

NatWest Group plc (“NatWest Group”)

20 March 2023

Notice of 2023 Annual General Meeting and Form of Proxy

The Annual General Meeting of NatWest Group will be held at Gogarburn, Edinburgh, EH12 1HQ at 11.00 a.m. on Tuesday 25 April 2023.

The Notice of Meeting, contained within the Letter to Shareholders, and Form of Proxy will be mailed or made available to shareholders shortly, together with the 2022 Strategic Report or the 2022 Annual Report and Accounts, as appropriate. The 2022 Strategic Report and the 2022 Annual Report and Accounts are available to view online at investors.natwestgroup.com/annual-report. The Notice of Meeting will be available to view at natwestgroup.com/agm.

Copies of the above documents will also be submitted to the National Storage Mechanism today and will be available for inspection at:

<https://data.fca.org.uk/#/nsm/nationalstoragemechanism>.

Shareholders will be able to attend the 2023 AGM in person and are also being invited to attend a live Virtual Shareholder Event (“Virtual Event”), which will be held at 6.00 p.m. on 18 April 2023. By holding the Virtual Event as well as the physical AGM we are providing shareholders with the opportunity to engage with our Chairman, Howard Davies and our CEO, Alison Rose, DBE and ask questions prior to voting on the business of the AGM.

Shareholders attending the AGM will, as usual, be able to ask questions related to the business of the AGM either at or in advance of the Q&A session, which will precede the formal voting process. Shareholders attending the Virtual Event can also submit questions before or during the event.

Further details on the AGM and the Virtual Event, including how to ask questions at each event, can be found on pages 11 and 12 of the Letter to Shareholders. Any shareholders unable to join the AGM or Virtual Event will be able to access recordings of both events at natwestgroup.com/agm.

The webpage will also display answers to shareholder questions on key themes from the Virtual Event as soon as is practically possible following the event. Please note that shareholders who submit questions will be deemed to consent to their names being mentioned while their questions are addressed at the AGM or Virtual Event.

Shareholders can ensure their votes are counted at the AGM by submitting their proxies, either online or by post, so that they are received by the proxy voting deadline of 11.00 a.m. on 21 April 2023, or if attending the AGM, by voting at the meeting.

Business of the AGM

In addition to the routine AGM business, the following resolutions are being proposed:

Equity Convertible Notes authority

In line with the authorities approved by shareholders in 2022, which will expire on the earlier of the conclusion of our 2023 AGM or at the close of business on 30 June 2023, two resolutions are being proposed in order to renew authorities that will allow ordinary shares and equity securities to be allotted in connection with the issue of Equity Convertible Notes (“ECNs”): the first an ordinary resolution giving the Directors authority to allot ordinary shares or grant rights to subscribe for or to convert any security into ordinary shares up to an aggregate nominal amount of £1.5 billion; and the other a special resolution empowering the Directors to allot equity securities on a non-pre-emptive basis up to an aggregate nominal amount of £1.5 billion.

If approved, these two resolutions will provide NatWest Group with flexibility to manage its capital through the issue of loss-absorbing capital instruments in the form of ECNs. ECNs would convert into newly issued ordinary shares in the Company upon the occurrence of certain events (for example, NatWest Group’s capital ratios falling below a specified level), diluting existing holdings of ordinary shares.

Authority to purchase own shares and directed buyback authority

In line with the authority approved by shareholders in 2022, which will expire on the earlier of the conclusion of our 2023 AGM or at the close of business on 30 June 2023, a resolution is being proposed as a special resolution that will, if approved, grant NatWest Group authority to purchase its own ordinary shares on a recognised investment exchange up to a maximum of 10% of the issued ordinary share capital. The authority was amended at a General Meeting held on 25 August 2022 to preserve the position as if the August 2022 share consolidation had not taken place.

The Directors consider it may, in certain circumstances, be in the best interests of shareholders for NatWest Group to purchase its own shares and the Directors will only make purchases where, in the light of market conditions prevailing at the time, they consider this to be the case. NatWest Group will also require regulatory approval by the Prudential Regulation Authority for any purchase of NatWest Group ordinary shares.

In line with the authority approved by shareholders in 2022, which will expire on the earlier of the conclusion of our 2023 AGM or at the close of business 30 June 2023, a special resolution is being proposed to renew the authority granted to the Directors to make off-market purchases of NatWest Group ordinary shares from HM Treasury. The authority was amended at a General Meeting held on 25 August 2022 to preserve the position as if the August 2022 share consolidation had not taken place.

The Directed Buyback Contract in place is limited to making such off-market purchases up to a maximum of 4.99% of NatWest Group’s issued ordinary share capital in any 12 month period.

If approved, these two resolutions will provide the Board with flexibility to consider share buybacks.

Authority to purchase preference shares

A special resolution is being proposed that will authorise NatWest Group to make off-market purchases of the following issuances of securities:

- (a) £242,454 5.5 per cent. Cumulative Preference Shares of £1.00; and
- (b) £240,686 11.00 per cent. Cumulative Preference Shares of £1.00.

Having authority to buy back such preferences shares may provide NatWest Group with additional flexibility in the management of its capital base, taking into account other investment opportunities, including the ability to replace the preference shares with other forms of securities. The Directors intend to keep under review the potential to buy back any or all of the preference shares. The Resolution specifies the maximum prices at which the preference shares may be purchased.

The Board recommend that shareholders vote in favour of all resolutions.

Name of contact and telephone number for queries:-

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