

**Unilever PLC**  
**Cancellation of Treasury Shares**

Unilever PLC ("**Unilever**") announces the cancellation of 13,288,138 ordinary shares held in treasury in accordance with the provisions of section 729 of the Companies Act 2006.

In accordance with Listing Rule 9.8.2 R, Unilever discloses the following information:

Date of cancellation	3 December 2025
Number of ordinary shares held in treasury cancelled:	13,288,138
Total number of shares held in treasury following the cancellation	58,078,298
Total number of ordinary shares in issue following the cancellation	2,511,709,200

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