



TANTALUS SYSTEMS HOLDING INC.

Consolidated Financial Statements

For the years ended
December 31, 2023 and 2022
(expressed in United States dollars)

MANAGEMENT’S RESPONSIBILITY

The management of Tantalus Systems Holding Inc. (the “Company”) is responsible for the preparation of the accompanying consolidated financial statements and the preparation and presentation of information in the Annual Report. The consolidated financial statements have been prepared in accordance with International Financial Reporting Standards as issued by the International Accounting Standards Board and are considered by management to present fairly the financial position and operating results of the Company.

The Company maintains various systems of internal control to provide reasonable assurance that transactions are appropriately authorized and recorded, that assets are safeguarded, and that financial reports are properly maintained to provide accurate reliable financial statements.

The Company’s audit committee is comprised entirely of independent directors and is appointed by the Board of Directors annually. The committee meets annually with the Company’s management and independent auditors to review the consolidated financial statements and the independent auditors report.

“Peter Londa”
Chief Executive Officer
March 25, 2024

“George Reznik”
Chief Financial Officer
March 25, 2024

Independent auditor's report

To the Shareholders of
Tantalus Systems Holding Inc.

Opinion

We have audited the consolidated financial statements of **Tantalus Systems Holding Inc.** [the "Company"], which comprise the consolidated statement of financial position as at December 31, 2023 and the consolidated statement of operations and comprehensive loss, the consolidated statement of changes in shareholders' equity and the consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of material accounting policy information.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Company as at December 31, 2023, and its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with International Financial Reporting Standards ["IFRSs"].

Basis for opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the consolidated financial statements* section of our report. We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Material uncertainty related to going concern

We draw attention to note 2 to the consolidated financial statements, which indicates that the Company's current liabilities exceed its current assets by \$5,740,587, incurred a comprehensive loss of \$1,685,197 and used cash flows from operating activities of \$839,724 for the year ended December 31, 2023. As stated in note 2, these events or conditions, along with other matters as set forth in note 2, indicate that a material uncertainty exists that may cast significant doubt on the Company's ability to continue as a going concern. Our opinion is not modified in respect of this matter.

Key audit matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. In addition to the matter described in the *Material uncertainty related to going concern* section, we have determined the matter described below to be the key audit matter to be communicated in our report. This matter was addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on this matter. For the matter below, our description of how our audit addressed the matter is provided in that context.

We have fulfilled the responsibilities described in the *Auditor's responsibilities for the audit of the consolidated financial statements* section of our report, including in relation to this matter. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of the consolidated financial statements. The results of our audit procedures, including the procedures performed to address the matter below, provide the basis for our audit opinion on the accompanying consolidated financial statements.

Key audit matter	How our audit addressed the key audit matter
<i>Annual Goodwill Impairment Test</i>	
As at December 31, 2023, the Company had goodwill of \$3,445,149, which was allocated to the Utility Software Applications and Services cash-generating unit [the “CGU”]. The Company assesses at least annually, or at any time an indicator of impairment exists, whether there has been an impairment in the carrying value of the goodwill. The Company estimates the recoverable amount of the CGU using a discounted cash flow model and compares it against the carrying amount. The Company discloses significant assumptions used and the results of their analysis in note 10 to the consolidated financial statements. Auditing the Company’s estimated recoverable amount was complex given the degree of judgment and subjectivity in evaluating management’s estimates and assumptions. within the projected cash flows. The significant assumptions used in the projected financial information are revenue growth rate, gross margin and discount rate which are affected by expectations of future market and economic conditions.	Our audit procedures included, among others, the following to address the significant assumptions described: • We involved our valuation specialists to assess the mathematical accuracy and appropriateness of the valuation methodology and the various inputs utilized in determining the discount rate by referencing current industry, economic, and comparable company information. • We compared assumptions to the projected financial information prepared by management to actual and historical results achieved with respect to revenue growth rate and gross margin used in the model for which historical results provide an appropriate basis. • We performed sensitivity analysis on the revenue growth rates and gross margins to evaluate changes in the recoverable amount of the CGU that would result from changes in these assumptions. • We assessed the adequacy of the Company’s disclosure in the consolidated financial statements in relation to this matter.

Other matter

The consolidated financial statements of the Company for the year ended December 31, 2022, were audited by another auditor who expressed an unmodified opinion on March 14, 2023.

Other information

Management is responsible for the other information. The other information is comprised of Management’s Discussion and Analysis for the year ended December 31, 2023.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information, and in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

We obtained Management’s Discussion and Analysis prior to the date of this auditor’s report. If based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact in this auditor’s report. We have nothing to report in this regard.

Responsibilities of management and those charged with governance for the consolidated financial statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with IFRSs, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Company’s ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going

concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Company's financial reporting process.

Auditor's responsibilities for the audit of the consolidated financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

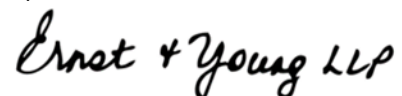
- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditor's report is Nicole Poirier.



Vancouver, Canada
March 25, 2024

Chartered Professional Accountants

TANTALUS SYSTEMS HOLDING INC.

Consolidated Statements of Financial Position

(Expressed in United States dollars)

	<i>Note</i>	December 31, 2023	December 31, 2022
Assets			
Current assets			
Cash		\$ 5,153,698	\$ 5,850,914
Restricted cash	5	673,474	673,474
Accounts receivable	6	7,870,573	9,041,735
Investment tax credits receivable	7	-	2,824
Inventory	8	6,634,747	5,690,736
Prepaid expenses and other assets		1,465,857	1,534,615
Total current assets		21,798,349	22,794,298
Property and equipment	9	662,056	801,803
Intangible assets	10	6,213,239	6,983,140
Goodwill	4	3,445,149	3,445,149
Right of Use assets	11	2,679,800	3,335,361
Total assets		\$ 34,798,593	\$ 37,359,751
Liabilities and Shareholders' Equity			
Current liabilities			
Accounts payable and accrued liabilities	12	\$ 13,727,801	\$ 12,359,785
Deferred revenue and deposits		4,183,862	4,619,450
Lease liabilities	14	857,273	858,643
Bank term loan - current portion	13	-	1,100,000
Bank working capital loan	13	8,500,000	8,100,000
Contingent consideration on Congruitive acquisition	4	-	2,458,702
Total current liabilities		27,268,936	29,496,580
Deferred revenue and deposits		202,480	503,994
Bank term loan - long term portion	13	-	1,162,857
EDC loan	13	2,885,723	-
Lease liabilities	14	2,122,732	2,617,621
Total liabilities		32,479,871	33,781,052
Shareholders' equity			
Share capital	15		
Common shares		88,142,625	88,142,625
Other capital reserves		41,452,343	41,029,122
Accumulated other comprehensive income		1,918,947	1,916,948
Deficit		(129,195,193)	(127,509,996)
Total shareholders' equity		2,318,722	3,578,699
Total liabilities and shareholders' equity		\$ 34,798,593	\$ 37,359,751

See accompanying notes to consolidated financial statements.

Approved on behalf of the Board:

"John McEwen"
Director

"Peter Londa"
Director

TANTALUS SYSTEMS HOLDING INC.
Consolidated Statements of Operations and Comprehensive Loss
(Expressed in United States dollars)

	<i>Note</i>	Year ended December 31, 2023	Year ended December 31, 2022
Revenues	20	\$ 42,146,982	\$ 39,603,023
Cost of sales	8, 15(e), 20	20,288,566	20,706,736
		21,858,416	18,896,287
Expenses			
Sales and marketing	15(e)	7,784,174	6,810,090
Research and development	7, 15(e)	7,907,374	7,571,387
General and administrative	15(e)	6,618,900	8,305,811
Depreciation and amortization	9, 10, 11, 21	1,834,570	1,898,701
		24,145,018	24,585,989
Operating loss		(2,286,602)	(5,689,702)
Other (expenses) earnings			
Foreign exchange (loss) gain		(211,153)	682,774
Finance expenses	16	(1,509,458)	(1,070,085)
Recovery of contingent liability	4	2,332,702	-
		612,091	(387,311)
Loss before income taxes		(1,674,511)	(6,077,013)
Income tax expense (recovery)	17	10,686	(881,597)
		(1,685,197)	(5,195,416)
Loss for the period		1,999	(557)
Foreign currency translation adjustment			
Total comprehensive loss for the period		\$ (1,683,198)	\$ (5,195,973)
Loss per share (basic and diluted)	18	\$ (0.04)	\$ (0.12)
Weighted average number of shares outstanding (basic and diluted)	18	44,595,942	44,498,418

See accompanying notes to consolidated financial statements.

TANTALUS SYSTEMS HOLDING INC.

Consolidated Statements of Changes in Shareholders' Equity

(Expressed in United States dollars)

		Common Shares		Other Capital	Accumulated			Total
	Note	Number	Amount	Reserves	Other Comprehensive Income	Deficit		Shareholders' Equity
Balance, December 31, 2021		43,634,229	\$ 86,932,034	\$ 40,255,644	\$ 1,917,505	\$ (122,314,580)	\$	6,790,603
Share-based compensation	15 (e)	-	-	773,478	-	-		773,478
Issuance of common shares from option exercise		18,074	14,125	-	-	-		14,125
Issuance of common shares from RSU exercise		74,074	-	-	-	-		-
Issuance of common shares in Congruitive acquisition	15 (b)	869,565	1,196,466	-	-	-		1,196,466
Foreign currency translation adjustment		-	-	-	(557)	-		(557)
Loss for the period		-	-	-	-	(5,195,416)		(5,195,416)
Balance, December 31, 2022	15 (a)	44,595,942	\$ 88,142,625	\$ 41,029,122	\$ 1,916,948	\$ (127,509,996)	\$	3,578,699
Share-based compensation	15 (e)	-	-	423,221	-	-		423,221
Foreign currency translation adjustment		-	-	-	1,999	-		1,999
Loss for the period		-	-	-	-	(1,685,197)		(1,685,197)
Balance, December 31, 2023	15 (a)	44,595,942	\$ 88,142,625	\$ 41,452,343	\$ 1,918,947	\$ (129,195,193)	\$	2,318,722

See accompanying notes to consolidated financial statements.

TANTALUS SYSTEMS HOLDING INC.

Consolidated Statements of Cash Flows

(Expressed in United States dollars)

		Year ended December 31, 2023	Year ended December 31, 2022
	Note		
Cash (used in) provided by			
Operating Activities			
Loss for the period		\$ (1,685,197)	\$ (5,195,416)
Items Not Affecting Cash:			
Unrealized foreign exchange loss / (gain)		116,737	(414,197)
Depreciation of equipment	9	409,108	402,560
Amortization of intangible assets	10	769,901	865,350
Amortization of right-of-use asset	11	655,561	630,791
Share-Based compensation	15(e)	423,221	773,478
Recovery on contingent liability		(2,332,702)	-
Finance expenses	16	1,356,126	946,106
Changes in Non-Cash Operating Working Capital			
Accounts Receivable	6	1,171,162	(3,032,880)
Investment tax credits receivable	7	2,824	50,045
Inventories	8	(944,011)	4,381
Prepaid expenses and other assets		68,758	(365,679)
Accounts payable and accrued liabilities	12	1,242,016	1,500,206
Deferred revenue and deposits		(737,102)	1,382,329
Lease payments for interest	14	(245,891)	(238,042)
Interest paid on bank loans	13	(1,110,235)	(708,064)
Net Cash used in Operating Activities		(839,724)	(3,399,032)
Investing Activities			
Purchase of equipment	9	(269,361)	(176,548)
Purchase of intangible assets	10	-	-
Purchase of Congruitive, net of cash acquired	4	-	(5,685,531)
Net Cash used in Investing Activities		(269,361)	(5,862,079)
Financing Activities			
Advance of working capital loan	13	400,000	-
Advance of term loan	13	-	3,300,000
Repayments of term loan	13	(2,262,857)	(1,037,143)
Advance of EDC loan	13	2,885,723	-
Change in restricted cash	5	-	(673,474)
Repayment of lease liabilities	14	(619,178)	(529,166)
Issuance of common shares from option exercise	15(c)	-	14,125
Net Cash provided by Financing Activities		403,688	1,074,342
Decrease in cash		(705,397)	(8,186,769)
Effect of foreign exchange on cash		8,181	(166,111)
Cash, beginning of period		5,850,914	14,203,794
Cash, end of period		\$ 5,153,698	\$ 5,850,914

See accompanying notes to consolidated financial statements.

Supplemental cash flow information (Note 25)

TANTALUS SYSTEMS HOLDING INC.

Notes to Interim Condensed Consolidated Financial Statements

(Expressed in United States dollars, unless otherwise indicated)

Years ended December 31, 2023 and 2022

1. Reporting Entity

The Company is a smart grid technology company dedicated to helping utilities modernize their distribution grids by harnessing the power of data across all their devices and systems deployed throughout the entire distribution grid. Tantalus' business operations are in Canada and in the United States.

The Company's head office is located in Burnaby, Canada. The Company's registered office is located in Vancouver, Canada. The Company's direct and indirect operating subsidiaries have offices in Kanata, Ontario, Canada, Raleigh, North Carolina, United States, and Norwalk, Connecticut, United States.

2. Basis of Presentation

Statement of Compliance

These consolidated financial statements have been prepared in accordance with International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board ("IASB") and interpretations of the International Financial Reporting Interpretations Committee ("IFRIC").

The consolidated financial statements were authorized for issue by the Board of Directors on March 25, 2024.

Going Concern

These consolidated financial statements have been prepared on the basis that the Company is a going concern, which assumes that the Company will continue to realize its assets and discharge its liabilities in the normal course of operations. As of December 31, 2023, the Company's current liabilities exceed its current assets by \$5,383,899. During the year ended December 31, 2023, the Company incurred a comprehensive loss of \$1,683,198 and used cash flows for operating activities of \$839,724. As a result, these events and conditions indicate that a material uncertainty exists that may cast significant doubt on the Company's ability to continue as a going concern, therefore, the Company may be unable to realize its assets and discharge its liabilities in the normal course of business.

Based on the Company's liquidity position as at the date of these consolidated financial statements, management has forecasted its cash flow requirements, considering the Company's current liabilities exceed its current assets and its cash balance as of December 31, 2023, and believes that it has sufficient cash resources to support operations for at least the next twelve months from December 31, 2023. However, the Company is dependent on the annual renewal of its Bank Loan (see Note 13) and has a history of successive annual renewals. Subsequent to December 31, 2023, the Bank Loan has been renewed on similar terms until June 30, 2025. On June 29, 2023, the Company entered into a term loan with Export Development Canada ("EDC") of up to \$7,000,000 which has a principal balance outstanding of \$3,000,000 as of December 31, 2023, with access to an additional \$4,000,000 up to December 29, 2024, providing access to additional capital.

TANTALUS SYSTEMS HOLDING INC.

Notes to Consolidated Financial Statements (continued)

(Expressed in United States dollars, unless otherwise indicated)

Years ended December 31, 2023 and 2022

2. Basis of Presentation (continued)

The continuity of the Company as a going concern is dependent on its ability to achieve positive cash flow from operations, to maintain or obtain additional debt or equity financing and to achieve and maintain profitable operations. These consolidated financial statements do not give effect to any adjustments to the carrying value of recorded assets and liabilities, revenue and expenses, the consolidated statements of financial position classifications used and disclosures that might be necessary should the Company be unable to continue as a going concern.

3. Material Accounting Policies

The accounting policies set out below have been applied consistently to all periods presented in these consolidated financial statements.

(a) Principles of Consolidation

Subsidiaries are entities controlled by the Company. The financial statements of subsidiaries are included in the consolidated financial statements from the date that control commences until the date that control ceases. The financial statements of the subsidiaries are prepared for the same reporting period as the parent company, using consistent accounting policies. Intra-group balances and transactions, and any unrealized income and expenses arising from intra-group transactions, are eliminated in preparing the consolidated financial statements. The entities contained in the consolidated financial statements are as follows:

Company Entity	Active	Country of Incorporation	Ownership Interest
TSH Canada Inc.	Yes	Canada	100%
Tantalus Systems Corp.	Yes	Canada	100%
Tantalus Systems Inc.	Yes	U.S.	100%
Energate Inc.	Yes	Canada	100%
DLC Systems, Inc. d/b/a Congruitive	Yes	U.S.	100%

(b) Basis of Measurement

These consolidated financial statements have been prepared on the historical cost basis, except as described in the policies below.

TANTALUS SYSTEMS HOLDING INC.

Notes to Consolidated Financial Statements (continued)

(Expressed in United States dollars, unless otherwise indicated)

Years ended December 31, 2023 and 2022

3. Material Accounting Policies (continued)

(c) Functional and Presentation Currency

These consolidated financial statements are presented in United States dollars. The functional currency of the primary operating entities, Tantalus Systems Holding Inc., Tantalus Systems Corp., Tantalus Systems Inc., and DLC Systems, Inc. d/b/a Congruitive, is the United States dollar. The functional currency of Energate Inc. is the Canadian dollar ("CND"). Transactions in foreign currencies are translated to the respective functional currency of the Company entities at exchange rates at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies at the reporting date are retranslated to the functional currency at the exchange rate at that date. Non-monetary assets and liabilities denominated in foreign currencies at the reporting date are translated to the functional currency at the exchange rates at the dates of the initial transactions.

Assets and liabilities of foreign operations are translated from its functional currency to the presentation currency at the exchange rate at the reporting date. Income and expenses of foreign operations are translated at exchange rates at the dates of the relevant transactions, with average exchange rates used when appropriate. Foreign currency differences arising from translation are recognized in other comprehensive loss.

(d) Use of Estimates and Judgments

The preparation of the consolidated financial statements in conformity with IFRS requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, revenue and expenses. Judgment, estimates and assumptions are continuously evaluated and are based on historical experience and other factors including expectations of future events that are believed to be reasonable under the circumstances.

Judgments

Judgment is used mainly in determining how a balance or transaction should be recognized in these consolidated financial statements when there is a choice or assessment required by management. The following are critical judgments apart from those involving estimations:

Going concern

Management has applied judgment in the assessment of the Company's ability to continue as a going concern when preparing its consolidated financial statements. Management prepares the consolidated financial statements on a going concern basis unless management either intends to liquidate the entity or to cease trading or has no realistic alternative but to do so. In assessing whether the going concern assumption is appropriate, management takes into account all available information about the future, which is at least, but is not limited to, twelve months from the end of the reporting period. Management considers a wide range of factors relating to expected future cash flows from operations and sources of financing.

TANTALUS SYSTEMS HOLDING INC.

Notes to Consolidated Financial Statements (continued)

(Expressed in United States dollars, unless otherwise indicated)

Years ended December 31, 2023 and 2022

3. Material Accounting Policies (continued)

Estimates

Estimates and assumptions are used mainly in determining the measurement of recognized transactions and balances. Actual results may differ from these estimates. Revisions to accounting estimates are recognized in the period in which the estimates are revised and in any future periods affected.

Significant assumptions about the future and other sources of estimation uncertainty that management has made at the consolidated statements of financial position date, that could result in a material adjustment to the carrying amounts of assets and liabilities, in the event that actual results differ from assumptions made, relate to, but are not limited to, the following:

(d) Use of Estimates and Judgments (continued)

Business combination

The Company accounts for business combinations under the acquisition method which requires that assets acquired, and liabilities assumed are recorded at their estimated fair values on the date of acquisition. The excess of the purchase price over the estimated fair value is recorded as goodwill. Upon conclusion of the measurement period or final determination of the fair values of asset acquired and liabilities assumed, any subsequent adjustments would be recorded in the consolidated statements of operations and comprehensive (loss) income.

Impairment of non-financial assets (including goodwill)

Impairment exists when the carrying value of an asset or cash generating unit exceeds its recoverable amount, which is the higher of its fair value less costs of disposal and its value in use. The fair value less costs of disposal calculation is based on a DCF model. The estimated cash flows are derived from the budget for the next year and expected growth rate supported by historical experience. The recoverable amount is sensitive to the discount rate used for the DCF model as well as the expected future cash-inflows and the growth rate used for extrapolation purposes. These estimates are most relevant to goodwill. The key assumptions used to determine the recoverable amount for the Company's cash generating unit with allocated goodwill, including a sensitivity analysis are disclosed and further explained in Note 10.

Revenue recognition

The allocation of total transaction price to each performance obligation is based on the relative standalone selling prices of the promised products or services. When there is observable evidence of stand-alone sales, the Company uses the observable standalone sales to determine the standalone selling price. Where there are no observable standalone sales, the Company estimates the standalone selling price using either the adjusted market assessment approach or the expected cost plus a margin approach.

TANTALUS SYSTEMS HOLDING INC.

Notes to Consolidated Financial Statements (continued)

(Expressed in United States dollars, unless otherwise indicated)

Years ended December 31, 2023 and 2022

3. Material Accounting Policies (continued)

(d) Use of Estimates and Judgments (continued)

Allowance for Doubtful Accounts

The Company records an allowance for expected credit loss related to trade and other receivables that are considered to be uncollectible. The allowance is based on the Company's knowledge of the financial condition of its customers, the aging of the receivables, the current business environment and historical experience. A change to these factors could impact the estimated allowance and the provision for credit loss.

Inventory provision

The Company determines a provision for inventory obsolescence based upon expected net realizable value incorporating inventory turnover, inventory aging, and current and future expectations with respect to product offerings. Assumptions underlying the provision for inventory obsolescence includes future sales trends, expected inventory requirements and inventory composition and related consumption necessary to support future offerings.

Contingencies

The Company records accruals for loss contingencies when losses are probable and reasonably estimable. The Company evaluates legal matters that could affect the amount of liability that has been previously accrued and makes adjustments as appropriate. Significant judgment is required to determine both probability and the estimated amount of a loss or potential loss.

Government Assistance / Investment tax credit ("ITC") Receivable

Government assistance, inclusive of ITCs, are accrued when there is reasonable assurance that the credits will be realized. Management's judgment is applied in determining the estimate of the ITC receivable, including assessing whether any provisions should be taken.

Warranty

The Company generally provides warranty on products between one year and eighteen months. The Company accrues for estimated incurred but unidentified warranty issues, based on the Company's best estimate, with reference to past and expected future experience. Warranty costs are also accrued for known warranty issues if a loss is probable and can be reasonably estimated. If there is a change in these estimates, the Company adjusts the accrual accordingly.

TANTALUS SYSTEMS HOLDING INC.

Notes to Consolidated Financial Statements (continued)

(Expressed in United States dollars, unless otherwise indicated)

Years ended December 31, 2023 and 2022

3. Material Accounting Policies (continued)

(d) Use of Estimates and Judgments (continued)

Share-Based Compensation

The Company uses the Black-Scholes option pricing model to determine the fair value of stock options. In estimating the fair value, management is required to make certain assumptions and estimates such as the expected life of options, volatility, risk-free rate, dividend yield and estimated forfeitures at the initial grant date. Changes in assumptions used to estimate fair value could result in different outcomes.

Leases – Incremental Borrowing Rate

The Company cannot readily determine the interest rate implicit in some of its leases, therefore, it uses its incremental borrowing rate (“IBR”) to measure lease liabilities. The IBR is the rate of interest that the Company would have to pay to borrow over a similar term, and with a similar security, the funds necessary to obtain an asset of a similar value to the right-of-use asset in a similar economic environment. The IBR requires estimation when no observable rates are available or when they need to be adjusted to reflect the terms and conditions of the lease. The Company estimates the IBR using observable inputs (such as market interest rates) when available and is required to make certain entity-specific estimates (such as interest rate spreads for credit and other risks).

(e) Revenues

Revenue from the sale of the Company’s connected devices and infrastructure network products and utility software application licenses is recognized at a point in time when control of the hardware products and software is transferred to the customers, primarily upon delivery on a freight on board basis upon shipment or access to customer is provided.

Installation services are for the installation of the Company’s connected devices and infrastructure network products and utility software applications. Engineering services are primarily consulting, implementation and integration services entered into either on a time and materials or fixed fee basis. Revenue from installation and engineering services is recognized over time, using input method to measure progress towards complete satisfaction of the service.

Revenue from post-contract technical support and annual software maintenance services (“PCS”) is recognized rateably over the term of the PCS. Any unrecognized revenue is recorded in deferred revenue.

The Company recognizes revenue when it satisfies performance obligations under the terms of its contracts, and control of its products is transferred to its customers in an amount that reflects the considerations the Company expects to receive from its customers in exchange for those products.

TANTALUS SYSTEMS HOLDING INC.

Notes to Consolidated Financial Statements (continued)

(Expressed in United States dollars, unless otherwise indicated)

Years ended December 31, 2023 and 2022

3. Material Accounting Policies (continued)

(e) Revenues (continued)

The Company determines revenue recognition through the following steps:

- Identification of the contract, or contracts, with a customer
- Identification of the performance obligations in the contract
- Determination of the transaction price
- Allocation of the transaction price to the performance obligations in the contract; and
- Recognition of revenue when, or as, the Company satisfies a performance obligation.

The Company's contracts often include a number of promised goods or services. Many of the Company's goods and services are distinct from other performance obligations and accounted for as separate performance obligations. A good or service is distinct if the customer can benefit from it on its own or together with other components of the Company's goods, and the Company's promise to transfer the product or service is separately identifiable from other promises in the contractual arrangement with the customer. In determining the transaction price of contract with a customer, the Company considers the effects of consideration payable by the customer. If a contract has more than one performance obligation, the Company allocates the total transaction price to each performance obligation in an amount based on estimated relative standalone selling prices of the goods and services.

(f) Segment Reporting

An operating segment is a component of the group that engages in business activities from which it may earn revenues and incur expenses, including revenues and expenses that relate to transactions with any of the Company's other components, and for which discrete financial information is available. All operating segment results are regularly reviewed by the Company's management to make decisions about resources to be allocated to the segment and assess its performance.

The Company currently has two operating segments: (a) Connected Devices and Infrastructure and (b) Utility Software Applications and Services ("Software & Services"). The performance results for each Segment include items directly attributable to a segment as well as those that can be allocated on a reasonable basis. Unallocated items comprise mainly of expenses (see Note 20 – Segmented Information for description of each segment).

TANTALUS SYSTEMS HOLDING INC.

Notes to Consolidated Financial Statements (continued)

(Expressed in United States dollars, unless otherwise indicated)

Years ended December 31, 2023 and 2022

3. Material Accounting Policies (continued)

(g) Deferred Revenue

The Company enters into annual contractual agreements with its customers for the provision of technical support and software maintenance service pertaining to products and software sold to its customers for which payment is received at the beginning of the service period commencement date and accounted for as deferred revenue which is amortized into revenue as the related period is provided by the Company. The Company also receives customer deposits and advances pertaining to the implementation services provided by the Company which are accounted for as deferred revenue and amortized as revenue as the related service obligation is fulfilled by the Company.

(h) Accounts Receivable and Allowance for Doubtful Accounts

Trade receivables represent amounts due to the Company from its customers. The Company performs ongoing credit evaluations of its customers to assess the probability of trade receivables collection. The Company insures the majority of its accounts receivable with EDC. EDC insures 90% of the individual accounts receivable balance with the remaining 10% self insured by the Company. The Company records an allowance for expected credit loss related to trade and other receivables that are considered to be uncollectible. The allowance is based on the Company's knowledge of the financial condition of its customers, the aging of the receivables, the current business environment and historical experience to estimate its expected credit loss.

(i) Inventory

Inventories are measured at the lower of cost and net realizable value. The cost of inventories is based on the first-in first-out principle, and includes expenditures incurred in acquiring the inventories, production or conversion costs and other costs incurred in bringing them to their existing location and condition. Net realizable value is the estimated selling price in the ordinary course of business, less the estimated cost of completion and selling expenses.

(j) Property and Equipment

Property and equipment are recorded initially at cost. Cost includes expenditures that are directly attributable to the acquisition of the asset. An item of property and equipment is derecognized upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of an item of property and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognized in profit or loss within other operating income or expenses. The residual values, useful lives and methods of depreciation of property and equipment are reviewed at each financial year end and adjusted prospectively, if appropriate. Depreciation on property and equipment is provided on a straight-line basis over their estimated useful lives as follows:

TANTALUS SYSTEMS HOLDING INC.

Notes to Consolidated Financial Statements (continued)

(Expressed in United States dollars, unless otherwise indicated)

Years ended December 31, 2023 and 2022

3. Material Accounting Policies (continued)

(j) Property and Equipment (continued)

Asset	Years
Computer equipment	3.3 years
Furniture and fixtures	5 years
Laboratory and test equipment	5 years

The Company depreciates leasehold improvements on a straight-line basis over the shorter of their useful life or the term of the lease.

(k) Intangible Assets

Intangible assets acquired separately are measured on initial recognition at cost and intangible assets acquired in a business combination are recognized at fair value at the date of acquisition. Intangible assets acquired in a business combination include technology, customer relations, and intellectual property. Following initial recognition, intangible assets are carried at cost less any accumulated amortization and accumulated impairment losses. Intangible assets with finite lives are amortized over their useful economic life and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortization expense for finite life intangible assets is recognized in profit or loss. Intangible assets are amortized over their estimated useful lives, on a straight-line basis, as follows:

<u>Intangible Asset</u>	<u>Life</u>
Technology	10 years
Customer relations	10 years
Intellectual property	10 years

An intangible asset is derecognized on disposal, or when no future economic benefits are expected from use or disposal. Gains or losses arising from derecognition of an intangible asset, measured as the difference between the net disposal proceeds and the carrying amount of the asset, are recognized in profit or loss when the asset is derecognized.

(l) Goodwill

Goodwill, representing the excess of the consideration paid for businesses acquired over the fair values of the assets acquired and liabilities assumed in a business combination is measured at cost less accumulated impairment losses.

TANTALUS SYSTEMS HOLDING INC.

Notes to Consolidated Financial Statements (continued)

(Expressed in United States dollars, unless otherwise indicated)

Years ended December 31, 2023 and 2022

3. Material Accounting Policies (continued)

(m) Impairment of Long-Lived Assets and Goodwill

The Company's non-financial assets are reviewed for impairment whenever events or circumstances indicate that the carrying amount may not be recoverable. Impairment tests are carried out annually for goodwill or when an indicator of impairment is identified.

An impairment loss is charged to the statement of operations if an asset's carrying amount exceeds its recoverable amount. The recoverable amount is calculated based on the higher of its fair value less direct costs to sell and its value in use.

Fair value is determined as the amount that would be obtained from the sale, net of direct selling costs, of the asset in an arm's length transaction between knowledgeable and willing parties. Value in use is determined as the present value of the estimated future cash flows expected to arise from the continued use of the asset.

For purposes of assessing impairment, assets are grouped at the lowest level for which there are separately identifiable cash inflows that are largely independent of the cash inflows from other assets or groups of assets (a cash generating unit or "CGU"). Goodwill is allocated to a CGU or group of CGU's expected to benefit from it.

Impairment losses recognized for a CGU are first allocated to reduce the carrying amount of goodwill, if any, assigned to the CGU, and then to amounts of the other assets in the CGU on a pro-rata basis, to the extent that the carrying value of an asset exceeds the higher of its fair value and value in use.

Non-financial assets, other than goodwill, for which an impairment was previously recognized, are reviewed for possible reversal of the impairment at each reporting date. When an impairment loss is reversed, the increased carrying amount of the asset cannot exceed the carrying amount that would have been determined, net of amortization, had the impairment never been recognized.

An impairment loss recorded against goodwill is not reversed.

(n) Research and Development

Development activities involve a plan or design for the production of new or substantially improved products and processes. Development expenditures are capitalized only if development costs can be measured reliably, the product or process is technically and commercially feasible, future economic benefits are probable, and the Company intends to and has sufficient resources to complete development and to use or sell the asset.

Expenditure on research activities, undertaken with the prospect of gaining new scientific or technical knowledge and understanding, is recognized in profit or loss when incurred.

TANTALUS SYSTEMS HOLDING INC.

Notes to Consolidated Financial Statements (continued)

(Expressed in United States dollars, unless otherwise indicated)

Years ended December 31, 2023 and 2022

3. Material Accounting Policies (continued)

(o) Related Party Transactions

Parties are considered to be related if one party has the ability, directly or indirectly, to control the other party or exercise significant influence over the other party in making financial and operating decisions. Related parties may be individuals or corporate entities. A transaction is considered to be a related party transaction when there is a transfer of resources, services, or obligations between related parties.

(p) Leases

The Company accounts for its leases in accordance with IFRS 16 which provides for a single accounting model for lessees. As a lessee, the Company recognizes a right-of-use asset, representing its right to use the underlying asset, and a lease liability, representing its obligation to make lease payments for all leases with a term of more than 12 months, unless the underlying asset is of low value.

A lease is defined as a contract, or part of a contract, that conveys the right to use an asset (the underlying asset) for a period of time in exchange for consideration.

Right-of-use assets and lease liabilities

Upon commencement of a lease, the Company records a right-of-use asset and a lease liability. The lease liability has been initially measured at the present value of all fixed lease payments that remain to be paid at the commencement date.

The associated right-of-use asset will initially be measured at cost, consisting of:

- the initial amount of the lease liability, adjusted for any lease payments made at or before the commencement date; plus
- any initial direct costs incurred; plus
- an estimate of costs to dismantle and remove the underlying asset or restore the site on which it is located; less
- any lease incentives received.

The right-of-use asset will typically be depreciated on a straight-line basis over the lease term, unless the Company expects to obtain ownership of the leased asset at the end of the lease. The lease term will consist of:

- the non-cancellable period of the lease;
- periods covered by options to extend the lease, where we are reasonably certain to exercise the option; and
- periods covered by options to terminate the lease, where we are reasonably certain not to exercise the option.

The Company records amortization expense over the term associated with its respective lease agreements for which it has accounted for right-of-use assets. The Company applies the lease of low-value assets recognition exemption to leases of office equipment and storage that are considered of low value. Lease payments on short-term leases (less than one year) are recognized as expenses in the period incurred.

TANTALUS SYSTEMS HOLDING INC.

Notes to Consolidated Financial Statements (continued)

(Expressed in United States dollars, unless otherwise indicated)

Years ended December 31, 2023 and 2022

3. Material Accounting Policies (continued)

(q) Income Taxes

Income tax expense comprises of current and deferred tax. Current tax and deferred tax are recognized in profit or loss except to the extent that it relates to items recognized directly in equity or in other comprehensive loss.

Current tax is the expected tax payable or receivable on the taxable income or loss for the year, using tax rates enacted or substantively enacted at the reporting date.

Deferred tax is recognized in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred tax is measured at the tax rates that are expected to be applied to temporary differences when they reverse, based on the laws that have been enacted or substantively enacted by the reporting date. Deferred tax assets and liabilities are offset if there is a legally enforceable right to offset current tax liabilities and assets, and they relate to income taxes levied by the same tax authority on the same taxable entity, or on different tax entities, but they intend to settle current tax liabilities and assets on a net basis or their tax assets and liabilities will be realized simultaneously.

A deferred tax asset is recognized for unused tax losses, tax credits and deductible temporary differences, to the extent that it is probable that future taxable profits will be available against which they can be utilized. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realized.

(r) Earnings per Share

The Company presents basic and diluted earnings per share ("EPS") data for its common shares. Basic EPS is calculated by dividing the profit or loss attributable to common shareholders of the Company by the weighted average number of common shares outstanding during the period. Diluted EPS is determined by adjusting the profit attributable to common shareholders and the weighted average number of common shares outstanding adjusted for the effects of all dilutive potential common shares.

(s) Financial Instruments

The Company's financial instruments consist of cash, restricted cash, accounts receivable, investment tax credits receivable, accounts payable and accrued liabilities, lease liabilities, the bank working capital and term loans, and the EDC Loan (see below) that the Company has assessed as financial instruments to be measured and classified.

TANTALUS SYSTEMS HOLDING INC.

Notes to Consolidated Financial Statements (continued)

(Expressed in United States dollars, unless otherwise indicated)

Years ended December 31, 2023 and 2022

3. Material Accounting Policies (continued)

(s) Financial Instruments (continued)

A financial asset is measured at amortized cost if it meets both of the following conditions and is not designated as fair value through profit or loss:

- i. It is held with a business model whose objective is to hold assets to collect contractual cash flows; and
- ii. Its contractual term gives rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial Assets

The Company may have the following non-derivative financial assets: financial assets at fair value through profit or loss, financial assets at fair value through OCI, or financial assets at amortized cost. Management determines the appropriate classification upon initial recognition. All financial assets are recognized initially at fair value plus, in the case of investments not at fair value through profit or losses, directly attributable transaction costs. All of the Company's financial assets are classified as amortized cost under IFRS 9.

Cash and Restricted Cash

Cash and restricted cash are classified as financial assets measured at amortized cost. Cash and restricted cash in the consolidated statements of financial position comprise cash at banks and subject to an insignificant risk of changes in value.

Accounts Receivable

Accounts receivables comprise trade and other receivables. Trade receivables are classified as financial assets measured at amortized cost. The impairment model is applicable to financial assets measured at amortized cost where any expected credit losses are provided for, irrespective of whether a loss event has occurred as at the reporting date. For accounts receivable excluding taxes receivable, the Company utilized a provision matrix, as permitted under the simplified approach, and has measured the expected credit losses based on lifetime expected credit losses taking into consideration historical credit loss experience and financial factors specific to the debtors and other factors. The carrying amount of trade receivables is reduced for any expected credit losses by an allowance account. Changes in the carrying amount of the allowance account are recognized in the statement of operations. At the point when the Company is satisfied that no recovery of the amount owing is possible, the amount is considered not recoverable and the financial asset is written off. IFRS 9 offers a simplified approach in which the loss allowance for accounts receivable is equal to the lifetime expected credit losses for trade receivables that do not contain a significant financing component. The Company establishes an allowance for doubtful accounts pertaining to potential credit risk associated with its customers. The Company has elected to apply this simplified approach.

TANTALUS SYSTEMS HOLDING INC.

Notes to Consolidated Financial Statements (continued)

(Expressed in United States dollars, unless otherwise indicated)

Years ended December 31, 2023 and 2022

3. Material Accounting Policies (continued)

(s) Financial Instruments (continued)

Financial Liabilities

The Company's financial liabilities are comprised of trade and other payables. The Bank (defined below) working capital and term loans and EDC Loan (see below) are classified as financial liabilities to be subsequently measured at amortized cost.

Derecognition

The Company derecognizes a financial asset when the contractual rights to the cash flows from the financial asset expire or it transfers the rights to receive the contractual cash flows in a transaction in which either:

- substantially all the risks and rewards of ownership of the financial asset are transferred; or
- the Company neither transfers nor retains substantially all the risks and rewards of ownership and it does not retain control of the financial asset.

The Company derecognizes a financial liability when its contractual obligations are discharged or cancelled or expire.

Offsetting of financial instruments

Financial assets and financial liabilities are offset, and the net amount reported in the consolidated statement of financial position if, and only if, there is a currently enforceable legal right to offset the recognized amounts and there is an intention to settle on a net basis, or to realize the assets.

(t) Government Assistance

Government grants are recognized where there is reasonable assurance that the grant will be received, and all attached conditions will be complied with. When the grant relates to an expense item, it is recognized as a reduction of the respective expense item on a systematic basis over the periods that the related costs, for which it is intended to compensate, are expensed. When the grant relates to an asset, it is recognized as income in equal amounts over the expected useful life of the related asset.

TANTALUS SYSTEMS HOLDING INC.

Notes to Consolidated Financial Statements (continued)

(Expressed in United States dollars, unless otherwise indicated)

Years ended December 31, 2023 and 2022

3. Material Accounting Policies (continued)

(u) Stock-Based Compensation

The Company grants stock options to directors, officers, and employees. Each tranche of an award is considered a separate award with its own vesting period and grant date fair value. Fair value of each tranche is measured at the date of grant using the Black-Scholes option pricing model. The grant date fair value of options granted to directors, officers and employees is recognized as share-based payment expense, with a corresponding increase in other capital reserves, over the period that the individual becomes unconditionally entitled to the options. The amount recognized as an expense is adjusted to reflect the number of share options for which the related service is expected to be met, such that the amount ultimately recognized as an expense is based on the number of share options that do meet the related service at the vesting date.

Compensation cost related to the grant of these stock options is recognized as a capital contribution through other capital reserves. Compensation cost and the cost of services received as consideration are measured based on the fair value of the equity instruments.

(v) Provisions

Provisions are recognized when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that the Company will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation.

The amount recognized as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. When a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows. When discounting is used, the increase in the provision due to the passage of time is recognized as a finance cost.

TANTALUS SYSTEMS HOLDING INC.

Notes to Consolidated Financial Statements (continued)

(Expressed in United States dollars, unless otherwise indicated)

Years ended December 31, 2023 and 2022

3. Material Accounting Policies (continued)

(w) Commitments and Contingencies

Liabilities for loss contingencies arising from claims, assessments, litigation, fines, and penalties and other sources are recorded when the Company has a present obligation as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the obligation. Legal costs incurred in connection with loss contingencies are expensed as incurred.

The Company may be subject to a variety of claims and suits that arise in the ordinary course of business. Although management currently believes that resolving claims against the Company will not have a material adverse impact on the Company's financial position, results of operations or cash flows, these matters are subject to inherent uncertainties and management's view may change in the future.

(x) Business Combination

Acquisitions of subsidiaries and assets that meet the definition of a business under IFRS are accounted for using the acquisition method. The consideration transferred in the acquisition is measured at acquisition date fair value. The identifiable assets acquired and liabilities assumed that meet the conditions for recognition under IFRS 3 Business Combinations are recognized at their fair values at the acquisition date. Any excess consideration over the fair value of the identifiable net assets is recognized as goodwill. Acquisition-related costs are recognized in profit or loss as incurred. If the initial accounting for a business combination is incomplete by the end of the reporting period in which the combination occurs, the Company reports provisional amounts for the items for which the accounting is incomplete. Those provisional amounts are adjusted retrospectively during the measurement period, or additional assets or liabilities are recognized, to reflect new information obtained about facts and circumstances that existed as of the acquisition date that, if known, would have affected the amounts recognized as of that date. The measurement period is the period from the date of acquisition to the date the Company obtains complete information about facts and circumstances that existed as of the acquisition date up to a maximum of one year. Any contingent consideration is measured at fair value at the acquisition date. If contingent consideration that meets the definition of a financial instrument is classified as equity, it is not re-measured and its subsequent settlement is accounted for within equity. Other contingent consideration is re-measured at fair value at each reporting date with changes in fair value recognized in profit or loss. Non-controlling interests are measured at their proportionate share of the acquiree's identifiable net assets at the date of acquisition. Changes to the Company's interest in a subsidiary that do not result in a loss of control are accounted for as equity transactions.

TANTALUS SYSTEMS HOLDING INC.

Notes to Consolidated Financial Statements (continued)

(Expressed in United States dollars, unless otherwise indicated)

Years ended December 31, 2023 and 2022

New and Amended Standards

Disclosure of Accounting Policies (Amendments to IAS 1 and IFRS Practice Statement 2)

The IASB had published Disclosure of Accounting Policies (Amendments to IAS 1 and IFRS Practice Statement 2) with amendments intended to help decide which accounting policies to disclose in their financial statements. The amendments:

- amended paragraphs 117-122 of IAS 1, Presentation of Financial Statements to require entities to disclose their material accounting policy information rather than their significant accounting policies; and
- amended IFRS Practice Statement 2 Making Materiality Judgements (Materiality Practice Statement) to explain and demonstrate the application of the ‘four-step materiality process’ to accounting policy disclosures by including guidance and examples on the application of materiality to accounting policy disclosures.

This amendment has not had a significant impact on the Company’s consolidated financial statements.

Definition of Accounting Estimates (Amendments to IAS 8)

The amendments to IAS 8 clarify the distinction between changes in accounting estimates, changes in accounting policies and the correction of errors. They also clarify how entities use measurement techniques and inputs to develop accounting estimates. The amendments had no impact on the Company’s consolidated financial statements.

Deferred Tax related to Assets and Liabilities arising from a Single Transaction (Amendments to IAS 12)

The amendments to IAS 12 narrow the scope of the initial recognition exception, so that it no longer applies to transactions that give rise to equal taxable and deductible temporary differences such as leases and decommissioning liabilities. The amendments had no impact on the Company’s consolidated financial statements.

New Standards Issued but Not Yet Effective

Standards and amendments issued but not yet applicable to the Company’s financial statements are listed below. This listing of standards and amendments issued are those that the Company reasonably expects to have an impact on disclosures, financial position or performance when applied at a future date.

TANTALUS SYSTEMS HOLDING INC.

Notes to Consolidated Financial Statements (continued)

(Expressed in United States dollars, unless otherwise indicated)

Years ended December 31, 2023 and 2022

New Standards Issued but Not Yet Effective (continued)

Amendments to IAS 1, Presentation of Financial Statements

The amendments provide clarification on the conditions with which an entity must comply within 12 months after the reporting period affecting the classification of a liability as current or non-current. The extent of the impact of adoption of this amendment has not yet been determined.

Classification of Debt with Covenants as Current or Non-Current (Amendments to IAS 1)

The IASB has published Non-Current Liabilities with Covenants (Amendments to IAS 1) which clarifies how conditions with which an entity must comply within twelve months after the reporting period affect the classification of a liability. The amendments:

- specify that if the right to defer settlement for at least twelve months is subject to an entity complying with conditions after the reporting period, then those conditions would not affect whether the right to defer settlement exists at the end of the reporting period for purposes of classifying a liability as current or non-current;
- clarify that for non-current liabilities subject to conditions, an entity is required to disclose information about the conditions, whether the entity would comply at the reporting date, and whether the entity expects to comply with the conditions by the date they are contractually required to be tested; and
- require that an entity present separately in its statement of financial position ‘non-current liabilities subject to conditions in the next twelve months’.

This amendment is effective for annual periods beginning on or after January 1, 2024. Earlier application is permitted and amendments are applied retroactively in accordance with IAS 8. The extent of the impact of adoption of this amendment has not yet been determined.

TANTALUS SYSTEMS HOLDING INC.

Notes to Consolidated Financial Statements (continued)

(Expressed in United States dollars, unless otherwise indicated)

Years ended December 31, 2023 and 2022

4. Congruitive Acquisition

On January 31, 2022, the Company completed its acquisition of all the outstanding and issued common shares of DLC Systems, Inc. d/b/a Congruitive ("Congruitive"). Congruitive's signature software solution, Congruence.IQ ("C.IQ™") marketed as TRUSync™, is a software platform that enables the interoperability of a wide range of devices.

The Company determined that Congruitive represented a business as the assets were an integrated set of activities with inputs, processes and outputs. Accordingly, the acquisition was accounted for as a business combination using the acquisition method whereby the assets acquired, and the liabilities assumed were recorded at fair value. At acquisition date the fair values assigned to intangible assets, goodwill and the deferred tax liabilities were measured on a provisional basis and subsequently finalized on December 31, 2022.

The following table summarizes the balances of each major class of consideration transferred, the recognized amounts of the identifiable assets acquired and liabilities assumed, and the resulting value of goodwill.

Consideration transferred	
Cash consideration	\$ 6,464,473
Fair value of share consideration	1,196,466
Fair value of contingent consideration payable	2,458,702
Total consideration	<u>\$ 10,119,641</u>
Fair value of assets and liabilities recognized	
Cash	\$ 778,942
Accounts receivable	665,131
Inventory	7,710
Prepaid and other deposits	4,073
Property and equipment	7,948
Right of Use Asset	30,262
Intangible - technology	6,530,000
Intangible - customer relations	830,000
Intangible - intellectual property (trademarks and copyrights)	328,000
Accounts payable and accrued liabilities	(1,030,712)
Deferred tax liability	(854,204)
Lease liability	(33,333)
Fair value of deferred revenue	(589,325)
Fair value of assets and liabilities recognized	<u>\$ 6,674,492</u>
Goodwill	<u>\$ 3,445,149</u>

The fair value of common shares transferred as consideration is based on the five-day weighted average quoted share price prior to the date the shares were issued, which was at CND\$1.76 per common share.

TANTALUS SYSTEMS HOLDING INC.

Notes to Consolidated Financial Statements (continued)

(Expressed in United States dollars, unless otherwise indicated)

Years ended December 31, 2023 and 2022

4. Congruitive Acquisition (continued)

The fair value of the contingent consideration payable was based on an estimated weighted probability of certain revenue targets being met in the period following the acquisition date to December 31, 2023. The additional consideration could range from nil to \$5,000,000. Based upon the revenue achievement during this period, the contingent consideration was determined to be \$nil as of December 31, 2023, resulting in \$2,332,702 of recovery of contingent liability consideration during the year ended December 31, 2023.

Transaction costs of \$936,960 (\$586,960 incurred in 2022 and \$350,000 incurred in 2021) were incurred in connection with the acquisition including a success fee of \$450,000 and legal and professional fees of \$346,140, recognized in the consolidated statement of operations.

5. Restricted Cash

Restricted cash of \$673,474 pertains to collateral for a letter of credit facility of \$2,693,895 from the Bank that is associated with a surety performance insurance bond secured in connection with a key customer contract. The Company satisfied its performance obligations pertaining to the surety performance insurance bond after December 31, 2023, resulting in the release of the surety performance insurance bond allowing for the termination of the above-referenced letter of credit facility resulting in the restricted cash referenced above being returned to Tantalus (see also Note 19(a)).

6. Accounts Receivable

	December 31, 2023	December 31, 2022
Accounts receivable	\$ 8,522,177	\$ 9,593,339
Less: allowance for doubtful accounts	(651,604)	(551,604)
Net Accounts receivable	\$ 7,870,573	\$ 9,041,735

The Company did not have any accounts receivable balances from related parties as of December 31, 2023, and December 31, 2022, respectively.

The Company has an agreement with EDCEDC whereby EDC agreed to provide 90% insurance coverage for the Company's invoiced sales, up to a maximum of \$3,000,000 with certain customers excluded from this coverage.

During the year ended December 31, 2023, the Company recorded credit losses of \$100,000 (December 31, 2022 - \$200,000), in general and administrative expense.

Aging analysis of trade receivables is as follows:

TANTALUS SYSTEMS HOLDING INC.

Notes to Consolidated Financial Statements (continued)

(Expressed in United States dollars, unless otherwise indicated)

Years ended December 31, 2023 and 2022

6. Accounts Receivable (continued)

	December 31, 2023	December 31, 2022
Not past due	\$ 3,815,709	\$ 2,976,174
31-90 days	1,645,955	4,793,814
91-180 days	1,135,488	386,127
Over 180 days	1,273,421	885,620
Total	\$ 7,870,573	\$ 9,041,735

7. Investment Tax Credits Receivable and Government Assistance

(a) Investment Tax Credits Receivable

	December 31, 2023	December 31, 2022
Investment tax credits receivable	\$ -	\$ 2,824

The Company had access to certain Canadian federal and provincial tax incentives for qualified research and development in Canada. Certain research and development activities and related expenditures performed by the Company qualify for funding reimbursement from the Canadian government subsidy programs inclusive of the National Research Council of Canada Industrial Research Assistance Program (“IRAP”) and other investment tax credits. These investment tax credits are recorded as a reduction to the related expenditures in the fiscal year when there is reasonable assurance that such credits will be realized.

(b) Government Assistance

United States Employee Retention Tax Credit (“ERTC”)

The Company applied for and received subsidies in the aggregate amount of \$44,681 during the year ended December 31, 2023, pursuant to the United States Employee Retention Tax Credit (“ERTC”), a refundable tax credit for businesses and tax-exempt organizations that had employees and were affected during the COVID-19 pandemic. In order to qualify for the ERTC, among other things, United States employers must have experienced the required decline in gross receipts during the eligibility periods during 2020 or the first three calendar quarters of 2021. Management believes there is reasonable assurance that the Company has met the eligibility requirements of the ERTC and properly made claims for the subsidies received thereunder, and thus has recognized the ERTC government assistance of \$44,681 against research and development salaries to which the credit pertains to, during the year ended December 31, 2023.

TANTALUS SYSTEMS HOLDING INC.

Notes to Consolidated Financial Statements (continued)

(Expressed in United States dollars, unless otherwise indicated)

Years ended December 31, 2023 and 2022

7. Investment Tax Credits Receivable and Government Assistance (continued)

(b) Government Assistance (continued)

The total impact on the Company's research and development government assistance as follows:

	Twelve months ended December 31, 2023	Twelve months ended December 31, 2022
Research and Development, Gross	\$ 7,952,055	7,845,917
Investment Tax Credit	-	274,530
Employee Retention Tax Credit (ERTC)	44,681	-
Research and Development, Net	\$ 7,907,374	\$ 7,571,387

8. Inventory

	December 31, 2022	December 31, 2022
Finished goods	\$ 3,735,485	\$ 3,290,397
Raw materials	2,899,262	2,400,339
Inventory	\$ 6,634,747	\$ 5,690,736

During the years ended December 31, 2023, and December 31, 2022, the Company charged \$15,126,734 and \$16,802,640, respectively, of inventory related amounts to cost of sales.

Management assesses the valuation of inventory at the end of each period resulting in valuation adjustments accounted for in the respective period based upon management estimates. During the period, inventories were reviewed for obsolescence as part of ongoing operations. Inventory adjustments for obsolescence were recorded in cost of sales during the year ended December 31, 2023, and December 31, 2022 of \$497,109 and \$307,024, respectively.

An inventory obsolescence reserve of \$620,000 as of December 31, 2023 (\$275,000 as of December 31, 2022) has been recorded.

TANTALUS SYSTEMS HOLDING INC.

Notes to Consolidated Financial Statements (continued)

(Expressed in United States dollars, unless otherwise indicated)

Years ended December 31, 2023 and 2022

9. Property & Equipment

The following table presents details of movement in the carrying value of equipment by type:

Cost	Computers and Equipment	Furniture and Fixtures	Laboratory and Test Equipment	Leasehold Improvement	Total
Balance,					
December 31, 2021	\$ 3,406,925	\$ 536,015	\$ 5,131,156	\$ 1,618,114	\$ 10,692,210
Additions	54,555	8,455	104,316	17,170	184,496
Balance,					
December 31, 2022	\$ 3,461,480	\$ 544,470	\$ 5,235,472	\$ 1,635,284	\$ 10,876,706
Additions	36,240	3,460	229,661	-	269,361
Balance,					
December 31, 2023	\$ 3,497,720	\$ 547,930	\$ 5,465,133	\$ 1,635,284	\$ 11,146,067

Accumulated Depreciation	Computers and Equipment	Furniture and Fixtures	Laboratory and Test Equipment	Leasehold Improvement	Total
Balance,					
December 31, 2021	\$ 3,331,307	\$ 470,632	\$ 4,344,368	\$ 1,526,036	\$ 9,672,343
Additions	51,311	26,587	286,963	37,699	402,560
Balance,					
December 31, 2022	\$ 3,382,618	\$ 497,219	\$ 4,631,331	\$ 1,563,735	\$ 10,074,903
Additions	47,631	24,067	312,922	24,488	409,108
Balance,					
December 31, 2023	\$ 3,430,249	\$ 521,286	\$ 4,944,253	\$ 1,588,223	\$ 10,484,011

Net Book Value	Computers and Equipment	Furniture and Fixtures	Laboratory and Test Equipment	Leasehold Improvement	Total
Balance,					
December 31, 2022	\$ 78,862	\$ 47,251	\$ 604,141	\$ 71,549	\$ 801,803
Balance,					
December 31, 2023	\$ 67,471	\$ 26,644	\$ 520,880	\$ 47,061	\$ 662,056

TANTALUS SYSTEMS HOLDING INC.

Notes to Consolidated Financial Statements (continued)

(Expressed in United States dollars, unless otherwise indicated)

Years ended December 31, 2023 and 2022

10. Intangible assets and Goodwill

Intangible Assets

The following table presents details of movement in the intangible assets by type:

Cost	Computer Software	Technology	Customer Relations	Intellectual Property	Total
Balance,					
December 31, 2021	\$ 1,998,567	\$ -	\$ 677,509	\$ 962,058	\$ 3,638,134
Additions	-	6,530,000	830,000	328,000	7,688,000
Balance,					
December 31, 2022	\$ 1,998,567	\$ 6,530,000	\$ 1,507,509	\$ 1,290,058	\$ 11,326,134
Additions	-	-	-	-	-
Balance,					
December 31, 2023	\$ 1,998,567	\$ 6,530,000	\$ 1,507,509	\$ 1,290,058	\$ 11,326,134

Accumulated Amortization	Computer Software	Technology	Customer Relations	Intellectual Property	Total
Balance,					
December 31, 2021	\$ 1,838,077	\$ -	\$ 677,509	\$ 962,058	\$ 3,477,644
Additions	160,441	598,583	76,209	30,117	865,350
Balance,					
December 31, 2022	\$ 1,998,518	\$ 598,583	\$ 753,718	\$ 992,175	\$ 4,342,994
Additions	49	653,000	83,754	33,098	769,901
Balance,					
December 31, 2023	\$ 1,998,567	\$ 1,251,583	\$ 837,472	\$ 1,025,273	\$ 5,112,895

Net Book Value	Computer Software	Technology	Customer Relations	Intellectual Property	Total
Balance,					
December 31, 2022	\$ 49	\$ 5,931,417	\$ 753,791	\$ 297,883	\$ 6,983,140
Balance,					
December 31, 2023	\$ 0	\$ 5,278,417	\$ 670,037	\$ 264,785	\$ 6,213,239

Goodwill

As of December 31, 2023, the Company has goodwill of \$3,445,149 (2022 - \$3,445,149) attributable to the acquisition of Congruitive (Note 4).

TANTALUS SYSTEMS HOLDING INC.

Notes to Consolidated Financial Statements (continued)

(Expressed in United States dollars, unless otherwise indicated)

Years ended December 31, 2023 and 2022

10. Intangible assets and Goodwill (continued)

Goodwill (continued)

Impairment testing for goodwill acquired through business combinations is allocated to the Software & Services CGUs, which is an operating and reportable segment. The Company performed its annual impairment test as of December 31, 2023. The Company considers the relationship between its market capitalization and its book value, among other factors, when reviewing for indicators of impairment.

As of December 31, 2023, the Company's market capitalization was greater than the book value of its equity.

The recoverable amount of the Software & Services CGU is also determined based on a fair value less costs to sell calculation using cash flow projections from short-term financial budget approved by senior management and long-term projections totalling eight years. The projected cash flows have been prepared to reflect the anticipated demand for products and services. The post-tax discount rate applied to the cash flow projections is 21.6%. The Company has incorporated a future growth rate for its Software & Service CGU which is justified based on the anticipated market trends and Company performance and supported by historical growth experienced. The compound average growth rate used to extrapolate the cash flows of the CGU for the eight-year projection period is 12.1%. The Congruitive acquisition has resulted in strategic expansion of the Company's software offering. As a result of the analysis, there is sufficient headroom with no identification of an impairment of the Software & Services CGU.

The calculation of fair value is most sensitive to the following assumptions:

- Revenue growth rates based upon historical growth rate and industry trends
- Gross Profit Margins
- Operating expenses
- Discount rates

TANTALUS SYSTEMS HOLDING INC.

Notes to Consolidated Financial Statements (continued)

(Expressed in United States dollars, unless otherwise indicated)

Years ended December 31, 2023 and 2022

10. Intangible assets and Goodwill (continued)

Growth rate estimates – Rates are based on historical growth rates and industry trends inclusive of the impact on the utility industry of distributed energy resources, inclusive of electric vehicles (“EV’s”), solar panels and battery storage units.

Gross margins – Gross margins are based on average values achieved in the three years preceding the beginning of the budget period. These are increased over the budget period for anticipated efficiency improvements.

Discount rates – Discount rates represent the current market assessment of the risks specific to the CGU, taking into consideration the time value of money and individual risks of the underlying assets that have not been incorporated in the cash flow estimates. The discount rate calculation is based on the specific circumstances of the Company and its operating segments and is derived from its weighted average cost of capital (“WACC”). The WACC takes into account both debt and equity. The cost of equity is derived from the expected return on investment by the Company’s investors. The cost of debt is based on the interest-bearing borrowings the Company is obliged to service. Segment-specific risk is incorporated by applying individual beta factors. The beta factors are evaluated annually based on publicly available market data. Adjustments to the discount rate are made to factor in the specific amount and timing of the future tax flows in order to reflect a pre-tax discount rate.

11. Right-of-Use Assets

The following table presents details of movement in the carrying value of the right-of-use assets:

	December 31, 2022	December 31, 2022
Beginning Balance	\$ 3,335,361	\$ 3,417,733
Additions	-	548,419
Amortization of ROU	(655,561)	(630,791)
Ending Balance	\$ 2,679,800	\$ 3,335,361

TANTALUS SYSTEMS HOLDING INC.

Notes to Consolidated Financial Statements (continued)

(Expressed in United States dollars, unless otherwise indicated)

Years ended December 31, 2023 and 2022

12. Accounts Payable and Accrued Liabilities

	December 31, 2023	December 31, 2022
Trade payables and other payables	\$ 7,799,257	\$ 7,297,125
Accrued warranty	677,570	651,934
Employee benefits	1,825,535	1,722,222
Vendor goods and services received	1,898,170	1,207,362
Professional fees	1,138,225	714,443
Other accrued liabilities	389,044	766,699
Total	\$ 13,727,801	\$ 12,359,785

13. Bank Loan

Comerica Bank

The Company has a loan agreement with Comerica Bank (the “Bank”) since April 12, 2012 to fund ongoing working capital requirements which the Company has renewed on an annual basis since such date (the “Bank Loan”). The loan agreement is comprised of a line of credit facility in United States dollars up to a maximum of \$8,500,000 subject to a borrowing base in the amount equal to the aggregate of a percentage of eligible receivables, accrued investment tax credits, inventory and purchase orders. The Company had an aggregate balance drawn on its line of credit facilities with the Bank as at December 31, 2023 of \$8,500,000 (\$8,100,000 as of December 31, 2022). The facility bears interest at the Bank’s prime rate plus 2.00% per annum, payable monthly. The Bank Loan previously had a maturity date of February 27, 2024. Subsequent to December 31, 2023, the Bank Loan was renewed to extend the maturity date to June 30, 2025. In conjunction with entering the EDC Loan (see below), the credit facility with the Bank increased from \$8,100,000 to \$8,500,000. The average interest rate during the year ended December 31, 2023, for the Bank Loan was 10.23% (December 31, 2022: 6.96%).

The Company had a term loan with the Bank that carried a principal amount of \$3,300,000 repayable over three years with the proceeds used for the Company’s acquisition of Congruitive as announced on February 1, 2022 (see Note 4) and bore interest at the Bank’s prime rate plus 2.00% per annum, payable monthly (the “Term Loan”). The Term Loan was paid in full with proceeds from the EDC Loan (see below) and had a balance of \$nil as of December 31, 2023 (\$2,262,857 as of December 31, 2022). The average interest rate during the year ended December 31, 2023, for the Term Loan was 9.96% (December 31, 2022: 6.96%).

The Bank Loan is secured by a general security agreement over all assets, inclusive of the borrowing base assets comprised of accounts receivable and inventory.

As of December 31, 2023, the Company was in compliance with its financial covenants.

TANTALUS SYSTEMS HOLDING INC.

Notes to Consolidated Financial Statements (continued)

(Expressed in United States dollars, unless otherwise indicated)

Years ended December 31, 2023 and 2022

13. Bank Loan (continued)

Export Development Canada

On June 29, 2023, the Company entered into a debt facility with EDC of up to \$7,000,000 (the “EDC Loan”) with advances available during the eighteen months period after the loan commencement date. The EDC Loan has a six-year term with interest payable on a monthly basis during the initial 18 months with amortized principal and interest repayments through the remainder of the term. On July 20, 2023, the Company repaid the Term Loan comprised of principal of \$1,697,143 and accrued interest, funded by EDC Loan proceeds of \$2.0 million. The remainder of the EDC Loan is for working capital requirements to fund sales and commercialization of the Company’s new product initiatives. . During the year ended December 31, 2023, the Company received additional EDC Loan proceeds of \$1,000,000 with a principal balance outstanding of \$3,000,000 as of December 31, 2023. The EDC Loan bears interest of United States prime interest rate plus 5.00% per annum. In conjunction with the EDC Loan, the Company incurred legal expenses of \$80,000 and other loan fees of \$42,500 during the year ended December 31, 2023, which have been recorded against the fair value of the loan and amortized over the life of the loan as finance expense using the effective interest rate method, in accordance with IFRS 9 . The average interest rate during the year ended December 31, 2023, for the EDC Loan was 13.50% (December 31, 2022: n/a).

14. Lease Liabilities

The Company has leases with respect to its operating premises in Burnaby, British Columbia, Canada (“Burnaby”), Kanata, Ontario, Canada (“Kanata”), Raleigh, North Carolina, United States (“Raleigh”) and Norwalk, Connecticut, United States (“Norwalk”) in addition to equipment leases. Upon acquisition of Congruitive, the Company had an operating premise in San Jose, California, United States (“San Jose”) with a lease for that premise that expired on October 31, 2023. With the exception of short-term and low-value leases, leases are reflected on the balance sheet as a right-of-use asset and a lease liability.

On June 7, 2022, the Company extended the lease for its Raleigh, North Carolina, office facility from August 31, 2022, to October 31, 2027. This resulted in the addition of a Right-of-Use asset of \$518,157, net lease liability of \$543,157 and tenant allowance of \$25,000.

Upon the acquisition of Congruitive on January 31, 2022, the Company had an office facility in San Jose, California which was originally entered into on October 15, 2020, and expired on October 31, 2023. The San Jose lease resulted in the addition of a Right-of-Use asset of \$30,262 as of January 31, 2022, with a cumulative adjustment to prior years’ equity of \$3,071 relating to the impact of IFRS 16. The expiration of the lease on October 31, 2023, resulted in a nil gain or loss and the respective Right-of-Use asset, accumulated amortization, and lease liability were derecognized.

TANTALUS SYSTEMS HOLDING INC.

Notes to Consolidated Financial Statements (continued)

(Expressed in United States dollars, unless otherwise indicated)

Years ended December 31, 2023 and 2022

14. Lease Liabilities (continued)

Below is a summary of the activity related to the Company's fixed minimum operating premises and short-term equipment lease liabilities:

	December 31, 2023	December 31, 2022
Maturity Analysis – contractual undiscounted cash flows from minimum lease		
Less than one year	\$ 769,129	\$ 762,152
One to five years	2,613,283	2,743,160
More than five years	49,521	626,651
Total undiscounted lease liabilities	\$ 3,431,933	\$ 4,131,963

The following is a reconciliation of undiscounted lease liabilities as of December 31, 2023, to the lease liabilities recognized at December 31, 2023:

Total undiscounted lease liabilities at December 31, 2023	\$ 3,431,933
Discounted using incremental borrowing rate	(451,928)
Total lease liabilities recognized under IFRS 16 at December 31, 2023	\$ 2,980,005

The following table presents details of movement in the carrying value of the lease liabilities:

	December 31, 2023	December 31, 2022
Beginning Balance	\$ 3,476,264	\$ 4,008,692
Additions	-	576,490
Add: Interest	245,891	238,042
Less: Payments	(865,069)	(767,208)
Impact of foreign exchange	122,919	(579,752)
Ending Balance	2,980,005	3,476,264
Less: Current portion	(857,273)	(858,643)
Non-current portion	\$ 2,122,732	\$ 2,617,621

TANTALUS SYSTEMS HOLDING INC.

Notes to Consolidated Financial Statements (continued)

(Expressed in United States dollars, unless otherwise indicated)

Years ended December 31, 2023 and 2022

14. Lease Liabilities (continued)

	Year ended December 31, 2023	Year ended December 31, 2022
Amounts Recognized in Statements of Operations		
Finance charge on lease liabilities	\$ 245,891	\$ 238,042
Variable lease payments expensed	547,906	534,463
Total amounts recognized in Statements of Operations	\$ 793,797	\$ 772,505

The aggregate of the Company's variable lease payments as of December 31, 2023, is as follows and reflects the estimated future payments of the variable operating costs of the long-term operating premises leases in Burnaby, Kanata, Raleigh, and Norwalk.

2024	561,754
2025	488,457
2026	498,940
2027	513,908
2028	529,326
	\$ 2,592,385

15. Share Capital

(a) Authorized share capital:

Unlimited common shares, with no par value.

Unlimited preferred shares, with no par value.

The holders of common shares are entitled to one vote per share, to receive dividends when declared and, upon liquidation or dissolution, are entitled to receive all assets available for distribution to Shareholders.

TANTALUS SYSTEMS HOLDING INC.

Notes to Consolidated Financial Statements (continued)

(Expressed in United States dollars, unless otherwise indicated)

Years ended December 31, 2023 and 2022

15. Share Capital (continued)

(b) Issuance of Common Shares in Congruitive Acquisition

During the year ended December 31, 2022, 869,565 common shares of Tantalus were issued for \$1,196,466 as part of the purchase price of the Congruitive Acquisition (see Note 4) and was based on a share price of CND\$1.76 (US\$1.38), calculated with reference to the volume weighted average trading price of Tantalus' common shares on the TSX over the previous five trading days ended January 28, 2022 and exchange rates over the same period.

(c) Stock Option Plan

The Company adopted the Omnibus Long Term Incentive Plan ("LTIP") that was effective as of the closing of the plan of arrangement pursuant to which the Company may grant stock options to provide incentives to eligible persons. In connection with the Company's annual general and special meeting of shareholders on June 10, 2022, the LTIP was amended and restated as approved by the Company's shareholders. As of December 31, 2023, the LTIP allows for a maximum of 8,919,188 common shares to be available under the plan. As of December 31, 2023, the Company had total stock options of 7,767,370 and 211,018 restricted stock units ("RSUs") outstanding resulting in 940,800 common shares available for issuance under the plan.

The stock options are settled by way of issuance of common shares. The exercise price of stock options is determined by a committee of the Board of Directors and shall not be less than fair market value of a common share. The expiry date of stock options is designated on the date of grant and shall be no later than 10-years from the date of grant. Unless otherwise approved by the Board of Directors, the stock options typically vest over a 4-year term with 25% of the options vesting after 12-months and the remaining 75% of the options vesting monthly in equal amounts over the following 36-months.

During the year ended December 31, 2023, no shares were issued as a result of stock options being exercised (18,074 shares issued for the year ended December 31, 2022, for gross proceeds of \$14,125).

Stock option activity under the former stock option plan of TSH Canada Inc. and the LTIP, as its successor option plan, is provided below:

TANTALUS SYSTEMS HOLDING INC.

Notes to Consolidated Financial Statements (continued)

(Expressed in United States dollars, unless otherwise indicated)

Years ended December 31, 2023 and 2022

15. Share Capital (continued)

(c) Stock Option Plan (continued)

	Number of Options	Weighted Average Exercise Price (CND\$)
Balance at December 31, 2021	5,869,413	\$ 1.21
Granted during the period	1,219,646	\$ 1.35
Exercised during the period	(18,074)	\$ 1.00
Forfeited during the period	(92,450)	\$ 1.00
Expired during the period	(80,458)	\$ 1.00
Balance at December 31, 2022	6,898,077	\$ 1.24
Granted during the period	964,647	\$ 1.01
Exercised during the period	-	\$ 1.00
Forfeited during the period	(9,385)	\$ 1.00
Expired during the period	(85,969)	\$ 1.00
Balance at December 31, 2023	7,767,370	\$ 1.21

The range of fair value of the outstanding stock options is \$0.29 to \$0.82.

As of December 31, 2023, the number of stock options outstanding and exercisable and the exercise price was as follows:

Option Grant Date	Options Outstanding	Options Exercisable	Exercise Price (CND\$)
December 18, 2018	3,441,729	3,441,729	\$ 1.00
April 1, 2019	70,000	70,000	\$ 1.00
January 1, 2020	422,899	317,174	\$ 1.00
June 20, 2020	5,000	3,438	\$ 1.00
September 1, 2020	513,646	321,029	\$ 1.00
February 9, 2021	18,284	18,284	\$ 1.64
February 9, 2021	112,000	70,000	\$ 2.25
March 25, 2021	100,000	100,000	\$ 2.17
August 17, 2021	179,000	100,688	\$ 2.11
November 17, 2021	658,900	343,177	\$ 2.10
November 17, 2021	47,619	47,619	\$ 2.10
December 24, 2021	14,000	7,292	\$ 1.79
March 24, 2022	1,185,515	518,663	\$ 1.35
May 15, 2022	34,131	16,383	\$ 1.28
May 15, 2023	445,631	-	\$ 1.20
July 26, 2023	100,000	25,000	\$ 0.78
July 27, 2023	27,838	-	\$ 0.78
November 6, 2023	41,500	-	\$ 0.75
December 18, 2023	349,678	-	\$ 0.79
Balance at December 31, 2023	7,767,370	5,400,476	\$ 1.17

TANTALUS SYSTEMS HOLDING INC.

Notes to Consolidated Financial Statements (continued)

(Expressed in United States dollars, unless otherwise indicated)

Years ended December 31, 2023 and 2022

15. Share Capital (continued)

(c) Stock Option Plan (continued)

The stock options expire ten years after option grant date unless exercised.

During the years ended December 31, 2023, and December 31, 2022, the fair value of options granted was \$391,465 and \$581,964, respectively. Remaining unrecognized cost of the LTIP as of December 31, 2023, and December 31, 2022, was \$409,571 and \$480,663, respectively. The weighted average remaining life expressed in years of outstanding options was 2.37 years as of December 31, 2023, and 3.32 years as of December 31, 2022.

As of December 31, 2023, the Company had total vested options of 5,375,476 with a weighted average exercise price of CND\$1.18 and total vested options of 4,304,712 with a weighted average exercise price of CND\$1.06 as of December 31, 2022.

The fair value of the options granted was estimated on the date of grant using the Black- Scholes option-pricing model with the following assumptions with volatility based upon historical experience:

	December 31, 2023	December 31, 2022
Risk free interest rate	0.39% - 4.38%	0.39% - 2.75%
Dividend yield	0%	0%
Expected life (in years)	1 to 7 years	1 to 7 years
Forfeiture rate	6.74%	6.13%
Volatility	50% - 86.9%	50% - 54.1%

(d) Restricted Stock Units

Under the LTIP, the Company may grant RSUs subject to approval by the Company's board of directors which have a vesting period and RSU term as determined by the Company's board of directors.

During the year ended December 31, 2023, the Company issued 211,018 RSUs with a fair value of \$124,928 and vest five years after the date of issuance.

	Restricted Stock Units
Balance at December 31, 2021	74,074
Granted during the period	-
Exercised during the period	(74,074)
Balance at December 31, 2022	-
Granted during the period	211,018
Exercised during the period	-
Balance at December 31, 2023	211,018

TANTALUS SYSTEMS HOLDING INC.

Notes to Consolidated Financial Statements (continued)

(Expressed in United States dollars, unless otherwise indicated)

Years ended December 31, 2023 and 2022

15. Share Capital (continued)

(d) Restricted Stock Units (continued)

The fair value of the RSU's granted during the year ended December 31, 2023 were estimated on the date of grant based upon the fair value of the Company's common shares of CDN\$0.79 as at the date of issuance and the volume of RSU's granted with related share based compensation being amortized over the five year vesting period.

During the prior year ended December 31, 2022, RSUs that were issued in 2021 and vested one year after the date of issuance, vested in full and 74,074 common shares were issued by the Company.

(e) Stock-based compensation expense

The Company has allocated the stock-based compensation expense by respective function of each respective employees and directors as follows:

Year ended December 31, 2023	Cost	Stock-based Compensation	Total
Sales and marketing	7,702,262	81,912	7,784,174
Research and development	7,906,621	45,433	7,952,054
General and administrative	6,323,024	295,876	6,618,900
	\$ 21,931,907	\$ 423,221	\$ 22,355,128

Year ended December 31, 2022	Cost	Stock-based Compensation	Total
Sales and marketing	6,649,783	160,307	6,810,090
Research and development	7,511,035	60,352	7,571,387
General and administrative	7,752,992	552,819	8,305,811
	\$ 21,913,810	\$ 773,478	\$ 22,687,288

Stock-based compensation expense recognized attributable to options and RSUs granted was \$423,221 and \$773,478 during the years ended December 31, 2023, and December 31, 2022, respectively.

TANTALUS SYSTEMS HOLDING INC.

Notes to Consolidated Financial Statements (continued)

(Expressed in United States dollars, unless otherwise indicated)

Years ended December 31, 2023 and 2022

16. Finance Expenses

Period ended	December 31, 2023	December 31, 2022
Accretion of interest on lease liability (note 14)	\$ 245,891	\$ 238,042
Interest expense on bank loan (note 13)	1,110,235	708,064
EDC insurance and other finance expenses	153,332	123,979
Total	\$ 1,509,458	\$ 1,070,085

17. Income Taxes

Income tax expense differs from the amount that would be computed by applying the Canadian federal and provincial statutory income tax rates of 27.00% for the years ended December 31, 2023, and December 31, 2022, to income before income taxes due to the following:

	December 31, 2023	December 31, 2022
Net loss before income taxes	\$ (1,674,511)	\$ (6,077,013)
Tax expense at applicable rates	(452,118)	(1,640,794)
Change in unrecognized deferred tax assets	1,065,958	(322,847)
Non-deductible expenses and other differences	(481,889)	364,922
Adjustments in respect of deferred income taxes of prior years	-	995,130
Effect of difference between combined Canadian statutory income rate and those rates applicable to foreign subsidiaries	(4,667)	(98,809)
Other items	(116,598)	(179,200)
Income tax expense (recovery)	\$ 10,686	\$ (881,597)

The deferred tax assets have not been recognized in these consolidated financial statements, as management does not consider it more likely than not that those assets will be realized in the carry forward period.

The Company's deferred income tax assets not recognized are:

TANTALUS SYSTEMS HOLDING INC.

Notes to Consolidated Financial Statements (continued)

(Expressed in United States dollars, unless otherwise indicated)

Years ended December 31, 2023 and 2022

17. Income Taxes (continued)

	December 31, 2023	December 31, 2022
Deferred tax assets in relation to:		
Equipment	\$ 705,857	\$ 526,294
Non-capital losses carried forward	20,508,483	18,841,608
SR&ED expenditures	3,181,360	3,181,360
Reserves and other	1,353,984	2,360,631
Intangible assets	(1,493,592)	(1,624,990)
Deferred tax assets not recognized	\$ 24,256,092	\$ 23,284,903

As of December 31, 2023, the Company has non-capital loss carry forwards for Canadian and United States income tax purposes available to reduce taxable income otherwise payable in future years. These losses expire as follows:

Year Loss Expires	Canada	Year Loss Expires	US	Total
2024	5,764,163		-	5,764,163
2025	7,944,080		-	7,944,080
2026	841,043		-	841,043
2027	2,156,493		-	2,156,493
2028	5,889,673		-	5,889,673
2029	14,145,723		-	14,145,723
2030	10,934,793		-	10,934,793
2031	4,142,095		-	4,142,095
2032	2,776,540		-	2,776,540
2033	2,824,409		-	2,824,409
2034	160,255		-	160,255
2035	1,007,672		-	1,007,672
2036	1,786,169	2036	109,471	1,895,640
2037	1,789,918	2037	203,023	1,992,941
2038	1,324,476	indefinite	116,231	1,440,707
2039	1,107,640	indefinite	2,139,078	3,246,718
2040	953,670	indefinite	1,043,680	1,997,350
2041	1,079,074	indefinite	988,039	2,067,113
2042	2,796,587	indefinite	830,087	3,626,674
2043	1,618,055	indefinite	384,386	2,002,441
Total Losses	71,042,528		5,813,995	76,856,524

TANTALUS SYSTEMS HOLDING INC.

Notes to Consolidated Financial Statements (continued)

(Expressed in United States dollars, unless otherwise indicated)

Years ended December 31, 2023 and 2022

17. Income Taxes (continued)

The Company has Canadian non-capital loss carryforwards of \$71,042,528 (\$64,441,739 as of December 31, 2022) which are available to reduce future taxable income. These non-capital loss carryforwards begin to expire in 2024. The benefit of these non-capital losses has not been recognized as their realization is not reasonably assured.

The Company has loss carry forwards in other jurisdictions as a result of its foreign operations. For US income tax purposes, there are non-capital loss carry forwards totaling approximately \$312,494 (\$312,494 as of December 31, 2022) that may be carried forward to reduce taxable income otherwise calculated in future years and which begin to expire in 2036. There are also non-capital loss carry forwards totaling approximately \$5,501,501 (\$6,181,456 as of December 31, 2022) that may be carried forward indefinitely to reduce taxable income calculated in future years. The benefit of these non-capital losses has not been recognized as their realization is not reasonably assured.

The Company has Undepreciated Capital Cost ("UCC") amounts of approximately \$5,224,236 (\$5,173,812 as of December 31, 2022) and approximately \$10,303,072 (\$10,303,072 as of December 31, 2022) of scientific research and experimental development expenditures ("SR&ED") that may be carried forward to be deducted against future Canadian taxable income. The Company has \$12,528 (\$5,135,972 as of December 31, 2022) of reserves that may be deducted against future Canadian taxable income. The Company also has federal investment tax credits of approximately \$426,585 (\$426,585 as of December 31, 2022) available to offset future Canadian federal income taxes payable which expire commencing in 2023. The benefits of the UCC, the federal investment tax credits and the SR&ED expenditures have not been recognized as their realization is not reasonably assured.

18. Loss per Share

Loss per common share represents loss for the period divided by the weighted average number of common shares outstanding during the period. The weighted average number of common shares is as follows:

	December 31, 2023	December 31, 2022
Beginning balance at December 31, shares outstanding	44,595,942	43,634,229
Effect of shares issued from Congruitive acquisition	-	795,712
Effect of shares issued from RSU exercise	-	57,230
Effect of shares issued from option exercise	-	11,247
Weighted average number of shares (basic and diluted)	44,595,942	44,498,418

For all the periods presented, diluted loss per share equals basic loss per share due to the anti-dilutive effect of the dilutive securities.

TANTALUS SYSTEMS HOLDING INC.

Notes to Consolidated Financial Statements (continued)

(Expressed in United States dollars, unless otherwise indicated)

Years ended December 31, 2023 and 2022

19. Commitments and Contingencies

- (a) In the ordinary course of business, the Company may deliver performance and/or payment bonds to customers in connection with a sales contract. As of December 31, 2023, the Company had one performance bond outstanding of \$2,693,895 for which the Company provided collateral in the form of a letter of credit facility and further for which the Company had provided security through restricted cash representing 25% of such bond equaling \$673,474 (Note 5) (December 31, 2022 - \$2,693,895). The Company satisfied its performance obligations pertaining to the surety performance insurance bond after December 31, 2023, resulting in the release of the surety performance insurance bond and the termination of the letter of credit facility with the restricted cash being returned to Tantalus (Note 5, 26).
- (b) In the ordinary course of business, the Company enters into purchase order commitments for the delivery of its products pertaining to existing and anticipated customer orders over the next twelve months from its primary vendors. As of December 31, 2023, the Company had outstanding purchase order commitments of \$12,575,340 (December 31, 2022 - \$15,966,669).
- (c) The Company may be subject to a variety of claims and suits that arise from time to time in the ordinary course of business. Although management currently believes that resolving claims against the Company, individually or in aggregate, will not have a material adverse impact on the Company's financial position, results of operations, or cash flows, these matters are subject to inherent uncertainties and management's view of these matters may change in the future.
- (d) In the ordinary course of business, indemnification provisions are included in agreements with the Company's customers. Generally, such indemnification provisions are subject to limitations of liability provisions that exclude certain damages from what the Company may be obligated to indemnify the Customer for in connection with the agreement and/or set a cap on the Company's indemnification obligation tied to revenue generated from such agreement. In certain limited instances, the Company's indemnification obligation may not be subject to such aforementioned limitations and/or caps. As a matter of practice, the Company's customer agreements generally include provisions pursuant to which its customers indemnify the Company for certain potential liabilities that may arise in connection with or relating to the agreements between the parties.

20. Segmented Information

Operating segments

The Company's revenues are derived through two operating segments, including:

- 1) The Connected Devices and Infrastructure Segment. This segment is responsible for the sale of the Company's proprietary edge computing modules that are integrated into multiple devices deployed across a utility's distribution grid including meters, sensors, street lighting fixtures and distribution automation equipment. Revenue generated from this segment also includes the sale of the Company's proprietary multi-relay load control switches and a suite of communications

TANTALUS SYSTEMS HOLDING INC.

Notes to Consolidated Financial Statements (continued)

(Expressed in United States dollars, unless otherwise indicated)

Years ended December 31, 2023 and 2022

20. Segmented Information (continued)

infrastructure devices that are deployed to deliver an industrial network-of-things / IoT smart grid including base stations, repeaters and collectors; and

- 2) *The Utility Software Applications and Services Segment*. This segment is responsible for the sale of the Company's proprietary mission-critical enterprise software applications AI enabled data analytics and a suite of professional services to support utilities. Revenue is generated from this segment through the sale of software licenses, software as a service ("SaaS"), hosting services, professional services (including project management, deployment, installation, and engineering support), and post-contract technical support and annual software maintenance services.

Corporate includes all operating expenses of the Company.

Information regarding the operations of each operating segment is included below. Performance is based on revenue less cost of sales.

A breakdown of revenues and cost of sales for each operating segment for the year ended December 31, 2023, and December 31, 2022, is as follows:

Year ended December 31, 2023	Connected Devices and Infrastructure	Utility Software Applications and Services	Corporate	Total
Revenues	\$ 27,286,862	\$ 14,860,120	\$ -	\$ 42,146,982
Cost of sales	16,403,213	3,885,353	-	20,288,566
Gross profit	10,883,649	10,974,767	-	21,858,416
Expenses	-	-	24,145,018	24,145,018
Operating income (loss)	\$ 10,883,649	\$ 10,974,767	\$ (24,145,018)	\$ (2,286,602)

Year ended December 31, 2022	Connected Devices and Infrastructure	Utility Software Applications and Services	Corporate	Total
Revenue	\$ 26,518,626	\$ 13,084,397	\$ -	\$ 39,603,023
Cost of sales	17,484,382	3,222,354	-	20,706,736
Gross profit	9,034,244	9,862,043	-	18,896,287
Expenses	-	-	24,585,989	24,585,989
Operating income (loss)	\$ 9,034,244	\$ 9,862,043	\$ (24,585,989)	\$ (5,689,702)

Revenues attributed to the following geographic regions based on the location of the customer is as follows:

	December 31, 2023	December 31, 2022
United States ¹	\$ 41,805,915	\$ 39,215,685
Canada	311,270	284,723
Others	29,797	102,615
Total	\$ 42,146,982	\$ 39,603,023

(1) United States includes revenues attributed to the US Virgin Islands based in the Caribbean basin.

TANTALUS SYSTEMS HOLDING INC.

Notes to Consolidated Financial Statements (continued)

(Expressed in United States dollars, unless otherwise indicated)

Years ended December 31, 2023 and 2022

21. Expenses by Nature

Total salaries and wages as well as other personnel and contractor related expenses included in Cost of Sales for the years ended December 31, 2023, and December 31, 2022, respectively, were \$4,230,995 and \$3,522,742.

The Company's operating expenses by nature are as follows:

Year ended	December 31, 2023	December 31, 2022
Salaries and Benefits	\$ 13,493,349	\$ 13,062,030
Travel and meals	1,124,135	648,695
Depreciation and Amortization	1,834,570	1,898,701
Consulting and agent services	2,651,690	3,466,341
Facilities variable lease payments	446,431	498,124
Stock-based compensation	423,221	773,478
Marketing programs	1,098,202	660,784
Insurance	523,797	407,302
Supplies and prototypes	936,893	855,070
Information technology	873,515	545,260
Congruitive acquisition costs	-	586,960
Office and other expenses	739,215	1,183,244
Total	\$ 24,145,018	\$ 24,585,989

22. Capital Disclosures

The Company's capital management objective is to ensure that the Company is appropriately supported in its working capital needs, business expansion, and other strategic objectives to maximize shareholder value. The Company manages its capital structure and makes adjustments in response to changing economic conditions and requirements of its financial covenants.

The following schedule details the components of capital:

TANTALUS SYSTEMS HOLDING INC.

Notes to Consolidated Financial Statements (continued)

(Expressed in United States dollars, unless otherwise indicated)

Years ended December 31, 2023 and 2022

22. Capital Disclosures (continued)

Deficiency and Liabilities	December 31, 2023	December 31, 2022
Other capital reserves	\$ 41,452,343	\$ 41,029,122
Accumulated other comprehensive income	\$ 1,918,947	\$ 1,916,948
Share capital	\$ 88,142,625	\$ 88,142,625
Deficit	\$ (129,422,635)	\$ (127,509,996)
EDC loan	3,000,000	-
Bank term loan	\$ -	\$ 2,262,857
Bank working capital loan	\$ 8,500,000	\$ 8,100,000

23. Financial instruments

(a) Financial assets and liabilities

Financial instruments are measured at amortized cost or fair value. Fair value represents the estimated amounts at which financial instruments could be exchanged between knowledgeable and willing parties in an arm's length transaction. Determining fair value requires management judgment.

As of December 31, 2023 and December 31, 2022, the carrying values of cash, restricted cash, accounts receivable, investment tax credits receivable, accounts payable and accrued liabilities, the bank term and working capital loans, and the EDC Loan approximate their fair value due to their ability to be promptly liquidated, their short term to maturity, or their use of market rates.

Financial instruments are analyzed using the following hierarchy that reflects the significance of the inputs used in making the measurements:

- Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2: inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e., as prices) or indirectly (i.e., derived from prices); and
- Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

The Company's financial assets and liabilities carried at amortized cost are considered Level 2 instruments, because while observable prices and inputs are available, they are not quoted in an active market. There has not been any transfer between fair value hierarchy levels during the periods ended December 31, 2023, and December 31, 2022.

TANTALUS SYSTEMS HOLDING INC.

Notes to Consolidated Financial Statements (continued)

(Expressed in United States dollars, unless otherwise indicated)

Years ended December 31, 2023 and 2022

23. Financial instruments (continued)

(b) Financial risk management

The Company has exposure to the following risks from its use of financial instruments:

- interest rate risk;
- credit risk;
- foreign currency exchange rate risk; and
- liquidity risk.

(i) Interest rate risk

All of the Company's financial assets are non-interest bearing except for cash which generates interest at market rates. The credit facilities bear interest at a floating rate based on the bank's prime rate and had a balance of \$8,500,000 as of December 31, 2023, and \$8,100,000 as of December 31, 2022. A potential percentage change in the bank's prime rate of 1.00% will have an impact of \$85,000 for the year ended December 31, 2023, and \$81,000 for the year ended December 31, 2022, on the annual interest expense pertaining to its line of credit facility.

The Term Loan bore interest at the Bank's prime rate plus 2.00% per annum, payable monthly, and had a balance of \$nil as of December 31, 2023, and \$2,262,857 as at December 31, 2022. A potential percentage change in the bank's prime rate of 1.00% will have an impact of \$nil for the period ended December 31, 2023, and \$22,629 for the year ended December 31, 2022, on the annual interest expense pertaining to the Term Loan.

The EDC Loan bears interest of United States prime interest rate plus 5.00% per annum and had a balance of \$3,000,000 as of December 31, 2023, and \$nil as of December 31, 2022. A potential percentage change in the United States' prime rate of 1.00% will have an impact of \$30,000 for the year ended December 31, 2023, and \$nil for the year ended December 31, 2022, on the annual interest expense pertaining to the EDC Loan.

TANTALUS SYSTEMS HOLDING INC.

Notes to Consolidated Financial Statements (continued)

(Expressed in United States dollars, unless otherwise indicated)

Years ended December 31, 2023 and 2022

23. Financial instruments (continued)

(b) Financial risk management (continued)

(ii) Credit risk

The Company's financial instruments that are exposed to concentrations of credit risk are primarily cash, investment tax credits receivable and accounts receivable. Credit risk pertaining to the Company's accounts receivable is the risk of financial loss if a customer fails to meet its contractual obligations and arises from the Company's receivables. Accounts receivable primarily consist of trade accounts receivable from utilities companies which have low risk of default. With respect to accounts receivable, the Company engages EDC to perform ongoing credit evaluations of the Company's customers' financial condition and requires letters of credit or other guarantees whenever deemed necessary. The Company applies the IFRS 9 simplified model of recognizing lifetime expected credit losses for all trade receivables. In measuring the expected credit losses, the trade receivables have been assessed on a collective basis as they possess shared credit risk characteristics.

The aging of accounts receivable as at December 31, 2023 and December 31, 2022 is provided in Note 6.

(iii) Foreign currency exchange rate risk

Although substantially all of the Company's revenues are received in U.S. dollars, the Company incurs operating costs primarily attributable to its services business and has outstanding trade and other payables denominated in Canadian dollars and other foreign currencies. Fluctuations in the exchange rates between these currencies could have a material effect on the business, financial condition and results of operations.

The Company maintains certain financial instruments, inclusive of a portion of its cash, in Canadian dollars which are translated to its U.S. dollar functional currency resulting in an unrealized foreign exchange gain or loss. The Company does have exposure to the impact of foreign exchange fluctuations pertaining to its financial position as at December 31, 2023 and December 31, 2022. With all other variables remaining constant, a 10% change of the Canadian dollar versus the U.S. dollar would have had a \$104,830 impact on net loss for the year ended December 31, 2023, and a \$56,758 impact for the year ended December 31, 2022.

TANTALUS SYSTEMS HOLDING INC.

Notes to Consolidated Financial Statements (continued)

(Expressed in United States dollars, unless otherwise indicated)

Years ended December 31, 2023 and 2022

23. Financial instruments (continued)

(b) Financial risk management (continued)

(iii) Foreign currency exchange rate risk (continued)

The consolidated statements of financial position include the following amounts denominated in Canadian dollars at their equivalent US dollar amounts:

	December 31, 2023	December 31, 2022
Cash	\$ 377,333	\$ 544,373
Accounts receivable	572,405	335,867
Accounts payable	(1,175,578)	(703,373)
Accrued liabilities	(822,459)	(744,443)
Total	\$ (1,048,298)	\$ (567,576)

At present, the Company does not have any formal policy for hedging against foreign currency exchange rate risk.

(iv) Liquidity risk

Liquidity risk is the risk that the Company will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The Company constantly monitors its operations and cash flows to ensure that current and future obligations will be met when due.

The maturities of the Company's financial liabilities are as follows:

	As at December 31, 2023
Less than 90 days:	
Accounts payable and accrued liabilities	\$ 13,727,801
Bank loan	\$ 8,500,000
Greater than 1 year	
EDC Loan	\$ 3,000,000

The Company has a loan agreement with the Bank to fund ongoing working capital requirements since April 12, 2012, which is fully drawn. The Company has renewed on an annual basis since such date (see Note 13).

TANTALUS SYSTEMS HOLDING INC.

Notes to Consolidated Financial Statements (continued)

(Expressed in United States dollars, unless otherwise indicated)

Years ended December 31, 2023 and 2022

24. Related Party

Transactions between the Company and its subsidiaries, which are related parties of the Company, have been eliminated on consolidation and not disclosed in this note. The following table discloses the compensation amount of the Board of Directors and key management personnel in the ordinary course of their employment recognized as an expense during the reporting periods. Key management personnel have authority and responsibility for overseeing, planning, directing, and controlling the activities of the Company and consist of the Company's executive officers. The remuneration of key management for the years ended December 31, 2023, and December 31, 2022, is as follows:

	December 31, 2023	December 31, 2022
Short-term employee benefits	\$ 1,553,845	\$ 1,610,758
Share-based compensation	179,640	358,752
Total	\$ 1,733,485	\$ 1,969,510

Compensation of the key management personnel includes salaries and non-cash benefits.

25. Supplemental Cash Flow Information

The following are non-cash investing activities that occurred during the periods ended December 31, 2023, and December 31, 2022:

	December 31, 2023	December 31, 2022
Fair value of contingent consideration in Congruitive acquisition	\$ -	\$ 2,458,702
Shares issued in Congruitive acquisition	-	1,196,466
Total	\$ -	\$ 3,655,168

26. Subsequent Events

The surety performance insurance bond for which the Company provided collateral in the form of a letter of credit facility which was supported by restricting cash of \$673,474 as collateral for a key customer contract was released after December 31, 2023, as the Company satisfied its performance obligations pertaining to the surety performance insurance bond with the letter of credit facility being terminated and the cash being returned to Tantalus (see also Note 5,19(a)). As of the date of the filing of these financial statements, the restricted cash and performance bond are no longer outstanding.

Subsequent to year end, the Bank Loan was renewed to June 30, 2025.