

Attendance Card

Please bring this card with you to the Meeting and present it at Shareholder registration/accreditation.

The Chairman of De La Rue plc invites you to attend the Annual General Meeting of the Company to be held in the Terrace Room, Worsley Park Marriott Hotel & Country Club, Walkden Road, Manchester, M28 2QT on 27 July 2022 at 10.45 am.

Shareholder Reference Number

Please detach this portion before posting this proxy form.

Form of Proxy - Annual General Meeting to be held on 27 July 2022



Cast your Proxy online...It's fast, easy and secure! www.investorcentre.co.uk/eproxy

You will be asked to enter the Control Number, Shareholder Reference Number (SRN) and PIN shown opposite and agree to certain terms and conditions.

Control Number: 917906

SRN: PIN:

To view the Annual Report online visit https://www.delarue.com/investors/shareholder-information/agm-information-2022

Register at www.investorcentre.co.uk - elect for electronic communications & manage your shareholding online!

To be effective, all proxy appointments must be lodged with the Company's Registrars at: Computershare Investor Services PLC, The Pavilions, Bridgwater Road, Bristol BS99 6ZY by 25 July 2022 at 10.45 am.

Explanatory Notes:

- 1. Whilst Covid-19 restrictions have been lifted as at the date of this Notice of AGM and it is currently anticipated that shareholders will be permitted to attend and vote in person at the AGM, the Covid-19 situation is constantly evolving and the UK Government may introduce new restrictions or implement further measures relating to the holding of shareholder meetings which may mean this is no longer possible. Therefore, shareholders are encouraged to appoint the Chairman of the meeting as their proxy for the AGM. If any other person is appointed as proxy and Covid-19 restrictions are introduced which affect the holding of the meeting, that proxy may not be permitted to attend the AGM. Any changes to the arrangements for the AGM will be communicated to shareholders prior to the meeting, including through the dedicated webpage for the 2022 AGM, at (www.delarue.com/investors/agm-information-2022) and by announcement through a regulatory information service.
- 2. Every holder has the right to appoint some other person(s) of their choice, who need not be a shareholder, as their proxy to exercise all or any of their rights, to attend, speak and vote on their behalf at the meeting. If you wish to appoint a person other than the Chairman, please insert the name of your chosen proxy holder in the space provided (see reverse). If the proxy is being appointed in relation to less than your full voting entitlement, please enter in the box next to the proxy holder's name (see reverse) the number of shares in relation to which they are authorised to act as your proxy. If returned without an indication as to how the proxy shall vote on any particular matter, the proxy will exercise their discretion as to whether, and if so how, they vote (or if this proxy form has been issued in respect of a designated account for a shareholder, the proxy will exercise their discretion as to whether, and if so how, they vote).
- 3. To appoint more than one proxy, an additional proxy form(s) may be obtained by contacting the Registrar's helpline on 0370 703 6375 or you may photocopy this form. Please indicate in the box next to the proxy holder's name (see reverse) the number of shares in relation to which they are authorised to act as your proxy. Please also indicate by marking the box provided if the proxy

- instruction is one of multiple instructions being given. All forms must be signed and should be returned together in the same envelope.
- 4. The "Vote Withheld" option overleaf is provided to enable you to abstain on any particular resolution. However, it should be noted that a "Vote Withheld" is not a vote in law and will not be counted in the calculation of the proportion of the votes 'For' and 'Against' a resolution.
- 5. Pursuant to Regulation 41 of the Uncertificated Securities Regulations 2001, entitlement to attend and vote at the meeting and the number of votes which may be cast thereat will be determined by reference to the Register of Members of the Company at close of business on the day which is two days before the day of the meeting. Changes to entries on the Register of Members after that time shall be disregarded in determining the rights of any person to attend and vote at the meeting.
- 6. To appoint one or more proxies or to give an instruction to a proxy (whether previously appointed or otherwise) via a designated voting platform, any such messages must be received by the issuer's agent prior to the specified deadline within the relevant system. For this purpose, the time of receipt will be taken to be the time (as determined by the timestamp generated by the relevant designated voting platform) from which the issuer's agent is able to retrieve the message. The Company may treat as invalid a proxy appointment sent via a designated voting platform in the circumstances set out in Regulation 35(5)(a) of the Uncertificated Securities Regulations 2001.
- The above is how your address appears on the Register of Members. If this information is incorrect
 please ring the Registrar's helpline on 0370 703 6375 to request a change of address form or go to
 www.investorcentre.co.uk to use the online Investor Centre service.
- 8. Any alterations made to this form should be initialled.
- The completion and return of this form will not preclude a member from attending the meeting and voting in person.

Kindly Note: This form is issued only to the addressee(s) and is specific to the unique designated account printed hereon. This personalised form is not transferable between different: (i) account holders; or (ii) uniquely designated accounts. The Company and Computershare Investor Services PLC accept no liability for any instruction that does not comply with these conditions.

All Name	d Holders			

POIL Card To be completed only at the AG	SM.			Ord 1.	ilinary Resolutions To receive the annual report and accounts for the period ended 26 March 2022.		7 []
				2.	Approval of the directors' remuneration report.		<u>- </u>		<u>'</u> _
				3.	To re-elect Kevin Loosemore as a Director.		<u></u>		<u>'</u> _
				4.	To re-elect Catherine Ashton as a Director.		<u>, </u>		<u></u>
				5.	To re-elect Nick Bray as a Director.		-		<u>_</u> 1
				6.	To re-elect Ruth Euling as a Director.		<u> </u>		<u> </u>
				7.	To re-elect Rob Harding as a Director.			<u> </u>	<u> </u>
				8.	To re-elect Margaret Rice-Jones as a Director.			<u> </u>	_
				_	To re-elect Clive Vacher as a Director.	Ļ			_
				10.		L	<u> </u>		_
				_	To re-appoint Emst & Young LLP as auditor.				
				11.	To authorise the Directors to determine the auditor's remuneration.				_
				12.] [
				13. Spe	To authorise the Directors to allot shares. scial Resolutions] [
				14.	Authority to disapply pre-emption rights.] [
				15.	Additional authority to disapply pre-emption rights.] []
				16.	To authorise the Company to make market purchases of its own shares.] [
1				17. Ord	That a general meeting other than an Annual General Meeting may be called on not less than 14 clear days' notice.] []
Signature				18.	To approve the adoption of a new Sharesave plan.	Ī	1 [<u> </u>
In the case of a Corporation, a letter of representation will be required (in accorda 2006) unless this has already been lodged at registration.	ince with S323	of the Com	ipanies Act						
	eting of D 22 at 10.4	e La Ru 5 am , ar	ne plc to be nd at any	e held	-	intry	Club,		1
Please mark here to indicate that this proxy appoir	ntment is	one of m	nultiple ap	pointm	nents being made. Please use a black pen. Ma inside the box as shown in the			X	
	Fa.,	A ! 4	Vote		_		•	Vote	
Ordinary Resolutions 1. To receive the annual report and accounts for the period ended 26		Against	Withheld	10	For To re-appoint Ernst & Young LLP as auditor.	AQ I	jainst	Withhe	ıa
March 2022.	Ш	Ш	Ш		L			Ш	
2. Approval of the directors' remuneration report.				11	. To authorise the Directors to determine the auditor's remuneration.]			-
3. To re-elect Kevin Loosemore as a Director.				12. To authorise political donations and political expenditure.]			_
4. To re-elect Catherine Ashton as a Director.					3. To authorise the Directors to allot shares.]			
5. To re-elect Nick Bray as a Director.					Decial Resolutions I. Authority to disapply pre-emption rights.]			_
6. To re-elect Ruth Euling as a Director.				15	Additional authority to disapply pre-emption rights.]			
7. To re-elect Rob Harding as a Director.				16	To authorise the Company to make market purchases of its own shares.]			
8. To re-elect Margaret Rice-Jones as a Director.					7. That a general meeting other than an Annual General Meeting may be called on not less than 14 clear days' notice.]			
9. To re-elect Clive Vacher as a Director.				ll l	rdinary Resolution]			-
I/We instruct my/our proxy as indicated on this form. Unless Signature		e instruc Date	ted the pr	oxy ma	ay vote as he or she sees fit or abstain in relation to any busines In the case of a corporation, this proxy must be give				
	_	<u>) </u>	<u> </u>	Y Y Y	common seal or be signed on its behalf by an attorr authorised, stating their capacity (e.g. director, secr	ey or	office		

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All Correspondence to:

Computershare Investor Services PLC The Pavilions, Bridgwater Road Bristol, BS99 6ZY Tel: +44 (0)370 703 6375

IMPORTANT NOTICE

If you are in any doubt as to what action to take please consult an appropriate independent advisor

Shareholder Reference Number (SRN)

Help reduce the environmental impact of your communications

Dear shareholder

As a shareholder, you can help reduce the environmental impact of your communications by choosing to receive your shareholder communications in electronic form.

The Companies Act allows the default option for receiving and accessing shareholder communications (including your annual report) to be via a company's website. You now have the choice of receiving an email when your annual report and other shareholder communications become available or continuing to receive a printed copy.

Please select one of the options opposite

If you do not indicate your preference to us by **25 August 2022** shareholder communications will be supplied to you by means of the website and information on accessing your shareholder communications online will be posted to you at the time of the mailing.

If you have any questions about this letter please refer to the back of this letter for more details.

Yours sincerely

Jane Hyde Company Secretary

Marsh

What are your options?

Option 1

Elect for ecommunications



www.investorcentre.co.uk/ ecomms

Or by providing us with your e-mail address on the form overleaf.

You will receive an email notification when your shareholder communications become available online.

Option 2

To continue receiving printed copies of your shareholder communications on the reverse form.



Like the sound of ecommunications?

You can also manage your shareholding online. Investor Centre is our free self-service website. Register at **www.investorcentre.co.uk** and manage your shareholding with ease!



Please make your selection



Receive email notifications when your shareholder communications are available online Please submit your email address and SRN by visiting our Investor Centre website:

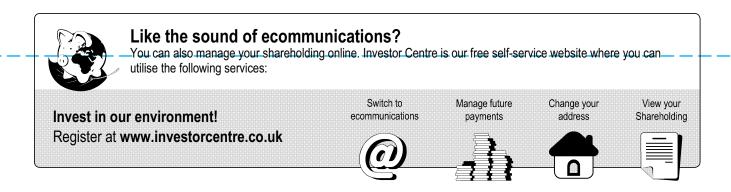


www.investorcentre.co.uk/ecomms

SRN:

! YOUR SRN IS IMPORTANT, PLEASE KEEP IT IN A SAFE PLACE.

By providing your email address and SRN above you will no longer receive paper copies of annual reports or other communications that are available electronically. Instead you will receive emails advising you when and how to access documents online.



Alternatively enter your email address below and send this form back in the enclosed reply paid envelope.

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