

Attendance card for ordinary shareholders Annual General Meeting of Whitbread PLC

You may submit your proxy electronically using the Share Portal service at www.whitbread-shares.com.
If you have not already registered for the Share Portal, you will need your Investor Code below.

The Whitbread PLC Annual General Meeting will be held at The Queen Elizabeth II Conference Centre, Broad Sanctuary, Westminster, London SW1P 3EE at 2.00pm on Tuesday 19 June 2012 (see map overleaf).

Only registered shareholders, their proxies or corporate representatives may attend the meeting. However, if you are registered as disabled you may bring a guest. If you have appointed a proxy (other than the Chairman of the meeting) to attend on your behalf please tick the box and give this card to your proxy to bring to the meeting (you must still submit your Form of Proxy not later than 2.00pm on Friday 15 June 2012).

A proxy need not be a shareholder of the Company. Completion of the Form of Proxy does not prevent a shareholder from attending and voting at the meeting.

If you wish to attend the meeting, please bring this card with you and hand it in on arrival.

Signature of person attending

Barcode

Investor
Code

Form of Proxy Annual General Meeting of Whitbread PLC convened for 19 June 2012

Barcode

Investor
Code

I/We hereby appoint the Chairman of the meeting OR the following person

Name
of Proxy

(Please leave this box blank if you have selected the Chairman. Do not insert your own name(s).)

Event Code

Number of shares
proxy appointed over

as my/our proxy* to exercise all or any of my/our rights to attend, speak and vote in respect of my/our voting entitlement on my/our behalf at the Annual General Meeting of the Company to be held at 2.00pm on Tuesday 19 June 2012 and at any adjournment thereof. I have indicated with an 'X' how I/we wish my/our votes to be cast on the following resolutions. Unless otherwise instructed, the proxy may vote as he or she sees fit or abstain in relation to the specific resolutions and any other business of the meeting including amendments to resolutions. Please return this Form of Proxy in the envelope provided.

*If you wish to appoint multiple proxies please see note 2 overleaf and tick here.

Resolutions

	For	Against	Abstain		For	Against	Abstain
1 To receive the Annual Report and Accounts for the year ended 1 March 2012	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	13 To re-elect Christopher Rogers as a director	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
2 To approve the Remuneration Report	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	14 To re-elect Stephen Williams as a director	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
3 To declare a final dividend of 33.75p per ordinary share excluding those shares owned by shareholders who elect, or have elected, to participate in the Scrip	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	15 To re-appoint the auditor	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
4 To elect Susan Hooper as a director	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	16 To authorise the Board to set the auditor's remuneration	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
5 To elect Susan Taylor Martin as a director	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	17 To renew the authority given to the Board to allot shares	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
6 To re-elect Richard Baker as a director	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	18 To approve amendments to the performance conditions relating to future awards under the 2004 Long-Term Incentive Plan	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
7 To re-elect Wendy Becker as a director	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	Special resolutions			
8 To re-elect Ian Cheshire as a director	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	19 To renew the authority given to the Board to allot equity securities for cash other than on a pro rata basis including authority to sell treasury shares	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
9 To re-elect Patrick Dempsey as a director	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	20 To give the Company authority to purchase its ordinary shares	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
10 To re-elect Anthony Habgood as a director	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	21 To authorise the Company to call general meetings other than an Annual General Meeting on reduced notice	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
11 To re-elect Andy Harrison as a director	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>				
12 To re-elect Simon Melliss as a director	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>				

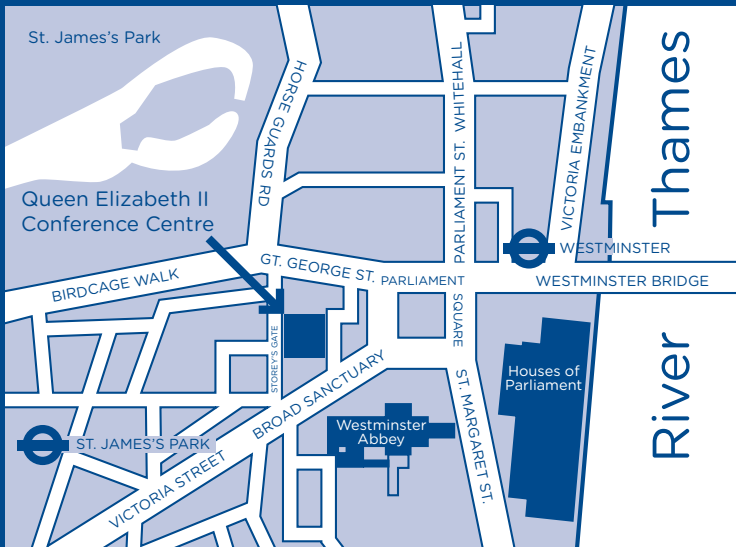
Signature

Date

You may submit your proxy electronically at www.whitbread-shares.com

Annual General Meeting of Whitbread PLC

The Whitbread PLC AGM will be held at The Queen Elizabeth II Conference Centre, Broad Sanctuary, Westminster, London SW1P 3EE at 2.00pm on Tuesday 19 June 2012.



Directions

- The entrance to the Conference Centre is on Broad Sanctuary, opposite Westminster Abbey
- A short walk from Westminster or St James's Park underground stations
- Victoria, Charing Cross and Waterloo main line train stations within 10 minutes
- Easy transport links to London's Heathrow and Gatwick airports
- A short taxi ride from a number of Premier Inn hotels
- 4 car parks nearby. Contact NCP: 0845 050 7080 for details

Notes relating to the Form of Proxy

The Whitbread PLC AGM will be held at The Queen Elizabeth II Conference Centre, Broad Sanctuary, Westminster, London SW1P 3EE at 2.00pm on Tuesday 19 June 2012.

- 1 Every holder of ordinary shares has the right to appoint some other person(s) of their choice, who need not be a shareholder, as his/her proxy to exercise all or any of his/her rights to attend, speak and vote on their behalf at the meeting. If you wish to appoint a person other than the Chairman, please insert the name of your chosen proxy holder in the space provided (see reverse). If the proxy is being appointed in relation to less than your full voting entitlement, please enter in the box next to the proxy holder's name (see reverse) the number of shares in relation to which they are authorised to act as your proxy. If left blank your proxy will be deemed to be authorised in respect of your full voting entitlement (or, if this Form of Proxy has been issued in respect of a designated account for a shareholder, the full voting entitlement for that designated account).
- 2 To appoint more than one proxy, you may photocopy this Form of Proxy. Please indicate in the box next to the proxy holder's name (see reverse) the number of shares in relation to which they are authorised to act as your proxy. Please also indicate by ticking the box provided if the proxy instruction is one of multiple instructions being given. All forms must be signed or sealed in accordance with Note 5 below and should be returned together in the same envelope. No proxy may be authorised to exercise votes which any other proxy has been authorised to exercise.
- 3 The "Abstain" option is provided to enable a shareholder to abstain on any particular resolution. It should be noted that an abstention is not a vote in law and will not be counted in the calculation of the proportion of votes "For" or "Against" a resolution.
- 4 This Form of Proxy is for registered shareholders and must reach the Company's registrars not later than 2.00pm on Friday 15 June 2012 or, in the case that the meeting is adjourned, not less than 48 hours before the time appointed for the adjourned meeting (excluding non-working days).
- 5 You, or your attorney duly authorised in writing, must sign and date the Form of Proxy where indicated. In the case of a corporation, the form must either be executed with the company seal or signed by an authorised officer whose capacity should be stated.
- 6 In the case of joint holdings, any one holder may sign this form. The vote of the senior joint holder who tenders a vote, whether in person or by proxy, will be accepted to the exclusion of the votes of the other joint holders and for this purpose seniority will be determined by the order in which the names stand in the register of shareholders in respect of the joint holding.
- 7 The completion and return of this form will not preclude a shareholder from attending the meeting and voting in person.
- 8 The completed Form of Proxy, together with any power of attorney or other authority under which it is signed, or a duly certified copy thereof, should be returned in the enclosed envelope (no stamp required), to Capita Registrars, The Registry, 34 Beckenham Road, Beckenham, Kent BR3 4TU.
- 9 If you would like to submit your proxy via the Internet, you can do so by accessing the Share Portal at www.whitbread-shares.com and selecting the proxy voting link. If you have not previously registered for electronic communications you will first be asked to register as a new user for which you will require your investor code (printed overleaf), family name and postcode to log in. You can access this site from any Internet-enabled computer.
- 10 To appoint one or more proxies or to give an instruction to a proxy (whether previously appointed or otherwise) via the CREST system, CREST messages must be received by the issuer's agent (ID number RA10) not later than 2.00pm on Friday 15 June 2012 or, in the case that the meeting is adjourned, not less than 48 hours before the time appointed for holding the adjourned meeting (excluding non-working days). For this purpose, the time of receipt will be taken to be the time (as determined by the timestamp generated by the CREST system) from which the issuer's agent is able to retrieve the message. CREST personal members or other CREST sponsored members and those CREST members who have appointed a service provider(s) should contact their CREST sponsor or voting service provider(s) for assistance with appointing proxies via CREST. For further information on CREST procedures please refer to the CREST manual. The Company may treat as invalid a proxy appointment sent by CREST in the circumstances set out in Regulation 35(5)(a) of the Uncertificated Securities Regulations 2001.