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Proxy Card for the Annual General Meeting on Thursday 20 May 2021 The 2021 AGM will be held at and broadcast from NEXT Head Offices, Desford Road, Enderby, Leicestershire LE19 4AT.

Ongoing government restrictions are likely to impact the ability of shareholders to attend and participate in person this year. The Board therefore requests that shareholders wishing to participate in the AGM do so via the electronic facility. Please follow the instructions on page 227 of the Notice of Meeting.

You will require the following details:

Meeting ID:	135-277-531
Shareholder Reference Number:	
PIN:	

VOTE ONLINE AT WWW.SHAREVOTE.CO.UK

Voting ID Task ID Please indicate your instructions by marking the "For' Resolutions 1 to 14 are proposed as Ordinary Resolutions 1 to 14 are proposed 1 to 14 are pro	-		e Wit	Level		
 To receive and adopt the accounts and reports To approve the Remuneration Report To elect Tom Hall To re-elect Jonathan Bewes To re-elect Tristia Harrison To re-elect Amanda James To re-elect Richard Papp To re-elect Michael Roney To re-elect Jane Shields To re-elect Dame Dianne Thompson 	For	Against V	Vote Vithheld	11. To re-elect Lord Wolfson 12. To re-appoint PricewaterhouseCoopers LLP as auditor 13. To authorise the Audit Committee to set the auditor's remuneration 14. Directors' authority to allot shares 15. General authority to disapply pre-emption rights 16. Additional authority to disapply pre-emption rights 17. Authority for on-market purchases of own shares 18. Authority for off-market purchases of own shares 19. To adopt new Articles of Association 20. Notice period for general meetings	For Against With With Control	
Enderby, Leicester LE19 4AT on Thursday 20 May 2021 at 9.30 am a	ement on n and at any a ions propo ution and c	adjournment sed at the m on any other	This for eeting ousinesseing m	Annual General Meeting of NEXT plc to be held at the registered off orm of proxy relates to the resolutions listed above and any other busi as instructed on this form. The proxy will vote, or abstain from voting ss transacted at the meeting or any adjournment.	iness transacted at the me	Road, eeting

Explanatory notes to the Form of Proxy

- 1. CREST members should please refer to the notice of meeting for instructions regarding CREST electronic proxy appointment services.
- 2. If you wish to register your proxy appointment in paper form, please comply with the following notes:
 - (a) You may, if you wish, delete the words "Chairman of the meeting" and insert the name of a proxy of your choice in the box, who need not be a member. Please initial that alteration. However, please note that named persons may not be permitted to attend the meeting and therefore it is recommended that you appoint the Chairman of the meeting as your proxy.
 - (b) To appoint more than one proxy, additional forms of proxy may be obtained from our website at nextplc.co.uk, by contacting our Registrar, Equiniti, on +44 (0)371 384 2164¹ (overseas shareholders should call +44 (0)121 415 7047¹) or you may copy this form. Please indicate in the box next to the proxy holder's name the number of shares in relation to which the proxy is authorised to act as your proxy. All forms must be signed and should be returned together in the same envelope to the address on the reverse of this card.
 - (c) The form of proxy and, if relevant, the power of attorney or other authority under which it is signed, or a certified copy of that power or authority, must be received by our Registrar, Equiniti, **no later than 9.30 am on Tuesday 18 May 2021** (or 48 hours before any adjourned meeting).
 - (d) If the member is a corporation, the form of proxy must be executed either under seal or in any other manner having the same effect or under the hand of an officer or the person duly authorised in writing stating their capacity (e.g. director, secretary, duly authorised attorney).
 - (e) For joint holders, the signature of any one of them will suffice. The instructions of the senior joint holder will be accepted to the exclusion of those of the other joint holders and for this purpose seniority will be determined by the order in which the names stand in the register of members for the joint holding.
 - (f) The address shown overleaf is that appearing in the register of members and the form of proxy and attendance card are not transferable.
 - (g) Should you prefer to use an envelope, you may return the form of proxy in an envelope to FREEPOST RTHJ-CLL-KBKU, Equiniti, Aspect House, Spencer Road, Lancing BN99 8LU.
- 3. To be entitled to vote (and for the purpose of determining the number of votes that may be cast), shareholders' names must be entered in the register of members at 6.30 pm on Tuesday 18 May 2020 (or at 6.30 pm two business days before any adjourned meeting).
- 4. The vote withheld option is provided to enable you to instruct the proxy not to vote on any particular resolution. A vote withheld is not a vote and will not, therefore, be counted in the calculation of the proportion of votes for and against a resolution.
- 5. Full details of the resolutions to be proposed at the meeting, with explanatory notes, are set out in the Notice of Annual General Meeting.

 ¹ Lines are open 8.30 am to 5.30 pm Monday to Friday (excluding public holidays in England and Wales).

Business Reply Plus Licence Number RTAT-GULY-LJBJ

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Equiniti
Aspect House
Spencer Road
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