



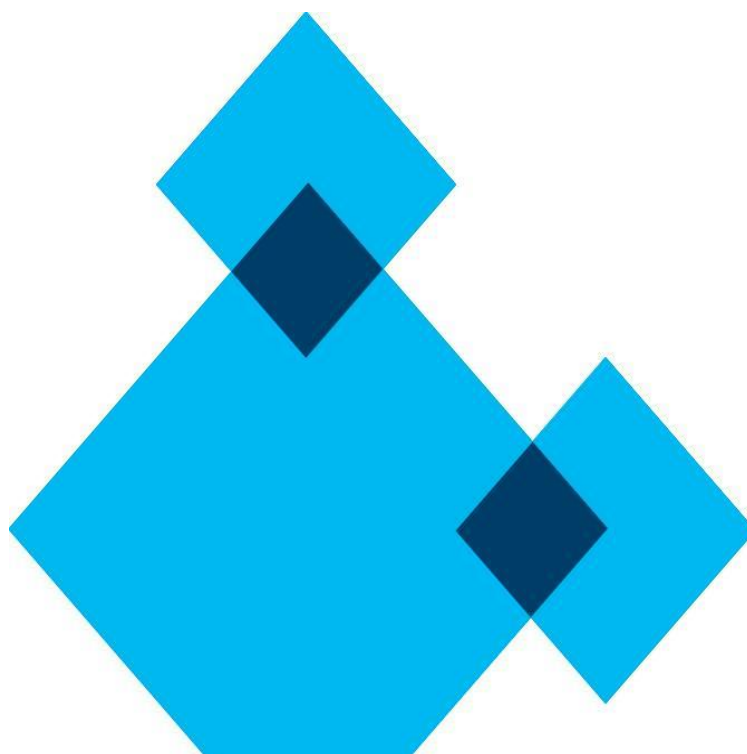
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## CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS

For the three months ended March 31, 2021 and 2020

*Unaudited*

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## MANAGEMENT'S REPORT

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The accompanying consolidated financial statements of Aimia Inc. are the responsibility of management and have been approved by the Board of Directors. The consolidated financial statements have been prepared by management in accordance with Canadian generally accepted accounting principles, which are International Financial Reporting Standards ("IFRS"). The consolidated financial statements include some amounts and assumptions based on management's best estimates which have been derived with careful judgment.

In fulfilling its responsibilities, management of the corporation has developed and maintains a system of internal accounting controls. These controls are designed to provide reasonable assurance that the financial records are reliable for preparation of the financial statements. The Board of Directors reviews and approves the corporation's consolidated financial statements.

May 13, 2021

*(signed) "Philip Mittleman"*

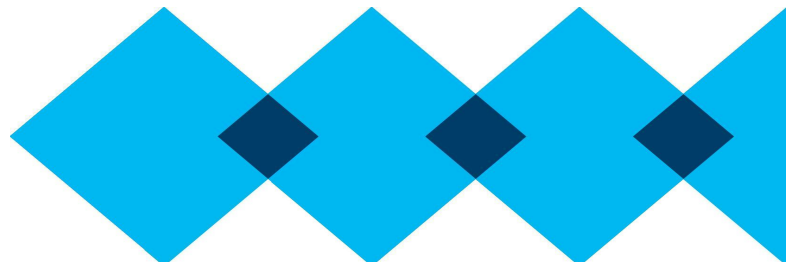
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PHILIP MITTLEMAN  
Chief Executive Officer

*(signed) "Steven Leonard"*

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STEVEN LEONARD  
Chief Financial Officer





## CONSOLIDATED STATEMENTS OF OPERATIONS

|                                                                       |         | Three Months Ended March 31, |                                         |
|-----------------------------------------------------------------------|---------|------------------------------|-----------------------------------------|
| (in millions of Canadian dollars, except share and per share amounts) |         | 2021                         | 2020                                    |
|                                                                       |         | (unaudited)                  | (unaudited)<br>(Restated -<br>Note 2f)) |
| <b>Income</b>                                                         |         |                              |                                         |
| Share of net earnings (loss) of equity-accounted investments          | Note 6  | \$ (4.4)                     | \$ (5.5)                                |
| Net fair value gain on investments in equity instruments              | Note 5  | 5.4                          | —                                       |
| Interest income                                                       |         | 0.2                          | 1.5                                     |
| Revenue from investment management fees                               |         | 0.5                          | —                                       |
|                                                                       |         | 1.7                          | (4.0)                                   |
| <b>Expenses</b>                                                       |         |                              |                                         |
| Compensation and benefits                                             |         | 6.0                          | 2.5                                     |
| Professional, advisory and service fees                               |         | 1.0                          | 2.1                                     |
| Technology and other office expenses                                  |         | 0.8                          | 3.4                                     |
| Fair value loss on contingent consideration                           | Note 12 | 0.9                          | —                                       |
| Other financial expense (income), net                                 |         | (0.2)                        | 0.2                                     |
| Depreciation and amortization                                         |         | 0.3                          | —                                       |
|                                                                       |         | 8.8                          | 8.2                                     |
|                                                                       |         | (7.1)                        | (12.2)                                  |
| <b>Loss before income taxes</b>                                       |         |                              |                                         |
| <b>Income tax (expense) recovery</b>                                  |         |                              |                                         |
| Current                                                               |         | (1.3)                        | (1.3)                                   |
|                                                                       |         | (1.3)                        | (1.3)                                   |
| <b>Net loss from continuing operations</b>                            |         | (8.4)                        | (13.5)                                  |
| Net earnings from discontinued operations                             | Note 13 | —                            | 3.9                                     |
| <b>Net loss</b>                                                       |         | \$ (8.4)                     | \$ (9.6)                                |
| <b>Weighted average number of shares</b>                              |         | 90,922,527                   | 93,838,438                              |
| <b>Earnings (loss) per common share</b>                               |         |                              |                                         |
| Continuing operations - Basic and fully diluted                       | Note 4  | \$ (0.13)                    | \$ (0.18)                               |
| Discontinued operations - Basic and fully diluted                     | Note 4  | —                            | 0.04                                    |
|                                                                       |         | \$ (0.13)                    | \$ (0.14)                               |



## CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)

|                                                                                | Three Months Ended March 31, |                 |
|--------------------------------------------------------------------------------|------------------------------|-----------------|
| (in millions of Canadian dollars)                                              | 2021                         | 2020            |
|                                                                                | (unaudited)                  | (unaudited)     |
| <b>Net loss</b>                                                                | <b>\$ (8.4)</b>              | <b>\$ (9.6)</b> |
| <b>Other comprehensive income (loss):</b>                                      |                              |                 |
| <i>Items that may be reclassified subsequently to net earnings (loss)</i>      |                              |                 |
| Foreign currency translation adjustments                                       | (2.2)                        | 7.9             |
| <i>Items that will not be reclassified subsequently to net earnings (loss)</i> |                              |                 |
| Defined benefit plans actuarial losses, net of tax                             | —                            | (0.3)           |
| <b>Other comprehensive income (loss)</b>                                       | <b>(2.2)</b>                 | <b>7.6</b>      |
| <b>Comprehensive loss</b>                                                      | <b>\$ (10.6)</b>             | <b>\$ (2.0)</b> |
| <b>Comprehensive income (loss):</b>                                            |                              |                 |
| Continuing operations                                                          | (10.6)                       | (5.5)           |
| Discontinued operations                                                        | —                            | 3.5             |
|                                                                                | <b>\$ (10.6)</b>             | <b>\$ (2.0)</b> |



## CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

| As at                                    |              | March 31,   | December 31, |
|------------------------------------------|--------------|-------------|--------------|
| (in millions of Canadian dollars)        |              | 2021        | 2020         |
|                                          |              | (unaudited) |              |
| <b>ASSETS</b>                            |              |             |              |
| <i>Current assets</i>                    |              |             |              |
| Cash and cash equivalents                |              | \$ 134.8    | \$ 146.1     |
| Restricted cash and cash held in escrow  | Note 13      | 0.5         | 0.5          |
| Short-term investments                   | Note 5       | 27.8        | 18.7         |
| Income taxes receivable                  |              | 1.5         | 3.1          |
| Accounts receivable                      |              | 0.5         | 4.0          |
| Prepaid expenses and deposits            |              | 1.2         | 1.5          |
| Receivable from related party            | Note 13      | —           | 4.6          |
| Assets held for sale                     | Note 6       | 15.3        | —            |
|                                          |              | 181.6       | 178.5        |
| <i>Long-term assets</i>                  |              |             |              |
| Long-term investments                    | Note 5       | 89.4        | 72.4         |
| Equity-accounted investments             | Note 6       | 115.4       | 146.4        |
| Customer Relationships                   | Note 12      | 1.5         | 1.8          |
| Goodwill                                 | Note 12      | 10.9        | 11.1         |
| Other long-term assets                   | Note 11B     | 33.9        | 34.0         |
|                                          |              | \$ 432.7    | \$ 444.2     |
| <b>LIABILITIES AND EQUITY</b>            |              |             |              |
| <i>Current liabilities</i>               |              |             |              |
| Accounts payable and accrued liabilities |              | \$ 2.1      | \$ 3.5       |
| Accounts payable to related party        | Note 13      | 0.1         | 0.9          |
|                                          |              | 2.2         | 4.4          |
| <i>Long-term liabilities</i>             |              |             |              |
| Other long-term liabilities              |              | 13.0        | 8.5          |
|                                          |              | 15.2        | 12.9         |
| <b>Total equity</b>                      |              | 417.5       | 431.3        |
|                                          |              | \$ 432.7    | \$ 444.2     |
| <b>Contingencies and commitments</b>     | Notes 7 & 10 |             |              |

Approved by the Board of Directors

(signed) Karen Basian

Karen Basian  
Director

(signed) Jordan G. Teramo

Jordan G. Teramo  
Director



## CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY

| For the three months ended March 31, 2020 and 2021<br>(unaudited) | Common<br>shares<br>outstanding | Share<br>capital | Retained<br>earnings<br>(deficit) | Accumulated<br>other<br>comprehensive<br>income (loss) | Contributed<br>surplus | Total equity |
|-------------------------------------------------------------------|---------------------------------|------------------|-----------------------------------|--------------------------------------------------------|------------------------|--------------|
| (In millions of Canadian dollars, except share amounts)           |                                 |                  |                                   |                                                        |                        |              |
| <b>Balance, December 31, 2019</b>                                 | 93,848,235                      | \$ 231.7         | \$ (2,083.7)                      | \$ 9.8                                                 | \$ 2,277.8             | \$ 435.6     |
| <b>Total comprehensive income (loss)</b>                          |                                 |                  |                                   |                                                        |                        |              |
| Net loss                                                          |                                 |                  | (9.6)                             |                                                        |                        | (9.6)        |
| Other comprehensive income (loss):                                |                                 |                  |                                   |                                                        |                        |              |
| Foreign currency translation adjustments                          |                                 |                  |                                   | 7.9                                                    |                        | 7.9          |
| Defined benefit plans actuarial losses, net of tax                |                                 |                  | (0.3)                             | —                                                      |                        | (0.3)        |
| Total comprehensive income (loss)                                 | —                               | —                | (9.9)                             | 7.9                                                    | —                      | (2.0)        |
| <b>Transactions with owners, recorded directly in equity</b>      |                                 |                  |                                   |                                                        |                        |              |
| Common shares repurchased                                         | (9,906)                         |                  |                                   |                                                        |                        | —            |
| Dividends                                                         | Note 8                          |                  | (3.2)                             |                                                        |                        | (3.2)        |
| Accretion related to stock-based compensation plans               |                                 |                  |                                   |                                                        | 0.2                    | 0.2          |
| Total contributions by and distributions to owners                | (9,906)                         | —                | (3.2)                             | —                                                      | 0.2                    | (3.0)        |
| <b>Balance, March 31, 2020</b>                                    | 93,838,329                      | \$ 231.7         | \$ (2,096.8)                      | \$ 17.7                                                | \$ 2,278.0             | \$ 430.6     |
| <b>Balance, December 31, 2020</b>                                 | 92,488,212                      | \$ 235.9         | \$ (2,100.8)                      | \$ 30.8                                                | \$ 2,265.4             | \$ 431.3     |
| <b>Total comprehensive income (loss)</b>                          |                                 |                  |                                   |                                                        |                        |              |
| Net loss                                                          |                                 |                  | (8.4)                             |                                                        |                        | (8.4)        |
| Other comprehensive income (loss):                                |                                 |                  |                                   |                                                        |                        |              |
| Foreign currency translation adjustments                          |                                 |                  |                                   | (2.2)                                                  |                        | (2.2)        |
| Total comprehensive income (loss)                                 | —                               | —                | (8.4)                             | (2.2)                                                  | —                      | (10.6)       |
| <b>Transactions with owners, recorded directly in equity</b>      |                                 |                  |                                   |                                                        |                        |              |
| Dividends                                                         | Note 8                          |                  | (3.2)                             |                                                        |                        | (3.2)        |
| Total contributions by and distributions to owners                | —                               | —                | (3.2)                             | —                                                      | —                      | (3.2)        |
| <b>Balance, March 31, 2021</b>                                    | 92,488,212                      | \$ 235.9         | \$ (2,112.4)                      | \$ 28.6                                                | \$ 2,265.4             | \$ 417.5     |

The accompanying notes are an integral part of these condensed interim consolidated financial statements.



# CONSOLIDATED STATEMENTS OF CASH FLOWS

Three Months Ended March 31,

(in millions of Canadian dollars)

|                                                                                                    |          | 2021         | 2020         |
|----------------------------------------------------------------------------------------------------|----------|--------------|--------------|
|                                                                                                    |          | (unaudited)  | (unaudited)  |
| <b>CASH FLOWS FROM (USED IN)</b>                                                                   |          |              |              |
| <b>Operating activities</b>                                                                        |          |              |              |
| Net earnings (loss)                                                                                |          | \$ (8.4)     | \$ (9.6)     |
| Adjustments for:                                                                                   |          |              |              |
| Depreciation and amortization                                                                      |          | 0.3          | 1.1          |
| Share-based compensation and other performance awards                                              |          | 3.5          | (0.1)        |
| Share of net (earnings) loss of equity-accounted investments                                       |          | 4.4          | 5.1          |
| Net financial income                                                                               |          | (0.4)        | (1.3)        |
| Income tax expense                                                                                 |          | 1.3          | 0.3          |
| Net fair value gain on investments in equity instruments                                           |          | (5.4)        | —            |
| Fair value loss on contingent consideration                                                        | Note 12  | 0.9          | —            |
| Changes in operating assets and liabilities                                                        | Note 11C | 2.1          | (12.9)       |
| Other                                                                                              |          | 0.5          | 0.2          |
|                                                                                                    |          | 7.2          | (7.6)        |
| Cash used in operating activities before the following items:                                      |          | (1.2)        | (17.2)       |
| Distributions received from equity-accounted investments                                           | Note 6   | 9.8          | 9.5          |
| Purchases of short-term investments in equity instruments                                          | Note 5   | (4.4)        | —            |
| Interest received                                                                                  |          | 0.2          | 1.2          |
| Interest paid                                                                                      |          | —            | (0.2)        |
| Income taxes (paid) refunded, net                                                                  |          | 0.2          | (19.1)       |
| Net cash used in operating activities                                                              | Note 13  | 4.6          | (25.8)       |
| <b>Investing activities</b>                                                                        |          |              |              |
| Net proceeds from (payments for) the disposal of businesses and other assets, net of cash disposed | Note 13  | 4.3          | —            |
| Purchase of long-term investments in equity instruments                                            | Note 5   | (16.5)       | —            |
| Proceeds from disposal of corporate and government bonds                                           | Note 5   | —            | 48.6         |
| Restricted cash                                                                                    |          | —            | 3.1          |
| Net cash from investing activities                                                                 |          | (12.2)       | 51.7         |
| <b>Financing activities</b>                                                                        |          |              |              |
| Dividends                                                                                          | Note 8   | (3.2)        | (3.2)        |
| Repurchase of common shares                                                                        |          | —            | (0.1)        |
| Principal elements of lease payments                                                               |          | —            | (0.4)        |
| Net cash used in financing activities                                                              |          | (3.2)        | (3.7)        |
| Net change in cash and cash equivalents                                                            |          | (10.8)       | 22.2         |
| Translation adjustment related to cash                                                             |          | (0.5)        | 1.6          |
| Cash and cash equivalents, beginning of period                                                     |          | 146.1        | 98.6         |
| <b>Cash and cash equivalents, end of period</b>                                                    |          | <b>134.8</b> | <b>122.4</b> |

The accompanying notes are an integral part of these condensed interim consolidated financial statements.

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# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Tables in millions of Canadian dollars, except share and per share amounts)

*Unaudited*

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## THESE FINANCIAL STATEMENTS CONTAIN THE FOLLOWING NOTES:

|     |                                                                     |    |
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# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Tables in millions of Canadian dollars, except share and per share amounts)

Unaudited

## 1. STRUCTURE OF THE CORPORATION

Aimia Inc. ("Aimia" or the "Corporation") was incorporated on May 5, 2008 under the *Canada Business Corporations Act*. The registered and head office of Aimia is located at 176 Yonge Street, Office 06-128, Toronto, Ontario, M5C 2L7.

The Corporation is a holding company with a focus on long-term investments in public and private companies, on a global basis, through controlling or minority stakes.

Aimia, through its own operations and those of its subsidiaries, currently operates two reportable and operating segments, namely, Holdings and Investment Management (*Note 3*).

### Holdings

Holdings includes Aimia's long-term investments comprised of a 48.9% equity stake in PLM, the owner and operator of Club Premier, a Mexican coalition loyalty program, a 48.7% equity stake in Kognitiv Corporation ("Kognitiv"), a B2B technology company enabling collaborative commerce, a 20% equity stake in BIGLIFE, the operator of BIG Rewards, AirAsia's loyalty program, a 10.85% stake in Clear Media Limited, an outdoor advertising firm in China as well as various minority investments in public securities.

Holdings also includes central operating costs, including costs related to public company disclosure and Board costs, executive leadership, finance and administration.

### Investment Management

Investment Management includes Mittleman Investment Management ("MIM") a SEC-registered investment adviser that provides discretionary portfolio management to institutional investors and high-net-worth individuals (*Note 12*).

### Discontinued Operations (*Note 13*)

Discontinued operations include the results of Aimia's former Loyalty Solutions segment until June 18, 2020, the date of the closing of the transaction with Kognitiv.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Tables in millions of Canadian dollars, except share and per share amounts)

Unaudited

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

### BASIS OF PREPARATION

#### (a) Statement of Compliance

These condensed unaudited consolidated interim financial statements ("interim financial statements") were prepared in accordance with International Financial Reporting Standards ("IFRS"), as issued by the International Accounting Standards Board ("IASB"), and in compliance with International Accounting Standard 34 - Interim Financial Reporting ("IAS 34"). Accordingly, certain information and note disclosures normally included in the audited annual consolidated financial statements have been omitted or condensed. These interim financial statements should be read in conjunction with the Corporation's audited annual consolidated financial statements for the year ended December 31, 2020.

The interim financial statements include all adjustments considered necessary by management to fairly state the Corporation's results of operations, financial position and cash flows. The operating results for interim periods are not necessarily indicative of results that may be expected for any other interim period or for the full year.

These interim financial statements were authorized for issue by the Corporation's Board of Directors on May 13, 2021.

#### *Impact of COVID-19 on the condensed interim financial statements*

Over the past months, we have seen the impact that the COVID-19 pandemic is having on human health, the global economy and associated government measures to curb the spread of the virus, which includes varying degrees of self-quarantine and border closures. Aimia has been addressing the COVID-19 situation, working to mitigate the potential impacts on our employees and business. Aimia has the ability to perform its activities as a holding company by working remotely without significant disruption.

However, the pandemic is impacting the operations of our investments or certain of their partners to various degrees, which are detailed below.

#### *i. PLM Coalition Program*

The PLM coalition program has been impacted by COVID-19. The most significant impact has been on Aeromexico, the airline partner of PLM due to unprecedented border closures and travel restrictions. As the activities of Aeromexico are reduced, the cash inflows of PLM are reduced given lower points accumulation by the program members who accumulate on Aeromexico flights. In addition, the pandemic has impacted businesses and consumers credit card spending which has adversely impacted cash inflows of the program. Partially offsetting these impacts are lower cash outflows due to a significant reduction in points redemption by the program members with respect to airline rewards and cost cutting initiatives put in place by PLM to mitigate the lower levels of operating margins generated.

On June 30, 2020, Aeromexico commenced proceedings under Chapter 11 of the United States Bankruptcy Code ("Chapter 11") to implement a court supervised financial restructuring, while continuing to serve its customers. At this

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Tables in millions of Canadian dollars, except share and per share amounts)

*Unaudited*

time, the financial restructuring of Aeromexico is still ongoing and it is too early to assess the final outcome for the receivables from Aeromexico that PLM holds. However, a \$15.4 million (US\$11.5 million) expected credit loss provision has been recorded in the results of PLM related to certain unsecured receivables from Aeromexico in the twelve months ended December 31, 2020, which impacted Aimia's share of net earnings from PLM.

In October 2020, the United States Bankruptcy Court approved on a final basis Aeromexico's Debtor-in-possession ("DIP") financing facility for up to US\$1.0 billion, consisting of a senior secured Tranche 1 facility of US\$200.0 million, and a senior secured Tranche 2 facility of US\$800.0 million. In addition, the airline has since renegotiated terms with its suppliers, including aircraft lessors, and with its unionized labor forces to improve its cost structure and liquidity.

As long as various travel restrictions remain in place, Aimia anticipates reduced cash flows and net earnings for PLM compared to pre-pandemic levels as a result of the reduced air travel demand and capacity of Aeromexico. While Aimia cannot predict the full impact or exact timing for when these adverse conditions may improve, Aimia does not expect these conditions to be permanent. As such, Aimia does not expect the long-term profitability of the program to be affected significantly at this time. Consequently, taking into consideration that previous calculations show that the investment's recoverable value is significantly greater than its carrying amount, Aimia did not consider that the current pandemic nor Aeromexico's Chapter 11 proceedings would have eliminated that difference. This conclusion is based mainly on the following analysis and assumptions:

- PLM's carrying amount as of March 31, 2021 is \$46.0 million, which is significantly lower than various valuation markers of that investment, including, but not limited to, previous independent appraisals, a previous unsolicited public offer to purchase the program which Aimia refused, as well as a 7 year option to purchase Aimia's 48.9% equity interest in PLM at a price of US\$400 million for Aimia's equity interest or at an Adjusted EBITDA multiple of 7.5x, whichever is greater, plus Aimia's pro-rata share of cash held by PLM, net of any third party financial debt;
- While the airline is an important partner of the program, PLM is not an airline operator and does not have a similar fixed cost structure, nor is it solely dependent on Aeromexico to operate at pre-COVID-19 levels to generate positive earnings itself. For the year ended December 31, 2020, PLM reported net earnings of \$30.2 million, including \$26.1 million in the fourth quarter, and \$5.2 million for the three months ended March 31, 2021 despite the operations slowdown since the beginning of the pandemic and the expected credit loss recorded in 2020 stated above (refer to *Note 6*);
- During the three months ended March 31, 2021, the PLM board of directors approved a distribution of US\$16.1 million, of which Aimia received its share of \$9.8 million (US\$7.9 million);
- The current carrying value of PLM represents an implied multiple of 2.8x of 2020 earnings before net financial expense and income tax expense, which is significantly lower than the Adjusted EBITDA multiple stated in the option granted to Aeromexico and comparable company multiples;
- Various operating metrics of Aeromexico have been showing a month over month recovery during the second half of 2020. Q1 2021 operating metrics are also trending above 2020 post-pandemic levels;
- Aimia currently expects that the court supervised financial restructuring will provide the airline additional liquidity and the ability to cut costs during this unprecedented reduction in airline travel, and that Aeromexico will exit Chapter 11 proceedings with an enhanced capital structure as a going concern.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Tables in millions of Canadian dollars, except share and per share amounts)

Unaudited

## ii. BIGLIFE Coalition Program

The BIGLIFE coalition program has been impacted by COVID-19. The pandemic has significantly impacted the business of AirAsia Berhad, the anchor airline partner and majority shareholder of the BIGLIFE joint venture due to unprecedented border closures and travel restrictions (which included the reinstatement of the Malaysian Government Movement Control Order in January and February 2021). It has also significantly affected AirAsia X, the long haul carrier operating under the AirAsia banner and a program partner of BIGLIFE. As the activities of AirAsia are reduced, the cash inflows of BIGLIFE are reduced given lower points accumulation by the program members who accumulate on AirAsia flights. In addition, the pandemic has impacted businesses and consumers credit card spending which has adversely impacted cash inflows of the program. Partially offsetting these impacts are lower cash outflows due to a significant reduction in points redemption by the program members with respect to airlines rewards and cost cutting initiatives put in place by BIGLIFE to mitigate the lower levels of operating margins generated.

Both airline partners have announced financing plans to facilitate an injection of fresh equity in light of the liquidity constraints faced during these adverse conditions. At this time, AirAsia Berhad has raised MYR300.0 million in debt in 2020 and undertook a private placement initiative for the issuance of up to 20% of the total number of issued shares of the company. The first and second tranches of that private placement were completed with AirAsia Berhad raising approximately MYR337.0 million. Aimia participated in the second tranche of the private placement and subscribed for 35.6 million of common shares for an amount of \$9.4 million (US\$7.5 million). Refer to *Note 5* for more details.

Also, during the three months ended March 31, 2021, Aimia entered into a binding memorandum of understanding with AirAsia Berhad to sell Aimia's investment in BIGLIFE in exchange of 85.9 million of new common shares of AirAsia Berhad. On April 14, 2021, the parties entered into a share sale and purchase agreement under the same terms. This agreement is subject to AirAsia Berhad shareholders approval as well as approval from Bursa Malaysia Securities Berhad ("Bursa Securities") on the listing of and quotation for the shares on the Main Market of Bursa Securities. As of May 13, 2021, those common shares had a value of approximately \$21.4 million, which is significantly higher than BIGLIFE's carrying amount of \$15.3 million at March 31, 2021. If approved, the transaction will generate a gain equivalent to the difference between the fair value of those shares and the carrying amount of the investment in BIGLIFE at transaction close. The investment is presented as assets held for sale on the statement of financial position as at March 31, 2021.

## iii. Kognitiv

The Loyalty Solutions activities that Aimia contributed into Kognitiv (*Note 13*) did not experience a significant reduction in business caused by COVID-19 mainly because of its diversified portfolio of clients, its business model centered around subscription-based loyalty platforms and its ability to deliver loyalty services to customers remotely. However, Kognitiv's services provided to the travel and hospitality industries have been impacted by the travel restrictions and border closures. As new COVID variants emerge and travel restrictions are extended, there will be delays in the execution of the initial business plan. These delays, combined with the operating loss of the company since transaction date was considered to be an indication that Kognitiv's carrying amount might be impaired and thus, Aimia tested the investment for impairment as of December 31, 2020. Based on the results of the impairment test, the carrying amount of the Kognitiv investment was determined to be lower than its recoverable value and therefore, no impairment has been recorded.

In March 2021, Kognitiv announced a sales transaction and partnership agreement with IRI, a provider of big data, predictive analytics and forward-looking insights for CPG, OTC health care organizations, retailers, financial services

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Tables in millions of Canadian dollars, except share and per share amounts)

Unaudited

and media companies. IRI acquired from Kognitiv the Intelligent Shopper Solutions ("ISS") business. Through the partnership agreement, IRI and ISS will also explore opportunities for IRI's retail clients to leverage Kognitiv's Platform-as-a-Service to scale their partnerships, connect peer-to-peer and deliver new value to consumers through their ecosystem. The transaction generated significant upfront proceeds that have strengthened Kognitiv's cash position as of March 31, 2021, with remaining proceeds scheduled to be received by Kognitiv over the next four years. ISS operations are presented as discontinued operations in Kognitiv's summarized statement of operations presented in *Note 6*.

As expected, Kognitiv reported a loss for the three months ended March 31, 2021. Aimia continues to monitor Kognitiv's performance against its revised business plan. There has been no indicators of impairment identified for the three months ended March 31, 2021.

## iv. Clear Media

Clear Media's revenues began to decline substantially in February 2020 amid the outbreak of COVID-19 which further slowed China's economic growth, negatively impacted customers' advertising spend and reduced demand for advertising space. In its March 17, 2021 Annual Results Announcement, Clear Media indicated that its revenue bottomed in March 2020 (prior to Aimia's investment in Clear Media) and that its revenue had been recovering in the second quarter of 2020. The recovery in total monthly revenue continued in the third and fourth quarter of 2020. Total revenue in the fourth quarter of 2020 also slightly exceeded the level of the same period in the prior year. Clear Media further indicated that, in the absence of any significant recurrence of COVID-19 pandemic or adverse macro-economic development, the 2021 total revenue is expected to be materially more than in 2020. The investment in the equity instruments of Clear Media is recorded at fair value at each reporting period. The assumptions and estimates used in the valuation of Clear Media are described in *Note 5*.

Aimia continues to monitor the COVID-19 impacts on its investments closely.

## (b) Basis of Measurement

These interim consolidated financial statements have been prepared on the historical cost basis except for the following balance sheet items:

- Investments in equity instruments are measured at fair value (*Note 5*);
- Liabilities for cash-settled share-based payment arrangements are measured at fair value;
- Contingent consideration related to business acquisition is measured at fair value (*Note 12*).

## (c) Presentation Currency

These interim consolidated financial statements are expressed in Canadian Dollars.

## (d) Use of Estimates and Judgments

The preparation of financial statements requires the use of certain critical accounting estimates. It also requires management to exercise judgment in applying the Corporation's accounting policies. The areas involving a higher degree of judgment or complexity, or areas where assumptions and estimates are significant to the financial statements are the same as those set out in *Note 2* of the Corporation's audited annual consolidated financial statements for the year ended December 31, 2020.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Tables in millions of Canadian dollars, except share and per share amounts)

Unaudited

In addition, information about assumptions and estimation uncertainties described below with a significant risk of resulting in material adjustments within the next year are included within the following notes:

- Impact of COVID-19 on the value of Aimia's investments that are not publicly traded. Refer to section (Note 2(a)) above;
- Measurement of the fair value of the investment in Clear Media (Note 5);
- Contingent liabilities (Note 7);
- Income tax (Notes 7 & 11B).

## (e) Accounting Policies

These interim financial statements have been prepared using the same accounting policies as those presented in the Corporation's audited annual consolidated financial statements for the year ended December 31, 2020, except as described below.

### Adoption of revised accounting standards

The Corporation has adopted the following revised standards as detailed below:

#### IFRS 9/IAS 39 Interest rate benchmark reform (Phase II)

The IASB issued amendments to IFRS 9, IAS 39 and IFRS 7 representing the finalization of Phase II to address issues that might affect financial reporting when an existing interest rate benchmark is replaced with an alternative benchmark interest rate. The amendments are effective for annual reporting periods beginning on or after January 1, 2021. The amendments did not have any impact on its consolidated financial statements.

#### IFRS 16 COVID-19 rent concession amendment

The IASB published an amendment to IFRS 16 that provides an optional practical expedient for lessees from assessing whether a rent concession related to COVID-19 is a lease modification. The amendments are effective for annual reporting periods beginning on or after January 1, 2021. The amendment did not have any impact on its consolidated financial statements.

## (f) Change in presentation of expenses

The disposal of the Loyalty Solutions business (Note 13) combined with the change in the corporate strategy to become a holding company represented a significant change in the nature of the Corporation's operations. As a result of this change, the format of the consolidated statements of operations has been reorganized to reflect the new nature of Aimia's ongoing activities. While the Corporation has kept the same presentation of expenses by nature and continues to disclose the discontinued operations of Loyalty Solutions results per this format, certain expenses are not significant for Aimia as a holding company. Therefore, expenses formerly presented separately as Technology, Rent and office costs, Travel and employee expenses and Other have been combined into the new "Technology and other office expenses" label. This reorganization has been applied retrospectively.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Tables in millions of Canadian dollars, except share and per share amounts)

*Unaudited*

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## 3. SEGMENTED INFORMATION

As of March 31, 2021, Aimia, through its own operations and those of its subsidiaries, operates two reportable and operating segments, namely, Holdings and Investment Management. For each of the operating segments, the Corporation's Group Chief Executive Officer review internal management reports on a monthly basis.

The Holdings segment includes Aimia's long-term investments comprised of a 48.9% equity stake in PLM, the owner and operator of Club Premier, a Mexican coalition loyalty program, a 48.7% equity stake in Kognitiv, a B2B technology company enabling collaborative commerce, a 20% equity stake in travel technology company BIGLIFE, the operator of BIG Rewards, AirAsia's loyalty program, a 10.85% stake in Clear Media Limited, an outdoor advertising firm in China as well as various minority investments in public securities. Holdings also includes central operating costs, including costs related to public company disclosure and Board costs, executive leadership, finance and administration.

The Investment Management segment includes Mittleman Investment Management, a SEC-registered investment adviser of the same name that provides discretionary portfolio management to institutional investors and high-net-worth individuals.

Accounting policies applied for the Holdings and Investment Management segments are identical to those used for the purposes of the consolidated financial statements.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Tables in millions of Canadian dollars, except share and per share amounts)

Unaudited

The table below summarizes the relevant financial information by operating segment:

| Three Months Ended March 31,                                 |          |        |                       |                     |                               |        |
|--------------------------------------------------------------|----------|--------|-----------------------|---------------------|-------------------------------|--------|
|                                                              | 2021     | 2020   | 2021                  | 2020 <sup>(c)</sup> | 2021                          | 2020   |
| Operating Segment                                            | Holdings |        | Investment Management |                     | Total (Continuing operations) |        |
| Share of net earnings (loss) of equity-accounted investments | (4.4)    | (5.5)  | —                     | —                   | (4.4)                         | (5.5)  |
| Net fair value gain on investments in equity instruments     | 5.4      | —      | —                     | —                   | 5.4                           | —      |
| Interest Income                                              | 0.2      | 1.5    | —                     | —                   | 0.2                           | 1.5    |
| Revenue from investment management fees                      | —        | —      | 0.5                   | —                   | 0.5                           | —      |
| Total Income                                                 | 1.2      | (4.0)  | 0.5                   | —                   | 1.7                           | (4.0)  |
| Compensation and benefits                                    | 5.5      | 2.5    | 0.5                   | —                   | 6.0                           | 2.5    |
| Professional, advisory and service fees                      | 0.9      | 2.1    | 0.1                   | —                   | 1.0                           | 2.1    |
| Technology and other office expenses                         | 0.8      | 3.4    | —                     | —                   | 0.8                           | 3.4    |
| Fair value loss on contingent consideration                  | 0.9      | —      | —                     | —                   | 0.9                           | —      |
| Other financial expense (income), net                        | (0.2)    | 0.2    | —                     | —                   | (0.2)                         | 0.2    |
| Depreciation and amortization                                | —        | —      | 0.3                   | —                   | 0.3                           | —      |
| Total Expenses                                               | 7.9      | 8.2    | 0.9                   | —                   | 8.8                           | 8.2    |
| Loss before income taxes <sup>(a)</sup>                      | (6.7)    | (12.2) | (0.4)                 | —                   | (7.1)                         | (12.2) |
| Total assets <sup>(b)</sup>                                  | 431.1    | 352.4  | 1.6                   | —                   | 432.7                         | 352.4  |

- (a) The reconciliation of the consolidated earnings (loss) before income taxes to the consolidated net earnings (loss) for the years March 31, 2021 and March 31, 2020 is presented in the consolidated statements of operations.
- (b) Total assets for 2020 financial information does not include assets in amount of \$176.8 million that were held by Aimia's subsidiaries included in the Loyalty Solutions segment now presented as discontinued operations.
- (c) The Corporation acquired the MIM operations on June 19, 2020.

## 4. EARNINGS (LOSS) PER COMMON SHARE

| Three Months Ended March 31,                                                  |                  |                  |
|-------------------------------------------------------------------------------|------------------|------------------|
|                                                                               | 2021             | 2020             |
| Net earnings (loss) attributable to equity holders of the Corporation         | (8.4)            | (9.6)            |
| Deduct: Dividends declared on preferred shares related to the period (Note 8) | (3.2)            | (3.2)            |
| Net earnings (loss) attributable to common shareholders                       | (11.6)           | (12.8)           |
| Weighted average number of basic and diluted common shares <sup>(a)</sup>     | 90,922,527       | 93,838,438       |
| <b>Earnings (loss) per common share – Basic and fully diluted</b>             | <b>\$ (0.13)</b> | <b>\$ (0.14)</b> |
| Continuing operations - Basic and fully diluted                               | \$ (0.13)        | \$ (0.18)        |
| Discontinued operations - Basic and fully diluted                             | —                | 0.04             |

- (a) The weighted average number of basic common shares calculation excludes common shares issued and deposited in escrow as part of the MIM transaction (Note 12) as they are still subject to forfeitures as of March 31, 2021.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Tables in millions of Canadian dollars, except share and per share amounts)

Unaudited

## 5. FAIR VALUE OF FINANCIAL INSTRUMENTS

### Fair Value Hierarchy

Financial instruments recorded at fair value on the consolidated statement of financial position are classified using a fair value hierarchy that reflects the significance of the inputs used in making the measurements. The fair value hierarchy has the following levels:

Level 1 - valuation based on quoted prices observed in active markets for identical assets or liabilities.

Level 2 - valuation techniques based on inputs that are quoted prices of similar instruments in active markets; quoted prices for identical or similar instruments in markets that are not active; inputs other than quoted prices used in a valuation model that are observable for that instrument; and inputs that are derived principally from or corroborated by observable market data by correlation or other means.

Level 3 - valuation techniques with significant unobservable market inputs.

A financial instrument is classified at the lowest level of the hierarchy for which a significant input has been considered in measuring fair value.

|                                         |           | March 31,   | December 31, |
|-----------------------------------------|-----------|-------------|--------------|
|                                         | Hierarchy | 2021        | 2020         |
| <b>Short-term investments</b>           |           |             |              |
| Investment in JCDecaux                  | Level 1   | 15.3        | 14.1         |
| Investment in Newmark Group             | Level 1   | 12.5        | 4.6          |
| <b>Total</b>                            |           | <b>27.8</b> | <b>18.7</b>  |
| <b>Long-term investments</b>            |           |             |              |
| Investment in Clear Media Limited       | Level 3   | 67.9        | 69.0         |
| Investment in AirAsia Berhad            | Level 1   | 10.6        | —            |
| Special purpose vehicle                 | Level 2   | 6.7         | 3.4          |
| Other investments in equity instruments | Level 1   | 4.2         | —            |
| <b>Total</b>                            |           | <b>89.4</b> | <b>72.4</b>  |

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Tables in millions of Canadian dollars, except share and per share amounts)

Unaudited

|                                                                 | Three Months Ended<br>March 31, |          |
|-----------------------------------------------------------------|---------------------------------|----------|
|                                                                 | 2021                            | 2020     |
| <b>Unrealized fair value gain (loss)</b>                        |                                 |          |
| Investment in JCDecaux                                          | 1.2                             | —        |
| Investment in Newmark Group                                     | 3.5                             | —        |
| Investment in AirAsia Berhad                                    | 1.2                             | —        |
| Investment in Clear Media                                       | (1.1)                           | —        |
| Special purpose vehicle                                         | 0.2                             | —        |
| Other investments in equity instruments                         | 0.4                             | —        |
| <b>Net fair value gain on investments in equity instruments</b> | <b>5.4</b>                      | <b>—</b> |

## Investments in equity instruments of Clear Media Limited

In May 2020, the Corporation invested \$76.2 million (HK\$419.6 million) to acquire 58,774,450 common shares of Clear Media Limited, representing a 10.85% ownership interest in the company. Those common shares were acquired at prevailing market rates through a series of common share purchases in the open market, which included 19.6 million common shares previously held through Mittleman Investment Management's assets under management. Aimia did not acquire control or significant influence in the operations of Clear Media Limited. On July 14, 2020, Clear Media announced that the percentage of the public float of the shares of the company had fallen below 15% and that, at the request of the Clear Media, trading in the shares of Clear Media on The Stock Exchange of Hong Kong Limited were suspended with effect from 9:00 a.m. on July 14, 2020.

As of March 31, 2021, the fair value of the investment in equity instruments of Clear Media Limited has been estimated at \$67.9 million (HK\$7.12 per common share) and is based on a combination of valuation techniques and inputs, including the public offer made by Ever Harmonic Global Ltd. to acquire all outstanding shares of Clear Media that closed on July 13, 2020 at a price of HK\$7.12 per common share and a market approach derived using a multiple of EBITDA as outlined below. Therefore, the resulting unrealized fair value loss to date is almost exclusively due to the strengthening of the Canadian dollar versus the Hong Kong dollar.

The key assumptions used in this valuation includes:

- EBITDA based on historical results (adjusted for change in accounting pronouncements), with historical profitability recovery scenarios by either 2023 or 2024;
- EBITDA (adjusted for change in accounting pronouncements) multiple ranging from 7.5x to 8.0x determined on the basis of publicly available information of comparable companies;
- Discount rates ranging from 17% to 20%;

A change of +/- 1% in the discount rate would have had a +/- \$1.7 million impact on the estimated fair value of Clear Media, while a change of +/- 1.0x in normalized EBITDA multiple would have had a +/- \$9.0 million impact on the estimated fair value.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Tables in millions of Canadian dollars, except share and per share amounts)

*Unaudited*

## *Investments in equity instruments of JCDecaux*

During the year ended December 31, 2020, the Corporation purchased 481,164 common shares of JCDecaux (DEC.PA), for a total of \$10.5 million (€6.8 million). The fair value of the investment in equity instruments of JCDecaux is based on the quoted market value for its publicly traded equity securities. As of March 31, 2021, the fair value of the investment was \$15.3 million and Aimia recognized unrealized fair value gain of \$1.2 million during the three months ended March 31, 2021 for this investment.

## *Investments in equity instruments of Newmark Group*

The Corporation purchased 500,000 common shares of Newmark Group (NMRK) in the year ended December 31, 2020 as well as an additional 491,700 common shares in the three months ended March 31, 2021 for a total of \$9.1 million (US\$7.1 million). The fair value of the investment in equity instruments of Newmark Group is based on the quoted market value for its publicly traded equity securities. As of March 31, 2021, the fair value of the investment was \$12.5 million and Aimia recognized unrealized fair value gain of \$3.5 million during the three months ended March 31, 2021 for this investment.

## *Investment in AirAsia Berhad*

In the three months ended March 31, 2021, the Corporation participated in the second tranche of a private placement of new ordinary shares in AirAsia Berhad. Aimia subscribed for 35.6 million of new common shares for an amount of \$9.4 million (MYR30.8 million). As of March 31, 2021, the fair value of the investment was \$10.6 million and Aimia recognized unrealized fair value gain of \$1.2 million during the three months ended March 31, 2021 for this investment.

## *Investment in a Special Purpose Vehicle*

The Corporation committed an initial \$6.4 million (US\$5.0 million) to a special purpose vehicle created to pursue a leveraged buyout of a target company. As of March 31, 2021, the commitment has been completely funded. Aimia has the option to purchase up to a total of 25% of the potential acquired company in the event the leveraged buyout is consummated.

## *Financial assets and financial liabilities at amortized cost*

The carrying amounts reported in the consolidated statement of financial position for cash and cash equivalents, restricted cash, accounts receivable, receivable from related party and accounts payable, accounts payable to related party and accrued liabilities approximate fair values based on the immediate or short-term maturities of these financial instruments.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Tables in millions of Canadian dollars, except share and per share amounts)

Unaudited

## 6. EQUITY-ACCOUNTED INVESTMENTS

| As at                                         | March 31,     | December 31, |
|-----------------------------------------------|---------------|--------------|
|                                               | 2021          | 2020         |
| PLM Premier, S.A.P.I. de C.V. <sup>(a)</sup>  | 46.0          | 54.9         |
| Kognitiv (Note 13)                            | 69.4          | 75.1         |
| BIGLIFE <sup>(b)</sup>                        | 15.3          | 16.4         |
| <b>Total equity-accounting investments</b>    | <b>130.7</b>  | <b>146.4</b> |
| Assets held for sale - BIGLIFE <sup>(b)</sup> | <b>(15.3)</b> | —            |
| <b>Total</b>                                  | <b>115.4</b>  | <b>146.4</b> |

(a) During the three months ended March 31, 2021, Aimia received distributions from PLM of \$9.8 million (US\$7.9 million), compared to distributions of \$9.5 million (US\$6.4 million) for the three months ended March 31, 2020.

(b) During the three months ended March 31, 2021, Aimia entered into a binding memorandum of understanding with AirAsia Berhad to sell Aimia's investment in BIGLIFE in exchange of 85.9 million of new common shares of AirAsia Berhad. On April 14, 2021, the parties entered into a share sale and purchase agreement under the same terms. This agreement is subject to AirAsia Berhad's shareholders approval. The investment is presented as assets held for sale.

| Share of net earnings (loss) of equity-accounted investments | Three Months Ended March 31, |              |
|--------------------------------------------------------------|------------------------------|--------------|
|                                                              | 2021                         | 2020         |
| PLM Premier, S.A.P.I. de C.V.                                | 1.7                          | (5.2)        |
| Kognitiv                                                     | (5.7)                        | —            |
| BIGLIFE                                                      | (0.4)                        | (0.3)        |
| <b>Total</b>                                                 | <b>(4.4)</b>                 | <b>(5.5)</b> |

## INVESTMENT IN PLM PREMIER, S.A.P.I. DE C.V.

Presented below is the summarized statement of operations for PLM, excluding amounts relating to identifiable assets and goodwill recognized on a step basis. The information reflects the amounts presented in the financial statements of PLM adjusted for differences in accounting policies between the Corporation and PLM.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Tables in millions of Canadian dollars, except share and per share amounts)

Unaudited

## Summarized statement of operations

|                                                                     | Three Months Ended<br>March 31, |        |
|---------------------------------------------------------------------|---------------------------------|--------|
|                                                                     | 2021                            | 2020   |
| <b>Revenue</b>                                                      | <b>36.4</b>                     | 73.5   |
| Cost of rewards and operating expenses                              | (27.4)                          | (51.5) |
| Depreciation and amortization                                       | (0.7)                           | (0.4)  |
| <b>Earnings before net financial expense and income tax expense</b> | <b>8.3</b>                      | 21.6   |
| Net financial expense                                               | (0.1)                           | (26.5) |
| Income tax expense                                                  | (3.0)                           | (3.9)  |
| <b>Net earnings (loss)</b>                                          | <b>5.2</b>                      | (8.8)  |

## Reconciliation of summarized statement of operations to Aimia's share of net earnings

|                                                                                | Three Months Ended<br>March 31, |       |
|--------------------------------------------------------------------------------|---------------------------------|-------|
|                                                                                | 2021                            | 2020  |
| <b>Net earnings (loss)</b>                                                     | <b>5.2</b>                      | (8.8) |
| Share of net earnings of PLM @ 48.9%                                           | 2.5                             | (4.3) |
| Amortization expense related to identifiable assets recognized on a step basis | (0.8)                           | (0.9) |
| <b>Aimia's share of PLM net earnings (loss)</b>                                | <b>1.7</b>                      | (5.2) |

On June 29, 2020, Aimia announced the signature of a definitive agreement with Grupo Aeromexico S.A.B. de C.V. ("Aeromexico") reflecting the parties' previously announced agreement to make certain changes to the Shareholders Agreement between them and the commercial agreement (CPSA) between Aeromexico and PLM. The changes made to the CPSA include a 20-year extension of the current term to September 12, 2050.

Following the initial \$69.3 million (US\$50.0 million) loan to Aeromexico made by PLM under the existing PLM intercompany loan facility upon the signing of the letter of intent between Aimia and Aeromexico announced on May 12, 2020, PLM pre-purchased \$69.3 million (US\$50.0 million) of award tickets upon the execution of the amendments to the CPSA. The loan and pre-purchase are secured by Aeromexico's stake in PLM. Aimia and Aeromexico have also agreed to modify the Shareholders Agreement to grant Aeromexico a 7 year option to purchase Aimia's 48.9% equity interest in PLM at a price of US\$400 million for Aimia's equity interest or at an Adjusted EBITDA multiple of 7.5x, whichever is greater, plus Aimia's pro-rata share of cash held by PLM, net of any third party financial debt.

On June 30, 2020, Aeromexico commenced proceedings under Chapter 11 in the United States to implement a court supervised financial restructuring, while continuing to serve its customers. In October 2020, the US Bankruptcy Court approved a DIP financing of up to US\$1.0 billion (refer to Note 2 (a) for additional details).

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Tables in millions of Canadian dollars, except share and per share amounts)

Unaudited

## INVESTMENT IN KOGNITIV

Presented below is the summarized statement of operations for Kognitiv, excluding amounts relating to identifiable assets and goodwill recognized on the date of acquisition. The information reflects the amounts presented in the financial statements of Kognitiv adjusted for differences in accounting policies between the Corporation and Kognitiv.

In March 2021, Kognitiv announced a sales transaction and partnership agreement with IRI, a provider of big data, predictive analytics and forward-looking insights for CPG, OTC health care organizations, retailers, financial services and media companies. IRI acquired from Kognitiv the Intelligent Shopper Solutions ("ISS") business. ISS operations are presented as discontinued operations in Kognitiv's summarized statement of operations.

### Summarized statement of operations

|                                                                               | Three Months Ended<br>March 31, |                     |
|-------------------------------------------------------------------------------|---------------------------------|---------------------|
|                                                                               | 2021                            | 2020 <sup>(a)</sup> |
| <b>Revenue <sup>(b)</sup></b>                                                 | <b>14.4</b>                     | —                   |
| Cost of sale and operating expenses <sup>(b)</sup>                            | (26.6)                          | —                   |
| Depreciation and amortization                                                 | (0.3)                           | —                   |
| <b>Loss before net financial income and income tax expense <sup>(b)</sup></b> | <b>(12.5)</b>                   | —                   |
| <b>Net loss</b>                                                               | <b>(10.2)</b>                   | —                   |
| <i>Included in Net loss:</i>                                                  |                                 |                     |
| Net earnings from discontinued operations <sup>(c)</sup>                      | 3.2                             | —                   |

(a) The Kognitiv transaction closed on June 18, 2020 (*Note 13*).

(b) Revenue, cost of sale and operating expenses and loss before net financial income and income tax expense are presented on a continuing operations basis, excluding ISS discontinued operations.

(c) Net earnings from discontinued operations include ISS operations up to March 17, 2021 and the preliminary gain on disposal. The preliminary gain on disposal has been calculated based on the transaction terms and the values of the net assets disposed of. This includes values from Aimia's notional purchase price allocation process (*Note 13*) for customer relationships and technology intangible assets as well as goodwill that have been allocated to the ISS business based on the relative values of the operations disposed of and the ones retained. The preliminary gain is subject to the finalization of closing working capital and indebtedness.

### Reconciliation of summarized statement of operations to Aimia's share of net earnings

|                                                                               | Three Months Ended<br>March 31, |                     |
|-------------------------------------------------------------------------------|---------------------------------|---------------------|
|                                                                               | 2021                            | 2020 <sup>(a)</sup> |
| <b>Net loss</b>                                                               | <b>(10.2)</b>                   | —                   |
| Share of net earnings of Kognitiv                                             | (4.9)                           | —                   |
| Amortization expense related to identifiable assets recognized on acquisition | (0.3)                           | —                   |
| Cumulative undeclared dividends on preferred shares not owned by Aimia        | (0.5)                           | —                   |
| <b>Aimia's share of Kognitiv net loss</b>                                     | <b>(5.7)</b>                    | —                   |

(a) The Kognitiv transaction closed on June 18, 2020 (*Note 13*).

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Tables in millions of Canadian dollars, except share and per share amounts)

Unaudited

## 7. CONTINGENT LIABILITIES

### GUARANTEES AND INDEMNIFICATIONS

Aimia has agreed to indemnify its directors and officers, and the directors and officers of its subsidiaries, to the extent permitted under corporate law, against costs and damages incurred as a result of lawsuits or any other judicial, administrative or investigative proceeding in which said directors or officers are sued as a result of their services. The directors and officers are covered by directors' and officers' liability insurance.

In limited circumstances, Aimia may provide guarantees and/or indemnifications to third parties to support the performance obligations of its subsidiaries under commercial contracts or in regards to representations and warranties made by Aimia when Aimia disposed of businesses and other assets. No amount has been recorded in these financial statements with respect to the indemnification and guarantee agreements.

#### *Kognitiv transaction*

Refer to *Note 13* for a description of the indemnification clauses related to the Kognitiv transaction.

#### *Aeroplan transaction*

On January 10, 2019, Aimia completed the sale of Aeroplan Inc. (formerly known as Aimia Canada Inc.), the owner and operator of the Aeroplan loyalty program, to Air Canada, pursuant to the share purchase agreement entered into (the "SPA").

The SPA provides that, as of and after the closing date, each of Aimia and Air Canada shall indemnify one another, as well as certain affiliates and their respective representatives, for losses suffered as a result of or arising in connection with any inaccuracy, misrepresentation or breach of any representation or warranty made or given in the agreement or any certificate delivered pursuant thereto and any failure to observe, fulfill or perform any covenant or obligation in the agreement. With respect to those general indemnification clauses, Aimia has no obligation to indemnify Air Canada unless and until the aggregate amount of the losses incurred exceeds \$2.25 million, in which case all losses above \$2.25 million are indemnifiable. Aimia's liability for such indemnity claims shall not exceed \$55.0 million in all cases except with respect to (i) Aimia's fundamental representations, where its liability shall not exceed the purchase price (ii) tax claims for pre-closing tax periods, where Aimia's liability is uncapped, and (iii) non-compliance with antispam laws, consumer protection laws, privacy laws or other laws pertaining to the security and protection of personal information, where Aimia's liability is uncapped.

In addition to the foregoing, Aimia has agreed to indemnify Air Canada for income tax payments that may arise after the closing date relating to pre-closing tax periods for Aeroplan Inc. This included the income tax audit conducted by the CRA regarding certain Aeroplan income tax matters dating back to 2013 (the "2013 CRA audit"). In regards to the tax payment indemnification clause described above, \$100.0 million of the purchase proceeds were deposited in a separate interest-bearing account jointly controlled by Aimia and Air Canada pending the conclusion of the 2013 CRA audit.

Since the transaction close, Aimia received notices of reassessment from the CRA and Revenu Québec for the 2012 through 2017 taxation years and notices of assessment for the 2018 and 2019 taxation years. Aimia has funded the amounts due upon receipt of the assessments from the restricted cash account. The remaining restricted cash

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Tables in millions of Canadian dollars, except share and per share amounts)

*Unaudited*

account balance of \$66.9 million was released to Aimia in July 2020 in accordance with the terms of the SPA between Aimia and Air Canada.

Aimia, in conjunction with Aeroplan Inc., has initiated the process to vigorously contest these matters. Based on external advice it has received, the Corporation believes that it is more likely than not that Aeroplan Inc. will prevail in the recourse procedures available to taxpayers in these situations, which could eventually lead to a court contestation. Based on this assessment, Aimia did not record any income tax expenses related to discontinued operations in its financial statements (*Note 11B*). Should Aeroplan Inc. be successful in its recourse procedures, the \$32.9 million remitted to the CRA and Revenu Québec from the original \$100.0 million restricted cash account would be returned to Aimia.

## CLASS ACTIONS

### *Class actions seeking reimbursement of fuel surcharges, airport improvement fees and passenger charges*

Following the completion of the sale of the Aeroplan Program and related assets on January 10, 2019, Aimia will bear 50% of the liability and costs, if any, associated with these class action proceedings against Aeroplan Inc., up to a cap of \$25.0 million for Aimia, after which Air Canada is solely responsible.

Management believes that Aeroplan Inc. has a strong defense to these class actions and believes that it is more likely than not that its position will ultimately be sustained; therefore, no amount was recorded in the Corporation's consolidated financial statements as at March 31, 2021 and December 31, 2020.

## OTHER CLAIMS AND LITIGATION

### *Claim from former executive*

On November 12, 2020, a former executive of the Corporation filed a statement of claim with the Ontario Superior Court against Aimia seeking, among other remedies, an aggregate of at least \$9.0 million in compensatory and punitive damages for breach of contract and wrongful dismissal. Aimia intends to vigorously defend against the claim. Given the stage of the proceedings, it is too early to assess whether there will be a material impact as a result of this claim. No amount has been recorded in these financial statements with respect to this claim.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Tables in millions of Canadian dollars, except share and per share amounts)

Unaudited

## 8. DIVIDENDS

Quarterly dividends declared to preferred shareholders of Aimia for the three months ended March 31, 2021 and 2020, were as follows:

| Three months ended                                                  | 2021       |                     | 2020   |                     |
|---------------------------------------------------------------------|------------|---------------------|--------|---------------------|
|                                                                     | Amount     | Per preferred share | Amount | Per preferred share |
| <b>Series 1</b>                                                     |            |                     |        |                     |
| March 31,                                                           | 1.5        | 0.300125            | 0.8    | 0.281250            |
| <b>Total</b>                                                        | <b>1.5</b> | <b>0.300125</b>     | 0.8    | 0.281250            |
| <b>Series 2</b>                                                     |            |                     |        |                     |
| March 31,                                                           | —          | —                   | 0.7    | 0.336700            |
| <b>Total</b>                                                        | —          | —                   | 0.7    | 0.336700            |
| <b>Series 3</b>                                                     |            |                     |        |                     |
| March 31,                                                           | 1.7        | 0.375688            | 1.7    | 0.375688            |
| <b>Total</b>                                                        | <b>1.7</b> | <b>0.375688</b>     | 1.7    | 0.375688            |
| <b>Total preferred dividends on Series 1, Series 2 and Series 3</b> | <b>3.2</b> |                     | 3.2    |                     |

Aimia is subject to Part VI.1 tax under the Income Tax Act (Canada) (the "ITA") at an imposed tax rate of 40% associated with dividends paid on its preferred shares. For the three months ended March 31, 2021, the gross amount of Part VI.1 tax expense is \$1.3 million (2020: \$1.3 million). In prior years when Aimia paid dividends on its Preferred Shares, Aimia transferred all or part of its Part VI.1 tax liability to its related Canadian subsidiaries to offset the Part VI.1 tax by reducing the taxable income of its Canadian subsidiary and Part 1 tax liability. However, following the sale of Aeroplan and the Kognitiv transaction, Aimia and its related Canadian subsidiaries will not have sufficient Canadian taxable income to benefit entirely from the Part VI.1 tax deduction to offset the Part 1 tax. Any unused Part VI.1 tax deduction will be carried forward as non-capital losses under the rules specifically provided under the ITA.

During the three months ended March 31, 2021 and 2020, the Corporation paid \$1.3 million and \$18.7 million of Part VI.1 tax, respectively.

On May 13, 2021, the Board of Directors of Aimia declared quarterly dividends of \$0.300125 per Series 1 preferred share and \$0.375688 per Series 3 preferred share, in each case payable on June 30, 2021 to shareholders of record on May 21, 2021.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Tables in millions of Canadian dollars, except share and per share amounts)

*Unaudited*

## 9. CAPITAL STOCK

### NORMAL COURSE ISSUER BID

On June 8, 2020, the Corporation announced it had received approval from the Toronto Stock Exchange to purchase up to 6,980,010 of its issued and outstanding common shares under a normal course issuer bid during the period from June 10, 2020 to no later than June 9, 2021.

From June 10, 2020 to June 30, 2020, Aimia repurchased 1,590,850 common shares for a total consideration of \$4.6 million. Of this total, 1,555,450 common shares were paid and cancelled during the period representing \$4.5 million, with the remainder being paid and cancelled during the third quarter of 2020. Share capital was reduced by a negligible amount and the remaining \$4.6 million was accounted for as a reduction of contributed surplus.

From July 1, 2020 to September 30, 2020, Aimia repurchased 1,396,405 common shares for a total consideration of \$4.4 million. Share capital was reduced by \$0.1 million and the remaining \$4.3 million was accounted for as a reduction of contributed surplus.

From October 1, 2020 to December 31, 2020, Aimia repurchased 1,435,490 common shares for a total consideration of \$5.6 million. Share capital was reduced by \$0.1 million and the remaining \$5.5 million was accounted for as a reduction of contributed surplus.

The Corporation has not repurchased any common shares in the three months ended March 31, 2021.

### PREFERRED SHARES, SERIES 1 AND PREFERRED SHARES SERIES 2

On February 24, 2020, the Board of Directors resolved that the Corporation would not exercise its right to redeem all or any number of the currently issued and outstanding 2,921,275 Cumulative Rate Reset Preferred Shares, Series 1 (the "Series 1 Preferred Shares") nor all or any number of the currently issued and outstanding 2,161,865 Cumulative Floating Rate Preferred Shares, Series 2 (the "Series 2 Preferred Shares") on March 31, 2020. As a result and subject to certain conditions set out in the rights, privileges, restrictions and conditions attaching to the Series 1 Preferred Shares, the holders of the Series 1 Preferred Shares had the right to convert all or any number of their Series 1 Preferred Shares, on a one-for-one basis, into Series 2 Preferred Shares and subject to certain conditions set out in the rights, privileges, restrictions and conditions attaching to the Series 2 Preferred Shares, the holders of the Series 2 Preferred Shares had the right to convert all or any number of their Series 2 Preferred Shares, on a one-for-one basis, into Series 1 Preferred Shares of Aimia; in each case on March 31, 2020.

During the conversion notice period, 1,774,254 Series 2 Preferred Shares were tendered for conversion into Series 1 Preferred Shares. In accordance with the rights, privileges, restrictions and conditions attaching to the Series 2 Preferred Shares and the Series 1 Preferred Shares, since there would be fewer than 1,000,000 Series 2 Preferred Shares outstanding on March 31, 2020, after having taken into account all Series 2 Preferred Shares tendered for conversion into Series 1 Preferred Shares, all Series 2 Preferred Shares were automatically converted into Series 1 Preferred Shares on March 31, 2020.

In addition, despite the fact that during the conversion notice period, 17,370 Series 1 Preferred Shares were tendered for conversion into Series 2 Preferred Shares, since there would be fewer than 1,000,000 Series 2 Preferred Shares

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Tables in millions of Canadian dollars, except share and per share amounts)

Unaudited

outstanding on March 31, 2020, after having taken into account all Series 1 Preferred Shares tendered for conversion into Series 2 Preferred Shares, holders of Series 1 Preferred Shares who elected to tender their shares for conversion did not have their Series 1 Preferred Shares converted into Series 2 Preferred Shares on March 31, 2020 in accordance with the rights, privileges, restrictions and conditions attaching to the Series 1 Preferred Shares and the Series 2 Preferred Shares.

As a result, all 2,161,865 Series 2 Preferred Shares were automatically converted into Series 1 Preferred Shares on March 31, 2020 and no Series 2 Preferred Shares remain issued and outstanding after March 31, 2020. The dividend rate of the Series 1 Preferred Shares for the five-year period from and including March 31, 2020 up to but excluding March 31, 2025 will be 4.802%, being 3.75% over the five-year Government of Canada bond yield, as determined in accordance with the rights, privileges, restrictions and conditions attaching to the Series 1 Preferred Shares. As of March 31, 2021, there are 5,083,140 issued and outstanding Series 1 Preferred Shares, all of which are listed on the Toronto Stock Exchange.

## 10. COMMITMENTS

As at March 31, 2021, the non-cancellable estimated future minimum payments under various short-term operating leases and other contractual obligations are as follows:

|                                     | Total      | 2021       | 2022       | 2023       | 2024     | 2025     | Thereafter |
|-------------------------------------|------------|------------|------------|------------|----------|----------|------------|
| Operating leases                    | 0.2        | 0.1        | 0.1        | —          | —        | —        | —          |
| Technology infrastructure and other | 0.3        | 0.1        | 0.1        | 0.1        | —        | —        | —          |
| <b>Total</b>                        | <b>0.5</b> | <b>0.2</b> | <b>0.2</b> | <b>0.1</b> | <b>—</b> | <b>—</b> | <b>—</b>   |

## 11. ADDITIONAL FINANCIAL INFORMATION

The following sections provide additional information regarding certain primary financial statement captions:

### A) STATEMENTS OF OPERATIONS

#### REVENUE

All of the Corporation's revenues from customers from continuing operations (investment management fees) have been recognized in the United States. Revenue from customers are attributed to a country on the basis of the country where the contractual and management responsibility for the customer resides.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Tables in millions of Canadian dollars, except share and per share amounts)

Unaudited

## B) STATEMENTS OF FINANCIAL POSITION

### OTHER LONG-TERM ASSETS

| As at                | March 31,   | December 31, |
|----------------------|-------------|--------------|
|                      | 2021        | 2020         |
| Tax deposit (Note 7) | 32.9        | 32.9         |
| Prepayments          | 1.0         | 1.1          |
| <b>Total</b>         | <b>33.9</b> | <b>34.0</b>  |

## C) STATEMENTS OF CASH FLOWS

### CHANGES IN OPERATING ASSETS AND LIABILITIES

|                                          | Three Months Ended March 31, |               |
|------------------------------------------|------------------------------|---------------|
|                                          | 2021                         | 2020          |
| Restricted cash                          | —                            | (5.1)         |
| Accounts receivable                      | 3.8                          | 15.4          |
| Inventories                              | —                            | (0.7)         |
| Prepaid expenses and deposits            | 0.4                          | 6.2           |
| Accounts payable and accrued liabilities | (2.3)                        | (23.1)        |
| Customer deposits                        | —                            | (0.8)         |
| Other long-term liabilities              | 0.2                          | (0.4)         |
| Deferred revenue                         | —                            | (4.4)         |
| <b>Total</b>                             | <b>2.1</b>                   | <b>(12.9)</b> |

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Tables in millions of Canadian dollars, except share and per share amounts)

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## 12. ACQUISITION OF MITTLEMAN BROTHERS

On June 19, 2020, Aimia announced the closing of the acquisition of all outstanding shares of Mittleman Brothers LLC, a related party to the Corporation and the parent company of Mittleman Investment Management, LLC, a SEC-registered value investment adviser that provides discretionary portfolio management to institutional investors and high-net-worth individuals. The expertise of Mittleman Brothers brings additional capabilities needed to execute Aimia's new strategy. With the close of this transaction, Philip Mittleman was appointed permanent Chief Executive Officer of Aimia, and Christopher Mittleman was appointed as the Chief Investment Officer and a member of the Board of Directors.

The fair value of the total consideration has been estimated at \$16.4 million and includes of \$14.4 million related to the business acquisition and \$2.0 million of deferred compensation. The total consideration consists of \$6.3 million (US\$4.6 million) in cash paid at closing and up to approximately 4.2 million common shares of the Corporation. The consideration in common shares include 1.5 million common shares that were issued as initial consideration and up to 2.7 million common shares that will be issued to the sellers subject to achievement of certain earn-out and performance related targets. Of those 2.7 million common shares, 1.6 million are subject to forfeiture and/or clawback clauses, and have already been issued and deposited in escrow (the "escrow shares"). The remaining 1.1 million common shares will be issued upon achieving the performance related targets (the "contingent shares").

The performance related targets include a significant increase in MIM's assets under management or Aimia's share price trading at a weighted average of \$6.00/share or higher over a consecutive 20 day trading period, in each case, prior to the fourth anniversary of the closing of the transaction.

The fair value associated with the base consideration has been determined using the amount of cash paid and the fair value of the common shares issued at the closing date. The common shares had a fair value of \$2.93 per common share, which was based on the quoted price of the common shares on the Toronto Stock Exchange on the closing date. The fair value associated with the contingent consideration has been estimated using the fair value of the common shares at the closing date and probability-weighted scenarios associated with the performance related targets.

A portion of the consideration attributed to Philip Mittleman and Christopher Mittleman (the "Management Sellers") is contingent upon their continued employment with Aimia for a 10-year period (with up to 0.9 million escrow shares available for clawback) and will be accounted for as deferred compensation over that period. The Corporation incurred \$0.6 million of transaction costs related to this acquisition which have been recognized as Professional, advisory and service fees expenses in the consolidated statements of operations.

The results of operations of MIM have been consolidated with those of the Corporation since June 19, 2020. The acquisition has been accounted for as a business combination in accordance with IFRS 3, *Business Combinations*, using the acquisition method whereby the net assets acquired and the liabilities assumed are recorded at fair value.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Tables in millions of Canadian dollars, except share and per share amounts)

Unaudited

The following table summarizes the allocations of the consideration paid and the amounts of estimated fair value of the assets acquired and liabilities assumed at the acquisition date:

|                                                                                                   |             |
|---------------------------------------------------------------------------------------------------|-------------|
| <b>Purchase price</b>                                                                             |             |
| Base Consideration - Cash paid                                                                    | 6.3         |
| Base Consideration - Initial shares consideration (share capital)                                 | 4.4         |
| Contingent Consideration - contingent shares (contributed surplus)                                | 1.9         |
| Contingent Consideration - escrow shares for non-Management Sellers (other long-term liabilities) | 1.8         |
| <b>Total Consideration fair value to allocate</b>                                                 | <b>14.4</b> |
| <b>Recognized amounts of identifiable assets acquired and liabilities assumed</b>                 |             |
| Cash and cash equivalents                                                                         | 0.4         |
| Accounts receivable                                                                               | 0.1         |
| Customer Relationships                                                                            | 2.6         |
| Accounts payable and accrued liabilities                                                          | (0.5)       |
| <b>Total identifiable net assets (liabilities)</b>                                                | <b>2.6</b>  |
| Goodwill                                                                                          | 11.8        |
| <b>Total</b>                                                                                      | <b>14.4</b> |

The resulting goodwill related to the acquisition of MIM is mainly composed of key employees' investment and capital allocation expertise and expected synergies associated with workforce that does not qualify for separate recognition. The resulting goodwill has been allocated to the Holdings cash generating unit, which is the CGU that is expected to significantly benefit from the acquisition and will not be deductible for tax purposes.

## Subsequent accounting - escrow shares

### Non-Management Sellers

The escrow shares issued in favor of non-Management Sellers are accounted for as a contingent consideration and reported as other long-term liabilities. The other long-term liability associated with the escrow shares for non-Management Sellers is recorded at fair value at period end and any variance versus the initial value recognized as purchase price is recorded in the consolidated statement of operations and is presented in "Fair value loss on contingent consideration". The fair value associated with the contingent consideration is estimated using the fair value of the common shares at the period end and probability-weighted scenarios associated with the performance related targets. During the months ended March 31, 2021, a fair value loss of \$0.9 million was recorded in the consolidated statements of operations, due to the increase in the share price of the Corporation.

### Management Sellers

The escrow shares issued in favor of Management Sellers are accounted for as compensation over the 10-year period post-transaction close. The compensation accrued is estimated using the fair value of the common shares at the period end and probability-weighted scenarios associated with the performance related targets. During the three months ended March 31, 2021, a \$0.2 million compensation expense was recorded in the consolidated statements of operations.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Tables in millions of Canadian dollars, except share and per share amounts)

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## 13. DISCONTINUED OPERATIONS AND DISPOSAL OF BUSINESSES AND OTHER ASSETS

### DISCONTINUED OPERATIONS

#### *Kognitiv transaction - Loss of control in Loyalty Solutions business and related assets*

On June 18, 2020, Aimia completed the Kognitiv transaction previously announced on April 29, 2020. The transaction is a contribution of cash and Aimia's Loyalty Solutions business, which includes Intelligent Shopper Solutions and the Air Miles Middle East program, in exchange of an ownership interest in Kognitiv, a B2B technology company enabling collaborative commerce. As part of the transaction, Kognitiv received a total of \$28.7 million (US\$21.1 million) with \$20.4 million (US\$15.0 million) coming from Aimia in funding in the form of 12% cumulative convertible preferred equity of Kognitiv and \$8.3 million (US\$6.1 million) from other investors. These preferred shares have similar voting rights as, and are convertible into, common shares of Kognitiv. Prior to the transaction close, Aimia had advanced \$3.5 million (US\$2.5 million) of that investment in the form of a convertible note that converted into convertible preferred equity at the transaction close. The fair value of Aimia's investment in Kognitiv at transaction date has been estimated at \$88.7 million.

The investors' rights associated with its ownership percentage does not give Aimia control or joint control over Kognitiv or its operations, but rather a significant influence per the definition of IAS 28. Therefore, the transaction is accounted as a loss of control over the Loyalty Solutions business and related assets and a new investment in Kognitiv, which is accounted using the equity method. Under the equity method, net earnings are calculated on the same basis as if the two entities had been consolidated. The difference between the fair value of the investment and the net book value of Kognitiv's assets have been allocated to the fair value of identifiable assets and any remaining difference has been assigned to notional goodwill. The Corporation has identified a total \$41.1 million of intangible assets from technology and customer relationships. The resulting residual notional goodwill in regards to this investment is \$90.4 million. The proportionate share of Kognitiv's net earnings has been recorded since the closing of the transaction on June 18, 2020 (*Note 6*).

Aimia and Kognitiv had originally agreed to provide each other transition services until August 30, 2021. Aimia has also agreed to maintain certain guarantees (*Note 7*) as well as security in the form of cash collateral related to certain specified contracts for a period of up to 12 months in the case of guarantees and up to 24 months in the case of cash collateral. The current amount of such cash collateral as of March 31, 2021 is \$0.5 million and is included in restricted cash on the statements of financial position.

The transaction agreement also provides that, as of and after the closing date, each of Aimia and Kognitiv shall indemnify one another, as well as certain affiliates and their respective representatives, for losses suffered as a result of, or arising in connection with, any inaccuracy, misrepresentation or breach of any representation or warranty made or given in the agreement or any certificate delivered pursuant thereto and any failure to observe, fulfill or perform any covenant or obligation in the agreement as well as for losses suffered as a result of customer terminated contracts pursuant to a change in control clause. With respect to those indemnification clauses, Aimia has no obligation to indemnify Kognitiv unless and until the aggregate amount of the losses incurred exceeds \$2.25 million (US\$1.7 million), in which case all losses are indemnifiable. Aimia's liability for such indemnity claims shall not exceed \$15.0 million in all cases except with respect to (i) Aimia's fundamental representations and (ii) inaccuracy, misrepresentation or breach of any representation or warranty involving fraud, where Aimia's liability is uncapped.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Tables in millions of Canadian dollars, except share and per share amounts)

Unaudited

|                                                                                            |             |
|--------------------------------------------------------------------------------------------|-------------|
| <b>Consideration associated with the Kognitiv transaction</b>                              |             |
| Investment in Kognitiv recognized at fair value                                            | 88.7        |
| Cash investment                                                                            | (20.4)      |
| Transaction costs related to the loss of control                                           | (4.3)       |
| <b>Consideration relating to disposed assets and liabilities, net of transaction costs</b> | <b>64.0</b> |
| Final closing adjustments related to working capital                                       | 4.3         |
| Future technology decoupling funding                                                       | (0.8)       |
| <b>Net consideration</b>                                                                   | <b>67.5</b> |
| <b>Assets and liabilities disposed of</b>                                                  |             |
| Cash and cash equivalents                                                                  | 11.1        |
| Restricted cash                                                                            | 22.3        |
| Accounts receivable                                                                        | 42.5        |
| Inventories                                                                                | 0.6         |
| Prepaid expenses and deposits                                                              | 9.8         |
| Property and equipment                                                                     | 1.0         |
| Software and technology                                                                    | 0.2         |
| Equity-accounted investment (Aimia Kantar)                                                 | 0.7         |
| Accumulation partners' contracts and customer relationships                                | 8.6         |
| Trade names                                                                                | 8.6         |
| Other long-term assets                                                                     | 4.3         |
| Accounts payable and accrued liabilities                                                   | (28.6)      |
| Customer deposits                                                                          | (19.2)      |
| Deferred revenue                                                                           | (22.3)      |
| Other long-term liabilities                                                                | (7.0)       |
| <b>Net assets (liabilities) disposed of</b>                                                | <b>32.6</b> |
| <b>Gain before reclassification to net earnings of cumulative translation</b>              | <b>34.9</b> |
| Reclassification to net earnings of cumulative translation adjustments                     | (21.6)      |
| <b>Gain on the loss of control of the Loyalty Solutions business and related assets</b>    | <b>13.3</b> |

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Tables in millions of Canadian dollars, except share and per share amounts)

Unaudited

The operating results are presented as discontinued operations and prior periods have been restated.

|                                                                     | Three Months Ended March 31, |      |
|---------------------------------------------------------------------|------------------------------|------|
|                                                                     | 2021                         | 2020 |
| <b>Results of the Loyalty Solutions business and related assets</b> |                              |      |
| Total revenue                                                       | —                            | 29.6 |
| Compensation and benefits                                           | —                            | 12.6 |
| Technology                                                          | —                            | 7.9  |
| Professional, advisory and service fees                             | —                            | 2.8  |
| Rent and office costs                                               | —                            | 0.8  |
| Travel and employee expenses                                        | —                            | 0.7  |
| Depreciation and amortization                                       | —                            | 1.1  |
| Other                                                               | —                            | 1.2  |
| Total operating expenses                                            | —                            | 27.1 |
| Operating income                                                    | —                            | 2.5  |
| Gain on disposal of businesses and other assets                     | —                            | —    |
| Net financial income (expenses)                                     | —                            | —    |
| Share of net earnings of equity-accounted investments               | —                            | 0.4  |
| Income tax recovery                                                 | —                            | 1.0  |
| Net earnings                                                        | —                            | 3.9  |

Cash flows from (used in) discontinued operations included within the consolidated statements of cash flows are as follows:

|                                                                                                    | Three Months Ended March 31, |       |
|----------------------------------------------------------------------------------------------------|------------------------------|-------|
|                                                                                                    | 2021                         | 2020  |
| <b>Net cash flows of the Loyalty Solutions business and related assets</b>                         |                              |       |
| Cash flows from (used in):                                                                         |                              |       |
| Operating activities <sup>(a)</sup>                                                                | 1.5                          | (6.4) |
| Investing activities - Proceeds (payments) for the disposal of businesses, including cash disposed | 4.3                          | —     |
| Financing activities - Principal elements of lease payments                                        | —                            | (0.4) |
| Total                                                                                              | 5.8                          | (6.8) |

(a) During the three months ended March 31, 2021, cash flows from operating activities represent income tax refund resulting from loss carry-backs on discontinued operations.