FORM 51-102F3
MATERIAL CHANGE REPORT

Item 1: Name and Address of Reporting Issuer

Mission Ready Solutions Inc. (the "**Company**")
804-750 West Pender Street
Vancouver, BC V6C 2T7

Item 2: Date of Material Change

January 3, 2020.

Item 3: News Release

A news release was issued and disseminated on December 18, 2019 and filed on SEDAR (www.sedar.com).

Item 4: Summary of Material Changes

The Company announced that, subject to the acceptance of the TSX Venture Exchange, certain creditors have agreed to accept an aggregate of 14,604,387 common shares (the "**Shares**") of the Company, at a deemed value of CAD$0.15 per Share, for outstanding promissory notes, consulting fees, accrued interest and other amounts owed totaling CAD$2,190,658 ("**Debt Settlements**").

The Company received the approval for the Debt Settlements from the TSX Venture Exchange on December 23, 2019 and issued the Shares on January 3, 2020.

Item 5: Full Description of Material Change

The Company announced that, subject to the acceptance of the TSX Venture Exchange, certain creditors have agreed to accept an aggregate of 14,604,387 Shares of the Company, at a deemed value of CAD$0.15 per Share, for outstanding promissory notes, consulting fees, accrued interest and other amounts owed totaling CAD$2,190,658. The Shares issued pursuant to the Debt Settlements are subject to a statutory hold period expiring four months and one day from the date of issuance of such securities.

Over 98% of the debt being settled – an aggregate of CAD$2,157,470 – relates to outstanding amounts due to the former owners of Unifire, Inc. ("**Unifire**"), Darrell Siria, and Unifire's Chief Operating Officer, Daniel Raczykowski. Calculated from the most recent close price of the Company's Shares on the TSX Venture Exchange ("**Market Price**"), the Shares to be issued pursuant to the Debt Settlements will be issued at an 87.5% premium to the Market Price.

The Company received the approval for the Debt Settlements from the TSX Venture Exchange on December 23, 2019 and issued the Shares on January 3, 2020.

Item 6: Reliance on subsection 7.1(2) or (3) of National Instrument 51-102

Not applicable.

Item 7: Omitted Information

None.

Item 8: Executive Officer

For further information, visit MRSCorp.com

Investor Relations
P: 1.877.479.7778 – Ext 5
E: IR@MRSCorp.com

Item 9: Date of Report

January 3, 2020.