Management's Discussion and Analysis

CanCambria Energy Corp.

For the three months ended March 31, 2026 and 2025

The Quarterly Highlights of CanCambria Energy Corp. (the "Company") provide a summary of the activities, results of operations and financial condition of the Company as at and for the three months March 31, 2026. The following management discussion and analysis ("MD&A") should be read in conjunction with the with the condensed consolidated interim financial statements and related notes thereto of the Company for the three months ended March 31, 2026 and 2025, the audited consolidated financial statements and accompanying notes ("Financial Statements") of the Company for years ended December 31, 2025 and 2024. Results have been prepared using accounting policies in compliance with International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board ("IASB"). All monetary amounts are reported in Canadian dollars unless otherwise indicated. This MD&A is dated May 28, 2026.

This MD&A contains forward-looking information. See "Forward-Looking Information" and "Risks and Uncertainties" for a discussion of the risks, uncertainties and assumptions relating to such information.

For further information on the Company reference should be made to the Company's public filings which are available on SEDAR+ website (www.sedarplus.ca.).

OVERVIEW

The Company was incorporated under the laws of the Province of British Columbia on May 10, 2017. The Company's principal business is the exploration of and for oil and natural gas in Hungary. The Company's future performance is subject to several categories of risk associated with the exploration of oil and gas. Oil and gas exploration and production is a speculative business and involves a high degree of risk. Among the factors that have a direct bearing on the Company's prospects are uncertainties inherent in estimating oil and gas reserves, future hydrocarbon production, and cash flows, particularly with respect to wells that have not been fully tested and with wells having limited production histories; access to additional capital; change in the price of oil and gas; availability and cost of services and equipment; and the presence of competitors with greater financial resources and capacity.

The oil and gas industry is subject, by its nature, to environmental hazards and clean-up costs. At this time, management knows of no substantial costs from environmental accidents or events for which the Company may be currently liable. In addition, the Company's oil and gas business makes it vulnerable to changes in prices of crude oil and natural gas. Such prices have been volatile in the past and can be expected to be volatile in the future.

On August 16, 2022, the Company incorporated a new subsidiary in Hungary, named CanCambria Hungary Korlátolt Felelősségű Társaság (aka CanCambria Hungary Kft). CanCambria Hungary will facilitate the exploration activities in Hungary.

On January 9, 2023, the Company acquired a new subsidiary, Delcuadra kft, in Hungary thru CanCambria Hungary. As a result, the Company through Delcuadra kft owns an 100% interest in the Ba-IX Mining Licence situated in Kiskunhalas basin (the "Kiskunhalas Basin Project"), comprising 32,590.7 acres of contiguous land, located in south-central Hungary, between the Danube and Tisza rivers, north of the border with Serbia. The Company has since acquired 3D seismic data on the property. Over the next 12 months, the Company completed the processing and interpretation over a 12 month period of data processing and interpretation thereof. The Company's long-term objectives include the drilling of a vertical exploration well, the location of which will be contingent on the interpretation of the 3D seismic data acquired and thereafter see the Company's first commercial production.

On October 29, 2024, the company's shares started trading on the TSX Venture Exchange ("TSXV") under the symbol CCEC, on November 5, 2024, the Company shares began trading on the Frankfurt Stock Exchange ("FSE") under the symbol 4JH, and on June 5, 2025, the Company's shares started trading on the OTCQB Venture Market in the United States under the symbol CCEYF.

During the year ended December 31, 2025, the Company was awarded the concession contract for the Kiskunhalas Concession Area which is contiguous to the area covered by the BA-IX Mining License. Pursuant to the concession contract, the Company paid a concession fee of HUF 535,433,071 ($2,143,361).

On August 19, 2025, the Company established a wholly owned subsidiary, Cancambria Kiskunhalas Koncesszios Ltd, in Hungary to lead exploration and appraisal activities in the Kiskunhalas concession area.

Highlights of 2026 and up to the date of this report:

Kiskunhalas:

- Hungarian authority responsible for hydrocarbon exploration activities has approved the Company's technical operating plan for the Kiskunhalas Concession Area ("KCA"), setting forth the commitment and schedule of development activities for the next four years (the "Technical Operating Plan")
- In accordance with the approved Technical Operating Plan, throughout the remainder of 2026, the Company will conduct detailed geological, geophysical, and engineering studies utilizing legacy 2D and 3D seismic data, calibrated against CanCambria's proprietary 3D seismic dataset acquired in 2023 over its adjacent BA-IX mining plot. These studies will also integrate production and well data from more than 300 legacy oil and gas wells in the region.
- The Company will undertake a 3D seismic acquisition program no later than year-end 2027, with a two-well drilling commitment to follow by year-end 2029. The KCA covers approximately 945 km2 and was awarded to the Company in Q1 2025 via a competitive tender process.
- Upon successful completion of the prescribed work commitment, the KCA will automatically transition to a production license with a 20-year term.
- Identified a shallow 350-square-kilometre high-impact exploration trend within the Kiskunhalas concession area, southern Hungary (the KCA). Evaluation is under way for the newly identified shallow play, providing the company with multiple additional potential exploration and development opportunities across the KCA. Cancambria's portfolio now features both lower-cost, near-term oil-weighted production potential as well as a contingent mid term, substantially larger, scalable tight gas development opportunity.

Delcuadra:

- Anticipated to be drilled in the second half of 2026.
- Committed to install conductor pipes, execute purchase order for tubulars and castings, and pipeline preparedness activities to ensure takeaway capacity for first well. As of the date of this report, a deposit of approximately USD 300,000 has been paid in connection with the purchase order.
- Expects to commence the recommissioning of the existing in-field infrastructure, namely the four-inch natural gas pipeline connection to the gas storage facility located at Zsana (operated by MVM Gas Storage Ltd.) in early 2027.

Highlights of NI 51-101 report:

- KCA includes an additional 2,000 acres of overall contingent resources (all classes), an increase of approximately 27 per cent to the report area.
- Adds 480 acres and 12 wells to the development pending contingent resources category.
- 2C contingent resources "development pending" sub class increases by 14 per cent to 571.9 Bcf (billion cubic feet) and 59.6 MMbbl (million barrels) (net risked recoverable).
- NPV10 (net present value, 10-per-cent discount rate) increases by $200-million (U.S.) to approximately $1,762-million (U.S.) for 2C development pending sub-class, risked case.
- Contingent resources overall increase to 1.1 Tcf (trillion cubic feet) natural gas and 116.6 MMbbl condensate.

The following summarizes the cumulative costs capitalized:

	BA-IX Mining License	Kiskunhalas Concession Area	Total
	$	$	$
Balance, December 31, 2024	**1,979,984**	**-**	**1,979,984**
Geophysical costs	152,866	-	152,866
Geological costs	1,134,683	-	1,134,683
Field & Camp	5,224	-	5,224
Drilling	127,266	-	127,266
Environmental studies and permit compliance	129,104	-	129,104
Land taxes and government fees	-	2,143,361	2,143,361
Balance, December 31, 2025	**3,529,127**	**2,143,361**	**5,672,488**
Geophysical costs	44,486	1,515	46,001
Geological costs	316,608	-	316,608
Geoscience	83,024	-	83,024
Environmental studies and permit compliance	14,164	-	14,164
Balance, March 31, 2026	**3,987,409**	**2,144,876**	**6,132,285**

The Company has incurred losses since its inception and the ability of the Company to continue as a going concern depends upon its ability to raise adequate financing and to commence profitable operations in the future. During the three months ended March 31, 2026, the Company incurred a net loss of $1,034,650. As at March 31, 2026, the Company has an accumulated deficit of $12,434,979.

While the Company has been successful in obtaining its required financing in the past, mainly through the issuance of equity capital, there is no assurance that such financing will be available or be available on favorable terms. An inability to raise additional financing may impact the future assessment of the Company as a going concern. The consolidated financial statements do not include adjustments to amounts and classifications of assets and liabilities that might be necessary should the Company be unable to continue operations. These adjustments could be material. As at March 31, 2026, the Company has a positive working capital position of $1,656,405. Management may be required to seek additional sources of financing in the form of equity or debt financing in the future to maintain its operations and its exploration activities for the next fiscal year. These conditions indicate the existence of a material uncertainty that may cast significant doubt about the Company's ability to continue as a going concern.

RESULTS OF OPERATIONS

	Three Months Ended March 31,	
	2026	**2025**
	$	**$**
Expenses		
Depreciation	505	222
Bank charges	11,908	3,328
Consulting fees	250,844	258,658
Exploration expenses	-	506,440
Meals and entertainment	1,898	527
Office and miscellaneous	6,284	8,527
Rent	12,217	3,630
Professional fees	106,123	116,077
Regulatory and filing fee	17,074	61,627
Transfer agent fee	2,362	2,516
Investor relations	231,806	92,626
Insurance	3,409	3,125
Stock-based compensation	385,925	269,171
Travel expenses	21,733	9,877
	(1,052,088)	(1,336,351)
Other Items		
Foreign exchange gain	(15,532)	5,140
Income tax	(13)	-
Interest income	32,983	22
	17,438	5,162
Net loss and comprehensive loss for the period	**(1,034,650)**	**(1,331,189)**
Basic and Diluted Loss per Share	$ (0.01)	$ (0.01)
Weighted Average number of Shares Outstanding – Basic and Diluted	127,790,643	108,381,623

For the three months ended March 31, 2026 compared to the three months ended March 31, 2025.

Comprehensive loss for the three months ended March 31, 2026, was $1,034,650 as compared to $1,331,189 for the same period in 2025. The decrease in comprehensive loss of $269,539 was mainly attributable to the net effect of:

- Decrease of $506,440 in exploration expenses, from $506,440 in 2025 to $Nil in 2026 primarily due to the capitalization of exploration and evaluation expenditures in 2026, compared to such costs being expensed in the prior year.
- Decrease of $44,553 in regulatory and filing fee, from $61,627 in 2025 to $17,074 in 2026, costs incurred in connection with the OTCQB application during the comparative period, with no similar expenditures incurred in the current period.

The decreases in net loss were offset by the following increases:

- Increase of $139,1810 in investor relations, from $92,626 in 2025 to $231,806 in 2025, primarily due to due to increased engagement of investor relations services and expanded marketing programs aimed at enhancing investor awareness.
- Increase of $116,754 in stock-based compensation, from $269,171 in 2025 to $385,925 in 2026, primarily due to an increased number of stock options vesting as there was an additional grant in the current period compared to the prior period.

- Increase of $11,856 in travel expenses, from $9,877 in 2025 to $21,733 in 2026, primarily due to increased travel activities for investor relations programs and related activities.

Other Items

During the three months ended March 31, 2026, the Company:

- The Company recognized a decrease of $20,672 in foreign exchange, from gain of $5,140 in 2025 to loss of $15,532 in 2026, primarily due to foreign exchange fluctuations in foreign exchange rates.
- Interest income increased by $32,961 from $22 in 2025 to $32,983 in 2026, primarily driven by interest earned on additional restricted cash deposits established in connection with mining concession guarantees.
- There were no significant changes in other expenses not previously discussed.

SELECTED QUARTERLY FINANCIAL INFORMATION

Unless otherwise noted, all currency amounts are stated in Canadian dollars. The following table summarizes selected unaudited financial date for each of the last eight fiscal quarters, prepared in accordance with International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board ("IASB") and Interpretations of Financial Reporting Interpretations Committee ("IFRIC"):

	March 31, 2026 ("Q1 2026") $	December 31, 2025 ("Q4 2025") $	September 30, 2025 ("Q3 2025") $	June 30, 2025 ("Q2 2025") $
Revenue	Nil	Nil	Nil	Nil
Operating expenses	1,052,088	856,827	623,136	1,113,533
Net loss	1,034,650	712,392	545,933	1,066,485
Net income (loss) per share – Basic & fully diluted	(0.01)	0.01	(0.02)	(0.01)
Total assets	11,268,506	8,949,547	9,383,498	6,162,634
Long-term financial liabilities	Nil	Nil	Nil	Nil
Cash dividends declared per share	Nil	Nil	Nil	Nil
Weighted average number of common shares outstanding	127,790,643	121,417,479	118,754,957	112,871,419

	March 31, 2025 ("Q1 2025") $	**December 31, 2024 ("Q4 2024") $**	**September 30, 2024 ("Q3 2024") $**	**June 30, 2024 ("Q2 2024") $**
Revenue	Nil	Nil	Nil	Nil
Operating expenses	1,336,329	1,414,140	558,551	460,187
Net loss	1,331,189	1,348,231	572,292	456,002
Net loss per share – Basic & fully diluted	(0.01)	(0.01)	(0.01)	(0.00)
Total assets	6,800,793	3,513,217	3,954,904	4,288,593
Long-term financial liabilities	Nil	Nil	Nil	Nil
Cash dividends declared per share	Nil	Nil	Nil	Nil
Weighted average number of common shares outstanding	108,381,623	103,718,244	98,363,000	98,077,286

During the first quarter of 2026, the Company assets increased due to financing received from private placements

During the fourth quarter of 2025, operating expenses and net loss increased compared to the third quarter, primarily due to the engagement of additional consultants to support expanding business activities.

During the third quarter of 2025, the Company reported lower operating expenses compared to prior quarters, primarily due to the capitalization of certain exploration expenditures such as exploration and evaluation assets.

During the second quarter of 2025, there was minimal change as the Company's operating expenses and net loss were similar to the previous quarter.

During the first quarter of 2025, the Company assets increased primarily due to financing received from private placements.

During the fourth quarter of 2024, the Company incurred more consulting and professional services following its recent listing. Additionally, there was an increased number of stock options vesting in the quarter.

During the third quarter of 2024, the Company incurred higher stock-based compensation expenses compared to the previous quarter. Additional consultants were also engaged to work on the Kiskunhalas Tight Gas Sand Project in Hungary.

LIQUIDITY AND CAPITAL RESOURCES

As at March 31, 2026, the Company reported a working capital deficiency of $1,656,405 compared to a negative working capital of $97,161 at December 31, 2025. The increase in working capital is primarily due to increase in cash from successful financing completed during the current year.

As at March 31, 2026 the Company had $1,518,145 in cash compared to $90,956 as at December 31, 2025.

During the three months ended March 31, 2026, the net cash used by the Company for operating activities was $989,241 compared to $1,195,171 in the three months ended March 31, 2025. The decrease in cash outflows was primarily attributable to a lower net loss in the current period.

During the three months ended March 31, 2026, the net cash used by the Company for investing activities was $711,229 compared to $180,772 in the three months March 31, 2025. Cash outflows were higher in the current year due to additional funds spent on drilling plans.

During the three months ended March 31, 2026, the Company generated $3,127,659 from financing activities compared to $4,455,085 during the three months ended March 31, 2025. The gross proceeds from private placements for the current year were lower compared to the same period last year.

From time to time the Company works to raise additional capital through private placements and other forms of equity financing. Its ability to fund exploration projects is dependent upon its ability to obtain sufficient funding for operations and is ultimately dependent on the recoverability of the amounts capitalized to exploration properties. The Company has not yet determined whether its oil and gas properties contain any reserves and accordingly, the success of any further exploration or development prospects cannot be assured. Because the Company is not yet a producer, the primary source of future funds is through the sale of additional equity capital and optioning of resource properties. There is no assurance that the Company will be successful in raising sufficient capital to meet its obligations. If it is not successful in raising sufficient capital, it may have to curtail or otherwise limit operations. These material uncertainties cast significant doubt upon the Company's ability to continue as a going concern.

The Company is exposed in varying degrees to a variety of financial instrument-related risks.

Foreign currency risk

Foreign currency risk is the risk that the fair values of future cash flows of a financial instrument will fluctuate because they are denominated in currencies that differ from the respective functional currency.

The Company is exposed to foreign currency risk on fluctuations related to cash, accounts receivable, and accounts payable and accrued liabilities that are denominated in USD, Euro, GBP and Hungarian Forint. The Company's reported results will be affected by fluctuations in the United States Dollar (USD), Euro (EUR), British Pound (GBP), and Hungarian Forint (HUF) to Canadian dollar exchange rate. As at March 31, 2026, a 10% appreciation of the USD, EUR, GBP and HUF relative to the Canadian dollar would have resulted in a $4,021 increase, $3,420 decrease, $5,586 decrease, and $282,524 decrease in net assets, respectively (December 31, 2025 – USD -$11,931 decrease, EUR - $163 increase, GBP - $6,287 decrease HUF - $267,458 decrease). A 10% depreciation of the Canadian dollar relative to the USD, EURO, GBP and HUF would have had equal but opposite effect. The Company has not entered into any agreements or purchased any instruments to hedge possible currency risk.

Credit risk

Credit risk is the risk that one party to a financial instrument will fail to discharge an obligation and cause the other party to incur a financial loss. The Company's primary exposure to credit risk is on its cash held in bank accounts. The majority of cash is deposited in bank accounts held with a major bank in Canada, while the remainder is deposited in bank accounts held with major banks in Argentina and Hungary. As all of the Company's cash is held by five banks, there is a concentration of credit risk. This risk is managed by using major banks that are high credit quality financial institutions as determined by rating agencies. The Company's secondary exposure to credit risk is on its other receivables. This risk is minimal as receivables consist primarily of refundable government goods and services taxes.

Liquidity risk

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they fall due. The Company has a planning and budgeting process in place to help determine the funds required to support the Company's normal operating requirements on an ongoing basis. The Company ensures that there are sufficient funds to meet its short-term business requirements, taking into account its anticipated cash flows from operations and its holdings of cash.

Historically, the Company's sole source of funding has been the issuance of equity securities for cash, primarily through private placements. The Company's access to financing is always uncertain. There can be no assurance of continued access to significant equity funding.

Interest rate risk

Interest rate risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company is exposed to interest rate risk on its cash as these instruments have original maturities of three-month periods or less and are therefore exposed to interest rate fluctuations on renewal. In addition, the Company's restricted cash earns interest at rates linked to the prime rate and is therefore also subject to interest rate variability. A 1% change in market interest rates would not have a material impact on the Company's net loss.

Capital management

The Company's policy is to maintain a strong capital base so as to maintain investor and creditor confidence and to sustain future development of the business. The capital structure of the Company consists of working and share capital. There were no changes in the Company's approach to capital management during the year. The Company is not subject to any externally imposed capital requirements.

OFF-BALANCE SHEET ARRANGEMENTS

The Company does not currently have any off-balance sheet arrangements.

RELATED PARTY TRANSACTIONS

Key management personnel include persons having the authority and responsibility for planning, directing, and controlling the activities of the Company as a whole. Key management personnel comprise of the directors of the Company, executive and non-executive, and officers of the Company.

The remuneration of the key management personnel during the three months ended March 31, 2026 and 2025 were as follows:

	Three months ended March 31, 2026	Three months ended March 31, 2025
	$	$
Consulting fees	39,615	116,586
Professional fees	60,000	82,500
Project Consulting	154,091	189,467
Directors' fees	13,810	8,060
Stock based compensation – Options	228,115	59,245
Stock based compensation - RSU	-	128,575
Total	**495,631**	**584,433**

**The former interim executive chairman, Dr. Cornelius, ceased to be a related party upon his resignation and his fees are included up to the resignation date.*

The list of key management personnels is as follows:

- Anthony Kelly – Director of the Company.
- Peter Turner – Director of the Company.
- Christopher Cornelius – Director, President and CEO of the Company, and principal of DESC Resource Corp. ("DESC") – Appointed as interim Chairman effective March 7, 2025, and stepped down from being President and CEO. Stepped down as interim Chairman effective December 31, 2025.
- Paul Clarke – effective March 7, 2025 – President and CEO, and principal of Beacon Shale ("Beacon"), and interim Chairman effective December 31, 2025.

RELATED PARTY TRANSACTIONS (Continued)

- Margo Peters – Corporate Secretary – resigned April 15, 2025.
- Piet Van Assche – Managing director of the Hungary subsidiary, and principal of Sophomed Kft ("Sophomed"), appointed COO effective March 7, 2025.
- Konstantin Lichtenwald – CFO, and principal of Zeus Accounting Solutions Corp.("Zeus") (formerly Lichtenwald Professional Services ("LPC")) - effective July 1, 2023 and Director effective February 13, 2024.
- Simon Cheng – Director – effective August 31, 2024 and resigned March 7, 2025.
- Toby Pierce – Director – effective March 7, 2025.
- Jay Stratton – Director – effective December 2, 2025.

Consulting and Project Consulting fees consist of technical and management fees incurred by the Company from DESC., Beacon, and Sophomed.

Professional fees consist of corporate secretary services incurred by the Company from Margo Peters and LPC.

Director fees consist of fees incurred by the Company from Anthony Kelly, Peter Turner, Toby Pierce and Jay Stratton.

Stock based compensation consist of the vesting portion of fair value of stock options granted and RSU granted. During three months ended March 31, 2026, the Company recorded $228,115 of stock-based compensation expense in connection to the vesting portion of the options granted (2025 - $59,245) respectively, and $Nil for the three months ended March 31, 2026 of stock-based compensation in connection to the vesting portion of the RSU granted (2025 - $128,575).

Included in accounts payable and accrued liabilities are amounts due to related parties of $101,151 (December 31, 2025 - $204,559). These amounts are unsecured, non-interest bearing, and have no fixed repayment terms.

The Company's related party transactions primarily consisted of compensation payable to its directors and officers. In the form of consulting and professional fees and share-based payments.

During the three months ended March 31, 2026, the Company granted 2,025,000 stock options vesting 25% every six months with an expiry date in five years to certain directors and officers of the Company.

During the year ended December 31, 2025, the Company granted 2,025,000 stock options vesting 25% every six months with an expiry date in five years to certain directors and officers of the Company.

During the year ended December 31, 2025, the Company cancelled 55,500 (December 31, 2024 – 200,000) stock options with an exercise price of $0.20 (December 31, 2024 - $0.20) granted to a director of the Company.

During the year ended December 31, 2025 a director of the Company exercised 1,716,300 options with an exercise price of $0.05 per share.

COMMITMENTS

As at December 31, 2025, the Company had commitments of approximately $1,500,000 USD related to the purchase of casing for planned drilling activities. A deposit of $306,667 USD ($417,939 CAD) has been paid and recorded as project prepaid as at year-end. The materials had not been delivered as at March 31, 2026.

FINANCIAL INSTRUMENTS

The Company's financial instruments as at March 31, 2026 and December 31, 2025 were as follows:

	Year ended March 31, 2026	Year ended December 31, 2025
	$	$
Fair value through profit or loss		
Cash	1,518,145	90,956
Amortized cost		
Receivable	216,421	250,346
Restricted cash	2,680,391	2,699,088
Accounts payable	(335,044)	(368,363)
	4,079,913	2,672,027

Unless otherwise disclosed their carry values approximate their fair values due to the short-term nature of these instruments.

Fair value

The fair value of financial assets and financial liabilities at amortized cost is determined in accordance with generally accepted pricing models based on discounted cash flow analysis or using prices from observable current market transactions. The Company considers that the carrying amounts of all its financial assets and financial liabilities recognized at amortized cost in these consolidated financial statements approximate their fair values due to the demand nature or short-term maturity of these instruments. Cash and cash equivalents are classified as Level 1 fair value. There were no transfers between Level 1 and Level 2 during the three months ended March 31, 2026.

- Level 1 fair value measurements are those derived from quoted prices in active markets for identical assets or liabilities.

- Level 2 fair value measurements are those derived from inputs other than quoted prices included within Level 1 that are observable either directly or indirectly.

- Level 3 fair value measurements are those derived from valuation techniques that include inputs that are not based on observable market data. As at March 31, 2026, the Company does not have any Level 3 financial instruments.

SUMMARY OF OUTSTANDING SHARES DATA AS AT THE DATE OF THE REPORT

The Company's authorized capital consists of an unlimited number of common shares without par value.

	Number of shares	Exercise Price	Weighted Average Remaining Life
Common shares	130,716,475	NA	NA
Stock options	9,350,000	$0.05-$0.53	3.48
Share Purchase warrants	24,608,575	$0.50-$0.75	2.13
Agents' warrants	1,375,552	$0.50-$0.75	2.06
RSU	500,000	NA	0.74

During the three months ended March 31, 2026, the Company had the following share transactions:

- During January 2026, the Company issued a total of 8,203,375 common shares at $0.40 per unit related to private placements for total proceeds of $3,281,350. Each unit consists of one common share and one share purchase

warrant, and each warrant entitles the holder to acquire one additional common share of the Company at an exercise price of $0.50 per warrant until January 29, 2029. The Company recorded $177,591 and issued 392,310 agents warrants valued at fair value of $91,661 as share issuance costs in connection to the private placements.
- During March 2026, the Company issued a total of 200,000 common shares upon the vesting of 200,000 Restricted Share Unit ("RSU"). Upon vesting, the Company transferred $50,000 from reserves to share capital.
- During March 2026, the Company issued an aggregate total of 144,500 common shares upon the exercise of options, consisting of 50,000 options at an exercise price of $0.10 per share and 94,500 options at an exercise price of $0.20 per share, for total gross proceeds of $23,900. The Company transferred $20,529 from reserves to share capital upon the exercise of these options; this amount constitutes the fair value of options recorded at the grant date. The weighted average share price at the date of exercise was $0.50 per share.

During the year ended December 31, 2025, the Company had the following share transactions:

- During January 2025, the Company issued a total of 9,543,000 common shares at $0.50 per unit related to private placements for total proceeds of $4,771,500. Each unit consists of one common share and one share purchase warrant, and each warrant entitles the holder to acquire one additional common share of the Company at an exercise price of $0.75 per warrant until January 31, 2028. The Company recorded $357,120 and issued 654,010 agents warrants valued at fair value of $247,756 as share issuance costs in connection to the private placements.
- During January 2025, the Company issued 42,360 common shares in connection with 42,360 agents warrants exercised with an exercise price of $0.25 per share for total proceeds of $10,590. The Company transferred $6,644 from reserves to share capital following the exercise of these agents' warrants; this amount represents the fair value of options as recorded at the grant date.
- During February 2025, the Company issued a total of 3,470,000 common shares upon the vesting of 3,470,000 Restricted Share Unit ("RSU") granted during the year ended December 31, 2024.
- During May 2025, the Company issued 500,000 common shares in connection with 500,000 options exercised at an exercise price of $0.05 per share for gross proceeds of $24,999. The Company transferred $24,516 from reserves to share capital upon the exercise of these options; this amount constitutes the fair value of options recorded at the grant date. The weighted average share price at the date of exercise was $0.80 per share. During August 2025, the Company issued a total of 1,058,400 common shares at $0.52 per unit related to private placement for total proceeds of $550,368. Each unit consists of one common share and one share purchase warrant, and each warrant entities the holder to acquire one additional common share of the Company at an exercise price of $0.75 per warrant for a period of three years after the closing of the offering. The Company paid $59,442 and issued 35,004 agents warrants valued at fair value of $8,469 as share issuance costs in connection to the private placements.
- During August 2025, the Company issued a total of 1,058,400 common shares at $0.52 per unit related to private placement for total proceeds of $550,368. Each unit consists of one common share and one share purchase warrant, and each warrant entitles the holder to acquire one additional common share of the Company at an exercise price of $0.75 per warrant for a period of three years after the closing of the offering. The Company paid $59,442 and issued 35,004 agents warrants valued at fair value of $8,469 as share issuance costs in connection to the private placements
- During October 2025, the Company issued 400,000 common shares in connection with 400,000 options exercised at an exercise price of $0.05 per share for gross proceeds of $20,000. The Company transferred $19,612 from reserves to share capital upon the exercise of these options; this amount constitutes the fair value of options recorded at the grant date. The weighted average share price at the date of exercise was $0.50 per share.
- During November 2025, the Company issued 1,716,300 common shares in connection with 1,716,300 options exercised at an exercise price of $0.05 per share for gross proceeds of $85,815. The Company transferred $84,150 from reserves to share capital upon the exercise of these options; this amount constitutes the fair value of options recorded at the grant date. The weighted average share price at the date of exercise was $0.48 per share.

Escrow shares

In conjunction with the Company's initial non-offering prospectus, 7,433,700 shares held by principals, were placed in escrow. The escrowed shares will be released subject to the approval of the TSXV, an initial release of 10% of the escrow shares may occur no earlier than six months. The remaining escrow shares will then be released every six-month period in 15% tranches, following the initial release until the final release on October 29, 2027. As at March 31, 2026, 6,773,000 common shares were held in escrow.

CONTROLS AND PROCEDURES

The Chief Executive Officer ("CEO") and Chief Financial Officer ("CFO") are responsible for designing internal controls over financial reporting in order to provide reasonable assurance regarding the reliability of financial reporting and the preparation of the Company's consolidated financial statements for external purposes in accordance with IFRS. The design of the Company's internal control over financial reporting was assessed as of the date of this MD&A.

Based on this assessment, it was determined that certain weaknesses may exist in internal controls over financial reporting. As indicative of many small companies, the lack of segregation of duties and effective risk assessment were identified as areas where potential weaknesses existed. The Company intends to address the existence of these potential weaknesses by way of senior management monitoring. The officers will continue to monitor very closely all financial activities of the Company and increase the level of supervision in key areas. It is important to note that this issue may also require the Company to hire additional staff in order to provide greater segregation of duties. Since the increased costs of such hiring could threaten the Company's financial viability, management has chosen to disclose the potential risk in its filings and proceed with increased staffing only when the budgets and work load will enable the action. The Company has attempted to mitigate these weaknesses, through a combination of extensive and detailed review by the CFO of the financial reports.

In particular, the certifying officers filing a Venture Issuer Basic Certificate do not make any representations relating to establishment and maintenance of:

i) controls and other procedures designed to provide reasonable assurance that information required to be disclosed by the issuer in its annual filings, interim filings or other reports filed or submitted under securities legislation is recorded, processed, summarized and reported within the time periods specified in securities legislation; and

ii) a process to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with the issuer's GAAP ("IFRS").

The Company's certifying officers are responsible for ensuring that processes are in place to provide them with sufficient knowledge to support the representations they are making in this certificate.

Investors should be aware that inherent limitations on the ability of CanCambria Energy Corp.'s certifying officers to design and implement on a cost effective basis DC&P and ICFR as defined in NI 52-109 may result in additional risks to the quality, reliability, transparency and timeliness of interim and annual filings and other reports provided securities legislation.