

**FORM 51-102F3
MATERIAL CHANGE REPORT**

Item 1: Name and Address of Reporting Issuer

Mission Ready Solutions Inc. (the “**Company**” or “**Mission Ready**”)
804-750 West Pender Street
Vancouver, BC V6C 2T7

Item 2: Date of Material Change

April 22, 2019.

Item 3: News Release

A news release was issued and disseminated on April 23, 2019 and filed on SEDAR (www.sedar.com).

Item 4: Summary of Material Changes

The Company announced that it has closed the acquisition (“**Acquisition**”) of Unifire, Inc. (“**Unifire**”) and a private placement, both following the receipt of final acceptance from the TSX Venture Exchange (the “**Exchange**”).

Item 5: Full Description of Material Change

The Company announced that it has closed the Acquisition of Unifire and a private placement, both following the receipt of final acceptance from the Exchange.

Acquisition of Unifire

Further to its February 12, 2019 news release, the Company received notice that the Exchange has accepted for filing the Agreement and Plan of Merger, pursuant to which a wholly-owned subsidiary of the Company has acquired all of the issued and outstanding capital stock of Unifire.

The consideration for the Acquisition includes:

1. The issuance of an aggregate of 26,315,790 common shares in the capital of the Company (“**Shares**”), which are subject to a four-month statutory hold period and escrow restrictions whereby the Shares will be released incrementally up to the final release date of January 1, 2022; and
2. Cash payments in the aggregate of USD\$4,000,000, payable quarterly, with the final payment to be remitted on January 1, 2022. The cash consideration is subject to adjustment within seventy-five (75) calendar days after the closing date based on an unaudited balance sheet of the Company as of the effective time of closing of the Acquisition and the Company’s good faith determination of (i) the net working capital of the Company, to the extent that the net working capital of Unifire on the effective date of the Acquisition is greater or less than USD\$1,856,798, and (ii) the amount of the sellers’ expenses as of the closing. The sellers have the opportunity to dispute such adjustments with thirty (30) days of receiving a closing statement from the Company. Any such adjustments, whether positive or negative, are on a dollar-for-dollar basis.

Further information on the Unifire and the Acquisition will be provided in subsequent Company publications which will be made available at www.MRSCorp.com/

Capstone Credit Facility

Further to its February 12, 2019 announcement related to the status of the USD\$20MM purchase order credit facility (the “**Credit Facility**”) provided by Capstone Capital Group, LLC, the Company wishes to elaborate on the Credit Facility fee structure which is being provided at commercially competitive rates. The duration of time between funding each purchase order and the receipt of payment from the purchaser (the “**Advance Duration**”) varies from 30 to 60 days, with a few exceptions. Based on the volume-weighted Advance Duration averaged over the course of a fiscal year, the Company expects to pay between 2% and 3% in aggregate financing fees on purchase orders that are not directly funded by the Company.

Private Placement

The Company has received final acceptance from the Exchange for its private placement announced on March 8, 2019 (the “**Private Placement**”). The Company will pay aggregate finder’s fees of CDN\$92,970.00 and 371,880 share purchase warrants (the “**Warrants**”) in connection with subscriptions from subscribers introduced to the Private Placement by Leede Jones Gable Inc. (\$5,000; 1,600 Warrants), Jadon Archer Sommer (\$6,840; 27,360 Warrants), Keith Nixon (\$15,100; 60,400 Warrants), Haywood Securities Inc. (\$62,230; 248,920 Warrants), Echelon Wealth Partners (\$2,000; 8,000 Warrants) and Randy Norton (\$6,400; 25,600 Warrants). Each Warrant entitles the holder to acquire one Share at a price of CDN\$0.40 per Share until April 2, 2020. The securities issued pursuant to the Private Placement, including any Shares that are issued on exercise of the Warrants, will be subject to a statutory hold period expiring four months and one day from the date of issuance of such Shares.

About Unifire

Founded in 1987, Unifire is a specialized solutions provider to the US Defense Logistics Agency (“**DLA**”), and one of six companies worldwide that is authorized to provide equipment and designated services under the multi billion-dollar Tailored Logistics Support (“**TLS**”) framework. Unifire is a Service-Disabled Veteran-Owned Small Business and an industry leading manufacturer and distributor of over 1.5 million fire, military, emergency, and law enforcement products.

As an incumbent awardee of DLA’s Special Operations Equipment (“**SOE**”) contract, with extensive knowledge and experience in providing solutions to the US Federal Government, Unifire utilizes its highly-efficient and scalable technology infrastructure to provide procurement solutions for program managers, military and federal contracting offices, base supply centers, and other governmental supply agencies.

About Mission Ready Solutions Inc.

Headquartered in Vancouver, British Columbia, Canada, Mission Ready innovates and manufactures leading tech-centric defense and tactical solutions to prevent injuries and enhance the performance of military personnel, first-responders and all those who protect us by equipping them with the next generation of personal protective technologies.

Mission Ready is committed to becoming a global leader in personal protective technologies through the strategic growth of its three synergistic business segments; Innovations & Development, Prototyping & Manufacturing, and Product Sales.

Mission Ready trades on the TSX Venture Exchange under the symbol MRS.

For further information, visit MRSCorp.com

Item 6: Reliance on subsection 7.1(2) or (3) of National Instrument 51-102

Not applicable.

Item 7: Omitted Information

None.

Item 8: Executive Officer

Investor Relations
P: 1.877.479.7778 – Ext 500
E: IR@MRSCorp.com

Item 9: Date of Report

April 30, 2019.