impose energy restrictions, causing the Fort Worth brewery to be offline which resulted in our inability to produce or ship product during the downtime.

Items Affecting EMEA&APAC Segment Results of Operations

Russia-Ukraine Conflict

In February 2022, Russia invaded Ukraine and the conflict remains ongoing. We had less than 0.2% of our 2021 annual net sales and no physical assets in Russia and Ukraine. While not material to our Company, the Russia-Ukraine conflict negatively impacted our results of operations for the three and six months ended June 30, 2022. We suspended all exports of

any MCBC brands to Russia and also terminated the license to produce any of our brands in Russia. Production and sales of our brands in Ukraine under license arrangements are currently halted as a result of the dangerous environment in the country due to the conflict. In addition, the Russia-Ukraine conflict has caused a negative impact to the global economy which has impacted our Company, driving further increases to the cost of materials, transportation and energy. See the risk factor related to this conflict at [Part II.—Item 1A. "Risk Factors"](#).

India Sale

During the first quarter of 2022, we completed the sale of our non-operating India entity in our EMEA&APAC segment resulting in an insignificant loss on disposal recorded in special items, net in the unaudited condensed consolidated statements of operations. The disposal group had previously been classified as held for sale during the fourth quarter of 2021.

Consolidated Results of Operations

The following table highlights summarized components of our unaudited condensed consolidated statements of operations for the three and six months ended June 30, 2022 and June 30, 2021. See [Part I.—Item 1. Financial Statements](#) for additional details of our U.S. GAAP results.

	Three Months Ended			Six Months Ended		
	June 30, 2022	June 30, 2021	% change	June 30, 2022	June 30, 2021	% change
(In millions, except percentages and per share data)						
Net sales	\$ 2,921.7	\$ 2,939.4	(0.6)%	\$ 5,136.3	\$ 4,837.8	6.2 %
Cost of goods sold	(2,101.7)	(1,667.9)	26.0 %	(3,388.5)	(2,835.3)	19.5 %
Gross profit	820.0	1,271.5	(35.5)%	1,747.8	2,002.5	(12.7)%
Marketing, general and administrative	(707.6)	(681.7)	3.8 %	(1,383.3)	(1,224.6)	13.0 %
Special items, net	(0.6)	(9.0)	(93.3)%	(28.2)	(19.9)	41.7 %
Equity income (loss)	2.7	—	N/M	2.6	—	N/M
Operating income (loss)	114.5	580.8	(80.3)%	338.9	758.0	(55.3)%
Total other income (expense), net	(59.6)	(58.2)	2.4 %	(110.3)	(109.1)	1.1 %
Income (loss) before income taxes	54.9	522.6	(89.5)%	228.6	648.9	(64.8)%
Income tax benefit (expense)	(7.0)	(132.3)	(94.7)%	(43.4)	(176.6)	(75.4)%
Net income (loss)	47.9	390.3	(87.7)%	185.2	472.3	(60.8)%
Net (income) loss attributable to noncontrolling interests	(0.6)	(1.7)	(64.7)%	13.6	0.4	N/M
Net income (loss) attributable to MCBC	\$ 47.3	\$ 388.6	(87.8)%	\$ 198.8	\$ 472.7	(57.9)%
Net income (loss) attributable to MCBC per diluted share	\$ 0.22	\$ 1.79	(87.7)%	\$ 0.91	\$ 2.17	(58.1)%
Financial volume in hectoliters	22.739	23.823	(4.6)%	39.776	40.040	(0.7)%
Brand volume in hectoliters	21.740	22.131	(1.8)%	38.271	38.379	(0.3)%

N/M = Not meaningful

Foreign currency impacts on results

During the three months ended June 30, 2022, foreign currency movements unfavorably impacted our consolidated USD net sales by \$82.5 million (EMEA&APAC segment and Americas segment unfavorable impact of \$69.2 million and \$13.3 million, respectively). During the three months ended June 30, 2022, foreign currency movements unfavorably impacted our consolidated USD income before income taxes by \$2.9 million (EMEA&APAC segment and Americas segment unfavorable impact of \$6.1 million and \$0.4 million, respectively, partially offset by the favorable impact of Unallocated of \$3.6 million). The unfavorable impact of foreign currency movements on our consolidated USD net sales and our consolidated USD income before income taxes for the three months ended June 30, 2022 was primarily due to the strengthening of the dollar relative to the GBP, CAD and our Central European operating currencies.

During the six months ended June 30, 2022 foreign currency movements unfavorably impacted our consolidated USD net sales by \$99.7 million (EMEA&APAC segment and Americas segment unfavorable impact of \$85.9 million and \$13.8 million, respectively). During the six months ended June 30, 2022, foreign currency movements unfavorably impacted our consolidated

USD income before income taxes by \$3.3 million (EMEA&APAC segment unfavorable impact of \$5.1 million, partially offset by the favorable impact of Unallocated of \$1.2 million and our Americas segment of \$.0.6 million). The unfavorable impact of foreign currency movements on our consolidated USD net sales and our consolidated USD income before income taxes for the six months ended June 30, 2022 was primarily due to the strengthening of the dollar relative to the GBP, CAD and our Central European operating currencies.

Included in the three months and six months ended amounts are both translational and transactional impacts of changes in foreign exchange rates. The impact of transactional foreign currency gains and losses is recorded within other income (expense) in our unaudited condensed consolidated statements of operations.

Volume

Worldwide brand volume (or "brand volume" when discussed by segment) reflects owned or actively managed brands sold to unrelated external customers within our geographic markets (net of returns and allowances), royalty volume and our proportionate share of equity investment worldwide brand volume calculated consistently with MCBC owned volume. Financial volume represents owned brands sold to unrelated external customers within our geographic markets (net of returns and allowances), as well as contract brewing, wholesale/factored non-owned brand volume and company-owned distribution volume. Contract brewing and wholesale/factored volume is included within financial volume, but is removed from worldwide brand volume, as this is non-owned volume for which we do not directly control performance. Factored volume in our EMEA&APAC segment is the distribution of beer, wine, spirits and other products owned and produced by other companies to the on-premise channel, which is a common arrangement in the U.K. Royalty volume consists of our brands produced and sold by third parties under various license and contract-brewing agreements and because this is owned volume, it is included in worldwide brand volume. Our worldwide brand volume definition also includes an adjustment from STW volume to STR volume. We believe the brand volume metric is useful to investors and management because, unlike financial volume and STWs, it provides the closest indication of the performance of our brands in relation to market and competitor sales trends.

As part of the revitalization plan strategy to grow our above premium portfolio and expand beyond the beer aisle, we have de-prioritized and rationalized certain non-core economy stock-keeping units ("SKU"). This strategy is intended to drive sustainable net sales growth and earnings growth, despite potential volume declines as the portfolio mix shifts towards a higher composition of above premium products.

	Three Months Ended			Six Months Ended		
	June 30, 2022	June 30, 2021	% change	June 30, 2022	June 30, 2021	% change
(In millions, except percentages)						
Volume in hectoliters						
Financial volume	22.739	23.823	(4.6)%	39.776	40.040	(0.7)%
Less: Contract brewing and wholesale/factored volume	(1.858)	(1.833)	1.4 %	(3.360)	(3.071)	9.4 %
Add: Royalty volume	0.863	1.124	(23.2)%	1.783	2.050	(13.0)%
Add: STW to STR adjustment	(0.004)	(0.983)	(99.6)%	0.072	(0.640)	N/M
Total worldwide brand volume	<u>21.740</u>	<u>22.131</u>	(1.8)%	<u>38.271</u>	<u>38.379</u>	(0.3)%

N/M = Not meaningful

Net Sales

The following table highlights the drivers of change in net sales for the three months ended June 30, 2022 versus June 30, 2021, by segment (in percentages):

	Financial Volume	Price and Sales Mix	Currency	Total
Consolidated	(4.6)%	6.8 %	(2.8)%	(0.6)%
Americas	(8.1) %	6.4 %	(0.6) %	(2.3) %
EMEA&APAC	6.2 %	14.3 %	(13.3) %	7.2 %

The following table highlights the drivers of change in net sales for the six months ended June 30, 2022 versus June 30, 2021, by segment (in percentages):

	Financial Volume	Price and Sales Mix	Currency	Total
Consolidated	(0.7)%	8.9 %	(2.0)%	6.2 %
Americas	(5.0) %	7.5 %	(0.3) %	2.2 %
EMEA&APAC	14.3 %	26.7 %	(11.9) %	29.1 %

Net sales per hectoliter on a brand volume basis in local currency increased 7.1% and 8.3% for the three and six months ended June 30, 2022, respectively, compared to prior year, primarily due to positive net pricing and favorable brand and channel mix resulting from portfolio premiumization and fewer on-premise channel restrictions. Net sales per hectoliter on a financial volume basis in local currency increased 7.1% and 9.0% for the three and six months ended June 30, 2022, compared to prior year.

Worldwide brand volumes decreased 1.8% and 0.3% for the three and six months ended June 30, 2022, respectively, compared to prior year. Financial volumes decreased 4.6% and 0.7% for the three and six months ended June 30, 2022, respectively, compared to prior year. The decrease in financial volumes for the three months ended June 30, 2022 was primarily due to the cycling of the U.S. distributor inventory recovery in the prior year as a result of the cybersecurity incident and Texas storm in the first quarter of 2021 and lower shipments in Canada this quarter, partially offset by higher EMEA&APAC financial volumes driven by higher brand volumes in Western Europe, as well as Central and Eastern Europe, along with higher factored volumes. Lower shipments in Canada this quarter was a result of the Montreal/Longueuil, Québec brewery and distribution centers labor strike which began at the end of March 2022 and ended in mid-June 2022.

The decrease in financial volumes for the six months ended June 30, 2022 was primarily due to lower brand volumes in Americas and lower shipments in Canada, partially offset by higher brand and factored volumes in EMEA&APAC.

The decrease in brand volumes for the three months ended June 30, 2022 was primarily due to a 2.2% decline in the Americas as a result of softer industry performance and the impacts of the Québec labor strike and a 0.7% decline in EMEA&APAC due to markets impacted by the Russia-Ukraine conflict, largely offset by growth in Western Europe, as well as Central and Eastern Europe.

The decrease in brand volumes for the six months ended June 30, 2022 was primarily due to a 2.6% decrease in Americas brand volumes driven by a decline in the economy portfolio, including the de-prioritization and rationalization of non-core SKUs, as well as softer industry performance and the impacts from the Québec labor strike, partially offset by growth in the above premium portfolio. This was largely offset by a 6.6% increase in EMEA&APAC brand volumes including the cycling of significant on-premise closures that occurred during the first half of 2021, particularly in the U.K.

Cost of goods sold

Cost of goods sold per hectoliter in local currency increased 35.7% and 22.8% for the three and six months ended June 30, 2022, respectively, compared to prior year, primarily due to changes to our unrealized mark-to-market commodity positions which accounted for approximately 66% and 51% of the increase for the three and six months ended June 30, 2022, respectively and are recorded as Unallocated. In addition, the increases were also impacted by cost inflation mainly on materials, transportation and energy costs, volume deleverage and mix impacts from both portfolio premiumization and higher factored volumes, partially offset by lower depreciation expense.

Marketing, general and administrative expenses

MG&A expenses increased 3.8% and 13.0% for the three and six months ended June 30, 2022, respectively, compared to prior year. The increase for the three and six months ended June 30, 2022 was primarily due to higher general and administrative expenses driven by the cycling of lower people related costs in the prior year, including travel and entertainment, and higher marketing investment to support our core brands, new innovations and increased local sponsorship and events, partially offset by the favorable impact of foreign currencies. The increase for the six months ended June 30, 2022 was also impacted by a \$56 million accrued liability related to potential losses as a result of the ongoing *Keystone* litigation as well as higher legal fees associated with the trial.

Special items, net

See [Part I.—Item 1. Financial Statements, Note 5, "Special Items"](#) for detail of special items, net.

Total other income (expense), net

Total other expense, net increased 2.4% and 1.1% for the three and six months ended June 30, 2022, respectively, compared to prior year primarily due to higher pension and OPEB non-service costs, partially offset by lower net interest expense.

Income taxes benefit (expense), net

	Three Months Ended		Six Months Ended	
	June 30, 2022	June 30, 2021	June 30, 2022	June 30, 2021
Effective tax rate	13%	25 %	19%	27%

The lower effective tax rate for the three and six months ended June 30, 2022, as compared to the same periods in 2021, was primarily due to a decrease in net discrete tax expense in combination with lower income before income taxes. We recognized \$3.2 million of net discrete tax benefit through the second quarter of 2022 versus \$38.5 million of net discrete tax expense through the second quarter of 2021, with the 2021 expense driven largely by the remeasurement of our deferred tax liabilities in the U.K. following enactment of a tax rate increase in that quarter. For the second quarter of 2022, there was a disproportionate impact from the discrete tax benefit recorded on our effective tax rate due to the lower income before income taxes.

Our tax rate can be volatile and may change with, among other things, the amount and source of income (loss) before income taxes, our ability to utilize foreign tax credits, excess tax benefits or deficiencies from share-based compensation, changes in tax laws and the movement of liabilities established pursuant to accounting guidance for uncertain tax positions as statutes of limitations expire, positions are effectively settled or when additional information becomes available. There are proposed or pending tax law changes in various jurisdictions and other changes to regulatory environments in countries in which we do business that, if enacted, may have an impact on our effective tax rate.

Refer to [Part I.—Item 1. Financial Statements, Note 6, "Income Tax"](#) for discussion regarding our effective tax rate.

Segment Results of Operations

Americas Segment

	Three Months Ended			Six Months Ended		
	June 30, 2022	June 30, 2021	% change	June 30, 2022	June 30, 2021	% change
(In millions, except percentages)						
Net sales ⁽¹⁾	\$ 2,367.4	\$ 2,422.4	(2.3)%	\$ 4,203.6	\$ 4,114.4	2.2 %
Income (loss) before income taxes	\$ 348.0	\$ 428.2	(18.7)%	\$ 435.1	\$ 572.4	(24.0)%
Financial volume in hectoliters ⁽²⁾	16.536	17.986	(8.1)%	29.535	31.088	(5.0)%
Brand volume in hectoliters	15.639	15.986	(2.2)%	28.075	28.817	(2.6)%

(1) Includes gross inter-segment sales and volumes which are eliminated in the consolidated totals.

(2) Excludes royalty volume of 0.645 million hectoliters and 1.246 million hectoliters for the three and six months ended June 30, 2022, respectively, and excludes royalty volume of 0.585 million hectoliters and 1.152 million hectoliters for the three and six months ended June 30, 2021, respectively.

Net sales and volume

Net sales per hectoliter on a brand volume basis in local currency increased 6.2% and 7.6% for the three and six months ended June 30, 2022, respectively, compared to prior year, primarily due to positive net pricing and favorable brand mix. Net sales per hectoliter on a financial volume basis in local currency increased 6.9% and 7.9% for the three and six months ended June 30, 2022, respectively, compared to prior year.

Brand volumes decreased 2.2% and 2.6% for the three and six months ended June 30, 2022, respectively, compared to prior year. The decrease for the three months ended June 30, 2022 was primarily due to a 1.7% decline in the U.S. as a result of softer industry performance and an 8.0% decline in Canada due to the impacts of the Québec labor strike more than offsetting growth in certain other provinces, partially offset by growth in the above premium portfolio driven by hard seltzers and the launch of *Simply Spiked Lemonade* and 1.8% growth in Latin America. The decrease for the six months ended June 30, 2022 was primarily due to a 2.9% decline in the U.S. driven by a decline in the economy portfolio, including the de-prioritization and

rationalization of non-core SKUs, as well as softer industry performance, partially offset by growth in the above premium portfolio driven by hard seltzers and the launch of *Simply Spiked Lemonade*. Canada brand volumes declined 6.5% for the six months ended June 30, 2022 reflecting softer industry performance and the impacts of the Québec labor strike, while Latin America brand volumes grew 7.5%.

Financial volumes decreased 8.1% and 5.0% for the three and six months ended June 30, 2022, respectively, compared to prior year. The decrease for the three months ended June 30, 2022 was primarily due to an 8.2% decline in U.S. domestic shipments attributed to the cycling of the U.S. distributor inventory recovery in the prior year as a result of the first quarter 2021 cybersecurity incident and Texas storm, as well as lower shipments in Canada this quarter attributed to the Québec labor strike more than offsetting growth in certain other provinces. The decrease for the six months ended June 30, 2022 was primarily due to lower brand volumes and lower shipments in Canada attributed to the Québec labor strike.

Income (loss) before income taxes

Income (loss) before income taxes decreased 18.7% and 24.0% for the three and six months ended June 30, 2022, respectively, compared to prior year. The decrease for the three months ended June 30, 2022 was primarily due to lower financial volumes, cost inflation mainly on materials, transportation and energy costs, and higher MG&A spend, partially offset by positive net pricing, lower depreciation expense and favorable sales mix. The decrease for the six months ended June 30, 2022 was primarily due to lower financial volumes, cost inflation mainly on materials, transportation and energy costs, higher MG&A spend, a \$56 million accrued liability related to potential losses as a result of the ongoing *Keystone* litigation as well as higher legal fees associated with the trial and higher special items, net driven by a non-cash impairment charge taken on our Truss LP joint venture asset group, partially offset by positive net pricing, lower depreciation expense and favorable sales mix. Higher MG&A spend for the three and six months ended June 30, 2022 was primarily due to higher general and administrative expenses driven by the cycling of lower people related costs in the prior year, including travel and entertainment, as well as higher marketing investment in *Coors Light*, *Miller Lite* and *Topo Chico Hard Seltzer*.

EMEA&APAC Segment

	Three Months Ended			Six Months Ended		
	June 30, 2022	June 30, 2021	% change	June 30, 2022	June 30, 2021	% change
(In millions, except percentages)						
Net sales ⁽¹⁾	\$ 558.2	\$ 520.5	7.2 %	\$ 939.4	\$ 727.4	29.1 %
Income (loss) before income taxes	\$ 34.4	\$ 47.4	(27.4)%	\$ 2.2	\$ (42.0)	N/M
Financial volume in hectoliters ⁽²⁾	6.207	5.844	6.2 %	10.246	8.966	14.3 %
Brand volume in hectoliters	6.101	6.145	(0.7)%	10.196	9.562	6.6 %

N/M = Not meaningful

- (1) Includes gross inter-segment sales and volumes which are eliminated in the consolidated totals.
- (2) Excludes royalty volume of 0.218 million hectoliters and 0.537 million hectoliters for the three and six months ended June 30, 2022, respectively, and excludes royalty volume of 0.539 million hectoliters and 0.898 million hectoliters for the three and six months ended June 30, 2021, respectively.

Net sales and volume

Net sales per hectoliter on a brand volume basis in local currency increased 15.5% and 19.4% for the three and six months ended June 30, 2022, respectively, compared to prior year. The increase for the three and six months ended June 30, 2022 was primarily due to favorable sales mix and positive net pricing. Net sales per hectoliter on a financial volume basis in local currency increased 13.5% and 23.3% for the three and six months ended June 30, 2022, respectively, compared to prior year.

Brand volume decreased 0.7% for the three months ended June 30, 2022 and increased 6.6% for the six months ended June 30, 2022, compared to prior year. The decrease for the three months ended June 30, 2022 was primarily due to volume declines as a result of the Russia-Ukraine conflict, partially offset by higher brand volumes in Western Europe, as well as Central and Eastern Europe. The increase for the six months ended June 30, 2022 was primarily due to growth in our above premium portfolio including the cycling of significant on-premise closures and restrictions that occurred during the first half of 2021, particularly in the U.K., partially offset by volume declines as a result of the Russia-Ukraine conflict.

Financial volumes increased 6.2% and 14.3% for the three and six months ended June 30, 2022, respectively, compared to prior year. The increase for the three and six months ended June 30, 2022 was primarily due to higher brand volumes in Western Europe, as well as Central and Eastern Europe, driven by growth in our above premium portfolio including the cycling of significant on-premise closures and restrictions that occurred during the second quarter of 2021, particularly in the U.K., and higher factored volumes.

Income (loss) before income taxes

Income before income taxes decreased 27.4% for the three months ended June 30, 2022 compared to the prior year, primarily due to cost inflation mainly on materials, transportation and energy costs, higher MG&A spend and unfavorable foreign currency movements, partially offset by higher financial volumes, favorable mix and positive net pricing. Income before income taxes was \$2.2 million for the six months ended June 30, 2022, compared to a loss before income taxes of \$42.0 million in the prior year. The improvement for the six months ended June 30, 2022 was primarily due to higher financial volumes, favorable sales mix and positive net pricing, partially offset by cost inflation mainly on materials, transportation and energy costs, higher MG&A spend and unfavorable foreign currency movements. Higher MG&A spend for the three and six months ended June 30, 2022 was primarily due to the cycling of lower spend in the prior year due to cost mitigation efforts and increased marketing spend as we accelerate investment behind our brands and as on-premise channel and events return.

Unallocated

We have certain activity that is not allocated to our segments and primarily includes financing-related costs such as interest expense and income, foreign exchange gains and losses on intercompany balances related to financing and other treasury-related activities and the unrealized changes in fair value on our commodity swaps not designated in hedging relationships. Additionally, only the service cost component of net periodic pension and OPEB cost is reported within each operating segment, and all other components remain unallocated.

	Three Months Ended			Six Months Ended		
	June 30, 2022	June 30, 2021	% change	June 30, 2022	June 30, 2021	% change
(In millions, except percentages)						
Cost of goods sold	\$ (272.8)	\$ 101.9	N/M	\$ (102.0)	\$ 223.4	N/M
Gross profit	(272.8)	101.9	N/M	(102.0)	223.4	N/M
Operating income (loss)	(272.8)	101.9	N/M	(102.0)	223.4	N/M
Total other income (expense), net	(54.7)	(54.9)	(0.4)%	(106.7)	(104.9)	1.7 %
Income (loss) before income taxes	\$ (327.5)	\$ 47.0	N/M	\$ (208.7)	\$ 118.5	N/M

N/M = Not meaningful

Cost of goods sold

The unrealized changes in fair value on our commodity derivatives, which are economic hedges, make up the entirety of the activity presented within cost of goods sold in the table above for the three and six months ended June 30, 2022 and June 30, 2021, respectively. As the exposure we are managing is realized, we reclassify the gain or loss on our commodity derivatives to the segment in which the underlying exposure resides, allowing our segments to realize the economic effects of the derivative without the resulting unrealized mark-to-market volatility. See [Part I.—Item 1. Financial Statements, Note 11, "Derivative Instruments and Hedging Activities"](#) for further information.

Total other income (expense), net

Total other expense, net was nearly flat for the three months ended June 30, 2022 and increased 1.7% for the six months ended June 30, 2022, respectively, compared to prior year.

The increase in total other expense, net for the six months ended June 30, 2022 compared to prior year was primarily due to higher pension and OPEB non-service costs, partially offset by lower net interest expense. See [Part I.—Item 1. Financial Statements, Note 8 "Debt"](#) for further details on our debt instruments.

Liquidity and Capital Resources

Liquidity

Overview

Our primary sources of liquidity include cash provided by operating activities and access to external capital. We continue to monitor world events which may create credit or economic challenges that could adversely impact our profit or operating cash flows and our ability to obtain additional liquidity. We currently believe that our cash and cash equivalents, cash flows from operations and cash provided by short-term and long-term borrowings, when necessary, will be adequate to meet our ongoing operating requirements, scheduled principal and interest payments on debt, anticipated dividend payments, capital expenditures and other obligations for the twelve months subsequent to the date of the issuance of this quarterly report and our long-term liquidity requirements. We do not have any restrictions that prevent or limit our ability to declare or pay dividends.

While a significant portion of our cash flows from operating activities is generated within the U.S., our cash balances include cash held outside the U.S. and in currencies other than the USD. As of June 30, 2022 approximately 84% of our cash and cash equivalents were located outside the U.S., largely denominated in foreign currencies. The recent fluctuations in foreign currency exchange rates may have a material impact on these foreign cash balances. Cash balances in foreign countries are often subject to additional restrictions and covenants. We may, therefore, have difficulties repatriating cash held outside the U.S., and such repatriation may be subject to tax. In some countries, repatriation of certain foreign balances is restricted by local laws and could have adverse tax consequences if we were to move the cash to another country. These limitations may affect our ability to fully utilize our cash resources for needs in the U.S. and other countries and may adversely affect our liquidity. When the earnings are considered indefinitely reinvested outside the U.S., we do not accrue taxes. To the extent necessary, we accrue for tax consequences on the earnings of our foreign subsidiaries upon repatriation. We may utilize tax planning and financing strategies in an effort to ensure that our worldwide cash is available in the locations in which it is needed. We periodically review and evaluate these plans and strategies, including externally committed and non-committed credit agreements accessible by our Company and each of our operating subsidiaries. We believe these financing arrangements, along with the cash generated from the operations of our U.S. business are sufficient to fund our current cash needs in the U.S.

Cash Flows and Use of Cash

Our business historically generates positive operating cash flow each year and our debt maturities are of a longer-term nature. However, our liquidity could be impacted significantly by the risk factors we described in Part I—Item 1A. "Risk Factors" in our Annual Report, [Part II.—Item 1A. "Risk Factors"](#) in this report and the items listed above.

Cash Flows from Operating Activities

Net cash provided by operating activities of \$666.8 million for the six months ended June 30, 2022 decreased \$81.7 million compared to \$748.5 million for the six months ended June 30, 2021. The decrease in net cash provided by operating activities was primarily due to lower net income adjusted for non-cash items, partially offset by lower income taxes paid as well as lower payments for incentive compensation.

Cash Flows from Investing Activities

Net cash used in investing activities of \$369.5 million for the six months ended June 30, 2022 increased \$169.4 million compared to \$200.1 million for the six months ended June 30, 2021. The increase in net cash used in investing activities was primarily due to higher capital expenditures as a result of the timing of capital projects.

Cash Flows from Financing Activities

Net cash used in financing activities of \$469.8 million for the six months ended June 30, 2022 increased \$465.9 million compared to \$3.9 million for the six months ended June 30, 2021. The increase in net cash used in financing activities was primarily due to the repayment of our \$500 million 3.5% USD notes which matured in May 2022, higher dividend payments as well as current year Class B common stock share repurchases, partially offset by higher borrowings under our commercial paper program in the current year.

Capital Resources, including Material Cash Requirements

Cash and Cash Equivalents

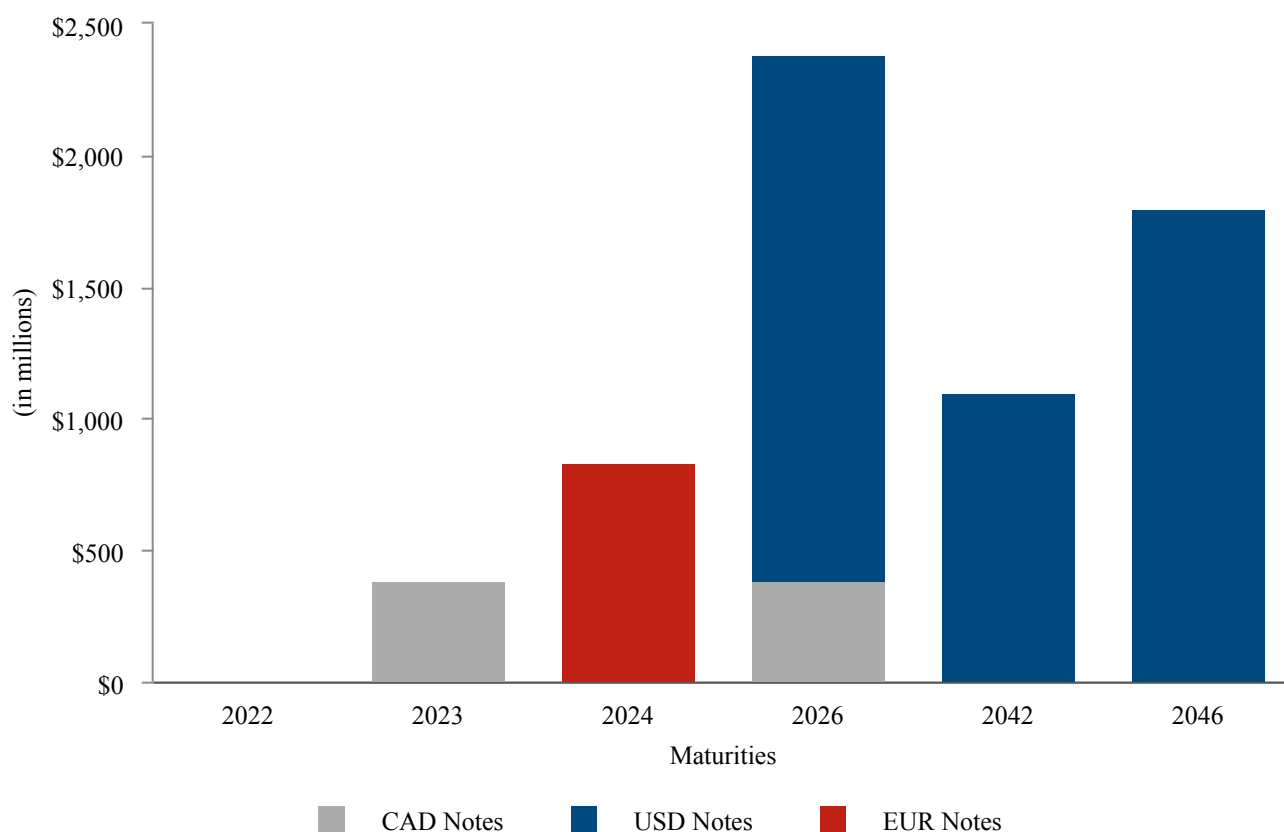
We had total cash and cash equivalents of \$442.1 million as of June 30, 2022, compared to \$637.4 million as of December 31, 2021 and \$1,308.9 million as of June 30, 2021. The decrease in cash and cash equivalents from December 31, 2021 was primarily due to net debt repayments, including the repayment of our \$500 million 3.5% USD notes which matured in May 2022, capital expenditures, dividend payments and Class B common stock share repurchases, partially offset by net cash

provided by operating activities and proceeds from the sales of properties and other assets. The decrease in cash and cash equivalents from June 30, 2021 was primarily due to net debt repayments, including the repayment of our \$1.0 billion 2.1% senior notes which matured in July 2021 and our \$500 million 3.5% USD notes which matured in May 2022, capital expenditures, dividend payments and Class B common stock share repurchases, partially offset by net cash provided by operating activities and proceeds from the sales of properties and other assets.

Borrowings

We repaid our \$500 million 3.5% USD notes upon maturity on May 1, 2022 using a combination of commercial paper borrowings and cash on hand. Refer to [Part I.—Item 1. Financial Statements, Note 8, "Debt"](#) for details.

Debt Maturity Profile



Long-Term Debt



Based on the credit profile of our lenders that are party to our credit facilities, we are confident in our ability to continue to draw on our revolving credit facility if the need arises. As of June 30, 2022, we had \$1.3 billion available to draw on our \$1.5 billion revolving credit facility. The borrowing capacity is reduced by borrowings under our commercial paper program. As of June 30, 2022, we had total outstanding borrowings under our commercial paper program of approximately \$230 million. Subsequent to June 30, 2022, we had net commercial paper repayments that resulted in commercial paper outstanding of approximately \$93 million as of August 2, 2022. As such, we have approximately \$1.4 billion available to draw on our total \$1.5 billion revolving credit facility.

We intend to further utilize our cross-border, cross currency cash pool as well as our commercial paper programs for liquidity as needed. We also have CAD, GBP and USD overdraft facilities across several banks should we need additional short-term liquidity.

Under the terms of each of our debt facilities, we must comply with certain restrictions. These include customary events of default and specified representations, warranties and covenants, as well as covenants that restrict our ability to incur certain additional priority indebtedness (certain thresholds of secured consolidated net tangible assets), certain leverage threshold percentages, create or permit liens on assets and restrictions on mergers, acquisitions and certain types of sale lease-back transactions.

The maximum net debt to EBITDA leverage ratio, as defined by the amended revolving credit facility agreement, was 4.00x as of June 30, 2022 and December 31, 2021. As of June 30, 2022 and December 31, 2021, we were in compliance with all of these restrictions, have met such financial ratios and have met all debt payment obligations. All of our outstanding senior notes as of June 30, 2022 rank pari-passu.

In October 2021, we further amended our existing revolving credit facility agreement to replace LIBOR with designated replacement rates for any future borrowings denominated in EUR or GBP to ensure continued, uninterrupted access to these markets should we need it.

See [Part I.—Item 1. Financial Statements, Note 8, "Debt"](#) for further discussion of our borrowings and available sources of borrowing, including lines of credit.

Guarantees

We guarantee indebtedness and other obligations to banks and other third parties for some of our equity method investments and consolidated subsidiaries. See [Part I.—Item 1. Financial Statements, Note 12, "Commitments and Contingencies"](#) for further discussion.

Material Cash Requirements from Contractual and Other Obligations

There were no material changes to our material cash requirements from contractual and other obligations outside the ordinary course of business or due to factors similar in nature to inflation, changing prices on operations or changes in the remaining terms of the contracts since December 31, 2021, as reported in Part II.— Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations, "Material Cash Requirements from Contractual and Other Obligations" in our Annual Report.

Credit Rating

Our current long-term credit ratings are BBB-/Stable Outlook, Baa3/Stable Outlook and BBB(Low)/Stable Outlook with Standard & Poor's, Moody's and DBRS, respectively. Our short-term credit ratings are A-3, Prime-3 and R-2(low), respectively. A securities rating is not a recommendation to buy, sell or hold securities, and it may be revised or withdrawn at any time by the applicable rating agency.

Guarantor Information

SEC Registered Securities

For purposes of this disclosure, including the tables, "Parent Issuer" shall mean MCBC. "Subsidiary Guarantors" shall mean certain Canadian and U.S. subsidiaries reflecting the substantial operations of our Americas segment.

Pursuant to the indenture dated May 3, 2012 (as amended, the "May 2012 Indenture"), MCBC issued its outstanding 3.5% senior notes due 2022 (subsequently repaid upon maturity on May 1, 2022) and 5.0% senior notes due 2042. Additionally, pursuant to the indenture dated July 7, 2016, MCBC issued its outstanding 3.0% senior notes due 2026, 4.2% senior notes due 2046 and 1.25% senior notes due 2024. The issuances of the senior notes issued under the May 2012 Indenture and the July

2016 Indenture were registered under the Securities Act of 1933, as amended. These senior notes are guaranteed on a senior unsecured basis by certain subsidiaries of MCBC, which are listed in Exhibit 22 of our Annual Report on Form 10-K (the "Subsidiary Guarantors", and together with the Parent Issuer, the "Obligor Group"). "Parent Issuer" in this section is specifically referring to MCBC in its capacity as the issuer of the senior notes under the May 2012 Indenture and the July 2016 Indenture. Each of the Subsidiary Guarantors is 100% owned by the Parent Issuer. The guarantees are full and unconditional and joint and several.

None of our other outstanding debt was issued in a transaction that was registered with the SEC, and such other outstanding debt is issued or otherwise generally guaranteed on a senior unsecured basis by the Obligor Group or other consolidated subsidiaries of MCBC. These other guarantees are also full and unconditional and joint and several.

The senior notes and related guarantees rank pari-passu with all other unsubordinated debt of the Obligor Group and senior to all future subordinated debt of the Obligor Group. The guarantees can be released upon the sale or transfer of a Subsidiary Guarantors' capital stock or substantially all of its assets, or if such Subsidiary Guarantor ceases to be a guarantor under our other outstanding debt.

See [Part I.—Item 1. Financial Statements, Note 8, "Debt"](#) for details of all debt issued and outstanding as of June 30, 2022.

The following summarized financial information relates to the Obligor Group as of June 30, 2022 on a combined basis, after elimination of intercompany transactions and balances between the Obligor Group, and excluding the investments in and equity in the earnings of any non-guarantor subsidiaries. The balances and transactions with non-guarantor subsidiaries have been separately presented.

Summarized Financial Information of Obligor Group

	Six Months Ended June 30, 2022 (in millions)	
Net sales, out of which:	\$	4,151.2
Intercompany sales to non-guarantor subsidiaries	\$	17.4
Gross profit, out of which:	\$	1,444.0
Intercompany net costs from non-guarantor subsidiaries	\$	(206.5)
Net interest expense third parties	\$	(127.4)
Intercompany net interest income from non-guarantor subsidiaries	\$	58.7
Income before income taxes	\$	327.3
Net income	\$	237.6
	As of June 30, 2022	As of December 31, 2021
	(in millions)	
Total current assets, out of which:	\$ 1,962.6	\$ 1,834.4
Intercompany receivables from non-guarantor subsidiaries	\$ 263.8	\$ 155.5
Total noncurrent assets, out of which:	\$ 25,230.4	\$ 25,349.4
Noncurrent intercompany notes receivable from non-guarantor subsidiaries	\$ 3,904.6	\$ 3,977.1
Total current liabilities, out of which:	\$ 2,559.6	\$ 2,725.8
Current portion of long-term debt and short-term borrowings	\$ 232.4	\$ 502.9
Intercompany payables due to non-guarantor subsidiaries	\$ 98.3	\$ 87.0
Total noncurrent liabilities, out of which:	\$ 13,503.7	\$ 13,714.9
Long-term debt	\$ 6,491.3	\$ 6,573.5
Noncurrent intercompany notes payable due to non-guarantor subsidiaries	\$ 4,230.3	\$ 4,352.9

Capital Expenditures

We incurred \$347.3 million, and paid \$388.7 million, for capital improvement projects worldwide in the six months ended June 30, 2022, excluding capital spending by equity method joint ventures, representing an increase of \$143.0 million from the \$204.3 million of capital expenditures incurred in the six months ended June 30, 2021. This increase was primarily due to the timing of capital expenditures. We continue to focus on where and how we employ our planned capital expenditures, with an emphasis on strengthening our focus on required returns on invested capital as we determine how to best allocate cash within the business.

Contingencies

We are party to various legal proceedings arising in the ordinary course of business, environmental litigation and indemnities associated with our sale of Kaiser to FEMSA. See [Part I.—Item 1. Financial Statements, Note 12, "Commitments and Contingencies"](#) for further discussion.

Off-Balance Sheet Arrangements

Refer to Part II.—Item 8 Financial Statements, Note 18, "Commitments and Contingencies" in our Annual Report for discussion of off-balance sheet arrangements. As of June 30, 2022, we did not have any other material off-balance sheet arrangements.

Critical Accounting Estimates

Our accounting policies and accounting estimates critical to our financial condition and results of operations are set forth in our Annual Report and did not change during the first half of 2022. See [Part I.—Item 1. Financial Statements, Note 2, "New Accounting Pronouncements"](#) for discussion of recently adopted accounting pronouncements. See also [Part I.—Item 1. Financial Statements, Note 7, "Goodwill and Intangible Assets"](#) for discussion of the results of our 2021 annual impairment testing analysis, the related risks to our indefinite-lived intangible brand assets and the goodwill amounts associated with our reporting units.

New Accounting Pronouncements Not Yet Adopted

See [Part I.—Item 1. Financial Statements, Note 2, "New Accounting Pronouncements"](#) for a description of any new accounting pronouncements that have or could have a significant impact on our financial statements.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

There has been no significant change to the nature and type of our market risks. See Part II.—Item 7A. "Quantitative and Qualitative Disclosures About Market Risk" in our Annual Report for further details of our market risks and our market sensitive instruments as of December 31, 2021. During the first half of 2022, our market risk sensitive instruments fluctuated as a result of changes in interest rates, currency exchange rates and commodity prices.

Interest Rate Risk

The following table presents our fixed rate debt and forward starting interest rate swaps as well as the impact of an absolute 1% adverse change in interest rates on their respective fair values. Notional amounts and fair values are presented in USD based on the applicable exchange rates as of June 30, 2022 and December 31, 2021, respectively. See Part I - Item 1. Financial Statements, [Note 8. "Debt"](#) for the maturity dates of our outstanding debt instruments.

	Notional amounts		Fair Value Asset/(Liability)		Effect of 1% Adverse Change	
	As of June 30, 2022	As of December 31, 2021	As of June 30, 2022	As of December 31, 2021	As of June 30, 2022	As of December 31, 2021
(in millions)						
USD denominated fixed rate debt	\$ 4,900.0	\$ 5,400.0	\$ (4,400.2)	\$ (5,952.7)	\$ (227.4)	\$ (200.0)
Foreign currency denominated fixed rate debt	\$ 1,615.5	\$ 1,701.0	\$ (1,583.7)	\$ (1,763.1)	\$ (13.0)	\$ (10.5)
Forward starting interest rate swaps	\$ 1,000.0	\$ 1,500.0	\$ 8.9	\$ (170.8)	\$ (81.9)	\$ (160.5)

Foreign Exchange Risk

The following table includes details of our foreign currency forwards used to hedge our foreign exchange rate risk as well as the impact of a hypothetical 10% adverse change in the related foreign currency exchange rates on the fair value of the foreign currency forwards. Notional amounts and fair values are presented in USD based on the applicable exchange rates as of June 30, 2022 and December 31, 2021.

	Notional amounts		Fair Value Asset/(Liability)		Effect of 10% Adverse Change	
	As of June 30, 2022	As of December 31, 2021	As of June 30, 2022	As of December 31, 2021	As of June 30, 2022	As of December 31, 2021
(in millions)						
Foreign currency denominated fixed rate debt	\$ 1,615.5	\$ 1,701.0	\$ (1,583.7)	\$ (1,763.1)	\$ (145.3)	\$ (171.9)
Foreign currency forwards	\$ 177.5	\$ 170.8	\$ 2.3	\$ (1.5)	\$ (19.1)	\$ (19.0)

Commodity Price Risk

The following table includes details of our commodity swaps and options used to hedge commodity price risk as well as the impact of a hypothetical 10% adverse change in the related commodity prices on the fair value of the derivatives. Notional amounts and fair values are presented in USD based on the applicable exchange rates as of June 30, 2022 and December 31, 2021.

	Notional amounts		Fair Value Asset/(Liability)		Effect of 10% Adverse Change	
	As of June 30, 2022	As of December 31, 2021	As of June 30, 2022	As of December 31, 2021	As of June 30, 2022	As of December 31, 2021
(in millions)						
Swaps	\$ 708.1	\$ 722.1	\$ 194.0	\$ 300.8	\$ (75.5)	\$ (95.7)
Options	\$ 68.2	\$ 68.2	\$ 0.1	\$ 0.1	\$ —	\$ —

ITEM 4. CONTROLS AND PROCEDURES

Evaluation of Disclosure Controls and Procedures

Under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, we conducted an evaluation of our disclosure controls and procedures as such term is defined under Rule 13a-15(e) under the Exchange Act. Based on this evaluation, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures were effective as of June 30, 2022 to provide reasonable assurance that information required to be disclosed in our reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC rules and forms and that such information is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure. Management necessarily applies its judgment in assessing the costs and benefits of such controls and procedures that, by their nature, can only provide reasonable assurance regarding management's control objectives. Also, we have investments in certain unconsolidated entities that we do not control or manage.

Changes in Internal Control over Financial Reporting

There were no changes in our internal control over financial reporting (as defined in Exchange Act Rule 13a-15(f)) during the three months ended June 30, 2022 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

PART II. OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS

Litigation and other disputes

For information regarding litigation, other disputes and environmental and regulatory proceedings see [Part I—Item 1. Financial Statements, Note 12, "Commitments and Contingencies."](#)

ITEM 1A. RISK FACTORS

In addition to the other information set forth in this report and the risk factors noted below, you should carefully consider the factors discussed in Part I.—Item 1A. "Risk Factors" in our Annual Report, which could materially affect our business, financial condition and/or future results. The risks described in our Annual Report and herein are not the only risks facing us. Additional risks and uncertainties not currently known to us or that we currently deem to be immaterial may also materially adversely affect our business, financial condition, cash flows and/or future results. Except as set forth below, there have been no material changes in our risk factors included in our Annual Report.

Weak, or weakening of, economic or other negative conditions in the markets in which we do business, including reductions in discretionary consumer spending, could have a material adverse effect on our business and financial results.

Beer consumption in many of our markets is closely tied to general economic conditions and a significant portion of our portfolio consists of premium and above premium brands. Difficult macroeconomic conditions in our markets, such as further decreases in per capita income and level of disposable income driven by increases to inflation, income (and other) taxes, the cost of living, increased and prolonged continued unemployment or a further decline in consumer confidence, in each case, as a result of the coronavirus pandemic or otherwise, as well as limited or significantly reduced points of access of our product, political or economic instability or other country-specific factors could continue to have a material adverse effect on the demand for our products. For example, a trend towards value brands in certain of our markets or deterioration of the current economic conditions could result in a material adverse effect on our business and financial results.

A significant portion of our consolidated net sales are concentrated in the U.S., Canada and countries in Europe, and accordingly represent the majority of net sales within our Americas and EMEA&APAC segments, respectively. Therefore, unfavorable macroeconomic conditions, such as a recession or continued slowed economic growth, in the U.S., Canada or countries in Europe could negatively affect consumer demand for our product in these important markets, which consequently, may negatively affect the results of operations in our Americas and EMEA&APAC segments. Under difficult economic conditions, consumers may seek to reduce discretionary spending by forgoing purchases of our products, by shifting away from our above premium products to lower-priced products offered by us or other companies or by shifting to off-premise from on-premise consumption, negatively impacting our net sales and margins. Softer consumer demand for our products could reduce our profitability and could negatively affect our overall financial performance.

In addition, geopolitical risks, including those arising from trade tension and/or the imposition of trade tariffs, terrorist activity or acts of civil or international hostility, are increasing. For instance, the Russia-Ukraine Conflict has already adversely affected the global economy, resulted in heightened economic sanctions from the U.S., the U.K., the European Union and the international community and could result in geopolitical instability. As a result of the Russia-Ukraine Conflict, we have suspended all exports of any MCBC brands to Russia and we suspended the license to produce any of our brands in Russia. Even though our sales in Russia have historically been limited, representing less than 0.2% of our 2021 annual sales, and as we have no physical assets in Russia, the impact of these government measures and our temporary suspensions, as well as any further retaliatory actions taken by Russia and the U.S. and foreign government bodies has caused a negative impact to the global economy, including further increases to cost inflation, driving increases to the cost of transportation, energy and supplies which have had and could continue to have a material adverse effect on our business, financial condition, results of operations, supply chain, intellectual property, partners, customers or employees and may expose us to adverse legal proceedings in Russia in the future. Further escalation of geopolitical tensions related to the Russia-Ukraine Conflict, including increased trade barriers or restrictions on global trade, could result in, among other things, broader impacts that expand into other markets, cyberattacks, supply chain and logistics disruptions, lower consumer demand, and changes to foreign exchange rates and financial markets, any of which may adversely affect our business and supply chain. In addition, the effects of the ongoing Russia-Ukraine Conflict could heighten many of our known risks described in Part I, Item 1A, "Risk Factors" in our Annual Report on Form 10-K for the year ended December 31, 2021, filed with the SEC on February 23, 2022. Future changes to U.S. or foreign tax and trade, policies, impositions of new or increased tariffs, other trade restrictions or other government actions, including any government shutdown, foreign currency fluctuations, including devaluations and fear of exposure to or actual impacts of a widespread disease outbreak, such as the coronavirus pandemic, may lead to continuation of such risks and uncertainty. Uncertain economic and financial market conditions may also adversely affect the financial condition of our customers, suppliers and other business partners. Any significant decrease in consumers' purchases of our products or our inability to collect accounts receivable, resulting from an adverse impact of the global markets on consumers' financial condition could have a material adverse effect on our business, financial condition and results of operations.

Due to a high concentration of workers represented by unions or trade councils, we could be significantly affected by labor strikes, work stoppages or other employee-related issues.

As of December 31, 2021, approximately 32% and 26% of our Americas and EMEA&APAC workforces, respectively, are represented by trade unions or councils. Stringent labor laws in certain of our key markets expose us to a greater risk of loss

should we experience labor disruptions in those markets. A prolonged labor strike, work stoppage or other employee-related issues, could have a material adverse effect on our business and financial results. For example, in the first few months of 2021, we experienced a labor disruption with our Toronto brewery unionized employees resulting from on-going negotiations of the collective bargaining agreement. This labor disruption resulted in slightly slower than expected production at the Toronto brewery in the first few months of 2021. From time to time, our collective bargaining agreements come due for renegotiation, and, if we are unable to timely complete negotiations, affected employees may strike, which could have an adverse effect on our business and financial results.

There are four collective bargaining agreements in Québec that expired at the end of 2021. In late 2021 and 2022, we began negotiating one of these collective bargaining agreements with our Montreal unionized distribution and brewery employees. At the end of March through mid-June 2022, approximately 400 unionized employees in our Montreal/Longueuil, Québec brewery and distribution centers went on strike, which adversely affected our business and operations during the second quarter of 2022, and may continue to impact our operations in the second half of 2022 as we restart these brewery operations, rebuild inventory and replenish retail shelves. In addition, we have successfully negotiated one of the remaining three collective bargaining agreements in Québec that expired at the end of 2021, and have also begun to negotiate the remaining two collective bargaining agreements, but there is no guarantee we will enter into new collective bargaining agreements with these employees on acceptable terms or at all. Although our objective is to maintain constructive relations with the labor unions that represent our Québec employees, the employees subject to the remaining two collective bargaining agreements being negotiated may still strike which could adversely affect our business and financial results, including distribution impacts and loss of customers.

ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

The following table presents information with respect to Class B common stock purchases made by our Company, during the three months ended June 30, 2022:

Issuer Purchases of Equity Securities				
	Total number of shares purchased	Average price paid per share	Total number of shares purchased as part of publicly announced plans or programs	Maximum number (or approximate dollar value) of shares that may yet be purchased under the plans or programs ⁽¹⁾
April 1, 2022 through April 30, 2022	—	\$ —	—	\$ 185,893,376
May 1, 2022 through May 31, 2022	230,000	\$ 52.59	230,000	\$ 173,797,147
June 1, 2022 through June 30, 2022	—	\$ —	—	\$ 173,797,147
Total	230,000	\$ 52.59	230,000	\$ 173,797,147

- (1) On February 17, 2022, our Company's Board of Directors ("the Board") approved a share repurchase program to repurchase up to an aggregate of \$200 million of our Company's Class B common stock through March 31, 2026, with repurchases primarily intended to offset annual employee equity award grants. The number, price, structure and timing of the repurchases, if any, will be at our sole discretion and future repurchases will be evaluated by us depending on market conditions, liquidity needs, restrictions under our debt arrangements and other factors. Share repurchases may be made in the open market or in privately negotiated transactions. The repurchase authorization does not oblige us to acquire any particular amount of our Class B common stock. The Board may suspend, modify or terminate the repurchase program at any time without prior notice.

ITEM 3. DEFAULTS UPON SENIOR SECURITIES

None.

ITEM 4. MINE SAFETY DISCLOSURES

Not applicable.

ITEM 5. OTHER INFORMATION

None.

ITEM 6. EXHIBITS

The following are filed, furnished or incorporated by reference as a part of this Quarterly Report on Form 10-Q:

(a) Exhibit

Exhibit Number	Document Description
3.1	Fifth Amended and Restated Bylaws of Molson Coors Beverage Company, effective as of May 19, 2022 (incorporated by reference to Exhibit 3.1 of our Current Report on Form 8-K filed on May 23, 2022).
31.1+	Section 302 Certification of Chief Executive Officer.
31.2+	Section 302 Certification of Chief Financial Officer.
32++	Written Statement of Chief Executive Officer and Chief Financial Officer furnished pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (18 USC, Section 1350).
101.INS+	XBRL Instance Document - the instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document.*
101.SCH+	XBRL Taxonomy Extension Schema Document.*
101.CAL+	XBRL Taxonomy Extension Calculation Linkbase Document.*
101.LAB+	XBRL Taxonomy Extension Label Linkbase Document.*
101.PRE+	XBRL Taxonomy Extension Presentation Linkbase Document.*
101.DEF+	XBRL Taxonomy Extension Definition Linkbase Document.*
104	Cover Page Interactive Data File (embedded within the Inline XBRL document and contained in Exhibit 101)
*	Attached as Exhibit 101 to this report are the following documents formatted in iXBRL (Inline Extensible Business Reporting Language): (i) the Unaudited Condensed Consolidated Statements of Operations, (ii) the Unaudited Condensed Consolidated Statements of Comprehensive Income (Loss), (iii) the Unaudited Condensed Consolidated Balance Sheets, (iv) the Unaudited Condensed Consolidated Statements of Cash Flows, (v) the Unaudited Condensed Consolidated Statements of Stockholders' Equity and Noncontrolling Interests, (vi) the Notes to Unaudited Condensed Consolidated Financial Statements and (vii) document and entity information.
+	Filed herewith.
++	Furnished herewith.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

MOLSON COORS BEVERAGE COMPANY

By: /s/ ROXANNE M. STELTER

Roxanne M. Stelter
Vice President and Controller
(Principal Accounting Officer)
August 2, 2022

SECTION 302 CERTIFICATION OF CHIEF EXECUTIVE OFFICER

I, Gavin D.K. Hattersley, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Molson Coors Beverage Company;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

/s/ GAVIN D.K. HATTERSLEY

Gavin D.K. Hattersley
President and Chief Executive Officer
(Principal Executive Officer)

August 2, 2022

SECTION 302 CERTIFICATION OF CHIEF FINANCIAL OFFICER

I, Tracey I. Joubert, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Molson Coors Beverage Company;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

/s/ TRACEY I. JOUBERT

Tracey I. Joubert
Chief Financial Officer
(Principal Financial Officer)

August 2, 2022

**WRITTEN STATEMENT OF CHIEF EXECUTIVE OFFICER
AND CHIEF FINANCIAL OFFICER
FURNISHED PURSUANT TO SECTION 906
OF THE SARBANES-OXLEY ACT OF 2002 (18 U.S.C. SECTION 1350)
AND FOR THE PURPOSE OF COMPLYING WITH RULE 13a-14(b)
OF THE SECURITIES EXCHANGE ACT OF 1934.**

The undersigned, the Chief Executive Officer and the Chief Financial Officer of Molson Coors Beverage Company (the "Company") respectively, each hereby certifies that to his or her knowledge on the date hereof:

- (a) the Quarterly Report on Form 10-Q of the Company for the quarterly period ended June 30, 2022 filed on the date hereof with the Securities and Exchange Commission (the "Report") fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (b) Information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ GAVIN D.K. HATTERSLEY

Gavin D.K. Hattersley
President and Chief Executive Officer
(Principal Executive Officer)

August 2, 2022

/s/ TRACEY I. JOUBERT

Tracey I. Joubert
Chief Financial Officer
(Principal Financial Officer)

August 2, 2022

A signed original of this written statement required by Section 906, or other document authenticating, acknowledging, or otherwise adopting the signature that appears in typed form within the electronic version of this written statement required by Section 906, has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.