

EASTERN PLATINUM LIMITED
MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITIONS
AND RESULTS OF OPERATIONS
FOR THE THREE MONTHS AND YEAR ENDED DECEMBER 31, 2015

The following Management's Discussion and Analysis ("MD&A") is intended to assist the reader to assess material changes in financial condition and results of operations of Eastern Platinum Limited ("Eastplats" or the "Company") as at December 31, 2015 and for the three months and year then ended in comparison to the same period in 2014.

This MD&A should be read in conjunction with the consolidated financial statements for the year ended December 31, 2015 and supporting notes. These consolidated financial statements have been prepared using accounting policies consistent with IFRS as issued by the International Accounting Standards Board ("IASB").

In this MD&A, the Company also reports certain non-IFRS measures such as adjusted EBITDA and cash costs per ounce which are explained in Section 3.2 of this MD&A.

All monetary amounts are in U.S. dollars unless otherwise specified. The effective date of this MD&A is March 30, 2016. Additional information relating to the Company is available on SEDAR at www.sedar.com.

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1. Overview

Eastplats is engaged in the mining and development of platinum group metals (“PGM”) deposits in South Africa. All of the Company’s properties are situated on the western and eastern limbs of the Bushveld Complex (“BC”), the geological environment that supports over 75% of the world’s PGM production.

The Company’s primary assets are:

- (a) an 87.5% direct and indirect interest in Barplats Investments Limited (“Barplats”), whose main assets are the Crocodile River Mine (“CRM”) located on the Western Limb of the BC and the Kennedy’s Vale Project located on the Eastern Limb of the BC;
- (b) an 87% direct and indirect interest in Mareesburg Platinum Project (the “Mareesburg Project”), located on the Eastern Limb of the BC; and
- (c) a 93.4% direct and indirect interest in Spitzkop PGM Project (“Spitzkop”), also located on the Eastern Limb of the BC.

Due to the uncertain outlook in the global economic environment, particularly in Europe, stagnant PGM pricing and the operating environment in South Africa, the development of the Mareesburg Project was suspended in mid-2012 and CRM has been placed on care and maintenance since August 1, 2013.

On November 7, 2014, the Company entered into an agreement to sell all of its South African platinum group business, and all of its subsidiaries and loan agreements that it has with its subsidiaries for cash consideration of \$225,000,000 and estimated net proceeds of \$175,522,000. The transaction has not completed as of the date of this report.

2. Summary of results

2.1 Summary of results for the three months ended December 31, 2015

- At December 31, 2015, the Company had a cash position (including cash, cash equivalents and short term investments) of \$56,334,000 (December 31, 2014 – \$75,404,000).

- Eastplats recorded a loss attributable to equity shareholders of the Company of \$15,204,000 (\$0.16 per share) in the three months ended December 31, 2015 (“Q4 2015”) compared to a loss of \$118,680,000 (\$1.28 per share) in the three months ended December 31, 2014 (“Q4 2014”).
- Eastplats recorded a net impairment charge of \$14,514,000 in Q4 2015 of which \$28,876,000 was allocated to the Kennedy’s Vale project, \$3,023,000 was allocated to the Spitzkop project, and an impairment reversal of \$17,385,000 was allocated to the CRM.
- Eastplats wrote-off transaction costs of \$679,000 to general and administrative expenses as the Company’s transaction with Hebei Zhongbo did not close during 2015 as originally contemplated. As a result, general and administrative costs increased from \$644,000 in Q4 2014 to \$1,281,000 in Q4 2015.
- Eastplats incurred care and maintenance costs of \$3,872,000 at CRM and at its Eastern Limb project in Q4 2015 an increase of 12% compared to \$3,450,000 in Q4 2014.

2.2 Summary of results for the year ended December 31, 2015

- Eastplats recorded a loss attributable to equity shareholders of the Company of \$19,615,000 (\$0.21 per share) for the year ended December 31, 2015 (“2015”) compared to a loss of \$125,021,000 (\$1.35 per share) for the year ended December 31, 2014 (“2014”).
- In addition to the net impairment charge of \$14,514,000 taken in Q4 2015, the Company’s mineral properties decreased by \$43,398,000 during the year ended December 31, 2015 due to the effects of a substantially weaker South African Rand relative to the U.S. dollar.
- General and administrative costs (“G&A”) increased 4% from \$2,788,000 in 2014 compared to \$2,889,000 in 2015. G&A for 2015 included Hebei Zhongbo transaction costs of \$679,000.
- Eastplats incurred care and maintenance costs of \$11,392,000 at CRM and at its Eastern Limb projects in 2015, an 8% reduction compared to \$12,421,000 in 2014.

The table below sets forth selected results of operations for the Company’s eight most recently completed quarters (in thousands of U.S. dollars, except per share amounts) in accordance with IFRS.

Table 1

Selected quarterly data	2015				2014			
	Dec 31	Sept 30	June 30	Mar 31	Dec 31	Sept 30	June 30	Mar 31
Expenses:								
General and administrative	\$ (1,281)	\$ (478)	\$ (492)	\$ (638)	\$ (644)	\$ (672)	\$ (743)	\$ (729)
Care and maintenance	(3,872)	(2,562)	(2,622)	(2,336)	(3,450)	(3,205)	(2,904)	(2,862)
Care and maintenance depreciation	(104)	(130)	(411)	(509)	(922)	(539)	(572)	(640)
Impairment	(14,514)	-	-	-	(129,994)	-	-	-
Other income, net of expenses	1,644	2,631	267	1,332	1,575	559	1,050	918
Loss before income taxes	\$ (18,127)	\$ (539)	\$ (3,258)	\$ (2,151)	\$ (133,435)	\$ (3,857)	\$ (3,169)	\$ (3,313)
Net loss for the period	\$ (17,375)	\$ (547)	\$ (3,219)	\$ (2,212)	\$ (121,994)	\$ (3,967)	\$ (3,268)	\$ (3,431)
Net loss attributable to equity shareholders of the Company	\$ (15,204)	\$ (16)	\$ (2,666)	\$ (1,729)	\$ (118,680)	\$ (2,456)	\$ (1,889)	\$ (1,996)
Loss per share - basic and diluted	\$ (0.16)	\$ (0.00)	\$ (0.03)	\$ (0.02)	\$ (1.28)	\$ (0.03)	\$ (0.02)	\$ (0.02)
Average foreign exchange rates								
South African Rand per US dollar	14.18	12.99	12.08	11.73	11.21	10.77	10.54	10.86
US dollar per Canadian dollar	0.7493	0.7640	0.8136	0.8060	0.8803	0.9182	0.9173	0.9059
Period end foreign exchange rates								
South African Rand per US dollar	15.46	13.77	12.16	12.12	11.54	11.30	10.62	10.53
US dollar per Canadian dollar	0.7225	0.7493	0.8006	0.7895	0.8620	0.8929	0.9372	0.8620

3. Results of operations for the three months and year ended December 31, 2015

The following table sets forth selected consolidated financial information for the three months and years ended December 31, 2015 and 2014:

Table 2

Consolidated statements of loss					
(Expressed in thousands of U.S. dollars, except per share amounts)					
	Three months ended December 31,		Years ended December 31,		
	2015	2014	2015	2014	2013
Revenue	\$ -	\$ -	\$ -	\$ -	\$ 31,783
Cost of operations					
Production costs	-	-	-	-	47,045
Depletion and depreciation	-	-	-	-	4,840
Mine operating loss	-	-	-	-	(20,102)
Expenses					
General and administrative	1,281	644	2,889	2,788	7,282
Care and maintenance	3,872	3,450	11,392	12,421	5,323
Care and maintenance depreciation and amortization	104	922	1,154	2,673	1,735
Impairment	14,514	129,994	14,514	129,994	147,787
Share-based payments	-	9	-	36	3,206
Operating loss	(19,771)	(135,019)	(29,949)	(147,912)	(185,435)
Other income (expense)					
Gain on disposal of property, plant and equipment	-	700	221	702	2,177
Interest income	227	519	1,195	2,091	2,137
Other income	397	559	1,727	2,130	1,675
Finance costs	(162)	(197)	(788)	(769)	(1,327)
Foreign exchange gain (loss)	1,182	3	3,519	(16)	200
Loss before income taxes	(18,127)	(133,435)	(24,075)	(143,774)	(180,573)
Income tax recovery (expense)	752	11,441	722	11,114	(358)
Net loss for the period	\$ (17,375)	\$ (121,994)	\$ (23,353)	\$ (132,660)	\$ (180,931)
Attributable to					
Non-controlling interest	(2,171)	(3,314)	(3,738)	(7,639)	(24,079)
Equity shareholders of the Company	(15,204)	(118,680)	(19,615)	(125,021)	(156,852)
Net loss for the period	\$ (17,375)	\$ (121,994)	\$ (23,353)	\$ (132,660)	\$ (180,931)
Loss per share					
Basic and diluted	\$ (0.16)	\$ (1.28)	\$ (0.21)	\$ (1.35)	\$ (1.69)
Weighted average number of common shares outstanding - basic and diluted	92,599	92,599	92,599	92,699	92,781
Consolidated statements of financial position			December 31,	December 31,	December 31,
			2015	2014	2013
Total assets			\$ 184,113	\$ 268,321	\$ 447,248
Total long-term liabilities			\$ 9,078	\$ 13,916	\$ 26,217

3.1 Sale of platinum group metals business to Hebei Zhongbo

On November 7, 2014, the Company entered into agreements with Hebei Zhongbo Platinum Co. Limited (“HZP”) whereby HZP would acquire all of the Company’s South African platinum group metal business, including the Crocodile River Mine, Kennedy’s Vale, Spitzkop and Mareesburg projects and their associated mining and prospecting rights, all of the Company’s subsidiaries, a majority of the interests held by the Company’s existing minority partners and all loan agreements that the Company has with its subsidiaries, for cash consideration of \$225,000,000 and estimated net proceeds of \$175,522,000. On November 9, 2015, the Company announced that the shareholders of HZP were engaged in a process to resolve certain differences, and that HZP had advised the Company that until such resolution occurred, the transaction would not proceed. As a result, transaction costs of \$679,000 were written off to general and administrative costs in Q4 2015.

3.2 Crocodile River Mine (“CRM”)

CRM has been on care and maintenance since production ceased on August 1, 2013. Production will not resume until it is clear that the factors leading to the care and maintenance decision have changed. In the meantime, the Company is continuing to meet all its commitments with respect to its environmental management programs and the relevant aspects of its Social and Labour Plan. Care and maintenance costs are discussed under Section 3.3.

In 2015, the Company sold certain of its property, plant and equipment assets at CRM and the Eastern Limb for total gross proceeds of \$588,000 and an overall net gain of \$221,000. These assets were not required during the care and maintenance phase. There were no sales in Q4 2015.

In Q4 2015, the Company reassessed its environmental obligations and reduced its obligation by \$1,438,000. During the three months and year ended December 31, 2015, the Company increased its environmental guarantee issued to the Department of Mineral Resources of South Africa by \$51,000 and \$570,000 respectively. The guarantee consists of money market funds investments and is issued in respect of the environmental rehabilitation liability at CRM and at the Eastern Limb.

3.3 Corporate and other expenses

General and administrative

General and administrative expenses (“G&A”) are costs associated with the Company’s Vancouver corporate head office and include legal and accounting, regulatory, executive management fees, investor relations, travel and consulting fees. Such costs are incurred in Canadian dollars.

G&A increased from \$644,000 in Q4 2014 to \$1,281,000 in Q4 2015 as the Hebei Zhongbo transaction costs of \$679,000 were written off during Q4 2015. Excluding the transaction costs, G&A in Q4 2015 decreased 7% to \$602,000 from \$644,000 in Q4 2014 mostly as a result of a 15% depreciation in the Canadian dollar over the respective quarters (Cdn.\$1:00:US\$0.8803 in Q4 2014 compared to Cdn.\$1:00:US\$0.7493 in Q4 2015).

For the full year, G&A increased 4% from \$2,788,000 in 2014 compared to \$2,889,000 in 2015. Excluding the Hebei Zhongbo transaction costs, G&A decreased 21% to \$2,210,000 from \$2,788,000 in 2014 reflecting the continuing effect of cost cutting measures undertaken by the Company following the suspension of the Company’s mining operations. The primary expenses that were reduced included travel, office expenses, and consulting fees as much of the Company’s activities were cut back. A 13% depreciation in the Canadian dollar also contributed to the decrease (average of Cdn.\$1:00:US\$0.9052 in 2014 compared to Cdn.\$1:00:US\$0.7832 in 2015).

Care and maintenance, and care and maintenance depreciation

Care and maintenance costs are incurred when the Company suspends production for a project and reduces its expenditures to the minimum required to maintain the assets in good condition. Such costs consist of maintenance, pumping to prevent flooding of the workings, underground inspections to ensure that the integrity of critical excavations is preserved, general and administrative expenses and other costs necessary to safeguard the assets of the project. The Company's Maresburg and Kennedy's Vale concentrator project was placed on care and maintenance in Q4 2012 and CRM was placed on care and maintenance in Q3 2013. Quarterly costs have generally remained consistent since the fourth quarter of 2013, the first full quarter of care and maintenance.

Care and maintenance costs increased by 12% from \$3,450,000 in Q4 2014 to \$3,872,000 in Q4 2015. This increase was mainly the result of a write-off of \$794,000 in VAT receivables in South Africa and the settlement of a labour claim at CRM for \$723,000 in Q4 2015, partially offset by the impact of a 21% weakening of the Rand versus the U.S. dollar over the respective quarters (US\$1.00:ZAR14.18 in Q4 2015 compared to US\$1.00:ZAR11.21 in Q4 2014) accounting for a \$723,000 reduction in costs this quarter, and by a write-off of certain aged accounts receivable balances totaling \$441,000 in Q4 2014.

During the year ended December 31, 2015, the Company incurred care and maintenance costs of \$11,392,000, an 8% reduction compared to \$12,421,000 in 2014. The reduction primarily reflects the impact of a 15% weakening of the Rand versus the U.S. dollar (an average of US\$1.00:ZAR12.75 in 2015 compared to an average of US\$1.00:ZAR10.85 in 2014), offset by the write-off of VAT receivables and the settlement of a labour claim as described above.

Care and maintenance depreciation consists of the depreciation expense related to assets belonging to a project that is currently on care and maintenance. Care and maintenance depreciation decreased from \$922,000 in Q4 2015 to \$104,000 in 2015. The decrease results from the undepreciated asset base being lower in Q4 2015 following the impairment charge taken at December 31, 2014, and as the refining contract was fully amortized by the end of the second quarter of 2015. Care and maintenance depreciation decreased from \$2,673,000 in 2014 to \$1,154,000 in 2015 for the same reasons.

Interest income

Interest income recorded during Q4 2015 was \$227,000 compared to \$519,000 in Q4 2014. In 2015, interest income was \$1,195,000 compared to \$2,091,000 during in 2014. Interest income decreased due to the Company's lower cash balances compared to 2014 as a result of cash spent on care and maintenance and general and administrative over the last 12 months. Also, the Company held more U.S. dollars during Q4 2015 and during the year ended December 31, 2015 as compared to 2014 and its U.S. cash balances attracted a lower interest rate than Canadian cash balances. At December 31, 2015, approximately \$32.9 million of the Company's cash balances were held in U.S. dollars.

Other income

Other income consists of rental income from company-owned residential properties on the Eastern Limb and at CRM as well as other types of income not directly related to operations. The Company recorded other income of \$397,000 in Q4 2015 compared to \$559,000 in Q4 2014, and other income of \$1,727,000 in 2015 compared to \$2,130,000 in 2014. Rental income decreased in 2015 due to a reduction in the number of residential properties available for rental and due to the depreciation of the Rand against the U.S dollar over the respective periods.

Finance costs

The Company recorded finance costs of \$162,000 in Q4 2015 compared with \$197,000 in Q4 2014 and finance costs of \$788,000 in 2015 compared with \$769,000 in 2014. Finance costs include interest accretion on the provision for environmental rehabilitation and miscellaneous interest charges. As finance costs are mostly incurred in South African Rand, the weakening of the Rand in 2015 has led to a decrease in finance costs reported in U.S. dollars in the Company's consolidated financial statements.

Income tax

During the years ended December 31, 2015 and 2014, the Company recorded a net income recovery of \$752,000 and of \$11,114,000, respectively. Income tax recoveries and expenses relate to the origination and reversal of temporary differences which arise due to changes in the Company's net assets. The consolidated statement of financial position reflects total deferred tax liabilities of \$2,488,000 which arose primarily as a result of the step-up to fair value of the net assets acquired on the Spitzkop and Mareesburg business acquisitions in prior years.

4. Liquidity and capital resources

At December 31, 2015, the Company had working capital of \$55,716,000 (December 31, 2014 – \$76,085,000) and cash and cash equivalents and short-term investments of \$56,334,000 (December 31, 2014 – \$75,404,000) in highly liquid, fully guaranteed, bank sponsored instruments.

Working capital, cash and cash equivalents and short-term investments decreased during the year ended December 31, 2015 as the Company incurred approximately \$2.9 million in G&A, \$10.7 million in the care and maintenance of CRM and the Eastern limb projects, incurred expenditures of \$1.2 million on property, plant and equipment and other assets, and paid taxes of \$0.5 million, all of which were offset by interest and other income of \$2.9 million. The Company's working capital and cash position were also affected by fluctuations in the exchange rates particularly between the Canadian dollar and the U.S. dollar. Exchange rate fluctuations accounted for approximately \$6.9 million in the decrease in working capital, cash and cash equivalents and short-term investments (42% of which were held in Canadian dollars as at December 31, 2015), as the Canadian dollar weakened by 16% compared to the U.S. dollar during the year ended December 31, 2015, from Cdn.\$1.00:US\$0.8620 at December 31, 2014 to Cdn.\$1.00:US\$0.7225 at December 31, 2015. The South African Rand also weakened by 25% compared to the U.S. dollar in 2015, from US\$1.00:ZAR11.54 at December 31, 2014 to US\$1.00:ZAR15.46 at December 31, 2015.

The Company had no long-term debt outstanding at December 31, 2015, other than a provision for environmental rehabilitation relating to CRM, Kennedy's Vale and Spitzkop.

4.1 Outlook

On November 7, 2014, the Company entered into an agreement with HZP whereby HZP would acquire all of the Company's South African PGM business, including the Crocodile River Mine, Kennedy's Vale, Spitzkop and Mareesburg projects and their associated mining and prospecting rights, all of the Company's subsidiaries, a majority of the interests held by the Company's existing minority partners and all loan agreements that the Company has with its subsidiaries, for cash consideration of \$225,000,000 and estimated net proceeds of \$175,522,000. The transaction did not close as originally contemplated.

The Company will continue to assess the viability of funding CRM and to reinstate development and production once conditions improve sufficiently to support such a decision. The Company currently

believes that, given the continued stagnation of the global economy and the European car market, which consumes approximately 50% of South Africa's platinum production, the industry would have to contend with a continuation of stagnant PGM prices which are hovering near 10-year lows, despite indications of some meaningful production cuts from the larger PGM producers. At the same time, the South African PGM industry continues to experience a number of adverse economic factors, particularly ongoing labour unrest, operating cost inflation, and concerns with respect to reliable power delivery. Ongoing cost pressure and decreasing productivity in South Africa will continue to significantly reduce free cash flow for the industry. Should there be a sustained strengthening of PGM prices and marked improvement in the operating environment in South Africa, the Company believes it currently has sufficient cash resources that it can react quickly and ramp up activities at CRM.

Subject to adequate funding being available, development of the Mareesburg open pit mine and Kennedy's Vale concentrator project (the "Project"), which was suspended in mid-2012, can also be restarted once market and operating conditions support such recommencement. The Company does not have sufficient funds in the form of cash and short-term investments to complete the development and construction of the open-pit mine and concentrator when the Project is restarted. The Company had successfully negotiated a definitive facilities agreement in 2011 with UniCredit Bank AG and Standard Finance Limited for a U.S.\$100 million financing that was to be used to part fund the development costs of the Project. Due to the suspension of the Project, the facilities agreement was terminated in 2012, but the Company and the banks had agreed to investigate the restructuring of the financing package when the Project is restarted. There is no assurance that a restructuring of the financing package will be available to the Company or, if available, that this funding will be on acceptable terms.

Additional funding will be required to bring the Project into production, and to bring the rest of the Eastern Limb projects (including Spitzkop and Kennedy's Vale) into production, and such funding may include a restructuring of the financing package as described above, joint venture or other third party participation in one or more of these projects, or the public or private sales of equity or debt securities of the Company. Any additional financing may be dilutive to shareholders, and debt financing, if available, may involve restrictions on financing, investing and operating activities. There can be no assurance that additional funding will be available to the Company when needed or, if available, that this funding will be on acceptable terms. If adequate funds are not available, including funds generated from any producing operations, the Company may be required to further delay or reduce the scope of these development projects or mining operations.

4.2 Impairment

The Company assesses the carrying values of its mineral properties for indication or reversal of impairment at the end of each quarter. As a result of these assessments, the Company recorded net impairment charges during each of Q4 2015 and Q4 2014.

Although PGM prices, the global economy and the operating environment in South Africa have remained stagnant in 2015 and are potential indicators of impairment, the strengthening of the U.S. dollar throughout 2015 has been a mitigating factor and an indication of reversal of impairment. During the fourth quarter of 2015, the Company's market capitalization and share price retreated to its pre-HZP transaction levels likely as a result of the non-completion of the HZP transaction and to the levels of June 30, 2013, the most recent date prior to the HZP transaction that the Company recorded an impairment charge on its mineral properties. As at December 31, 2015, the Company's market capitalization was below its book value and this is an indicator of impairment.

As the HZP transaction did not complete, the Company determined the carrying values of its mineral properties at December 31, 2015 based on discounted net present value cash flow ("NPV") models that the Company used during the years ended December 31, 2013 and 2012, rather than on the HZP purchase

price less costs to sell that the Company used during the year ended December 31, 2014. For the purposes of the valuation, the Company identified CRM as one cash-generating unit (“CGU”) and the Spitzkop, Mareesburg and Kennedy’s Vale projects (collectively the “Eastern Limb”) as one CGU.

As a result of the substantially different valuation methods compared to December 31, 2014, the Company determined that the carrying value of CRM was below the expected NPV of its future cash flows and the carrying values of its Eastern Limb projects exceeded the expected NPV of its future cash flows. This resulted in a reversal of impairment of \$17,385,000 at CRM and an impairment charge of \$3,023,000 and \$28,876,000 at Spitzkop and KV, respectively.

At December 31, 2014, the Company determined that the carrying values of CRM and its Eastern Limb projects exceeded the projects’ fair value less costs to sell which was calculated based on the sale of assets agreement reached with HZP (see section 3.1 above). This resulted in an impairment charge of \$59,229,000 that was allocated pro-rata amongst CRM’s tangible assets owned (\$45,925,000), intangible mineral properties being depleted (\$12,804,000) and refining contract (\$500,000). This also resulted in impairment charges of \$22,015,000, \$7,660,000, \$31,935,000 and \$9,155,000 being allocated pro-rata to the Kennedy’s Vale plant and equipment owned and the Kennedy’s Vale, Spitzkop and Mareesburg intangible mineral properties not being depleted, respectively.

The Company’s mineral properties are recorded in South African Rand in the Company’s accounting records. The effect of the substantial weakening of the South African Rand against the U.S dollar in 2015 was a \$43.4 million decrease in the carrying values of the Company’s mineral properties.

Any changes to future market conditions and commodity prices may result in impairment, a further impairment or a reversal of impairment of any of the Company’s mineral properties.

4.3 Share capital

During the three months and year ended December 31, 2015, the Company did not grant any stock options and there were also no option exercises, expiries or forfeitures. There was no share-based payment expense recorded in either Q4 2015 or in the year ended December 31, 2015, compared to \$9,000 and \$36,000, respectively for the same periods in 2014.

As at March 30, 2016, the Company had:

- 92,639,032 common shares outstanding;
- 39,722 treasury shares outstanding; and
- 3,201,900 stock options outstanding, which are exercisable at prices ranging from Cdn\$1.90 to Cdn\$23.10 per share and which expire between 2016 and 2018.

4.4 Contractual obligations, commitments and contingencies

The Company’s major contractual obligations and commitments at December 31, 2015 were as follows:

Table 4

(in thousands of U.S. dollars)	Total	Less than 1 year	More than 5 years
Provision for environmental rehabilitation	\$ 6,590	\$ -	\$ 6,590
Capital expenditure and purchase commitments contracted at December 31, 2015 but not recognized on the consolidated statement of financial position	33	33	-
	\$ 6,623	\$ 33	\$ 6,590

In June 2011, the Company became aware that the law firm of Siskinds LLP of London, Ontario, had filed a “Notice of Application” under the Class Action Proceedings Act, 1992, in the Ontario Superior Court of Justice against the Company and three of its then directors and officers. The Notice of Application seeks permission of the Court to grant leave or permission to commence a lawsuit under the Securities Act of Ontario in respect to certain alleged breaches of disclosure obligations. In July 2011, the Company and its officers and directors were served with court documents. On June 18, 2012, the Company was served with the Plaintiff’s Application Record and Amended Notice of Application. The Amended Notice of Application was no longer being brought on behalf of a class, and instead, was being brought by Brian Bradley in his individual capacity. The affidavits filed in support of the application state that should the applicant be successful in obtaining leave to file the statement of claim, the plaintiff would move for the certification of the action as a class proceeding. The Company filed materials in response to the Application Record and Amended Notice of Application in March 2013. A hearing of the application was heard in September 2015 and the decision is under reserve. The Company believes the proposed action has no merit and intends to continue to vigorously defend the action.

The Company is also subject to claims and legal proceedings arising in the ordinary course of business activities, each of which is subject to various uncertainties and it is possible that some of these matters may be resolved unfavourably to the Company. For matters that are probable and can be reasonably estimated, the Company establishes provisions in its financial statements. When evaluating legal proceedings that are pending against the Company, the Company and its legal counsel assess the perceived merits of the legal proceedings along with the perceived merits of the amount of relief sought. It is management’s opinion that there are currently no other claims expected to have a material effect on the results of operations or financial condition of the Company.

5. Related party transactions

A number of the Company’s executive officers and directors are engaged under contract with those officers’ and directors’ personal services companies or consulting companies. Other executive officers are paid directly via salary and directors’ fees. All share options are issued to the Company’s officers and directors, and not to their companies.

Table 5

(Expressed in thousands of U.S. dollars)	Three months ended		Year ended	
	December 31,		December 31,	
	2015	2014	2015	2014
Trading transactions				
Management and consulting fees	\$ 213	\$ 254	\$ 900	\$ 1,076
General and administrative expenses	19	35	90	97
Mine contractor fees	-	(1)	-	47
Total trading transactions	\$ 232	\$ 288	\$ 990	\$ 1,220
Compensation of key management personnel				
Remuneration and directors' fees	\$ 256	\$ 302	\$ 1,075	\$ 1,271
Total compensation of key management personnel	\$ 256	\$ 302	\$ 1,075	\$ 1,271

Management and consulting fees decreased from \$254,000 in Q4 2014 to \$213,000 in Q4 2015 and from \$1,076,000 in 2014 to \$900,000 in 2015. The decrease was primarily a result of the depreciation of the Canadian dollar against the U.S. dollar in 2015 and the reduction in the use of consultants after CRM was put in care and maintenance in 2013.

There were no share-based payments in either year as no stock options have been granted to key management personnel since January 8, 2013.

At December 31, 2015, the Company held a loan receivable from Gubevu Consortium Investment Holdings (Pty) Ltd. (“Gubevu”) in the amount of R726 million (\$46,972,000) (December 31, 2014 – R668 million, \$57,838,000), which has been fully provided for in the consolidated financial statements. The Company did not record any interest income with regards to this loan or receive cash from, or lend any further cash to, Gubevu in the years ended December 31, 2014 and 2015.

On January 31, 2016, Ian Rozier stepped down as President and Chief Executive Officer (“CEO”) of the Company and David Cohen, Chairman of the Company, assumed the role of President and CEO. Mr. Rozier remains a director of the Company. Mr. Rozier’s services were provided pursuant to a management services contract with Buccaneer Management Inc. (“Buccaneer”), a private company controlled by Mr. Rozier and a related party to Eastplats. In accordance with the contract, Buccaneer was paid a termination amount of Cdn\$1.96 million (US\$1,400,000) on January 31, 2016.

All related party transactions were recorded at the amounts agreed upon between the parties. Any balances payable are payable on demand without interest.

6. Critical accounting policies and estimates

The preparation of financial statements requires management to establish accounting policies, estimates and assumptions that affect the timing and reported amounts of assets, liabilities, revenues and expenses. These estimates are based upon historical experience and on various other assumptions that management believes to be reasonable under the circumstances, and require judgement on matters which are inherently uncertain. A summary of the Company’s significant accounting policies is set forth in Note 4 of the consolidated financial statements for the year ended December 31, 2015.

Management reviews its estimates and assumptions on an ongoing basis using the most current information available and considers the following to be key accounting policies and estimates:

6.1 Property, plant and equipment

Property, plant and equipment are the most significant assets of the Company and represent capitalized expenditures related to the development of mining properties and related plant and equipment and the value assigned to exploration potential on acquisition. Property, plant and equipment are recorded at cost less accumulated depreciation and depletion. Maintenance, repairs and renewals are charged to operations. Capitalized costs are depreciated and depleted using either the unit-of-production method over the estimated economic life of the mine which they relate to, or using the straight-line method over their estimated useful lives.

All direct costs related to the acquisition, exploration and development of mineral properties are capitalized until the properties to which they relate are placed into commercial production, sold, abandoned or management has determined there to be impairment. If economically recoverable ore reserves are developed, capitalized costs of the related property are reclassified as mining assets and amortized using the units-of-production method following commencement of production.

The amounts shown for mineral properties do not necessarily represent present or future values. Their recoverability is dependent upon the discovery of economically recoverable reserves, the ability of the Company to obtain the necessary financing to complete the development, and future profitable production or proceeds from the disposition thereof.

The Company reviews and evaluates its mining interests for impairment or reversal of impairment every quarter or when events or changes in circumstances indicate that the related carrying amounts may not be recoverable. In accordance with IFRS, these evaluations consist of comparing each asset's carrying value with the estimated discounted future net cash flows, or fair value less costs to sell. Impairment is considered to exist if the total estimated future discounted cash flows or fair value less costs to sell are less than the carrying amount of the assets. The resulting impairment loss is measured and recorded based on the difference between future discounted cash flows or fair value less costs to sell and book value. Future cash flows are estimated based on expected future production, commodity prices, operating costs and capital costs. Other estimates incorporated in the impairment evaluations include processing and mining costs, mining tonnage, ore grades and recoveries, which are all subject to uncertainty.

In accordance with IFRS if, subsequent to impairment, an asset's discounted future net cash flows or fair value less costs to sell exceeds its book value, the impairment previously recognized can be reversed. However, the asset's book value cannot exceed what its amortized book value would have been had the impairment not been recognized.

During the quarter ended December 31, 2015, the Company determined that the carrying value of CRM was below the expected net present value ("NPV") of its future cash flows and the carrying values of its Eastern Limb projects exceeded the expected NPV of its future cash flows. This resulted in a reversal of impairment of \$17,385,000 at CRM and an impairment charge of \$3,023,000 and \$28,876,000 at Spitzkop and KV respectively. See Section 4.2 for a detailed explanation.

6.2 Provision for environmental rehabilitation

The Company recognizes liabilities for statutory, contractual or legal obligations associated with the retirement of property, plant and equipment, when those obligations result from the acquisition, construction, development or normal operation of the assets. Initially, the fair value of the liability for an asset retirement obligation is recognized in the period incurred. If the cost estimates arise from the decommissioning of plant and other site preparation work, the net present value is added to the carrying amount of the associated asset and amortized over the asset's useful life. If the cost estimates arise from restoration costs arising from subsequent site damage that is incurred on an ongoing basis during production, the net present value is charged to profit and loss for the period. The liability is accreted over time through periodic charges to operations and it is reduced by actual costs of reclamation.

The Company's estimates of reclamation costs are based on the Company's interpretation of current regulatory requirements and these estimates could change as a result of changes in regulatory requirements and assumptions regarding the amount and timing of the future expenditures. A change in estimated discount rates is reviewed annually or as new information becomes available. Expenditures relating to ongoing environmental programs are charged against operations as incurred or capitalized and amortized depending on their relationship to future earnings.

At December 31, 2015, the expected present value of future rehabilitation costs at CRM and Spitzkop was \$6,590,000 using a discount rate of 9.43%. The undiscounted value was approximately \$34,872,000. The Company has not recorded any future rehabilitation costs for its Mareesburg project as these costs are currently determined to be immaterial.

6.3 Revenue recognition

Revenue, based upon prevailing metal prices, is recorded in the financial statements when title to the PGMs and chrome transfers to the customer. For PGMs, the difference between the present value and the future value of the current market price is recognized as interest income over the term of settlement. The

estimated revenue is recorded based on metal prices and exchange rates on the date of shipment and is adjusted at each balance sheet date to the metal prices on those dates. The actual amounts will be reflected in revenue upon final settlement, which are three and five months after the date of shipment. These adjustments reflect changes in metal prices and changes in qualities arising from final assay calculations.

The Company did not generate any revenues from the sale of PGMs or chrome during the years ended December 31, 2014 and 2015. Revenues from the rental of the Company's residential properties are recorded under other income in the statement of loss in the years ended December 31, 2014 and 2015.

6.4 Share-based payment

Share-based payment expense is calculated using the Black-Scholes option pricing model and is recognized over the period that the employees earn the options, with a corresponding credit to equity-settled employee benefits reserve. If and when the stock options are ultimately exercised, the applicable amounts of equity-settled employee benefits reserve are transferred to share capital. In the event that unvested stock options are forfeited, any share-based payment expense previously recognized with regards to these options is reversed in the period of forfeiture.

The Company did not grant any stock options during the years ended December 31, 2015 or 2014.

7. Adoption of accounting standards and accounting pronouncements under IFRS

7.1 Application of new and revised IFRSs

Effective January 1, 2015, the Company adopted the following new and revised IFRSs that were issued by the International Accounting Standards Board ("IASB").

(a) *Effective for annual periods beginning on or after July 1, 2014*

(i) *Amended standard IFRS 2 Share-based Payment*

The amendment to IFRS 2 re-defines the definition of "vesting condition." The application of this IFRS did not have a material impact on the amounts reported for the current or prior years but may affect the presentation of future transactions or arrangements.

(ii) *Amended standard IFRS 3 Business Combinations*

The amendment to IFRS 3 provides further clarification on the accounting treatment for contingent consideration, and provides a scope exception for joint ventures. The application of this IFRS did not have a material impact on the amounts reported for the current or prior years but may affect the presentation of future transactions or arrangements.

(iii) *Amended standard IFRS 8 Operating Segments*

The amendments to IFRS 8 provide further clarification on the disclosure required for the aggregation of segments and the reconciliation of segment assets. The application of this IFRS did not have a material impact on the disclosure required for the current or prior years but may affect the disclosure required in the future.

(iv) *Amended standard IFRS 13 Fair Value Measurement*

The amendment to IFRS 13 provides further details on the scope of the portfolio exception. The application of this IFRS did not have a material impact on the amounts reported for the current or prior years but may affect the presentation of future transactions or arrangements.

(v) *Amended standard IAS 16 Property, Plant and Equipment*

The amendment to IAS 16 deals with the proportionate restatement of accumulated depreciation on revaluation. The application of this IFRS did not have a material impact on the amounts reported for the current or prior years but may affect the presentation of future transactions or arrangements.

(vi) *Amended standard IAS 24 Related Party Disclosures*

The amendment to IAS 24 deals with the disclosure required for management entities. The application of this IFRS did not have a material impact on the disclosure required for the current or prior years but may affect the disclosure required in the future.

7.2 Accounting standards issued but not yet effective

(i) *Effective for annual periods beginning on or after January 1, 2016*

- *Amended standard IFRS 10 Consolidated Financial Statements*

The amendments to IFRS 10 deal with the sale or contribution of assets between an investor and its associate or joint venture.

- *Amended standards IFRS 11 Joint Arrangements*

The amendments to IFRS 11 deal with the accounting for acquisitions of an interest in a joint operation.

- *Amended standard IAS 1 Presentation of Financial Statements*

The amendments to IAS 1 deal with clarification of materiality in terms of the presentation of financial statements, clarification of the disclosure required in the statement of financial position, statement of loss and statement of other comprehensive income, and addition of possible ways of ordering the notes in order to increase the understandability and comparability of the financial statements.

- *Amended standard IAS 16 Property, Plant and Equipment*

The amendments to IAS 16 deal with the clarification of acceptable methods of depreciation and amortization, as well as changes to the scope of IAS 16 to include bearer plants.

- *Amended standard IAS 28 Investments in Associate and Joint Ventures*

The amendments to IAS 28 deal with the sale or contribution of assets between an investor and its associate or joint venture.

- *Amended standard IAS 38 Intangible Assets*

The amendments to IAS 38 deal with the clarification of acceptable methods of depreciation and amortization.

(ii) *Effective for annual periods beginning on or after January 1, 2018*

- *Amended standard IFRS 7 Financial Instruments: Disclosures*
The amendments to IFRS 7 outline the disclosures required when initially applying IFRS 9 Financial Instruments.
- *New standard IFRS 9 Financial Instruments*
Replacement of IAS 39 Financial Instruments: Recognition and Measurement.
- *New standard IFRS 15 Revenue from Contracts with Customers*
IFRS 15 provides guidance on how and when revenue from contracts with customers is to be recognized, along with new disclosure requirements in order to provide financial statement users with more informative and relevant information.

(iii) *Effective for annual periods beginning on or after January 1, 2019*

- (iv) *New standard IFRS 16 Leases*
Replaces existing lease accounting guidance. All leases will be required to be reported on the statement of financial position unless certain requirements for exclusion are met.

The Company has not early adopted these new and amended standards and is currently assessing the impact that these standards will have on the consolidated financial statements.

8. Risk factors

The business of exploring for minerals and the mining and processing of those minerals involve a high degree of risk. These activities involve significant risks which careful evaluation, experience and knowledge may not, in some cases, eliminate. These risks include risks associated with the mining industry, the financial markets, metals prices and foreign operations.

8.1 Risks associated with the mining industry

The commercial viability of any mineral deposit depends on many factors, not all of which are within the control of management. Some of the factors that will affect the financial viability of a mineral deposit include its size, grade and proximity to infrastructure. In addition, government regulation, taxes, royalties, land tenure, land use, environmental protection and reclamation and closure obligations could have a profound impact on the economic viability of a mineral deposit.

The mining operations and the exploration and development programmes of the Company may be disrupted by a variety of risks and hazards which are beyond the control of the Company, including, but not limited to, geological, geotechnical and seismic factors, fires, power outages, labour disruptions, flooding, explosions, cave-ins, land-slides, availability of suitable or adequate machinery and labour, industrial and mechanical accidents, environmental hazards (including discharge of metals, pollutants or hazardous chemicals), and political and social instability. In the five years preceding the current care and maintenance phase, the Company's Crocodile River Mine experienced several power shortages and labour disruptions.

It is not always possible to obtain insurance against all risks described above and the Company may decide not to insure against certain risks as a result of high premiums or for other commercial reasons. The Company does not maintain insurance against political or environmental risks, but may be required to

do so in the future. Should any uninsured liabilities arise, they could result in increased costs, reductions in profitability, and a decline in the value of the Company's securities.

The Company is not able to determine the impact of potential changes in environmental laws and regulations on its financial position due to the uncertainty surrounding the form such changes may take. As mining regulators continue to update and clarify their requirements for closure plans and environmental protection laws and administrative policies are changed, additional reclamation obligations and further security for mine reclamation costs may be required. It is not known whether such changes would have a material effect on the operations of the Company.

8.2 Risks associated with the current global economic uncertainty

PGM and metals prices in general and shares of mining companies have been particularly volatile in the past few years as a result of the global economic uncertainty, declining confidence in financial markets, failures of financial institutions and concerns over the availability of credit. These factors may impact the ability of the Company to obtain equity or debt financing in the future and, if obtained, on terms that are favourable to the Company. If market volatility and uncertainty continue or worsen, the Company's decision to resume mining operations and project development would be delayed and the value of the Company's common shares could be adversely affected, making accessibility to public financing even more difficult.

8.3 Risks associated with foreign currencies

The Company currently uses the South African Rand and the Canadian dollar as its functional currencies, and the U.S. dollar as its reporting currency. As at December 31, 2015, the Company held approximately 42% of its cash balances in Canadian dollars and 58% of its cash balances in U.S. dollars. The Company's CRM and Eastern Limb projects are currently in care and maintenance and such costs are paid in Rand. As a result, fluctuations in the exchange rate between the Canadian dollar, U.S. dollar and the Rand would have a significant impact on the Company's cash flow. The Canadian dollar strengthened against the Rand by 12% in 2015 (Cdn.\$1.00:R11.17 at December 31, 2015 compared to Cdn.\$1.00:R9.95 at December 31, 2014) and the U.S. dollar strengthened against the Rand by 33% in 2015 (U.S.\$1.00:R15.46 at December 31, 2015 compare to U.S.\$1.00:R11.54 at December 31, 2014). A weakening of the Canadian dollar and the U.S. dollar against the Rand would increase the cost of care and maintenance.

As the Company's reporting currency is the U.S. dollar, fluctuations in the exchange rate between the U.S. dollar and the Canadian dollar and the Rand would also have a significant impact on the Company's reported financial position and cash flows. The U.S. dollar strengthened against the Canadian dollar by 9% in 2014 and by 19% in 2015 (U.S.\$1.00:Cdn.\$1.0636, Cdn.\$1.1601 and Cdn.\$1.3841 at December 31, 2013, 2014 and 2015 respectively). The strengthening of the U.S. dollar has had a negative impact on the Company's financial position in 2015.

Prior to the suspension of the Company's South African mining and development activities in 2012 and 2013, operations at CRM were predominantly conducted in Rand, with costs paid in Rand and revenues received in Rand, even though PGM prices were based in U.S. dollars. Development costs at the Company's Eastern Limb projects were also predominantly in Rand. The Company did not and has no plans to hedge or sell forward any of its PGM production and would therefore be exposed to exchange rate fluctuations should CRM production and the Eastern Limb development resume. As the Company also has not and has no plans to purchase any forward currency exchange contracts, a deterioration of the U.S. and Canadian dollar against the Rand could increase the cost of PGM production and the cost of the Eastern Limb development and therefore may have a material adverse effect on the earnings of CRM when operations resume, and on the overall costs of bringing the Eastern Limb into production.

The Company cannot predict the effect of exchange rate fluctuations upon future operating results and there can be no assurance that exchange rate fluctuations will not have a material adverse effect on its business, operating results or financial condition.

8.4 Risks associated with metal prices

Metal prices, particularly platinum prices, have a direct impact on the Company's decision to resume operations at CRM and to reinitiate development at the Eastern Limb, and on the Company's earnings should production at CRM resume. Platinum is both a precious metal and an industrial metal. The most important industrial consumption of platinum is in automobile catalytic converters. Since late 2011, demand and consumption has been negatively impacted by the volatility of the Eurozone financial markets, by the global economy in general, and more recently by the strength in the U.S. dollar and the weakening of gold prices. Supplies have been negatively affected by the depletion of existing resources and the lack of new mining projects, and by intermittent production stoppages experienced by many of the South African PGM miners as a result of various factors such as labour unrest and mine safety issues. This has resulted in a significant increase in the recycling of scrap. Some of the other key factors that may influence platinum prices are policies in the most important producing countries, namely South Africa and Russia, the amount of stockpiled platinum, economic conditions in the main consuming countries, international economic and political trends, fluctuations in the U.S. dollar and other currencies, interest rates, and inflation. A decline in the market price of PGMs mined by the Company may render ore reserves containing relatively low grades of mineralization uneconomic and may in certain circumstances lead to a restatement of reserves.

Since late 2011, PGM prices have generally declined with occasional periods of high volatility due to unplanned and unlawful labour actions experienced by the South African PGM industry. Platinum prices stagnated in the range of \$1,400 to \$1,700 per ounce from late 2011 through early 2013, and dropped to below \$900 per ounce by late 2015. There is no assurance that PGM prices will return to the 2008 highs (when platinum reached \$2,200 per ounce) in the future, or to levels which would result in a positive decision to restart mining at CRM in the near future.

The marketability of metals is also affected by numerous other factors beyond the control of the Company, including but not limited to government regulations relating to price, royalties, allowable production and importing and exporting of minerals, the effect of which cannot accurately be predicted.

8.5 Risks associated with foreign operations

The Company's investments in South Africa carry certain risks associated with different political and economic environments. Since 1994, South Africa has undergone major changes to effect majority rule. Accordingly, all laws, including mining and tax laws that directly affect the Company, may be considered relatively new, resulting in risks such as possible misinterpretation of new laws, unilateral modification of mining or exploration rights, operating restrictions, increased taxes, environmental regulation, mine safety and other risks arising out of a new sovereignty over mining, any or all of which could have an adverse impact upon the Company. The Company's operations have been, and will continue to be affected in varying degrees by political and economic instability, unplanned and unlawful labour actions, unrelenting operating cost inflation, terrorism, crime, extreme fluctuations in currency exchange rates and concerns with respect to reliable power delivery.

The Mineral and Petroleum Resources Royalty Act, 2008 of South Africa has allowed for a revenue-based royalty on South African mining companies since March 1, 2010. The royalty rate for unrefined minerals is based on a formula that references EBIT margins and is estimated to be approximately 1% of gross mining revenues.

8.6 Risks associated with the granting of exploration, mining and other licenses

The government of South Africa exercises control over such matters as exploration and mining licensing, permitting, exporting and taxation, which may adversely impact on the Company's ability to carry out exploration, development and mining activities. Failure to comply strictly with applicable laws, regulations and local practices relating to mineral right applications and tenure, could result in loss, reduction or expropriation of entitlements, or the imposition of additional local or foreign parties as joint venture partners with carried or other interests.

The Company's exploration and mining activities are dependent upon the grant of appropriate licences, concessions, leases, permits and regulatory consents which may be granted for a defined period of time, or may not be granted, or may be withdrawn or made subject to limitations. There can be no assurance that such authorizations will be renewed following expiry or granted (as the case may be) or as to the terms of such grants or renewals. There is also no assurance that the issue of a reconnaissance, prospecting or exploration licence will ensure the subsequent issue of a mining licence.

Barplats Mines Limited, the Company's South African subsidiary that holds CRM, currently holds a total of 7 prospecting rights and 5 mining rights. The Kennedy's Vale Project currently holds a total of 2 prospecting rights and one pending mining right. The Spitzkop Project and the Mareesburg Project each hold one mining right.

9. Financial instruments

9.1 Management of capital risk

The capital structure of the Company consists of equity attributable to common shareholders, comprising issued capital, equity-settled employee benefits reserve, deficit and currency translation adjustment. The Company's objectives when managing capital are to: (i) preserve capital, (ii) obtain the best available net return, and (iii) maintain liquidity.

The Company manages the capital structure and makes adjustments to it in light of changes in economic conditions and the risk characteristics of the underlying assets. To maintain or adjust the capital structure, the Company may attempt to issue new shares.

The Company is not subject to externally imposed capital requirements.

9.2 Categories of financial instruments

Table 6

(expressed in thousands of U.S. dollars)	December 31,	
	2015	2014
Financial assets		
Cash and cash equivalents	\$ 8,283	\$ 13,966
Loans and receivables (1)	1,159	3,227
Available for sale financial assets (2)	56,100	71,161
	\$ 65,542	\$ 88,354
Financial liabilities		
Other financial liabilities (3)	\$ 3,615	\$ 5,078
	\$ 3,615	\$ 5,078

(1) Loans and receivables consist of miscellaneous receivables.

(2) Available for sale financial assets consist of short-term investments and other assets.

(3) Other financial liabilities consist of trade and other payables.

The fair values of cash and cash equivalents, short-term investments, other assets and trade and other payables approximate their carrying values due to the short-term to maturities of these financial instruments.

9.3 Financial risk management

The Company's financial instruments are exposed to certain financial risks, including currency risk, interest rate risk, price risk, credit risk and liquidity risk. The Company's exposure to these risks and its methods of managing the risks remain consistent.

(a) Currency risk

The Company is exposed to the financial risk related to the fluctuation of foreign exchange rates. The Company's revenues are based on U.S. dollar PGM prices, but the Company receives revenues in South African Rand and incurs operating costs in South African Rand. A significant change in the currency exchange rates between the South African Rand relative to the U.S. dollar could have an effect on the Company's results of operations, financial position and cash flows. The Company has not entered into any derivative financial instruments to manage exposures to currency fluctuations.

(b) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company is exposed to interest rate risk on its short-term investments. The risk that the Company will realize a loss as a result of a decline in the fair value of short-term investments is limited because these investments, although available for sale, are generally not sold before maturity. The Company monitors its exposure to interest rates and has not entered into any derivative financial instruments to manage this risk.

(c) Price risk

The Company is exposed to price risk with respect to fluctuations in the prices of platinum group metals. These fluctuations directly affect revenues and trade receivables. As at December 31, 2015, the Company's financial assets subject to metal price risk consist of trade receivables of \$Nil (December 31, 2014 - \$Nil). Historically, the Company has not entered into any derivative financial instruments to manage exposures to price fluctuations. No such derivative financial instruments existed at December 31, 2015 and 2014.

(d) Credit risk

Credit risk is the risk of an unexpected loss if a customer or third party to a financial instrument fails to meet its contractual obligations, and arises principally from the Company's trade receivables. The carrying value of the financial assets represents the maximum credit exposure.

Prior to the suspension of production at CRM, the Company sold substantially all of its PGM concentrate production to one customer under an off-take contract. When the Company resumes production, the loss of this customer or unexpected termination of the off-take contract could have a material adverse effect on the Company's results of operations, financial condition and cash flows. However, the Company has not experienced any bad debts with this customer since it initially entered into the off-take contract.

The Company minimizes credit risk by reviewing the credit risk of the counterparty to the arrangement and has made any necessary provisions related to credit risk at December 31, 2015.

(e) Liquidity risk

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they fall due. The Company has a planning and budgeting process in place to help determine the funds required to support the Company's normal operating requirements on an ongoing basis and its expansionary plans. The Company ensures that there are sufficient funds to meet its short-term business requirements, taking into account its anticipated cash flows from operations and its holdings of cash and cash equivalents.

The Company's policy is to invest its excess cash in highly liquid, fully guaranteed, bank-sponsored instruments. The Company staggers the maturity dates of its investments over different time periods and dates to minimize exposure to interest rate changes. This strategy remains unchanged from 2014.

In the normal course of business, the Company enters into contracts that give rise to commitments for future minimum payments. Table 4 summarizes the Company's significant commitments and corresponding maturities.

10. Internal control over financial reporting

The Chief Executive Officer ("CEO") and the Chief Financial Officer ("CFO") of the Company, together with the Company's management, are responsible for the information disclosed in this MD&A and in the Company's other external disclosure documents. For the years ended December 31, 2015 and 2014, the CEO and the CFO have designed, or caused to be designed under their supervision, the Company's disclosure controls and procedures ("DCP") to provide reasonable assurance that material information relating to the Company and its consolidated subsidiaries has been disclosed in accordance with regulatory requirements and good business practices and that the Company's DCP will enable the Company to meet its ongoing disclosure requirements.

The CEO and CFO have evaluated the effectiveness of the Company's disclosure controls and procedures and have concluded that the design and operation of the Company's DCP were effective as of December 31, 2015 and that the Company has the appropriate DCP to ensure that information used internally by management and disclosed externally is, in all material respects, complete and reliable.

The CEO and the CFO are also responsible for the design of the internal controls over financial reporting ("ICFR") within the Company in order to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with International Financial Reporting Standards ("IFRS"). Since 2009, the Company has used the services of an international accounting firm to act as the Company's internal auditors for its South African operations. Under the supervision, and with the participation, of the CEO and the CFO, management conducted an evaluation of the effectiveness of the Company's ICFR based on the 2013 framework developed by the Committee of Sponsoring Organizations of the Treadway Commission ("COSO"). Based on that evaluation, the CEO and the CFO concluded that the design and operation of the Company's ICFR were effective as at December 31, 2015.

The scope of the Company's design of DCP and ICFR excluded Gubevu Consortium Investment Holdings (Pty) Ltd., an associate which is accounted for using the equity method under IFRS. During the design and evaluation of the Company's ICFR, management identified certain non-material deficiencies, a number of which have been addressed or are in the process of being addressed in order to enhance the Company's processes and controls. The Company employs entity level and compensating controls to mitigate any deficiencies that may exist in its process controls. Management intends to continue to further enhance the Company's ICFR.

The Company's management, including its CEO and CFO, believe that any DCP and ICFR, no matter how well conceived and operated, can provide only reasonable, not absolute, assurance that the objectives of the control system are met. Further, the design of a control system must reflect the fact that there are resource constraints, and the benefits of controls must be considered relative to their costs. Because of the inherent limitations in all control systems, they cannot provide absolute assurance that all control issues and instances of fraud, if any, within the Company have been prevented or detected. These inherent limitations include the realities that judgments in decision making can be faulty, and that breakdowns can occur because of simple error or mistake. Additionally, controls can be circumvented by the individual acts of some persons, by collusion of two or more people, or by unauthorized override to the future events, and there can be no assurance that any design will succeed in achieving its stated goals under all potential future conditions. Accordingly, because of the inherent limitations in a cost effective control system, misstatements due to error or fraud may occur and not be detected.

There have been no changes in the Company's ICFR during the year ended December 31, 2015 that have materially affected, or are reasonably likely to materially affect, the Company's ICFR.

11. Cautionary statement on forward-looking information

This MD&A, which contains certain forward-looking statements, is intended to provide readers with a reasonable basis for assessing the financial performance of the Company. All statements, other than statements of historical fact, are forward-looking statements. The words "believe", "expect", "anticipate", "contemplate", "target", "plan", "intends", "continue", "budget", "estimate", "may", "will", "schedule" and similar expressions identify forward looking statements. These forward-looking statements pertain to assumptions regarding the completion, timing, and potential benefits of the proposed transaction between the Company and Hebei Zhongbo, the price of PGMs, fluctuations in currency markets, the future funding of the Company's projects, the future development of the Company's projects, the Company's plans for its properties, and the accounting policies issued but not yet effective for the Company. Forward-looking statements are necessarily based upon a number of estimates and assumptions that, while considered reasonable by the Company, are inherently subject to significant business, economic and competitive uncertainties and contingencies. Known and unknown factors could cause actual results to differ materially from those projected in the forward-looking statements. Such factors include, but are not limited to, the risk of fluctuations in the assumed exchange rates of currencies that directly impact the Company, such as Canadian dollar, South African Rand and U.S. dollar, the risk of fluctuations in the assumed prices of PGM and other commodities, the risk of changes in government legislation, taxation, controls, regulations and political or economic developments in Canada, the United States, South Africa, or Barbados or other countries in which the Company carries or may carry on business in the future, risks associated with mining or development activities, the speculative nature of exploration and development, including the risk of obtaining necessary licenses and permits, and assumed quantities or grades of reserves. Many of these uncertainties and contingencies can affect the Company's actual results and could cause actual results to differ materially from those expressed or implied in any forward-looking statements made by, or on behalf of, the Company. Readers are cautioned that forward-looking statements are not guarantees of future performance. There can be no assurance that such statements will prove to be accurate and actual results and future events could differ materially from those acknowledged in such statements. Specific reference is made to the Company's most recent Annual Information Form on file with Canadian provincial securities regulatory authorities for a discussion of some of the factors underlying forward-looking statements.

The Company disclaims any intention or obligation to update or revise any forward-looking statements whether as a result of new information, future events or otherwise, except to the extent required by applicable laws.

March 30, 2016

David Cohen