

# **FIRSTSERVICE CORPORATION**

## **INTERIM CONSOLIDATED FINANCIAL STATEMENTS**

**Third Quarter**

**September 30, 2022**

**FIRSTSERVICE CORPORATION**  
**CONSOLIDATED STATEMENTS OF EARNINGS**

(Unaudited)

(in thousands of US dollars, except per share amounts) - in accordance with accounting principles generally accepted in the United States of America

|                                                         | Three months<br>ended September 30 |            | Nine months<br>ended September 30 |              |
|---------------------------------------------------------|------------------------------------|------------|-----------------------------------|--------------|
|                                                         | 2022                               | 2021       | 2022                              | 2021         |
| Revenues (note 3)                                       | \$ 960,455                         | \$ 849,431 | \$ 2,725,734                      | \$ 2,392,127 |
| Cost of revenues                                        | 661,097                            | 579,309    | 1,875,406                         | 1,624,797    |
| Selling, general and administrative expenses            | 207,974                            | 179,466    | 615,116                           | 534,716      |
| Depreciation                                            | 14,699                             | 13,410     | 44,657                            | 39,889       |
| Amortization of intangible assets                       | 12,202                             | 10,567     | 35,066                            | 30,987       |
| Acquisition-related items                               | 1,774                              | 5,152      | 3,921                             | 4,946        |
| Operating earnings                                      | 62,709                             | 61,527     | 151,568                           | 156,792      |
| Interest expense, net                                   | 6,759                              | 3,873      | 16,166                            | 12,031       |
| Other expense (income), net                             | 779                                | (12,539)   | 566                               | (15,295)     |
| Earnings before income tax                              | 55,171                             | 70,193     | 134,836                           | 160,056      |
| Income tax (note 8)                                     | 13,830                             | 17,321     | 34,168                            | 39,321       |
| Net earnings                                            | 41,341                             | 52,872     | 100,668                           | 120,735      |
| Non-controlling interest share of earnings (note 11)    | 2,904                              | 1,564      | 5,919                             | 6,927        |
| Non-controlling interest redemption increment (note 11) | 4,260                              | 5,693      | 11,921                            | 9,603        |
| Net earnings attributable to Company                    | \$ 34,177                          | \$ 45,615  | \$ 82,828                         | \$ 104,205   |
| <b>Net earnings per common share (note 12)</b>          |                                    |            |                                   |              |
| Basic                                                   | \$ 0.77                            | \$ 1.04    | \$ 1.87                           | \$ 2.38      |
| Diluted                                                 | \$ 0.77                            | \$ 1.03    | \$ 1.86                           | \$ 2.35      |

The accompanying notes are an integral part of these financial statements.

**FIRSTSERVICE CORPORATION****CONSOLIDATED STATEMENTS OF COMPREHENSIVE EARNINGS**

(Unaudited)

(in thousands of US dollars) - in accordance with accounting principles generally accepted in the United States of America

|                                                                        | Three months<br>ended September 30 |           | Nine months<br>ended September 30 |            |
|------------------------------------------------------------------------|------------------------------------|-----------|-----------------------------------|------------|
|                                                                        | <b>2022</b>                        | 2021      | <b>2022</b>                       | 2021       |
| Net earnings                                                           | \$ <b>41,341</b>                   | \$ 52,872 | \$ <b>100,668</b>                 | \$ 120,735 |
| Foreign currency translation loss                                      | <b>(7,269)</b>                     | (2,888)   | <b>(9,295)</b>                    | (597)      |
| Comprehensive earnings                                                 | <b>34,072</b>                      | 49,984    | <b>91,373</b>                     | 120,138    |
| Less: Comprehensive earnings attributable to non-controlling interests | <b>7,164</b>                       | 7,257     | <b>17,840</b>                     | 16,530     |
| Comprehensive earnings attributable to Company                         | \$ <b>26,908</b>                   | \$ 42,727 | \$ <b>73,533</b>                  | \$ 103,608 |

**The accompanying notes are an integral part of these financial statements.**

**FIRSTSERVICE CORPORATION**  
**CONSOLIDATED BALANCE SHEETS**  
(Unaudited)

(in thousands of US dollars) - in accordance with accounting principles generally accepted in the United States of America

|                                                                                             | September 30, 2022  | December 31, 2021   |
|---------------------------------------------------------------------------------------------|---------------------|---------------------|
| <b>Assets</b>                                                                               |                     |                     |
| <b>Current Assets</b>                                                                       |                     |                     |
| Cash and cash equivalents                                                                   | \$ 160,475          | \$ 165,665          |
| Restricted cash                                                                             | 24,707              | 28,606              |
| Accounts receivable, net of allowance of \$9,607 (note 2)<br>(December 31, 2021 - \$13,984) | 556,332             | 551,564             |
| Income tax recoverable                                                                      | 20,309              | 6,842               |
| Inventories (note 7)                                                                        | 223,832             | 161,387             |
| Prepaid expenses and other current assets                                                   | 58,340              | 50,596              |
|                                                                                             | <b>1,043,995</b>    | <b>964,660</b>      |
| Other receivables                                                                           | 5,253               | 4,719               |
| Other assets                                                                                | 17,797              | 16,379              |
| Fixed assets                                                                                | 154,891             | 138,066             |
| Operating lease right-of-use assets (note 5)                                                | 168,515             | 159,730             |
| Intangible assets                                                                           | 358,530             | 382,107             |
| Goodwill                                                                                    | 849,132             | 843,362             |
|                                                                                             | <b>1,554,118</b>    | <b>1,544,363</b>    |
|                                                                                             | <b>\$ 2,598,113</b> | <b>\$ 2,509,023</b> |
| <b>Liabilities and shareholders' equity</b>                                                 |                     |                     |
| <b>Current Liabilities</b>                                                                  |                     |                     |
| Accounts payable                                                                            | \$ 100,802          | \$ 100,125          |
| Accrued liabilities                                                                         | 265,758             | 286,404             |
| Income taxes payable                                                                        | 788                 | 2,554               |
| Unearned revenues                                                                           | 117,519             | 116,415             |
| Operating lease liabilities - current (note 5)                                              | 47,417              | 48,047              |
| Long-term debt - current (note 9)                                                           | 35,660              | 57,436              |
| Contingent acquisition consideration - current (note 10)                                    | 20,956              | 7,491               |
|                                                                                             | <b>588,900</b>      | <b>618,472</b>      |
| Long-term debt - non-current (note 9)                                                       | 681,281             | 595,368             |
| Operating lease liabilities - non-current (note 5)                                          | 131,790             | 122,337             |
| Contingent acquisition consideration (note 10)                                              | 10,866              | 24,855              |
| Unearned revenues                                                                           | 16,710              | 15,083              |
| Other liabilities                                                                           | 45,746              | 71,981              |
| Deferred income tax                                                                         | 40,208              | 42,070              |
|                                                                                             | <b>926,601</b>      | <b>871,694</b>      |
| Redeemable non-controlling interests (note 11)                                              | 210,823             | 219,135             |
| Shareholders' equity                                                                        | 871,789             | 799,722             |
|                                                                                             | <b>\$ 2,598,113</b> | <b>\$ 2,509,023</b> |

The accompanying notes are an integral part of these financial statements.

**FIRSTSERVICE CORPORATION**  
**CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY**  
(Unaudited)  
(in thousands of US dollars, except share information)

|                                    | Common shares     |                   |                  |                    | Accumulated       |                   |
|------------------------------------|-------------------|-------------------|------------------|--------------------|-------------------|-------------------|
|                                    | Issued and        |                   | Contributed      |                    | other             |                   |
|                                    | outstanding       | Amount            | surplus          | Deficit            | comprehensive     | Total             |
|                                    | shares            |                   |                  |                    | earnings          |                   |
| Balance, December 31, 2021         | 44,013,031        | \$ 797,428        | \$ 68,249        | \$ (67,920)        | \$ 1,965          | \$ 799,722        |
| Net earnings                       | -                 | -                 | -                | 14,085             | -                 | 14,085            |
| Other comprehensive earnings       | -                 | -                 | -                | -                  | 1,562             | 1,562             |
| Common Shares:                     |                   |                   |                  |                    |                   |                   |
| Stock option expense               | -                 | -                 | 5,821            | -                  | -                 | 5,821             |
| Stock options exercised            | 179,500           | 12,705            | (2,672)          | -                  | -                 | 10,033            |
| Dividends                          | -                 | -                 | -                | (8,952)            | -                 | (8,952)           |
| Balance, March 31, 2022            | 44,192,531        | \$ 810,133        | \$ 71,398        | \$ (62,787)        | \$ 3,527          | \$ 822,271        |
| Net earnings                       | -                 | -                 | -                | 34,566             | -                 | 34,566            |
| Other comprehensive loss           | -                 | -                 | -                | -                  | (3,588)           | (3,588)           |
| Subsidiaries' equity transactions  | -                 | -                 | 23               | -                  | -                 | 23                |
| Common Shares:                     |                   |                   |                  |                    |                   |                   |
| Stock option expense               | -                 | -                 | 4,035            | -                  | -                 | 4,035             |
| Stock options exercised            | 400               | 34                | (7)              | -                  | -                 | 27                |
| Dividends                          | -                 | -                 | -                | (8,946)            | -                 | (8,946)           |
| Balance, June 30, 2022             | 44,192,931        | \$ 810,167        | \$ 75,449        | \$ (37,167)        | \$ (61)           | \$ 848,388        |
| Net earnings                       | -                 | -                 | -                | 34,177             | -                 | 34,177            |
| Other comprehensive loss           | -                 | -                 | -                | -                  | (7,269)           | (7,269)           |
| Subsidiaries' equity transactions  | -                 | -                 | 3                | -                  | -                 | 3                 |
| Common Shares:                     |                   |                   |                  |                    |                   |                   |
| Stock option expense               | -                 | -                 | 4,117            | -                  | -                 | 4,117             |
| Stock options exercised            | 20,000            | 1,655             | (329)            | -                  | -                 | 1,326             |
| Dividends                          | -                 | -                 | -                | (8,953)            | -                 | (8,953)           |
| <b>Balance, September 30, 2022</b> | <b>44,212,931</b> | <b>\$ 811,822</b> | <b>\$ 79,240</b> | <b>\$ (11,943)</b> | <b>\$ (7,330)</b> | <b>\$ 871,789</b> |

**FIRSTSERVICE CORPORATION****CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY (continued)**

(Unaudited)

(in thousands of US dollars, except share information)

|                                   | Common shares                 |            | Contributed surplus | Deficit      | Accumulated other comprehensive earnings (loss) | Total      |
|-----------------------------------|-------------------------------|------------|---------------------|--------------|-------------------------------------------------|------------|
|                                   | Issued and outstanding shares | Amount     |                     |              |                                                 |            |
| Balance, December 31, 2020        | 43,587,554                    | \$ 770,032 | \$ 59,303           | \$ (171,085) | \$ 2,148                                        | \$ 660,398 |
| Net earnings                      | -                             | -          | -                   | 21,891       | -                                               | 21,891     |
| Other comprehensive earnings      | -                             | -          | -                   | -            | 1,060                                           | 1,060      |
| Subsidiaries' equity transactions | -                             | -          | 23                  | -            | -                                               | 23         |
| Common Shares:                    |                               |            |                     |              |                                                 |            |
| Stock option expense              | -                             | -          | 2,787               | -            | -                                               | 2,787      |
| Stock options exercised           | 241,152                       | 13,018     | (2,771)             | -            | -                                               | 10,247     |
| Dividends                         | -                             | -          | -                   | (7,999)      | -                                               | (7,999)    |
| Balance, March 31, 2021           | 43,828,706                    | \$ 783,050 | \$ 59,342           | \$ (157,193) | \$ 3,208                                        | \$ 688,407 |
| Net earnings                      | -                             | -          | -                   | 36,699       | -                                               | 36,699     |
| Other comprehensive earnings      | -                             | -          | -                   | -            | 1,231                                           | 1,231      |
| Subsidiaries' equity transactions | -                             | -          | (10)                | -            | -                                               | (10)       |
| Common Shares:                    |                               |            |                     |              |                                                 |            |
| Stock option expense              | -                             | -          | 4,903               | -            | -                                               | 4,903      |
| Stock options exercised           | 3,425                         | 385        | (121)               | -            | -                                               | 264        |
| Dividends                         | -                             | -          | -                   | (7,999)      | -                                               | (7,999)    |
| Balance, June 30, 2021            | 43,832,131                    | \$ 783,435 | \$ 64,114           | \$ (128,493) | \$ 4,439                                        | \$ 723,495 |
| Net earnings                      | -                             | -          | -                   | 45,615       | -                                               | 45,615     |
| Other comprehensive loss          | -                             | -          | -                   | -            | (2,888)                                         | (2,888)    |
| Subsidiaries' equity transactions | -                             | -          | 2                   | -            | -                                               | 2          |
| Common Shares:                    |                               |            |                     |              |                                                 |            |
| Stock option expense              | -                             | -          | 3,540               | -            | -                                               | 3,540      |
| Stock options exercised           | 96,400                        | 8,050      | (1,695)             | -            | -                                               | 6,355      |
| Dividends                         | -                             | -          | -                   | (8,018)      | -                                               | (8,018)    |
| Balance, September 30, 2021       | 43,928,531                    | \$ 791,485 | \$ 65,961           | \$ (90,896)  | \$ 1,551                                        | \$ 768,101 |

**FIRSTSERVICE CORPORATION**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(Unaudited)

(in thousands of US dollars) - in accordance with accounting principles generally accepted in the United States of America

|                                                                               | Three months ended<br>September 30 |          | Nine months ended<br>September 30 |            |
|-------------------------------------------------------------------------------|------------------------------------|----------|-----------------------------------|------------|
|                                                                               | 2022                               | 2021     | 2022                              | 2021       |
| <b>Cash provided by (used in)</b>                                             |                                    |          |                                   |            |
| <b>Operating activities</b>                                                   |                                    |          |                                   |            |
| Net earnings                                                                  | \$ 41,341                          | 52,872   | \$ 100,668                        | \$ 120,735 |
| Items not affecting cash:                                                     |                                    |          |                                   |            |
| Depreciation and amortization                                                 | 26,901                             | 23,977   | 79,723                            | 70,876     |
| Deferred income tax                                                           | (609)                              | (995)    | (1,813)                           | (2,725)    |
| Other                                                                         | 4,819                              | (3,998)  | 16,295                            | 4,000      |
| Changes in non-cash working capital:                                          |                                    |          |                                   |            |
| Accounts receivable                                                           | (22,960)                           | (41,135) | (1,226)                           | (79,821)   |
| Inventories                                                                   | (39,733)                           | (10,766) | (64,902)                          | (28,472)   |
| Prepaid expenses and other current assets                                     | (2,097)                            | (4,103)  | (7,822)                           | (3,700)    |
| Payables and accruals                                                         | (4,397)                            | 22,073   | (39,847)                          | 13,705     |
| Unearned revenues                                                             | (14,361)                           | (14,266) | 868                               | 25,376     |
| Other liabilities                                                             | (329)                              | 4,882    | (30,069)                          | 15,290     |
| Net cash provided by (used in) operating activities                           | (11,425)                           | 28,541   | 51,875                            | 135,264    |
| <b>Investing activities</b>                                                   |                                    |          |                                   |            |
| Acquisitions of businesses, net of cash acquired (note 4)                     | (7,530)                            | (46,408) | (7,530)                           | (86,011)   |
| Disposal of business, net of cash disposed (note 6)                           | -                                  | 15,780   | -                                 | 15,780     |
| Purchases of fixed assets                                                     | (19,076)                           | (13,245) | (55,454)                          | (42,348)   |
| Other investing activities                                                    | (2,032)                            | (1,836)  | (16,001)                          | (6,112)    |
| Net cash used in investing activities                                         | (28,638)                           | (45,709) | (78,985)                          | (118,691)  |
| <b>Financing activities</b>                                                   |                                    |          |                                   |            |
| Increase in long-term debt                                                    | 60,089                             | -        | 135,818                           | 38,095     |
| Repayment of long-term debt                                                   | -                                  | (6,922)  | (70,000)                          | (62,922)   |
| Purchases of non-controlling interests, net                                   | (2,158)                            | (276)    | (21,337)                          | (5,676)    |
| Contingent acquisition consideration                                          | (3,628)                            | (7,700)  | (4,746)                           | (8,350)    |
| Proceeds received on exercise of options                                      | 1,326                              | 6,355    | 11,386                            | 16,866     |
| Financing fees paid                                                           | (135)                              | -        | (2,468)                           | -          |
| Dividends paid to common shareholders                                         | (8,949)                            | (7,999)  | (25,930)                          | (23,190)   |
| Distributions paid to non-controlling interests                               | (3,649)                            | (1,057)  | (6,251)                           | (8,213)    |
| Net cash provided by (used in) financing activities                           | 42,896                             | (17,599) | 16,472                            | (53,390)   |
| Effect of exchange rate changes on cash, cash equivalents and restricted cash | 1,180                              | (531)    | 1,549                             | 2          |
| Increase (decrease) in cash, cash equivalents and restricted cash             | 4,013                              | (35,298) | (9,089)                           | (36,815)   |
| Cash, cash equivalents and restricted cash, beginning of period               | 181,169                            | 207,421  | 194,271                           | 208,938    |
| Cash, cash equivalents and restricted cash, end of period                     | \$ 185,182                         | 172,123  | \$ 185,182                        | \$ 172,123 |

The accompanying notes are an integral part of these financial statements.

**FIRSTSERVICE CORPORATION**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
September 30, 2022  
(Unaudited)  
(in thousands of US dollars, except per share amounts)

1. **DESCRIPTION OF THE BUSINESS** – FirstService Corporation (the “Company”) is a North American provider of residential property management and other essential property services to residential and commercial customers. The Company’s operations are conducted in two segments: FirstService Residential and FirstService Brands. The segments are grouped with reference to the nature of services provided and the types of clients that use those services.

FirstService Residential is a full-service property manager and in many markets provides a full range of ancillary services primarily in the following areas: on-site staffing, including building engineering and maintenance, full-service amenity management, security, concierge and front desk personnel; proprietary banking and insurance products; and energy conservation and management solutions.

FirstService Brands provides a range of essential property services to residential and commercial customers in North America through franchise networks and company-owned locations. The principal brands in this division include Paul Davis Restoration, FIRST ONSITE, California Closets, Century Fire Protection, Certa Pro Painters, Pillar to Post Home Inspectors, and Floor Coverings International.

2. **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES** – These condensed consolidated financial statements have been prepared by the Company in accordance with the disclosure requirements for the presentation of interim financial information pursuant to applicable Canadian securities law. Certain information and footnote disclosures normally included in annual financial statements prepared in accordance with generally accepted accounting principles (“GAAP”) in the United States of America have been condensed or omitted in accordance with such disclosure requirements, although the Company believes that the disclosures are adequate to make the information not misleading. These interim financial statements should be read in conjunction with the audited consolidated financial statements for the year ended December 31, 2021.

These interim financial statements follow the same accounting policies as the most recent audited consolidated financial statements. In the opinion of management, the condensed consolidated financial statements contain all adjustments necessary to present fairly the financial position of the Company as at September 30, 2022 and the results of operations and its cash flows for the three and nine month periods ended September 30, 2022 and 2021. All such adjustments are of a normal recurring nature. The results of operations for the three and nine month periods ended September 30, 2022 are not necessarily indicative of the results to be expected for the year ending December 31, 2022.

*Accounting policy for Credit Losses*

The allowance for credit losses is based on the Company’s assessment of the collectability of customer accounts. The measurement of expected credit losses is based on relevant information about past events, including historical experience, credit quality, the age of the accounts receivable balances, and current economic conditions that may impact a customer’s ability to pay.

A reconciliation of our allowance for credit losses is found below:

| <b>(In thousands)</b>                           | <b><u>2022</u></b>     |
|-------------------------------------------------|------------------------|
| Allowance for credit losses, December 31, 2021  | \$ 13,984              |
| Bad debt expense                                | 2,414                  |
| Write-offs to accounts receivable               | (7,863)                |
| Recoveries to accounts receivable               | 230                    |
| Other                                           | 842                    |
| Allowance for credit losses, September 30, 2022 | <b><u>\$ 9,607</u></b> |

3. **REVENUE RECOGNITION** – Within the FirstService Brands segment, franchise fee revenue recognized during the nine months ended September 30, 2022 that was included in deferred revenue at the beginning of the period was \$3,591 (2021 - \$3,220). These fees are recognized over the life of the underlying franchise agreement, usually between 5 - 10 years.

External broker costs and employee sales commissions in obtaining new franchisees are capitalized and are amortized over the life of the underlying franchise agreement. Costs amortized during the nine months ended September 30, 2022 were \$1,540 (2021 - \$1,426). The closing amount of the capitalized costs to obtain contracts on the balance sheet as at September 30, 2022 was \$8,133 (2021 - \$7,462). There were no impairment losses recognized related to those assets in the quarter.

The Company's backlog represents remaining performance obligations and is defined as contracted work yet to be performed. As at September 30, 2022, the aggregate amount of backlog was \$593,032 (December 31, 2021 - \$464,134). The Company expects to recognize revenue on the remaining backlog over the next 12 months.

Disaggregated revenues are as follows:

|                                   | <b>Three months<br/>ended September 30</b> |             | <b>Nine months<br/>ended September 30</b> |              |
|-----------------------------------|--------------------------------------------|-------------|-------------------------------------------|--------------|
|                                   | <b>2022</b>                                | <b>2021</b> | <b>2022</b>                               | <b>2021</b>  |
| <b>Revenues</b>                   |                                            |             |                                           |              |
| FirstService Residential          | \$ 478,562                                 | \$ 423,069  | \$ 1,330,134                              | \$ 1,179,770 |
| FirstService Brands company-owned | 430,873                                    | 379,065     | 1,252,535                                 | 1,081,963    |
| FirstService Brands franchisor    | 49,532                                     | 46,234      | 139,164                                   | 126,926      |
| FirstService Brands franchise fee | 1,488                                      | 1,063       | 3,901                                     | 3,468        |

The Company disaggregates revenue by segment. Within the FirstService Brands segment, the Company further disaggregates its company-owned operations revenue; these businesses primarily recognize revenue over time as they perform because of continuous transfer of control to the customer. As such, revenue is recognized based on the extent of progress towards completion of the performance obligation. The Company generally uses the percentage of completion method. The extent of progress towards completion is measured based on the ratio of costs incurred to date to the total estimated costs at completion of the performance obligation. Revenues, including estimated fees or profits, are recorded proportionally as costs are incurred.

We believe this disaggregation best depicts how the nature, amount, timing and uncertainty of the Company's revenue and cash flows are affected by economic factors.

4. **ACQUISITIONS** – During the nine months ended September 30, 2022, the Company acquired controlling interests in two businesses, one in each segment. In the FirstService Residential segment, the Company acquired a regional firm operating in New York City. Within the FirstService Brands segment, the Company acquired an independent restoration company operating in Ontario. The acquisition date fair value of consideration transferred was as follows: cash of \$7,530 and contingent consideration of \$2,344.

During the nine months ended September 30, 2021, the Company completed eight acquisitions for cash consideration of \$86,011 (net of cash acquired of \$9,618) and contingent consideration of \$12,962.

The purchase price allocations for certain transactions completed in the last twelve months are not yet complete, pending final determination of the fair value of assets acquired. These acquisitions were accounted for by the purchase price method of accounting for business combinations and accordingly, the consolidated statements of earnings do not include any revenues or expenses related to these acquisitions prior to their respective closing dates. There have been no material changes to the estimated purchase price allocations determined at the time of acquisition during the nine months ended September 30, 2022.

Certain vendors, at the time of acquisition, are entitled to receive a contingent consideration payment if the acquired businesses achieve specified earnings levels during the one- to three-year periods following the dates of acquisition. The ultimate amount of payment is determined based on a formula, the key inputs to which are (i) a contractually agreed maximum payment; (ii) a contractually specified revenue or earnings level; and (iii) the actual revenue or

earnings for the contingency period. If the acquired business does not achieve the specified revenue or earnings level, the maximum payment is reduced for any shortfall, potentially to nil.

Contingent consideration is recorded at fair value each reporting period. The fair value recorded on the consolidated balance sheet as at September 30, 2022 was \$31,822 (see note 10). The estimated range of outcomes (undiscounted) for these contingent consideration arrangements is \$29,028 to a maximum of \$34,150. The contingencies will expire during the period extending to August 2025. During the nine months ended September 30, 2022, \$4,746 was paid with reference to such contingent consideration (2021 - \$8,350).

5. **LEASES** – The Company has operating leases for corporate offices, copiers, and certain equipment. Its leases have remaining lease terms of 1 year to 15 years, some of which may include options to extend the leases for up to 10 years, and some of which may include options to terminate the leases within 1 year. The Company evaluates renewal terms on a lease by lease basis to determine if the renewal is reasonably certain. The amount of operating lease expense recorded in the statement of earnings for the nine months ended September 30, 2022 was \$35,797 (2021 - \$32,600).

Other information related to leases was as follows (in thousands):

| <b>Supplemental Cash Flows Information, nine months ended September 30</b>       | <u>2022</u> |
|----------------------------------------------------------------------------------|-------------|
| Cash paid for amounts included in the measurement of operating lease liabilities | \$ 35,277   |
| Right-of-use assets obtained in exchange for operating lease obligation          | \$ 44,046   |

6. **OTHER INCOME** - Other income is comprised of the following:

|                              | <u>Three months ended<br/>September 30</u> |                    | <u>Nine months ended<br/>September 30</u> |                    |
|------------------------------|--------------------------------------------|--------------------|-------------------------------------------|--------------------|
|                              | <u>2022</u>                                | <u>2021</u>        | <u>2022</u>                               | <u>2021</u>        |
| Gain on disposal of business | \$ -                                       | \$ (12,518)        | \$ -                                      | \$ (12,518)        |
| Other expense (income), net  | <u>779</u>                                 | <u>(21)</u>        | <u>566</u>                                | <u>(2,777)</u>     |
|                              | <u>\$ 779</u>                              | <u>\$ (12,539)</u> | <u>\$ 566</u>                             | <u>\$ (15,295)</u> |

During the third quarter of the prior year, the Company completed the divestiture of its Florida-based pest control business for cash consideration of \$15,780. The pre-tax gain on disposal was \$12,518.

7. **INVENTORY** - Inventory is comprised of the following:

|                    | <u>September 30,<br/>2022</u> | <u>December 31,<br/>2021</u> |
|--------------------|-------------------------------|------------------------------|
| Work-in-progress   | \$ 156,863                    | \$ 109,419                   |
| Finished Goods     | <u>33,581</u>                 | <u>24,657</u>                |
| Supplies and other | <u>33,388</u>                 | <u>27,311</u>                |
|                    | <u>\$ 223,832</u>             | <u>\$ 161,387</u>            |

8. **INCOME TAX** – The provision for income tax for the nine months ended September 30, 2022 reflected an effective tax rate of 25% (2021 - 25%) relative to the statutory rate of approximately 27% (2021 - 27%). The difference between the effective rate and the statutory rate relates to the differential between tax rates in certain jurisdictions, as well as taxable permanent differences.

9. **LONG-TERM DEBT** – The Company has \$90,000 of senior secured notes (the “Senior Notes”) bearing interest at a rate of 3.84%. The Senior Notes are due on January 16, 2025, with three annual equal repayments, the next payment coming due on January 16, 2023.

In February 2022, the Company entered into a second amended and restated credit agreement providing for a \$1,000,000 revolving credit facility on an unsecured basis. The maturity date of the revolving credit facility is February 2027. The new revolving credit facility bears interest at 0.20% to 2.50% over floating reference rates, depending on certain leverage ratios. The current revolving credit facility replaced the Company's previous \$450,000 revolving credit facility and \$440,000 term loan (drawn in a single advance) that were set to mature in January 2023 and June 2024, respectively. The new revolving credit facility was used to repay the remaining term loan balance of \$407,000 under the prior credit agreement, and will continue to be utilized for working capital and general corporate purposes and to fund future tuck-under acquisitions.

In September 2022, the Company entered into two new revolving, uncommitted financing facilities for potential future private placement issuances of senior unsecured notes (the "Notes") aggregating \$450,000 with its existing lenders, NYL Investors LLC ("New York Life") of up to \$150,000 and PGIM Private Capital ("Prudential"), of up to \$300,000, in each case, net of any existing notes held by them. The facilities each have a three-year term ending September 29, 2025. The Company has the ability to issue incremental Note tranches under the Facilities, subject to acceptance by New York Life or Prudential, with varying maturities as determined by the Company, and with coupon pricing determined at the time of each Note issuance. As part of the closing of the New York Life facility, the Company issued, on a private placement basis to New York Life, \$60,000 of 4.53% Notes, which are due in full on September 29, 2032, with interest payable semi-annually.

10. FAIR VALUE MEASUREMENTS – The following table provides the financial assets and liabilities carried at fair value measured on a recurring basis as of September 30, 2022:

|                                    |                                    | Fair value measurements at September 30, 2022 |         |           |         |
|------------------------------------|------------------------------------|-----------------------------------------------|---------|-----------|---------|
|                                    | Carrying value at<br>September 30, |                                               | Level 1 | Level 2   | Level 3 |
| Contingent consideration liability | \$ 31,822                          | \$ -                                          | \$ -    | \$ 31,822 |         |
| Interest rate swap asset           | 4,841                              | -                                             | 4,841   | -         |         |

The Company has one interest rate swap in place to exchange the floating interest rate on \$100,000 of debt under its Credit Agreement for a fixed rate. The fair value of the interest rate swap asset was determined using widely accepted valuation techniques. The inputs to the measurement of the fair value of contingent consideration related to acquisitions are Level 3 inputs using a discounted cash flow model; significant model inputs were expected future operating cash flows (determined with reference to each specific acquired business) and discount rates (which range from 8% to 10%). The range of discount rates is attributable to the level of risk related to economic growth factors combined with the length of the contingent payment periods; and the dispersion was driven by unique characteristics of the businesses acquired and the respective terms for these contingent payments. Within the range of discount rates, there is a data point concentration at 9%. A 2% increase in the weighted average discount rate would not have a significant impact on the fair value of the contingent consideration balance.

Changes in the fair value of the contingent consideration liability are comprised of the following:

|                                    | 2022      |
|------------------------------------|-----------|
| Balance, January 1                 | \$ 32,346 |
| Amounts recognized on acquisitions | 2,344     |
| Fair value adjustments             | 1,625     |
| Resolved and settled in cash       | (4,746)   |
| Other                              | 253       |
| Balance, September 30              | \$ 31,822 |
| Less: Current portion              | 20,956    |
| Non-current portion                | \$ 10,866 |

The carrying amounts for cash and cash equivalents, restricted cash, accounts receivable, accounts payable and accrued liabilities approximate fair values due to the short maturity of these instruments, unless otherwise indicated. The inputs to the measurement of the fair value of long term debt are Level 3 inputs. The fair value measurements were made using a net present value approach; significant model inputs were expected future cash outflows and discount rates (which range from 4.0% to 4.5%).

|                   | <u>September 30, 2022</u>  |                       | <u>December 31, 2021</u>   |                       |
|-------------------|----------------------------|-----------------------|----------------------------|-----------------------|
|                   | <u>Carrying<br/>amount</u> | <u>Fair<br/>value</u> | <u>Carrying<br/>amount</u> | <u>Fair<br/>value</u> |
| Other receivables | \$ 5,253                   | \$ 5,253              | \$ 4,719                   | \$ 4,719              |
| Long-term debt    | 716,941                    | 718,392               | 652,804                    | 661,492               |

11. REDEEMABLE NON-CONTROLLING INTERESTS – The minority equity positions in the Company’s subsidiaries are referred to as redeemable non-controlling interests (“RNCI”). The RNCI are considered to be redeemable securities. Accordingly, the RNCI is recorded at the greater of: (i) the redemption amount; or (ii) the amount initially recorded as RNCI at the date of inception of the minority equity position. This amount is recorded in the “mezzanine” section of the balance sheet, outside of shareholders’ equity. Changes in the RNCI amount are recognized immediately as they occur. The following table provides a reconciliation of the beginning and ending RNCI amounts:

|                                       | <u>2022</u>       |
|---------------------------------------|-------------------|
| Balance, January 1                    | \$ 219,135        |
| RNCI share of earnings                | 5,919             |
| RNCI redemption increment             | 11,921            |
| Distributions paid to RNCI            | (6,251)           |
| Purchases of interests from RNCI, net | (21,337)          |
| Other                                 | 1,436             |
| Balance, September 30                 | <u>\$ 210,823</u> |

The Company has shareholders’ agreements in place at each of its non-wholly owned subsidiaries. These agreements allow the Company to “call” the non-controlling interest at a price determined with the use of a formula price, which is usually equal to a fixed multiple of trailing two-year average earnings before income taxes, interest, depreciation, and amortization, less debt. The agreements also have redemption features which allow the owners of the RNCI to “put” their equity to the Company at the same price subject to certain limitations. The formula price is referred to as the redemption amount and may be paid in cash or in the Company’s Common Shares. The redemption amount as of September 30, 2022 was \$189,239. The redemption amount is lower than that recorded on the balance sheet as the formula prices of certain RNCI are lower than the amount initially recorded at the inception of the minority equity position. If all put or call options were settled with Common Shares as at September 30, 2022, approximately 1,500,000 such shares would be issued; this would be accretive to net earnings per Common Share.

Increases or decreases to the formula price of the underlying shares are recognized in the statement of earnings as the NCI redemption increment or decrement.

12. NET EARNINGS PER COMMON SHARE – Earnings per share calculations cannot be anti-dilutive, therefore diluted shares are not used in the denominator when the numerator is in a loss position. The following table reconciles the basic and diluted common shares outstanding:

| (in thousands)                            | <u>Three months ended<br/>September 30</u> |               | <u>Nine months ended<br/>September 30</u> |               |
|-------------------------------------------|--------------------------------------------|---------------|-------------------------------------------|---------------|
|                                           | <u>2022</u>                                | <u>2021</u>   | <u>2022</u>                               | <u>2021</u>   |
| Basic shares                              | 44,201                                     | 43,865        | 44,179                                    | 43,798        |
| Assumed exercise of Company stock options | 295                                        | 606           | 332                                       | 553           |
| Diluted shares                            | <u>44,496</u>                              | <u>44,471</u> | <u>44,511</u>                             | <u>44,351</u> |

## 13. STOCK-BASED COMPENSATION

**Company stock option plan**

The Company has a stock option plan for certain directors, officers and full-time employees of the Company and its subsidiaries, other than its Founder and Chairman. The stock option plan came into existence on June 1, 2015. Options are granted at the market price for the underlying shares on the date of grant. Each option vests over a four-year term, expires five years from the date granted and allows for the purchase of one Common Share. All Common Shares issued are new shares. Grants under the Company's stock option plan are equity-classified awards. As at September 30, 2022, there were 557,850 options available for future grants.

Grants under the Company's stock option plan are equity-classified awards. There were 10,000 stock options granted during the three months ended September 30, 2022 (2021 – nil). Stock option activity for the nine months ended September 30, 2022 was as follows:

|                                     | <b>Number of<br/>options</b> | <b>Weighted<br/>average<br/>exercise price</b> | <b>Weighted average<br/>remaining<br/>contractual life<br/>(years)</b> | <b>Aggregate<br/>intrinsic value</b> |
|-------------------------------------|------------------------------|------------------------------------------------|------------------------------------------------------------------------|--------------------------------------|
| Shares issuable under options -     |                              |                                                |                                                                        |                                      |
| Beginning of period                 | 1,951,035                    | \$ 104.41                                      |                                                                        |                                      |
| Granted                             | 600,000                      | 148.72                                         |                                                                        |                                      |
| Exercised                           | <u>(199,900)</u>             | <u>56.94</u>                                   |                                                                        |                                      |
| Shares issuable under options -     |                              |                                                |                                                                        |                                      |
| End of period                       | <u>2,351,135</u>             | <u>\$ 119.76</u>                               | <u>2.69</u>                                                            | <u>\$ 34,992</u>                     |
| Options exercisable - End of period | <u>997,638</u>               | <u>\$ 97.02</u>                                | <u>1.70</u>                                                            | <u>\$ 28,386</u>                     |

The amount of compensation expense recorded in the statement of earnings for the nine months ended September 30, 2022 was \$13,973 (2021 - \$11,230). As of September 30, 2022, there was \$21,487 of unrecognized compensation cost related to non-vested awards which is expected to be recognized over the next 5 years. During the nine month period ended September 30, 2022, the fair value of options vested was \$12,211 (2021 - \$9,479).

14. CONTINGENCIES – In the normal course of operations, the Company is subject to routine claims and litigation incidental to its business. Litigation currently pending or threatened against the Company includes disputes with former employees and commercial liability claims related to services provided by the Company. The Company believes resolution of such proceedings, combined with amounts set aside, will not have a material impact on the Company's financial condition or the results of operations.

15. **SEGMENTED INFORMATION** – The Company has two reportable operating segments and Corporate. The segments are grouped with reference to the nature of services provided and the types of clients that use those services. The Company assesses each segment's performance based on operating earnings or operating earnings before depreciation and amortization. FirstService Residential provides property management and related property services to residential communities in North America. FirstService Brands provides franchised and company-owned essential property services to residential and commercial customers in North America. Corporate includes the costs of operating the Company's corporate head office.

### OPERATING SEGMENTS

|                                        | <u>FirstService<br/>Residential</u> | <u>FirstService<br/>Brands</u> | <u>Corporate</u> | <u>Consolidated</u> |
|----------------------------------------|-------------------------------------|--------------------------------|------------------|---------------------|
| <b>Three months ended September 30</b> |                                     |                                |                  |                     |
| <b>2022</b>                            |                                     |                                |                  |                     |
| Revenues                               | \$ 478,562                          | \$ 481,893                     | \$ -             | \$ 960,455          |
| Depreciation and amortization          | 6,813                               | 20,066                         | 22               | 26,901              |
| Operating earnings                     | 41,658                              | 28,178                         | (7,127)          | 62,709              |
| <b>2021</b>                            |                                     |                                |                  |                     |
| Revenues                               | \$ 423,069                          | \$ 426,362                     | \$ -             | \$ 849,431          |
| Depreciation and amortization          | 6,779                               | 17,177                         | 21               | 23,977              |
| Operating earnings                     | 37,998                              | 31,074                         | (7,545)          | 61,527              |
|                                        | <u>FirstService<br/>Residential</u> | <u>FirstService<br/>Brands</u> | <u>Corporate</u> | <u>Consolidated</u> |
| <b>Nine months ended September 30</b>  |                                     |                                |                  |                     |
| <b>2022</b>                            |                                     |                                |                  |                     |
| Revenues                               | \$ 1,330,134                        | \$ 1,395,600                   | \$ -             | \$ 2,725,734        |
| Depreciation and amortization          | 21,020                              | 58,635                         | 68               | 79,723              |
| Operating earnings                     | 108,311                             | 67,598                         | (24,341)         | 151,568             |
| <b>2021</b>                            |                                     |                                |                  |                     |
| Revenues                               | \$ 1,179,770                        | \$ 1,212,357                   | \$ -             | \$ 2,392,127        |
| Depreciation and amortization          | 19,298                              | 51,511                         | 67               | 70,876              |
| Operating earnings                     | 101,646                             | 78,329                         | (23,183)         | 156,792             |

### GEOGRAPHIC INFORMATION

|                                        | <u>United States</u> | <u>Canada</u> | <u>Consolidated</u> |
|----------------------------------------|----------------------|---------------|---------------------|
| <b>Three months ended September 30</b> |                      |               |                     |
| <b>2022</b>                            |                      |               |                     |
| Revenues                               | \$ 854,123           | \$ 106,332    | \$ 960,455          |
| Total long-lived assets                | 1,214,807            | 316,261       | 1,531,068           |
| <b>2021</b>                            |                      |               |                     |
| Revenues                               | \$ 758,151           | \$ 91,280     | \$ 849,431          |
| Total long-lived assets                | 1,136,886            | 310,234       | 1,447,120           |
|                                        | <u>United States</u> | <u>Canada</u> | <u>Consolidated</u> |
| <b>Nine months ended September 30</b>  |                      |               |                     |
| <b>2022</b>                            |                      |               |                     |
| Revenues                               | \$ 2,391,731         | \$ 334,003    | \$ 2,725,734        |
| <b>2021</b>                            |                      |               |                     |
| Revenues                               | \$ 2,110,335         | \$ 281,792    | \$ 2,392,127        |