

The Annual General Meeting of The Rank Group Plc (the 'Company') will be held at TOR, Saint-Cloud Way, Maidenhead, SL6 8BN, at 11.00am on Wednesday 15 October 2025. If you wish to attend the meeting, please bring this card with you and hand it in on arrival.

This will facilitate entry to the meeting.

If you are an ordinary shareholder and are unable to attend, you are entitled to appoint a proxy to attend and vote on your behalf. In this case, please detach the form of proxy, complete it as indicated in the notes and return it to the Company's registrar. No postage is required if posted in the United Kingdom using the envelope provided. Please do not return proxy forms to the Company.

Please see notes overleaf.

Form of Proxy 2025 AGM

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Shareholder Reference Number

I/We, the undersigned, being (a) member(s) of The Rank Group Plc ('Rank'), hereby appoint the Chair of the meeting (Alex Thursby) or

Multiple Proxy (x)



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Shares

as my/our proxy, to attend and vote on my/our behalf at the Annual General Meeting of Rank to be held on Wednesday 15 October 2025 at 11.00am and at any adjournment thereof. The proxy will vote on the resolutions below as I/we have indicated.

Please indicate how you wish your proxy to vote by marking the appropriate boxes in ink like this: ☒

Resolutions

All shareholders:	For	Against	Abstain		For	Against	Abstain
1. Approval of 2024/25 reports and financial statements	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	9. Re-election of Lucinda Charles-Jones as a Director	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
2. Approval of 2024/25 Directors' remuneration report	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	10. Re-election of Keith Laslop as a Director	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
3. Approval of final dividend	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	11. Re-appointment of Ernst & Young LLP as auditor	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
4. Re-election of John O'Reilly as a Director	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	12. Remuneration of auditor	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
5. Re-election of Richard Harris as a Director	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	13. Authority to make political donations and political expenditure	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
6. Election of Christian Nothhaft as a Director	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	14. Authority to call general meetings on 14 clear days' notice*	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
7. Re-election of Katie McAlister as a Director	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>				
8. Re-election of Karen Whitworth as a Director	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>				

* This is a special resolution

Signature

Date

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Directions to The Rank Group Plc

TOR
Saint-Cloud Way
Maidenhead
SL6 8BN

Tel: 01628 504 000

1. M4 to Junction 8/9 (A404)
2. Follow signs for Maidenhead Central (A308)
3. Turn left at the end of the dual carriageway (A308) onto Windsor Road
4. Continue to follow A308 and turn right onto Grenfell Place (A308)
5. Continue to follow A308 and take the 3rd exit onto Bad Godesberg Way (A4)
6. At the end of the dual carriageway take the 2nd exit onto Saint-Cloud Way (A4)
7. Take the 1st exit at the roundabout
8. Follow the road and take the 1st left into the upper level car park



PLEASE READ THE NOTES BELOW CAREFULLY BEFORE COMPLETING THE PROXY FORM. You can submit your proxy instructions electronically by going to Equiniti's Shareview website, www.shareview.co.uk, and logging in to your Shareview portfolio. To register for a Shareview portfolio, go to www.shareview.co.uk and enter the requested information.

Notes

1. You are entitled to appoint a proxy of your own choice, who need not be a member of the Company, by inserting the name and address of such a proxy in the space provided. Should this space be left blank, the proxy will be exercised by the Chair of the meeting.
2. If the proxy is being appointed in relation to less than your full voting entitlement, please enter in the 'Shares' box next to the proxy holder's name, the number of shares in relation to which they are authorised to act as your proxy. If the 'Shares' box is left blank then your proxy will be deemed to be authorised in respect of your full voting entitlement (or if this proxy form has been issued in respect of a designated account for a shareholder, the full voting entitlement for that designated account).
3. To appoint more than one proxy, (an) additional proxy form(s) may be obtained by contacting the registrar's helpline on +44 (0)371 384 2098. (Lines are open 8:30am to 5:30pm, Monday to Friday – excluding public holidays – in England and Wales.) If calling from outside the UK, please ensure the country code is used. Alternatively, you may photocopy this form. Please indicate in the 'Shares' box next to the proxy holder's name, the number of shares in relation to which they are authorised to act as your proxy. Please also indicate, by marking the 'Multiple Proxy' box with an 'X', if the proxy instruction is one of multiple instructions being given. All the forms must be signed and should be returned together in the envelope provided.
4. The proxy will vote in accordance with your wishes provided this is clearly indicated on the proxy form. If you appoint a proxy, but do not indicate how they should cast your vote, they will exercise their discretion both as to voting or whether or not to abstain from voting on all resolutions or any other business at the meeting. An abstention is not a vote in law, which means that the vote will not be counted in the calculation of votes for or against a resolution.
5. A corporation's form of proxy must be executed under its common seal, or under the hand of its officer or attorney, duly authorised in writing.
6. If you are signing this form on behalf of someone else, the power of attorney (or a notarial certified copy) authorising you to sign must be deposited with this form.
7. In the case of joint holders, any one holder may sign the form.
8. If you wish to submit your proxy appointment electronically, please visit www.shareview.co.uk, where full instructions on how to do so are given. If you return paper and electronic instructions, those received last by the registrar before the latest time for receipt of proxies will take precedence. You are advised to read the terms and conditions of use carefully. Electronic communication facilities are available to all shareholders and those who use them will not be disadvantaged.
9. CREST members may appoint a proxy or proxies electronically via Equiniti (ID RA19). Messages transmitted through CREST must be lodged no later than Monday 13 October 2025 at 11.00am
10. Institutional investors may be able to appoint a proxy electronically via the Proxymity platform. Please go to www.proxymity.io.
11. Even if you complete and return a form of proxy, you may still attend in person.

To be valid, the form of proxy must be signed, dated, and received no later than 11.00am on Monday 13 October 2025. Once completed, please return the form of proxy to the registrar in the envelope provided.