



BANK OF GEORGIA  
HOLDINGS PLC

# *feel the future*

Annual Report 2012

# Delivering Profitable Growth

Bank of Georgia Holdings PLC (“BGH” or “Bank of Georgia Holdings”) is a UK-incorporated holding company of JSC Bank of Georgia (the “Bank” or “Bank of Georgia”) representing the Bank’s subsidiaries making up a group of companies (the “Group”). Bank of Georgia is the leading bank in Georgia based on total assets (with a 36.7% market share), total gross loans (with a 35.4% market share) and total customer deposits (with a 33.1% market share) as of 31 December 2012.

The Bank has one of the largest distribution networks in Georgia, with 194 branches, the largest ATM network in Georgia, and a full-service remote banking platform. Bank of Georgia offers a broad range of corporate banking, retail banking, asset and wealth management, insurance and brokerage services to its clients. Information on Bank of Georgia can be found on [www.bankofgeorgia.ge](http://www.bankofgeorgia.ge) and information on Bank of Georgia Holdings can be found on [www.bogh.co.uk](http://www.bogh.co.uk)

## Values

Our values keeps us one step ahead, they are integral to the progress and performance of our business.

**TEAM SPIRIT**  
**PASSION**  
**INNOVATION**  
**RESPECT**  
**COURAGE**

These values are what makes us unique, helping us feel the future.

For more information on our values see

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## Products and Services

We strive to deliver a high level of customer service through various channels and by offering a new type of banking through constant product innovation.

**EXPRESS BANKING**  
**PREMIUM BANKING**  
**MORTGAGES AND CREDIT CARDS**  
**CORPORATE BANKING**  
**ASSET AND WEALTH MANAGEMENT**  
**LIFE AND NON-LIFE INSURANCE**

These help our customers to have access as and when they need our services no matter where they may be.

For more information on our product innovation see

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## Governance

We are leaders in delivering strong governance and providing clarity and transparency to all stakeholders.

**CUSTOMERS**  
**SHAREHOLDERS**  
**EMPLOYEES**  
**COMMUNITIES**

We recognise that good governance makes good business sense, helping us increase performance as we continue to expand.

For more information about our Governance see

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## Team

Our focused Executive Management team are driving the business through thought leadership and recognising opportunities.

**LEADING POSITION**  
**CAPTURE GROWTH**  
**INCREASE PORTFOLIO**  
**MAXIMISE RETURNS**

We aim to continue delivering sound performance for our customers, shareholders and communities we operate in.

For more information on our Executive Management team see

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# Financial highlights of Bank of Georgia Holdings PLC

Revenue (GEL mln)

**498.3**

2011: 408.7\* +21.9%\*

Net operating income (GEL mln)

**232.4**

2011: 201.4 +15.4%

Cost to income ratio

**44.4%**

2011: 48.5%

Earnings per share (GEL)

**5.22**

2011: 4.44 +17.6%

Net loans to customers (GEL mln)

**3,092.3**

2011: 2,616.4 +18.2%

Total equity (GEL mln)

**1,059.5**

2011: 812.6 +30.4%

Tier I Capital adequacy ratio (BIS)

**22.0%**

2011: 19.9%

## Operational highlights\*\*

Branches

**194**

2011: 158

Employees

**3,734**

2011: 3,364

Operating income before cost of credit risk (GEL mln)

**277.1**

2011: 223.6 +23.9%

Profit (GEL mln)

**179.6**

2011: 135.7 +32.3%

Return on average equity

**19.1%**

2011: 18.3%

Total assets (GEL mln)

**5,655.6**

2011: 4,665.3 +21.2%

Client deposits (GEL mln)

**2,622.9**

2011: 2,554.1 +2.7%

Book value per share (GEL)

**30.33**

2011: 25.98 +16.7%

Leverage

**4.3 (times)**

2011: 4.7

Number of cards

**825,500**

2011: 663,205

ATMs/Express Pay terminals

**478/221**

2011: 426/99

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\* Adjusted for the impact of the one-off Belarusian Rouble (BYR) hedge gains in 2011.

\*\* Bank of Georgia standalone.

# Welcome to Bank of Georgia Holdings



**Neil Janin**  
Chairman of Bank of Georgia Holdings

## Four reasons why we are the leading bank in Georgia

- 1. Our values drive our business**
- 2. Our products and services are right for the market we are in**
- 3. We have a strong and robust governance structure**
- 4. Our Executive Management team is focused on delivering results**

In 2012, Bank of Georgia Holdings has made strong progress in a number of areas that underpin future growth in its revenues, earnings and delivering value to its shareholders. The Board is delighted with the Group's progress in a year in which it delivered record earnings of GEL 179.6 million.

Our executive management team, led by Irakli Gilauri, has developed and implemented a growth-focused strategy that is generating high levels of business and earnings growth, with strong profitability and returns whilst maintaining a conservative balance sheet with high levels of capital and liquidity – levels that are substantially in excess of minimum regulatory requirements. This strategy clearly works and, as a result, the Group continues to get stronger and stronger.

On behalf of the entire Board, I thank Irakli and the management team for plotting and maintaining the sound strategic course – with challenging goals – for Bank of Georgia. Irakli's personal integrity and commitment to the values of the Group are clearly recognised, highly regarded and reflected throughout the organisation.

In my letter to shareholders last year I talked about Georgia's recent progress in the eradication of corruption and in delivering market-oriented reforms that have underpinned Georgia's macroeconomic development over the last decade. This economic progress has continued to be delivered throughout 2012 and into 2013, notwithstanding a period of uncertainty around the time of the country's parliamentary elections in October 2012.

In 2012, Georgia remained firmly on the path of economic growth, recording an estimated 6.1% real GDP growth during the year. This economic growth reflects three main pillars: Georgia's economic liberalisation and strong fiscal and monetary framework, ongoing macro-economic stability and Georgia's welcoming business environment resulting from recent growth oriented reforms.

For more information about the market overview see

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Growth in tourism continues to be an important driver of Georgia's economic progress, with the number of foreign visitors growing by 56% to a total of an estimated 4.4 million visitors in 2012 compared to 2011. Net remittances and foreign direct investment remained robust and are expected to continue to be so into 2013 and beyond. In January and February 2013, the number of foreign visitors continued to increase significantly with 37% year-on-year growth compared to January and February 2012.

Georgia benefits significantly from its liberal economic policies and its positioning as the logistics and tourism hub for the Caucasus region. The country's Liberty Act ensures the continuation of the country's credible fiscal and monetary policy framework. With effect from 2014, Georgia's government expenditure as a percentage of GDP will be capped at 30%, the budget deficit as a percentage of GDP will be capped at 3%, and overall Government debt to GDP will be capped at 60%. In addition, recent growth oriented economic reforms, such as eradication of regulation and red tape and eradication of administrative corruption, among others, will continue to benefit the economy for years to come.

2012 was also a breakthrough period in the Deep and Comprehensive Free Trade Area negotiations with the European Commission, which is now expected to lead to the successful conclusion of negotiations during 2013, and to the initiation of free trade with the European Union within two years.

In December 2012, the Parliament of Georgia approved Georgia's state budget for 2013. The budget revenues are projected at GEL 7.4 billion, while the total state expenditure budget (including acquisition of non-financial assets) is expected to be GEL 7.9 billion. The forecast budget deficit, as a percentage of GDP, is 2.9%, and Government debt to GDP is targeted to be 33.1%. Real GDP growth is budgeted to be c.6%, and average inflation is expected to be c.3%.

Whilst 2012 was another year of economic progress in Georgia, it is in the political sphere that a truly remarkable breakthrough was achieved. Following the victory of the Georgian Dream coalition in the October 2012 parliamentary elections, there was a relatively smooth transition to a Government run by the Georgian Dream coalition – a rare democratic achievement among former members of the post-Soviet CIS. The new Government is now clearly 'up and running', progress is being demonstrated in many areas and it is encouraging to see good levels of inward investment continue, high and growing levels of tourists visiting Georgia and, perhaps most notably, significant signs of a substantial improvement in both diplomatic and economic relations with Russia – over time I believe this will be extremely beneficial to the people and economy of Georgia. Whilst the last October elections plainly represented a significant source of uncertainty for businesses and consumers in Georgia, having seen these more recent developments in the country, it feels like this period of uncertainty is now behind us.

**For more information on our Group performance see**

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## Our values keeps us one step ahead

### Team Spirit

To achieve outstanding results together, as one, united and uncompromising team

### Respect

To build long-term client relationships based on consideration, professionalism and trust

# Values

### Passion

To be pro-active, result driven and constantly the best

### Courage

To explore new areas, take reasonable risks and make opportunities come true

### Innovation

To think outside the box, constantly challenge the status quo and to come up with fresh ideas

Throughout 2012, Bank of Georgia has remained firm and true to its core values and principles. Among the many reasons why Bank of Georgia continues to be, by any measure, the leading bank in Georgia, I would highlight these:

- Our key values drive our business
- Our products and services are appropriate for the markets in which we operate
- We have a strong and robust governance structure, and
- Our executive management remains clearly focused on delivering high quality, sustainable, results.

The Group recognises that we live in a time when the external environment constantly challenges us to develop innovative solutions that drive both value for our customers and sustainable profits for our shareholders. Many of the ways in which the Group is responding to this challenge are explored in greater detail in the Chief Executive's statement and elsewhere in this Annual Report. I will mention only a few of the key areas of progress made by the Group. In Retail Banking, our Express Banking strategy is revolutionising Georgian financial services markets and is increasingly been used to bring more, previously unbanked, customers into the banking sector.

Management's focus on cost efficiency and delivering positive operational leverage is also an important strategic priority. By constantly looking to improve efficiency, and focusing on leveraging new technologies and efficiencies such as Straight-Through Processing, the Bank again delivered revenue growth that is more than double the rate of expense growth.

In a maturing financial services market, which we expect to be characterised over the next decade by falling interest rates, management has made reducing the Group's cost of funds a priority. Over the last 12 months this has been highlighted by a strong focus on reducing deposit rates across all business sectors, as well as the issuance of a five-year Eurobond in July 2012 which, when combined, supported both a significantly reduced cost of funds and, consequently, an increase in the Bank's net interest margin. This emphasis on strong balance sheet management will, I believe, continue to support strong margins over the next few years.

Our strong earnings performance and level of profitability has produced high rates of internal capital generation. Our capital ratios substantially exceed our current capital requirements and proposed future needs. This has enabled the Board to recommend a more than doubled dividend of GEL 1.50 per share, and announce an expected dividend payout ratio going forward of 25%-40% of earnings.

Finally, our listing on the premium segment of the London Stock Exchange in February 2012 has achieved its key objectives. The average daily liquidity of Bank of Georgia Holdings shares has increased substantially, the Group has improved access to global capital markets and we have experienced a significant diversification of our institutional shareholder base, with particularly noticeable increases in our UK and US shareholder bases. The value of these improvements was both demonstrated and further enhanced in March 2013 by the successful placement of a 10% equity holding by East Capital Financials Fund, which is in the process of closing.

The Board believes that both Georgia and Bank of Georgia remain well positioned to build on the successes of 2012, in 2013 and beyond. The Bank of Georgia business model has a demonstrated flexibility and ability to generate high quality organic growth in a number of different economic environments. Georgia's economy is in good shape and I cannot think of a bank better placed to take advantage of the opportunities that will arise in our core businesses over the next few years.



**Neil Janin**

Chairman of Bank of Georgia Holdings  
10 April 2013

For more information on  
our Governance see

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For more information on  
our Social Responsibility see

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# Building a strong brand across our services

## The structure of our business

Bank of Georgia Holdings is a UK-Incorporated holding company of JSC Bank of Georgia, representing the Bank's ultimate parent company and together with the Bank's subsidiaries making up a group of companies. BGH was incorporated under the laws of England and Wales in October 2011 and became the parent holding company of the Group on 28 February 2012 upon the successful completion of the tender offer by BGH whereby it acquired 98.35% of the issued share capital of Bank of Georgia ("Tender Offer"). On the same day, the shares of BGH were admitted to the premium listing segment of the Official List of the UK Listing Authority and to trading on the London Stock Exchange plc's Main Market for listed securities ("LSE").

### Bank of Georgia

Bank of Georgia is a commercial bank established in December 1994 under the laws of Georgia. The Bank is the Group's main operating unit and accounts for most of the Bank's activities.

Bank of Georgia is the leading bank in Georgia based on total assets (with 36.7% market share), total gross loans (with 35.4% market share), total client deposits (with 33.1% market share) and equity (with 39.7% market share) as of 31 December 2012. As the country's largest lender, Bank of Georgia provides a broad range of banking products and services to more than one million clients in its distribution network of 194 branches, 478 ATMs, 221 Express Pay terminals, a full-service remote banking platform and a modern call centre. The Group also provides leasing, asset and wealth management, insurance and brokerage services to its clients in Georgia.

The Group's activities are organised into three main businesses that are strategic, synergistic and non-core. Strategic businesses comprise Retail Banking, Corporate Banking provided by Bank of Georgia as well as Asset and Wealth Management ("AWM"). Synergistic businesses comprise Insurance and Healthcare and Affordable Housing. Non-core businesses are banking operations in Belarus through Belarusky Narodny Bank ("BNB"), and Joint Stock Company Liberty Consumer ("Liberty Consumer"), a Georgia-focused investment company.

## Our products and services

### Retail Banking

Bank of Georgia operates the largest retail bank in Georgia, with market share of 32.4%, based on loans to individuals and a 30.6% based on deposits from individuals as of 31 December 2012. Retail Banking, the largest provider of personal loans in the country, provides services to more than one million clients in Georgia and more than 2,000 sales forces assist clients with their checking, savings accounts, money-transfers, mortgage loans, consumer loans, micro and SME business loans, Point of Sale ("POS") loans, automobile loans, pawn loans and other banking services through 194 branches across the country.

### Corporate Banking

Corporate Banking is the country's largest corporate lender and delivers extensive sector knowledge, local expertise and dedicated service to more than 7,600 corporate clients in Georgia. Corporate Banking extends loans and other credit facilities to its corporate clients representing various sectors of the economy, which, among others, include retail and wholesale trade, industry and state, pharmaceuticals and healthcare. Corporate Banking provides leasing services through the Group's wholly-owned subsidiary Georgian Leasing Company ("GLC") and encompasses the country's leading trade finance business and most recently launched Research Department.

### Asset and Wealth Management

Bank of Georgia's Asset and Wealth Management business attracts deposits from wealthy local and international clients. AWM clients include institutions and high net-worth individuals from more than 60 countries. In line with the Group's strategy of expanding the sale of wealth management products and services internationally, the Bank has set up representative offices in Tel Aviv, London and Budapest which provide information services to Asset and Wealth Management clients.

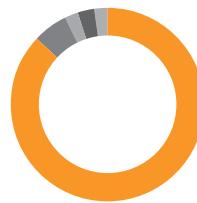
**37%\***

Bank of Georgia  
market share as of  
31 December 2012

**34%\***

Aldagi BCI market  
share as of  
30 September 2012

### Share in the Group's consolidated assets



- Retail Banking, Corporate Banking and Asset and Wealth Management (Bank of Georgia) 87%
- Insurance and Healthcare (Aldagi BCI) 6%
- Affordable Housing 2%
- BNB 3%
- Other 2%

### Aldagi BCI (Insurance and Healthcare)

The Group provides insurance and healthcare products and services through its wholly-owned subsidiary Aldagi BCI. Aldagi BCI's healthcare business consists of 'My Family Clinic', Georgia's leading healthcare provider, operating a chain of healthcare centres in Georgia in line with the Group's strategy of vertically integrating its insurance and healthcare businesses. Aldagi BCI is Georgia's leading provider of life and non-life insurance products, based on a market share of 33.1% of the life and 33.5% of the non-life insurance markets as of 30 September 2012 (based on gross insurance premium revenue). Its healthcare operation owns and operates 6 outpatient clinics and 26 hospitals in Georgia, predominantly in Western Georgia.

### Affordable Housing

The Affordable Housing business consists of the Group's wholly owned subsidiary m2 Real Estate (formerly SBRE), which develops and sells affordable residential apartments and also holds investment properties repossessed by the Bank from defaulted borrowers and manages those properties. m2 Real Estate business is in place to support the Group's strategic retail mortgage lending business and to capitalise on the current unsatisfied demand for affordable housing stock in Tbilisi. The Group outsources the construction and architecture works and focuses on project management and sales, which is supported by the Bank's well-established brand name and superior distribution channels assisting it in marketing its properties and mortgage products.

### Non-core

The Group's non-core businesses comprise Belarusky BNB the Group's subsidiary in Belarus and Liberty Consumer. Through BNB the Group provides retail banking and corporate banking services in Belarus. Most of the Group's other investments are held through Liberty Consumer, a Georgia-focused investment company in which the Bank holds a 67% stake. In order for the Group to focus on its strategic businesses, the Group intends to exit from its other non-core operations, including Liberty Consumer and, in due course, its interest in BNB.

For the full list of JSC Bank of Georgia subsidiaries please see Note 2 of the Consolidated Financial Statements.

\* Market share data throughout the Annual Report is based on the information provided by the National Bank of Georgia ("NBG"). For Bank of Georgia, market share represents market share based on total assets on a standalone basis, as of 31 December 2012, unless noted otherwise. For Aldagi BCI, market share is provided based on the gross insurance premium revenue as of 30 September 2012.

**1,063,207**

Total number of customers  
across our Georgian banking  
businesses in 2012



#### Retail Banking

Building customer-driven franchise through segment approach, while shifting customers to electronic channels to capture an unbanked portion of the population and improve efficiency



#### Corporate Banking

Having achieved leadership in corporate banking sector, the Corporate Banking business is focused on fee generating business including advisory services

#### Asset and Wealth Management

Aims to build regional asset management business on the existing wealth management platform



#### Insurance and Healthcare

Aldagi BCI, the leading vertically integrated healthcare and insurance service provider to capitalise on the rapidly growing insurance and healthcare markets in Georgia through the Group's superior network and cross selling capabilities

#### Affordable Housing

Supporting the Group's strategic mortgage lending business while capitalising on high demand for housing

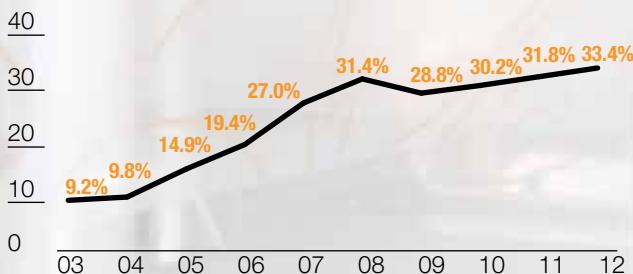
# Product

## Offering a new type of banking through constant product innovation

Bank of Georgia customers can use 194 bank branches, 478 ATMs and 221 Express Pay terminals across the country as well as online and mobile services.

In a short time, we have made dramatic progress in providing customers with a great banking experience through innovative technology and client-oriented services.

### Loans/GDP



Source: NBG

For more information about Express Banking see

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Overview

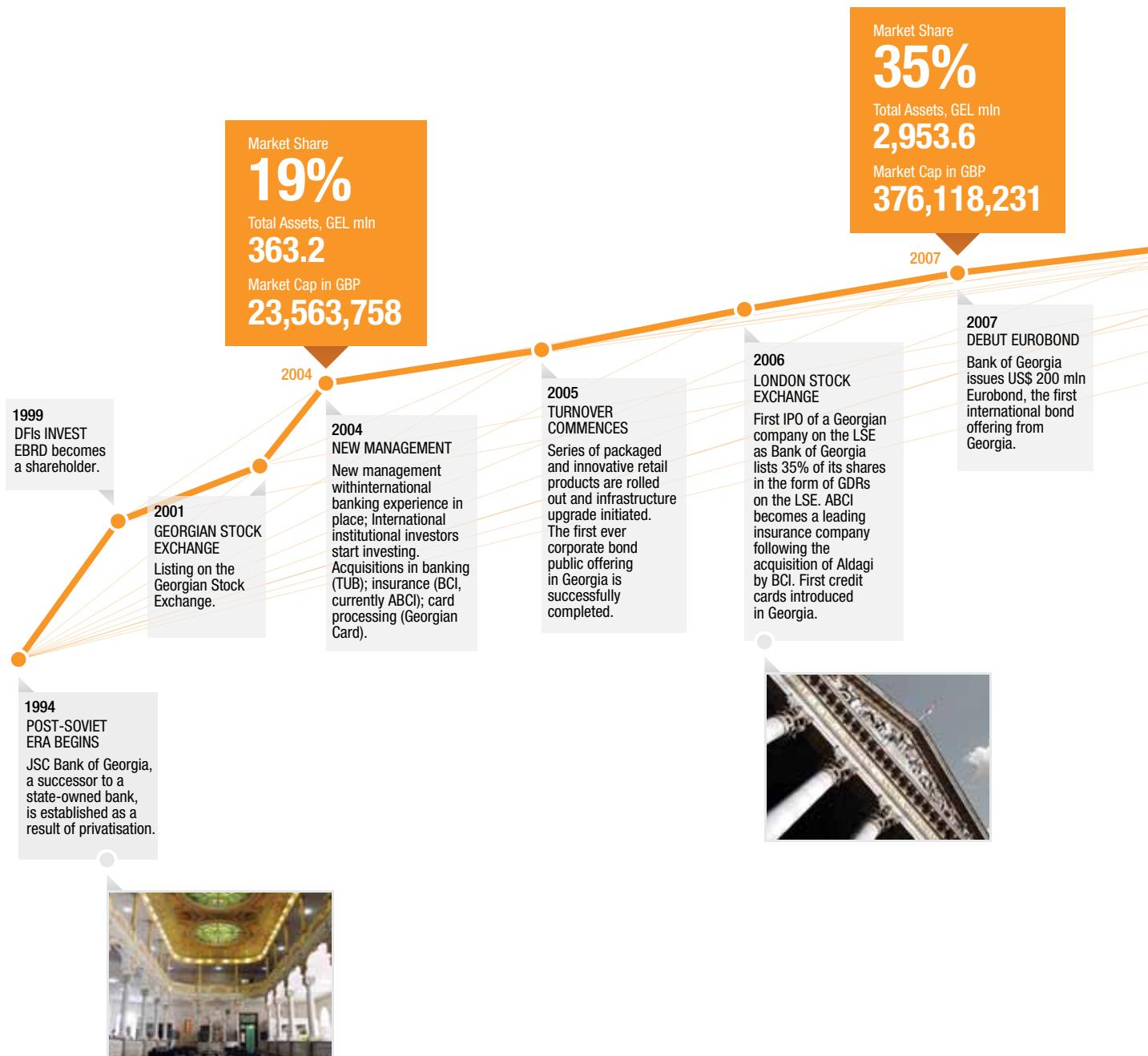
Performance

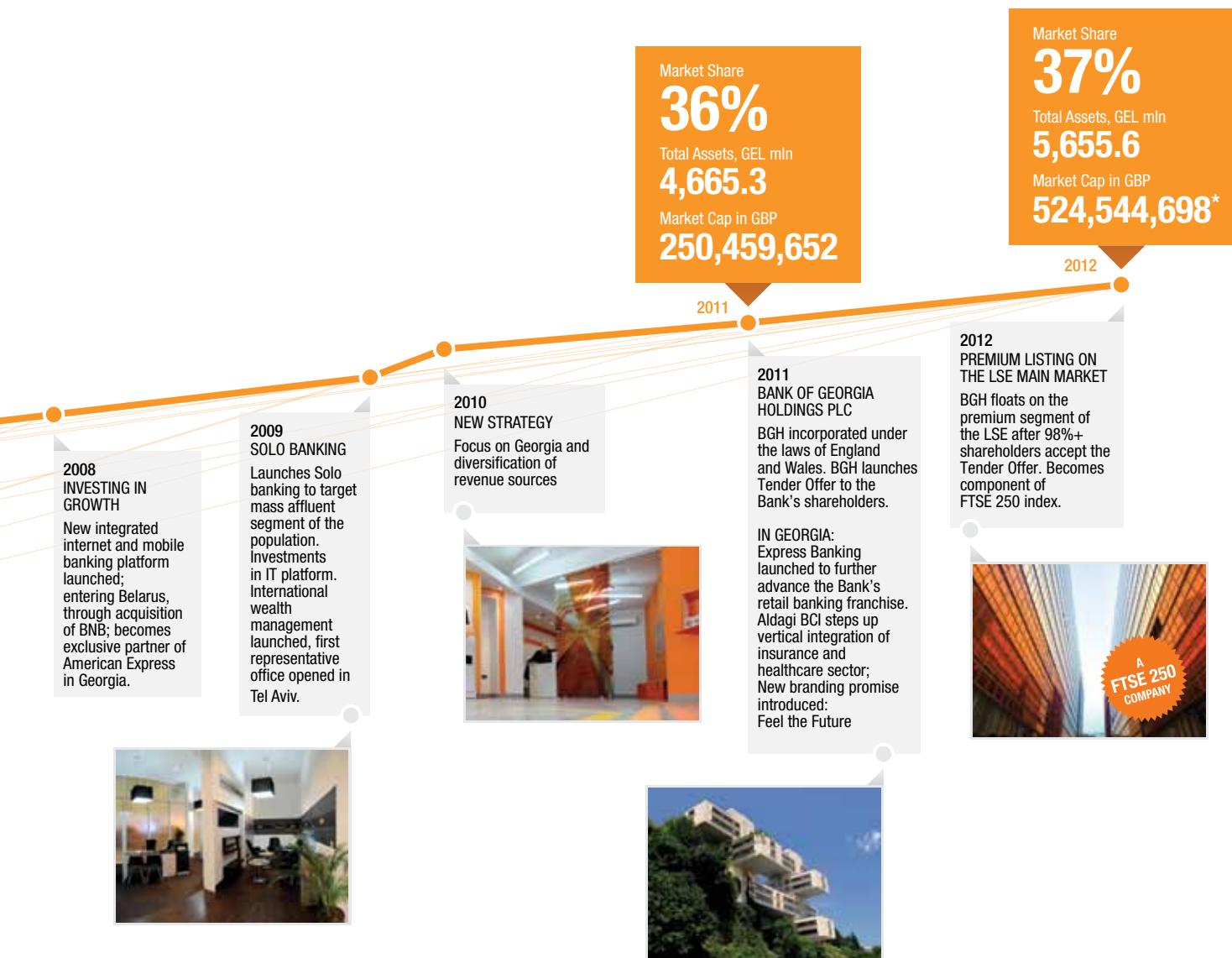
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# A strong pedigree of traditional banking





\* Market capitalisation as of 31 March 2013.



## Leaders in delivering strong Governance

The Group has demonstrated its unwavering commitment to strong governance through its listing on the premium segment of the LSE, thereby complying with the stringent corporate governance requirements associated with the premium listing on the LSE. The BGH Board of Directors consists of prominent and well-experienced directors with diverse backgrounds who support and add value to the Group.

For more information about  
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# Governance



# inance

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# Delivering against our strategy

Strategic pillar	Measure	2012 performance	Outlook
1. Maintain its leading position in the growing and still underpenetrated Georgian banking market	Market share by assets	<b>36.7%</b> 2011: 35.6%	Strongly positioned to maintain the leading position on the Georgian market
2. Focus on profitable growth	Return on Average Equity (ROAE)	<b>19.1%</b> 2011: 18.3%	Maintain ROAE of c.20% through profitable growth
3. Increase the portfolio while maintaining asset quality	Net loan book growth	<b>18.2%</b> 2011: 10.6%	Capitalise on superior distribution and cross selling opportunities coupled with the Bank's prudent risk management policies to achieve high quality growth
4. Continue prudent liability management by means of optimising cost of funds and diversification of the funding base	Cost of funds	<b>7.3%</b> 2011: 8.0%	Well positioned to attract low cost deposits through its strong franchise in Georgia and key selected international markets through representative offices while maintaining superior access to capital on international markets
5. Focus on advancing payment systems and IT investments; increase operational efficiency	Cost/Income Ratio	<b>44.4%</b> 2011: 48.5%	Intensify shift to efficient and cost effective payment systems through electronic channels
6. Achieve growth and capture synergies in the Georgian insurance, healthcare and affordable housing sectors	Contribution of non-interest income to total revenue	<b>43.0%</b> 2011: 41.5% <sup>1</sup>	Further develop non-banking businesses to increase non-interest income contribution to group revenue
7. Dividend policy	Dividend per share	<b>GEL 1.5<sup>2</sup></b> 2011: GEL 0.7	Maintain a dividend payout ratio in the 25-40% range

<sup>1</sup> Adjusted for one-off gain from Belarusian currency hedge in 2011.

<sup>2</sup> The Board intends to recommend dividend per share of GEL 1.5 for 2013 at the 2013 AGM.

## Our business model

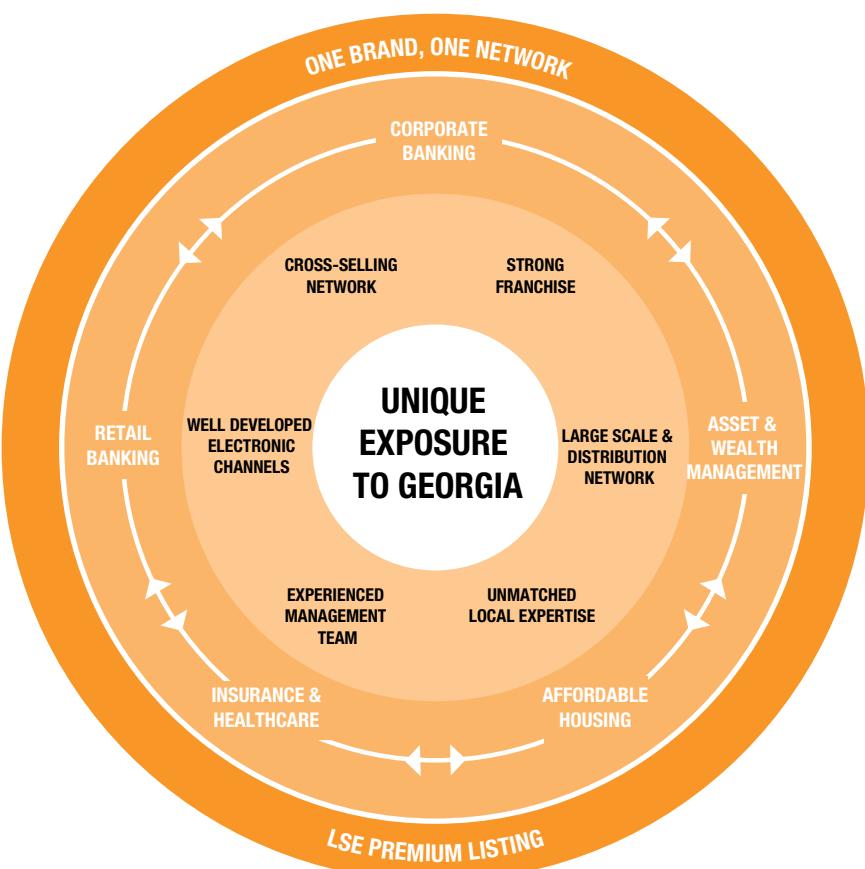
### A strategy for growth

The Group aims to capitalise on the growing Georgian economy and underpenetrated banking sector through its superior franchise, access to capital and well managed business model coupled with corporate governance that meets the standards for a premium listed company on the LSE.

### Our business model

The Group runs a fully integrated business model, capitalising on its superior franchise, access to capital, largest scale through its distribution networks and unmatched local expertise to constantly identify new revenue streams and efficiency generating services.

The Bank is well capitalised with a solid balance sheet and generates solid profitability, providing steady return to shareholder's equity, aiming to pay dividends regularly.



For more information about the market overview see

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# team

## The Executive Management team drives the business through thought leadership

Bank of Georgia's management team consists of western educated professionals with in-depth local knowledge and extensive global banking experience. Our executive management team, alongside our dedicated employees, has a proven track record of delivering sound performance for our customers, shareholders and communities we operate in.

Every day, the Bank's 3,734\* employees are working to provide exceptional service to make sure customers have the products and advice they need.



For more information on our Executive Management team see

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\* Bank of Georgia's banking business standalone.



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# An encouraging economic outlook

## A snapshot

Georgia's economic performance reflects economic liberalisation, ongoing macro-economic stability and Georgia's business-friendly environment that have resulted from the growth-oriented reforms of the last decade. Such reforms, initiated in 2003-2004, included eradication of administrative corruption, downsizing bureaucracies, reforming public services and simplifying the business environment. Almost a decade later, Georgia stands out as a country with one of the lowest corruption and crime rates in the world, well-functioning public institutions and a growing private sector positioned to continue benefiting from the strong fundamentals of the growth economy and inward investments. With only six taxes that are currently imposed, of which the corporate tax rate is 15% and personal income tax 20%, Georgia is truly one of the world's most "friendly" tax regimes. In the 2013 World Bank/International Finance Corporation's "Doing Business Report", Georgia was ranked 9th in the world (a significant improvement from 115th in 2005).

Georgia's geographic location between land-locked, energy-rich countries and the European markets has largely determined the hub economy role for the country. The country is an important energy transit hub, hosting several pipelines one of which is Baku-Tbilisi-Ceyhan pipeline, transporting Azerbaijani crude oil through Georgia to Turkey. One of the three ports on Georgia's Black Sea coast is owned and managed by Denmark's A.P. Moeller-Maersk.

Since 2003, Georgia has delivered real GDP compounded annual growth rate ("CAGR") of over 6% per annum. The composition of Georgia's GDP is quite diverse, with the largest sector – trade – representing 17% of GDP, with manufacturing (c. 11%), agriculture (c. 8%), transportation (c. 8%), construction (c. 7%) and hospitality (c. 2%) all representing strong sectors of

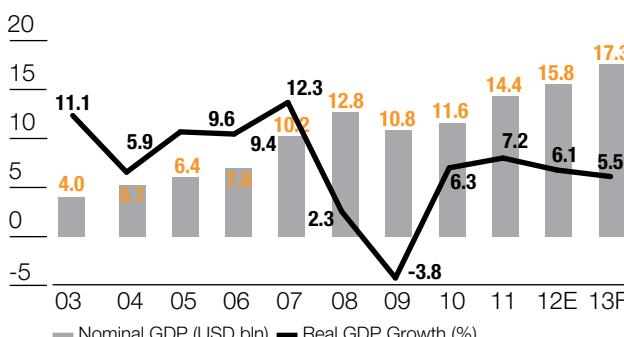
the economy. A significant portion of the trade is attributed to the business of re-exporting cars that are sent to various destinations from Georgian ports.

In addition, hydroelectric power and several large scale infrastructure projects have become one of the key drivers of the economy. If harnessed, Georgia could produce 32 TWh of hydropower annually, 4x more than currently. The extra capacities would allow 6.3 TWh exports by 2020. Such growth will be supported by the completions of new hydroprojects and transmission lines to Turkey, increasing total transmission capacity to Turkey by 7.6x times.

Foreign Direct Investment ("FDI") is diversified across various sectors, supporting ongoing investments in capital intensive areas (such as hydropower transmission assets among others). Since the onset of the structural reforms, the country observed substantial FDI inflows, which averaged approximately 10% of GDP from 2003 to 2011. Over the past few years, FDI and net remittances, the latter being a traditionally reliable source of FX inflows from approximately one million Georgians living abroad accounting for approximately 7.0% of GDP (2003-2011 average), have more than covered the relatively high current account deficit.

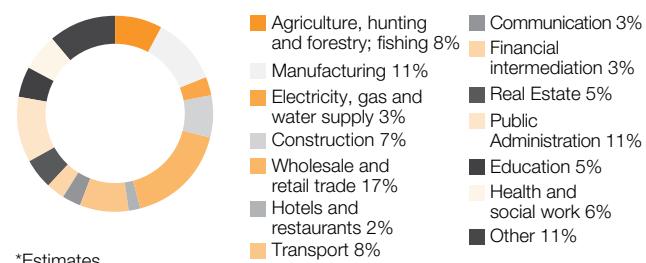
The structure of inflows that drive Georgia's economy has changed in recent years, reflecting the diversification (and growth) of sources of funds flowing into the country. Tourism is increasingly becoming a significant income source for Georgia, as investments into infrastructure and hospitality sectors of the past several years, resulted in the significant increase in number of visitors (c. 300,000 visitors in 2003 compare to an estimated 4.4 million visitors in 2012). The tourist inflows are now on par with the FDI and remittances, accounting for approximately 7.1% of GDP in 2011.

## Gross domestic product



Source: NBG, Geostat, 2013 Forecast by IMF.

## GDP composition\*, 2012



## Liberty Act (with effect from 1 January 2014):

- Government expenditure capped at 30% of GDP
- Budget deficit capped at 3% of GDP
- Government debt to GDP capped at 60% of GDP

Georgia has relatively low levels\* of household, business and government debts (13.8%, 19.6% and 32.6% of GDP, respectively) compared to many Western countries, a factor that in combination with strong economic growth makes it a unique market.

## 2012

In 2012, Georgia remained firmly on the path of continued economic growth, recording an estimated 6.1% real GDP growth during the year. Economic growth was stronger in the first half of the year compared to the second half of the year. The slowdown in the second half reflected lower corporate investment levels in both the pre and post parliamentary election period.

The annual growth in 2012 was underpinned by strong growth in the construction and manufacturing sectors (2012 real growth of 11.4% and 16.4% respectively), while financial intermediation, hospitality businesses and communication grew by 15.0%, 11.8% and 9.6%, respectively.

Fiscal and monetary policies remained broadly unchanged during the year, and the Georgian Lari exchange rate remained largely unchanged to the US Dollar, reflecting continuing stability in the Georgian macroeconomic environment. The Government's budget deficit, an estimated 2.9% for 2012, was maintained at the expected level. This level was consistent with government plans to bring the budget deficit down from 9.2% in 2009, to under 3.0% from 2013 onwards.

The total National Bank of Georgia reserves continued to grow, reaching a record high of US\$ 2.9 billion in December 2012, covering 4.4 months of 2012 import of goods and services. In addition, the National Bank of Georgia has continued to increase its US Dollar reserves in the first few months of 2013.

The Government continues to diligently manage its foreign debt portfolio and further decreased its foreign sovereign debt to an estimated 27.6% of GDP in 2012, compared to 44.9% in 2003, and 33.6% in 2010.

Inflation, as measured by the Consumer Prices Index, ("CPI") remained below recent trend levels, resulting in a year-end annual deflation of an estimated 1.4%.

The current account deficit for the year was an estimated 11.5% of GDP, reflecting continued extensive investments. This deficit continues to be comfortably financed by foreign inflows of capital. The growth in services exports continued to be significant, with the number of foreign visitors growing

by 56% to a total of approximately 4.4 million visitors in 2012. Net remittances grew by 5.0% in 2012 reaching US\$ 1.2 billion. FDI for the year totalled an estimated US\$ 865 million.

Georgia continues to benefit significantly from its liberal economic policies and its positioning as the logistics and tourism hub for the Caucasus region. The country's Liberty Act, will ensure the continuation of the country's credible fiscal and monetary policy framework. Free Trade Agreements with the US and Europe are expected to lead to the increase both Georgian exports to these markets and the inward investments to the country.

In December 2012, the Parliament of Georgia (the "Parliament") approved Georgia's state budget for 2013. The budget revenues are projected at GEL 7.4 billion, while the total state expenditure budget (including acquisition of non financial assets) is expected to be GEL 7.9 billion. The forecast budget deficit, as a percentage of GDP, is 2.9%, and Government debt to GDP is targeted to be 33.1%. Real GDP growth is budgeted to be c. 6%, and average inflation is expected to be c. 3% in 2013.

## Georgian Banking and Insurance Sectors

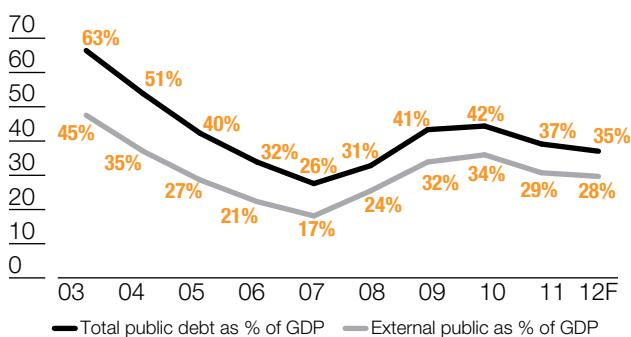
The Georgian financial services sector is one of the most solid contributors to economic growth of the country, with banking assets accounting for 54.9% of GDP in 2012 and growing at an average growth rate of c. 30.4% during the past decade. Despite a high growth rate the banking sector penetration remains low with loans/GDP and deposit/GDP ratios at 33.4% and 31.3%, respectively. The banking system is entirely privately owned and is quite concentrated with two largest banks accounting for 62.5% of total assets. The NBG is the regulator of the whole financial sector and it supervises the banking sector, the securities market and insurance companies.

The Georgian insurance sector is represented by 14 insurance companies, with Aldagi BCI being the largest player on the market followed by Vienna Insurance Group companies. Like the banking sector, the insurance market remains under penetrated with premiums-to-GDP ratio of 1.7%.

Sources: Geostat, Government of Georgia, Ministry of Finance of Georgia, NBG, Georgian National Tourist Agency, IMF

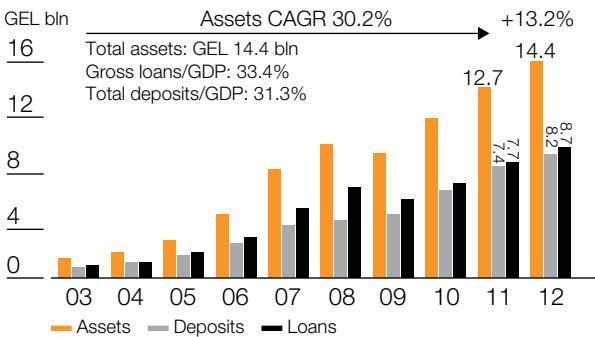
\* Extended by Georgian commercial banks to the households and businesses, respectively, per NBG

### Public debt as % of GDP



Source: Geostat.

### Banking sector assets, loans and deposits



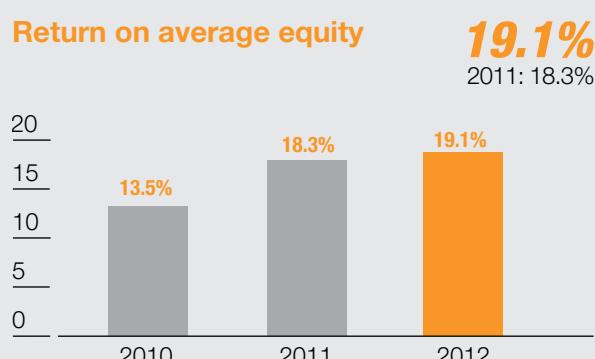
Source: NBG, Ministry of Finance.

# Measuring our strategic performance

As a Group we analyse our performance against various measures. Key Performance Indicators, ("KPIs") are used to evaluate our business against our strategic objectives. Such KPIs allow Executive Management and the Board to assess performance and manage performance improvement on a regular basis.

## Strong profitability and prudent capital management

### Returns



#### Description

The growing return on average equity demonstrates the strength of the Bank's earnings power, reflecting the solid performance across businesses, reduced cost of funds and improving efficiency.

#### Measurement

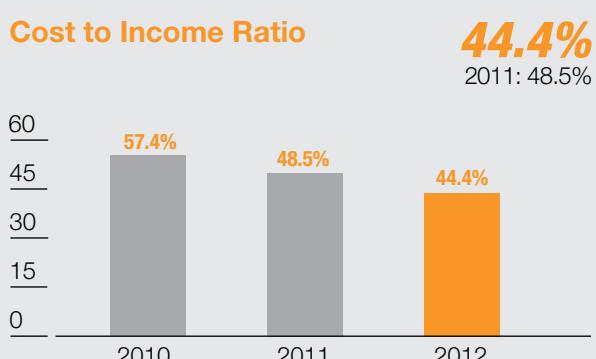
Profit attributable to shareholders of the Group divided by monthly average total equity attributable to shareholders of the Group. Total equity attributable to shareholders is made up of share capital, additional paid-in capital, treasury shares, retained earnings and other reserves.

#### Outlook

We aim to deliver diversified revenue growth and a return on average equity of c. 20% over the medium term.

## Cost-efficiency through scale, earnings and result driven organisation

### Efficiency



#### Description

The significant improvement in the cost to income ratio over the past two years was a result of profitable growth and growing efficiencies throughout the business with costs increasing at considerably lower rates compared to revenue growth (2012: 5.2% cost growth compared to 21.9%\* revenue growth).

#### Measurement

Operating expenses divided by revenue.

#### Outlook

We are well-positioned to continue benefiting from economies of scale, supported by the roll-out of Express Banking, and to keep delivering positive operating leverage over the medium term.

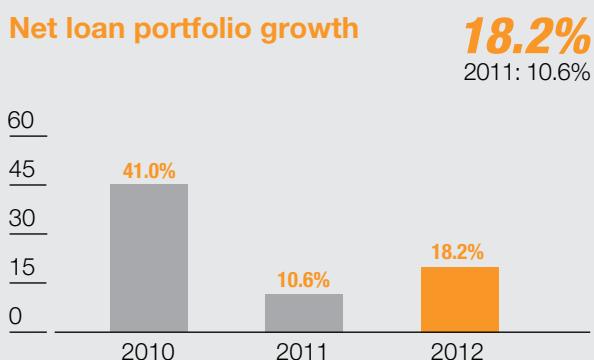
\* Adjusted for one-off gain from BYR hedge in 2011

For more information about the financial results see

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## Deliver long-term sustainable growth

### Growth



#### Description

The growth of the net loan book over the last three years was a result of the Bank's ability to successfully capitalise on the rapidly growing Georgian economy through its superior franchise, distribution channels and cross-selling networks. The loan book grew 18.2% in 2012 (19.2% in terms of US\$, which is the issuing currency for the majority of loans).

#### Measurement

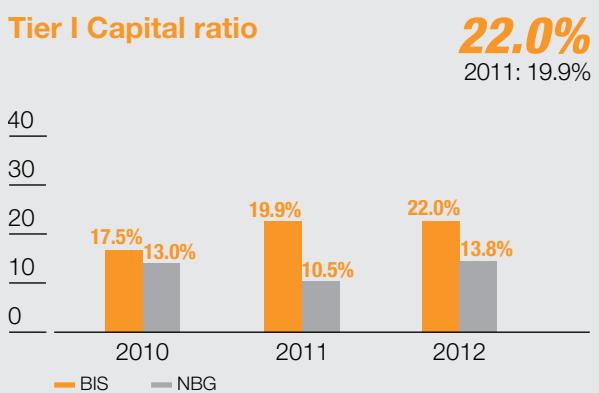
Net loans to customers and net finance lease receivables compared to the same period of the prior year.

#### Outlook

As we deliver strong income growth, we remain focused on achieving a double-digit growth of our loan book, without compromising asset quality to ensure that such growth is not achieved at the expense of future impairment.

## Maintaining excellent capital position

### Capital



#### Description

The improvement in the capital position came predominantly from strong internal capital generation. Strong capital generating capability allowed the Board to significantly increase the annual dividend recommendation for 2012 and to announce a dividend payout ratio of 25%-40% in 2013 and beyond.

#### Measurement

BIS Tier I Capital adequacy ratio: Tier I Capital divided by risk weighted assets; Total Capital adequacy ratio: Total Capital (sum of Tier I Capital and Tier II Capital less deductions from Capital) divided by risk weighted assets.

NBG Tier I Capital adequacy ratio: Tier I Capital divided by risk weighted assets; Total Capital adequacy ratio: Total Regulatory Capital (sum of Tier I Capital and Tier II Capital less deductions from Capital) divided by risk weighted assets.

#### Outlook

Continue prudent capital management with the view of maintaining Tier I Capital ratio (BIS) of c.20%.

*For more information on differences between IFRS and NBG Capital ratios see page 35.*

# Leveraging our offer for the long term



**Irakli Gilauri**

Chief Executive Officer of Bank of Georgia Holdings

In 2012 your Company reported another record profit of GEL 179.6 million, an increase of 32.3% from the profit delivered by Bank of Georgia in 2011. This strong progress continues to reflect the strength of the Bank's earnings power and resulted in a ROAE of 19.1%, up from 18.3%, and EPS growth of 17.6% to GEL 5.22, reflecting a strong business performance, significantly reduced cost of funds and improved efficiency across the business.

On 28 February 2012, Bank of Georgia Holdings started trading on the LSE Main Market and in June 2012 became a FTSE 250 constituent company. This has markedly improved the liquidity of your stock, positively affecting the price of BGEO LN, which grew 86.0% since the premium listing almost one year ago on the back of an average trading volume of approximately 103,000 shares per day (GBP 1.5 million). We have a well-diversified shareholder base which includes our long-time investors across various geographies and the addition of many new non-emerging markets focused institutional investors, who now make up approximately 15% of our investor base. As the Chairman mentions in his statement, we were particularly pleased with the recent successful placing of the East Capital private equity stake, with a diverse range of high quality institutional investors.

2012 was a momentous year for Georgia as well. Following the parliamentary elections in October 2012, we witnessed a democratic passing of power for the first time in the country's history. The new government has asserted its commitment to improve further Georgia's investor and business friendly policies and in December 2012 the newly-elected Parliament approved a well-balanced budget for 2013 that forecasts 6% real GDP growth, further improvements in general government debt ratios and a continuous focus on infrastructure sector development. In Q4 2012, the uncertainty in respect of the change of political leadership resulted in a relative slow-down of corporate business lending growth throughout the Georgian banking sector. While we may continue to see this trend of slower growth over the next few months, we have been encouraged by higher levels of business activity in the first few months of 2013.

Our revenue in 2012 totalled GEL 498.3 million, up 21.9% (revenue adjusted for a one-off currency hedge gain in 2011) compared to 2011. The significant increase in revenue was due to the robust performance of our businesses and the effects of our diversified sources of growth. Strong interest income was driven by growth in both the retail and corporate loan books, especially in the first nine months of the year. Fee income increased 14.8% to GEL 86.5 million, reflecting our leadership in money transmission payments and the superior fee generating capabilities of our Corporate Banking business. We enjoy an estimated 50% market share in card acquiring business in Georgia, have unmatched client reach through the largest network of ATMs and Express Pay terminals and American Express card exclusivity in Georgia. During 2012, Bank of Georgia launched contactless Express cards for the first time in Georgia, and further developed our Express cards and associated loyalty programmes that are unique in Georgia and increasingly serve as the metro, bus and mini-bus transportation payment systems. The Bank has also significantly enhanced its already market leading branch network, adding 30 Express branches to bring the total Express and Metro branches to 63, and also more than doubled the number of Express Pay terminals, which are increasingly being used for bank transactions such as credit card and consumer loan repayments, cash deposits, utility bill payments and mobile telephone top up payments.

Our Insurance and Healthcare businesses, which had an eventful year in terms of M&A activity, contributed 11.0% to the consolidated revenue and 8.7% to the consolidated profit and is becoming an increasingly meaningful source of the Bank's income.

Our affordable housing business successfully completed its pilot project, contributing GEL 15.5 million to the mortgage loan book and m2 Real Estate, our real estate subsidiary, realised a profit of GEL 1.7 million. Non-interest income amounted to 43.0% of revenue, an achievement that is particularly striking compared to four years ago, when this ratio stood at 34.3%.

We have become more efficient. For the past five quarters we have consistently delivered strong positive operating leverage, as our operating costs have regularly increased at only half the rate of our revenue growth. Several factors behind this achievement are described below.

We successfully strengthened and expanded further our retail franchise through our Express Banking strategy, which entails the rollout out of cost-efficient small-sized express branches, avoiding the need to build costly flagship branches, to continue to serve our ever-increasing client base. With Express Banking in place, we have pushed further the ongoing shift to transactional banking by means of a wide-range of electronic channels, away from regular or flagship branches, which are now focusing on selling more value-added products and services. We have continued to invest in IT to minimise and, in certain cases, eliminate document flow, and stepped-up optimisation of the centralised retail banking back office. These developments coupled with the ongoing cost control measures that we already have in place, have resulted in a substantial improvement in the Retail Banking cost to income ratio to 44% from 51% last year while the Corporate Banking cost to income ratio improved to 33% from 43% in 2011. The increasing benefits we are delivering from these improved efficiencies are expected to underpin further improvements in our cost to income ratio over the next few years. It has been a rewarding and exciting experience to observe the effects of economies of scale.

Credit quality has continued to be robust, albeit the cost of credit risk was at the top end of our expected range, increasing by GEL 22.5 million to GEL 44.7 million, or 1.3% of the loan book. This largely reflected the absence of last year's releases and recoveries, and an increase in the Retail Banking impairment charge as a result of the job reductions made by a large payroll client during the first half of the year. We did however see an increase in corporate provisions in the fourth quarter, reflecting the impact of a provision of GEL 14.2 million relating to one single corporate credit. This was offset however by the impact of the 2008 and 2009 stress years dropping out of our Retail Banking provision methodology.

Buttressing the Chairman's comments in his letter, I would also like to highlight the excellent progress we have made against our liability management objectives. Throughout the year we have consistently sought to optimise our funding structure and cost base. Our strong branding and pre-eminence in the retail segment has enabled aggressive deposit pricing on the back of the Bank's growing retail deposit base, while the more competitive corporate environment led to the outflow of expensive Lari corporate deposits, allowing us to replace them with less-costly long-term international borrowing. The funding profile of Corporate Banking has improved markedly as the Corporate Banking cost of deposits declined to a historic low of 6.2% in the fourth quarter of 2012, also benefiting from superior access to trade finance lines, which provides substantially cheaper long-term

funding. Overall, the Bank's cost of funds decreased to 7.3% from 8.0% last year, and was as low as 6.6% in the fourth quarter of 2012.

In 2013, we do not expect any changes to the fundamentals of our business strategy. We intend to continue to focus on the Georgian market, with Retail Banking and Corporate Banking driving profitability. The full effects of our recent scaling up of the business are still to be realised, as more customers shift to electronic channels. The introduction of a sophisticated CRM system will enhance product penetration and boost revenues per client, thus further improving our efficiency.

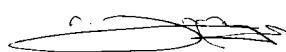
In Corporate Banking we intend to expand our export and trade finance businesses and to build on our strong fee generating capabilities, supported by research and advisory services. We are set to build our regional asset management business on the currently of assets under management US\$365.3 million-strong wealth management platform.

The potential health insurance reform in Georgia, the structure of which is still under consideration, envisages the provision of basic healthcare coverage for the entire Georgian population in addition to existing state-subsidised socially vulnerable groups. We expect these reforms to be a positive factor for the healthcare revenues of Aldagi BCI, the country's leading healthcare provider.

While we are pleased with our progress in cost optimisation in 2012, we see lots of opportunities to further improve efficiency and to ensure that our costs continue to increase at a lower rate than our revenue growth. In 2013, we will be vigilant of our asset quality and continue to enhance our risk management practices.

At the end of December 2012, the Bank's Total Capital ratio, on a Basel I basis, was 27.0% and the Tier I Capital ratio was 22.0%. This reflects a very strong capital position with capital ratios significantly exceeding the Bank's minimum capital requirements. The Group is well positioned to improve its performance in 2013 and this, combined with continued strong profitability and capital ratios, has led the Board to review the Group's dividend policy. The Board has decided to recommend an annual dividend of GEL 1.5 per share payable in British Sterling at the prevailing rate subject to approval by shareholders at the AGM. This represents a significant increase of 114.3%, compared to the annual dividend of GEL 0.70 per share last year, a payout ratio of 28.7% and a dividend yield for shareholders of 5.5%, calculated based on the Group's 2012 results and using the 31 December 2012 share price of GBP 10.30. Going forward, the Board will aim to maintain a dividend payout ratio in the 25%-40% range.

The success of the Group continues to be built on the strong contributions of thousands within the management and employee teams, and I am grateful for all their efforts and achievements during 2012. Their consistently superior work over the last few years has, I am confident, positioned Bank of Georgia to continue to perform strongly in the future, as the leading bank in Georgia.



**Irakli Gilauri**

Chief Executive Officer of Bank of Georgia Holdings  
10 April 2013

# A strong performance

## Returns KPIs

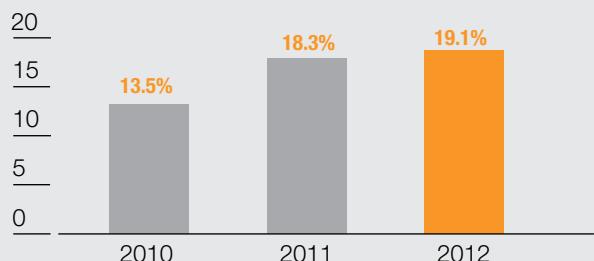
The strength of the Group's banking franchise and continuous diversification of revenue sources is reflected in the 2012 ROAE of 19.1%, an increase from 18.3% in 2011 and the 17.6% increase in EPS to GEL 5.22 at the end of the year. Net Interest Margin ("NIM") remains robust, which is a result of the decrease in cost of funds following targeted liability management during the year. The healthy growth of the loan book, increasing share of non-interest income, strong margins and improving cost efficiency translated into 23.7% growth in Profit before Income Tax ("PBT"), one of the primary profitability measures used by management to assess the performance of the Group. Strong capital generation of the Group, prompted the Board to recommend a 114% increase in dividend payment to GEL 1.5 equivalent in GBP per share for 2012 (2011: GEL 0.7).

In 2013 and beyond, we will continue to focus on the profitable earnings growth, to be driven by good levels of customer lending growth without compromising asset quality, an increase in the share of non-interest income in the revenue as we grow fee generating businesses and expand our insurance and healthcare operations.

## Return on average equity

**19.1%**

2011: 18.3%



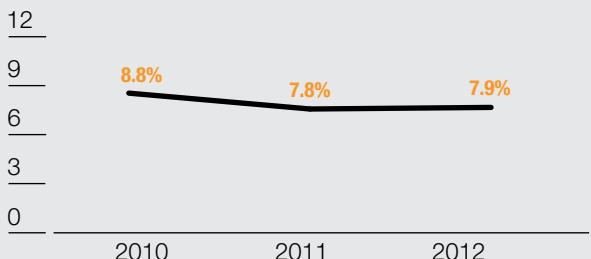
Profit attributable to shareholders divided by monthly average total equity attributable to shareholders. Total equity attributable to shareholders is made up of share capital, additional paid-in capital, treasury shares, retained earnings and other reserves.

## Returns measures:

### Net Interest Margin

**7.9%**

2011: 7.8%

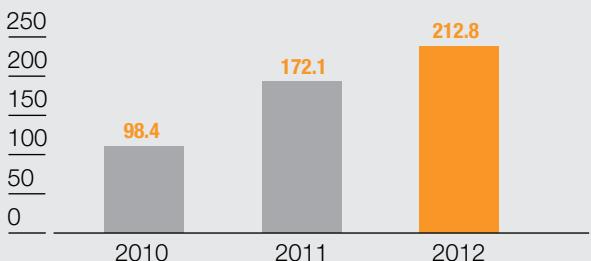


Net interest margin is calculated as net interest income divided by monthly average interest earning assets. Interest earning assets include: amounts due from credit institutions, debt securities and net loans to customers and net finance lease receivables.

## Profit before income tax GEL million

**212.8**

2011: 172.1



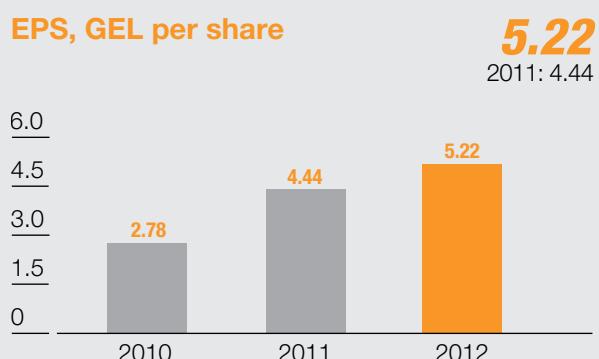
Profit before income tax expense is calculated in accordance with IFRS and represents revenue less operating expenses, cost of credit risk and net non-operating expenses.

For more information about our performance see

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\* The following GEL/GBP exchange rates are used for presenting GBP amounts: 2012: GEL 2.5189/GBP as of 31 March 2013, 2011: GEL 2.5626/GBP as of 25 June 2012, the currency conversion date for the year 2011; 2010: GEL 2.7393/GBP as of 31 December 2010 for the presentation purposes (2010 dividends were paid in GEL to shareholders of Bank of Georgia).



Profit attributable to shareholders divided by weighted average number of outstanding shares.

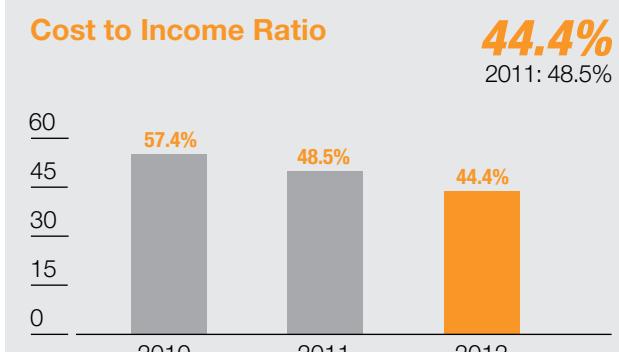
### Efficiency KPIs

The Cost to Income ratio has been steadily improving over the last three years as a result of ongoing cost efficiency measures undertaken by the Bank. These measures have, among others, included various investments in IT aimed at optimisation of workflow processes, as well as the introduction of a new Express Banking model, which has given a boost to cost efficient transactional banking by using electronic channels. On the flip side, revenue grew at a rate of more than four times the rate of cost growth (21.9%\* compared to 5.2%), as a result of robust growth across all business segments of the Group, including its insurance and healthcare businesses.

Positive operating leverage is one of the key execution priorities for the management in order to ensure that revenues increase at a faster rate than costs on an ongoing basis.

\* Adjusted for a one-off gain from BYR hedge in 2011.

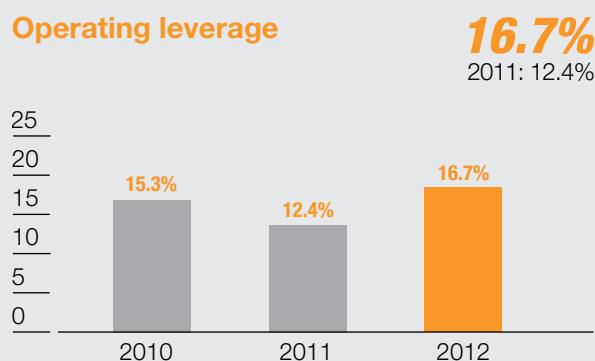
### Efficiency measures:



Operating expenses divided by revenue.

## Performance: Key performance indicators continued

### Operating leverage



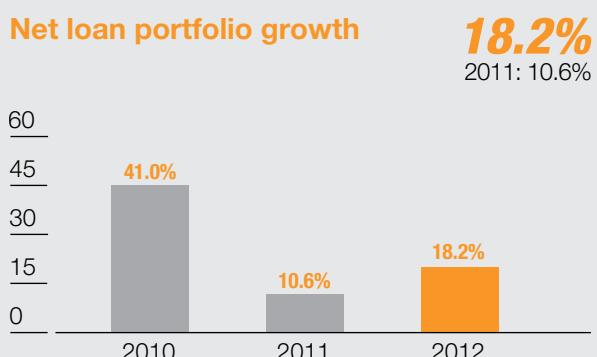
Operating leverage is measured as percentage change in revenue less percentage change in operating expenses. For 2011, the revenue has been adjusted for the one-off currency gain from the BYR in the amount of GEL 25.1 million.

**16.7%**

2011: 12.4%

### Growth measures:

#### Net loan portfolio growth



Net loans to customers and net finance leases receivables at the end of the period compared to the same period of the prior year.

**18.2%**

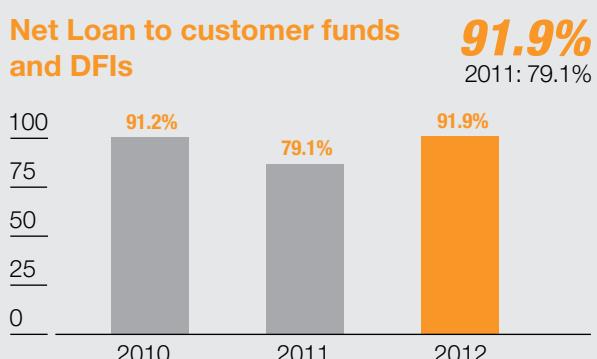
2011: 10.6%

### Growth KPIs

The loan book growth was driven by strong lending momentum in both the retail and corporate businesses, which saw a 10.4% and 23.1% growth in lending, respectively. The demand for corporate lending has been subdued in the fourth quarter of 2012 and beginning of 2013, however a pick-up in corporate lending is expected to take place in the second half of the year and to contribute to the double digit growth of net loan book over the medium term.

The strong funding position allowed us to comfortably finance the loan book growth while decreasing funding costs. We ended 2012 with a strong liability structure, with client deposits accounting for 57.1% of liabilities and the loan to deposit and Developmental Financial Institutions (“DFIs”) ratio at comfortable level of 91.9%.

#### Net Loan to customer funds and DFIs



Net loans to customers and net finance leases receivables divided by amounts due to customers and DFIs.

**91.9%**

2011: 79.1%

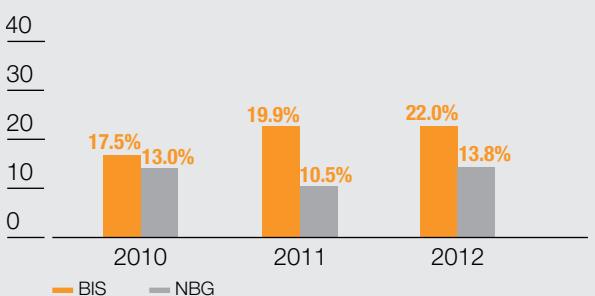
## Capital KPIs

We further strengthened our capital position as reflected in the robust Tier I Capital (BIS) ratio of 22.0%. The improvement in the capital position came from strong capital generation on the back of increasing risk weighted assets. Strong capital generating capability allowed us to increase the annual dividend payment for 2012 and to announce that BGH targets a dividend payout of between 25%-40% range going forward, subject to market conditions and the Group's performance. Risk weighted assets increased 24.6%, reflecting the increase in interest earning assets during the year, while Tier I Capital (BIS) increased by 37.8%, as a result of higher retained earnings and the conversion of the European Bank for Reconstruction and Development ("EBRD") and International Finance Corporation ("IFC") subordinated and convertible loans into Bank of Georgia's equity, subsequently acquired by BGH upon the completion of the Tender Offer. In 2013 and beyond, we intend to maintain strong capital ratios, well above the regulatory requirements.

## Capital measures:

### Tier I Capital ratio

**22.0%**  
2011: 19.9%



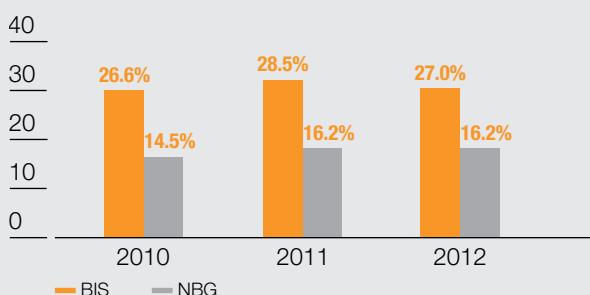
BIS Tier I Capital adequacy ratio: Tier I Capital divided by risk weighted assets.

NBG Tier I Capital adequacy ratio: Tier I Capital divided by risk weighted assets.

### Total Capital Ratio

**27.0%**

2011: 28.5%

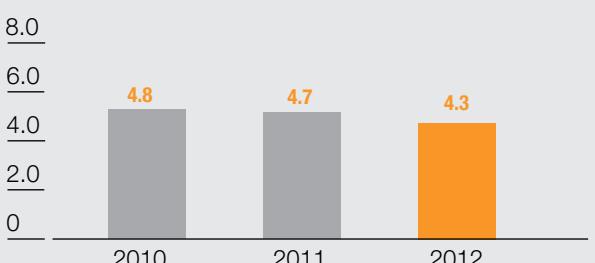


BIS Total Capital adequacy ratio: Total Capital (sum of Tier I Capital and Tier II Capital less deductions from capital) divided by risk weighted assets.

NBG Total Capital adequacy ratio: Total regulatory capital (sum of Tier I Capital and Tier II Capital less deductions from capital) divided by risk weighted assets.

### Leverage (times)

**4.3**  
2011: 4.7



Leverage is calculated as total liabilities divided by total equity.

For more information on BIS and NBG Capital ratios please see

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# Overview of Financial Results

**7.9%**

Stable Net Interest Margin

**26.4%\***

Increase of non-interest income

**44.4%**

Cost to income ratio

**22.0%**

Tier I Capital ratio

## Highlights and achievements in 2012

- Disciplined execution of the Group's strategy translating into a consistently strong earnings performance during the period
- Delivered strong profitability, with stable Net Interest Margin at 7.9%; reduced cost of funds 7.3% (2011: 8.0%), ROAA of 3.5% and ROAE of 19.1%
- Well-diversified revenue base, with non-interest income increasing by 26.4%\*, accounting for 43% of total revenues
- Positive operating leverage maintained with costs growing at less than half growth rate compared to revenue as the Bank continues to invest in the business growth; Cost to Income ratio improved to 44.4% (2011: 48.5%)
- Prudent approach to risk management resulting in good credit quality across the businesses
- Robust, conservative balance sheet, with strong liquidity and well-diversified funding sources as liquid assets accounted for 28.7% of total assets and 58.6% of liabilities came from customer funds and 14.6% from DFIs
- Strong capital position maintained with Tier I Capital Ratio of 22.0%
- Strong performances from the Bank's businesses in Georgia, mainly attributed to the growth and improved efficiencies of Retail Banking and Corporate Banking

– Excellent progress in developing synergistic businesses: Insurance and Healthcare businesses contributed 11.0% to the Group's revenue; Affordable Housing reported its first profit.

## Priorities for 2013

- We aim to continue the disciplined execution of our strategy, focusing on the growing Georgian market through further developing our core businesses of Retail Banking (particularly payment systems), Corporate Banking and Asset and Wealth Management and grow further our non-interest income through maximising potential of synergistic businesses, such as the Insurance and Healthcare businesses of Aldagi BCI and affordable housing projects
- We aim to continue to maintain positive operating leverage
- We aim to decrease our cost of funds
- We are committed to continue our prudent capital management to deliver a 20% return on average shareholders' equity, and a Tier I Capital Ratio of 20% under Basel I, on the back of growth of our businesses. We have announced our intention to pay annual dividends in the range of 25-40% to our shareholders

\* Excluding the effect of foreign currency gain from the BYR hedge in 2011.

## Consolidated results discussion

The following discussion may not contain all the information that is important to readers of this Annual Report. The entirety of this Annual Report should be read for a more complete understanding of the events, risks and uncertainties affecting the Group, including liquidity, market, credit and operational risks.

### Consolidated summary income statement

Income Statement Summary	Year ended		
	31 December 2012	31 December 2011	Change
<b>GEL thousands, unless otherwise noted</b>			
Net interest income	<b>284,117</b>	239,285	18.7%
Net non-interest income	<b>214,138</b>	194,468	10.1%
Revenue	<b>498,255</b>	433,753	14.9%
Operating expenses	<b>(221,152)</b>	(210,165)	5.2%
Operating income before cost of credit risk	<b>277,103</b>	223,588	23.9%
Cost of credit risk	<b>(44,717)</b>	(22,196)	101.5%
Net operating income	<b>232,386</b>	201,392	15.4%
Net non-operating expense	<b>(19,634)</b>	(29,338)	-33.1%
Net loss from discontinued operations	<b>–</b>	(15,219)	-100.0%
Profit	<b>179,552</b>	135,710	32.3%
<b>Selected Financial Statistics</b>			
Basic Earnings Per Share	<b>5.22</b>	4.44	
ROAA (Return on average assets)	<b>3.5%</b>	3.2%	
ROAE (Return on average equity)	<b>19.1%</b>	18.3%	
Dividends per ordinary share, GEL	<b>1.50</b>	0.70	
GEL/US\$ exchange rate, period end	<b>1.6567</b>	1.6703	
GEL/GBP exchange rate, period end	<b>2.6653</b>	2.5776	

### Overview

For the year ended 31 December 2012, the Group delivered a profit of GEL 179.6 million, an increase of 32.3% against the profit for the year ended 31 December 2011. This strong progress continues to reflect the strength of the Bank's earnings power and resulted in a return on average equity of 19.1%, which is an increase from 18.3% for 2011, and earnings per share growth of 17.6% to GEL 5.22 per share, reflecting a strong business performance, significantly reduced cost of funding and improved efficiency across the business.

### Revenue

The Group maintained strong growth momentum across all main revenue items in 2012, delivering record revenue of GEL 498.3 million, a 14.9% increase compared to 2011. Adjusted for the impact of the last year's one-off BYR currency hedge gains, total revenue increased by 21.9% compared to 2011.

The key driver of this solid revenue growth was net interest income, which increased by 18.7% to GEL 284.1 million. Net interest income before interest rate swaps grew 22.0% to GEL 285.8 million, a result of healthy growth of the consolidated loan book, largely stable loan yields (2012: 17.5%; 2011: 17.6%) and reduced funding costs (2012: 7.3%; 2011: 8.0%).

## Performance: Business review – Overview of financial results continued

### Net Interest Margin

<b>GEL thousands, unless otherwise noted</b>	<b>Year ended</b>		
	<b>31 December 2012</b>	<b>31 December 2011</b>	<b>Change</b>
Net interest income	<b>284,117</b>	239,285	18.7%
<b>Net Interest Margin</b>	<b>7.9%</b>	<b>7.8%</b>	<b>1.3%</b>
Average interest earning assets	<b>3,614,921</b>	3,082,850	17.3%
Average interest bearing liabilities	<b>3,904,874</b>	3,292,724	18.6%
Average customer funds outstanding	<b>2,772,597</b>	2,217,275	25.0%

Monthly averages are used for calculation of average interest-earning assets, average interest bearing liabilities and average customer funds.

The Group's NIM for the year ended 31 December 2012 remained broadly flat at 7.9% compared to 31 December 2011, reflecting the loan book growth, reduced cost of funding due to deposit rate cuts and repayment of costly international borrowings, which more than offset the impact of the carrying cost of the Eurobond issued in July 2012 and the increase of average customer funds outstanding in 2012 compared to 2011.

### Net non-interest income

<b>GEL thousands, unless otherwise noted</b>	<b>Year ended</b>		
	<b>31 December 2012</b>	<b>31 December 2011</b>	<b>Change</b>
Net fee and commission income	<b>86,487</b>	75,337	14.8%
Net insurance revenue	<b>34,138</b>	17,738	92.5%
Net healthcare revenue	<b>23,346</b>	2,458	NMF
Other operating non-interest income*	<b>70,167</b>	73,879	-5.0%
<b>Net non-interest income excluding one-off gain from BYR hedge</b>	<b>214,138</b>	<b>169,412</b>	<b>26.4%</b>
Gain from BYR hedge	–	25,056	-100.0%
<b>Net non-interest income</b>	<b>214,138</b>	<b>194,468</b>	<b>10.1%</b>

\* Other operating non-interest income includes net gains from foreign currencies, net revenue from sale of goods of the Group's non-banking subsidiaries and other operating income of the Group.

In a positive shift towards diversifying revenue sources, net non-interest income (excluding the effects of one-off gains from the BYR currency hedge in 2011) grew 26.4% in 2012, boosted by the net insurance and net healthcare revenues, a result of a combination of organic growth and acquisitions by Aldagi BCI, the Group's insurance and healthcare subsidiary. Net insurance revenue almost doubled to GEL 34.1 million, net healthcare revenue grew nearly tenfold to GEL 23.3 million. The two businesses together contributing 11.0% to the consolidated revenue in 2012, compared to 4.7% in 2011.

An increase in the level of economic activity in 2012 had a positive effect on the activity of the Group's clients across all lines of settlement operations, including the Group's card business operations, guarantees and letters of credit and cash operations. The growth of our Express Banking service, through which the Group delivers extremely cost-effective self-service transactional and remote banking facilities, has supported strong growth in banking operations. As a result, net fee and commission income grew 14.8% to GEL 86.5 million in 2012.

Other operating non-interest income, adjusted for one-off gains from the Belarusian Ruble currency hedge, decreased 5.0% to GEL 70.2 million, as a result of a 3.5% decline in net gain from foreign currencies reflecting the slowdown in economic activity in the second half of 2012 and a 4.4% decrease in other operating income. Affordable Housing and the Group's non-core segments contributed GEL 4.4 million and GEL 9.6 million respectively to other operating income in 2012. Overall, other operating non-interest income declined by 29.1% year-on-year, due to the one-off gain of GEL 25.1 million on the BYR currency hedge in 2011.

Net non-interest income amounted to 43.0% of total revenue compared to 41.5% in 2011 (excluding the one-off gains from BYR hedge in 2011).

## Net operating income, cost of credit risk, profit for the period

GEL thousands, unless otherwise noted	Year ended		
	31 December 2012	31 December 2011	Change
Salaries and other employee benefits	(122,556)	(114,622)	6.9%
General and administrative expenses	(67,041)	(61,942)	8.2%
Depreciation and amortisation expenses	(28,606)	(27,254)	5.0%
Other operating expenses	(2,949)	(6,347)	-53.5%
<b>Operating expenses</b>	<b>(221,152)</b>	<b>(210,165)</b>	<b>5.2%</b>
<b>Operating income before cost of credit risk</b>	<b>277,103</b>	<b>223,588</b>	<b>23.9%</b>

During 2012, the Group's operating expenses increased by 5.2% to GEL 221.2 million, significantly lagging behind the revenue growth rate of 14.9%. Adjusted for the one-off BYR hedge gain in 2011, operating leverage was 16.7% in 2012. The increase in expenses primarily reflected a 6.9% increase in salaries and other employee benefits as a result of the Group's headcount growth to service the Group's increased revenue base over the course of 2012. General and administrative expenses for the reporting period grew by 8.2% to GEL 67.0 million, which included expenditure on new branches, distribution channels such as ATMs and Express Pay terminals, and marketing costs. The cost to income ratio improved further to 44.4% in 2012 from 48.5%, benefiting from ongoing cost efficiency measures undertaken by the Group. When adjusted for the one-off revenue gains in 2011, the cost to income ratio improved substantially from 51.4% adjusted for Belarusian Ruble hedge gains to 44.4%, reflecting significant underlying cost efficiency improvements.

The Group's operating income before the cost of credit risk increased by 23.9%, to GEL 277.1 million.

## Cost of credit risk

GEL thousands, unless otherwise noted	Year ended		
	31 December 2012	31 December 2011	Change
Impairment charge on loans to customers	(39,186)	(23,216)	68.8%
Impairment charge on finance lease receivables	(495)	(317)	56.2%
Impairment reversal (charge) on other assets and provisions	(5,036)	1,337	NMF
<b>Cost of credit risk</b>	<b>(44,717)</b>	<b>(22,196)</b>	<b>101.5%</b>
<b>Net operating income</b>	<b>232,386</b>	<b>201,392</b>	<b>15.4%</b>

The cost of credit risk increased by GEL 22.5 million to GEL 44.7 million in 2012, reflecting the absence of the previous year's recoveries, the increase in the Retail Banking impairment charge as a result of job reductions made in a large payroll client during the first half of 2012 and the increase in the Corporate Banking cost of risk in the second half of 2012, predominantly due to provisions attributed to a single corporate client in the fourth quarter of 2012. In the fourth quarter of 2012, the Group recognised an impairment charge of GEL 14.2 million (increasing respective allowance for losses to 50% of total balance sheet exposure) in respect to one of the larger corporate clients of the Group in the infrastructure sector, with a total exposure of GEL 58.8 million, of which GEL 36.2 million comprises a loan and GEL 22.6 million off-balance sheet guarantee. Bankruptcy procedures have been initiated against the borrower, and while the Group expects to be able to recover the un-provisioned amount of the loan from the borrower's assets (including pledged collateral) in the bankruptcy proceeding it will continue to assess objective evidence of further impairment of the overall exposure in 2013. These factors, which negatively affected the cost of risk, were partially offset by the effects of a change in the collective assessment methodology.

The loss experience used to determine the appropriate collective assessment rates was changed from seven years to three years in Retail Banking in 2012. As a result of the foregoing, in 2012 cost of risk amounted to 1.3%, compared to 0.9% in 2011. The allowance for loan impairment was GEL 110.5 million or 3.5% of total gross loans as at 31 December 2012, compared to 4.2% as at 31 December 2011.

The Group's Non-performing loans ("NPLs") increased to GEL 126.3 million as at 31 December 2012 from GEL 100.3 million a year earlier, reflecting the addition of the above-mentioned corporate client. NPLs are defined as the principal and interest on loans overdue for more than 90 days and any additional losses estimated by Executive Management. The Bank's NPLs to total gross loans ratio was 3.9% as at 31 December 2012, an increase from 3.7% in 2011, while NPL coverage ratio, including discounted value of collateral was 87.5% at 31 December 2012. NPL coverage ratio excluding discounted value of collateral was 110% at 31 December 2012.

## Performance: Business review – Overview of financial results continued

The Bank's net operating income totalled GEL 232.4 million, a 15.4% increase compared to 2011. Adjusted for the one-off gain in 2011, net operating income in 2012 increased 31.8% compared to 2011.

### Profit before income tax expense and Profit

<b>GEL thousands, unless otherwise noted</b>	<b>Year ended</b>		
	<b>31 December 2012</b>	<b>31 December 2011</b>	<b>Change</b>
Net non-operating expenses	<b>(19,634)</b>	(29,338)	-33.1%
<b>Profit before income tax expense</b>	<b>212,752</b>	<b>172,054</b>	<b>23.7%</b>
Income tax expense	<b>(33,200)</b>	(21,125)	57.2%
<b>Profit from continuing operations</b>	<b>179,552</b>	<b>150,929</b>	<b>19.0%</b>
Net loss from discontinued operations	–	(15,219)	-100.0%
<b>Profit</b>	<b>179,552</b>	<b>135,710</b>	<b>32.3%</b>

In 2012, the Bank's net non-operating expenses declined to GEL 19.6 million from GEL 29.3 million in 2011. The non-operating expenses in 2012 were largely incurred for the purposes of the Tender Offer and premium listing.

As a result of the foregoing, profit before income tax from continuing operations in 2012 totalled GEL 212.8 million, an increase of GEL 40.7 million, or 23.7%, compared to 2011. After income tax expense of GEL 33.2 million, the Group's profit for the period was GEL 179.6 million, an increase of GEL 28.6 million, or 19.0%, while profit for the period adjusted for the net loss from discontinued operations in 2011 increased 32.3% to GEL 179.6 million compared to 2011.

### Balance sheet overview

<b>GEL thousands, unless otherwise noted</b>	<b>Year ended</b>		
	<b>31 December 2012</b>	<b>31 December 2011</b>	<b>Change</b>
Cash and cash equivalents	<b>762,827</b>	628,731	21.3%
Amounts due from credit institutions	<b>396,559</b>	289,530	37.0%
Investment securities	<b>463,960</b>	419,576	10.6%
Loans to customers and finance lease receivables	<b>3,092,320</b>	2,616,361	18.2%
Investments in associates	<b>2,441</b>	3,014	-19.0%
Investment property	<b>160,353</b>	101,686	57.7%
Property and equipment	<b>430,877</b>	348,110	23.8%
Goodwill	<b>45,657</b>	46,195	-1.2%
Other assets*	<b>300,601</b>	212,058	41.8%
<b>Total assets</b>	<b>5,655,595</b>	<b>4,665,261</b>	<b>21.2%</b>
Amounts due to customers, of which:			
<i>Client deposits</i>	<b>2,693,025</b>	2,735,222	-1.5%
<i>Promissory notes issued</i>	<b>2,622,911</b>	2,554,084	2.7%
Amounts due to credit institutions	<b>1,657,162</b>	921,172	79.9%
Other liabilities**	<b>245,896</b>	196,264	25.3%
<b>Total liabilities</b>	<b>4,596,083</b>	<b>3,852,658</b>	<b>19.3%</b>
<b>Total equity attributable to shareholders of the Group</b>	<b>1,011,074</b>	<b>772,530</b>	<b>30.9%</b>
Non-controlling interests	<b>48,438</b>	40,073	20.9%
<b>Total equity</b>	<b>1,059,512</b>	<b>812,603</b>	<b>30.4%</b>
<b>Total liabilities and equity</b>	<b>5,655,595</b>	<b>4,665,261</b>	<b>21.2%</b>
Loan yield	<b>17.5%</b>	17.6%	
Cost of funds	<b>7.3%</b>	8.0%	
Cost of client deposits	<b>7.3%</b>	7.6%	
Liquid assets as percent of total assets	<b>28.7%</b>	28.7%	
Liquid assets as percentage of total liabilities	<b>35.3%</b>	34.8%	
NBG liquidity ratio	<b>41.1%</b>	37.8%	
Leverage (times)	<b>4.3</b>	4.7	

\* Includes intangible assets, income tax assets, prepayments and other assets.

\*\* Includes income tax liabilities, provisions and other liabilities.

As at 31 December 2012, the Group's total assets were GEL 5,655.6 million, an increase of 21.2% compared to 31 December 2011. The annual growth in total assets reflects a strong growth in net loan book, which increased by GEL 476.0 million or 18.2% compared to 2011. On a constant currency basis, the net loan book grew by 19.2% compared to 2011.

The Group's liquid assets, which comprise high quality assets including NBG certificates of deposit, Georgian government treasury bills and bonds and interbank deposits and cash and cash equivalents, grew by 21.3% to GEL 1,624.3 million at 31 December 2012. The funds raised as a result of the Eurobond issuance by Bank of Georgia in July 2012 contributed to the significant increase in the liquidity pool.

The growth of the Group's loan book during the course of 2012 was driven by a 10.4% increase in Retail Banking lending to GEL 1,348.3 million and a 23.1% increase in Corporate Banking lending to GEL 1,696.3 million. Approximately 87.1% of the Group's loan book was collateralised as of 31 December 2012 (2011: 85.0%). Loans denominated in foreign currencies (primarily in US dollars) accounted for 68.3% of the Group's net loan book as at 31 December 2012, compared to 69.6% as at 31 December 2011.

### Total liabilities

Total liabilities amounted to GEL 4,596.1 million, an increase of 19.3% in 2012, driven by the growth in borrowed funds, which increased 42.0% to GEL 1,225.8 million as a result of the Eurobond issued in July 2012. The Group's average customer funds grew 25.0% to GEL 2,772.6 million during 2012, while the deposit rate cuts during the course of 2012 led to a reduction of the more costly GEL denominated deposit base, decreasing customer funds to GEL 2,693.0 million as at 31 December 2012, a 1.5% decrease compared to 31 December 2011. Client deposits denominated in foreign currency accounted for 68.7% of the Group's total client deposits as at 31 December 2012 (2011: 59.1%).

### Shareholders' equity

Total equity amounted to GEL 1,059.5 million, a 16.3% increase since 28 February 2012, when Bank of Georgia Holdings acquired 98.3% of the entire issued capital of Bank of Georgia as a result of the Tender Offer which was completed in February 2012. Total equity increased by GEL 246.9 million compared to Bank of Georgia's total equity as at 31 December 2011, the increase reflecting the inclusion of the current year's profit and the conversion of loan notes by EBRD and IFC into equity in February 2012. (See Notes 18 and 20 of the accompanying *Consolidated Financial Statements*).

The Group's book value per share on 31 December 2012 was GEL 30.33 (US\$18.31/£11.38) and GEL 25.98 (US\$15.55/£10.08) as at 31 December 2011.

### Liquidity, funding and capital management

GEL thousands, unless otherwise noted	Year ended		
	31 December 2012	31 December 2011	Change
Amounts due to credit institutions, of which:			
Borrowed funds	<b>1,657,162</b>	921,172	79.9%
Inter-bank loans and deposits	<b>1,225,793</b>	863,004	42.0%
Customer funds	<b>431,369</b>	58,168	NMF
Client deposits	<b>2,693,025</b>	2,735,222	-1.5%
Promissory notes	<b>2,622,911</b>	2,554,084	2.7%
Net Loans/Customer Funds	<b>70,114</b>	181,138	-61.3%
Net Loans/Customer Funds and DFIs	<b>114.8%</b>	95.7%	
<b>Liquid assets</b>	<b>91.9%</b>	79.1%	
Liquid assets as percentage of total assets	<b>1,624,317</b>	<b>1,338,952</b>	<b>21.3%</b>
Liquid assets as percentage of total liabilities	<b>28.7%</b>	28.7%	
NBG liquidity ratio	<b>35.3%</b>	34.8%	
	<b>41.1%</b>	37.8%	

The Bank continues to maintain a strong liquidity position, considerably in excess of the NBG's conservative regulatory requirements. The liquidity ratio, as per requirements of the NBG, was 41.1% against the required minimum of 30%, while liquid assets, comprised of cash and cash equivalents, investment securities consisting of NBG certificates of deposit, government treasury bills and bonds and interbank deposits accounted for 28.7% of total assets and 35.3% of total liabilities as at 31 December 2012.

## Performance: Business review – Overview of financial results continued

The composition of the Bank's balance sheet reflects its aim to maintain a diversified funding base, while optimising funding costs. Customer lending was largely funded by customer deposits, as the increase of the average client loans by GEL 441.9 million in 2012 compares to the increase of average customer funds by GEL 555.3 million. The strong trend of client deposit inflows in the first half of 2012 was reversed in the second half of 2012, as reduced deposit pricing led to lower customer account balances of corporate clients in particular in the fourth quarter of 2012. The targeted deposit repricing resulted in the further reduction in the cost of client deposits to 7.3% in 2012 from 7.6% in 2011.

The change in the funding structure also reflected the issuance of the five-year Eurobond in July 2012, which accounted for 34.3% of the borrowed funds and 9.2% of total liabilities. Long-term lending from DFIs accounted for 54.9% of the Bank's borrowed funds and 14.6% of total liabilities, translating into good quality long-term less expensive funding source for the Group.

Reflecting the continued discipline with deposit pricing, the cost of client deposits declined from 7.6% in 2011 to 7.3% in 2012. Cost of funds from credit institutions decreased by 161 basis points to 7.2% in 2012, largely as a result of repayment of costly international borrowings. As a result of targeted liability management during the year, Cost of funds declined from 8.0% in 2011 to 7.3% in 2012. Net loans to customer funds and long-term DFI funding ratio was 91.9% as at 31 December 2012 (2011: 79.1%), while net loans to customer funds ratio was 114.8% (2011: 95.7%).

### Capital Adequacy (BIS)

<b>GEL thousands, unless otherwise noted</b>	<b>Year ended</b>		
	<b>31 December 2012</b>	<b>31 December 2011</b>	<b>Change</b>
Ordinary shares	<b>36,513</b>	32,878	11.1%
Share premium	<b>608,546</b>	473,732	28.5%
Retained earnings	<b>408,538</b>	257,767	58.5%
<b>Tier I Capital</b>	<b>1,053,597</b>	<b>764,377</b>	<b>37.8%</b>
General loan loss provisions	<b>59,823</b>	47,993	24.6%
Revaluation reserves	<b>13,717</b>	14,478	-5.3%
Subordinated debt	<b>211,591</b>	317,830	-33.4%
<b>Tier II Capital</b>	<b>285,132</b>	<b>380,301</b>	<b>-25.0%</b>
Deductions from capital	<b>(46,121)</b>	(49,341)	-6.5%
<b>Total Capital</b>	<b>1,292,608</b>	<b>1,095,337</b>	<b>18.0%</b>
Risk-weighted assets	<b>4,785,870</b>	3,839,462	24.6%
<b>Tier I Capital adequacy ratio (BIS)</b>	<b>22.0%</b>	<b>19.9%</b>	
<b>Total Capital adequacy ratio (BIS)</b>	<b>27.0%</b>	<b>28.5%</b>	

The Bank ended 2012 with an extremely strong capital position with robust Tier I Capital ratio (BIS) of 22.0%. This is a further improvement from the 19.9% Tier I Capital of the Group in 2011.

Risk-weighted assets increased 24.6% to GEL 4,785.9 million, reflecting the increase in interest earning assets during 2012, while Tier I Capital (BIS) increased by GEL 289.2 million, due to the generated retained profits and the conversion of the EBRD and IFC subordinated and convertible loans into Bank of Georgia's equity, subsequently acquired by BGH upon the completion of the Tender Offer. Total Capital resources increased by GEL 197.3 million.

## Regulatory Capital and Capital Adequacy (NBG)

GEL thousands, unless otherwise noted	Year ended		
	31 December 2012	31 December 2011	Change
Ordinary shares	<b>36,049</b>	29,731	21.2%
Share premium	<b>555,903</b>	460,737	20.7%
Retained earnings	<b>188,749</b>	62,836	200.4%
Less: Intangible Assets	<b>(40,821)</b>	(41,066)	-0.6%
<b>Tier I Capital</b>	<b>739,880</b>	<b>512,238</b>	<b>44.4%</b>
Current year profit	<b>134,349</b>	152,835	-12.1%
General loan loss provisions	<b>63,827</b>	54,871	16.3%
Subordinated debt	<b>191,509</b>	256,119	-25.2%
<b>Tier II Capital</b>	<b>389,685</b>	<b>463,825</b>	<b>-16.0%</b>
Deductions from capital	<b>(262,616)</b>	(184,323)	42.5%
<b>Total Capital</b>	<b>866,949</b>	<b>791,740</b>	<b>9.5%</b>
Risk-weighted assets	<b>5,352,187</b>	4,872,931	9.8%
<b>Tier I Capital adequacy ratio (NBG)</b>	<b>13.8%</b>	<b>10.5%</b>	
<b>Total Capital adequacy ratio (NBG)</b>	<b>16.2%</b>	<b>16.2%</b>	

Per NBG, the Bank ended 2012 with a very strong capital position with robust Tier I Capital ratio of 13.8%, as opposed to the minimal 8% required by NBG. This is a further improvement from the 10.5% Tier I Capital ratio of the Bank in 2011. Tier I Capital increased by GEL 227.6 million, due to the generated retained profits and due to the conversion of the EBRD and IFC subordinated and convertible loans into the Bank's equity. Total Capital per NBG increased by GEL 75.2 million, affected by a decline in subordinated debt due to repayments.

Risk weighted assets increased by 9.8% to GEL 5,352.2 million, reflecting the increase in interest earning assets.

Among other differences between BIS and NBG capital regulations, the key ones are summarised below:

- BIS is based on Group consolidated audited IFRS numbers, while NBG is based on Bank standalone unaudited numbers per NBG standards;
- Per NBG standard, 175% total risk weighting (including both credit risk and market risk) is applied to loans denominated in foreign currency (with an exception for export-related income of a borrower), while a maximum of 100% total risk weighting is applied to such loans under Basel.
- Current year profit per the NBG is part of Tier II Capital and moves to Tier I Capital at the start of the next year, while per BIS current year profit is part of total retained earnings and, therefore, included in Tier I of current year.

## Performance: Segment discussions

### Retail Banking

#### Financial performance

GEL thousands, unless otherwise noted	Year end		
	31 Dec 2012	31 Dec 2011	Change
Net interest income	<b>174,360</b>	144,396	20.8%
Net fee and commission income	<b>53,563</b>	49,512	8.2%
Net gain from foreign currencies	<b>14,985</b>	12,992	15.3%
Other operating non-interest income	<b>3,365</b>	3,996	-15.8%
<b>Revenue</b>	<b>246,273</b>	<b>210,896</b>	<b>16.8%</b>
Operating expenses	<b>(109,041)</b>	(107,936)	1.0%
<b>Operating income before cost of credit risk</b>	<b>137,232</b>	<b>102,960</b>	<b>33.3%</b>
Cost of credit risk	<b>(12,482)</b>	2,575	NMF
Net non-operating expense	<b>(6,828)</b>	(6,224)	9.7%
<b>Profit before income tax expense</b>	<b>117,922</b>	<b>99,311</b>	<b>18.7%</b>
Income tax expense	<b>(16,392)</b>	(9,582)	71.1%
<b>Profit from continuing operations</b>	<b>101,530</b>	<b>89,729</b>	<b>13.2%</b>
Net loss from discontinued operations	–	(7,183)	100.0%
<b>Profit</b>	<b>101,530</b>	<b>82,546</b>	<b>23.0%</b>
Net loans, standalone	<b>1,348,331</b>	1,221,443	10.4%
Client deposits, standalone	<b>816,709</b>	707,136	15.5%
Loan yield	<b>21.4%</b>	21.0%	
Cost of deposits	<b>6.1%</b>	6.7%	
Cost/income ratio	<b>44.3%</b>	51.2%	

In 2012, Retail Banking revenue growth of 16.8% was largely driven by an increase in net interest income, reflecting the strong growth of the retail net loan book. Loan yield increased by 36 basis points to 21.4%, while cost of deposits decreased from 6.7% in 2011 to 6.1% in 2012, benefiting from the Bank's leadership in Georgia's retail segment. Net fees and commission income increased to GEL 53.6 million as a result of a growth of the Bank's card operations, boosted by the launch of the Bank's Express Banking franchise.

Strong positive operating leverage was achieved as operating expenses grew by 1.0% being significantly less than the retail revenue growth of 16.8%. Increased efficiencies of scale, supported by the build-out of the Bank's Express Banking franchise and prudent cost control measures, resulted in a markedly improved Retail Banking cost to income ratio, which was 44.3% in 2012 compared to 51.2% in 2011.

The cost of credit risk of GEL 12.5 million was largely attributed to the consumer loan and credit card portfolio, reflecting provisions and impairments on credit card and consumer loan balances of employees of the large payroll client that implemented a significant layoff during the course of 2012.

Deposits from retail clients increased by 15.5% to GEL 816.7 million, US dollar-denominated deposits decreased to 69.4% of retail deposits as at 31 December 2012 compared to 73.2% as at 31 December 2011.



Share in the Group's revenue\*

\*Excludes inter-segment eliminations.

Bank of Georgia is the largest retail banking services provider in Georgia, offering a wide-range of products and services including consumer loans, mortgage loans, overdrafts, credit card facilities and other credit facilities as well as funds transfer and settlement services and handling customer multicurrency deposits for both individuals and legal entities. Retail Banking encompasses the mass affluent segment, retail mass markets, SMEs and micro businesses, serving more than one million customers through its leading branch and ATM networks in Georgia.

#### Highlights

- Increased number of Express Pay terminals from 99 to 221
- Added 30 Express branches bringing the total Express branches and Metro branches to 63 (of which 24 are Metro branches)
- Issued 534,147 debit cards and 61,466 credit cards in 2012 bringing total number of debit cards and credit cards outstanding to 718,239 and 107,261, respectively
- Outstanding number of Retail Banking clients totalled 1,054,248
- Acquired 1,685 new clients in the Solo business line, the Bank's mass affluent sub-brand in 2012. As of 31 December 2012, the number of Solo clients reached 5,413
- POS footprint: as of 31 December 2012, 231 desks at 474 contracted merchants
- POS terminals outstanding reached 3,725, up 31.7% y-o-y

#### Outlook

- Intensify the shift to remote payment systems and capture emerging bankable population through the Bank's wide-range of electronic channels and through Express Banking offering
- Differentiate product and services offering for different segments
- Step-up optimisation of the centralised Retail Banking back office to eliminate document flow and introduce sophisticated Customer Relationship Management ("CRM") system to increase penetration within the Bank's client base

**The Bank is strongly positioned for new client acquisition through its strategy of segment approach**

## Gross loan portfolio breakdown



- Mortgage loans 27.4%
- Micro and agro financing loans and SME loans 26.8%
- General consumer loans 25.7%
- Credit Cards and Overdrafts 10.7%
- Pawn loans 5.5%
- Automobile loans 1.7%
- POS loans 2.2%

**Total Retail gross loans GEL 1,364 mln**

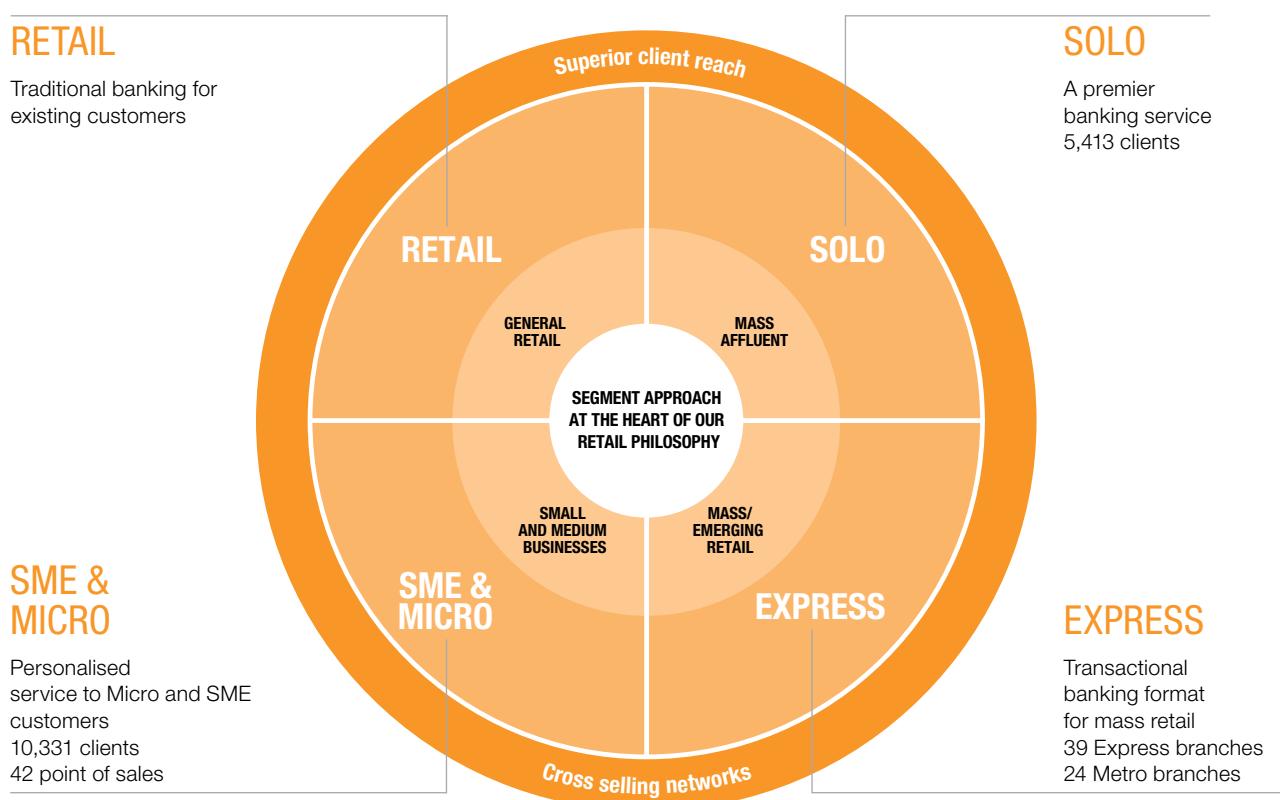
## Gross loan portfolio

**Mortgage loans.** Typical mortgage loan has a tenor of 10 years and all mortgage loans are secured by a first-ranking mortgage of the real estate purchased and/or a mortgage/pledge of alternative property or other collateral.

**Micro-financing and SME loans** are loans to businesses with annual turnover of less than GEL 5.0 million. Micro-financing loans result in the Bank's exposure under GEL 33,000 (US\$20,000); SME loans result in the Bank's exposure over GEL 33,000 (US\$20,000) to GEL 830,000 (US\$500,000).

**General consumer loans** are offered as fixed-term, fixed-instalment loans to be used for general purposes. The maximum principal amount of a consumer loan secured by real estate is capped at GEL 50,000, with a maximum maturity of five years.

## Bank of Georgia Retail Banking philosophy



### Condensed history of Bank of Georgia's Retail Banking evolution

Bank of Georgia has a track record of transforming the Georgian banking sector through its innovative products and the use of technology thus acquiring the leading market reputation for performance and service

	2005	2009
	<b>Capturing Georgian mass retail segment</b>	<b>Segment approach</b>
<b>Strategic milestones</b>	<b>Rollout of wide range of retail products</b>	<b>Solo Banking, SME American Express exclusivity</b>
<b>Product line up</b>	Multicurrency current accounts, POS loans, Consumer loans, Orange Credit Card, Money Transfers System, Hypo+ (mortgage), Micro loan+, Auto+, Student Card, Pawn loans	Investment Deposit Premium Deposit, American Express Rewards, Electronic Saving Box, Instant issue cards, express credit, digital corners
<b>Distribution channels</b>	56 Branches, 47 ATMs, Telephone Banking	141 Branches, 382 ATMs, Telephone Banking, Internet Banking, Mobile Banking

	2012	Leadership in payments:
	<b>Era of transactional banking</b>	
<b>Strategic milestones</b>	<b>Express Banking</b>	<ul style="list-style-type: none"> <li>– Sole provider of metro, bus and minibus transportation system payments</li> <li>– Acquiring network of 50%+ market share</li> <li>– Contactless card with loyalty programme</li> <li>– Express Pay terminals</li> </ul>
<b>Product line up</b>	Contactless Card, first time in Georgia, American Express business card Mobile banking application for iPhones and androids	
<b>Distribution channels</b>	194 Branches 478 ATMs Telephone Banking Internet Banking Mobile Banking 221 Express Pay terminals	

# Express Banking

Through its Express Banking strategy, Bank of Georgia is at the forefront of the move from traditional to transactional banking



## New channels driving growth

### Express branches

Small branches to free up flagship branches for higher value added services and minimise capex. Services include ATMs, Express Pay terminals and internet banking

## Strategic rationale

### Cost-efficient growth of the franchise

### Express card

Exclusive travel card for metro, minibuses and buses (linked to current account) aiming to decrease physical currency translating into the Bank's low cost current account

### Boost current account balances

### Express pay terminals

Moving transactional banking away from branches. Express Pay terminals for transactional banking: utility payments, money transfers, currency conversions, etc

### Capture emerging client base

### Mobile banking

First bank in Georgia to launch applications for mobile banking (iPhone and Android)

### Increased use of electronic channels

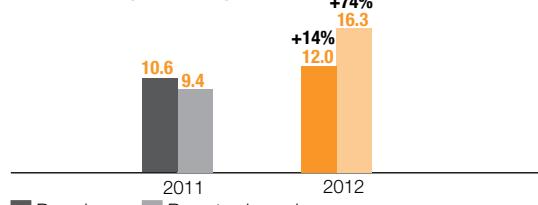
### Internet banking

Transactions through internet banking have increased 36% in 2012 and expected to grow further

### Decrease cost of funds

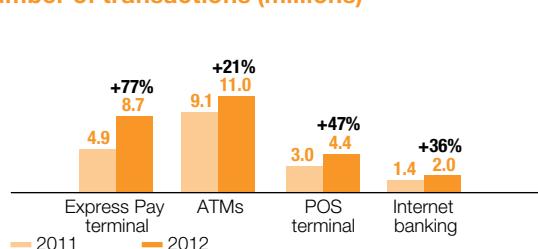
## Transactional shift to new channels

### Branches vs Remote Channels\* Number of transactions (millions)

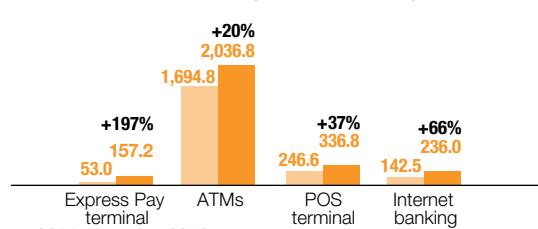


\* Excluding POS terminal transactions and internet payments

### Number of transactions (millions)



### Volume of transactions (GEL, millions)



### Corporate Banking

#### Financial performance

GEL thousands, unless otherwise noted	Year end		
	31 Dec 2012	31 Dec 2011	Change
Net interest income	<b>92,276</b>	77,900	18.5%
Net fee and commission income	<b>28,701</b>	20,559	39.6%
Net gain from foreign currencies	<b>29,819</b>	27,383	8.9%
Other operating non-interest income	<b>3,996</b>	5,275	-24.2%
<b>Revenue</b>	<b>154,792</b>	<b>131,117</b>	<b>18.1%</b>
Operating expenses	<b>(51,323)</b>	(56,282)	-8.8%
<b>Operating income before cost of credit risk</b>	<b>103,469</b>	<b>74,835</b>	<b>38.3%</b>
Cost of credit risk	<b>(29,490)</b>	(21,553)	36.8%
Net non-operating expense	<b>(8,415)</b>	(6,318)	33.2%
<b>Profit before income tax expense</b>	<b>65,564</b>	<b>46,964</b>	<b>39.6%</b>
Income tax expense	<b>(9,936)</b>	(4,896)	102.9%
<b>Profit from continuing operations</b>	<b>55,628</b>	<b>42,068</b>	<b>32.2%</b>
Net loss from discontinued operations	<b>–</b>	(7,807)	-100.0%
<b>Profit</b>	<b>55,628</b>	<b>34,261</b>	<b>62.4%</b>
Net loans, standalone	<b>1,696,325</b>	1,378,147	23.1%
Client deposits, standalone	<b>1,148,913</b>	1,383,983	-17.0%
Loan yield	<b>13.9%</b>	14.4%	
Cost of deposits	<b>7.2%</b>	7.1%	
Cost/income ratio	<b>33.2%</b>	42.9%	

The 18.1% growth of Corporate Banking revenue during 2012 was driven by an 18.5% growth in net interest income and strong growth of net fees and commission income, in line with the Group's focus on further developing its fee generating business for corporate clients. Net gains from foreign currencies rose, reflecting the increase in volumes of foreign currency conversions by the Bank's corporate clients. Further improvements in operating efficiency resulted in an 8.8% decrease in Corporate Banking operating costs, translating into an improved Corporate Banking cost to income ratio of 33.2%, compared with 42.9% in 2011. Corporate Banking cost of credit risk increased to GEL 29.5 million from GEL 21.6 million in 2011.

Corporate Banking posted profit before income tax expense of GEL 65.6 million, an increase of 39.6% compared to 2011.

Corporate Banking net loans increased by 23.1%, to GEL 1,696.3 million, while Corporate Banking client deposits decreased as a result of targeted outflow of costly GEL denominated corporate deposits following the deposit re-pricing during 2012. The resulting reduction of corporate cost of deposits to 6.2% in the fourth quarter of 2012 has not been reflected in the full year ratio. US dollar denominated deposits represented 50.2% of corporate deposits, up from 38.4% in 2011.



#### Share in the Group's revenue\*

\*Excludes inter-segment eliminations.

Corporate Banking business in Georgia comprises of loans and other credit facilities to the country's large corporate clients as well as other legal entities generating revenue of more than GEL 5 million. The services include fund transfers and settlements services, currency conversion operations, trade finance services and documentary operations as well as handling savings and term deposits for corporate and institutional customers. Corporate Banking business also includes finance lease facilities provided by the Group's leasing operations GLC.

#### Highlights

- Increased the number of corporate clients using the Bank's payroll services from 2,387 to 3,429. As of 31 December 2012, the number of individual clients serviced through the corporate payroll programmes administered by the Bank amounted to 204,629
- Launched Bank of Georgia Research and initiated research coverage of Georgian Electricity Sector, Georgian Oil and Gas Corporation, Georgian Railway, and issued notes on Georgian State Budget and the Tourism Sector as of the date of this Annual Report
- Increased the aggregate trade finance limits from international partner credit institutions from US\$178.4 million equivalent to US\$ 308.8 million diversified across different currencies (US\$, EUR, CHF). The number of partner credit institutions that opened trade finance lines with the Bank increased from 10 to 14
- Guarantees and letters of credit portfolio grew to GEL 573.4 million

#### Outlook

- Achieve sustainable growth and benefit from strong momentum in the Georgian corporate segment
- Focus on sectors traditionally less banked in Georgia i.e. decrease share in construction and real estate and increase penetration in pharmaceuticals & healthcare, hospitality and education, while concentrating on quality as we continue coverage build-up
- Increase focus on cross selling networks between different departments of the Bank and capitalise on the Research department's comprehensive insight of the under researched sectors of the Georgian economy

## Corporate gross loan portfolio (standalone) 31 December 2012



Trade 21.3%	Infrastructure Development 5.6%
Industry 20.7%	State 5.3%
FMCG 8.9%	Pharmaceutical and Healthcare 1.7%
Hospitality 7.7%	Others 14.3%
Energy 7.2%	
Real Estate Development 7.3%	

**Total Corporate Banking gross loans GEL 1,774 mln**

## Leadership in Georgian corporate banking sector

### Superior product offering

**Loans:** Short, medium and long-term loans, working capital loans, overdrafts, project finance

**Payroll** services for corporate clients

**Deposits:** Multicurrency current accounts, time and demand deposits

**Financial leasing** products and services provided through GLC

**Trade finance** products and services provided through the network of correspondent banks worldwide

**Pre-export and import financing**, issuing, advising, confirming and discounting letters of credit, standby letters of credit and guarantees, documentary collections and factoring

**Research** provides insight of the under-researched Georgian market to investors

**37.6% share by corporate loans and 35.6% share by corporate deposits**

### Unbeatable competitive advantage

**Superior client coverage through 59 corporate bankers**

**Market insight and corporate access**

**Access to cheaper long-term funding through superior access to trade finance lines**

**Key sector coverage to support loan origination & advisory services**

### Asset and Wealth Management

#### Financial performance

GEL thousands, unless otherwise noted	Year end		
	31 Dec 2012	31 Dec 2011	Change
Net interest income	<b>12,644</b>	6,000	110.7%
Net fee and commission income	<b>523</b>	604	-13.4%
Net gain from foreign currencies	<b>682</b>	740	-7.8%
Other operating non-interest income	<b>73</b>	24	NMF
<b>Revenue</b>	<b>13,922</b>	<b>7,368</b>	<b>89.0%</b>
Operating expenses	<b>(4,665)</b>	(3,967)	17.6%
<b>Operating income before cost of credit risk</b>	<b>9,257</b>	<b>3,401</b>	<b>172.2%</b>
Cost of credit risk	<b>727</b>	87	NMF
Net non-operating expense	<b>(305)</b>	(197)	54.8%
<b>Profit before Income tax expense</b>	<b>9,679</b>	<b>3,291</b>	<b>194.1%</b>
Income tax expense	<b>(1,339)</b>	(318)	NMF
<b>Profit from continuing operations</b>	<b>8,340</b>	<b>2,973</b>	<b>180.5%</b>
Net loss from discontinued operations	—	(229)	-100.0%
<b>Profit</b>	<b>8,340</b>	<b>2,744</b>	<b>198.9%</b>
Net loans, standalone	<b>38,644</b>	35,774	8.0%
Client deposits, standalone	<b>605,183</b>	454,178	33.2%
Loan yield	<b>11.3%</b>	12.7%	
Cost of deposits	<b>8.9%</b>	9.9%	
Cost/income ratio	<b>33.5%</b>	53.8%	

Reflecting the strong growth of Assets under Management in 2012, net interest income more than doubled to GEL 12.6 million translating into an 89.0% growth in revenue to GEL 13.9 million. Profit before income tax expense of the Asset and Wealth Management business grew from GEL 3.3 million in 2011 to GEL 9.7 million, as a result of considerably higher revenue growth compared to operating costs, which increased 17.6% to GEL 4.7 million. Client deposits of the Wealth Management business grew by GEL 151.0 million, or 33.2%, to GEL 605.2 million.

**Representative Offices:**  
**Tel Aviv (since February 2009)**  
**London (since August 2010)**  
**Budapest (since September 2012)**



#### Share in the Group's revenue\*

\*Excludes inter-segment eliminations.

The Group's Asset and Wealth Management business provides private banking services to resident and non-resident clients by ensuring an individual approach and exclusivity in providing banking services such as holding the clients' savings and term deposits, fund transfers, currency exchange and settlement operations. In addition, wealth management involves providing AWM services to its clients through a wide range of investment opportunities and specifically designed investment products.

The Group's strategy is to expand asset and wealth management products internationally by establishing its presence in selected markets.

#### Private banking products and services

- Individual approach through a dedicated private banker
- Support of a customer service associate
- Service package of Asset & Wealth Management
- OneCard Visa Infinite, American Express International cards
- Deposits and credit solutions
- Remote banking
- Investment management

#### Highlights

- Added multiple currency Certificates of Deposit (CD) product offering in December 2012 (official launch January 2013). As of 31 March 2013, the amount of CDs issued to AWM clients reached GEL 41.6 million
- Increased number of clients served from 1,298 in 2011 to 1,352 in 2012. The AWM business currently serves over 1,300 clients from more than 60 countries
- Client funds attracted grew by 33.2% to GEL 605.2 million

#### Outlook

- Build asset management business
- Continue to expand overseas presence to attract funding and decrease deposit costs
- Launch a regional fixed income fund to invest in local and foreign currency fixed income instruments in Georgia, Azerbaijan and Armenia

**AWM client funds have grown threefold to GEL 605 mln since 2009**

## Insurance and Healthcare

### Financial performance

	Year end 31 Dec 2012			Year end 31 Dec 2011			Change				
	Insurance	Healthcare	Eliminations	Total	Insurance	Healthcare	Eliminations	Total	Insurance	Healthcare	Total
GEL thousands, unless otherwise noted											
<b>Gross premiums written</b>	<b>127,922</b>	–	–	<b>127,922</b>	<b>61,845</b>	–	–	<b>61,845</b>	<b>106.8%</b>	–	<b>106.8%</b>
Net interest income (expense)	1,825	(6,481)	–	(4,656)	(249)	(143)	–	(392)	NMF	NMF	NMF
Net fee and commission expenses	(107)	–	–	(107)	–	–	–	–	–	–	–
Net insurance revenue	29,661	–	6,422	36,083	17,725	–	1,900	19,625	67.3%	–	83.9%
Net healthcare revenue (loss)	–	29,768	(6,422)	23,346	–	4,358	(1,900)	2,458	–	NMF	NMF
Net gain (loss) from foreign currencies	238	(1,090)	–	(852)	(779)	–	–	(779)	NMF	–	9.4%
Other operating non-interest income	1,000	257	(209)	1,048	1,294	802	–	2,096	–22.7%	–68.0%	–50.0%
<b>Revenue</b>	<b>32,617</b>	<b>22,454</b>	<b>(209)</b>	<b>54,862</b>	<b>17,991</b>	<b>5,017</b>	–	<b>23,008</b>	<b>81.3%</b>	<b>NMF</b>	<b>138.4%</b>
Operating expenses	(17,437)	(17,917)	209	(35,145)	(12,382)	(3,582)	–	(15,964)	40.8%	NMF	120.2%
<b>Operating income before cost of credit risk</b>	<b>15,180</b>	<b>4,537</b>	–	<b>19,717</b>	<b>5,609</b>	<b>1,435</b>	–	<b>7,044</b>	<b>170.6%</b>	<b>NMF</b>	<b>179.9%</b>
Cost of credit risk	(1,502)	(802)	–	(2,304)	(1,885)	–	–	(1,885)	–20.3%	–	22.2%
Net non-operating income	–	440	–	440	702	1,402	–	2,104	–100.0%	–68.6%	–79.1%
<b>Profit before income tax expense</b>	<b>13,678</b>	<b>4,175</b>	–	<b>17,853</b>	<b>4,426</b>	<b>2,837</b>	–	<b>7,263</b>	<b>NMF</b>	<b>47.2%</b>	<b>145.8%</b>
Income tax expense	(2,068)	(242)	–	(2,310)	(702)	(43)	–	(745)	194.6%	NMF	NMF
<b>Profit</b>	<b>11,610</b>	<b>3,933</b>	–	<b>15,543</b>	<b>3,724</b>	<b>2,794</b>	–	<b>6,518</b>	<b>NMF</b>	<b>40.8%</b>	<b>138.5%</b>
Cost/income ratio	53.5%	79.8%		64.1%	68.8%	71.4%		69.4%			

In 2012, insurance and healthcare revenue increased to GEL 54.9 million from GEL 23.0 million in 2011, reflecting the growth of both the insurance and healthcare businesses through organic growth as well as through acquisitions. The Bank's insurance business doubled gross premiums written during the period and saw improvements in insurance claims management as a result of the successful integration of Imedi L Insurance. Operating costs growth of 40.8% compares to an 81.3% growth

of revenue, resulting in a strong increase of 170.6% in operating income before the cost of credit risk of the insurance operation. Revenue from the healthcare segment grew from GEL 5.0 million in 2011 to GEL 22.5 million in 2012, driving the significant growth of operating income before cost of risk in the healthcare business from GEL 1.4 million to GEL 4.5 million in 2012. The profit of Aldagi BCI for the year ended 31 December 2012 was GEL 16.4 million before segment adjustments.



**Share in the Group's revenue\***

\*Excludes inter-segment eliminations.

Aldagi BCI, the Group's wholly owned subsidiary, provides life and non-life insurance products and services in Georgia.

Aldagi BCI's healthcare business consists of My Family Clinic, Georgia's leading healthcare provider, operating a chain of healthcare centres in Georgia, in line with the Group's strategy of vertically integrating its insurance and healthcare businesses.

### Highlights

- Acquired Imedi L, the third largest insurance and healthcare business in Georgia to become the undisputed leader in the Georgian insurance market with a 33.5% market share (based on gross insurance premium revenue)
- Increased number of insurance clients from 220,000 to 607,000

### Outlook

- The Group aims to increase Aldagi BCI's revenue contribution to group revenue and maintain its leading position on the Georgian insurance market

- Largest player on the Georgian insurance market Aldagi BCI is well-positioned for growth as the demand for insurance products increases and through cross selling and up-selling insurance products will leverage the Bank's superior distribution network
- Aldagi BCI aims to capitalise on the growing healthcare industry and to capture a majority of healthcare spending in Georgia

### Aldagi BCI

Products	Insurance	Healthcare
	Share	JSC My Family Clinic
Healthcare	63.0%	
Casco	12.0%	
Property	10.2%	
Life	3.6%	
General Liability	2.0%	
Travel	1.5%	
Cargo	1.4%	
Motor Third		
Party liabilities (MTPL)	1.4%	
Aviation Hull	1.4%	
Professional Indemnity	0.7%	
Personal Accident (PA)	0.7%	
Motor Personal		
Accident (MPA)	0.5%	
Guarantees	0.5%	
Forwarder's Liability	0.4%	
Employer's Liability	0.3%	
Financial Risks	0.3%	
Marine Hull	0.1%	
6 outpatient clinics		
26 hospitals and clinics		
919 hospital beds		
1,501,000+ clients served by hospitals		
607,000 health insurance policy holders		

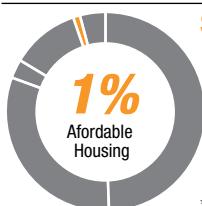
### Affordable Housing

#### Financial performance

GEL thousands, unless otherwise noted	Year end 31 Dec 2012			Year end 31 Dec 2011			Change		
	m2 Real Estate	Mortgages	Total	m2 Real Estate	Mortgages	Total	m2 Real Estate	Mortgages	Total
Net interest income (expense)	(276)	423	147	(840)	35	(805)	-67.1%	NMF	NMF
Net fee and commission income	196	–	196	–	–	–	–	–	–
Net loss from foreign currencies	(145)	–	(145)	(51)	–	(51)	184.3%	–	184.3%
Other operating non-interest income	4,378	–	4,378	3,378	–	3,378	29.6%	–	29.6%
<b>Revenue</b>	<b>4,153</b>	<b>423</b>	<b>4,576</b>	<b>2,487</b>	<b>35</b>	<b>2,522</b>	<b>67.0%</b>	<b>NMF</b>	<b>81.4%</b>
Operating expenses	(2,381)	–	(2,381)	(2,029)	–	(2,029)	17.3%	–	17.3%
<b>Operating income before cost of credit risk</b>	<b>1,772</b>	<b>423</b>	<b>2,195</b>	<b>458</b>	<b>35</b>	<b>493</b>	<b>NMF</b>	<b>NMF</b>	<b>NMF</b>
Cost of credit risk	–	(219)	(219)	–	(32)	(32)	–	NMF	NMF
Net non-operating income	282	–	282	8	–	8	NMF	–	NMF
<b>Profit before Income tax benefit</b>	<b>2,054</b>	<b>204</b>	<b>2,258</b>	<b>466</b>	<b>3</b>	<b>469</b>	<b>NMF</b>	<b>NMF</b>	<b>NMF</b>
Income tax benefit (expense)	(307)	–	(307)	178	–	178	NMF	–	NMF
<b>Profit</b>	<b>1,747</b>	<b>204</b>	<b>1,951</b>	<b>644</b>	<b>3</b>	<b>647</b>	<b>171.3%</b>	<b>NMF</b>	<b>NMF</b>
Cost/income ratio	57.3%	–	52.0%	81.6%	–	80.5%			

Recognised other operating income of GEL 4.4 million for its pilot project, which includes revenues from sale of apartments and rentals, compared to other operating income of GEL 3.4 million in 2011.

Cash balance (comprising cash and cash equivalents and amounts due from credit institutions) of m2 Real Estate as of 31 December 2012 amounted to GEL 23.3 million.



#### Share in the Group's revenue\*

\*Excludes inter-segment eliminations.

The Affordable Housing business consists of the Bank's wholly owned subsidiary m2 Real Estate, which develops and sells affordable real residential apartments and also holds investment properties repossessed by the Bank from defaulted borrowers and manages those properties. With the aim to improve liquidity of these repossessed real estate assets and stimulate the Group's mortgage lending business capitalising on the market opportunity in the affordable housing segment in Georgia, the Group develops and leases such real estate assets through m2 Real Estate. m2 Real Estate outsources the construction and architecture works and focuses on project management and sales of apartments and mortgages through its well-established branch network and sales force, thus representing a synergistic business for the Group's mortgage business.

#### Highlights

- Total mortgage loans extended under pilot project of the Affordable Housing amounted to GEL equivalent of US\$4.1 million. Number of mortgages sold: 71
- Total mortgage loans extended under the second Affordable Housing project amounted to US\$6.9 million as of 31 December 2012. Number of mortgages sold: 113
- Drew down two tranches each in the amount of US\$5 million of the US\$20 million financing raised from FMO, Dutch Development Bank

#### Outlook

- Targeted IRR of 30%+
- Aiming to cash out in 2015 and discontinue business
- Three projects in pipeline with total buildable area c. 150,000 sq.m



#### Pilot project

Pilot project of 123 apartment building with a total buildable area of 15,015 square meters completed; 117 of the units pre-sold. The total sales from the pilot project amounted to US\$8.6 million.



#### Second project

Construction of a second project of 522 apartment building with a total buildable area of 63,247 square meters in progress. 227 pre-sold. The total sales from this project amounted to US\$18.2 million as of 31 December 2012.

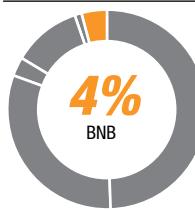
## BNB

### Financial performance

GEL thousands	Year end		
	31 Dec 2012	31 Dec 2011	Change
Net interest income	<b>12,074</b>	13,183	-8.4%
Net fee and commission income	<b>3,809</b>	2,028	87.8%
Net gain from foreign currencies	<b>5,306</b>	35,764	-85.2%
Other operating non-interest income	<b>68</b>	(15)	NMF
<b>Revenue</b>	<b>21,257</b>	<b>50,960</b>	<b>-58.3%</b>
Operating expenses	<b>(10,327)</b>	(13,321)	-22.5%
<b>Operating income before cost of credit risk</b>	<b>10,930</b>	<b>37,639</b>	<b>-71.0%</b>
Cost of credit risk	<b>(1,306)</b>	(1,398)	-6.6%
Net non-operating expense	<b>(443)</b>	(18,225)	-97.6%
<b>Profit before Income tax expense</b>	<b>9,181</b>	<b>18,016</b>	<b>-49.0%</b>
Income tax expense	<b>(2,367)</b>	(6,009)	-60.6%
<b>Profit</b>	<b>6,814</b>	<b>12,007</b>	<b>-43.2%</b>
Cost/income ratio	<b>48.6%</b>	26.1%	

In 2012, BNB reported good results attributed to strong growth in fee and commission income and decline in operating costs during the period. The performance of BNB in 2012 resulted in a ROAE of 16.4%, which was an increase against 4.1% as at 31 December 2010, but was a decrease against 35.4% as at 31 December 2011, having been affected by hyperinflation in Belarus and currency hedge. BNB's net loan book increased by 142.8% to GEL 117.3 million, while client funds amounted to GEL 105.2 million, an increase of 144.5% compared to 2011.

As at 31 December 2012, BNB's total assets were GEL 185.9 million, net loan book at GEL 117.3 million, and client deposits at GEL 105.2 million, representing 3.3%, 3.8% and 4.0% of the Group's total assets, loan book and client deposits, respectively.



### Share in the Group's revenue\*

\*Excludes inter-segment eliminations.

The Group's Belarus banking business is operated through its subsidiary BNB, which was one of the first privately owned commercial banks in Belarus, established in 1992. As of 31 December 2012, the Group owned a 79.99% stake in BNB. 19.99% of BNB is owned by International Finance Corporation. BNB offers retail and corporate banking services principally to SMEs. SMEs are defined as entities who have a total annual turnover of less than GEL 8.3 million (US\$5.0 million) or the equivalent, microloan clients and middle-income retail banking customers.

Through BNB, the Group provides retail banking and corporate banking services in Belarus.

### Highlights

- As of 31 December 2012, BNB was the 19th bank in Belarus by assets (2011: 23rd) and 13th by profit (2011: 20th)
- Increased revenues from trade finance operations by 54% to US\$0.7 million
- Stepped up plastic card issuance by 71% year-on-year to 20,000 cards outstanding as of 31 December 2012
- Signed micro, small and medium enterprises ("MSME") US\$ 8 million credit line facility with EBRD

**19<sup>th</sup>\***

Position in Belarus by assets

**13<sup>th</sup>**

Position in Belarus by profit

\* Market shares for BNB by NBRB.

# Principal Risk and Uncertainties

The following discussion sets forth certain risks and uncertainties that the Group believes are material. If any of the following risks actually occur, the Group's business, financial condition, results of operations or prospects could be materially affected. The risks and uncertainties described below may not be the only ones the Group faces. Additional risks and uncertainties, including those that the Group is currently not aware of or deems immaterial, may also result in decreased revenues, incurred expenses or other events that could result in a decline in the value of the Group's securities.

## Macroeconomic risks and political risks related to Georgia

### Difficult global economic conditions have had, and may continue to have, a material adverse effect on the Group

The Group conducts its operations mainly in Georgia, where most of its customers and assets are located. Nevertheless, the Group's business and performance are affected by global macroeconomic and market conditions. In 2008, the global economy entered the most severe downturn in 80 years, with the financial services industry facing unprecedented turmoil. A shortage of liquidity, limited availability of funding, pressure on capital, deteriorating asset quality and significant price volatility across a wide range of asset classes put financial institutions, including the Group under considerable pressure. Many developed economies entered into recession and growth slowed in many emerging economies, including Georgia.

The financial crisis was accompanied by a number of related developments, including an erosion of confidence in financial institutions, increased currency volatility, increased counterparty risk and the risk of systemic failures. Such circumstances have caused disruptions in financial markets worldwide, leading to liquidity and funding difficulties in the international banking system. Access to capital, the credit markets, FDI and other forms of liquidity was significantly impaired and the cost of financing for financial institutions increased considerably. As a result, the cost of borrowing in the wholesale debt markets increased for the Group, the debt capital markets were effectively closed or severely restricted to banks in emerging markets and certain international financial institutions owned by national governments, including the EBRD and the IFC, became the principal source of long-term funding for the Group. The financial crisis also had a significant adverse effect on the valuation of assets and the capital position of many financial institutions globally.

Although global markets showed signs of improvement in 2010 and in the first half of 2011, during the second half of 2011 and in 2012, there has been turmoil in the European banking system and a deterioration of sovereign credit of a number of European countries including Greece, Ireland, Italy, Spain, Portugal and Cyprus. In addition, during 2012 there were concerns that these countries may experience "double-dip" or prolonged recessions. These developments have created an unfavourable environment for the banking sector globally and in Georgia and could have a material adverse effect on the Group's business, financial condition and results of operations.

### Regional tensions could have an adverse effect on the local economy and the Group

Georgia, which is bordered by Russia, Azerbaijan, Armenia and Turkey, could be adversely affected by political unrest within its borders and in surrounding countries. In particular, Georgia has had ongoing disputes in the breakaway regions of Abkhazia and the Tskhinvali Region/South Ossetia and with Russia since the restoration of its independence in 1991. These disputes have led to sporadic violence and breaches of peace-keeping operations. Most recently, in August 2008, the conflict in the Tskhinvali Region/South Ossetia escalated as Georgian troops engaged with local militias and Russian forces that crossed the international border, and Georgia declared a state of war (the "2008 Conflict"). Although Georgia and Russia signed a French-brokered ceasefire that called for the withdrawal of Russian forces later that month, Russia recognised independence of the breakaway regions and Russian troops continue to occupy Abkhazia and the Tskhinvali Region/South Ossetia and tensions continue. In addition, relations between Georgia's neighbours, Azerbaijan and Armenia, remain tense and there are sporadic instances of violence between these two countries. Russia is opposed to the eastward enlargement of the North Atlantic Treaty Organisation, potentially including ex-Soviet republics, such as Georgia. The Georgian government has taken certain steps towards improving relations with Russia, however these have not currently resulted in any formal or legal changes in the relationship between the two countries. Any future deterioration or worsening of Georgia's relationship with Russia, including any major changes in Georgia's relations with Western governments and institutions, in particular in terms of national security, Georgia's importance to Western energy supplies, the amount of aid granted to Georgia or the ability of Georgian manufacturers to access world export markets, or a significant deterioration in relations between Azerbaijan and Armenia, may have a negative effect on the political and economic stability of Georgia, which could have an adverse effect on the Group.

**As most of the Group's businesses operate only within Georgia, the Group's success is dependent on a number of economic, political and other factors affecting Georgia that are beyond its control**

For the year ended 31 December 2012, 96.2% of the Group's total consolidated profit was derived from its business in Georgia. Therefore, macroeconomic factors relating to Georgia, such as GDP, inflation, interest and currency exchange rates, as well as unemployment, personal income and the financial condition of companies, have a material impact on loan losses, margins and customer demand for the Group's products and services, which materially affects the Group's business, financial condition and results of operations.

Georgia's main economic activities include tourism, transit services, agriculture, mining, metals, machinery and chemicals. According to the Geostat, the country's real GDP grew by 9.4% in 2006 and 12.3% in 2007 and, according to the Ministry of Finance of Georgia, this growth was largely based on strong inflows of FDI and robust spending by the Government of Georgia. However, the global economic downturn and the 2008 Conflict led to a decline in public spending and Georgia experienced a 57.9% reduction in FDI in 2009, compared to 2008. Real GDP in Georgia declined by 3.8% in 2009 compared with growth of real GDP by 2.3% in 2008 due to the global economic crisis, which led to deterioration in the employment market in Georgia and, in turn, contributed to a decrease in loans and a slowdown in the rate of growth of deposits in the Georgian banking sector. In addition, the Georgian banking sector began to experience a shortage of liquidity in the second half of 2008, which continued into the first half of 2009, increasing competition for retail deposits.

The economic slowdown in Georgia reduced the growth rate of the Group's portfolio of retail and corporate loans. This in turn affected the Group's net fee and commission income (and, to a certain extent, the Group's net interest income, although net interest income was predominantly affected by a reduction in the size of the Group's securities portfolio). Moreover, financing costs increased due to both the limited availability of funding on the inter-bank market, mainly driven by credit risk aversion, and increasing interest rates on bank deposits resulting from increasing competition in the deposit market, which also had a negative impact on the net interest income earned by the Group. In addition, the quality of the Group's loan portfolio deteriorated as a result of the economic slowdown, which resulted in an increase in the Group's loans past due more than 90 days. NPLs, defined as loans past due more than 90 days and any additional losses estimated by the management declined from GEL 117.6 million at 31 December 2010 to GEL 100.3 million as at 31 December 2011 and then increased to GEL 126.3 million as at 31 December 2012. FDI grew by 37.2% to US\$ 1.1 billion in 2011 from 2010 and declined by 22.6% to an estimated US\$ 865.2 million in 2012. Although the Georgian economy showed signs of improvement in 2010, 2011 and 2012, with real GDP growth of 6.3% in 2010, 7.2% in 2011, there can be no assurance that the recovery will continue or that there will not be a further deterioration in Georgia's economy.

Market turmoil and economic deterioration in Georgia could also have a material adverse effect on the liquidity, businesses or financial condition of the Group's borrowers, which could in turn, increase the Group's NPL ratios, impair its loans and other financial assets and result in decreased demand for the Group's products. In such an environment, consumer spending may decline and the value of assets used as collateral for the Group's secured loans, including real estate, could also decrease significantly which could reduce recoveries on defaulting loans. Any of these conditions could have a material adverse effect on the Group's business, financial condition and results of operations.

In addition, the Georgian economy is highly dollarised. Prior to 2008, the dollarisation rate of the banking system (defined as foreign currency deposits as a share of total deposits) had declined with foreign currency deposits accounting for approximately 64.4% of all client deposits as at 1 January 2008. As a result of the combined effects of the 2008 Conflict and the global financial crisis, however, the dollarisation rate increased to approximately 73.6% as at 1 January 2009, although it has since decreased to approximately 68.8% as at 1 January 2010, 67.0% as at 1 January 2011, 59.2% as at 1 January 2012 and increased to 63.8% as at 1 January 2013. Although the NBG has adopted measures to support the development of Georgia's domestic money markets, the dollarisation rate could adversely impact on the effectiveness of the implementation of the NBG's monetary and exchange rate policies, which could negatively impact the purchasing power of the Lari, restrict future growth in the GDP of Georgia and depress Georgia's investment climate. Any of these effects could, in turn, have a material adverse effect on the Georgian economy and therefore an adverse effect on the Group.

**Instability or a lack of growth in the domestic currency market may have an adverse effect on the development of Georgia's economy and, in turn, have an adverse effect on the Group**

Although the Lari is a fully convertible currency, there is generally no market outside Georgia for the exchange of Lari. A market exists within Georgia for the conversion of Lari into other currencies, but it is limited in size. According to the NBG, in 2012, the total volume of trading turnover in the Lari-US Dollar and Lari-Euro markets (excluding activities of the NBG) amounted to US\$ 14.4 billion and €5.0 billion, respectively. According to the NBG, the NBG had US\$ 2.8 billion in gross official reserves as at 31 December 2011 and US\$ 2.9 billion as at 31 December 2012. While the Government of Georgia has stated that these reserves will be sufficient to sustain the domestic currency market in the short term, a lack of growth of this currency market may hamper the development of Georgia's economy, which could have a material adverse effect on the businesses of the Group's corporate customers and, in turn, a material adverse effect on the Group.

## Performance: Principal Risks and Uncertainties continued

In addition, a lack of stability in the currency market may adversely affect Georgia's economy. There was significant instability in the Lari to US dollar exchange rate following the Russian financial crisis of August 1998 and again following the 2008 Conflict. In November 2008, the NBG devalued the Lari by 16.1%, a measure aimed at alleviating the negative impact of the global financial crisis on the Georgian economy. While the Lari generally appreciated against the US dollar and other major international currencies from 2001 to 2008, the Lari then generally depreciated against the US dollar and other major international currencies until April 2011, since then the exchange rate has remained stable. The Lari/US dollar exchange rate was 1.7728 as at 31 December 2010, 1.6703 as at 31 December 2011 and 1.6567 as at 31 December 2012. The ability of the Government of Georgia and the NBG to limit any volatility of the Lari will depend on a number of political and economic factors, including the NBG's and the Government's ability to control inflation, the availability of foreign currency reserves and FDI and other currency inflows. Any failure to do so, or a major depreciation or further devaluation of the Lari, could adversely affect Georgia's economy. According to the information provided by Geostat, annual inflation in Georgia, as measured by the end-of-period CPI in Georgia was 2.0% in 2011 and 11.2% in 2010. Inflation continued to rise in the first half of 2011, reaching 14.3% at 31 May 2011, but then decreased to 2.0% at 31 December 2011. This trend continued throughout 2012 with inflation turning into 1.4% deflation at 31 December 2012. There is no guarantee that the country will continue to remain unaffected by global increases in food prices. High and sustained inflation could lead to market instability, a financial crisis, a reduction in consumer purchasing power and erosion of consumer confidence. On the other hand, deflation, whilst increasing the purchasing power of the Lari, can adversely affect foreign investment and the Group's profitability in its lending activities. Any of these events could lead to a deterioration in the performance of Georgia's economy and negatively affect the businesses of the Group's customers which could, in turn, have an adverse effect on the Group.

### **Political and governmental instability in Georgia could have a material adverse effect on the local economy and the Group**

Since the restoration of its independence in 1991, Georgia has experienced an ongoing substantial political transformation from a constituent republic in a federal socialist state to an independent sovereign democracy.

At the most recent Georgian Parliamentary elections (which were held on 1 October 2012) the Georgian Dream coalition won the election by a majority of seats. The Georgian Dream party is generally seen to be business and investor friendly and to date, has implemented economic and fiscal policies which have generally been designed to liberalise the Georgian economy. The Georgian Dream coalition is led by Bidzina Ivanishvili, who was officially approved by the Parliament of Georgia (the "Parliament") as the country's new Prime Minister on 25 October 2012. Although the Georgian Dream Coalition won the 2012 Parliamentary elections and Bidzina Ivanishvili is the Prime Minister

and head of government, the leader of the United National Movement Party, Mikheil Saakashvili, is President of Georgia and head of state. Pursuant to the provisions of Georgia's constitution (the "Constitution"), the Georgian President currently has the ability to veto legislation adopted by the Parliament. Georgia faces several challenges, one of which is the need to implement further economic and political reforms. However, there can be no assurance that these business and investor friendly reforms will continue or will not be reversed or that such reforms and economic growth will not be hindered as a result of any changes affecting the continuity or stability of the coalition government or as a result of a rejection of reform policies by the President, the Parliament or otherwise.

Mikheil Saakashvili has served as President of Georgia for two terms, having first been elected in January 2004. The next presidential elections are scheduled to be held in October 2013. However, pursuant to the provisions of the Constitution, President Saakashvili cannot stand for a third term in office. Should any protests or criticism arise in relation to the conduct or outcome of the 2013 Presidential election this may lead to political instability or disruption within Georgia.

Additionally, on 15 October 2010, the Parliament approved amendments to the Constitution which are intended to enhance the primary governing responsibility of the Parliament, increase the powers of the Prime Minister and reduce the powers of the Presidency. It is currently anticipated that the majority of these amendments to the Constitution will become effective after the 2013 Presidential election. However, although in March 2013 the Parliament has unanimously adopted certain amendments to the constitution thus limiting the powers of the President, there can be no assurance that the proposed favourable reforms in the healthcare and insurance business will continue, will not be reversed or will not otherwise be hindered. There can be no assurance that changes to Georgian Parliamentary, Presidential or Prime Ministerial powers will not create political disruptions or political instability or otherwise negatively affect the political climate in Georgia.

The Georgian Dream coalition government is currently in the process of preparing and finalising a range of new initiatives, including amendments to the Labour Code, anti-monopoly regulations, court system and changes to the regulation of the healthcare sector. The Group sees its healthcare and insurance business as one area of future growth for the Group. Current planned healthcare reform significantly increases the market available to the Group's current and proposed activities.

Changes in governmental policy, including changes in the implementation or approach of previously announced government initiatives, could have a material adverse affect on the Group's business, financial condition, results of operations and prospects.

### **The Group may experience increases in its income taxes**

During the three years ended 31 December 2012, the corporation income tax rate in Georgia was 15%. This tax rate is generally lower than the tax rate applicable to other of the Group's peer companies, particularly

those operating in more developed Western countries. Furthermore, by virtue of the Economic Liberty Act passed by Parliament in July 2011 which enters into force on 1 January 2014 subject to certain exceptions, referenda are required to be held before raising taxes and tax rates. However, no assurance can be given that there will not in the future be an increase in corporate income tax in Georgia. Any significant increase in the rate of corporate income tax in Georgia or other changes in taxation policy could have a material adverse effect on the Group's business, financial condition and results of operations.

## Risks relating to the Group's lending activities

### The Group may not be able to maintain the quality of its loan portfolio

The quality of the Group's loan portfolio is affected by changes in the creditworthiness of its customers, the ability of customers to repay their loans on time, the statutory priority of claims against customers and the Group's ability to enforce its security interests on customers' collateral should such customers fail to repay their loans and whether the value of such collateral is sufficient to cover the full amounts of those loans. In addition, the quality of the Group's loan portfolio may deteriorate due to various other reasons, such as any negative developments in Georgia's economy resulting in the financial distress or bankruptcy of the Group's customers or the unavailability or limited availability of credit information concerning certain customers, and other factors, such as a failure of the Group's risk management procedures or a rapid expansion of the Group's loan portfolio. For example, during 2008 and 2009, the Group's loan book quality was negatively affected by the economic slowdown in Georgia, Ukraine and Belarus, as well as by the 2008 Conflict. The Group's loan impairment charges were to GEL 39.7 million in 2012 compared to GEL 23.5 million in 2011 and GEL 44.1 million in 2010. Also, as at 31 December 2012, 2011 and 2010, loans past-due more than 90 days accounted for 2.6%, 3.2% and 4.6% of total gross loans, respectively. NPLs accounted for 3.9% of gross loans as at 31 December 2012, 3.7% as at 31 December 2011 and 4.6% as at 31 December 2010. Loans that would otherwise be overdue or impaired whose terms (including as to principal and interest payment) have been renegotiated due to the borrower's existing or possible inability to pay ("Renegotiated Loans") accounted for 3.2% of total gross loans as at 31 December 2012 as compared to 4.5% and 10.9% as at 31 December 2011 and 2010, respectively. *For more information regarding the credit quality of Renegotiated Loans, see "The Group's risk management methods may provide ineffective at mitigating credit risk."* Although, the Board does not believe that there is a material risk that the Group's loan portfolio quality will deteriorate in the next 12 months, there can be no assurance that in the longer term the Group's loan portfolio quality will not deteriorate and that the Group's loan impairment charges will not increase, which could, in turn, have an adverse effect on the Group's business, financial condition and results of operations.

The Group's loan portfolio for its corporate banking segment is highly concentrated, with the Group's top ten corporate borrowers accounting for 17.4% of the Group's total loan portfolio as at 31 December 2012 (gross of allowance for impairment). To the extent that the Group grows its loan portfolio by entering into additional arrangements with existing counterparties, it will increase its credit and general counterparty risk with respect to those counterparties.

### Collateral values may decline

As at 31 December 2012, the Group held collateral against gross loans amounting to GEL 2,789.3 million, corresponding to 87.1% of the Group's total gross loans. The main forms of collateral taken by the Group in its corporate lending are charges over real estate, equipment, inventory and trade receivables. The main form of collateral taken by the Group in its retail lending is a mortgage over residential property. In respect of mortgage loans which are secured by real estate, the Group imposes a loan-to-value (based on a liquidation value of the collateral) ratio of between 60% and 90% at the time the loan is advanced, depending on the value of the collateral. Downturns in the residential and commercial real estate markets or a general deterioration of economic conditions in the industries in which the Group's customers operate, such as occurred during 2008 and 2009, may result in illiquidity and a decline in the value of the collateral securing the Group's loans, including a decline to levels below the outstanding principal balance of those loans.

In addition, declining or unstable prices of collateral in Georgia may make it difficult for the Group to accurately value collateral held by it. If the fair value of the collateral held by the Group declines significantly in the future, the Group could be required to record additional provisions and could experience lower than expected recovery levels on collateralised loans past due more than 90 days which could, in turn, have a material adverse effect on the Group.

### Significant changes or volatility in the Group's net interest margin could have an adverse effect on the Group

The Group derives the majority of its total net income from net interest income. As a result, the Group's operations are affected by fluctuations in its net interest margin. In particular, the Group's banking operations depend on the management of key factors which affect the Group's net interest margin, such as interest rates, competition for loans and deposits, customer demand and costs of funding. These key factors are influenced by factors beyond the Group's control, such as global and local economic conditions, the resources of the Group's competitors and consumer confidence. Interest rates are highly sensitive to many factors beyond the Group's control, including monetary policies and domestic and international economic and political conditions and the reserve policies of the NBG.

## Performance: Principal Risks and Uncertainties continued

A mismatch of interest-earning assets and interest-bearing liabilities in any given period resulting from changes in any of the key factors outlined above, or otherwise, could reduce the Group's net interest margin. The Group's NIM was 7.9%, 7.8% and 8.8% in the years ended 31 December 2012, 2011 and 2010, respectively. The slight increase in the Group's NIM in 2012 as compared to 2011 was due to the overall decrease of the Group's cost of funding from 8.0% in 2011 to 7.3% in 2012, supported by a decrease in the proportion of Lari denominated customer deposits within total customer deposits in the second half of 2012 in particular. Any reduction in the Group's NIM caused by changes in the key factors outlined above otherwise could have a material adverse effect on the Group's net interest income, which could, in turn, have a material adverse effect on the Group.

In addition, any increase in interest rates may result in an increase in the instalment amounts paid by the Group's customers. Such an increase may result in difficulties related to the repayment of the assumed loans, which in turn may lead to a decrease in the quality of the Group's loan portfolio and an increase in impairment provisions for loans extended to the Group's customers, which could have a material adverse effect on the Group's business, financial condition and results of operations.

### **Currency fluctuations have affected, and may continue to affect, the Group**

A substantial portion of the total assets of the Group, especially its loan portfolio (67.9% of its gross loans to customers as at 31 December 2012), is denominated in foreign currencies, primarily US Dollars, while the majority of customers who have their loans denominated in foreign currencies earn their income in Lari. Those customers are usually not protected against the fluctuations of the exchange rates of the Lari against the currency of the loan. Consequently, any depreciation of the Lari against the currency of the loan may result in difficulties in repayment of the loans, which may lead to a decrease in the quality of the Group's loan portfolio and an increase in impairment provisions for loans extended to the Group's customers, which may have a material adverse effect on the Group's business, financial condition and results of operations.

In addition, the Group's operations are affected by the Lari to Belarusian Rouble exchange rates as these affect the value of the Group's equity interests in BNB, its Belarusian subsidiary, on a consolidated basis.

Depreciation of the Belarusian Rouble against the Lari has the effect of reducing BNB's contribution to the Group's consolidated capital. In May 2011, the Belarusian Rouble was devalued by 39.5% as compared to its value as at 30 April 2011, as measured against the US Dollar. As a result, the regulatory capital of BNB decreased below the minimum regulatory capital required to accept retail deposits (being €25 million, as required by the National Bank of Republic of Belarus). In the second half of 2011, the Belarusian Rouble depreciated further, as measured against the US dollar, and declined another

40.6% between 30 June 2011 and 31 December 2011. Accordingly, the regulatory capital of BNB decreased to €14.6 million (GEL 31.6 million) as at 31 December 2011. As at 1 January 2013, the regulatory capital of BNB was €17.3 million (GEL 37.8 million). The NBRB has granted a temporary waiver of the minimum regulatory capital requirement until 1 January 2014. The NBRB has also set a limit on the amount of deposits from individuals at GEL 49.5 million (which is the value of deposits from individuals of BNB as at 1 February 2013) until BNB regulatory capital reaches minimum required level of €25 million. As at 31 December 2011, as a result of the devaluation of the Belarusian Rouble, the Group recognised a write down of GEL 23.4 million, representing the full amount of BNB's goodwill.

Any subsequent devaluation of the Belarusian Rouble could result in further declines in BNB's regulatory capital. Although the Group seeks to minimise its open foreign currency positions through limits on the Group's foreign currency positions in accordance with NBG regulations and through swap agreements, there can be no assurance that these measures will protect against foreign exchange risks since any additional depreciation of the Belarusian Rouble may lead to further erosion of the Group's share capital and pressure on its capital adequacy ratios. The Group is subject to counterparty risk in respect of its swap agreements (including its currency swap agreement with the NBRB), as the Group's counterparties may not honour their obligations under the relevant swap agreement.

If the Lari exchange rate against the US dollar or the Belarusian Rouble exchange rate against the Euro fluctuates, or any of the Group's counterparties default on their obligations, this could lead to the Group suffering losses which could, in turn, have a material adverse effect on the Group's business, financial condition and results of operations.

### **The Group's risk management methods may prove ineffective at mitigating credit risk**

Losses relating to credit risk may arise if the risk management policies, procedures and assessment methods implemented by the Group to mitigate credit risk and to protect against credit losses prove less effective than expected. The Group employs qualitative tools and metrics for managing risk that are based on observed historical market behaviour. These tools and metrics may fail to predict future risk exposures, especially in periods of increased volatility or falling valuations or in periods in which there is a rapid expansion of the Group's loan portfolio. In addition, even though the Group requires regular financial disclosure by its corporate customers', customer financial statements may not always present a complete and accurate picture of each customer's financial condition. Furthermore, some of the Group's corporate customers may not have extensive or externally-verified credit histories, and their accounts may not be audited by a reputable external auditor. Therefore, notwithstanding the Group's credit risk evaluation procedures, the Group may be unable to evaluate effectively the current financial condition of each prospective corporate borrower and to evaluate the ability

of such corporate borrower to repay its loans when due. Similarly, the financial condition of some private individuals transacting business with the Group is difficult to assess and predict, as some retail borrowers have no or very limited credit history. Accordingly, the risk management systems employed by the Group may prove insufficient in measuring and managing risks and this may have a material adverse effect on the Group's business, financial condition and results of operations.

## Additional risks arising principally from the Group's banking activities

### The Group faces liquidity risk

The Group becomes exposed to liquidity risk when the maturities of its assets and liabilities do not coincide. Liquidity risk is inherent in banking operations and can be heightened by a number of factors, including an over-reliance on, or an inability to access, a particular source of funding, changes in credit ratings or market-wide phenomena such as financial market instability and natural disasters. The Group seeks to manage its liquidity risk by, among other things, maintaining a diverse funding base comprising short-term sources of funding (including retail and corporate customer deposits, inter-bank borrowing and borrowing from the NBG) and longer-term sources of funding (including borrowing from international credit institutions, sales and purchases of securities and long-term debt securities). The Group's current liquidity may be affected by unfavourable financial market conditions. If assets held by the Group in order to provide liquidity become illiquid or their value drops substantially, the Group may therefore be required, or may choose, to rely on other sources of funding to finance its operations and expected future growth. However, there is only a limited amount of funding available on the Georgian inter-bank market and the Group's recourse to other funding sources may pose additional risks, including the possibility that other funding sources may be more expensive and less flexible. In addition, the Group's ability to access such external funding sources is directly connected with the level of credit lines available to the Group, and this in turn is dependent on the Group's financial and credit condition, as well as general market liquidity.

As at 31 December 2012, 2011 and 2010, 87.7%, 92.7%, and 92.8%, respectively, of the Group's amounts due to customers had maturities of one year or less while 48.2%, 55.6% and 48.3%, respectively, were payable on demand. As at the same dates, the Group's ratio of net loans to amounts due to customers was 114.8%, 95.7%, and 116.8%, respectively. In terms of current and short-term liquidity, the Group is exposed to the risk of unexpected, rapid withdrawal of deposits by its customers in large volumes. Circumstances in which customers are more likely to rapidly withdraw deposits in large volumes include a severe economic downturn, a loss in consumer confidence, an erosion of trust in financial institutions, or a period of social, economic or political instability. By way of example, the Group experienced a higher than usual volume of customer withdrawals in the period following the 2008 Conflict. See *"Political and governmental instability in Georgia could have an adverse effect on the local economy*

*and the Group"*. If a substantial portion of the Group's customers rapidly or unexpectedly withdraw their demand or term deposits or do not roll over their term deposits upon maturity, this could have a material adverse effect on the Group.

### The Group is subject to certain regulatory ratios

The Bank, like all regulated financial institutions in Georgia, is required to comply with certain capital adequacy and regulatory ratios set by the NBG. Although in the past, the Bank's investments to equity and investment plus fixed assets to equity financial ratios have been below the level set by the NBG, the NBG confirmed on 31 December 2009 that it would not impose any sanctions on the Bank as a result and the Bank has been in compliance with both of these financial ratios since February 2011.

In December 2010, the Basel Committee on Banking Supervision published the Basel III rules setting out certain changes to capital requirements applicable to banks. Implementation of the new, combined regulation based on Basel II and Basel III takes place at a national level, the NBG is currently in the process of implementing Basel II and Basel III in Georgia. On 17 January 2013, the NBG published a draft regulation for capital adequacy based on Basel II and Basel III, which makes adjustments to certain Basel II and Basel III rules, including those relating to foreign currency additional risk weights, specific measurements and risk estimates. The Group had expected that the Basel III requirements are phased in over a period of time commencing in April 2013. However, the NBG has notified the Bank about the delay in the implementation of Basel II and Basel III until 1 January 2014. The NBG is expected to publish an updated implementation schedule in due course. As the implementation of Basel II and Basel III will be the subject of rules that have yet to be adopted in Georgia, the Group cannot predict the impact such rules will have on the Group's overall capital requirements.

In addition, BNB is licensed by the NBRB and is required to comply with certain capital adequacy ratios and minimum share capital requirements set by the NBRB. Although BNB has the minimum level of regulatory capital required by NBRB to conduct banking operations in Belarus (the minimum level for this purposes is set at the equivalent of €5 million and, as at 31 December 2012, the regulatory capital of BNB was €17.3 million), BNB has not had the minimum level of regulatory capital required by NBRB in order to hold deposits from individuals (set at the equivalent of €25 million for this purpose) since May 2011. Although BNB has received a temporary waiver effective until 1 January 2014 in respect of this breach, there is no assurance that BNB will be able to comply with the minimum level of regulatory capital required by NBRB by 1 January 2014, or that it will be able to obtain a further waiver from the NBRB thereafter. For further information see *"Currency fluctuation have affected, and may continue to affect, the Group"*. If BNB's level of regulatory capital remains below the minimum level required by the NBRB after the temporary waiver expires and no new waiver is obtained, the NBRB may revoke BNB's licence to accept retail deposits. As at 31 December 2012, BNB had GEL 49.7 million in deposits from individuals, representing 1.9% of the Group's total customer deposits and 1.1% of total liabilities.

Save for BNB not having the minimum level of regulatory capital required by the NBRB in order to hold retail deposits, the Group is not in breach of any applicable capital adequacy or regulatory ratios and the Board believes that the Group overall has adequate capital for at least the next 12 to 18 months. However, the Group's ability to comply with applicable capital adequacy and regulatory ratios could be affected by a number of factors, some of which are beyond the Group's control, including:

- an increase of the Bank's risk-weighted assets;
- the Group's ability to raise capital;
- losses resulting from a deterioration in the Group's asset quality, a reduction in income levels, an increase in expenses or a combination of all of the above;
- a decline in the values of the Group's securities portfolio;
- changes in accounting rules or in the guidelines regarding the calculation of the capital adequacy ratios; and
- increases in minimum capital adequacy ratios imposed by the NBG.

Failure to maintain the minimum capital adequacy and other regulatory ratios may have a material adverse effect on the Group. Moreover, a breach of regulatory requirements relating to the minimum capital adequacy and other regulatory ratios may result in entities in the Group being subject to regulatory or administrative sanctions, which could impact the Group's ability to conduct its business, result in an increase in the operating costs of the Group and loss of reputation which could have a material adverse effect on the Group's financial condition.

### **The Group's businesses are subject to substantial regulation and oversight and future changes in regulation, fiscal or other policies are unpredictable**

Currently, the Bank is required to comply with Georgian banking regulations. In addition to mandatory capital adequacy ratios, the NBG is authorised to set lending limits and other economic ratios in Georgia, with which the Bank is required to comply. Under Georgian banking regulations, the Bank is required to, among other things, comply with minimum reserve requirements and mandatory financial ratios and file periodic reports. In addition to its banking operations, the Group also provides other regulated financial services and offers financing products, including brokerage and pension fund operations, as well as insurance and healthcare products through its insurance and healthcare subsidiary and services that are subject to governmental supervision. Additionally, the business, financial condition and results of operations of the Group's activities in Belarus are affected by legal regulations, instructions and recommendations, including those issued by the NBRB and the NBG, including those which seek to implement Basel III into national law. See "*The Group is subject to certain regulatory ratios*".

Future changes in regulation, fiscal or other policies are unpredictable and there is often a delay between the announcement of a change and the publication of detailed rules relating to such change. For example, the NBG has indicated that it is considering introducing a new liquidity framework in Georgia but has yet to confirm the details or

timing for the implementation of such liquidity framework. There can be no assurance that the current regulatory environment in which the Group operates will not be subject to significant change in the future, including change as a result of a change in government in Georgia or Belarus, or that the Group will be able to comply with any or all resulting regulations. See "*Political and governmental stability in Georgia could have an adverse effect on the local economy and the Group*".

### **The Group is subject to operational risk inherent in its business activities**

The Group is subject to the risk of incurring losses or undue costs due to the inadequacies or failure of internal processes or systems or human error, or from errors made during the execution or performance of operations, clerical or record-keeping errors, business disruptions (caused by various factors such as software or hardware failures and communication breakdowns), failure to execute outsourced activities, criminal activities (including credit fraud and electronic crimes), unauthorised transactions, robbery and damage to assets.

Although the Board believes that the Group's risk management policies and procedures (which are designed to identify and analyse relevant risks to the Group's business, prescribe appropriate limits to various risk areas and monitor the level and incidence of such risks on an on-going basis) are adequate and that the Group is currently in compliance in all material respects with all laws, standards and recommendations applicable to the Group, any failure of the Group's risk management system to detect unidentified or unanticipated risks, or to correct operational risks, or any failure of third parties adequately to perform outsourced activities could have a material adverse effect on the Group's business, financial condition and results of operations.

### **Risks affecting the Group's non-banking activities**

The Group's insurance subsidiary, Aldagi BCI, is subject to the risks inherent in the insurance industry

Aldagi BCI, operates in the property and casualty, life and health insurance industry. In the ordinary course of business, Aldagi BCI seeks to reduce losses that may arise from catastrophes or other events through reinsurance. Under such reinsurance arrangements, reinsurers assume a portion of the losses and related expenses, however, Aldagi BCI remains liable as the direct insurer on all risks reinsured. Consequently, ceded reinsurance arrangements do not eliminate Aldagi BCI's obligation to pay under its insurance policy for losses insured, which could cause a material increase in Aldagi BCI's liabilities and a reduction in its profitability. Moreover, Aldagi BCI is subject to its reinsurers' credit risk and solvency and their willingness to make payments under the terms of reinsurance arrangements with respect to its ability to recover amounts due from them.

Although Aldagi BCI adheres to strict reinsurance policies and periodically evaluates the financial condition of its reinsurers to minimise its exposure to significant losses from reinsurer insolvencies, reinsurers may become financially unsound by the time their financial obligations become due. The inability of any reinsurer to meet its financial obligations to Aldagi BCI could negatively impact Aldagi BCI's financial condition and results of operations. In addition, the availability, amount and cost of reinsurance depend on general market conditions which may fluctuate. Reinsurance may not be available to Aldagi BCI at commercially reasonable rates, or at all, and any decrease in the amount of Aldagi BCI's reinsurance will increase its risk of loss.

In accordance with industry practices and accounting regulatory requirements, Aldagi BCI establishes reserves for reported claims, incurred but not reported claims and unearned premiums. Reserves do not represent an exact calculation of liability, but instead represent estimates of what the ultimate settlement and administration of claims will cost based on an assessment of facts and circumstances then known, review of historical settlement patterns, estimates of trends in claims severity, frequency of claims, legal theories of liability and other factors. There can be no assurance that actual claims will not materially exceed its claims reserves and have a material effect on its financial condition and results of operations.

#### **The Group's real estate subsidiary, m2 Real Estate, is subject to the risks of developing and selling real estate**

The Group's real estate subsidiary m2 Real Estate, is primarily engaged in developing affordable residential properties for sale and rent. Real estate property investments are subject to varying degrees of risk which affect the level of income from the value of properties including:

- changes in the Georgian economic climate;
- local conditions such as a surplus of similar properties or a reduction in demand for the property;
- the attractiveness of the property to tenants and purchasers;
- occupancy rates and the ability to collect rent from tenants;
- laws, governmental regulations, including environmental regulation, tax laws and insurance; and
- acts of nature, such as earthquakes, floods and other extreme weather events that may damage the property.

In addition, m2 Real Estate's projects are subject to the general risks associated with construction and development, including:

- cost overruns due to increased material, labour or other costs, which could make completion of the project unprofitable;
- the inability to obtain, or delays in obtaining, required zoning, land-use, building, occupancy, and other governmental permits and authorisations, which could result in increased costs and could require m2 Real Estate to abandon a project entirely; and
- m2 Real Estate may be unable to complete construction and leasing of a property on schedule.

Any of these factors could have a material adverse effect on the financial condition and operating results of m2 Real Estate which may have an adverse effect on the Group's financial condition and results of operations.

#### **Other risks affecting the Group**

##### **The Group may not successfully implement its strategy**

The Group aims to achieve long-term sustainable growth and profitability through a secure, modern and universal banking model, as well as to maintain and enhance its leading market position in Georgia. In addition, the Group's strategy is to diversify its business through the addition of businesses that have strong synergies with its banking operations. Furthermore, the Bank is concentrating on the Georgian market and the Bank's subsidiary, Joint Stock Company BG Capital ("BG Capital"), has exited from its brokerage operations in Ukraine and Belarus. In addition, the Group intends to exit from its other non-core operations, including through the sale of Liberty Consumer and its interest in BNB. The Group may seek to pursue selective acquisitions in Georgia.

There can be no assurance that the Group will be able to achieve its major strategic objectives, including in respect of its synergistic businesses, such as insurance and healthcare, which may be affected by market conditions, potential legal and regulatory impediments and other factors, or that it will be able to exit from its non-core operations at a satisfactory price, or at all. Any failure by the Group to achieve its strategic objectives could have a material adverse impact on the Group's reputation, business, financial condition and results of operations.

#### **The Group faces competition**

In recent years the Georgian banking sector has become increasingly competitive. According to the NBG, as at December 2012 there were 20 commercial banks, of which 18 are foreign controlled. The Group competes with a number of these banks, including TBC Bank, ProCredit Bank, Bank Republic and VTB Georgia. In particular, as ProCredit Bank has a large market share in respect of SME and micro finance loans, the Group faces competition from ProCredit Bank in relation to SME and micro financing in Georgia. TBC Bank and Bank Republic are the Bank's principal competitors in the corporate sector. In addition, both the mortgage market and the market for the provision of financial services to high net worth individuals are highly competitive in Georgia, with some competitors in the mortgage market implementing aggressive pricing policies in order to retain or build their market share. Additionally, in Belarus, the Group competes with a wide range of local (including state-owned) and international banks.

There can be no assurance that the current regulatory environment in which the Group operates in respect of competition and anti-monopoly matters will not be subject to significant change in the future. Anti-monopoly matters are currently handled by the NBG. However, as part of the Georgian Government's anti-monopoly policies, it may, in the future, seek to legislate or regulate competition and

anti-monopoly matters in the Georgian banking industry and as part of any such changes, it is possible that anti-monopoly regulation could be enforced by a governmental agency other than NBG. The Group cannot predict whether Parliament will seek to do this, or if they did, what such laws or regulations would be. In addition, the Group cannot predict whether it would be able to comply with any or all such laws or regulations.

In addition, although there are currently no anti-monopoly regulations in Georgia that establish market share limits, there can be no assurance that such anti-monopoly limitations will not be introduced in Georgia in the future. Given the current high market share maintained by the Group, the introduction of any anti-monopoly restrictions may have an effect on the growth rates of the Group, restrict the Group's ability to make future acquisitions, or lead to the Group being compulsorily required to sell some of its assets or exit or reduce business areas.

Increased competition may have a negative impact on the Group's ability to sustain its margin and fee levels, particularly if the Group's competitors possess greater financial resources (especially in the case of banks with foreign capital investment or banks which are branches of non-resident foreign banks, by way of access to funding from foreign capital or their parent entity), access to lower-cost funding and a broader offering of products than the Group, or if the Group's competitors merged to significantly enhance their financial resources, access to funding and product offerings. Unlike most of its competitors, the Group has a relatively wide shareholder base and does not have an international financial institution as a majority shareholder. In 2008 and 2009, the Group's financing costs increased (which in turn had a negative impact on the net interest income earned by the Group) due to, among other things, increasing interest rates on bank deposits resulting from increasing competition in the deposit market. In addition, increasing competition could lead to significant pressure on the Group's market share. Increasing competition in the banking industry has already led to and may, in the future, continue to lead to increased pricing pressures on the Group's products and services, which could have a material adverse effect on the Group's business financial condition and results of operations.

### **The Group depends on its key management and qualified personnel**

The Group's current senior management team includes a number of persons that the Board believes contribute significant experience and expertise in the banking and other industries in which the Group operates. The Group's ability to continue to retain, motivate and attract qualified and experienced banking and management personnel is vital to the Group's business. There can be no assurance that the Group will be able to successfully recruit and retain the necessary qualified personnel. The loss or diminution in the services of members of the Group's senior management team or an inability to recruit, train or retain necessary personnel could have a material adverse effect on the Group.

### **The Group's insurance policies may not cover, or fully cover, certain types of losses**

The Group generally maintains insurance policies covering its assets, operations and certain employees in line with general business practices in Georgia. The Group seeks to insure against a range of risks including fire, lightning, flooding, theft, vandalism and third-party liability. The Group also maintains Bankers' Blanket Bond and directors' and officers' liability insurance. However, there can be no assurance that all types of potential losses are insured or that policy limits would be adequate to cover them. Any uninsured loss or a loss in excess of insured limits could adversely affect the Group's existing operations and could have an adverse effect on the Group's financial condition and results of operations.

### **The Group faces certain risks associated with conducting international operations**

The Group has historically made investments in Ukraine and Belarus. The Group's financial results in 2009 were adversely affected by a goodwill write-down in the amount of GEL 73.1 million, predominantly due to the write-off of the entire goodwill associated with BG Bank, as a result of a weak economic environment in Ukraine and high loan and finance lease receivables impairment charges in respect of BG Bank in 2008 and 2009. In February 2011, the Group disposed of its 80% interest in BG Bank. The Group's financial results in 2011 were adversely affected by a goodwill write down in the amount of GEL 23.4 million, due to the write off of the entire goodwill associated with BNB, as a result of a material devaluation of the Belarusian Rouble. *For further information, see "Currency fluctuations have affected and may continue to affect the Group".*

As part of its revised strategy to concentrate on the Georgian market the Group disposed of an 80% equity interest in BG Bank (in respect of which the remaining GEL 7.6 million (US\$ 4.6 million) instalment of the purchase price has been fully provisioned and written off as of 31 December 2012. The Group will continue to seek to exit from its international operations (including its interest in BG Bank and, in due course, BNB) at an appropriate time. While it holds these assets, the Group will continue to be subject to risks relating to these operations including certain political and economic risks, compliance risks and foreign currency exchange risks, as well as the risk of failure to market adequately to potential customers in other countries. Any failure to manage such risks may cause the Group to incur increased liabilities which could have a material adverse effect on the Group's business, financial condition and results of operations.

**If the Group fails to comply with any applicable regulations relating to, or the Group is associated with, money laundering or terrorist financing, this could have an adverse effect on the Group**

Although the Group has implemented comprehensive anti-money laundering (“AML”), “know-your-customer”, “know your corresponding bank” and “know your employee” policies, and is in the process of implementing such policies throughout its financial subsidiaries (including insurance and brokerage subsidiaries), which are monitored by its AML Compliance Department, and adheres to all requirements under applicable legislation aimed at preventing it being used as a vehicle to facilitate money laundering, there can be no assurance that these measures will be effective. If the Group fails to comply with timely reporting requirements or other AML regulations or is associated with money laundering or terrorist financing, this could have a material adverse effect on the Group’s business, financial condition and results of operations. In addition, involvement in such activities may carry criminal or regulatory fines and sanctions.

**The uncertainties of the judicial system in Georgia, or any arbitrary or discriminatory state action taken in Georgia in the future, may have a material adverse effect on the local economy, which could and in turn, have an adverse effect on the Group**

Georgia is still developing an adequate legal framework required for the proper functioning of a market economy. For example, in Georgia, several fundamental civil, criminal, tax, administrative and commercial laws have only recently become effective. The recent nature of much of Georgian legislation and the rapid evolution of the Georgian legal system place the quality and the enforceability of laws in doubt and result in ambiguities and inconsistencies in their application.

In addition, the court system in Georgia is understaffed and has been undergoing significant reforms. Judges and courts in Georgia are generally less experienced in the area of business and corporate law than is the case in certain other countries, particularly in Europe and the United States. Most court decisions are not easily available to the general public, and enforcement of court judgments may, in practice, be difficult in Georgia. The uncertainties of the Georgian judicial system could have a negative effect on the Georgian economy, could have a material adverse effect on the Group’s business, financial condition and results of operations. In addition, to varying degrees, the same uncertainties of the judicial system in Georgia as discussed above apply to Belarus.

Uncertainties in the tax system in Georgia may result in the Group facing tax adjustments or fines in the future and there may be changes in current tax laws and policies

In Georgia, tax laws have not been in force for significant periods of time compared to more developed market economies, and often result in unclear or non-existent implementing regulations. Moreover, such tax laws are subject to frequent changes and amendments, which can result in unusual complexities for the Group and its business

generally. A new Tax Code was adopted in Georgia on 17 September 2010 and came into effect on 1 January 2011. Differing opinions regarding the interpretation of various provisions exist both among and within governmental ministries and organisations, including the tax authorities, creating uncertainties, inconsistencies and areas of conflict. While the new Tax Code provides for the Georgian tax authorities to provide advance tax rulings on tax issues raised, thereby reducing the uncertainty regarding interpretation, it is possible that the relevant authorities could take differing positions with regard to interpretative issues, which may result in the Group facing tax adjustments or fines. In addition, there can be no assurance that the current tax laws or government tax policies will not be subject to change in the future, including any changes introduced as a result of a change of government. See “*Political and governmental instability in Georgia could have an adverse effect on the local economy and the Group*”. Such changes could include the introduction of new taxes, an increase in the tax rates applicable to the Group or its customers or the introduction of a bank levy. Any such changes in the tax laws or governmental tax policies may have a material adverse effect on the Group. In addition, to varying degrees, the same uncertainties of the tax system in Georgia apply to Belarus.

**There are additional risks associated with investing in emerging markets such as Georgia**

Emerging markets may have higher volatility, limited liquidity, a narrower export base and are subject to more frequent changes in the political, economic, social, legal and regulatory environment than more mature markets. Emerging economies are subject to rapid change and are particularly vulnerable to market conditions and economic downturns elsewhere in the world.

In addition, international investors’ reactions to events occurring in one emerging market country or region sometimes appear to demonstrate a contagion effect, in which an entire region or class of investment is disfavoured by investors. If such a contagion effect occurs, Georgia could be adversely affected by negative economic or financial developments in other emerging market countries. Georgia has been adversely affected by contagion effects in the past, including following the 1998 Russian financial crisis and the more recent global financial crisis. No assurance can be given that it will not be affected by similar effects in the future.

Financial or political instability in emerging markets also tends to have a material adverse effect on the capital markets of emerging economies and the wider economy as investors generally move their money to more developed markets, which may be considered to be more stable. These risks may be compounded by incomplete, unreliable, unavailable or untimely economic and statistical data on Georgia.

# Managing risk effectively

The following discussion may not contain all the information that is important to readers of this Annual Report.

*For additional information relating to the risk management process and procedures of the Group, please refer to the Note 27 of the accompanying Consolidated Financial Statements.*

## Risk Management Policy

Management of risk is fundamental to the banking business and is an essential element of the Bank's operations. The Risk Management Policy adopted by BGH sets out the manner in which BGH identifies, assesses, manages and monitors the risk programme for BGH, the Bank and its other subsidiaries. The Bank seeks to manage its overall risk exposure by continuously improving its risk management policies and systems.

The main objectives of the Risk Management Policy are to:

- Set out the Group's risk management bodies;
- Set out the Group's risk management and risk reporting procedures;
- Define roles and responsibilities within the Group in relation to risk;
- Identify and define the nature and extent of the Group's significant risks;
- Formulate the Group's risk appetite;
- Ensure that identified risks are monitored and mitigated where possible; and
- Ensure that identified risks are properly reported, both internally and externally.

## Responsibilities

Responsibility for the implementation risk of management procedures within the Group lies at all levels of the Group from BGH Board of Directors to business managers and risk managers. The distribution of responsibilities ensures that risk/return decisions are taken at the appropriate level.

All decisions related to risk and risk management reside at the BGH Board level, rather than being delegated to a separate Risk Committee, allowing each Director to contribute meaningfully to the risk management of the Group. The BGH Board is responsible for setting the Group's risk philosophy and appetite and approving the overall risk management strategy and policy of the Group. It is responsible for maintaining sound system of internal control that supports the achievement of its goals and objectives.

The BGH Board is also responsible for overseeing the establishment, implementation and review of the Group's risk management systems and, to this end, has delegated certain risk management functions to different executive boards, executive committees and management of its subsidiaries, as deemed necessary. At least once a year, the BGH Board conducts a review of the effectiveness of the Group's risk management and internal control systems, including the Risk Management Policy. The review covers all material controls, including financial, operational and compliance controls.

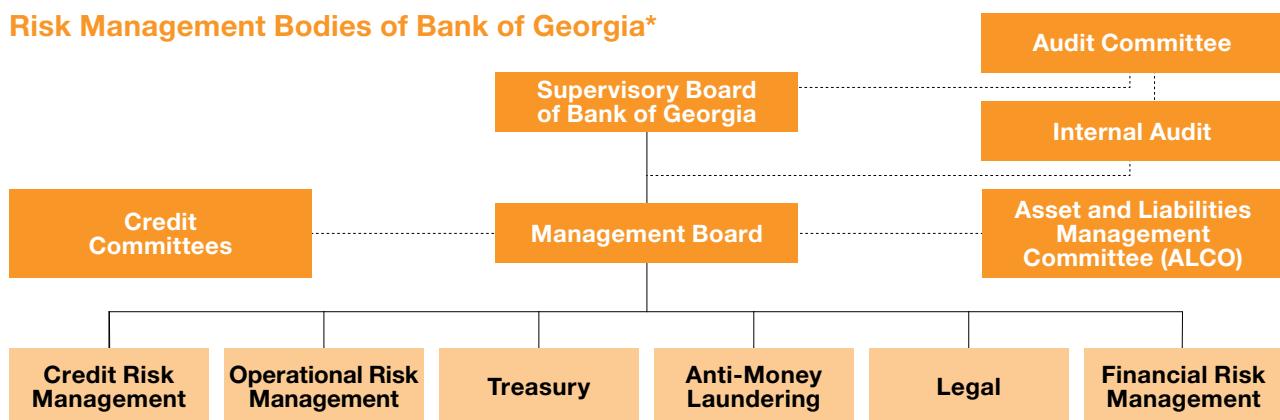
The Audit Committee of BGH is responsible for assessing the role and effectiveness of the internal audit function as well as keeping under review the Group's internal controls and systems for assessing and mitigating financial and non-financial risks. (Please see further details on the Audit Committee on page 77.)

Bank of Georgia's risk management procedures are designed to identify and analyse relevant risks to its business, prescribe appropriate limits to various risk areas and to monitor the level and incidence of such risks on an ongoing basis. The Bank regularly reviews its risk analysis processes in order to institute improvements which are required in light of the development and growth of its business and the varying nature of the risks which the Bank faces in its day-to-day business.

**BGH Risk Management Policy is available on the website:**

*<http://bogh.co.uk/en/corporate-governance>*

## Risk Management Bodies of Bank of Georgia\*



\* Bank of Georgia is the principal subsidiary of Bank of Georgia Holdings.

The Bank's risk management system is based on the principle of continually assessing risk throughout the life of any operation and includes such stages as:

- risk identification;
- quality and quantity assessment of a particular risk;
- determination of an acceptable risk level;
- placement of limits and creation of reserves;
- use of collateral;
- ongoing monitoring and control allowing efficient adjustments in case of any negative changes in the conditions on which the preliminary risk assessment was made; and
- analysis of efficiency of the risk management system.

The major risks inherent in the Bank's operations are liquidity risk, market risk (including currency exchange rate risk and interest rate risk), credit risk, operational risk and legal risk.

**The Supervisory Board** is responsible for the overall risk management approach and for approving risk strategies and principals and is ultimately responsible for identifying and controlling risks. It approves the Bank's Credit Policies, which outline credit risk control and monitoring procedures and the Bank's credit risk management systems and approves certain decisions which fall outside the scope of the Credit Committees' authority (including approvals of single group borrower lending exposure exceeding US\$ 25.0 million). The Bank Management Board presents a comprehensive credit risk report and market risk report to the Bank's Supervisory Board for their review on a quarterly basis.

**The Audit Committee** has overall responsibility for developing and implementing overall risk assessment and risk mitigation strategies, principles, frameworks, policies and limits. It is responsible for fundamental risk issues and manages and monitors compliance of relevant risk management decisions with the Bank's risk management policy, covering but not limited to: macroeconomic and environmental risks, general control environment, manual and application controls, risks of intentionally or unintentional misstatements, risk of fraud or misappropriation of assets, information security, anti-money laundering, information technology risks, etc. The Bank Audit Committee facilitates

the activities of the internal audit and external auditors of the Bank. The Bank Internal Audit also reviews AML policies and procedures and presents audit reports on AML to the Audit Committee on a quarterly basis. The Bank Audit Committee is elected and directly monitored by the Bank Supervisory Board.

**The Management Board** has overall responsibility for the Bank's asset, liability and risk management activities, policies and procedures. The Management Board delegates individual risk management functions to each of the various decision making and execution bodies within the Bank.

**Treasury** is responsible for managing the Bank's assets and liabilities and the overall financial structure and is also primarily responsible for managing funding and liquidity risks of the Bank.

**The Internal Audit** department ensures that the Bank's policies conform to current legislation and regulation and professional norms and ethics. The Internal Audit department is responsible for monitoring and assessing the adequacy of compliance with internal procedures at all levels of the Bank's management. This department regularly inspects the integrity, reliability and compliance with applicable law of operations conducted by departments of the Bank that are responsible for risk management, and regularly reviews the reliability of the Bank's information technology systems in accordance with a predetermined schedule. It also assesses the reliability and integrity of financial information and monitors the Bank's internal controls and reporting procedures. The Internal Audit department is independent from the Bank Management Board. The Head of the Internal Audit department is appointed by the Bank Supervisory Board and reports findings and recommendations directly to both the Bank and BGH Audit Committees.

The principal function of the Internal Audit department is to reduce the levels of operational and other risks, audit the Bank's internal control systems, and detect any infringements or errors on the part of the Bank's departments and divisions.

## Performance: Risk Management continued

As part of its auditing procedures, the Internal Audit department is responsible for the following:

- identifying and assessing potential risks regarding the Bank's operations;
- reviewing the adequacy of the existing controls established in order to ensure compliance with the Bank's policies, plans, procedures and business objectives;
- developing internal auditing standards and methodologies;
- carrying out planned and random inspections of the Bank's branches and subdivisions and auditing its subsidiaries;
- analysing the quality of the Bank's products;
- participating in external audits and inspections by the NBG;
- making recommendations to management on the basis of external and internal audits to improve internal controls;
- monitoring the compliance of the Bank with the NBG regulations; and
- monitoring the implementation of auditors' recommendations.

The Internal Audit Department applies a risk-based audit approach to assess the significant risks that impact the Bank's business, how (and how well) those risks are managed and controlled, what measures are used to monitor the process, the reliability of the Bank's key performance indicators and management information and the efficiency of the process.

**Credit Committees.** The Bank's Credit Committees are at the centre of the Bank's lending and approval process. The Credit Committees supervise and manage the Bank's credit risks. The Credit Committees supervise and manage the Bank's credit risks in respect of retail loans (which, for risk management purposes include wealth management loans) and corporate loans. Each Credit Committee approves individual loan transactions and establishes credit risk categories and provisioning rates on such transactions.

### Credit Committee tiers of subcommittees

	Subcommittee Chair	Approval limit for Corporate Banking loans (US\$)
Tier I	Risk Manager of the relevant Credit Risk Management	Less than US\$500,000 (US\$200,000 for new issuer)
Tier II	Head of the Credit Risk Analysis unit	Between US\$500,000 and US\$1.5 million (or between US\$200,000 and US\$750,000 for a new borrower)
Tier III	CEO/CRO	Greater than US\$1.5 million (or greater than US\$750,000 for a new borrower)
	Subcommittee Chair	Approval limit for Retail Banking loans (US\$)
Tier I	Risk Manager of the relevant Credit Risk Management	Less than US\$150,000
Tier II	Deputy Head of Credit Risk Management department	Between US\$150,000 and US\$300,000 for retail loans
Tier III	Director of the Credit Risk Management department	Between US\$300,000 and US\$2.0 million
Tier IV	CEO/CRO	Greater than US\$2.0 million

The Deputy CEO, Chief Risk Officer, or CRO and the Credit Risk Management department review the credit quality of the loan portfolio, set provisioning rates and, in consultation with the Bank's CEO and the Deputy CEO, Finance, adopt decisions on the acceleration and write-off, on a monthly basis. Each Credit Committee is comprised of tiers of subcommittees. The Credit Committee for retail loans comprises four tiers of subcommittee.

All exposures to single Corporate Banking borrowers over US\$25.0 million require approval by the Supervisory Board. Each of the subcommittees of the Credit Committees make their decisions by a majority vote of their respective members.

The Bank's Micro and SME Credit Committee approves loans resulting in the Bank's overall exposure of up to US\$ 500,000, while decisions on loans under US\$ 100,000 are made at the branch level pursuant to joint approval by the Director of the Micro and SME Lending department or group leader.

The Bank has in place a Problem Loan Recovery Committee, which manages the Bank's exposures to problem loans and reports to the Deputy CEO, Chief Risk Officer. The Deputy CEO, Chief Risk Officer also chairs the committee which oversees loans which are the subject of litigation. The Problem Loan Recovery Committee is chaired by one of the following: (1) the heads of the Problem Loan Management department; (2) the heads of the Risk departments; or (3) the Deputy CEO, Chief Risk Officer, depending on the level of exposure.

The Corporate Recovery Committee is responsible for monitoring all of the Bank's exposures to loans that are being managed by the Corporate Recovery Department. The Corporate Recovery Committee is chaired by the Deputy CEO, Chief Risk Officer.

### The Asset and Liabilities Management Committee

(“ALCO”) is the core risk management body that establishes policies and guidelines with respect to capital adequacy, market risks and respective limits, funding liquidity risk and respective limits, interest rate and prepayment risks and respective limits, money market general terms and credit exposure limits, designs and implements respective risk management and stress testing models in practice and regularly monitors compliance with the pre-set risk limits, approves treasury deals with non-standard terms.

Specifically, ALCO:

- Sets money-market credit exposure/lending limits;
- Sets open currency position limits with respect to overnight and intraday positions
- Establishes stop-loss limits for foreign currency operations and securities;
- Monitors compliance with the established risk management models for foreign exchange risk, interest rate risk and funding liquidity risk;
- Sets ranges of interest rates for different maturities at which the Bank may place its liquid assets and attracts funding; and
- Reviews different stress tests and capital adequacy models prepared by the Finance Department.

The ALCO is chaired by the CEO and at any time deemed necessary, with decisions made by a majority vote of its members. ALCO members include the CEO, Deputy CEO Finance, Deputy CEO, Chief Risk Officer, Deputy CEO Corporate Banking, Deputy CEO, Retail Banking, Deputy CEO, Asset and Wealth Management, the Head of the Financial Department, the Head of the Financial Risk Management Unit of the Finance Department, the Head of the Treasury Department and the Head of the Funding Department. The ALCO reviews financial reports and indices including the Bank’s limits/ratios, balance sheet, statement of operations, maturity gap, interest rate gap, currency gap, foreign exchange risk, interest risk and funding liquidity risk reports, total cash flow analyses, customer cash flow analysis, concentration risk analysis, for the past periods as well as future projections and forecasts, other financial analysis and further growth projections on a monthly basis.

Regulatory capital requirements in Georgia are set by NBG and are applied to the Bank, on a stand-alone basis. NBG requires the Bank to maintain a minimum Total Capital adequacy ratio of 12% of risk-weighted assets and a minimum Tier I Capital adequacy ratio of 8% of risk-weighted assets, both computed based on the Bank’s stand-alone special purpose financial statements prepared in accordance with NBG regulations and pronouncements. The Bank also follows Basel I capital adequacy regulations on its own, having established respective minimal internal ratios of 16% for Total Capital and 10% for Tier I Capital, as opposed to 8% and 6% of original Basel I pronouncement, respectively. ALCO is the key governing body for the Capital adequacy management as well as for the respective risks identification and management. ALCO establishes limits and reviews actual performance over those limits for both, NBG as well as Basel I capital adequacy regulations. Finance Department is in charge of regular monthly monitoring and reporting over NBG and Basel I capital adequacy compliance with original pronouncements

as well as with ALCO policies. Capital adequacy management is an integral part of the Bank’s actual monthly reporting as well as the Bank’s annual and semi-annual budget approval and budget review processes. Finance Department prepares NBG and Basel I capital adequacy actual reports as well as their forecasts and budgets, as well as different stress scenarios for both regulations, while ALCO and the Management Board regularly review them, identify risks, issue recommendations or propose amendment measure.

The Legal department’s principal purposes are to ensure the Bank’s activities conform to applicable legislation and to minimise losses from the materialisation of legal risks. The Legal department is responsible for the application and development of mechanisms for identifying legal risks in the Bank’s activities in a timely manner, investigation of the Bank’s activities in order to identify any legal risks, planning and implementation of all necessary actions for the elimination of identified legal risks, participation in legal proceedings on behalf of the Bank where necessary and investigating possibilities for increasing the effectiveness of the Bank’s legal documentation and its implementation in the Bank’s daily activities. The Legal department is also responsible for providing legal support to structural units of the Bank.

**The Anti-Money Laundering Compliance** department is responsible for the implementation of the Bank’s AML programme (including the development of AML policies and procedures, transaction monitoring and reporting and employee training) throughout the Bank and its subsidiaries. The AML programme is based on recommendations and requirements of Georgian and international organisations including the Financial Action Task Force on Money Laundering and the Office of Foreign Assets Control of the United States Department of the Treasury. The Bank’s Internal Audit department audits the AML Compliance department and monitors implementation of the AML programme. It is fully independent of all other business functions within the Bank.

The Bank and BGH have policies and procedures aimed at preventing money laundering and terrorist financing, including a general anti-money laundering policy and rules on counteracting money laundering and financing of individuals and legal entities engaged in terrorist activities and in the case of the Bank, procedures for reporting to the Financial Monitoring Service of Georgia (“FMS”), a legal entity of public law. The FMS was established in 2003 and serves as Georgia’s financial intelligence unit. These procedures aim to, among other things, minimise the risk of the Bank being used as a vehicle for money laundering or terrorist financing, protect the Bank from financing and reputation risks of being associated with money laundering or terrorist financing activities and ensure that banking services are provided only to bona fide clients.

The Bank has also implemented specific policies and procedures in order to satisfy the requirements of the EU’s Third Directive, which requires financial institutions to identify and verify the identity of its customers and their beneficial owners and monitor its customers’ transactions, while taking into account a risk-based approach.

Adopting a risk-based approach implies the adoption of a risk management process for dealing with money laundering and terrorist financing. This process encompasses recognising the existence of risks, undertaking an assessment of those risks and developing strategies to manage and mitigate the identified risks. The Bank uses a risk assessment matrix based on the client, sector, country and product risk. The Bank has a general AML policy; “know your customer” procedures that require it to identify its clients, verify their identity and their ultimate beneficial owners as well as the economic rationale of their transactions; “know your correspondent bank” procedures that involve careful screening of prospective correspondent banks’ AML policies; and “know your employee” procedures to prevent its employees’ involvement in money laundering and financing terrorism.

The Bank’s risk-based approach means that it applies enhanced due diligence procedures if it determines that there is a significant risk that particular clients are engaged in money laundering and financing terrorism.

The Bank carries out transaction monitoring using profiling and rules-based methodologies. Customer profiling is used to identify unusual patterns of activity by comparing current patterns with previous transactions by the same customer or peer group. Under the rule-based methodology, certain types of transactions over GEL 30,000 or its equivalent in foreign currencies as well as transactions involving certain high-risk, non-cooperative or suspicious jurisdictions are subject to monitoring and reporting.

### Implementation of Risk Management System

The Bank’s risk management system is implemented by the Finance Department and the Treasury, Credit Risk Management, Operational Risk Management and Control, Legal, AML Compliance and Security Departments and other departments. The Reporting and Analysis unit and the Financial Risk Management unit of the Finance Department report to the Head of the Finance Department. The Finance Department and the Treasury Department report to the Deputy CEO, Finance. The Credit Risk Management (Corporate Banking Portfolio Analysis) and Operational Risk Management and Control Departments report to the Deputy CEO, Chief Risk Officer.

The Retail Credit Risk Management Department reports to the Deputy CEO, Retail Banking and Deputy CEO, Chief Risk Officer. The Legal and AML Compliance Departments report to the Deputy CEO, Legal. The Financial Risk Management unit of the Finance department, in coordination with the Treasury, implements the Bank’s market risk policies by ensuring compliance with established open currency position limits, counterparty limits, and the interest rate policy set by the ALCO. The Treasury department manages foreign currency exchange, money market, securities portfolio and derivatives operations and monitors compliance with the limits set by the ALCO for these operations. The Treasury Department is also responsible for management of short-term liquidity and treasury cash flow and monitors the volumes of cash in the Bank’s ATMs and at its branches.

The Credit Risk Management department manages credit risks with respect to particular borrowers and assesses overall loan portfolio risks. It is responsible for ensuring compliance with the Bank’s Credit Policies, management of the quality of the Bank’s loan portfolio and filing and loan administration.

The Operational Risk Management and Control Department is responsible for identification and assessment of operational risk categories within the Bank’s processes and operations. It is also responsible for detecting critical risk areas or groups of operations with an increased risk level and developing internal control procedures to address these risks, including (among others) business-process optimisation schemes, including document circulation, information streams, distribution of functions, permissions and responsibility.

The Legal Department monitors all changes in relevant laws and regulations, and ensures that those changes are properly reflected in the Bank’s procedures, instructions, manuals, templates and other relevant documentation. It also disseminates information on legislative changes to all relevant departments within the Bank. The Legal department also participates in drafting laws and regulatory documents upon request of legislators and regulators, certain associations and other professional bodies. The Legal department is responsible for registering the collateral taken by the Bank, monitored by the credit administration and documentation unit.

The Tax Compliance unit of the Finance Department focuses on the Bank’s relationship with the tax authorities and provides practical advice and monitors tax compliance across the Group.

Each of the foregoing departments is provided with policies and/or manuals that are approved by the Bank Management Board and/or the Bank Supervisory Board. The manuals and policies include comprehensive guidance for each stage of a transaction, including, but not limited to, manuals outlining asset and liability management policies, foreign exchange operations procedures, fixed income investment guidelines, retail banking operations procedures, the deposit policy and the credit policies.

### Risk Types, Monitoring and Mitigation Procedures

The Bank measures risk using a method which reflects both the expected loss likely to arise in normal circumstances and unexpected losses, which are an estimate of the ultimate actual loss based on different forecasting models. These models use probabilities derived from historical experience, adjusted from time to time to reflect the economic environment. The Bank also runs worst case scenarios that could arise in the event that those extreme events, however unlikely, do, in fact, occur.

Monitoring and controlling risks is primarily performed based on limits established by the Bank. These limits reflect the business strategy and market environment of the Bank as well as the level of risk that it is willing to accept, with additional emphasis on selected industries. The Bank also conducts ongoing monitoring and control allowing efficient adjustments in case of any unexpected changes in the

conditions on which the preliminary risk assessment was made. In addition the Bank monitors and measures the overall risk bearing capacity in relation to the aggregate risk exposure across all risks types and activities.

### Risk Management Reporting

The Group maintains a management reporting system which requires the Credit Risk Management Department, the Finance Department, the Treasury Department, the Operational Risk Management Department and other relevant departments of relevant subsidiaries of the Group to prepare certain reports on a daily, monthly, quarterly and annual basis. On a daily basis, a statement of operations, balance sheet and Treasury Report (providing open foreign currency positions, cash flows, limits and balances on correspondent accounts) and confirmation that there has been compliance with mandatory financial ratios is provided by each department. On a monthly basis, a report on the structural liquidity gap, a report on interest rate risk, monthly financial statements and a management and supervisory board report containing analysis of the Group's performance against the budgets are provided to the Management Board. On a quarterly basis, credit risk and operational risk report is submitted to the Management Board and to the Supervisory Board.

Information compiled from all the business area of the Bank is examined and processed in order to analyse, control and identify risks early. This information is presented and explained to the Bank Management Board, and the head of each business division. The report includes aggregate credit exposure, liquidity ratios and risk profile changes. Senior management assesses the appropriateness of the allowance for credit losses on a monthly basis. The Bank Management Board and Bank Supervisory Board receive a comprehensive risk report once a quarter which is designed to provide all the necessary information to assess and draw conclusions on the Bank's risk exposure.

### Risk Mitigation and Excessive Risk Concentration

As part of its overall risk management, the Bank uses derivatives and other instruments to manage exposures resulting from changes in interest rates and foreign currencies. While these are intended for hedging, these do not qualify for hedge accounting.

The Bank actively uses collateral to reduce its credit risks.

Concentrations arise when a number of counterparties, or related entities or shareholders, are engaged in similar business activities, or activities in the same geographic region, or have similar economic features that would cause their ability to meet contractual obligations to be similarly affected by changes in economic, political or other conditions.

Concentrations indicate the relative sensitivity of the Bank's performance to developments affecting a particular industry or geographical location. In order to avoid excessive concentrations of risks, the Bank focuses on maintaining a diversified portfolio. Identified concentrations of credit risks are controlled and managed accordingly.

**Liquidity position is at a comfortable level well above the regulatory requirements**

### Liquidity Risk

#### Definition

Liquidity risk is the risk that the Bank will be unable to meet its payment obligations when they fall due under normal and stress circumstances.

#### Monitoring

Liquidity risk is managed through the ALCO-approved liquidity framework. Treasury manages liquidity on a daily basis. In order to manage liquidity risk, it performs daily monitoring of future expected cash flows on clients' and banking operations, which is a part of the assets/liabilities management process. The Finance department prepares and submits monthly reports to the ALCO. The ALCO monitors the proportion of maturing funds available to meet deposit withdrawals and the amounts of interbank and other borrowing facilities that should be in place to cover withdrawals at unexpected levels of demand.

The liquidity risk management framework models the ability of the Bank to fund its business under both normal conditions and during a crisis situation. The Bank has developed a model based on the Basel III liquidity guidelines. This approach is designed to ensure that the funding framework is sufficiently flexible to ensure liquidity under a wide range of market conditions. The liquidity management framework is reviewed from time to time to ensure it is appropriate to the Bank's current and planned activities. Such review encompasses the funding scenarios modelled, the modeling approach, wholesale funding capacity, limit determination and minimum holdings of liquid assets. The liquidity framework is reviewed by the ALCO prior to approval by the Bank Management Board.

The Finance Department also undertakes an annual funding review that outlines the current funding strategy for the coming year. This review encompasses trends in global debt markets, funding alternatives, peer analysis, estimation of the Bank's upcoming funding requirements, estimated market funding capacity and a funding risk analysis. The annual funding plan is reviewed by the Bank Management Board and approved by the Bank Supervisory Board as part of the annual budget. The Funding and Treasury departments also review, from time to time, different funding options and assess the refinancing risks of such options.

## Performance: Risk Management continued

### Borrowed funds maturity breakdown

US\$, millions	2013	2014	2015	2016	2017	2018	2019
Eurobonds	–	–	–	–	247.3	–	–
Senior loans	72.4	66.9	57.8	35.2	26.1	11.5	3.0
Subordinated loans	–	–	–	–	35.0	40.0	50.1
Promissory notes	38.3	1.8	–	–	–	–	–
<b>Total</b>	<b>110.7</b>	<b>68.7</b>	<b>57.8</b>	<b>35.2</b>	<b>308.4</b>	<b>51.5</b>	<b>53.1</b>
% of Total assets as of 31 December 2012	3.2	2.0	1.7	1.0	9.0	1.5	1.6

### Mitigation

The Bank's capability to discharge its liabilities is dependent on its ability to realise an equivalent amount of assets within the same period of time. The Bank maintains a portfolio of highly marketable and diverse assets that it believes can be easily liquidated in the event of an unforeseen interruption of cash flow. It also has committed lines of credit that it can access to meet its liquidity needs. Georgian commercial banks are entitled to get one week NBG's refinancing facility by pledging NBG certificates of deposit, Georgian Government Securities or mortgage loans denominated in Georgian Lari. In addition, the Bank maintains a cash deposit (an obligatory reserve) with the NBG, the amount of which depends on the level of customer funds attracted. As of 31 December 2012, in line with the NBG's requirements, 15% of customer deposits in foreign currencies are set aside as minimum mandatory reserves. In addition, the Bank maintains a minimum average balance of 10% of its customer deposits in Georgian Lari at its correspondent account at the NBG. For wholesale funding, the NBG requires the Bank to set aside 15% of its unsubordinated foreign currency wholesale funding for borrowings with remaining maturity of less than one year, 5% for borrowings with a remaining maturity of more than one year (but less than two years) and 10% of its unsubordinated Georgian Lari wholesale funding with a remaining maturity of less than one year. The NBG's liquidity ratio (average liquid assets during the month as defined by the NBG divided by average-borrowed funds with effective maturity of more than six months plus certain off balance sheet commitments maturing within six months) stood at 41.1% against the required minimum of 30%.

### Funding

Diversification of funding is an important component of the Bank's liquidity management strategy. The principal sources of liquidity are debt issues, client funds (including client deposits or amounts due to customers and promissory notes), borrowings (including borrowings from Developmental Financial Institutions), interbank deposits, principal repayments of loans, interest income and fees and commissions income. As of 31 December 2012, all of Bank of Georgia's funding was unsecured as it was bound by negative pledge commitments to its lenders.

Client deposits are a consistent source of funding for Bank of Georgia. As of 31 December 2012, client deposits (including deposits of individuals) were GEL 2,622.9 million, or 57.1% of total liabilities (31 December 2011: GEL 2,554.1 million and 66.3%, respectively). In accordance with the Georgian legislation, the Bank is obliged to repay such deposits upon demand of a depositor. In case of early withdrawal, the interest on deposit is foregone or reduced. As of 31 December 2012, the Group's total consolidated amounts due to customers were GEL 2,693.0 million and represented 58.6% of the Group's total liabilities.

Funding flexibility is also provided by Bank of Georgia's ability to raise wholesale funding from international markets.

Borrowed funds reached GEL 1,225.8 million as of 31 December 2012, or 26.7% of total liabilities (31 December 2011: GEL 863.0 million, or 22.4% of total liabilities). In July 2012, the Bank issued US\$250 million 7.75% Notes due in 2017. In addition, during 2012, Bank of Georgia has signed loan agreements for the aggregate amount of GEL 96.0 million with IFC and Kreditanstalt fuer Wiederaufbau ("KfW"). As of 31 December 2012, the 83.8% of the Bank's borrowed funds had a maturity of more than one year.

In addition, Bank of Georgia has trade finance lines from various international financial institutions and credit lines for interbank-operations from both Georgian and non-resident banks. As of 31 December 2012, the Bank had aggregate trade finance limits from international partner credit institutions of US\$308.8 million equivalent diversified across different currencies (US\$, EUR, CHF) (31 December 2011: US\$178.4). The number of partner credit institutions that has opened trade finance lines the bank was 14 in 2012. (2011: 10).

*For further information on liquidity risk and funding management please see Note 27 of the Notes to the Consolidated Financial Statements.*

### Market Risk

#### Definition

The Bank is exposed to market risk (including currency exchange rate risk and interest rate risk), which is the risk that the fair value or future cash flows of financial instruments will fluctuate due to changes in market variables. Market risk exposure arises from open positions in fixed income and currencies, all of which are exposed to market fluctuations.

## Mitigation

The general principles of the Bank's market risk management policy are set by the ALCO. The Bank aims to limit and reduce the amount of possible losses on open market positions which may be incurred by the Bank due to negative changes in currency exchange rates and interest rates. The Bank classifies exposures to market risk into either trading or non-trading positions. The Bank has no trading positions. Non-trading positions are managed and monitored using sensitivity analysis. In order to address these risks, the ALCO specifically establishes limits on open foreign currency positions, individually by currency as well as in aggregate. The limits are controlled by Treasury and monitored by Finance Department and ALCO as well.

**Currency Exchange Rate Risk.** Currency exchange rate risk is the risk that the value of a financial instrument will fluctuate due to changes in foreign currency exchange rates. The Bank is exposed to the effects of fluctuation in the prevailing foreign currency exchange rates on its financial position.

## Mitigation

The Bank's currency risk is controlled through aggregate open currency positions and respective limits. Its open currency positions are managed by the Treasury department and Finance department on a day-to-day basis and are monitored by the Head of Treasury on a real-time basis. The ALCO sets open currency position limits with respect to both overnight and intraday positions and stop-loss limits. Currently, the Bank's proprietary trading position is limited by the ALCO. The open currency position is also limited by ALCO to a maximum of 15.0% of the Bank's NBG total regulatory capital. The ALCO limit of 15.0% is more conservative than NBG, which allows banks to keep open positions of up to 20.0% of regulatory capital. The Bank additionally limits open foreign currency positions, for individual currencies other than US Dollars and Lari, to 1% of the NBG regulatory capital. The Bank also applies sensitivity stress tests to its open currency positions to estimate potential negative impact on its net assets and earnings.

**Interest Rate Risk.** The Bank has exposure to interest rate risk as a result of lending at fixed interest rates in amounts and for periods which differ from those of term borrowings at fixed and floating interest rates. Interest margins on assets and liabilities having different maturities may increase or decrease as a result of changes in market interest rates.

## Mitigation

Similarly to other Georgian banks, the majority of the Bank's assets and deposits have fixed interest rates. In order to minimise interest rate risk, the Bank monitors its interest rate (repricing) gap and maintains an interest rate margin (net interest income before impairment of interest earning assets divided by average interest earning assets) sufficient to cover operational expenses and risk premium.

Within limits approved by the Bank Supervisory Board, the ALCO approves ranges of interest rates for different maturities at which the Bank may place assets and attract liabilities. Compliance with the Bank's interest rate policy is monitored by the Head of the Financial Risk Management unit of the Finance department and the Head of the Treasury department.

In May 2009, the Bank entered into an ISDA Master Agreement with IFC, pursuant to which from time to time the Bank enters into interest rate swaps with IFC to hedge its US Dollar interest rate risk on its outstanding long-term borrowings.

The Bank is also subject to prepayment risk, which is the risk that the Bank will incur a financial loss because its customers and counterparties repay or request repayment earlier than expected, such as fixed rate mortgages when interest rates fall. The Group reviews the prior history of early repayments by calculating the weighted average rate of early repayments across each credit product, individually, applying these historical rates to the outstanding carrying amount of each loan product as at the reporting date and by further multiplying the product by the weighted average effective annual interest rates per each product. This allows the Bank to calculate the expected amount of unforeseen losses in case of early repayments.

## Credit Risk

### Definition

Credit risk is the risk that a borrower or counterparty will be unable to pay amounts in full when due. Credit risk arises mainly in the context of the Bank's lending activities.

## Mitigation

The general principles of the Bank's credit policy are outlined in the Credit Policies. The Credit Policies also outline credit risk control and monitoring procedures and the Bank's credit risk management systems. The Credit Policies are reviewed annually, or more frequently if necessary. For example, as a result of previous reviews, new procedures addressing the standards and methodology for loan loss provisioning pursuant to IFRS requirements were implemented, new loan restructuring tools were introduced and the loan terms were tightened. The Bank also uses the NBG's provisioning methodology in order to comply with NBG requirements.

The Bank manages its credit risk by placing limits on the amount of risk accepted with respect to individual corporate borrowers or groups of related borrowers, liability of insurance companies, types of banking operations and by complying with the exposure limits established by the NBG. The Bank monitors the market value of collateral, requests additional collateral in accordance with the underlying agreement, and monitors the market value of collateral obtained during its review of the adequacy of the allowance for the loan impairment. The Bank also mitigates its credit risk by obtaining collateral and using other security arrangements. The exposure to individual corporate borrowers (including financial institutions) is further restricted by sub-limits covering on and off-balance sheet exposures and daily delivery risk limits with respect to trading terms such as foreign exchange contracts.

The Credit Committees approve individual transactions, establish credit risk categories and provisioning rates in respect of such transactions. The Deputy CEO, Chief Risk Officer and Credit Risk Management department reviews the credit quality of the portfolio and sets provisioning rates, in consultation with the Bank's CEO and Deputy CEO, Finance, on a monthly basis.

The Bank's credit quality review process provides early identification of possible changes in the creditworthiness of counterparties, including regulator collateral revisions. Counterparty limits are established by the use of a credit risk classification system, which assigns each counterparty a risk rating. Risk ratings are subject to regular revision. The credit quality review process allows the Bank to assess the potential loss as a result of the risks to which it is exposed and take corrective action.

The Bank makes available to its customers guarantees/letters of credit which may require that the bank make payments on their behalf. Such payments are collected from customers based on the terms of the guarantee/letter of credit. They expose the Bank to similar risks to loans and these are mitigated by the same control processes and policies.

### **Loan approval procedures**

The procedures for approving loans, monitoring loan quality and for extending, refinancing and/or restructuring existing loans are set out in the Bank's Credit Policies that are approved by the Supervisory Board of the Bank and/or the Management Board of the Bank. The Credit Committees approve individual transactions and establish credit risk categories and provisioning rates.

The Bank evaluates corporate banking clients on the basis of their credit history, business operations, market position, management, level of shareholder support, financial condition, proposed business and financing plan and on the quality of the collateral offered. The appropriate level of the relevant Credit Committee is responsible for making decision for loan approval based on credit memorandum, and where appropriate, credit risk managers' report. The loan approval procedures for retail banking loans depend on the type of retail lending product. Applications for consumer loans, including credit cards, and auto loans are treated under the "scoring" approval procedure. While certain loans of up to GEL 6,000 are approved by the scoring system, the appropriate Credit Committee will determine the amount, terms and conditions of other loans. Applications for mortgage loans by retail banking clients are completed by the mortgage loan officer and submitted to the Credit Risk Manager, who evaluates the credit risks and determines the amount, terms and conditions of the loan, which must be approved at the appropriate Credit Committee level. In the case of micro-financing loans, officers evaluate loan applications, prepare a project analysis and submit proposals to the appropriate Credit Committee which makes the final decision. Credit Committee members have equal voting authority and decisions are approved by a simple majority of votes.

**The Bank has conservative credit approval processes and underwriting criteria, all of which are intended to maintain the quality of its assets as its loan portfolio grows**

Since 2004, the Bank, jointly with certain other Georgian banks and with the Creditinfo Group, a provider of credit information solutions, established JSC Credit Information Georgia ("CIG"), that serves a centralised credit bureau in Georgia. Since 2009, all the participating banks share and contribute positive and negative customer credit information with CIG.

### **Collateral**

The Bank typically requires credit support or collateral as security for the loans and credit facilities that it grants. The main forms of credit support are guarantees and rights to claim amounts on the borrower's current account with the Bank or other assets. The main forms of collateral for corporate lending are charges over real estate properties, equipment, inventory and trade receivables and the main form of collateral for retail lending is a mortgage over residential property. In the case of corporate loans, the Bank usually requires a personal guarantee (surety) from the borrower's shareholders. Under the Bank's internal guidelines, collateral should be provided (where it is required) to cover outstanding liabilities during the entire duration of a transaction. As of 31 December 2012, 87.1% of the Group's loans to clients were collateralised. An evaluation report of the proposed collateral is prepared by the Asset Appraisal and Disposal department and submitted to the appropriate Credit Committee, together with the loan application and credit risk manager's report. When evaluating collateral, the Bank discounts the market value of the assets to reflect the liquidation value of the collateral.

### **Measurement**

The Bank's compliance with credit risk exposure limits is monitored by the Credit Risk Management department on a continuous basis. Exposure and limits are subject to annual or more frequent review. The Bank establishes provisions for impairment losses of financial assets when there is objective evidence that a financial asset or group of financial assets is impaired. The Bank creates provisions by reference to the particular borrower's financial condition and the number of days the relevant loan is overdue. If in a subsequent period the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed by an adjusted provision account. The determination of provisions for impairment losses is based on an analysis of the assets at risk and reflects the amount which, in the judgment of the Bank's management, is adequate to provide for losses incurred. Provisions are made as a result of an individual appraisal of financial assets.

## As of 31 December 2012, 87.1% of the Group's loans to clients were collateralised

Provisions are made against gross loan amounts and accrued interest. Under the Bank's internal loan loss allowance methodology, which is based upon IFRS requirements, the Bank categorises its loan portfolio into significant and non-significant loans. Significant loans are defined as loans in the amount of GEL 600,000 or more and non-significant loans are defined as loans less than GEL 600,000. The Credit Risk Management department makes an individual assessment of significant loans and loans with category a rating are given a collective assessment rate. All significant loans other than category A are provisioned individually depending on the category they fall in. Categories are determined according to borrower's financial performance business performance, leverage, credit history, quality of management and shareholders' support. In addition, the loan to collateral ratio and quality of collateral may affect the provisioning rates of individually assessed loans. All non-significant loans are divided into different groups (for example mortgage, consumer, micro-financing loans).

All loans in range of GEL 100,000–600,000 with overdue days more than 10 days are provisioned individually and non-significant loans that are overdue more than 30 days are provisioned individually based on overdue days. All non-impaired non-significant loans, as well as non-impaired prime rated significant loans, are assessed collectively within the sub-loan portfolio categories based upon historical loss rates. Non-significant loans which are overdue for more than 150 days are written off automatically, except for mortgage loans which, since June 2009, are written off once overdue for more than 365 days. Significant loans may be written-off following an assessment by the Deputy CEO, Chief Risk Officer and the Credit Risk Management department, in consultation with the Bank's CEO and Deputy CEO, Finance.

### Operational Risk

#### Definition

Operational risk is the risk of loss arising from systems failure, human error, fraud or external events. When controls fail to perform, operational risks can cause damage to reputation, have legal or regulatory implications, or lead to financial loss.

*For more information on credit risk please see Note 27 of the Notes to Consolidated Financial Statements.*

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#### Mitigation

The Bank is exposed to operational risks, arising out of the various operational activities in which it is engaged. The Bank cannot expect to eliminate all operational risks, but through a control framework and by monitoring and responding to potential risks, the Bank aims to manage the risks. Controls include effective segregation of duties, access, authorisation and reconciliation procedures, staff education and training and assessment processes, including the use of internal audit. The Bank manages its operational risks by establishing, monitoring and continuously improving its policies and procedures relating to the various aspects of the Bank's cash, payments, accounting, trading and core processing operations and data backup and disaster recovery arrangements.

The Bank has an integrated control framework encompassing operational risk management and control, AML compliance, corporate and information security and physical security, each of which is managed by a separate department, and an internal audit function for the Bank Group.

The Operational Risk Management and Control Department is responsible for identification and assessment of operational risk categories within the Bank's processes and operations, detecting critical risk areas or groups of operations with an increased risk level, developing response actions and the imposition of restrictions in critical risk zones to neutralise identified risk and developing business-process optimisation schemes, including document circulation, information streams, distribution of functions, permissions and responsibilities. The Operational Risk Management and Control department is also responsible for developing and updating policies and procedures and ensuring that these policies and procedures meet legal and regulatory requirements and help to ensure that material operating risks are within acceptable levels. It also monitors and periodically reviews the Bank's internal control systems to detect errors or infringements by the Bank's departments and divisions. The Head of the Operational Risk Management department, who reports to the Deputy CEO, Chief Risk Officer is responsible for the oversight of the Bank's operational risks.

# Feel the Future

**Bank of Georgia's slogan Feel the Future reflects our role in building a better future for our customers, employees and communities across the country. Creating sustainable value for our shareholders is interlinked with the well-being and prosperity of our stakeholders**

As the leading financial institution in the country with over one million customers, we are uniquely placed to make a lasting impact on the communities we operate in and to promote sustainable growth in the economy.

## Customers

We put our existing customers at heart of our business operations maintaining excellent customer service while at the same time developing innovative products and underpenetrated services that meet customers' evolving needs. However, as an emerging market economy, the Georgian banking sector still remains underpenetrated creating challenges to make banking products accessible in an efficient and responsible manner to existing and potential customers.

The Express Banking service from Bank of Georgia, which is based on a concept of transactional, low cost banking through electronic channels (see page 39) aims to make banking products accessible to a larger part of the population.

## Employees

Bank of Georgia's continued success depends on its employees, who build valuable relationships with our clients. As the leading financial institution in Georgia, we are committed to recruiting and retaining the best talent in the country through attractive salary packages, a clear bonus structure and training programmes aimed at professional development.

- Bank of Georgia conducts employee satisfaction surveys to improve working environment, effectively address any grievances and to improve customer focus through employee feedback
- In 2012, the Bank provided 12,506 training hours to the Bank's 2,240 employees and 10% of employees received promotion during the year
- Bank of Georgia promotes gender diversity across the Group and we are proud that 62% of the Bank's employees are female

## Community engagement

As the largest financial institution and one of the top employers in the country, the Bank seeks to play an active role in social issues present in the communities the bank operates in.

- Bank of Georgia partnered up with IFC to provide credit to SMEs owned by women and thus support women's inclusion in business
- Bank of Georgia partnered up with EBRD to provide financing the SME sector with energo-credit, which means financing enterprises to upgrade their old, inefficient machinery to decrease their energy use and switch to energy efficient low polluting technologies
- With more than half of the country's population employed in the agricultural sector, Bank of Georgia is committed to provide cheap financing to Georgian farmers. To this end, the Bank launched an agro-credit facility with favourable terms in 2012. The facility is complemented with the Bank's new initiative in agriculture insurance, which in Georgia is in its early stage of development and will allow Georgian farmers to have a better access to banking products.

## Sponsorships

In 2012, Bank of Georgia continued sponsoring Basketball club Tbilisi Dynamo and TEDx – a non-profit organisation which holds conferences devoted to sharing ideas.

## Charity

Bank of Georgia has been actively making charitable donations in 2012, donating money to various reputable charity organisations in Georgia including The First Step Foundation that supports children with special needs, Oncology Centre, Catharsis – support for elderly, SOS Children's Village, etc.

## The Bank contributed a total of GEL 1.4 million to charities and sponsorships

### Environmental Responsibility

Through Bank of Georgia Future Foundation, the Bank has partnered up with the Caucasus Nature Fund and the Georgian Agency of Protected Areas to support one of the most treasured national parks in Georgia (Borjomi-Kharagauli National Park). The Bank has been supporting the fund for the fourth year in a row.

Moreover, Bank of Georgia recognises that its operations can have direct and indirect impacts on the environment and the community in which it operates. The Bank's objective is to responsibly manage the environmental and social risks associated with its operations in order to minimise impacts on the environment and its stakeholders.

The Group is committed to conducting its business in an environmentally, socially responsible and sustainable manner in order to reduce the environmental impact of its operations while at the same time improving social performance in order to enhance long-term returns to its shareholders. In maintaining international best practice in environmental and social risk management, the Group is committed to ensuring that its clients and customers are also fulfilling their environmental and social responsibilities.

With regard to our customers and clients, the Group regards compliance with applicable environmental, health and safety and labour regulations and the use of sound environmental, health and safety, and labour practices as important factors in demonstrating effective corporate governance. The Board has adopted an Environmental and Social Policy, which describes the Group's commitment to sustainable finance as an integral component of responsible corporate governance and implementation of environmental and social risk management procedures in connection with its commercial activities (including without limitation commercial lending). The Environmental and Social Responsibility Policy is available on the Company's website <http://bogh.co.uk/en/corporate-governance>.

In order to ensure that the Bank of Georgia and its customers operate in an environmentally and socially responsible manner, the Management Board of the Bank has adopted Environmental and Social Responsibility Policy and Risk Management Procedures, which are in line with the requirements of the Bank's DFI partners, such as IFC, EBRD, ADB, etc.



**Borjomi Kharagauli National Park** is one of the largest National Parks in Europe covering more than 76,000 hectares of native forest. Bank of Georgia finances maintenance costs of the park thus contributing to preservation of the diversity of wild nature areas of Georgia.

## Governance: The Board of Directors



1.



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4.

**The Board's principal duty is to promote the long-term success of the company by directing management in creating and delivering sustainable shareholder value. The Board sets the Group's strategic direction and provides leadership and guidance through oversight and review. The Board is accountable for ensuring that, as a collective body, it has the appropriate skills, knowledge and experience to perform its role effectively. The Chairman is responsible for leadership of the Board and ensuring its effectiveness on all aspects of its role.**

**The Board's non-executive Directors are independent of management. Their role is to advise and constructively challenge management and monitor its success in delivering the agreed strategy within the risk appetite and control framework set by the Board. In order to discharge its duties effectively, the Board is supplied in a timely manner with information in a form and of a quality appropriate to do so.**

**Since the incorporation of BGH in October 2011, there have been no resignations of Board members or appointments to the Board.**

### 1. Neil Janin

**Chairman**

Neil Janin was appointed as Chairman of BGH on 24 October 2011 and was elected by shareholders on 1 June 2012. He serves as Chairman of BGH's Board and Nomination Committee as well as a member of BGH's Remuneration Committee. Mr Janin also serves as Chairman of the Supervisory Board of the Bank and a member of the Bank's Remuneration Committee, positions he has held since 2010.

Prior to joining the Bank in 2010, Mr Janin was a director of McKinsey & Company, based in its Paris office. He was employed by McKinsey & Company for over 27 years, from 1982 until

his retirement. At McKinsey & Company, Mr Janin was involved with engagements in the retail, asset management and corporate banking sectors that included every aspect of organisational practice such as design, leadership, governance, performance enhancement and transformation. Before joining McKinsey & Company, Mr Janin worked for Chase Manhattan Bank (now JP Morgan Chase) in New York and Paris, and Procter & Gamble in Toronto. Outside of the Group, Mr Janin serves as counsel to chief executive officers of both for-profit and non-profit organisations, and continues to provide consulting services to McKinsey & Company. He also serves as a director of E-Search Vision and Telemedinvest. In 2009, while serving as member of the French Institute of Directors (IFA), Mr Janin authored a position paper on the responsibilities of the board of directors with respect to the design and implementation of a company's strategy.

Mr Janin holds an MBA from York University, Toronto and a joint honours degree in Economics and Accounting from McGill University, Montreal.

### 2. Irakli Gilauri

**Chief Executive Officer**

Irakli Gilauri was appointed as an executive Director of BGH on 24 October 2011 and was elected by shareholders on 1 June 2012. Mr Gilauri has served as Chief Executive Officer of BGH since his appointment in 2011 and also serves as Chief Executive Officer of the Bank, a position held since May 2006. Mr Gilauri is also Chairman of BGH's Executive Committee, Chairman of the Supervisory Board of Aldagi BCI and a member of the Supervisory Board of the following subsidiaries of the Bank: BG Capital, BNB, Galt & Taggart Holdings and m2 Real Estate. Mr Gilauri also serves as the CEO of m2 Real Estate.

Prior to his appointment as Chief Executive Officer of the Bank, Mr. Gilauri served as Chief Financial Officer of the Bank from 2004, as part of the new management team tasked to restructure the Bank. Mr Gilauri is a career banker, having started his career at EBRD after a brief experience of working at the National Bank of Georgia. As a banker at EBRD's Tbilisi and London offices for four years, his work experience included transactions involving debt and private equity investments in Georgian companies.

Mr Gilauri received his undergraduate degree in Business Studies, Economics and Finance from the University of Limerick, Ireland, in

1998. He was later awarded the Chevening Scholarship, granted by the British Council, to study at the Cass Business School of City University, London, where he obtained his Master of Science Degree in Banking and International Finance in 2004.

### 3. David Morrison

**Senior Independent Non-Executive Director**

David Morrison was appointed as the senior independent non-executive Director of BGH on 24 October 2011 and was elected by shareholders on 1 June 2012. Mr Morrison is also a member of BGH's Audit, Remuneration and Nomination Committees. Mr Morrison also serves as Vice-Chairman of the Bank's Supervisory Board and member of the Bank's Audit and Remuneration Committees, positions he has held since 2010.

Prior to joining the Supervisory Board of the Bank in 2010, Mr Morrison worked for 28 years at Sullivan & Cromwell LLP, where he served as Managing Partner of the firm's continental European offices. His practice focused on advising public companies in a transactional context, from mergers and acquisitions to capital raisings. Key banking clients he advised include Banco Espírito Santo in Portugal and Germany's development bank KfW (Mr. Morrison served on the board of directors of KfW's finance subsidiary for 20 years). In 2008, he became founding executive director of the Caucasus Nature Fund, a charitable trust fund dedicated to nature conservation in Georgia, Armenia and Azerbaijan. Mr. Morrison is the author of several publications on securities law related topics, and has been recognised as a leading lawyer in two jurisdictions, Germany and France.

Mr Morrison graduated from Yale College in 1974, received his Law degree from University of California Los Angeles, and was a Fulbright scholar at the University of Frankfurt.

### 4. Alasdair (Al) Breach

**Independent Non-Executive Director**

Al Breach was appointed as an independent non-executive Director of BGH on 24 October 2011 and was elected by shareholders on 1 June 2012. Mr Breach serves as Chairman of BGH's Remuneration Committee and is a member of BGH's Nomination Committee. Mr Breach also served as a member of the Bank's Supervisory Board and Chairman of the Bank's Remuneration Committee, positions he has held since 2010.



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Mr Breach runs Furka Advisors, a Swiss-based asset management firm, is a significant shareholder in Gemstock Growth Fund and is the co-founder of The Browser.com, a web-based curator of current affairs writing, established in 2008. He also serves on the board of Vostok Nafta Investment Ltd. and MFX Solutions. In January 2003, Mr Breach joined Brunswick UBS (later UBS Russia) as Chief Economist, and later additionally became Head of Research and MD until October 2007. From 1998 to 2002, Mr Breach was Russia and FSU economist at Goldman Sachs, based in Moscow.

Mr Breach obtained an MSc in Economics from the London School of Economics and a degree in Mathematics with Philosophy from Edinburgh University.

## 5. Hanna-Leena (Hanna) Loikkanen

### Non-Executive Director

Hanna Loikkanen was appointed as a non-executive Director of BGH on 24 October 2011 and was elected by shareholders on 1 June 2012. Ms Loikkanen serves as a member of BGH's Nomination Committee and has served as a member of the Bank's Supervisory Board since 2010.

Ms Loikkanen has over 18 years of experience in working with financial institutions in Russia and Eastern Europe. She has been the Chief Representative and Head of the Private Equity team at East Capital, a Swedish asset management company in Moscow, since November 2007. Ms Loikkanen previously held the position of Country Manager and Chief Executive Officer at FIM Group in Russia, a Finnish investment bank, where she was responsible for setting up and running the Bank's brokerage and corporate finance operations in Russia. Before joining FIM Group, Ms Loikkanen worked for Nordea Finance for four years in various management positions in Poland, the Baltic States and Finland. Earlier in her career, Ms Loikkanen worked for Merita Bank in St. Petersburg as Chief Representative as well as SEB in Moscow.

Ms Loikkanen currently also serves as a director of East Capital Explorer Investments AB, RDF AG, EDF AG, Laomar Ltd, Locko Bank CJSC, Locko Invest CJSC, Probusiness Bank CJSC, Morgan & Stout CJSC and AKI Bank CJSC.

She holds a Master's degree in Economics and Business Administration from the Helsinki School of Economics.

## 6. Allan Hirst

### Independent Non-Executive Director

Allan Hirst was appointed as an independent non-executive Director of BGH on 24 October 2011 and was elected by shareholders on 1 June 2012. Mr Hirst serves as Chairman of BGH's Audit Committee and a member of BGH's Nomination Committee. Mr Hirst also serves as a member of the Bank's Supervisory Board, a position he has held since 2006, and as Chairman of the Bank's Audit Committee, a position he has held since 2010.

Prior to joining the Bank, Mr Hirst was employed by Citibank N.A. for nearly 25 years until his retirement in February 2005. At Citibank, he led the Bank's expansion into Central and Eastern Europe, Russia and Central Asia. From 1999 to 2004, Mr Hirst served as President and Managing Director of ZAO Citibank Russia, with oversight over the bank's operations in the CIS. Prior to moving to Russia, Mr Hirst worked in various senior capacities at Citibank, including as division executive in the Middle East and Indian Sub-continent and as division executive responsible for establishing the bank's network in Central and Eastern Europe. Mr Hirst additionally serves as non-executive director of the Financial Services Volunteer Corps and Phico Therapeutics. He is also a member of Executive Committee of the Board of the FSVC.

Mr. Hirst received an MBA from University of Texas.

## 7. Kakhber (Kaha)-Kiknanelidze

### Independent Non-Executive Director

Kaha Kiknanelidze was appointed as an independent non-executive Director of BGH on 24 October 2011 and was elected by shareholders on 1 June 2012. Mr Kiknanelidze also serves as a member of BGH's Audit and Nomination Committees. Mr Kiknanelidze also serves as a member of the Bank's Supervisory Board and Audit Committee, positions he has held since 2008.

Mr Kiknanelidze is the managing partner of Rioni Capital Partners LLP, the investment management company he founded in 2007. Mr Kiknanelidze has over 15 years of experience in the equity markets, including serving as Executive Director of UBS where he supervised the Russian oil and gas research team. Prior to joining UBS, he spent eight years at Troika Dialog, initially covering metals and mining and the utilities sectors and later, as deputy head of research and associate partner, leading the oil and gas team. Mr Kiknanelidze started his career at the Bank as a Financial Manager in 1994.

Mr Kiknanelidze received his undergraduate degree in Economics with honours from the Georgian Agrarian University in Tbilisi, Georgia and received his MBA from Emory University in the United States.

## 8. Ian Hague

### Non-Executive Director

Ian Hague was appointed as a non-executive Director of BGH on 24 October 2011 and was elected by shareholders on 1 June 2012. Mr. Hague is a member of BGH's Nomination Committee and has served as a member of the Bank's Supervisory Board since 2004.

Mr. Hague is the Managing Partner and co-founder of Firebird Management LLC, a New York-based investment fund since 1994. Prior to this, he worked for the United Nations Secretariat. Mr. Hague currently also serves as a Director for Global Gold, NBD Bank, SDM Bank, Elise Holdings, Lexik Holdings, Amber Trust and Amber Trust II.

Mr. Hague received his undergraduate degree from Wesleyan University in 1983 and was awarded a Masters degree from Monterey Institute of International Studies. He has also conducted graduate work at Columbia University's Harriman Institute.

## Governance: Management of the Group



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### **1. Irakli Gilauri** Chief Executive Officer

See details on page 68.

### **2. Nikoloz Gamkrelidze**

#### Deputy CEO, Finance

Prior to joining the Group in October 2012 as Chief Financial Officer, Nikoloz served for five years as CEO of the largest insurance company in Georgia, Aldagi BCI. From 2005 until 2007, Nikoloz served as CEO of "My Family Clinic". Nikoloz managed several World Bank Health development projects. He has 10 years' experience in healthcare management and insurance. He graduated from Tbilisi State Medical University and received his master's degree in International Health Management from Imperial College London, Tanaka Business School.

### **3. Mikheil Gomarteli**

#### Deputy CEO, Retail Banking

Mikheil joined the Group in 1997 and has 18 years of retail banking experience. Having developed his career at Bank of Georgia, Mikheil is responsible for Bank of Georgia's retail banking business, a position he has held since February 2009. Mikheil's various senior management positions include Co-Head of Retail Banking, Head of Business Development, Head of Strategy and Planning, Head of Branch Management and Sales Coordination, Head of Branch Management and Marketing and Head of Banking Products and Marketing. Mikheil received his degree in Economics from Tbilisi State University.

### **4. Archil Gachechiladze\***

#### Deputy CEO, Corporate Banking

Before joining the Group in October 2009, Archil worked at Lehman Brothers Private Equity in London. Archil's nine years experience in the financial services sector includes Salford Equity Partners (US\$350 million fund with offices in London, Moscow, Belgrade and Tbilisi), EBRD in Tbilisi and London, as a Senior Financial Analyst at KPMG Barents in Tbilisi, and as a Team Leader for the World Bank's CERMA Project in Tbilisi. Archil is a CFA Charterholder and a member of the CFA Society in the United Kingdom. He received an MBA with distinction from Cornell University and undergraduate degrees in Economics and Law from Tbilisi State University.

\* Archil will assume Deputy CEO, Asset and Wealth Management responsibilities from May 2013.



## 5. Vasil Revishvili, Deputy CEO\*\*

### Deputy CEO, Asset and Wealth Management\*

Vasil joined the Group in August 2008 as Head of Structured Products, before becoming Head of Wealth Management in 2009 and his appointment as Deputy CEO in June 2011. Vasil has a range of experience across the financial services sector both in Georgia and internationally. Prior to returning to Georgia in 2008, Vasil worked for four years at Pictet Asset Management in London and Geneva as Head of the Investment Risk Unit, and later as a Senior Investment Manager in the Balanced and Quantitative Investment Team. Before that, Vasil held various positions at the EU-TACIS Counterparty Fund, the Georgian Investment Centre and World Bank Tbilisi Water Project. Vasil received a Master's degree in finance with distinction from the London Business School and an undergraduate degree in applied mathematics and computer sciences from Tbilisi State University. Vasil is also a designated Financial Risk Manager by the Global Association of Risk Professionals.

\*\* Vasil will leave Bank of Georgia in May 2013. Archil Gachechiladze will assume Asset Wealth Management responsibilities.

## 6. Avto Namicheishvili

### Deputy CEO, Legal

Avto joined the Group as General Legal Counsel in March 2007 and was appointed as Deputy CEO, Legal in July 2008. Avto's experience within the Group includes eight mergers and acquisitions in the Georgian financial sector, two international acquisitions, two IPOs including the premium listing on the London Stock Exchange in 2012 and the listing of Bank of Georgia GDRs on the London Stock Exchange in 2006, where he acted in the capacity of adviser to the first IPO from Georgia. Before joining the Group, Avto was a partner at Begiashvili & Co. Limited, a leading Georgian law firm, where he acted as the Bank's external legal advisor from 2004. Avto received undergraduate degrees in law and international economic relations from Tbilisi State University and received a graduate degree (LLM) in International Business Law from Central European University, Hungary. Avto is also a member of the BGH Executive Committee.

## 7. Sulkhan Gvalia

### Deputy CEO, Chief Risk Officer\*\*\*

Sulkhan joined the Group in January 2005 as Deputy CEO, Risk following the Bank's acquisition of TUB, a mid-sized bank in Georgia co-founded by him in 1995. Sulkhan has almost 21 years of banking experience holding management positions in risk, credit finance, strategy and treasury. His experience includes 11 credit risk management years and 15 years' credit committee membership. Sulkhan received his undergraduate law degree from Tbilisi State University.

\*\*\* Sulkhan will assume Deputy CEO, Corporate Banking responsibilities from May 2013.

## 8. Irakli Burdiladze

### Deputy CEO, Affordable Housing

Irakli joined the Group in 2006 and prior to his appointment as Deputy CEO in June 2010, Affordable Housing, served as COO and CFO of the Bank. Prior to joining the Bank, Irakli served as CFO of the GMT Group, a leading real estate developer and operator in Georgia. As CFO, Irakli was responsible for the Group's capital raising efforts and transaction structuring. Irakli received a graduate degree in International Economics and International Relations from the Johns Hopkins University School of Advanced International Studies and an undergraduate degree in International Relations from the Tbilisi State University.

## 9. Murtaz Kikoria

### CEO, Aldagi BCI

Murtaz was appointed as CEO of Aldagi BCI in October 2012. Murtaz joined the Group in August 2008 and has served in various managerial positions within the Group including Deputy CEO, Finance, Deputy CEO in charge of Compliance; Deputy CEO in charge of Investments and Strategic Projects and the Acting CEO of BG Bank Ukraine. Murtaz has also held the position of Chairman of the Bank Audit Committee. Prior to joining the Group, Murtaz served as a Senior Banker at EBRD. His 20 years of banking career includes the position as Head of Banking Supervision and Regulation at the National Bank of Georgia from 2001 and 2005. Murtaz received an undergraduate degree from Tbilisi State University in Economics, specialising in Finance and Credit. Murtaz also serves as a member of the Supervisory Board of BG Bank.

# A robust governance structure-underpins the delivery of our strategic objectives

**Neil Janin**

Chairman of Bank of Georgia Holdings



### Dear Shareholder,

As a FTSE 250 company with a premium listing on the London Stock Exchange, it is our Board's responsibility both to practise high standards of corporate governance and to contribute to promoting an environment where robust processes are in place. Such processes need to be underpinned by the right culture, values and behaviours permeating throughout the Group based on openness, transparency and accountability, as well as constructive challenge and collaboration. Our Board and its Committees play a particularly important role by setting the tone at the top, and I and the Chief Executive Officer are responsible for seeing that this culture trickles down.

We review the Group's corporate governance policies, structures and practices on an annual basis in order to ensure that they are up to date and being effectively implemented. In 2012, the review focused on the matters reserved for the Board, each Board Committee's Terms of Reference, and ways in which we could improve the connections between our Board and its Committees.

During 2012 we also focused on the future nature, shape and composition of the Board. We adopted term limits for our Board members and developed a multi-year Board succession plan that we believe will maintain the Board's current high level of effectiveness. As a result, it is likely that there will be Board changes within the next two years.

We believe that there are many factors to consider when seeking to maximise a board's effectiveness through its composition. It is necessary for the Board to have the expertise and knowledge that are most appropriate for the Group's current and future business activities, as well as individuals with sufficient time to devote to the Board (both in stable and challenging times) and who are able to offer a broad range of diverse perspectives to the Board, including both by way of geographic representation and gender diversity.

In 2012 we also focused on the policy for executive remuneration in order to ensure that the compensation structure aligns management with shareholders, whereby long-term shareholder value is increased.

Good corporate governance contributes to the long-term success of a company, creating trust and engagement between the company and its stakeholders. The Group is committed to its customers and clients and works tirelessly to act ethically and responsibly in each and every of its business transactions.

We also strive to create an inclusive environment for all employees which helps us attract, retain and develop the best talent, and creates an environment where a diverse range of people are motivated to be at their best every day. We have a performance-based culture, which enables us to sustain strong business performance for the long term.

We continuously work to promote greater and more effective engagement with our shareholders. On behalf of the Board, the Supervisory Board, the Chief Executive Officer and Chief Financial Officer, supported by the Investor Relations department, regularly meet with institutional investors and analysts throughout the year. The Board receives regular reports from the Investor Relations department on its activities, and in particular on the feedback being received from investors, analysts and advisers. In 2013, we will continue to further enhance our engagement with shareholders.

I firmly believe our Board is committed to the highest standards of corporate governance and will continue to develop its skills and capabilities as well as promote the long-term success of the Group over the course of 2013 and beyond.

A handwritten signature in black ink, appearing to read "Neil Janin".

**Neil Janin**

Chairman  
10 April 2013

## Board – Chairman, One Executive Director and Six Non-Executive Directors

### Board Committee Oversight

#### Board Nomination Committee

(Chairman, six non-executive Directors, four of whom are independent)

#### Board Audit Committee

(Three independent non-executive Directors)

#### Board Remuneration Committee

(Two independent non-executive Directors and the Chairman)

### Management

### Chief Executive and Chief Financial Officer

The Board is committed to high standards of corporate governance and has implemented a framework for corporate governance which it considers to be appropriate for BGH. This framework is reviewed on an annual basis as part of the performance evaluation process and will be reviewed in light of any changes to BGH's strategy. The Corporate Governance Code (the "Code"), published in June 2010 by the Financial Reporting Council, applies to disclosures in this statement. The Code is available to download from [www.frc.org.uk](http://www.frc.org.uk)

The Financial Conduct Authority requires all listed companies to disclose how they have complied with the provisions of the Code. This Corporate Governance statement, together with the Director's Responsibility Statement, the Going Concern Statement and the Statement of Compliance all of which are set out on page 95, indicate how BGH has complied with the principles of good governance of the Code and its requirements on internal control.

## The Board

### What is the role of the Board?

Our principal duty, collectively, is to promote the long-term success of the Group by directing management in creating and delivering sustainable shareholder value. We do this by setting the strategy and overseeing its implementation by management. While our ultimate focus is long-term growth, we also need to deliver on short-term objectives and we seek to ensure that management strikes the right balance between the two.

We are mindful of our wider obligations and consider the impact our decisions will have on the Group's various stakeholders, such as our employees, our shareholders, our customers and clients, the environment and our community as a whole. In setting and monitoring the execution of our strategy, we aim to ensure that we maintain an effective system of internal control and that management maintains an effective risk management and oversight process across the Group, so that growth is delivered in a controlled and sustainable way.

In order to ensure that we meet our responsibilities, specific key decisions have been reserved for approval by the Board. These include decisions on the Group's strategy, approval of risk appetite and capital and liquidity matters, Board membership, financial results and governance issues. A full formal schedule of matters specifically reserved to the Board can be found on our website, at <http://www.bogh.co.uk/en/corporate-governance>

To assist us in carrying out our functions and to ensure there is independent oversight of financial, audit and internal control issues, review of remuneration, share plans and other incentives as well as oversight and review of Board and executive succession planning, the Board has delegated certain responsibilities to Board Committees. Each Board Committee has agreed Terms of Reference, which are approved by the Board. Copies of each Committee's Terms of Reference can be found on our website, at <http://www.bogh.co.uk/en/corporate-governance>

The Board has decided that all decisions regarding risk and risk management will remain at the Board level as opposed to being delegated to a separate Risk Committee. This arrangement has proven to be successful, allowing each Director to provide meaningful input into the risk management of the Group.

The Chairman of each Board Committee reports to the Board on the matters discussed at Board Committee meetings. You will find later in this section reports from the Chairman of each Board Committee on the Committee's activities in 2012 and priorities for 2013.

### How does the Board operate?

We normally meet five times a year. We meet more frequently when the need arises and, in 2012, we arranged and held 10 additional meetings at short notice to discuss other matters relevant to the Board. In total, we met as a Board 15 times during the year. All Directors make every effort to attend each meeting, whether in person, by telephone or by video conference, unless circumstances, such as illness or prior commitments prevent them from doing so. In such instances, they are able to provide the Chairman ahead of the meeting with any views or comments they may have on the matters to be discussed.

The Chairman also seeks input from the non-executive Directors ahead of each Board meeting in order to ensure that any particular matters raised by non-executive Directors are discussed at the meeting. In addition, the Chairman meets with the Company Secretary after each meeting to agree the actions to be followed up and to discuss how effective the meeting was.

Each Director committed an appropriate amount of time to their duties in 2012 and the non-executive Directors met the time commitment specified in their letters of appointment.

Details of Board meeting attendance in 2012 are as follows:

Board Attendance	Independent	Scheduled Meetings Eligible to Attend	Scheduled Meetings Attended	Additional Meetings Eligible to Attend	Additional Meetings Attended
<b>Chairman</b>					
Neil Janin	N/A	5	5	10	10
<b>Executive Director</b>					
Irakli Gilauri	No	5	5	10	10
<b>Non-Executive Directors</b>					
David Morrison	Yes	5	5	10	10
Allan Hirst	Yes	5	5	10	10
Alasdair Breach	Yes	5	5	10	9
Kaha Kiknanelidze	Yes	5	5	10	9
Ian Hague	No	5	4	10	10
Hanna Loikkanen	No	5	5	10	10
<b>Company Secretary</b>					
Kate Bennett Rea, on behalf of KB Rea Ltd.					

Please note that the members of the Board of BGH are identical to the members of the Supervisory Board of the Bank. Over the course of 2012, 54 meetings of the Supervisory Board were held in person or via teleconference.

## What makes our Board effective?

Our Board has primary responsibility for ensuring that, as a collective body, it has the appropriate skills, knowledge and experience to perform its role effectively. We take an integrated approach to effective corporate governance, which is underpinned by openness, transparency and accountability, as well as constructive challenge and collaboration.

Key to ensuring the Board's effectiveness is enabling Directors' full access to information and management across the Group. The Chairman and non-executive Directors frequently conduct site visits and interact with staff at all levels. This gives them opportunities to see the culture and values of the organisation in action and also provides context to the formal information that they receive for Board meetings.

The Board consistently probes, questions and explores the logic behind management actions both in formal Board meetings and other informal interactions. The Chairman plays a particularly important role by ensuring that all Board members have the opportunity to contribute fully in all Board discussions. Given the collaborative nature of the Board, Board members feel that they can speak their minds freely and constructively challenge management as well as other members of the Board. This atmosphere enhances the Board's overall effectiveness.

## Board Size, Composition and Qualification

We have determined that the optimum Board size for BGH is seven to 10 members. We currently have eight Board members: the Chairman, the Chief Executive Officer and six non-executive Directors. A list of individual Directors and their biographies and qualifications are set out on pages 68 to 69. Details of Board Committee membership are set out on page 76 of this Annual Report.

The size and composition of a board and the qualifications of its members have a significant impact on how effective that board is. We regularly review the balance of skills we have on the Board, as well as the Board's size and composition, both in terms of what we need now and what we might need to be successful in the future. Our aim is to ensure that we have the right mix for constructive group discussion and, ultimately, effective Board decisions.

We recognise the benefits of diversity on the Board and the current members of the Board have the wide range of skills and experience required to govern the Group. Our Board includes one woman and its members collectively represent five different nationalities. We welcomed and comprehensively discussed Lord Davies' report entitled "Women on Boards". We have commenced a full review of our Board's composition, looking forward to 2015 and beyond. This review is being facilitated through our Nomination Committee. Geographic and gender diversity together with key technical expertise in banking, risk, accountancy, finance, technology and international business will form core components of our Board succession planning. Balancing all of these factors to maintain an effective Board is a delicate matter and we do not believe that imposing quotas is appropriate in this context.

## Director Independence

We consider non-executive Director independence on a bi-annual basis as well as part of each Director's performance evaluation. The Board is satisfied that the majority of our non-executive Directors are independent and that therefore there is a balance of independent to non-independent Directors in the context of the Group.

## Evaluation of Board Performance

In order to improve the effectiveness of the Board, each Board Committee and each individual Director, we undertake on an annual basis a formal and rigorous effectiveness review.

The Board believes that it continues to operate effectively. There is a high level of engagement from our non-executive Directors and meaningful interaction with the Chief Executive Officer and senior management. In the 2012 Board effectiveness review, both the non-executive Directors and executive Director commented that the Board dynamics remain conducive to the provision and receipt of constructive challenge within the context of our unitary board approach.

The results from the 2012 Board effectiveness review acknowledged that the Board Committee structure is effective, with excellent Committee chairmanship and that appropriate feedback is provided to the Board as a whole. It was recognised that the Board as a whole has been able to focus more broadly on strategic issues as a result of the increased delegation to the Board Committees. In 2013, we will continue to focus upon and evolve our approach to ensuring these critical connections between the Board and its Committees.

In addition to reviewing the Board's overall effectiveness, each Director discussed his or her self-assessment with the Chairman on a one-to-one basis. These discussions included details of time commitment (including, where relevant, the potential impact of outside interests held by each Director), other broader contributions to the Board as well as desired future training and development. Future engagement plans were discussed, providing a guideline for the activities that Director intends to undertake over the next 12 to 18 months.

## Succession Planning and Board Appointments

We believe that effective succession planning mitigates the risks associated with the departure or absence of well-qualified and experienced individuals. We recognise this and our aim is to ensure that the Board and management are always well resourced, with the right people in terms of skills and experience, in order to effectively and successfully deliver our strategy. We also recognise that, even though new faces bring fresh ideas and perspective to how things are done, continued tenure brings a depth of Group-specific knowledge that is important to retain.

We have a number of Directors that have served between three and six years on the Board. Given the complexity of banking, the volatile macroeconomic environment and changing political landscape in Georgia, we believe that it is important to retain a core of Directors with long-standing knowledge of the Group while still ensuring that the Board's composition is regularly refreshed. During 2012, the Board (through its Nomination Committee) focused heavily on its future composition with an emphasis both on executive and non-executive succession planning. We have developed a succession plan aimed at ensuring a smooth transition through to 2015 and beyond.

The Board Nomination Committee is responsible for both executive and non-executive Director succession planning and recommends new appointments to the Board. There is a formal, rigorous and transparent procedure for the appointment of new Directors to the Board. More detail on the role of the Board Nomination Committee is given in the report below.

### **Non-executive Directors' Terms of Appointment**

On appointment, our non-executive Directors are given a letter of appointment that sets out the terms and conditions of their directorship, including the fees payable and the expected time commitment. Each non-executive Director is expected to commit approximately three to four days per month to the role. An additional time commitment is required to fulfil their roles as Board Committee members and/or Board Committee chairmen, as applicable. We are confident that all non-executive Directors dedicate the amount of time necessary to contribute to the effectiveness of the Board.

### **Directors' external activities and conflicts of interest**

Our Directors have a statutory duty to avoid situations in which they have or may have interests that conflict with those of the Group, unless that conflict is first authorised by the Directors. This includes potential conflicts that may arise when a Director takes up a position with another company. We recognise the importance of the experience, value and knowledge that can be brought to the Board by Directors undertaking other roles or activities. Our Directors are obliged to obtain authorisation prior to doing so and it is their responsibility to ensure that they will be able to meet the time commitment we expect of them and that the additional role will not impact their effectiveness as a Director.

Our Articles of Association allow the Board to authorise potential conflicts, and we have a comprehensive procedure in place to deal with any actual or potential conflict of interest. The Board takes into consideration all the circumstances and deals with each appointment on its individual merit.

All potential conflicts approved by the Board are recorded in an Interests Register, which is reviewed bi-annually by the Board. Following a review of the Interests Register in 2012, the Board concluded that all the potential conflicts as registered have been considered thoroughly and appropriately.

### **Director Re-election**

At our 2012 AGM, in line with the Code, we moved to the practice of proposing each Director for annual re-election at BGH's AGM and will follow this practice again in 2013. Following a performance evaluation of each Director and the Board as a whole, we can confirm that all the Directors submitting themselves for re-election are considered by the Board to be fully effective.

### **Board induction and professional development**

We have a Director induction and ongoing development programme in place that is tailored to the needs of each Director. All Directors most recently undertook comprehensive training in February 2012 at the time of listing and ongoing training is provided. At each Director evaluation, the Chairman and Director agree a tailored development programme and the Chairman reviews the performance of each Director annually. Delivery against the agreed development programme is a key component of this review. The Chairman and non-executive Directors are supported by dedicated corporate secretariat resources and through specialist advice on corporate governance matters.

### **Board Committees**

The Board currently has three primary Committees: the Audit Committee, the Remuneration Committee and the Nomination Committee. The Audit Committee is responsible for the oversight and review of financial, audit and internal disclosure issues. The Remuneration Committee is tasked with the oversight and review of remuneration, share plans and other incentives. The Nomination Committee is responsible for the oversight and review of Board and executive succession planning.

Our Board has made a conscious decision to delegate a broader range of issues to the Board Committees in order for the Board to focus more heavily on strategy, but has ensured effective connections between the Committees and the Board so as to ensure openness and transparency.

### **Current Membership of the Board Committees**

	Audit Committee	Remuneration Committee	Nomination Committee
Neil Janin		Member	Chairman
David Morrison	Member	Member	Member
Allan Hirst	Chairman		Member
Alasdair Breach		Chairman	Member
Kaha Kiknanelidze	Member		Member
Ian Hague			Member
Hanna Loikkanen			Member

# Allan Hirst, Chairman of the Board Audit Committee, gives his personal view of the Board Audit Committee's activities during 2012

## Allan Hirst

Chairman of Audit Committee



## Chairman's Overview

In 2012, we heavily focused on the enhancement and close oversight of our internal audit and compliance functions, which has resulted in a fully integrated control framework. We addressed staffing of both the internal audit and compliance departments of the Bank and provided all necessary resources to ensure that each department is better equipped to deliver fully on its objectives.

A detailed description of the Audit Committee's responsibilities and effectiveness is provided in greater detail below.

### Who is on the Audit Committee and what are its responsibilities?

Membership of the Committee and attendance at meetings held in 2012 are shown in the table below. Each member role of the Committee has a depth of expertise and, collectively, the Committee has considerable financial and financial services experience on which to draw. The biographies and qualifications of the members of the Audit Committee are set out on pages 68 to 69 of this Annual Report.

Member	Independent	Meetings Eligible to Attend	Meetings Attended
Allan Hirst (Chairman)	Yes	9	9
David Morrison	Yes	9	8
Kaha Kiknanelidze	Yes	9	8

Secretary

Kate Bennett Rea, on behalf of KB Rea Ltd.

Other attendees at Committee meetings from time to time include the Chief Executive Director, the Finance Director, the Head of Internal Audit and the Head of Compliance of the Bank. The external auditor attends the majority of meetings and the Committee also holds regular private sessions with the Head of Internal Audit, the Head of Compliance and the external auditor. These sessions, which are not attended by management, allow the Committee to discuss any issues of concern in more detail and directly with the audit teams.

In summary, the Committee's role is to:

- monitor the integrity of the Group's financial reporting and satisfy itself that any significant financial judgements made by management are sound;
- monitor the Group's internal controls, including internal financial controls;
- monitor and review the activities and performance of the internal and external auditor, including monitoring their independence, objectivity and compliance with the Group's policy on non-audit services;
- engage with and ensure effective communication with the Board, Head of Internal Audit, the external auditor and shareholders;
- review and monitor conflicts of interests for each Director; and
- monitor and review the effectiveness of the Group's policies and procedures relating to compliance, whistleblowing and fraud.

The Committee's full Terms of Reference are available from the corporate governance section of our website, at <http://www.bogh.co.uk/en/corporate-governance>

### How did the Audit Committee discharge its responsibilities in 2012?

#### Financial Reporting

Over the course of 2012, the Committee considered the financial control framework within the Group. We have discussed and sought assurance that the effects on the Group's business of the continued volatility in financial markets (including reduced supply of credit) are being closely monitored. We have also considered impairment generally and compliance with International Financial Reporting Standards within the Group. The Committee has also considered management's recommendations in respect of provisions for bad and doubtful debts and any other provisions for losses and charges as reported in the Group's half-year and full-year results. We also considered management's assessment in determining that the going concern basis for preparing those financial statements was appropriate and are satisfied that we have considered for disclosure all material relevant issues that have been raised by management during the year.

#### Internal Control

The Code requires the Board to at least annually conduct a review of the adequacy of the Group's systems of internal control and report to shareholders that it has done so. The Board has undertaken a full review of all the aspects of the Turnbull Guidance for Directors, as revised in October 2005 (the Turnbull Guidance) under which the Board is responsible for the Group's system of internal control and for reviewing its effectiveness.

Our role is to carefully review the effectiveness of the Group's risk management systems and internal controls. We do this by reviewing reports on control issues from the internal audit and compliance functions of the Group. During 2012, we conducted a review of the effectiveness of the Group's risk management systems and internal controls. We have also discussed control environment issues, their root causes and management's response and follow-up activities. In addition, we work to ensure that the resourcing requirements of both the internal audit and compliance functions are met so as to enable each department to deliver on its objectives.

#### Objectivity and Independence of the External Auditor

One of our key responsibilities is to monitor and review the objectivity and independence of our external auditor. This includes having in place a policy to govern the non-audit services that may be provided by the external auditor, which sets out the circumstances in which the external auditor may be permitted to undertake non-audit services. Allowable services are pre-approved up to £100,000. Any permissible non-audit service that exceeds this threshold requires approval from the Committee and must be robustly justified and, if appropriate, tendered, before it is approved.

The Committee's policy on tax advisory services is to not use the auditor unless there is a very strong case for not seeking an alternative supplier. If non-audit services are undertaken by the auditor, the Committee receives a quarterly report on such non-audit services so that it can monitor the types of services being provided and the fees incurred. On an annual basis, the Audit Committee reviews the Group policy on the provision of non-audit services in order to ensure compliance with its terms.

A breakdown of the fees paid to the auditor for non-audit work may be found in Note 24 of the Consolidated Financial Statements.

Further details of the non-audit services that are prohibited or allowed under our policy can be found on our website, at <http://www.bogh.co.uk/en/corporate-governance>

#### Oversight of Internal Audit and External Audit

##### Internal Audit

We are responsible for monitoring the effectiveness of the internal audit function and ensuring it is adequately resourced and focused on the right issues. We also review and approve the annual Internal Audit plan.

During 2012, we received regular reports from Internal Audit, which set out the Internal Audit function's view of the control environment and performance against key indicators. We have also reviewed and monitored management's responsiveness to Internal Audit's findings and recommendations. We also specifically evaluated the resources available to the Internal Audit function and any adjustments to be made to the Internal Audit plan, including changes to methodology.

Internal Audit's self-assessment of conformance, which we reviewed in the fourth quarter of 2012, evidenced the fact that the function generally conforms to the standards set by the Institute of Internal Auditors.

##### External Audit

It is our responsibility to monitor the performance, objectivity and independence of the external auditor and recommend to the Board the appointment or re-appointment or removal of the external auditor. We also agree the audit plan with the external auditor to ensure that the areas of focus are appropriate.

Ernst & Young LLP (E&Y) was appointed as our Group statutory auditor by shareholders at our 2012 AGM, following a tender process and subsequent Committee and Board recommendation. During the course of the year, we have discussed with E&Y the business and financial risks and have sought assurance that these risks have been properly addressed in the audit strategy and plan that has been reviewed by the Committee. We have sought assurance and are comfortable that no undue pressure has been asserted on the level of audit fees so as to ensure that there is no risk to audit work being conducted effectively.

We conducted a review of the performance and effectiveness of E&Y, which included an assessment of its independence and objectivity. Over the course of the year, the Committee has scrutinised the audit process and the quality and experience of the audit partners and senior team members engaged in the audit.

In conducting the review, the Committee was seeking to gain assurance that E&Y has conducted a comprehensive, appropriate and effective audit. Following such review, the Committee found that E&Y was considered to be effective, objective and independent in its role as Group statutory auditor. The Committee will recommend to the Board and to shareholders that E&Y should be re-appointed as the Group's auditor at the 2013 AGM.

On a regular basis the Committee meets separately with E&Y, the Deputy CEO, Finance, Head of Internal Audit and Head of Compliance. These meetings allow Committee members to discuss freely matters relating to the statutory auditor's remit and issues arising from the audit.

### **Effectiveness**

The performance of the Committee is reviewed each year as part of the Board Effectiveness Review, both by the Committee itself and by the Board as a whole. In carrying out this review, the Committee considered best practice recommendations.

The 2012 review concluded that the Committee continues to operate effectively. Areas where we could enhance our performance include ensuring that the form and content of information presented to the Committee is appropriate given the Committee's busy agenda and we have put together an action plan to address the findings.

### **Ongoing Training and Development**

Over the course of the year, the Committee received ongoing training from the Company Secretary, and other professional firms, including Freshfields Bruckhaus Deringer. These sessions covered control effectiveness, financial reporting processes as well as best practice. The Audit Committee will continue its ongoing training to further enhance its effectiveness.

### **Looking ahead to 2013**

For 2013, the Committee's areas of focus will continue to be influenced by the impact of the challenging economic environment and political climate in Georgia. The Committee will continue to enhance the Group's systems, processes and controls in order to ensure effective operation consistently throughout the Group, in line with the Group's growth and in response to changes in regulatory requirements. The Committee will also continue to scrutinise the audit process to ensure satisfaction with the quality and coverage of the work done by Internal Audit and the Group's statutory auditor.



**Allan Hirst**

Chairman  
Board Audit Committee  
10 April 2013

**The most important work of BGH's Remuneration Committee in 2012 was to evaluate the merits and results of the Group's management compensation policy, previously adopted in 2010**

**Al Breach**

Chairman of Remuneration Committee



### Chairman's Overview

In 2012, the BGH Remuneration Committee's most important action was to evaluate and re-confirm at the Group level the merits of the existing executive management compensation policy of the Bank and its principal subsidiaries, which was originally adopted in 2010.

In 2010, in the aftermath of the financial crisis, the Bank's executive management contracts were expiring, allowing the Remuneration Committee and Supervisory Board to formulate a compensation policy reflecting the core principles of the Bank and taking into account the lessons learned from the crisis. In particular, the Bank's key objective was to create a compensation policy that focused on long-term shareholder value and the avoidance of excessive risk-taking. The Bank's new policy sought to avoid the pitfalls in the compensation structures prevalent in the United States and Western Europe, which were characterised by high cash bonuses (oftentimes forming over 50% of an employee's total compensation). That system too frequently rewarded short-term results and promoted high stakes risk-taking at stakeholder, and ultimately taxpayer, expense.

The management compensation policy developed by the Remuneration Committee and adopted by the Supervisory Board in this context (the "Policy") placed particular focus on the compensation of the Group's executive management team, comprising approximately seven to 10 people at any given time and including the Bank's CEO, Irakli Gilauri. When the holding company structure was implemented in 2012, the Policy continued to apply to executives at the Bank and, with his dual role as the CEO of the Bank and BGH (and BGH's sole Executive Director), to the bulk of Irakli's compensation in respect of the Bank.

The core principles upon which the Policy is based are the following:

- management should be rewarded only for good performance, taking into account the overall performance of the Group and individual performance;
- management should be incentivised to protect the Group's long-term performance and guard against taking risks that endanger the long-term stability of the Group; and
- banks prosper over the long term with management compensation structures that allow executives to see themselves as "partners", i.e., long term participants in and owners of the Bank.

As discussed in greater detail in the Remuneration Overview directly below, the Policy provides for a three-part remuneration structure, comprised of a modest yet competitive fixed cash salary, fixed contingent deferred share compensation and discretionary contingent deferred share compensation. In 2012, the fixed cash salary (including other benefits), fixed contingent deferred share compensation and discretionary contingent deferred share compensation comprised on average 15%, 47% and 38%, respectively, of an executive's total remuneration package (calculated on an average basis for all those who were members of the executive management team in 2012, and excluding the CEO). The emphasis on share-based compensation, which takes the form of nil-cost options to acquire shares in BGH, has created a culture among executives that prioritises the long-term success of the Group by closely aligning management's with shareholders' interests.

The only vesting condition of both the fixed and discretionary contingent deferred share compensation is continued employment within the Group or leaving on a "good leaver" basis.

An executive is not considered a “good leaver” (a) if the executive is dismissed for cause, (b) upon the expiration of his or her contract the executive refuses to accept a new service agreement upon substantially similar terms, or (c) if the executive departs the Group other than for good reason (such as breach of a service contract by the company which is not cured during the remedy period), change of control, death, retirement at normal retirement age, disability, injury or redundancy. In addition, the Supervisory Board may, in its discretion in exceptional circumstances, treat an executive as a good leaver in circumstances other than those listed above.

Generally, if the executive is not a good leaver, the unvested portion of his or her contingent deferred share compensation will lapse. If the executive remains employed with the Group or is a good leaver, unvested fixed and discretionary contingent deferred share compensation continues to vest during the respective vesting period. In addition, any unvested fixed and discretionary contingent deferred share compensation vests immediately upon the occurrence of certain events, including death, termination of the contract by the executive for good reason and the occurrence of a change of control (which is defined as a person or a group of people owning more than 50% of the issued voting shares of the Bank or BGH), or upon a decision by the BGH Board or the Supervisory Board that an executive is a good leaver.

The Group's Policy in effect means that our executives earn rights to acquire shares in BGH through continuing commitment to the Group, and lose the unvested portion of those rights if they leave and are not considered a good leaver e.g. the executive resigns during the term of his contract whether to take up employment elsewhere or otherwise, the executive refuses to renew the contract at the end of the term of the contract or if the Group terminates the employment of the executive for cause.

The Remuneration Committee believes that the compensation of management and a financial institution's ownership structure is crucial to laying the foundation for the long-term success of an institution. Our experience so far suggests that linking much of management's remuneration to the stability and growth of the Group is helping to:

- ensure that management is dedicated to strong financial performance;
- entrench a culture of hard work and loyalty to the Group; and
- reward calculated risk-taking that is focused on long-term stability and growth.

Accordingly, in early February 2013, the Committee and the Board re-confirmed their commitment to the terms of the Policy, with the addition of a dividend equalisation mechanism, as described in greater detail below. The Remuneration Committee and the Board believe that the merits of the Policy have been made even clearer in light of the continuing executive compensation developments in banking and other industries since the start of the financial crisis.

## Remuneration Overview

This Directors' Report on Remuneration and the accompanying Consolidated Financial Statements have been drawn up from the date of incorporation of BGH (14 October 2011)

to 31 December 2012. The accompanying Consolidated Financial Statements are prepared as if the Group is a continuation of the pre-existing group of companies with the Bank as its ultimate parent. The comparative financial statements as at and for the years ended 31 December 2011 and 31 December 2010 are that of the group of companies consolidated with the Bank as its ultimate parent.

With the exception of Irakli Gilauri (who is eligible to receive discretionary contingent deferred share compensation in respect of his Bank service contract), BGH Directors do not receive bonuses or share-based compensation based on performance. The remuneration in respect of Directors of BGH, in their capacity as such, is not linked to any performance conditions and BGH does not currently have any plans to modify the remuneration of its Directors to include any performance conditions. Notwithstanding the above, each BGH Director is carefully evaluated on an annual basis to ensure that his or her performance continues to provide a positive contribution to the Group.

The Group's executive management team comprises the CEO of BGH and the Bank and the Bank's deputy CEOs responsible for the following directions: Finance, Retail Banking, Corporate Banking, Wealth Management, Risk, Legal and Affordable Housing, as well as the CEO of Aldagi BCI (each an “executive”).

Irakli Gilauri serves as CEO of BGH and the Bank. He has two separate service agreements, one with BGH signed on 15 December 2011 under which he is paid a fixed cash salary of US\$250,000, and one with the Bank signed on 25 May 2010 under which he receives a fixed cash salary of US\$187,500 as well as fixed and discretionary contingent deferred share compensation.

Irakli Gilauri's current service agreement with BGH continues until terminated by either party upon four months' written notice or by BGH with immediate effect by payment in lieu of notice (where such payment in lieu of notice shall be solely in respect of fixed cash salary under the BGH service agreement).

Irakli's current service agreement with the Bank has been renewed with effect from 1 May 2013 (the “2013 service agreement”) for a term of three years until 1 May 2016, unless terminated by Irakli upon three months' written notice or by the Bank with immediate effect, which is the same termination provision as the current service agreement.

BGH and the Bank, as the case may be, may terminate the executive's employment early without notice or pay in lieu of notice in the case of, among other circumstances, his dishonesty, gross misconduct, conviction of an offence (other than traffic related) or becoming of unsound mind.

If Irakli's service contract with the Bank is terminated other than for cause or is not renewed on substantially similar terms at the expiry of the term of the contract, Irakli is entitled to a separation payment approximately equal to 12 months' base annual salary under the Bank service agreement. In addition, upon termination of the service agreement with the Bank for any reason, the executive shall be entitled to all vested fixed and discretionary contingent deferred share compensation and may also be entitled to unvested awards of the same, subject to the vesting provisions summarised below.

### Executive Remuneration

In accordance with the Policy, executive compensation comprises the following:

1. Competitive yet modest fixed cash salary;
2. Fixed contingent deferred share compensation – this takes the form of annual awards of nil-cost options over such number of shares in BGH as is stipulated in the executive's service agreement. Awards vest over the five-year period that follows the beginning of the year (the work year) in respect of which the share award is granted (0% of the options vest in the first year following the work year, 20% of the options vest in each of the second, third and fourth years following the work year, and 40% vest in the fifth year following the work year); and
3. Discretionary contingent deferred share compensation. This takes the form of annual awards of nil-cost options over such number of shares in BGH as is determined annually by the Supervisory Board in its sole discretion, based on the performance of the Bank and the executive. Awards vest over a two-year period following the end of work year (50% of the options vest at the beginning of each of the second and third years following the work year).

A critical element in the overall structure of the compensation is that there are no cash bonuses and the only vesting condition of both the fixed and discretionary contingent deferred share compensation is continued employment with the Group or "good leaver" status as described above.

The following table provides the fixed cash salary, fixed contingent deferred share compensation and discretionary contingent deferred share compensation for the CEO and other members of executive management of the Bank in respect of 2012.

Detailed information regarding the holdings of ordinary shares in BGH of executive management can be found on page 86 of this Annual Report. The information below related to Irakli Gilauri has been audited by Ernst & Young LLP in accordance with statutory and regulatory requirements.

	Irakli Gilauri	Nikoloz Gamkrelidze	Archil Gachechiladze	Mikheil Gomarteli	Sulkhan Gvalia	Vasil Revishvili	Namicheishvili	Avto	Murtaz Kikoria	Irakli Burdiladze
Fixed cash salary (US\$) <sup>(1)(2)</sup>	451,587	127,015	174,483	129,615	149,557	149,561	149,561	137,480	129,615	
Number of fixed contingent deferred BGH shares	90,000	25,000	30,000	25,000	25,000	30,000	30,000	25,000	25,000	
Value of fixed contingent deferred share compensation (US\$) <sup>(1)(3)(5)</sup>	1,491,358	414,266	497,119	414,266	414,266	497,119	497,119	414,266	414,266	
Number of discretionary contingent deferred BGH shares	30,000	27,000	27,000	27,000	22,000	–	27,000	20,000	20,000	
Value of discretionary contingent deferred share compensation (US\$) <sup>(1)(4)(5)</sup>	497,119	447,407	447,407	447,407	364,554	–	447,407	331,413	331,413	
Other benefits (US\$) <sup>(1)(6)</sup>	2,288	1,087	2,252	1,873	2,148	1,911	2,060	2,011	1,813	
<b>Total Remuneration (US\$)<sup>(1)(5)</sup></b>	<b>2,442,352</b>	<b>989,776</b>	<b>1,121,262</b>	<b>993,162</b>	<b>930,526</b>	<b>648,591</b>	<b>1,096,148</b>	<b>885,170</b>	<b>877,107</b>	

1. Please note that the Bank reports in Lari. All figures provided above in US Dollars have been converted for convenience from Lari to US Dollars using an exchange rate of GEL 1.6567 per US\$1.00, being the official Lari to US Dollar exchange rate as reported by the NBG on 31 December 2012 and have been rounded to the nearest US Dollar. Although the amount of each executive's salary is presented in US Dollars in the table above, these salaries are paid in Lari in Georgia and in GBP in the UK, and therefore accounted for in such currencies. These accounting values in Lari and GBP, for the purposes of the above presentation, have been translated into US Dollars at the 2012 year-end official exchange rate of NBG.
2. Irakli Gilauri's BGH salary was cash only in the amount of US\$233,037, and is included in the figure in this table.
3. For presentation purposes in the table above, the values of the fixed contingent deferred shares are calculated as the full number of grant shares multiplied by US\$16.6, which was the market value of a BGH share as at 31 December 2012. However, for IFRS purposes, grant values of these shares are based on the market values of the same shares at the respective grant dates. The grant date of the fixed contingent deferred shares was the date of signature of the executive's contract, which was 25 May 2010 for Irakli Gilauri and 29 March 2010 for all other executives listed in the table above. The share price in US Dollars as at 25 May 2010 and 29 March 2010, was US\$10.2 and US\$10.6, respectively. Fixed contingent deferred share compensation is subject to a five-year vesting period as described above.

4. For presentation purposes in the table above, the values of the discretionary shares are calculated as the full number of grant shares multiplied by US\$16.6, the market value of a BGH share on 31 December 2012. However, for IFRS purposes, grant values of these shares are based on the market values of the same shares at the respective grant dates. The grant date of the discretionary contingent deferred shares for all executives was 15 February 2013, the date of award by the Board. The share price in US Dollars as at that date was US\$21.5. Discretionary contingent deferred share compensation is subject to two-year vesting as described above.

5. Because (as described in detail above) the share-based compensation is deferred and contingent, an economic valuation of the compensation award would discount for those factors. In that sense, the total value of remuneration is overstated in the above table. The actual value of the share-based compensation and thus an executive's total remuneration in respect of a given year will depend on the number of shares that vest in that year and the value of the shares at the time they vest or are sold, which could be a value greater or lesser than the value of the shares at 31 December 2012.

6. Other benefits include payments in respect of the Executive's medical and life and incapacity insurance.

The following table sets out details of the nil-cost options over BGH shares which have been granted to Irakli Gilauri. This information has been audited by Ernst & Young LLP in accordance with statutory and regulatory requirements.

Name of grant	Date of grant	Vesting Date	Expiry Date	Price paid for grant (£)	Exercise price (£)	Share price on date of exercise (£)	Number of BGH shares underlying Options				
							Held at 1 Jan 2012	Awarded during 2012	Exercised during 2012	Lapsed during 2012	Held at 31 Dec 2012
Fixed contingent deferred share compensation in respect with year ended 31 December 2011	1 Mar 2012	20% on each of 1 January 2013, 2014 and 2015; 40% on 1 January 2016	Footnote <sup>1</sup>	Nil	Nil		–	90,000	–	–	90,000
In respect with year ended 31 December 2010	8 Nov 2011	20% on each of 1 January 2012, 2013 and 2014; 40% on 1 January 2015	Footnote <sup>1</sup>	Nil	Nil	10.40	90,000	–	(18,000)	–	72,000
Discretionary contingent deferred share compensation in respect with year ended 31 December 2011	1 Mar 2012	50% on each of 1 Jan 2013 and 1 Jan 2014	Footnote <sup>1</sup>	Nil	Nil		–	34,000	–	–	34,000
In respect with year ended 31 December 2010	8 Nov 2011	50% on each of 1 Jan 2012 and 1 Jan 2013	Footnote <sup>1</sup>	Nil	Nil		20,000	–	–	–	20,000
In respect with year ended 31 December 2009	8 Nov 2011	25% on each of 1 Jan 2012, 2013, 2014 and 2015	Footnote <sup>1</sup>	Nil	Nil	10.40	120,000	–	(60,000)	–	60,000
In respect with year ended 31 December 2008	4 Nov 2009	33% on each of 1 Jan 2010 and 2011, 34% on 1 Jan 2012	Footnote <sup>1</sup>	Nil	Nil	10.40	119,565	–	(99,565)	–	20,000
In respect with year ended 31 December 2008	10 Sep 2009	33% on each of 1 Jan 2010 and 2011, 34% on 1 Jan 2012	Footnote <sup>1</sup>	Nil	Nil	10.40	25,000	(25,000)	–	–	–
<b>Grand total</b>							<b>374,565</b>	<b>124,000</b>	<b>(202,565)</b>		<b>– 296,000</b>

1. Tenth anniversary from the vesting date.

Irakli's gain on the exercise of his share options was GBP 1,685,341 in 2012. The gain is defined as the difference between (a) the market price of the shares on the date on which the option was exercised and (b) the price actually paid for the shares, which is nil in this particular case, as indicated in the table above.

The market price of BGH shares during 2012 ranged from £9.30 to £13.30 per BGH share and the closing market price of a BGH share on 31 December 2012 was £10.30.

With effect from 14 February 2013, outstanding share options are subject to the dividend equalisation mechanism described below in respect of all dividends paid on or after such date.

The only vesting condition for Irakli's fixed and discretionary contingent deferred share compensation is continued employment within the Group or leaving on a "good leaver" basis. The CEO is not considered a "good leaver", and all his unvested fixed and discretionary awards shall lapse (unless the Supervisory Board determines otherwise), if he is dismissed for cause or departs from the Group other than for good reason.

If the 2013 service agreement with the Bank expires and is not renewed upon substantially similar terms but Irakli is offered membership of the board of the Bank and/or of BGH, 50% of each of his unvested awards shall vest immediately and the remaining 50% shall (where he accepts the offer of board membership) continue to vest as normal or (where he refuses such offer) may, at the CEO's discretion, either continue to vest as normal or the CEO may acquire some or all of the underlying shares for a specified price in accordance with the terms of the service agreement. If the CEO accepts the offer of Board membership, any remaining unvested awards when he ceases to be a board member shall, at his discretion, either continue to vest as normal or the underlying shares may be acquired for the specified price.

Any unvested awards shall vest immediately if ceases to be an executive by reason of death, disability, injury, redundancy or retirement at normal retirement age; if there is a change of control of the Bank or BGH; if the 2013 service agreement is terminated by the Bank other than for cause or by Irakli for good reason; or if it expires and neither a renewed agreement nor Board membership is offered.

Any unvested awards granted under Irakli's 2010 service agreement with the Bank shall vest immediately on termination of the 2013 service agreement for any reason, except that (i) if the agreement is terminated by the Bank for cause, any unvested awards shall (unless the Supervisory Board determines otherwise) lapse, and (ii) if it is terminated by Irakli for any reason other than for good reason (and unless the Supervisory Board determines otherwise to his advantage), 50% of each of the unvested awards shall vest immediately and the remaining 50% shall, at his discretion, either continue to vest as normal or the underlying shares may be acquired for the specified price.

As provided in greater detail in the table above and based on BGH share market value as of 31 December 2012, Irakli Gilauri's compensation package for 2012 comprised an aggregate fixed cash salary (from BGH and the Bank) of US\$ 451,587, a fixed contingent deferred share compensation award of 90,000 shares in BGH (with a value of US\$ 1,491,358) and a discretionary contingent deferred share compensation award (in respect of the Bank's and Irakli's performance during the year 2012) of 30,000 shares in BGH (with a value of US\$ 497,119). These elements comprised 19%, 61% and 20% of his total compensation package, respectively.

The average fixed cash salary for the executive management team (excluding Irakli Gilauri) in 2012 was US\$143,361 and comprised on average 15% of an executive's average compensation package. The fixed cash salary is structured to be a small portion of the overall compensation package, yet competitive enough to attract talent to the Group.

The average fixed contingent deferred share compensation for the executive management team (excluding Irakli Gilauri) in 2012 was 26,875 shares (with a value of US\$445,336) and comprised on average 47% of an executive's average compensation package. Fixed contingent deferred share compensation is not performance based and consequently, forms a fixed portion of an executive's compensation package. All fixed contingent deferred share compensation is subject to a five-year vesting period as outlined above. With 40% of an executive's fixed contingent deferred shares vesting in the fifth year following the beginning of the work year, executive management are further motivated to focus on the long-term success of the Group.

The average discretionary contingent share compensation for the executive management team (excluding Irakli Gilauri) in 2012 was 21,250 shares (with a value of US\$ 352,126) and comprised on average 38% of an Executive's average compensation package.

The aggregate pool of shares available for discretionary contingent deferred share compensation is determined by the Remuneration Committee annually, based on a number of criteria including: (a) the overall performance of the Group over the year in respect of which the awards are to be granted, particularly its profitability; (b) the performance of the Bank relative to its competitors in Georgia and in the light of overall global market conditions; and (c) the market value of the shares at time of grant.

In determining the number of shares over which individual discretionary contingent deferred share compensation awards will be granted, the Remuneration Committee evaluates the executive's role and its importance to the Group as well as the individual key performance indicators (KPIs) assigned to the executive, which reflect the executive's required contribution to the Group's overall key strategic and financial objectives. For the 2012 financial year, these objectives included: (a) financial objectives (e.g. operating profit, operating leverage, earnings per share, return on equity and return on assets); (b) business growth objectives (e.g. customer lending growth, client deposit growth, and fee and commission generation); (c) risk management objectives (e.g. capital strength, liquidity management and cost of credit risk); and (d) people development objectives (e.g. succession planning, training and development). In addition, the Remuneration Committee considers the executive's "360 degree evaluation", which is an exhaustive annual internal peer review system. In the case of the CEO, the Supervisory Board also assesses the CEO's contribution and how he met his KPIs. In the case of other members of executive management, the CEO also discusses with the Remuneration Committee the executive's individual contributions and how he or she met the KPIs.

The Remuneration Committee's policy is that discretionary contingent deferred share compensation will comprise less than 50% of an executive's total compensation package.

The Code, which requires disclosure of the compensation arrangements for all directors of premium listed companies on the London Stock Exchange, recommends for share-based compensation of directors a minimum three-year vesting period, challenging performance conditions reflecting the company's objectives, phased grants and clawback provisions. As mentioned above, the only Director of BGH who is eligible for any share-based compensation is the CEO, Irakli Gilauri, in his capacity as CEO of the Bank. When assessing his compensation arrangements as CEO of BGH, we also take into account the remuneration that he receives in his capacity as CEO of the Bank, which comprises a fixed salary and fixed and discretionary contingent deferred share compensation. Irakli's fixed contingent deferred share compensation takes the form of awards over 90,000 shares per annum. As described above, Irakli's fixed contingent deferred share compensation is subject to vesting over a five-year period while his discretionary contingent deferred share compensation awards is subject to vesting over a two-year period. In compliance with the Code, awards of both fixed and discretionary contingent deferred share compensation are phased (in that they are granted annually). While vesting is contingent, there are no clawback provisions. The number of shares awarded as discretionary contingent deferred share compensation in respect of any year is performance-based, but there are no performance conditions (other than continued employment or leaving as a good leaver) for the vesting of such awards. For fixed contingent deferred share compensation, the number of shares awarded annually is determined in the executive's service agreement.

Although the terms of the CEO's share-based compensation are not in line with the vesting recommendations of the Code, the Committee strongly believes that, with its high composition of both fixed and discretionary contingent deferred share compensation, Irakli's overall Bank compensation package satisfies the spirit of the Code. The weighted average vesting period of Irakli's fixed and discretionary contingent deferred share compensation awarded in respect of 2012 is 3.5 years while the weighted average vesting period for all of executive management (including Irakli) fixed and discretionary deferred share compensation awarded in respect of 2012 is 3.2 years.

The Policy adopted by the Committee, the Board and the Supervisory Board of the Bank in February 2013 contains a dividend equalisation mechanism whereby members of the executive management team who have been awarded fixed or discretionary contingent deferred share compensation which has not yet vested, will receive, at the time the contingent deferred shares actually vest, cash payments equal to the dividends paid on the underlying shares between the date of grant and the vesting date. Such dividend payments will be paid in Lari, converted from GBP using the exchange rate as at the date dividends were paid to other shareholders. This dividend equalisation mechanism applies to all unvested contingent deferred share compensation granted.

In addition to the compensation outlined above and in accordance with the Group's policy, the executive management team (including Irakli Gilauri) also receive benefits, which include medical insurance, life assurance, company car and participation in a pension scheme whereby the executive and the Bank each contribute a minimum of 1.0% of his or her gross monthly salary to the Bank's defined contribution pension scheme and the Bank contributes an additional 1.0%. Should the executive decide to make an additional contribution to the pension fund, the Bank will match by contributing in a proportion of 0.2 to 1, up to a maximum of 1% of the executive's monthly gross salary. The average value of total benefits received by a member of the executive management team (including Irakli Gilauri) per year is US\$2,000. Non-Executive Directors do not receive any pension or other benefits.

In 2012, the Bank's aggregate contributions to Irakli Gilauri's pension fund were US\$2,186.

### Management Holdings

The following table shows the holdings of executive management of BGH shares as at 31 December 2012 and as at the date of this Annual Report.

	Irakli Gilauri	Nikoloz Gamkrelidze	Archil Gachechiladze	Mikheil Gomarteli	Sulkhan Gvalia	Vasil Revishvili	Avto Namicheishvili	Murtaz Kikoria	Irakli Burdiladze
Vested holdings as at 31 December 2012	206,431	33	–	38,867	54,304	–	84,488	23,000	–
Shares options (awarded but not yet vested) as at 31 December 2012	296,000	23,292	112,167	108,250	100,500	102,250	156,333	109,000	93,000
Executive's ownership (vested holdings and share options (awarded but not yet vested) as at 31 December 2012)	502,431	23,325	112,167	147,117	154,804	102,250	240,821	132,000	93,000
Vested holdings as of the date of the Annual Report	109,431	–	11,333	54,867	67,404	15,200	81,954	37,000	–
Share options (awarded but not yet vested), as of the date of the Annual Report	293,000	66,417	115,000	101,500	93,000	79,500	116,500	89,000	88,500
Executive's ownership (vested holdings and share options (awarded but not yet vested) as of the date of the Annual Report)	402,431	66,417	126,333	156,367	160,404	94,700	198,454	126,000	88,500

### Non-Executive Director Letters of Appointment

In accordance with the Group's policy, each of the non-executive Directors (listed below) entered into a Letter of Appointment on 15 December 2011 for an initial term of three years of which 16 months is unexpired, although each Director stands for re-election at each AGM, in accordance with the recommendation of the Corporate Governance Code. Each Letter of Appointment provides for a one-month notice period although BGH may terminate the appointment with immediate effect without notice or pay in lieu of notice if the Director has committed any serious breach or non-observance of his or her obligations to BGH, is guilty of fraud or dishonesty, brings BGH or him/herself into disrepute or is disqualified as acting as a director, among other circumstances. Upon termination, the only compensation a non-executive Director is entitled to are accrued fees as at the date of termination together with reimbursement of properly incurred expenses incurred prior to the termination date.

## Non-Executive Director Remuneration

Each of the non-executive Directors of BGH are paid fixed fees paid in cash only and are not entitled to any cash bonuses or share-based compensation, benefits or pensions. The table below provides the compensation of each non-executive Director in 2012. Both Ian Hague and Hanna Loikkanen have waived their entitlement to fees (which would have been US\$48,500 each for BGH and US\$37,500 each for the Bank) as both are representatives of significant shareholders of BGH. The table and its footnotes below has been audited by Ernst & Young LLP in accordance with statutory and regulatory requirements.

Non-Executive Director	BGH Compensation (including Committee Membership) (US\$)	Bank Compensation (including Committee Membership) (US\$)	Total Compensation (US\$)	Share Compensation
Neil Janin (Chairman) <sup>(1)(2)</sup>	99,258	93,224	192,482	N/A
David Morrison <sup>(1)</sup>	72,972	57,223	130,195	N/A
Allan Hirst <sup>(1)</sup>	57,951	44,857	102,808	N/A
Al Breach <sup>(1)</sup>	54,196	41,508	95,704	N/A
Kaha Kiknanelidze <sup>(1)</sup>	54,196	41,508	95,704	N/A
Ian Hague	Waived	Waived	Waived	N/A
Hanna Loikkanen	Waived	Waived	Waived	N/A
<b>Total</b>	<b>338,573</b>	<b>278,321</b>	<b>616,894</b>	

1. Please note that the Bank reports in Lari. All figures provided above in US Dollars have been converted for convenience from Lari to US Dollars using an exchange rate of GEL 1.6567 per US\$1.00, being the official Lari to US Dollar exchange rate as reported by the NBG on 31 December 2012 and have been rounded to the nearest US Dollar.
2. Mr Janin does not receive separate fees for Committee memberships.
3. Based on the table above and including Irakli Gilauri's BGH compensation of US\$233,037, the aggregate compensation of the BGH Directors was US\$571,610. If Irakli's compensation pursuant to his Bank service agreement in respect of 2012 is added directly to the aggregate BGH Director compensation listed under the "Total Compensation" column above, total remuneration would be US\$3,059,246. The Group's 2012 expense for the defined contribution pension plan for Irakli Gilauri was US\$2,186. Other Directors did not receive pension contributions from the Group.

The non-executive Directors who do not represent shareholders have informally committed to each other that they will each buy shares in BGH with their cash salary up to an aggregate value of US\$500,000.

The following table sets forth the respective holdings of BGH shares of each Director as at 31 December 2012 and the date of this Annual Report, unless otherwise noted.

Non-Executive Director	Personal Share Holdings (Number of BGH shares)	Connected Persons	Share Holdings of Connected Persons
Irakli Gilauri	206,431	N/A	N/A
Neil Janin (Chairman)	25,729	N/A	N/A
David Morrison	26,357	N/A	N/A
Allan Hirst	60,434	N/A	N/A
Al Breach	10,279	Gemmstock Growth Fund	20,000
Kaha Kiknanelidze	26,337	N/A	N/A
Ian Hague	5,112	Firebird group of funds	2,852,921*
Hanna Loikkanen	2,616	East Capital group of funds	6,328,417**

\* From 1 January 2013 to the date of this Annual Report, the Firebird group of funds has sold 90,000 shares. As of 13 March 2013 (the date BGH was last notified of the Firebird group's holdings in BGH), the Firebird group of funds held 2,762,921 shares, representing a 7.7% equity interest in BGH.

\*\* From 1 January 2013 to the date of this Annual Report, the East Capital group of funds has sold 4,330,756 shares, of which 3,651,308 shares (10.7% equity interest) were sold by East Capital Financials Fund on 12 March 2013. As of 13 March 2013 (the date BGH was last notified of East Capital's holdings in BGH), the East Capital group of funds held 1,997,661 shares, representing a 5.6% equity interest in BGH.

### Who is on the Remuneration Committee and what are its responsibilities?

Membership of the Committee and attendance at meetings held in 2012 are shown in the table below.

Member	Independent	Meetings Eligible to Attend	Meetings Attended
AI Breach (Chairman)	Yes	3	3
Neil Janin	No	3	3
David Morrison	Yes	3	3

#### Secretary

Kate Bennett Rea, on behalf of KB Rea Ltd.

Neil Janin, the Chairman of BGH and a member of the Remuneration Committee, was considered independent at the time that Neil was appointed as Chairman of BGH.

Other attendees at Committee meetings from time to time include other Board members and Avto Namichieshvili (Deputy CEO, Legal at the Bank). Attendees at Remuneration Committee meetings do not participate in discussions related to their own remuneration.

In summary, the Committee's role is to:

- recommend to the Board the remuneration strategy and policy for the Chairman of the Board, Executive and Non-Executive Directors, members of the executive management team, other senior employees of the Group and consultants to the Board;
- determine the overall compensation structure for the Chairman of the Board, CEO and executive management, the terms of employment and remuneration for Directors and executive management, including termination provisions;
- review the effectiveness of the remuneration policy, giving due regard to the financial and commercial health of the Group, while ensuring that Directors and executive management are fairly rewarded for their individual contribution (based on comprehensive evaluations) to the Group's overall performance;
- approve the number of shares to be held in trust and made available for both fixed and discretionary deferred share compensation as well as ratify the discretionary contingent share compensation of the CEO and members of executive management, taking into consideration the individual executive's performance against previously agreed objectives and the financial condition of the Group; and
- oversee changes in employee benefit structures within the Group.

The Committee's full Terms of Reference are available from the corporate governance section of our website, <http://www.bogh.co.uk/en/corporate-governance>

### How did the Remuneration Committee discharge its responsibilities in 2012?

For 2012, the Remuneration Committee considered the following matters in line with its remit:

- performance measures and targets to be applied to discretionary contingent deferred share compensation in 2012;
- the individual performance of each member of the executive management team against set performance targets;
- in line with the Group's Policy, determine whether discretionary contingent deferred share compensation should be granted;
- consideration of advisory bodies' and institutional investors' current guidelines on executive compensation, and assessment of the risk environment surrounding the Group's current remuneration arrangements;
- fixing compensation arrangements and agreeing executive management team contracts for the period beginning May 2013 for 2.5 or 3.5 year periods, in order to ensure that all executive management team contracts do not come up for renewal at the same time;
- analysing the pay and employment conditions of employees of the Group and taking these into account when determining executive compensation for the period beginning May 2013 for the duration of executive management contracts, including comparing changes in pay and employment conditions across the Group as a whole versus the proposed pay and employment conditions of all levels of management;
- review of the Committee's performance and its Terms of Reference; and
- approval of the 2012 Directors' Remuneration Report.

### Effectiveness

The performance of the Committee is reviewed each year as part of the Board Effectiveness Review, both by the Committee itself and by the Board as a whole. In carrying out this review, the Committee considered best practice recommendations.

The 2012 review concluded that the Committee continues to operate effectively.

## Total Shareholder Return

### Bank of Georgia TSR vs. the FTSE indices TSR



The graph above compares the Total Shareholder Return (TSR) of Bank of Georgia Holdings PLC with the companies comprising the FTSE All-Share Index and the FTSE 250 Index for the period since BGH's listing on the Premium Segment of the LSE on 28 February 2012. These indices were chosen for comparison because BGH has been a member of both indices for the majority of the period since its listing on 28 February 2012.

## Ongoing Training and Development

Over the course of the year, the Committee received ongoing training from the Company Secretary and other external professional firms. These sessions principally covered corporate governance best practice and investor remuneration guidance. The Committee will continue its ongoing training to further enhance its effectiveness.

## Looking Ahead to 2013

In 2013, the Committee's focus will be on ensuring that the overall compensation structure for the CEO and executive management team and other senior employees of the Group remain appropriate in order to motivate executives while enhancing long-term shareholder value. The Committee is open to constructive suggestions from shareholders regarding the Group's remuneration strategy and policy.

On behalf of the Board.

### AI Breach

Chairman  
Board Remuneration Committee  
10 April 2013

# Neil Janin, Chairman of the Board Nomination Committee, gives his personal view of the Board Nomination Committee's activities during 2012

### Neil Janin

Chairman of Nomination Committee



## Chairman's Overview

In 2012, key highlights of our work included:

- the development of succession plans for the Chairman, Chief Executive Officer, all non-executive Directors and key senior managers;
- evaluation of several candidates for new independent Directorial roles; and
- consideration of the issue of diversity, in light of the Lord Davies' Report on gender diversity of boards.

## Who is on the Nomination Committee and what are its responsibilities?

Membership of the Committee and attendance at meetings held in 2012 are shown in the table.

Member	Independent	Meetings Eligible to Attend	Meetings Attended
Neil Janin (Chairman)	N/A	3	3
David Morrison	Yes	3	3
Allan Hirst	Yes	3	3
Alasdair Breach	Yes	3	3
Kaha Kiknanelidze	Yes	3	3
Ian Hague	No	3	3
Hanna Loikkanen	No	3	3

Secretary

Kate Bennett Rea, on behalf of KB Rea Ltd.

In summary, the Committee's role is to:

- review the composition of the Board and Board Committees to ensure they are appropriately constituted and balanced in terms of skills and experience and to recommend to the Board the appointment of new Directors;
- develop and consider succession plans for the Chairman, Chief Executive Officer, non-executive Directors and key senior managerial roles;
- monitor issues and developments; and
- agree the process for the annual Board Effectiveness Review and track the progress of any actions arising.

*The Committee's full Terms of Reference are available from the section of our website, <http://www.bogh.co.uk/en/corporate-governance>*

## How did the Nomination Committee discharge its responsibilities in 2012?

The Committee reviewed the structure, size and composition of the Board and the Board Committees, looking at the need to refresh the Board, the balance and diversity of skills and experience on the Board and planning ahead for new Board appointments as well as future retirements. We undertook a skills analysis and considered the skills that are likely to be required in the future. In light of this analysis, we have begun to interview candidates for non-executive Directorial roles.

The Committee also discussed and developed succession plans for the Chairman, Chief Executive Officer, non-executive Directors and key senior managerial roles. As most of our Directors have served between three and six years, we will look to refresh the Board over the next few years, based on the skills required for the Group. As part of this discussion, the Committee reviewed and discussed the outcome of the Lord Davies' Report on the proportion of women on boards and diversity in general. The Group has historically placed a high emphasis on diversity and will continue to do so looking forward. Geographic and gender diversity together with key technical expertise in banking, risk, accountancy, finance, technology and international business all form core components of our Board succession planning. Balancing all of these factors to maintain an effective Board is a delicate matter and we do not believe that imposing quotas is appropriate in this context.

Throughout the year, we have undertaken training in order to remain up to date on significant developments and how these might impact the Group.

To ensure that the Committee is operating effectively, we carried out our Committee review at the time of the Board Effectiveness Review. The Committee is reviewed by the members themselves as well as by the Board as a whole. Following the review, the Committee was found to be operating effectively.

### Looking ahead to 2013

For 2013, the Committee will continue to focus on succession planning and Board and Committee refreshment. We will also look to have greater visibility of potential candidates for key senior positions with the Group. We will continue to review and monitor Board and Board Committee composition against our skills and experience requirements and diversity guidance.



**Neil Janin**

Chairman  
Board Nomination Committee  
10 April 2013

### Principal Activities and Business Review

BGH is the holding company for the Group. The Group operates globally and is principally engaged in the core businesses of retail banking, corporate banking, asset and wealth management as well as the synergistic businesses of insurance and healthcare and affordable housing.

We are required to present a fair review of our business during the financial year ended 31 December 2012, our position at year-end and a description of the principal risks and uncertainties that we face. This review enables shareholders to assess how the Directors have performed their duties under the Companies Act 2006.

The Directors' Report and the accompanying Consolidated Financial Statements have been drawn up from the date of incorporation of BGH (14 October 2011) to 31 December 2012. The accompanying Consolidated Financial Statements are prepared as if the Group is a continuation of the pre-existing group of companies with the Bank as its ultimate parent. The comparative financial statements as at and for the years ended 31 December 2011 and 31 December 2010 are that of the group of companies consolidated with the Bank as its ultimate parent.

The information required for the business review and certain other disclosures can be found in this Directors' Report and the following sections of the Annual Report, which are incorporated in this Directors' Report:

Chairman's statement: pages 2 to 5

Group Chief Executive's Review: pages 22 to 23

Strategy: pages 14 to 15

Market review: pages 18 to 19

Key performance indicators: pages 24 to 27

Business review – Overview of financial results: pages 28 to 35

Segment discussions: pages 36 to 45

Risk management: pages 56 to 65

Risks and uncertainties: pages 46 to 55

Corporate Governance Report: pages 73 to 76

Directors' Report on Remuneration: pages 80 to 89

### Articles of Association

BGH's Articles of Association may only be amended by a special resolution at a general meeting of shareholders. The Articles of Association are available on BGH's website <http://www.bogh.co.uk/en/corporate-governance>

### Share Capital

BGH was incorporated on 14 October 2011 (company number 07811410). At incorporation, the issued and fully paid-up capital was £50,001, comprised of one subscriber share and 50,000 redeemable shares.

On 20 December 2011, in connection with the introduction of BGH as the new holding company for the Group, BGH issued a Prospectus detailing the tender offer of one BGH ordinary share for each ordinary share of Bank of Georgia, whether held in the form of an ordinary share or a global depositary receipt, in connection with an application for admission to the premium listing segment of the Official List of the UK Listing Authority and to trading on the London Stock Exchange.

The tender offer was successful, and admission to the Official List of the UK Listing Authority and to trading on the London Stock Exchange took place on 28 February 2012. Upon the first issue of BGH shares to existing holders, the one subscriber share and 50,000 redeemable shares were acquired by the BGH for nil consideration and cancelled, resulting in a share capital of 35,909,383 ordinary shares, with a nominal value of £6.00 each.

BGH capitalised the full amount standing to the credit of the merger reserve and applied the sum so capitalised in issuing Class A shares credited as fully paid to the holders who validly accepted the tender offer. The Class A shares were non-voting, not entitled to any profit or assets or return of capital in the event of winding up and could be redeemed without prior notice from BGH.

Following admission, the Directors applied to the High Court of Justice of England and Wales to undertake a reduction of capital in order to create distributable reserves for BGH. On 20 March 2012, the Court Order approving the reduction of capital was registered with the Registrar of Companies and the nominal value of each of the ordinary shares in the capital of BGH was reduced from £6.00 to £0.01 and the reduction of capital created distributable reserves of approximately £299.5 million for BGH. At the same time as the registration of the capital reduction, BGH redeemed and cancelled all Class A shares and, as a result, BGH's ordinary shares represented and continue to represent 100% of the total issued share capital of BGH.

On a show of hands, each member present at our general meeting has the right to one vote. On a poll, each member is entitled to one vote for every ordinary share held.

Persons with direct or indirect interests in BGH shares or the ability to exercise voting rights over at least 10%, 25% or 50% (or such other percentages as a regulatory authority may determine from time to time) of the shares in any regulated Group company, must notify BGH as well as satisfy and comply with all regulatory requirements, as described in BGH's Articles of Association.

The Directors are not aware of any agreements between holders of BGH's shares that may result in restrictions on the transfer of securities or on voting rights. No person has any special rights of control over BGH's share capital and all issued shares are fully paid.

BGH may, by ordinary resolution, upon the recommendation of the Board, capitalise all or any part of an amount standing to the credit of a reserve or fund to be set free for distribution provided that amounts from the share premium account, capital redemption reserve or any profits not available for distribution should be applied only in paying up unissued shares to be allotted to members credited as fully paid and no unrealised profits shall be applied in paying up debentures of BGH or any amount unpaid on any share in the capital of BGH.

At the 2012 AGM, BGH was granted authority by shareholders to purchase up to 10% of BGH's issued share capital. In 2012, no ordinary shares were purchased by BGH. This authority will expire at this year's AGM. As such, a special resolution is proposed in the Notice of AGM seeking shareholder approval to renew this authority.

At the 2012 AGM, the Directors were also given the power to allot ordinary shares in BGH up to an amount approximately equal to two-thirds of the issued share capital of BGH (excluding treasury shares). This authority will expire at this year's AGM. As such, an ordinary resolution is proposed in the Notice of AGM seeking shareholder approval to renew this authority.

In addition, at the 2012 AGM, the Directors were given the power to issue shares up to the equivalent of 5% of BGH's issued share capital, including shares held in treasury, on a non-pre-emptive basis to ordinary shareholders. This authority will expire at this year's AGM. As such, a special resolution is proposed in the Notice of AGM seeking shareholder approval to renew this authority.

Detailed explanatory notes to these resolutions will be set out in the Notice of AGM mailed to shareholders on or about 18 April 2013 and available on BGH's website <http://www.bogh.co.uk/en/investors>

Other than the above, we have no current intention of issuing further share capital and no issue will be made which would effectively alter control of BGH without prior approval of shareholders in a general meeting.

## Results and Dividends

BGH may by ordinary resolution declare dividends provided that no such dividend shall exceed the amount recommended by BGH's Directors. The Directors may also pay interim dividends as appears to be justified by the profits of BGH available for distribution.

As BGH is a holding company, BGH relies primarily on dividends and other statutorily and contractually permissible payments from its subsidiaries to generate revenues necessary to meet its obligations and pay dividend to its shareholders.

As a result of the Bank's strong financial performance and condition, BGH, as a controlling shareholder of the Bank has approved an annual dividend of GEL 1.5 on 5 April 2013 for the year ended 31 December 2012, which will be paid by the Bank to its shareholders (including BGH) in May 2013. The BGH Board has recently recommended an annual dividend of GEL 1.5 payable in Sterling, which is subject to shareholders approval at the AGM. If approved it is intended that the dividend will be paid in sterling on 19 June 2013 to shareholders on the UK register of members at the close of business in the UK (6:00 pm London time) on 7 June 2013.

## Powers of Directors

The Directors may exercise all powers of BGH subject to applicable legislation and regulation and BGH's Articles of Association.

## Conflicts of Interest

In accordance with the Companies Act 2006, the Directors have adopted a policy and procedure for the disclosure and authorisation (if appropriate) of conflicts of interest, and these have been followed during 2012.

## Appointment and Retirement of Directors

The appointment and replacement of Directors is governed by BGH's Articles of Association, the Code, the Companies Act 2006 and related legislation. The Articles may only be amended by a special resolution of the shareholders.

The Board has the power to appoint additional Directors or to fill a casual vacancy amongst the Directors. Under the Articles of Association, any such Director holds office only until the next AGM and may offer himself/herself for re-election. The Articles of Association also require that at each AGM at least one-third of the Directors retire by rotation. The retiring Directors are eligible to stand for re-election. We note that the Corporate Governance Code recommends that all Directors of FTSE 350 companies should be subject to annual re-election. We abide by this recommendation and, as a result, we will all stand for re-election at the AGM.

## Directors' Remuneration

Directors' fees are determined by the Board from time to time. Directors' fees (as distinct from any salary, remuneration or other amount payable to a Director pursuant to other provisions of the Articles of Association or otherwise) may not exceed £750,000 per annum in aggregate or such higher amounts as may from time to time be determined by ordinary resolution of BGH. The fees paid to the Directors pursuant to their letters of appointment are shown on page 87 of this Annual Report.

### Directors' Interests

The Directors' beneficial interests in ordinary shares of BGH as at 31 December 2012 are shown on page 87 of this Annual Report.

### Indemnity

Subject to applicable legislation, every current and former Director or other officer of BGH (other than any person engaged by the company as auditor) shall be indemnified by BGH against any liability in relation to BGH, other than (broadly) any liability to BGH or a member of the Group, or any criminal or regulatory fine.

### Related Party Transactions

Details of related party transactions are set out in Note 30 to the Consolidated Financial Statements on page 174 of this Annual Report.

### Significant Contracts and Agreements

At no time during the year did any Director hold a material interest in any contracts of significance with BGH or any subsidiary of the Group. BGH is not party to any significant agreements that would take effect, alter or terminate following a change of control of BGH.

### Political donations

The Group did not make any political donations or expenditures during 2012.

### Major Interests in Shares

The following table lists shareholders with voting rights of more than 3% as of 31 December 2012 and 31 March 2013. The 31 March 2013 information has been derived from source available to BGH, primarily through regulatory filings.

The respective regulatory filings by shareholders are available on the BGH website: <http://bogh.co.uk/en/announcements/bank-of-georgia-holdings-plc/press-releases> and the London Stock Exchange website: <http://www.londonstockexchange.com/news/news/finance.htm>

### Community Investment

We are committed to building a sustainable business and a more sustainable society, and recognise our responsibility to invest in the communities in which we operate. We made a total investment of GEL 1.4 million in charities, sponsorships, community organisations and causes across our footprint during the year.

### Creditor payment policy

The Group is committed to maintaining good commercial relationships with its suppliers. The Bank is responsible for agreeing, and then bringing attention to, terms and conditions with its suppliers. The Group's policy is to pay creditors in accordance with agreed terms and conditions, provided the supplier has complied with them. BGH is a holding company and does not trade. Therefore, it is not considered meaningful to give a number of days' purchases outstanding for BGH as at 31 December 2012.

### Code of Conduct and Ethics

The Board has adopted a Code of Conduct and Ethics relating to the lawful and ethical conduct of the business, supported by the Group's core values. The Code of Conduct has been communicated to all Directors and employees, all of whom are expected to observe high standards of integrity and fair dealing in relation to customers, staff and regulators in the communities in which the Group operates. Our Code of Conduct is available on our website <http://www.bogh.co.uk/en/corporate-governance>

### Environmental and Social

#### Responsibility Policy

The Board has adopted an Environmental and Social Responsibility Policy, which aims to ensure that high standards of responsible business are maintained and that an effective control framework is in place. This policy focuses on our operational impact, sustainable finance and communication. Our Environmental and Social Responsibility Policy is available on our website <http://www.bogh.co.uk/en/corporate-governance-framework/policies>

Shareholder	As of 31 March 2013		As of 31 December 2012	
	No of Voting Rights	% of Voting Rights	No of Voting Rights	% of Voting Rights
Firebird Group of Funds	<b>2,762,921</b>	<b>7.69%</b>	2,852,921	7.94%
Royal Bank of Canada	<b>2,018,159</b>	<b>5.62%</b>	2,414,414	6.72%
East Capital Group of Funds	<b>1,997,661</b>	<b>5.56%</b>	6,328,417	17.62%
European Bank for Reconstruction and Development	<b>1,817,503</b>	<b>5.06%</b>	1,817,503	5.06%
International Finance Corporation	<b>1,817,503</b>	<b>5.06%</b>	1,817,503	5.06%
Templeton Asset Management Ltd.	<b>1,804,440</b>	<b>5.02%</b>	1,808,940	5.04%
Wellington Management Company	<b>1,748,609</b>	<b>4.87%</b>	—	—
Prosperity Capital Management			1,078,817	3.00%
Others	<b>21,942,587</b>	<b>61.11%</b>	17,790,868	49.56%
Total	<b>35,909,383</b>	<b>100.00%</b>	35,909,383	100.00%

## Annual General Meeting

Our AGM will be held at 10:00 am (London time) on Thursday, 23 May 2013 at Freshfields Bruckhaus Deringer LLP, 65 Fleet Street, London EC4Y 1HS. Details of the business to be conducted at the AGM are contained in the Notice of AGM.

## Going Concern

The Group's business, together with the factors likely to affect its future development, performance and position are described in the Business review – Overview of financial results, segment discussions, principal risks and uncertainties of this Annual Report (on pages 28 to 55).

The financial position of the Group, its cash flows, liquidity position and borrowing facilities are described in the Risk Management on pages 56 to 65. In addition Note 27 to the Consolidated Financial Statements includes details of the Group's financial instruments and its risk profile.

A description of the Group's risks and risk management are also outlined in the Risks and Uncertainties and Risk Management sections on pages 46 to 65.

The Group has considerable financial resources to meet its financial needs. The Directors believe that the Group is well positioned to manage its risks successfully in the current uncertain economic environment.

After making enquiries, the Directors have a reasonable expectation that BGH and the Group have adequate resources to continue in operational existence for the foreseeable future. Accordingly, they continue to adopt the going concern basis in preparing the accompanying Consolidated Financial Statements.

## Statement of Directors' Responsibilities

We are responsible for preparing the Annual Report and the accompanying Consolidated Financial Statements in accordance with applicable law and regulations. Company law requires us to prepare financial statements for each financial year. Under the law, we have elected to prepare the accompanying Consolidated Financial Statements in accordance with International Financial Reporting Standards (IFRS) as adopted by the European Union and applicable law.

Under company law, we must not approve the accompanying Consolidated Financial Statements unless we are satisfied that they give a true and fair view of the state of affairs of the Group and BGH and of the profit or loss of the Group and BGH for that period.

In preparing the accompanying Consolidated Financial Statements, we are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether they have been prepared in accordance with IFRS as adopted by the European Union, subject to any material departures disclosed and explained in the financial statements; and

d) prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

We are also responsible for keeping adequate accounting records that are sufficient to show and explain BGH's and the Group's transactions, to disclose with reasonable accuracy at any time the financial position of BGH and the Group and to enable us to ensure that the financial statements and the Directors' Remuneration Report comply with the Companies Act 2006 and, as regards the Group financial statements, Article 4 of the IAS Regulation.

We have further responsibility for safeguarding the assets of BGH and the Group and for taking reasonable steps for the prevention and detection of fraud and other irregularities.

We are also responsible for the maintenance and integrity of BGH's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

## Directors' Responsibility Statement

Each of the us listed in the Board of Directors section of this Annual Report confirms that to the best of his/her knowledge:

- the accompanying Consolidated Financial Statements, prepared in accordance with International Financial Reporting Standards as adopted by the European Union, give a true and fair view of the assets, liabilities, financial position and profit or loss of BGH and the Group as a whole; and
- the Directors' Report includes a fair review of the development and performance of the business and the position of BGH and Group as a whole, together with a description of the principal risks and uncertainties that they face.

In accordance with section 418(2) of the Companies Act 2006, each of us that held office at the date of the approval of this Directors' Report confirms that, so far as he/she is aware, there is no relevant audit information of which BGH's auditors are unaware and each of us has taken all reasonable steps to ascertain any relevant audit information and ensure that the Group statutory auditors are aware of such information.

## Statement of Compliance

As BGH is listed on the London Stock Exchange, we comply with the UK Corporate Governance Code, save for Section D.1.1, which is described in greater detail in the Directors' Remuneration Report of this Annual Report.

By order of the Board

*Kate Bennett Rea*  
on behalf of KB Rea Ltd.

**Kate Bennett Rea, on behalf of KB Rea Ltd.**

Company Secretary  
10 April 2013

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## Independent Auditors' Report:

To the members of Bank of Georgia Holdings PLC

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We have audited the financial statements of Bank of Georgia Holdings PLC for the year ended 31 December 2012 which comprise the Standalone statement of financial position, Consolidated statement of financial position, Consolidated income statement, Consolidated statement of comprehensive income, Consolidated statement of changes in equity, Consolidated statement of cash flows and the related notes 1 to 31. The financial reporting framework that has been applied in their preparation is applicable law and International Financial Reporting Standards (IFRSs) as adopted by the European Union and, as regards the parent company financial statements, as applied in accordance with the provisions of the Companies Act 2006.

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

## Respective responsibilities of directors and auditor

As explained more fully in the Directors' Responsibilities Statement set out on page 95, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

## Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the group's and the parent company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the annual report to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

## Opinion on financial statements

In our opinion:

- the financial statements give a true and fair view of the state of the Group's and of the parent company's affairs as at 31 December 2012 and of the Group's profit for the year then ended;
- the Group financial statements have been properly prepared in accordance with IFRSs as adopted by the European Union;

- the parent company financial statements have been properly prepared in accordance with IFRSs as adopted by the European Union and as applied in accordance with the provisions of the Companies Act 2006; and
- the financial statements have been prepared in accordance with the requirements of the Companies Act 2006 and, as regards the group financial statements, Article 4 of the IAS Regulation.

## Opinion on other matters prescribed by the Companies Act 2006

In our opinion:

- the part of the Directors' Remuneration Report to be audited has been properly prepared in accordance with the Companies Act 2006; and
- the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

## Matters on which we are required to report by exception

We have nothing to report in respect of the following:

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements and the part of the Directors' Remuneration Report to be audited are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Under the Listing Rules we are required to review:

- the directors' statement, set out on page 95, in relation to going concern;
- the part of the Corporate Governance Statement relating to the company's compliance with the nine provisions of the UK Corporate Governance Code specified for our review; and
- certain elements of the report to shareholders by the Board on directors' remuneration.



### Andrew McIntyre

Senior statutory auditor

For and on behalf of Ernst & Young LLP, Statutory Auditor  
London

10 April 2013

Notes:

1. The maintenance and integrity of the Bank of Georgia Holdings PLC website is the responsibility of the directors; the work carried out by the auditors does not involve consideration of these matters and, accordingly, the auditors accept no responsibility for any changes that may have occurred to the financial statements since they were initially presented on the website.
2. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

## Financial Statements: Standalone statement of financial position

As at 31 December 2012

(Thousands of Georgian Lari)

	Notes	2012
<b>Assets</b>		
Cash and cash equivalents		12,309
Investments in subsidiaries	2	799,389
Other assets		38
<b>Total assets</b>		811,736
<b>Liabilities</b>		
Other liabilities		14,019
<b>Total liabilities</b>		14,019
<b>Equity</b>		
Share capital		957
Other reserves		416
Retained earnings		796,344
<b>Total equity</b>		797,717
<b>Total liabilities and equity</b>		811,736

Signed and authorised for release on behalf of the Board of Directors:



**Irakli Gilauri**  
Chief Executive Officer  
10 April 2013

Company registered number: 7811410

# Financial Statements: Consolidated statement of financial position

As at 31 December 2012

(Thousands of Georgian Lari)

	Notes	2012	2011	2010
<b>Assets</b>				
Cash and cash equivalents	7	<b>762,827</b>	628,731	611,584
Amounts due from credit institutions	8	<b>396,559</b>	289,530	116,469
Investment securities:				
– available-for-sale	9	<b>463,960</b>	419,576	294,940
– held-to-maturity		–	–	21
Loans to customers	10	<b>3,020,634</b>	2,553,442	2,351,697
Finance lease receivables	11	<b>71,686</b>	62,919	14,419
Investments in associates		<b>2,441</b>	3,014	5,632
Investment properties	12	<b>160,353</b>	101,686	113,496
Property and equipment	13	<b>430,877</b>	348,110	285,852
Intangible assets		<b>23,078</b>	21,222	22,390
Goodwill	14	<b>45,657</b>	46,195	69,212
Current income tax assets		<b>944</b>	8,487	2,247
Deferred income tax assets		<b>14,352</b>	14,852	18,178
Prepayments		<b>41,147</b>	29,929	23,365
Other assets	16	<b>221,080</b>	137,568	75,420
<b>Total assets</b>		<b>5,655,595</b>	<b>4,665,261</b>	<b>4,004,922</b>
<b>Liabilities</b>				
Amounts due to customers	17	<b>2,693,025</b>	2,735,222	2,026,308
Amounts due to credit institutions	18	<b>1,657,162</b>	921,172	1,138,927
Current income tax liabilities		<b>13,818</b>	1,174	4,251
Deferred income tax liabilities		<b>46,184</b>	36,242	30,901
Provisions	19	<b>683</b>	386	4,407
Other liabilities	16	<b>185,211</b>	158,462	106,787
<b>Total liabilities</b>		<b>4,596,083</b>	<b>3,852,658</b>	<b>3,311,581</b>
<b>Equity</b>	20			
Share capital		<b>957</b>	32,878	31,345
Additional paid-in capital		<b>14,767</b>	473,732	477,285
Treasury shares		<b>(69)</b>	(3,146)	(1,510)
Other reserves		<b>14,097</b>	14,478	26,816
Retained earnings		<b>981,322</b>	254,588	130,314
<b>Total equity attributable to shareholders of the Group</b>		<b>1,011,074</b>	<b>772,530</b>	<b>664,250</b>
Non-controlling interests		<b>48,438</b>	40,073	29,091
<b>Total equity</b>		<b>1,059,512</b>	<b>812,603</b>	<b>693,341</b>
<b>Total liabilities and equity</b>		<b>5,655,595</b>	<b>4,665,261</b>	<b>4,004,922</b>

Signed and authorised for release on behalf of the Board of Directors:



**Irakli Gilauri**

Chief Executive Officer  
10 April 2013

The accompanying notes on pages 106 to 176 are an integral part of these consolidated financial statements.

## Financial Statements: Consolidated income statement

For the year ended 31 December 2012

(Thousands of Georgian Lari)

	Notes	2012	2011	2010
<b>Interest income</b>				
Loans to customers		<b>509,339</b>	438,989	389,402
Investment securities – available-for-sale		<b>33,950</b>	37,701	7,287
Amounts due from credit institutions		<b>15,813</b>	18,103	9,795
Finance lease receivables		<b>8,701</b>	6,565	4,159
Investment securities – held-to-maturity		–	–	12,498
		<b>567,803</b>	<b>501,358</b>	<b>423,141</b>
<b>Interest expense</b>				
Amounts due to customers		<b>(202,484)</b>	(167,294)	(114,968)
Amounts due to credit institutions		<b>(79,492)</b>	(99,763)	(91,829)
		<b>(281,976)</b>	<b>(267,057)</b>	<b>(206,797)</b>
<b>Net interest income before net (losses) gains from interest rate swaps</b>		<b>285,827</b>	<b>234,301</b>	<b>216,344</b>
Net (losses) gains from interest rate swaps		<b>(1,710)</b>	4,984	(7,826)
<b>Net interest income</b>		<b>284,117</b>	<b>239,285</b>	<b>208,518</b>
Fee and commission income		<b>109,278</b>	93,541	74,265
Fee and commission expense		<b>(22,791)</b>	(18,204)	(10,845)
<b>Net fee and commission income</b>	21	<b>86,487</b>	<b>75,337</b>	<b>63,420</b>
Net insurance premiums earned		<b>91,176</b>	46,396	44,561
Net insurance claims incurred		<b>(57,038)</b>	(28,658)	(27,898)
<b>Net insurance revenue</b>	22	<b>34,138</b>	<b>17,738</b>	<b>16,663</b>
Healthcare revenue		<b>54,376</b>	5,700	2,208
Cost of healthcare services		<b>(31,030)</b>	(3,242)	(1,632)
<b>Net healthcare revenue</b>	23	<b>23,346</b>	<b>2,458</b>	<b>576</b>
Revenue from sale of goods		<b>41,533</b>	22,470	18,144
Cost of sales		<b>(30,868)</b>	(12,109)	(9,050)
<b>Net revenue from sale of goods</b>		<b>10,665</b>	<b>10,361</b>	<b>9,094</b>
Net gains from trading securities and investment securities available-for-sale		<b>2,308</b>	1,382	2,006
Net gains from revaluation of investment properties	12	–	1,984	350
Net gains from foreign currencies:				
– dealing		<b>33,389</b>	45,694	33,651
– translation differences		<b>16,182</b>	30,747	98
Other operating income		<b>7,623</b>	8,767	10,625
<b>Other operating non-interest income</b>		<b>59,502</b>	<b>88,574</b>	<b>46,730</b>
<b>Revenue</b>		<b>498,255</b>	<b>433,753</b>	<b>345,001</b>

The accompanying notes on pages 106 to 176 are an integral part of these consolidated financial statements.

	Notes	2012	2011	2010
Salaries and other employee benefits	24	<b>(122,556)</b>	(114,622)	(103,885)
General and administrative expenses	24	<b>(67,041)</b>	(61,942)	(60,568)
Depreciation and amortisation		<b>(28,606)</b>	(27,254)	(27,963)
Other operating expenses		<b>(2,949)</b>	(6,347)	(5,719)
<b>Operating expenses</b>		<b>(221,152)</b>	<b>(210,165)</b>	<b>(198,135)</b>
<b>Operating income before cost of credit risk</b>		<b>277,103</b>	<b>223,588</b>	<b>146,866</b>
Impairment charge on loans to customers	10	<b>(39,186)</b>	(23,216)	(49,886)
(Impairment charge) reversal of impairment on finance lease receivables	11	<b>(495)</b>	(317)	5,775
Impairment (charge) reversal on other assets and provisions		<b>(5,036)</b>	1,337	(3,587)
<b>Cost of credit risk</b>		<b>(44,717)</b>	<b>(22,196)</b>	<b>(47,698)</b>
<b>Net operating income</b>		<b>232,386</b>	<b>201,392</b>	<b>99,168</b>
Net non-operating expenses	25	<b>(19,634)</b>	(29,338)	(725)
<b>Profit before income tax expense from continuing operations</b>		<b>212,752</b>	<b>172,054</b>	<b>98,443</b>
Income tax expense	15	<b>(33,200)</b>	(21,125)	(15,776)
<b>Profit for the year from continuing operations</b>		<b>179,552</b>	<b>150,929</b>	<b>82,667</b>
Net loss from discontinued operations		–	(15,219)	–
<b>Profit for the year</b>		<b>179,552</b>	<b>135,710</b>	<b>82,667</b>
<b>Attributable to:</b>				
– shareholders of the Group		<b>174,437</b>	132,531	83,640
– non-controlling interests		<b>5,115</b>	3,179	(973)
		<b>179,552</b>	<b>135,710</b>	<b>82,667</b>
<b>Earnings per share, total:</b>	20			
– basic earnings per share		<b>5.2218</b>	4.4375	2.7846
– diluted earnings per share		<b>5.1737</b>	4.1957	2.7388
<b>Earnings per share from continuing operations:</b>	20			
– basic earnings per share from continuing operations		<b>5.2218</b>	4.9470	2.7846
– diluted earnings per share from continuing operations		<b>5.1737</b>	4.6499	2.7388

The accompanying notes on pages 106 to 176 are an integral part of these consolidated financial statements.

## Financial Statements: Consolidated statement of comprehensive income

For the year ended 31 December 2012

(Thousands of Georgian Lari)

	Notes	2012	2011	2010
<b>Profit for the year from continuing operations</b>		<b>179,552</b>	<b>150,929</b>	<b>82,667</b>
Net loss from discontinued operations		–	(15,219)	–
<b>Profit for the year</b>		<b>179,552</b>	<b>135,710</b>	<b>82,667</b>
<b>Other comprehensive (loss) income from continuing operations</b>				
– Revaluation of property and equipment	13	–	1,285	(2,859)
– Revaluation of available-for-sale securities		<b>960</b>	3,511	6,077
– Realised gain on available-for-sale securities reclassified to the consolidated income statement		<b>(2,075)</b>	(1,721)	(789)
– Gain (loss) from currency translation differences		<b>172</b>	(52,493)	5,116
Income tax relating to components of other comprehensive income	15	<b>690</b>	5,581	206
<b>Other comprehensive (loss) income for the year from continuing operations, net of tax</b>		<b>(253)</b>	<b>(43,837)</b>	<b>7,751</b>
Other comprehensive gain from discontinued operations		–	24,254	–
<b>Other comprehensive (loss) income for the year, net of tax</b>		<b>(253)</b>	<b>(19,583)</b>	<b>7,751</b>
Total comprehensive income for the year from continuing operations		<b>179,299</b>	107,092	90,418
Total comprehensive income for the year from discontinued operations		–	9,035	–
<b>Total comprehensive income for the year</b>		<b>179,299</b>	<b>116,127</b>	<b>90,418</b>
<b>Attributable to:</b>				
– shareholders of the Group		<b>174,304</b>	121,045	89,830
– non-controlling interests		<b>4,995</b>	(4,918)	588
		<b>179,299</b>	<b>116,127</b>	<b>90,418</b>

The accompanying notes on pages 106 to 176 are an integral part of these consolidated financial statements.

# Financial Statements: Consolidated statement of changes in equity

For the year ended 31 December 2012

(Thousands of Georgian Lari)

	Attributable to shareholders of the Group							
	Share capital	Additional paid-in capital	Treasury shares	Other reserves	Retained earnings	Total	Non-controlling interests	Total equity
<b>31 December 2009</b>	<b>31,306</b>	<b>478,779</b>	<b>(1,677)</b>	<b>24,387</b>	<b>46,163</b>	<b>578,958</b>	<b>19,459</b>	<b>598,417</b>
Total comprehensive income	–	–	–	7,942	81,888	89,830	588	90,418
Depreciation of revaluation reserve, net of tax	–	–	–	(2,263)	2,263	–	–	–
Increase in share capital arising from share-based payments (Note 20)	39	8,497	610	–	–	9,146	–	9,146
Acquisition of additional interests in existing subsidiaries by non-controlling shareholders	–	–	–	–	–	–	11,973	11,973
Acquisition of non-controlling interests in existing subsidiaries	–	–	–	(3,250)	–	(3,250)	(6,854)	(10,104)
Non-controlling interests arising on acquisition of subsidiary	–	–	–	–	–	–	3,925	3,925
Sale of treasury shares	–	7,104	448	–	–	7,552	–	7,552
Purchase of treasury shares	–	(17,095)	(891)	–	–	(17,986)	–	(17,986)
<b>31 December 2010</b>	<b>31,345</b>	<b>477,285</b>	<b>(1,510)</b>	<b>26,816</b>	<b>130,314</b>	<b>664,250</b>	<b>29,091</b>	<b>693,341</b>
Total comprehensive income	–	–	–	(9,208)	130,253	121,045	(4,918)	116,127
Depreciation of revaluation reserve, net of tax	–	–	–	(3,190)	3,190	–	–	–
Increase in share capital arising from share-based payments (Note 20)	33	2,716	148	–	–	2,897	–	2,897
Increase in share capital from issuance of GDRs (Note 20)	1,500	–	(1,500)	–	–	–	–	–
Dividends to shareholders of the Group (Note 20)	–	–	–	–	(9,169)	(9,169)	–	(9,169)
Acquisition of additional interests in existing subsidiaries by non-controlling shareholders	–	–	–	60	–	60	2,453	2,513
Non-controlling interests arising on acquisition of subsidiary	–	–	–	–	–	–	13,447	13,447
Sale of treasury shares	–	26,777	1,268	–	–	28,045	–	28,045
Purchase of treasury shares	–	(33,046)	(1,552)	–	–	(34,598)	–	(34,598)
<b>31 December 2011</b>	<b>32,878</b>	<b>473,732</b>	<b>(3,146)</b>	<b>14,478</b>	<b>254,588</b>	<b>772,530</b>	<b>40,073</b>	<b>812,603</b>
Total comprehensive income	–	–	–	(465)	174,769	174,304	4,995	179,299
Depreciation of revaluation reserve, net of tax	–	–	–	(622)	622	–	–	–
Increase in share capital arising from share-based payments	–	30,213	602	–	–	30,815	–	30,815
Issue of share capital (Note 20)	3,635	70,313	–	–	–	73,948	–	73,948
Conversion of shares following the Tender Offer	(35,570)	23,983	2,507	(497)	(4,589)	(14,166)	14,166	–
Capital reductions	–	(582,388)	–	–	582,388	–	–	–
GBP-GEL translation effect	14	2,828	(4)	–	(2,838)	–	–	–
Transactions costs recognised directly in equity	–	(3,325)	–	–	–	(3,325)	–	(3,325)
Dividends to shareholders of the Group (Note 20)	–	–	–	–	(23,618)	(23,618)	–	(23,618)
Dilution of interests in subsidiaries	–	–	–	15	–	15	128	143
Acquisition of additional interests in existing subsidiaries by non-controlling shareholders	–	–	–	(86)	–	(86)	749	663
Acquisition of non-controlling interests in existing subsidiaries	–	–	–	1,274	–	1,274	(11,673)	(10,399)
Sale of treasury shares	–	89	5	–	–	94	–	94
Purchase of treasury shares	–	(678)	(33)	–	–	(711)	–	(711)
<b>31 December 2012</b>	<b>957</b>	<b>14,767</b>	<b>(69)</b>	<b>14,097</b>	<b>981,322</b>	<b>1,011,074</b>	<b>48,438</b>	<b>1,059,512</b>

The accompanying notes on pages 106 to 176 are an integral part of these consolidated financial statements.

## Financial Statements: Consolidated statement of cash flows

For the year ended 31 December 2012

(Thousands of Georgian Lari)

	Notes	2012	2011	2010
<b>Cash flows from operating activities</b>				
Interest received		<b>553,090</b>	494,782	412,407
Interest paid		<b>(270,691)</b>	(244,478)	(194,622)
Fees and commissions received		<b>109,278</b>	93,541	74,265
Fees and commissions paid		<b>(22,791)</b>	(18,204)	(10,845)
Insurance premiums received		<b>79,007</b>	46,070	46,159
Insurance claims paid		<b>(55,197)</b>	(26,106)	(32,007)
Healthcare revenue received		<b>54,376</b>	5,700	2,208
Cost of healthcare services paid		<b>(31,030)</b>	(3,242)	(1,632)
Revenue received from sale of goods		<b>41,533</b>	22,470	18,144
Cost of sales of goods		<b>(30,868)</b>	(12,109)	(9,050)
Net realised gains (losses) from trading securities		<b>375</b>	(236)	2,267
Net realised gains from investment securities available-for-sale		<b>2,075</b>	1,721	789
Net realised gains from foreign currencies		<b>33,389</b>	45,694	33,651
Recoveries of loans to customers previously written off	10	<b>29,979</b>	28,849	42,739
Other income received (expenses paid)		<b>5,949</b>	15,266	(1,819)
Salaries and other employee benefits paid		<b>(110,639)</b>	(96,011)	(93,204)
General and administrative and operating expenses paid		<b>(68,340)</b>	(69,269)	(70,906)
<b>Cash flows from operating activities before changes in operating assets and liabilities</b>		<b>319,495</b>	<b>284,438</b>	<b>218,544</b>
<i>Net (increase) decrease in operating assets</i>				
Amounts due from credit institutions		<b>(99,925)</b>	(179,682)	(45,090)
Loans to customers		<b>(562,345)</b>	(239,413)	(813,482)
Finance lease receivables		<b>(9,262)</b>	(49,095)	8,252
Prepayments and other assets		<b>(59,339)</b>	(63,668)	100
<i>Net increase (decrease) in operating liabilities</i>				
Amounts due to credit institutions		<b>761,167</b>	(213,068)	190,994
Amounts due to customers		<b>(52,871)</b>	708,242	731,184
Other liabilities		<b>(28,243)</b>	(32,707)	21,981
<b>Net cash flows from operating activities before income tax</b>		<b>268,677</b>	<b>215,047</b>	<b>312,483</b>
Income tax paid		<b>(3,282)</b>	(7,000)	(3,144)
<b>Net cash flows from operating activities</b>		<b>265,395</b>	<b>208,047</b>	<b>309,339</b>
<b>Cash flows (used in) from investing activities</b>				
Acquisition of subsidiaries, net of cash acquired	5	<b>(9,008)</b>	408	(139)
Proceeds from sale of subsidiary		<b>–</b>	8,747	–
Proceeds from sale of investment securities: available-for-sale		<b>221,973</b>	20,625	1,518
Purchase of investment securities		<b>(265,320)</b>	(138,529)	(28,769)
Proceeds from sale of investments in associates		<b>170</b>	332	–
Proceeds from sale of investment properties	12	<b>15,622</b>	7,889	5,490
Proceeds from sale of property and equipment and intangible assets		<b>–</b>	–	13,312
Purchase of property and equipment and intangible assets		<b>(60,443)</b>	(76,239)	(41,839)
<b>Net cash flows used in investing activities</b>		<b>(97,443)</b>	<b>(176,767)</b>	<b>(50,427)</b>

The accompanying notes on pages 106 to 176 are an integral part of these consolidated financial statements.

	Notes	2012	2011	2010
<b>Cash flows (used in) from financing activities</b>				
Dividends paid		<b>(23,618)</b>	(9,169)	–
Purchase of treasury shares		<b>(711)</b>	(34,598)	(17,986)
Sale of treasury shares		<b>94</b>	28,044	7,552
Proceeds from sale of non-controlling interest in existing subsidiary		<b>663</b>	2,453	–
Purchase of additional interests by non-controlling shareholders		<b>–</b>	–	11,973
Purchase of additional interests in existing subsidiaries, net of cash acquired		<b>(10,399)</b>	–	(6,854)
<b>Net cash used in financing activities</b>		<b>(33,971)</b>	<b>(13,270)</b>	<b>(5,315)</b>
Effect of exchange rates changes on cash and cash equivalents		<b>115</b>	(863)	98
<b>Net increase in cash and cash equivalents</b>		<b>134,096</b>	<b>17,147</b>	<b>253,695</b>
<b>Cash and cash equivalents, beginning</b>	7	<b>628,731</b>	<b>611,584</b>	<b>357,889</b>
<b>Cash and cash equivalents, ending</b>	7	<b>762,827</b>	<b>628,731</b>	<b>611,584</b>

The accompanying notes on pages 106 to 176 are an integral part of these consolidated financial statements.

# Financial Statements: Notes to consolidated financial statements

(Thousands of Georgian Lari)

## 1. Principal Activities

JSC Bank of Georgia (the "Bank") was established on 21 October 1994 as a joint stock company ("JSC") under the laws of Georgia. The Bank operates under a general banking license issued by the National Bank of Georgia ("NBG"; the Central Bank of Georgia) on 15 December 1994.

The Bank accepts deposits from the public and extends credit, transfers payments in Georgia and internationally and exchanges currencies. Its main office is in Tbilisi, Georgia. At 31 December 2012 the Bank has 194 operating outlets in all major cities of Georgia (31 December 2011: 158, 31 December 2010: 142). The Bank's registered legal address is 29a Gagarini Street, Tbilisi 0160, Georgia.

The Bank is the parent of a group of companies incorporated in Georgia and Belarus. Primary business activities include providing banking, leasing, insurance, healthcare, brokerage and wealth management services, to corporate and individual customers.

In December 2011, Bank of Georgia Holdings PLC ("BGH"), a public limited liability company newly incorporated in England and Wales, launched the Tender Offer (the "Tender Offer") to exchange its entire ordinary share capital for an equivalent number of the Bank's ordinary shares and thus to acquire the entire issued and to be issued share capital, including those shares represented by Global Depository Receipts ("GDRs"), of the Bank. Following the successful completion of the Tender Offer on 28 February 2012 and subsequent acquisitions of the Bank's remaining shares held by non-controlling shareholders by the Bank, BGH holds 99.62% of the share capital of the Bank as at 31 December 2012, representing the Bank's ultimate parent company. Together with the Bank's subsidiaries, BGH makes up a group of companies (the "Group"). The list of the companies included in the Group is provided in Note 2. The shares of BGH ("BGH Shares") were admitted to the premium listing segment of the Official List of the UK Listing Authority and admitted to trading on the London Stock Exchange PLC's Main Market for listed securities effective 28 February 2012 (the "Admission", Note 20). The Bank is the Group's main operating unit and accounts for most of the Group's activities.

Bank of Georgia Holdings PLC's registered legal address is 84 Brook Street, London, United Kingdom W1K 5EH. Registered number of BGH is 7811410.

The treasury shares kept by the Bank for the purposes of its future employee share-based compensation, as of the Tender Offer expiration date have been fully converted into the BGH newly issued shares.

As at 31 December 2012, 31 December 2011 and 31 December 2010, the following shareholders owned more than 4% of the total outstanding shares of the Group. Other shareholders individually owned less than 4% of the outstanding shares.

Shareholder	31 December 2012	31 December 2011	31 December 2010
East Capital Financial Institutions	<b>17.62%*</b>	4.16%	4.36%
Firebird Management LLC	<b>7.94%</b>	—	—
Royal Bank of Canada	<b>6.72%</b>	—	—
European Bank for Reconstruction and Development	<b>5.06%</b>	—	—
International Finance Corporation	<b>5.06%</b>	—	—
Franklin Templeton Investment	<b>5.04%</b>	—	—
Bank of New York (Nominees), Limited***	—	91.45%	90.50%
Others	<b>52.56%</b>	4.39%	5.14%
<b>Total**</b>	<b>100.00%</b>	100.00%	100.00%

\* Includes shares held by East Capital Private Equity AB and East Capital Asset Management AB.

\*\* For the purposes of calculating percentage of shareholding, the denominator includes total number of issued shares, which includes shares held in the trust for the share-based compensation purposes of the Bank.

\*\*\* In 2010 and 2011 all GDR holders' interests were held through Bank of New York (Nominees), Limited (the custodian).

As at 31 December 2012, the members of the Supervisory Board and Management Board owned 540,987 shares (or 1.51%; 2011: 474,246 shares and GDRs or 1.44%, 2010: 448,232 shares and GDRs or 1.43%) of the Group. Interests of the members of the Supervisory Board and Management Board were as follows:

Shareholder	31 December 2012, shares held	31 December 2011, shares and GDRs held	31 December 2010, shares and GDRs held
Irakli Gilauri	<b>206,431</b>	194,379	200,379
Avto Namicheishvili	<b>84,488</b>	39,823	34,823
Allan Hirst	<b>60,434</b>	60,434	56,311
Sulkhan Gvalia	<b>54,304</b>	58,638	60,638
Mikheil Gomarteli	<b>38,867</b>	10,634	10,634
David Morrison	<b>26,357</b>	20,357	15,351
Kaha Kiknanelidze	<b>26,337</b>	26,337	22,509
Neil Janin	<b>25,729</b>	15,729	3,945
Al Breach	<b>10,279</b>	10,279	6,527
Ian Hague	<b>5,112</b>	5,112	1,578
Hanna Loikkanen	<b>2,616</b>	2,616	–
Nikoloz Gamkrelidze*	<b>33</b>	–	–
Archil Gachechiladze	<b>–</b>	10,000	3,700
Irakli Burdiladze	<b>–</b>	–	17,504
Giorgi Chiladze**	<b>–</b>	14,000	14,333
Vasil Revishvili***	<b>–</b>	5,908	–
<b>Total</b>	<b>540,987</b>	<b>474,246</b>	<b>448,232</b>

\* Joined the Management Board upon his appointment as Deputy CEO, Finance in October 2012.

\*\* Resigned from the Management Board of the Bank on 26 March 2012.

\*\*\* In February 2013, the Bank announced that service contract of Vasil Revishvili will not be extended after its expiration on 1 May 2013.

As a result of the conversion of the Bank's shares into BGH shares in February 2012 and following the cancellation of GDR Programme in June 2012, the Group has no GDRs outstanding as at 31 December 2012.

## 2. Basis of Preparation

### General

These financial statements have been drawn up from the date of incorporation of BGH (14 October 2011) to 31 December 2012. In accordance with the exemption permitted under section 408 of the Companies Act 2006, the standalone income statement of BGH is not presented as part of these accounts. These consolidated financial statements are prepared as if the Group is a continuation of the pre-existing group of companies with the Bank as its ultimate parent. Comparative financial statements as at and for the years ended 31 December 2011 and 31 December 2010 are that of the group of companies consolidated with the Bank as its ultimate parent. Standalone profit of BGH for the year ended 31 December 2012 was GEL 22,476.

These consolidated financial statements have been prepared in accordance with International Financial Reporting Standards ("IFRS") as adopted by the European Union ("EU") and International Financial Reporting Interpretations Committee ("IFRIC") interpretations issued by the International Accounting Standards Board ("IASB") effective for 2012 reporting and with those parts of the Companies Act 2006 applicable to companies reporting under IFRS.

The Bank and its Georgian-based subsidiaries are required to maintain their records and prepare their financial statements for regulatory purposes in Georgian Lari, while BGH and the Bank's subsidiaries established outside of Georgia are in their respective local currencies. These consolidated financial statements are prepared under the historical cost convention except for the measurement at fair value of financial assets and liabilities held for trading, available-for-sale securities, investment properties and revalued property and equipment. No interest income or expense arose in relation to financial assets or liabilities at fair value through profit or loss.

These consolidated financial statements are presented in thousands of Georgian Lari ("GEL"), except per-share amounts and unless otherwise indicated.

### Going concern

The BGH's Board of Directors has made an assessment of the Group's ability to continue as a going concern and is satisfied that it has the resources to continue in business for the foreseeable future. Furthermore, management is not aware of any material uncertainties that may cast significant doubt upon the Group's ability to continue as a going concern. Therefore, the financial statements continue to be prepared on the going concern basis.

## Financial Statements: Notes to consolidated financial statements continued

(Thousands of Georgian Lari)

### 2. Basis of Preparation (continued)

#### Subsidiaries and associates

BGH has invested GEL 799,389 in the Bank, and holds a 99.62% stake in the Bank as at 31 December 2012.

The consolidated financial statements as at 31 December 2012, 31 December 2011 and 31 December 2010 include the following subsidiaries and associates:

Subsidiaries	Proportion of voting rights and ordinary share capital held			Country of incorporation	Industry	Date of incorporation	Date of acquisition
	31 December 2012	31 December 2011	31 December 2010				
JSC Bank of Georgia <sup>(g)</sup>	<b>99.62%</b>	–	–	Georgia	Banking	21/10/1994	–
Georgia Investments, LLC	<b>100.0%</b>	–	–	Georgia	Various	17/02/2012	–
PJSC Bank Pershyi (formerly known as JSC BG Bank) <sup>(h)</sup>	<b>19.4%</b>	19.4%	99.4%	Ukraine	Banking	26/01/1994	01/10/2007
Valimed, Unitarnoe Predpreyatie (originally LLC)	–	(a)	100.0%	Belarus	Investment	14/09/2000	03/06/2008
JSC BG Capital (Georgia) (formerly known as JSC Galt and Taggart Securities)	<b>100.0%</b>	100.0%	100.0%	Georgia	Brokerage and asset management	19/12/1995	28/12/2004
Benderlock Investments Limited	<b>100.0%</b>	100.0%	100.0%	Cyprus	Investments	12/05/2009	13/10/2009
BG Tax Advisory, LLC	<b>(b)</b>	100.0%	100.0%	Georgia	Tax consulting	25/09/2007	–
BG Commodities (Georgia), LLC	–	(c)	100.0%	Georgia	Commodity Trading	16/04/2009	–
BG Commodities (Ukraine), LLC	<b>(d)</b>	100.0%	100.0%	Ukraine	Commodity Trading	24/11/2009	–
Galt and Taggart Holdings Limited	<b>100.0%</b>	100.0%	100.0%	Cyprus	Investment	03/07/2006	–
BG Trading Limited	<b>100.0%</b>	100.0%	100.0%	Cyprus	Investment	26/03/2007	–
BG Capital (Ukraine), LLC	<b>(d)</b>	100.0%	100.0%	Ukraine	Brokerage	23/10/2006	–
BG Capital (Belarus), LLC	<b>100.0%</b>	100.0%	100.0%	Belarus	Brokerage	19/02/2008	–
Brooksby Investments Limited	<b>100.0%</b>	100.0%	100.0%	Cyprus	Investments	04/03/2008	18/06/2008
JSC Belarusky Narodny Bank	<b>79.99%</b>	79.99%	79.99%	Belarus	Banking	16/04/1992	03/06/2008
BNB Leasing, LLC	<b>99.9%</b>	99.9%	99.9%	Belarus	Leasing	30/03/2006	03/06/2008
JSC Insurance Company Aldagi BCI	<b>100.0%</b>	100.0%	100.0%	Georgia	Insurance	22/06/2007	–
Biznes Centri Kazbegze, LLC	<b>100.0%</b>	100.0%	–	Georgia	Various	22/06/2010	01/10/2011
JSC My Family Clinic	<b>51.0%</b>	51.0%	100.0%	Georgia	Healthcare	03/10/2005	–
JSC Kutaisi St. Nicholas Surgical and Oncological Hospital (Formerly known as JSC Kutaisi St. Nicholas Surgery Hospital )	<b>71.87%</b>	55.0%	55.0%	Georgia	Medical services	03/11/2000	20/05/2008
Kutaisi Regional Clinical Hospital, LLC	<b>100.0%</b>	100.0%	100.0%	Georgia	Medical services	19/07/2010	01/10/2010
JSC Zugdidi multi profile Clinical Hospital "Republic"	<b>100.0%</b>	100.0%	–	Georgia	Medical services	11/06/1998	29/11/2011

Proportion of voting rights and ordinary share capital held

Subsidiaries	31 December 2012	31 December 2011	31 December 2010	Country of incorporation	Industry	Date of incorporation	Date of acquisition
JSC Kutaisi County Treatment and Diagnostic Center for Mothers and Children	<b>66.7%</b>	66.7%	–	Georgia	Medical services	05/05/2003	29/11/2011
JSC Chkhorotskhu Regional Central Hospital	<b>100.0%</b>	100.0%	–	Georgia	Medical services	30/11/1999	29/11/2011
Academician Z. Tskhakaia National Center of Intervention Medicine of Western Georgia, LLC	<b>66.7%</b>	66.7%	–	Georgia	Medical services	15/10/2004	09/12/2011
E.K. Pipia Central Hospital of Tsalenjikha, LLC	<b>100.0%</b>	100.0%	–	Georgia	Medical services	01/09/1999	09/12/2011
Martvili Multi profile Hospital, LLC	<b>100.0%</b>	100.0%	–	Georgia	Medical services	17/03/2000	09/12/2011
Abasha Outpatient-Polyclinic Union, LLC	<b>100.0%</b>	100.0%	–	Georgia	Medical services	16/03/2000	09/12/2011
Tskaltubo Regional Hospital, LLC	<b>66.7%</b>	66.7%	–	Georgia	Medical services	29/09/1999	09/12/2011
Khobi Central Regional Hospital, LLC	<b>100.0%</b>	100.0%	–	Georgia	Medical services	13/07/2000	09/12/2011
Imedi L Dent, LLC	<b>100.0%</b>	–	–	Georgia	Medicine	17/01/2005	01/05/2012
Aliance, LLC	<b>100.0%</b>	–	–	Georgia	Various	01/03/2000	01/05/2012
Green Way, LLC	<b>100.0%</b>	–	–	Georgia	Various	09/08/2008	01/05/2012
Centromed, LLC	<b>100.0%</b>	–	–	Georgia	Medicine	09/07/2010	01/05/2012
Unimed Achara, LLC	<b>100.0%</b>	–	–	Georgia	Medicine	29/06/2010	01/05/2012
Unimed Samtskhe, LLC	<b>100.0%</b>	–	–	Georgia	Medicine	29/06/2010	01/05/2012
Unimed Kakheti, LLC	<b>100.0%</b>	–	–	Georgia	Medicine	29/06/2010	01/05/2012
Georgian Leasing Company, LLC	<b>100.0%</b>	100.0%	100.0%	Georgia	Leasing	29/10/2001	31/12/2004
JSC GC Holdings (formerly LLC)	<b>100.0%</b>	100.0%	100.0%	Georgia	Investment	29/10/2007	–
JSC Georgian Card	<b>56.2%</b>	71.78%	71.78%	Georgia	Card processing	17/01/1997	20/10/2004
Direct Debit Georgia, LLC	<b>100.0%</b>	100.0%	100.0%	Georgia	Electronic payment services	07/03/2006	–
MetroNet, LLC	<b>100.0%</b>	100.0%	100.0%	Georgia	Communication services	23/04/2007	–
JSC Liberty Consumer	<b>67.49%</b>	67.08%	65.3%	Georgia	Investment	24/05/2006	–
JSC Teliani Valley	<b>51.23%</b>	51.14%	52.33%	Georgia	Winery	30/06/2000	28/02/2007
Teliani Trading (Georgia), LLC	<b>100.0%</b>	100.0%	100.0%	Georgia	Distribution	10/01/2006	27/03/2007
Teliani Trading (Ukraine), LLC	<b>100.0%</b>	100.0%	100.0%	Ukraine	Distribution	03/10/2006	31/12/2007
Le Caucase, LLC	<b>100.0%</b>	100.0%	100.0%	Georgia	Cognac Production	23/09/2006	20/03/2007
Kupa, LLC	<b>70.0%</b>	70.0%	70.0%	Georgia	Oak Barrel Production	12/10/2006	20/03/2007

## Financial Statements: Notes to consolidated financial statements continued

(Thousands of Georgian Lari)

### 2. Basis of Preparation (continued)

#### Subsidiaries and associates (continued)

Subsidiaries	Proportion of voting rights and ordinary share capital held			Country of incorporation	Industry	Date of incorporation	Date of acquisition
	31 December 2012	31 December 2011	31 December 2010				
JSC Intertour	<b>99.94%</b>	97.02%	97.02%	Georgia	Travel agency	29/03/1996	25/04/2006
Intertour Ukraine, LLC	—	(a)	100.0%	Ukraine	Travel agency	19/02/2010	—
Holiday Travel, LLC	(e)	100.0%	100.0%	Georgia	Travel agency	11/02/2005	04/09/2006
JSC Prime Fitness	<b>100.0%</b>	100.0%	100.0%	Georgia	Fitness centre	03/07/2006	—
Planeta Forte, LLC	(f)	51.0%	51.0%	Georgia	Newspaper Retail	31/10/1995	01/01/2009
JSC SB Real Estate	<b>100.0%</b>	100.0%	100.0%	Georgia	Real estate	27/09/2006	—
Caucasus Autohouse, LLC	<b>100.0%</b>	100.0%	—	Georgia	Real estate	29/03/2011	—
Tamarashvili 13, LLC	<b>100.0%</b>	100.0%	—	Georgia	Real estate	03/11/2011	—
JSC Galt and Taggart Holdings (Georgia)	<b>100.0%</b>	100.0%	100.0%	Georgia	Investment	04/11/2008	—
Metro Service +, LLC	<b>100.0%</b>	100.0%	100.0%	Georgia	Business servicing	10/05/2006	—
Georgia Financial Investments, LLC	<b>100.0%</b>	100.0%	100.0%	Israel	Information Sharing and Market Research	09/02/2009	—
Bank of Georgia Representative Office UK Limited	<b>100.0%</b>	100.0%	100.0%	United Kingdom	Information Sharing and Market Research	17/08/2010	—
Professional Basketball Club Dinamo Tbilisi, LLC	<b>100.0%</b>	100.0%	—	Georgia	Investment	01/10/2011	—
JSC United Securities Registrar of Georgia	<b>100.0%</b>	100.0%	100.0%	Georgia	Registrar	29/05/2006	—
Bank of Georgia Representative Office Hungary	<b>100.0%</b>	—	—	Hungary	Repre- sentative Office	18/06/2012	—

- (a) No longer Group subsidiary due to sale in 2011.
- (b) Merged to JSC BG Capital (Georgia) in 2012.
- (c) BG Commodities (Georgia), LLC merged to JSC BG Capital in 2011.
- (d) Had been liquidated in 2012.
- (e) Merged to JSC Intertour in 2012.
- (f) No longer Group subsidiary due to sale in 2012.
- (g) JSC Bank of Georgia was the ultimate parent in 2011 and 2010.
- (h) No longer Group subsidiary due to disposal of controlling stake in 2011.

Proportion of voting rights and ordinary share capital held

Associates	31 December 2012	31 December 2011	31 December 2010	Country of incorporation	Industry	Date of incorporation	Date of acquisition
JSC N Tour	<b>30.0%</b>	30.0%	30.0%	Georgia	Travel services	01/11/2001	29/05/2008
JSC Hotels and Restaurants Management Group – m/Group	<b>10.0%</b>	25.0%	25.0%	Georgia	Food retail	30/05/2005	29/05/2008
JSC iCall	<b>27.0%</b>	27.0%	27.0%	Georgia	Call center	22/03/2005	22/11/2006
JSC Caucasus Automotive Retail	<b>–</b>	30.0%	36.1%	Georgia	Car retail	18/04/2008	02/05/2008
Style +, LLC	<b>32.5%</b>	32.5%	32.5%	Georgia	Advertising	01/08/2005	07/08/2008

### 3. Summary of Significant Accounting Policies

#### Adoption of new or revised standards and interpretations

The Group has adopted the following amended IFRS during the year:

##### Amendments to IFRS 7 "Financial Instruments: Disclosures"

The Amendments were issued in October 2010 and are effective for annual periods beginning on or after 1 July 2011. The amendment requires additional disclosure about financial assets that have been transferred to enable the users of the Group's financial statements to evaluate the risk exposures relating to those assets. The amendment has no impact on the Group's disclosures, financial position or performance.

Other amendments resulting from Improvements to the following standards did not have any impact on the accounting policies, financial position or performance of the Group:

- IAS 12 Income Taxes (Amendment) – Deferred Taxes: Recovery of Underlying Assets
- IFRS 1 First-Time Adoption of International Financial Reporting Standards (Amendment) – Severe Hyperinflation and Removal of Fixed Dates for First-Time Adopter

#### Basis of consolidation

Subsidiaries, which are those entities in which the Group has an interest of more than one half of the voting rights, or otherwise has power to exercise control over their operating and financial activities, are consolidated. Subsidiaries are consolidated from the date on which control is transferred to the Group and are no longer consolidated from the date that control ceases. All intra-group transactions, balances and unrealised gains on transactions between group companies are eliminated in full; unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. When necessary, accounting policies for subsidiaries have been changed to ensure consistency with the policies adopted by the Group.

Business combinations are accounted for using the acquisition method. The cost of an acquisition is measured as the aggregate of the consideration transferred, measured at acquisition date fair value and the amount of any non-controlling interests in the acquiree. For each business combination, the Group measures the non-controlling interests in the acquiree either at fair value or at the proportionate share of the acquiree's identifiable net assets. Acquisition costs incurred are expensed.

When the Group acquires a business, it assesses the financial assets and liabilities assumed for appropriate classification and designation in accordance with the contractual terms, economic circumstances and pertinent conditions as at the acquisition date. This includes the separation of embedded derivatives in host contracts by the acquiree.

# Financial Statements: Notes to consolidated financial statements continued

(Thousands of Georgian Lari)

## 3. Summary of Significant Accounting Policies (continued)

If the business combination is achieved in stages, the acquisition date fair value of the Group's previously held equity interest in the acquiree is remeasured to fair value as at the acquisition date through profit or loss.

Any contingent consideration to be transferred by the Group is recognised at fair value at the acquisition date. Subsequent changes to the fair value of the contingent consideration which is deemed to be an asset or liability, will be recognised in accordance with IAS 39 either in profit or loss or as change to other comprehensive income. If the contingent consideration is classified as equity, it shall not be remeasured until it is finally settled within equity.

Goodwill is initially measured at cost being the excess of the consideration transferred over the Group's net identifiable assets acquired and liabilities assumed. If this consideration is lower than the fair value of the net assets of the subsidiary acquired, the difference is recognised in profit or loss. After initial recognition, goodwill is measured at cost less any accumulated impairment losses. For the purpose of impairment testing, goodwill acquired in a business combination is, from the acquisition date, allocated to each of the Group's cash generating units that are expected to benefit from the combination, irrespective of whether other assets or liabilities of the acquiree are assigned to those units.

Where goodwill forms part of a cash-generating unit and part of the operation within that unit is disposed of, the goodwill associated with the operation disposed of is included in the carrying amount of the operation when determining the gain or loss on disposal of the operation. Goodwill disposed of in this circumstance is measured based on the relative values of the operation disposed of and the portion of the cash-generating unit retained.

### Investments in associates

Associates are entities in which the Group generally has between 20% and 50% of the voting rights, or is otherwise able to exercise significant influence, but which it does not control or jointly control. Investments in associates are accounted for under the equity method and are initially recognised at cost, including goodwill. Subsequent changes in the carrying value reflect the post-acquisition changes in the Group's share of net assets of the associate. The Group's share of its associates' profits or losses is recognised in the consolidated income statement, and its share of movements in reserves is recognised in other comprehensive income. However, when the Group's share of losses in an associate equals or exceeds its interest in the associate, the Group does not recognise further losses, unless the Group is obliged to make further payments to, or on behalf of, the associate.

Unrealised gains on transactions between the Group and its associates are eliminated to the extent of the Group's interest in the associates; unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred.

### Financial assets

#### Initial recognition

Financial assets in the scope of IAS 39 are classified as either financial assets at fair value through profit or loss, loans and receivables, held-to-maturity investments, or available-for-sale financial assets, as appropriate. When financial assets are recognised initially, they are measured at fair value, plus, in the case of investments not at fair value through profit or loss, directly attributable transaction costs. The Group determines the classification of its financial assets upon initial recognition.

#### Date of recognition

All regular way purchases and sales of financial assets are recognised on the trade date i.e. the date that the Group commits to purchase or sell the asset. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the period generally established by regulation or convention in the marketplace.

### Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They are not entered into with the intention of immediate or short-term resale and are not classified as trading securities or designated as investment securities available-for-sale. Such assets are carried at amortised cost using the effective interest method. This calculation includes all fees paid or received between parties to the contract that are an integral part of the effective interest rate, transaction costs and all other premiums and discounts. For investments carried at amortised cost, gains and losses are recognised in the consolidated income statement when the investments are impaired, as well as through the amortisation process. Gains and losses are recognised in the consolidated income statement when the loans and receivables are derecognised or impaired, as well as through the amortisation process.

### Available-for-sale financial assets

Available-for-sale financial assets are those non-derivative financial assets that are designated as available-for-sale or are not classified in any of the three preceding categories. After initial recognition available-for-sale financial assets are measured at fair value with gains or losses being recognised in other comprehensive income until the investment is derecognised or until the investment is determined to be impaired at which time the cumulative gain or loss previously reported in other comprehensive income is reclassified to the consolidated income statement. However, interest calculated using the effective interest method is recognised in the consolidated income statement.

### Determination of fair value

The fair value of financial instruments that are actively traded in organised financial markets is determined by reference to quoted market bid prices for long positions and ask price for short positions at the close of business on the reporting date, without any deduction for transaction costs.

For all other financial instruments where there is no active market, fair value is determined using valuation techniques. Valuation techniques include using recent arm's length market transactions, which are determined not to be a result of a forced transaction, involuntary liquidation or distress sale, reference to the current market value of similar instrument, discounted cash flow analysis and other relevant valuation models.

### Offsetting

Financial assets and liabilities are offset and the net amount is reported in the consolidated statement of financial position when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis, or to realise the asset and settle the liability simultaneously.

### Cash and cash equivalents

Cash and cash equivalents consist of cash on hand, amounts due from central banks, excluding obligatory reserves with central banks, and amounts due from credit institutions that mature within ninety days of the date of origination and are free from contractual encumbrances.

### Derivative financial instruments

In the normal course of business, the Group enters into various derivative financial instruments including forwards, swaps and options in the foreign exchange and capital markets. Such financial instruments are initially recognised in accordance with the policy for initial recognition of financial instruments and are subsequently measured at fair value. The fair values are estimated based on quoted market prices or pricing models that take into account the current market and contractual prices of the underlying instruments and other factors. Derivatives are carried as assets when their fair value is positive and as liabilities when it is negative. Gains and losses resulting from these instruments are included in the consolidated income statement as gains less losses from interest rate swaps and gains less losses from foreign currencies translation differences, depending on the nature of the instrument.

### Borrowings

Issued financial instruments or their components are classified as liabilities, where the substance of the contractual arrangement results in the group having an obligation either to deliver cash or another financial asset to the holder, or to satisfy the obligation other than by the exchange of a fixed amount of each or another financial asset for a fixed number of own equity instruments. Such instruments include amounts due to credit institutions and amounts due to customers (including promissory notes issued). These are initially recognised at the fair value of the consideration received less directly attributable transaction costs. After initial recognition, borrowings are subsequently measured at amortised cost using the effective interest method. Gains and losses are recognised in the consolidated income statement when the borrowings are derecognised as well as through the amortisation process.

(Thousands of Georgian Lari)

### 3. Summary of Significant Accounting Policies (continued)

If the Group purchases its own debt, it is removed from the statement of financial position and the difference between the carrying amount of the liability and the consideration paid is recognised in the consolidated income statement.

#### Subordinated debt

Subordinated debt represents long-term funds attracted by the Bank on the international financial markets or domestic market. The holders of subordinated debt would be subordinate to all other creditors to receive repayment on debt in case of the Bank liquidation. Subordinated debt is carried at amortised cost.

#### Leases

##### i. Finance – Group as lessor

The Group recognises finance lease receivables in the consolidated statement of financial position at a value equal to the net investment in the lease, starting from the date of commencement of the lease term. In calculating the present value of the minimum lease payments the discount factor used is the interest rate implicit in the lease. Initial direct costs are included in the initial measurement of the finance lease receivables. Lease payments received are apportioned between the finance income and the reduction of the outstanding lease receivable. Finance income is based on a pattern reflecting a constant periodic rate of return on the net investment outstanding.

##### ii. Operating – Group as lessee

Leases of assets under which the risks and rewards of ownership are effectively retained by the lessor are classified as operating leases. Lease payments under an operating lease are recognised as expenses on a straight-line basis over the lease term and included into other administrative and operating expenses.

##### iii. Operating – Group as lessor

The Group presents assets subject to operating leases in the consolidated statement of financial position according to the nature of the asset. Lease income from operating leases is recognised in the consolidated income statement on a straight-line basis over the lease term as other income. The aggregate cost of incentives provided to lessees is recognised as a reduction of rental income over the lease term on a straight-line basis. Initial direct costs incurred specifically to earn revenues from an operating lease are added to the carrying amount of the leased asset.

#### Impairment of financial assets

The Group assesses at each reporting date whether there is any objective evidence that a financial asset or group of financial assets is impaired.

A financial asset or a group of financial assets is deemed to be impaired if, and only if, there is objective evidence of impairment as a result of one or more events that has occurred after the initial recognition of the asset (an incurred 'loss event') and that loss event (or events) has an impact on the estimated future cash flows of the financial asset or the group of financial assets that can be reliably estimated. Evidence of impairment may include indications that the borrower or a group of borrowers is experiencing significant financial difficulty, default or delinquency in interest or principal payments, the probability that they will enter bankruptcy or other financial reorganisation and where observable data indicate that there is a measurable decrease in the estimated future cash flows, such as changes in arrears or economic conditions that correlate with defaults.

#### Amounts due from credit institutions and loans to customers

For amounts due from credit institutions and loans to customers carried at amortised cost, the Group first assesses individually whether objective evidence of impairment exists individually for financial assets that are individually significant, or collectively for financial assets that are not individually significant. If the Group determines that no objective evidence of impairment exists for an individually assessed financial asset, whether significant or not, it includes the asset in a group of financial assets with similar credit risks characteristics and collectively assesses them for impairment. Assets that are individually assessed for impairment and for which an impairment loss is, or continues to be, recognised are not included in a collective assessment of impairment.

If there is objective evidence that an impairment loss has been incurred, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future expected credit losses that have not yet been incurred). The carrying amount of the asset is reduced through the use of an allowance account and the amount of the loss is recognised in the consolidated income statement. Interest income continues to be accrued on the reduced carrying amount based on the original effective interest rate of the asset. Loans together with the associated allowance are written off when there is no realistic prospect of future recovery and all collateral has been realised or has been transferred to the Group. If, in a subsequent year, the amount of the estimated impairment loss increases or decreases because of an event occurring after the impairment was recognised, the previously recognised impairment loss is increased or reduced by adjusting the allowance account. If a future write-off is later recovered, the recovery is credited to the consolidated income statement.

The present value of the estimated future cash flows is discounted at the financial asset's original effective interest rate. If a loan has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate. The calculation of the present value of the estimated future cash flows of a collateralised financial asset reflects the cash flows that may result from foreclosure less costs for obtaining and selling the collateral, whether or not foreclosure is probable.

For the purpose of a collective evaluation of impairment, financial assets are grouped on the basis of the Group's internal credit grading system that considers credit risk characteristics such as asset type, industry, geographical location, collateral type, past-due status and other relevant factors.

Future cash flows on a group of financial assets that are collectively evaluated for impairment are estimated on the basis of historical loss experience for assets with credit risk characteristics similar to those in the Group. Historical loss experience is adjusted on the basis of current observable data to reflect the effects of current conditions that did not affect the years on which the historical loss experience is based and to remove the effects of conditions in the historical period that do not exist currently. Estimates of changes in future cash flows reflect, and are directionally consistent with, changes in related observable data from year to year (such as changes in unemployment rates, property prices, commodity prices, payment status, or other factors that are indicative of incurred losses in the group or their magnitude). The methodology and assumptions used for estimating future cash flows are reviewed regularly to reduce any differences between loss estimates and actual loss experience.

#### Write-off of loans to customers

All retail loans, except mortgages, are written off when overdue by more than 365 days. Retail mortgage loans are written off when overdue by more than 150 days. Write off of corporate loans overdue by more than 150 days is subject to management discretion and is evaluated on a case by case basis, taking into account the current and expected positions of the loan/borrower.

#### Available-for-sale financial assets

For available-for-sale financial investments, the Group assesses at each reporting date whether there is objective evidence that an investment or a group of investments is impaired.

In the case of equity investments classified as available-for-sale, objective evidence would include a significant or prolonged decline in the fair value of the investment below its cost. Where there is evidence of impairment, the cumulative loss – measured as the difference between the acquisition cost and the current fair value, less any impairment loss on that investment previously recognised in the consolidated income statement – is reclassified from other comprehensive income to the consolidated income statement. Impairment losses on equity investments are not reversed through the consolidated income statement; increases in their fair value after impairment are recognised in other comprehensive income.

In the case of debt instruments classified as available-for-sale, impairment is assessed based on the same criteria as financial assets carried at amortised cost. Future interest income is based on the reduced carrying amount and is accrued using the rate of interest used to discount the future cash flows for the purpose of measuring the impairment loss. The interest income is recorded in the consolidated income statement. If, in a subsequent year, the fair value of a debt instrument increases and the increase can be objectively related to an event occurring after the impairment loss was recognised in the consolidated income statement, the impairment loss is reversed through the consolidated income statement.

#### Renegotiated loans

Renegotiated loans comprise carrying amount of financial assets that would otherwise be past due or impaired whose terms have been renegotiated.

Where possible, the Group seeks to restructure loans rather than to take possession of collateral. This may involve extending the payment arrangements and the agreement of new loan conditions.

The accounting treatment of such restructuring is as follows:

- If the currency of the loan has been changed the old loan is derecognised and the new loan is recognised.
- If the loan restructuring is not caused by the financial difficulties of the borrower the Group uses the same approach as for financial liabilities described below.
- If the loan restructuring is due to the financial difficulties of the borrower and the loan is impaired after restructuring, the Group recognises the difference between the present value of the new cash flows discounted using the original effective interest rate and the carrying amount before restructuring in the provision charges for the period. In cases where the loan is not impaired after restructuring, the Group recalculates the effective interest rate.

(Thousands of Georgian Lari)

### 3. Summary of Significant Accounting Policies (continued)

Once the terms have been renegotiated, the loan is no longer considered past due. Management continuously reviews renegotiated loans to ensure that all criteria are met and that future payments are likely to occur. The loans continue to be subject to an individual or collective impairment assessment, calculated using the loan's original or current effective interest rate.

#### Derecognition of financial assets and liabilities

##### Financial assets

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is derecognised where:

- the rights to receive cash flows from the asset have expired;
- the Group has transferred its rights to receive cash flows from the asset, or retained the right to receive cash flows from the asset, but has assumed an obligation to pay them in full without material delay to a third party under a 'pass-through' arrangement; and
- the Group either (a) has transferred substantially all the risks and rewards of the asset, or (b) has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

Where the Group has transferred its rights to receive cash flows from an asset and has neither transferred nor retained substantially all the risks and rewards of the asset nor transferred control of the asset, the asset is recognised to the extent of the Group's continuing involvement in the asset. Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Group could be required to repay.

Where continuing involvement takes the form of a written and/or purchased option (including a cash-settled option or similar provision) on the transferred asset, the extent of the Group's continuing involvement is the amount of the transferred asset that the Group may repurchase, except that in the case of a written put option (including a cash-settled option or similar provision) on an asset measured at fair value, the extent of the Group's continuing involvement is limited to the lower of the fair value of the transferred asset and the option exercise price.

##### Financial liabilities

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires.

Where an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, and the difference in the respective carrying amounts is recognised in the consolidated income statement.

##### Financial guarantees

In the ordinary course of business, the Group gives financial guarantees, consisting of letters of credit, guarantees and acceptances. Financial guarantees are initially recognised in the consolidated financial statements at fair value, in 'Other liabilities', being the premium received. Subsequent to initial recognition, the Group's liability under each guarantee is measured at the higher of the amortised premium and the best estimate of expenditure required to settle any financial obligation arising as a result of the guarantee.

Any increase in the liability relating to financial guarantees is taken to the consolidated income statement. The premium received is recognised in the consolidated income statement on a straight-line basis over the life of the guarantee.

##### Taxation

The current income tax expense is calculated in accordance with the regulations in force in the respective territories that the Bank and its Subsidiaries operate.

Deferred tax assets and liabilities are calculated in respect of temporary differences using the liability method. Deferred income taxes are provided for all temporary differences arising between the tax bases of assets and liabilities and their carrying values for financial reporting purposes, except where the deferred income tax arises from the initial recognition of goodwill or of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss.

A deferred tax asset is recorded only to the extent that it is probable that taxable profit will be available against which the deductible temporary differences can be utilised. Deferred tax assets and liabilities are measured at tax rates that are expected to apply to the period when the asset is realised or the liability is settled, based on tax rates that have been enacted or substantively enacted at the reporting date.

Deferred income tax is provided on temporary differences arising on investments in subsidiaries, associates and joint ventures, except where the timing of the reversal of the temporary difference can be controlled and it is probable that the temporary difference will not reverse in the foreseeable future.

Georgia, Ukraine, Belarus and Cyprus also have various operating taxes that are assessed on the Group's activities. These taxes are included as a component of other operating expenses.

### Investment properties

The Group holds certain properties as investments to earn rental income, generate capital appreciation or both. Investment properties are measured initially at cost, including subsequent costs. Subsequent to initial recognition, Investment properties is stated to fair value. Gains or losses arising from changes in fair values of investment properties are included in the consolidated income statement as "Net gains from revaluation of investment properties".

### Property and equipment

Property and equipment, except for buildings, is carried at cost less accumulated depreciation and any accumulated impairment in value. Such cost includes the cost of replacing part of equipment when that cost is incurred if the recognition criteria are met. Buildings are measured at fair value less depreciation and impairment charged subsequent to the date of the revaluation.

The carrying values of property and equipment are reviewed for impairment when events or changes in circumstances indicate that the carrying value may not be recoverable.

Following initial recognition at cost, buildings are carried at a revalued amount, which is the fair value at the date of the revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses. Valuations are performed frequently enough to ensure that the fair value of a revalued asset does not differ materially from its carrying amount.

Accumulated depreciation as at the revaluation date is eliminated against the gross carrying amount of the asset and the net amount is restated to the revalued amount of the asset. Any revaluation surplus is credited to the revaluation reserve for property and equipment included in other comprehensive income, except to the extent that it reverses a revaluation decrease of the same asset previously recognised in the consolidated income statement, in which case the increase is recognised in the consolidated income statement. A revaluation deficit is recognised in the consolidated income statement, except that a deficit directly offsetting a previous surplus on the same asset is directly offset against the surplus in the revaluation reserve for property and equipment.

An annual transfer from the revaluation reserve for property and equipment to retained earnings is made for the difference between depreciation based on the revalued carrying amount of the assets and depreciation based on the assets original cost. Additionally, accumulated depreciation as at the revaluation date is eliminated against the gross carrying amount of the asset and the net amount is restated to the devalued amount of the asset. Upon disposal, any revaluation reserve relating to the particular asset being sold is transferred to retained earnings.

Depreciation of an asset, including assets under construction, commences from the date the asset is ready and available for use. Depreciation is calculated on a straight-line basis over the following estimated useful lives:

	Years
Buildings	Up to 100
Furniture and fixtures	10
Computers and office equipment	5
Motor vehicles	5

The asset's residual values, useful lives and methods are reviewed, and adjusted as appropriate, at each financial year-end.

Leasehold improvements are amortised over the life of the related leased asset.

Costs related to repairs and renewals are charged when incurred and included in other operating expenses, unless they qualify for capitalisation.

### Goodwill

Goodwill acquired in a business combination is initially measured at cost, being the excess of the consideration transferred over the Group's net identifiable assets acquired and liabilities assumed. Goodwill on an acquisition of a subsidiary is included in intangible assets. Goodwill on an acquisition of an associate is included in the investments in associates. Following initial recognition, goodwill is measured at cost less any accumulated impairment losses.

Goodwill is reviewed for impairment, annually or more frequently if events or changes in circumstances indicate that the carrying amount may be impaired.

(Thousands of Georgian Lari)

### 3. Summary of Significant Accounting Policies (continued)

For the purpose of impairment testing, goodwill acquired in a business combination is, from the acquisition date, allocated to each of the Group's cash-generating units, or groups of cash-generating units, that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the Group are assigned to those units or groups of units. Each unit or group of units to which the goodwill is so allocated:

- represents the lowest level within the Group at which the goodwill is monitored for internal management purposes; and
- is not larger than a segment as defined in IFRS 8 "Operating Segments".

Impairment is determined by assessing the recoverable amount of the cash-generating unit (group of cash-generating units), to which the goodwill relates.

Where the recoverable amount of the cash-generating unit (group of cash-generating units) is less than the carrying amount, an impairment loss is recognised. Impairment losses cannot be reversed in future periods.

#### Intangible assets

The Group's intangible assets include computer software and licences.

Intangible assets acquired separately are measured on initial recognition at cost. The cost of intangible assets acquired in a business combination is fair value as at the date of acquisition. Following initial recognition, intangible assets are carried at cost less any accumulated amortisation and any accumulated impairment losses. The useful lives of intangible assets are assessed to be either finite or indefinite. Intangible assets with finite lives are amortised over the useful economic lives of 4 to 10 years and assessed for impairment whenever there is an indication that the intangible asset may be impaired. Amortisation periods and methods for intangible assets with finite useful lives are reviewed at least at each financial year-end.

Intangible assets with indefinite useful lives are not amortised, but tested for impairment annually either individually or at the cash-generating unit level.

Costs associated with maintaining computer software programs are recorded as an expense as incurred. Software development costs (relating to the design and testing of new or substantially improved software) are recognised as intangible assets only when the Group can demonstrate the technical feasibility of completing the software so that it will be available for use or sale, its intention to complete and its ability to use or sell the asset, how the asset will generate future economic benefits, the availability of resources to complete and the ability to measure reliably the expenditure during the development. Other software development costs are recognised as an expense as incurred.

#### Insurance and reinsurance receivables

Insurance and reinsurance receivables are recognised based upon insurance policy terms and measured at cost. The carrying value of insurance and reinsurance receivables is reviewed for impairment whenever events or circumstances indicate that the carrying amount may not be recoverable, with any impairment loss recorded in the consolidated statement of income.

Reinsurance receivables primarily include balances due from both insurance and reinsurance companies for ceded insurance liabilities. Premiums on reinsurance assumed are recognised as revenue in the same manner as they would be if the reinsurance were considered direct business, taking into account the product classification of the reinsured business. Amounts due to reinsurers are estimated in a manner consistent with the associated reinsured policies and in accordance with the reinsurance contract. Premiums ceded and claims reimbursed are presented on a gross basis.

An impairment review is performed on all reinsurance assets when an indication of impairment occurs.

Reinsurance receivables are impaired only if there is objective evidence that the Group may not receive all amounts due to it under the terms of the contract that this can be measured reliably.

#### Insurance liabilities

##### General insurance liabilities

General insurance contract liabilities are based on the estimated ultimate cost of all claims incurred but not settled at the reporting date, whether reported or not, together with related claims handling costs and reduction for the expected value of salvage and other recoveries. Significant delays can be experienced in the notification and settlement of certain types of general insurance claims, particularly in respect of liability business, environmental and pollution exposures – therefore the ultimate cost of which cannot be known with certainty at the reporting date.

##### Provision for unearned premiums

The proportion of written premiums, gross of commission payable to intermediaries, attributable to subsequent periods is deferred as unearned premium. The change in the provision for unearned premium is taken to the consolidated income statement in order that revenue is recognised over the period of risk or, for annuities, the amount of expected future benefit payments.

### Liability adequacy test

At each reporting date, a liability adequacy test is performed, to ensure the adequacy of unearned premiums net of related deferred acquisition costs. In performing the test, current best estimates of future contractual cash flows, claims handling and policy administration expenses, as well as investment income from assets backing such liabilities, are used. Any inadequacy is immediately charged to the consolidated income statement by establishing an unexpired risk provision.

### Provisions

Provisions are recognised when the Group has a present legal or constructive obligation as a result of past events, and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate of the amount of obligation can be made.

Provisions for the risk of incurring losses on off-balance sheet commitments is estimated regularly based on the past history of actual losses incurred on these commitments.

### Retirement and other employee benefit obligations

The Group provides management and employees of the Group with private pension plans. These are defined contribution pension plans covering substantially all full-time employees of the Group. The Group collects contributions from its employees. When an employee reaches the pension age, aggregated contributions, plus any earnings earned on the employee's behalf are paid to the employee according to the schedule agreed with the employee. Aggregated amounts are distributed during the period when the employee will receive accumulated contributions.

### Share-based payment transactions

Employees (including senior executives) of the Group receive share-based remuneration, whereby employees render services as consideration for the equity instruments ("equity settled transactions").

### Equity-settled transactions

The cost of equity settled transactions with employees is measured by reference to the fair value at the date on which they are granted.

The cost of equity settled transactions is recognised together with the corresponding increase in equity, over the period in which the performance and/or service conditions are fulfilled, ending on the date when the relevant employee is fully entitled to the award ("the vesting date"). The cumulative expense recognised for equity settled transactions at each reporting date until the vesting date reflects the extent to which the vesting period has expired and the Group's best estimate of the number of equity instruments that will ultimately vest. The consolidated income statement charge or credit for the period represents the movement in cumulative expense recognised as at the beginning and end of that period.

No expense is recognised for the awards that do not ultimately vest except for the awards where vesting is conditional upon market conditions (a condition linked to the price of the BGH's shares) which are treated as vesting irrespective whether the market condition is satisfied, provided that all other performance conditions are satisfied.

Where the terms of an equity-settled award are modified, the minimum expense is recognised as if the terms had not been modified. An additional expense is recognised for any modification which increases the total fair value of the share-based payment arrangement, or is otherwise beneficial to the employee as measured at the date of the modification.

Where an equity-settled award is cancelled, it is treated as if it has vested on the date of cancellation, and any expense not yet recognised for the award is recognised immediately. However, if a new award is substituted for the cancelled award, and designated as the replacement award on the date that it is granted, the cancelled and the new awards are treated as if they were a modification of the original award, as described in the previous paragraph.

### Share capital

#### Share capital

Ordinary shares are classified as equity. External costs directly attributable to the issue of new shares, other than on a business combination, are shown as a deduction from the proceeds in equity. Any excess of the fair value of consideration received over the par value of shares issued is recognised as additional paid-in capital.

#### Treasury shares

Where BGH or its subsidiaries purchase BGH's shares, the consideration paid, including any attributable transaction costs, net of income taxes, is deducted from total equity as treasury shares until they are cancelled or reissued. Where such shares are subsequently sold or reissued, any consideration received is included in equity. Treasury shares are stated at par value, with adjustment of premiums against additional paid-in capital.

#### Dividends

Dividends are recognised as a liability and deducted from equity at the reporting date only if they are declared before or on the reporting date. Dividends are disclosed when they are proposed before the reporting date or proposed or declared after the reporting date but before the consolidated financial statements are authorised for issue.

### Contingencies

Contingent liabilities are not recognised in the consolidated statement of financial position but are disclosed unless the possibility of any outflow in settlement is remote. A contingent asset is not recognised in the consolidated statement of financial position but disclosed when an inflow of economic benefits is probable.

(Thousands of Georgian Lari)

## 3. Summary of Significant Accounting Policies (continued)

### Income and expense recognition

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Group and the revenue can be reliably measured. The following specific recognition criteria must also be met before revenue and expense is recognised:

#### Interest and similar income and expense

For all financial instruments measured at amortised cost and interest bearing securities classified as trading or available-for-sale, interest income or expense is recorded at the effective interest rate, which is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial instrument or a shorter period, where appropriate, to the net carrying amount of the financial asset or financial liability. The calculation takes into account all contractual terms of the financial instrument (for example, prepayment options) and includes any fees or incremental costs that are directly attributable to the instrument and are an integral part of the effective interest rate, but not future credit losses. The carrying amount of the financial asset or financial liability is adjusted if the Group revises its estimates of payments or receipts. The adjusted carrying amount is calculated based on the original effective interest rate and the change in carrying amount is recorded as interest income or expense.

Once the recorded value of a financial asset or a group of similar financial assets has been reduced due to an impairment loss, interest income continues to be recognised using the original effective interest rate applied to the new carrying amount.

#### Fee and commission income

The Group earns fee and commission income from a diverse range of services it provides to its customers. Fee income can be divided into the following two categories:

##### Fee income earned from services that are provided over a certain period of time

Fees earned for the provision of services over a period of time are accrued over that period. These fees include commission incomes and asset management, custody and other management and advisory fees. Loan commitment fees for loans that are likely to be drawn down and other credit related fees are deferred (together with any incremental costs) and recognised as an adjustment to the effective interest rate on the loan.

##### Fee income from providing transaction services

Fees arising from negotiating or participating in the negotiation of a transaction for a third party – such as the arrangement of the acquisition of shares or other securities or the purchase or sale of businesses – are recognised on completion of the underlying transaction. Fees or components of fees that are linked to a certain performance are recognised after fulfilling the corresponding criteria.

#### Dividend income

Revenue is recognised when the Group's right to receive the payment is established.

#### Insurance premium income

For non-life insurance business, premiums written are recognised at policy inception and earned on a pro rata basis over the term of the related policy coverage. Estimates of premiums written as at the reporting date but not yet received, are assessed based on estimates from underwriting or past experience and are included in premiums earned.

#### Insurance claims

General insurance claims incurred include all claim losses occurring during the year, whether reported or not, including the related handling costs and reduction for the value of salvage and other recoveries and any adjustments to claims outstanding from previous years.

#### Healthcare revenue

Healthcare revenue is recognised to the extent that it is probable that the economic benefits will flow to the Group and the revenue can be reliably measured on an accruals basis. When services are provided in exchange for dissimilar goods or services, the revenue is measured at the fair value of the goods or services received, adjusted by the amount of any cash or cash equivalent transferred. When the fair value of the goods or services received cannot be measured reliably, the revenue is measured at the fair value of the goods or services given up, adjusted by the amount of any cash or cash equivalents transferred.

#### Revenue from sale of goods

Revenue from sale of goods comprises revenue from sale of a completed property and other finished goods.

Revenue from sale of a completed property is recognised when the significant risks and rewards of ownership of the real estate have been transferred to the buyer. If, however, the legal terms of the contract are such that the construction represents the continuous transfer of work in progress to the purchaser, the percentage of completion method of revenue recognition is applied and revenue is recognised as work progresses.

Revenue from the sale of other finished goods is recognised when the significant risks and rewards of ownership of the goods have passed to the buyer, usually on delivery of the goods.

Continuous transfer of work in progress is applied when: (a) the buyer controls the work in progress, typically when the land on which the development is taking place is owned by the final customer and (b) all significant risks and rewards of ownership of the work in progress in its present state are transferred to the buyer as construction progresses, typically when buyer cannot put the incomplete property back to the Group. In such situations, the percentage of work completed is measured based on the costs incurred up until the end of the reporting period as a proportion of total costs expected to be incurred.

### Reclassifications

Due to the increased material size of healthcare business and other revenues from sale of goods, separate captions have been added to the income statement with a summary of these revenues and respective direct costs. The following reclassifications have been made to the year ended 31 December 2011 and 31 December 2010 consolidated income statements to conform with the year ended 31 December 2012 presentational requirements:

Year Ended	Consolidated Income Statement:	As previously reported	Reclassification	As reclassified
31 December 2011	Healthcare revenue	–	5,700	5,700
31 December 2011	Revenue from sale of goods	–	22,470	22,470
31 December 2011	Other operating income	29,052	(20,285)	8,767
31 December 2011	Cost of healthcare services	–	(3,242)	(3,242)
31 December 2011	Cost of sales	–	(12,109)	(12,109)
31 December 2011	Salaries and other employee benefits	(119,111)	4,489	(114,622)
31 December 2011	Other operating expenses	(9,324)	2,977	(6,347)
31 December 2010	Healthcare revenue	–	2,208	2,208
31 December 2010	Revenue from sale of goods	–	18,144	18,144
31 December 2010	Other operating income	21,927	(11,302)	10,625
31 December 2010	Cost of healthcare services	–	(1,632)	(1,632)
31 December 2010	Cost of sales	–	(9,050)	(9,050)
31 December 2010	Salaries and other employee benefits	(104,551)	666	(103,885)
31 December 2010	General and administrative expenses	(61,000)	432	(60,568)
31 December 2010	Other operating expenses	(6,253)	534	(5,719)

As a result of reclassifications made in the consolidated income statement for the year ended 31 December 2011 and 31 December 2010, the following reclassifications have been made to the year ended 31 December 2011 and 31 December 2010 consolidated statements of cash flows as well, in order to conform with the year ended 31 December 2012 presentational requirements:

Year Ended	Consolidated Statement of Cash Flows:	As previously reported	Reclassification	As reclassified
31 December 2011	Healthcare revenue received	–	5,700	5,700
31 December 2011	Revenue received from sale of goods	–	22,470	22,470
31 December 2011	Other operating income received (expenses paid)	35,551	(20,285)	15,266
31 December 2011	Cost of healthcare services paid	–	(3,242)	(3,242)
31 December 2011	Cost of sales of goods	–	(12,109)	(12,109)
31 December 2011	Salaries and other employee benefits paid	(100,500)	4,489	(96,011)
31 December 2011	General and administrative and operating expenses paid	(72,246)	2,977	(69,269)
31 December 2010	Healthcare revenue received	–	2,208	2,208
31 December 2010	Revenue received from sale of goods	–	18,144	18,144
31 December 2010	Other operating income received (expenses paid)	9,483	(11,302)	(1,819)
31 December 2010	Cost of healthcare services paid	–	(1,632)	(1,632)
31 December 2010	Cost of sales of goods	–	(9,050)	(9,050)
31 December 2010	Salaries and other employee benefits paid	(93,870)	666	(93,204)
31 December 2010	General and administrative and operating expenses paid	(71,872)	966	(70,906)

# Financial Statements: Notes to consolidated financial statements continued

(Thousands of Georgian Lari)

## 3. Summary of Significant Accounting Policies (continued)

### Functional, reporting currencies and foreign currency translation

The consolidated financial statements are presented in Georgian Lari, which is the Group's presentation currency. BGH's functional currency is British Pound Sterling. The Bank's functional currency is US Dollar. Each entity in the Group determines its own functional currency and items included in the financial statements of each entity are measured using that functional currency. Transactions in foreign currencies are initially recorded in the functional currency, converted at the rate of exchange ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are retranslated into the functional currency at the functional currency's rate of exchange ruling at the reporting date. Gains and losses resulting from the translation of foreign currency transactions are recognised in the consolidated income statement as gains less losses from foreign currencies – translation differences. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates as at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined.

Differences between the contractual exchange rate of a certain transaction and the NBG exchange rate on the date of the transaction are included in gains less losses from foreign currencies (dealing). The official NBG exchange rates at 31 December 2012, 31 December 2011 and 31 December 2010 were:

	Lari to GBP	Lari to US\$	Lari to EUR	Lari to UAH (10)	Lari to BYR (10,000)
<b>31 December 2012</b>	<b>2.6653</b>	<b>1.6567</b>	<b>2.1825</b>	<b>2.0727</b>	<b>1.9811</b>
31 December 2011	2.5776	1.6703	2.1614	2.0905	2.0004
31 December 2010	2.7393	1.7728	2.3500	2.2272	5.9093

As at the reporting date, the assets and liabilities of the entities whose functional currency is different from the presentation currency of the Group are translated into Georgian Lari at the rate of exchange ruling at the reporting date and, their income statements are translated at the weighted average exchange rates for the year. The exchange differences arising on the translation are taken to other comprehensive income. On disposal of a subsidiary or an associate whose functional currency is different from the presentation currency of the Group, the deferred cumulative amount recognised in other comprehensive income relating to that particular entity is recognised in the consolidated income statement.

Any goodwill arising on the acquisition of a foreign operation and any fair value adjustments to the carrying amounts of assets and liabilities arising on the acquisition are treated as assets and liabilities of the foreign operations and translated at closing rate.

### Hyperinflation accounting

With effect from 1 January 2011, the Belarusian economy has been considered to be hyperinflationary in accordance with the criteria in IAS 29 "Financial Reporting in Hyperinflationary Economies" ("IAS 29"). The standard requires that the financial statements prepared in the currency of a hyperinflationary economy be stated in terms of the measuring unit current at the reporting date.

In applying IAS 29, the Bank's subsidiaries in Belarus, JSC Belarusky Narodny Bank ("BNB") and BNB Leasing, LLC, have used conversion factors derived from the Belarusian consumer price index ("CPI"), published by the State Committee on Statistics of the Republic of Belarus. The CPIs for the six year period and respective conversion factors after Belarus previously ceased to be considered hyperinflationary on 1 January 2006 are as follows:

Year	Conversion Index, %	Factors
2006	106.6	390.2
2007	112.1	348.5
2008	113.3	307.2
2009	110.1	279.6
2010	109.9	254.1
2011	208.7	121.8
<b>2012</b>	<b>121.8</b>	<b>100.0</b>

All income and expenses, profits and losses are recalculated by applying the relevant adjustment factors. Monetary assets and liabilities are not recalculated because they are already expressed in terms of the monetary unit current as at the reporting date. Non-monetary assets and liabilities (items which are not already expressed in terms of the monetary unit current as at the reporting date) are recalculated by applying the relevant index. The effect of inflation on BNB's net non-monetary position is included in the income statement in net non-operating expenses.

### Standards and interpretations that are issued but not yet effective

Up to the date of approval of the consolidated financial statements, certain new standards, interpretations and amendments to existing standards have been published that are not yet effective for the current reporting period and which the Group has not early adopted, as follows:

### IFRS 9 “Financial Instruments”

IFRS 9, as issued, reflects the first phase of the IASB’s work on the replacement of IAS 39 and applies to the classification and measurement of financial assets and financial liabilities as defined in IAS 39. The standard was initially effective for annual periods beginning on or after 1 January 2013, but *Amendments to IFRS 9 mandatory Effective Date of IFRS 9 and Transition Disclosures*, issued in December 2011, moved the mandatory effective date to 1 January 2015. In subsequent phases, the IASB will address hedge accounting and impairment of financial assets. The Group will quantify the effect of the adoption of the first phase of IFRS 9 in conjunction with the other phases, at the time the other phases are issued, to present a comprehensive picture.

### IFRS 10 Consolidated Financial Statements

IFRS 10 establishes a single control model that applies to all entities including special purpose entities. The changes introduced by IFRS 10 will require management to exercise significant judgment to determine which entities are controlled, and therefore, are required to be consolidated by a parent, compared with the requirements that were in IAS 27. In addition IFRS 10 introduces specific application guidance for agency relationships. IFRS 10 replaces the portion of IAS 27 *Consolidated and Separate Financial Statements* that addresses the accounting for consolidated financial statements. It also includes the issues raised in SIC-12 *Consolidation – Special Purpose Entities*. It is effective for annual periods beginning on or after 1 January 2014. Earlier application is permitted. The Group is currently evaluating the possible effect of the adoption of IFRS 10 on its financial position and performance.

### IFRS 11 Joint Arrangements

IFRS 11 removes the option to account for jointly controlled entities (JCEs) using proportionate consolidation. Instead, JCEs that meet the definition of a joint venture must be accounted for using the equity method. IFRS 11 supersedes IAS 31 *Interests in Joint Ventures* and SIC-13 *Jointly Controlled Entities—Non-monetary Contributions by Venturers* and is effective for annual periods beginning on or after 1 January 2014. Earlier application is permitted. The Group expects that adoption of IFRS 11 will have no effect on its financial position and performance.

### IFRS 12 Disclosure of Interests in Other Entities

IFRS 12 is effective for annual periods beginning on or after 1 January 2014. IFRS 12 includes all of the disclosures that were previously in IAS 27 related to consolidated financial statements, as well as all of the disclosures that were previously included in IAS 31 and IAS 28. These disclosures relate to an entity’s interests in subsidiaries, joint arrangements, associates and structured entities. A number of new disclosures are also required. In particular, the Group will need to disclose more information about the consolidated and unconsolidated structured entities with which it is involved or which it has sponsored. However, the standard will have no impact on Group’s financial position or performance.

### IFRS 13 Fair Value Measurement

IFRS 13 establishes a single source of guidance under IFRS for all fair value measurements. IFRS 13 does not change when an entity is required to use fair value, but rather provides guidance on how to measure fair value under IFRS when fair value is required or permitted. IFRS 13 is effective for annual periods beginning on or after 1 January 2013. Earlier application is permitted. The adoption of the IFRS 13 may have effect on the measurement of the Group’s assets and liabilities accounted for at fair value. The Group is currently evaluating the possible effect of the adoption of IFRS 13 on its financial position and performance.

### IAS 27 Separate Financial Statements (as revised in 2011)

As a consequence of the new IFRS 10 and IFRS 12, what remains of IAS 27 is limited to accounting for subsidiaries, jointly controlled entities, and associates in separate financial statements. The amendment is effective for annual periods beginning on or after 1 January 2013.

### IAS 28 Investments in Associates and Joint Ventures (as revised in 2011)

As a consequence of the new IFRS 11 and IFRS 12, IAS 28 has been renamed IAS 28 Investments in Associates and Joint Ventures, and describes the application of the equity method to investments in joint ventures in addition to associates. The amendment is effective for annual periods beginning on or after 1 January 2013.

# Financial Statements: Notes to consolidated financial statements continued

(Thousands of Georgian Lari)

## 3. Summary of Significant Accounting Policies (continued)

### Amendments to IAS 19 Employee Benefits

The IASB has published amendments to IAS 19 Employee Benefits, effective for annual periods beginning on or after 1 January 2013, which involve major changes to the accounting for employee benefits, including the removal of the option for deferred recognition of changes in pension plan assets and liabilities (known as the "corridor approach"). In addition, these amendments will limit the changes in the net pension asset (liability) recognised in profit or loss to net interest income (expense) and service costs. The Group expects that these amendments will have no impact on the Group's financial position.

### Amendments to IAS 1 Changes to the Presentation of Other Comprehensive Income

The amendments to IAS 1 change the grouping of items presented in other comprehensive income. Items that could be reclassified (or recycled) to profit or loss at a future point in time (for example, net losses or gains on available-for-sale financial assets) would be presented separately from items that will never be reclassified (for example, revaluation of buildings). The amendment affects presentation only and has no impact on the Group's financial position or performance. The amendment is effective for annual periods beginning on or after 1 July 2012.

### Amendments to IFRS 7 Disclosures – Offsetting Financial assets and Financial Liabilities

These amendments require an entity to disclose information about rights to set-off and related arrangements (e.g. collateral agreements). The disclosures would provide users with information that is useful in evaluating the effect of netting arrangements on an entity's financial position. The new disclosures are required for all recognised financial instruments that are set off in accordance with IAS 32 *Financial Instruments: Presentation*. The disclosures also apply to recognised financial instruments that are subject to an enforceable master netting arrangement or similar agreements, irrespective of whether they are set off in accordance with IAS 32. These amendments will not impact the Group's financial position or performance and are effective for annual periods beginning on or after 1 January 2013.

### Amendments to IAS 32 – Offsetting Financial Assets and Financial Liabilities

These amendments clarify the meaning of "currently has a legally enforceable right to set-off". It will be necessary to assess the impact on the Group by reviewing settlement procedures and legal documentation to ensure that offsetting is still possible in cases where it has been achieved in the past. In certain cases, offsetting may no longer be achieved. In other cases, contracts may have to be renegotiated. The requirement that the right of set-off be available for all counterparties to the netting agreement may prove to be a challenge for contracts where only one party has the right to offset in the event of default.

The amendments also clarify the application of the IAS 32 offsetting criteria to settlement systems (such as central clearing house systems) which apply gross settlement mechanisms that are not simultaneous. While many settlement systems are expected to meet the new criteria, some may not. As the impact of the adoption depends on the Group's examination of the operational procedures applied by the central clearing houses and settlement systems it deals with to determine if they meet the new criteria, it is not practical to quantify the effects now, but the Group will be evaluating the impact between now and the effective date.

These amendments will become effective for annual periods beginning on or after 1 January 2014.

### Amendment to IFRS 1 – Government loans

These amendments require first-time adopters to apply the requirements of *IAS 20 Accounting for Government Grants and Disclosure of Government Assistance*, prospectively to government loans existing at the date of transition to IFRS. The amendment will have no impact on the Group.

## Improvements to IFRS

The amendments are effective for annual periods beginning on or after 1 January 2013. They will not have an impact on the Group.

- *IFRS 1 First-time Adoption of International Financial Reporting Standards*: This improvement clarifies that an entity that stopped applying IFRS in the past and chooses, or is required, to apply IFRS, has the option to re-apply IFRS 1. If IFRS 1 is not re-applied, an entity must retrospectively restate its financial statements as if it had never stopped applying IFRS.
- *IAS 1 Presentation of Financial Statements*: This improvement clarifies the difference between voluntary additional comparative information and the minimum required comparative information. Generally, the minimum required comparative information is the previous period.
- *IAS 16 Property, Plant and Equipment*: This improvement clarifies that major spare parts and servicing equipment that meet the definition of property; plant and equipment are not inventory.
- *IAS 32 Financial Instruments, Presentation*: This improvement clarifies that income taxes arising from distributions to equity holders are accounted for in accordance with IAS 12 Income Taxes.
- *IAS 34 Interim Financial Reporting*: The amendment aligns the disclosure requirements for total segment assets with total segment liabilities in interim financial statements. This clarification also ensures that interim disclosures are aligned with annual disclosures.

## 4. Significant Accounting Judgements and Estimates

In the process of applying the Group's accounting policies, the Board of Directors and management use their judgement and make estimates in determining the amounts recognised in the consolidated financial statements. The most significant judgements and estimates are as follows:

### Fair value of financial instruments

Where the fair values of financial assets and financial liabilities recorded in the consolidated statement of financial position cannot be derived from active markets, they are determined using a variety of valuation techniques that include the use of mathematical models. The input to these models is taken from observable markets where possible, but where this is not feasible, a degree of judgment is required in establishing fair values.

### Measurement of fair value of investment properties and property and equipment

The fair value of investment properties and buildings included in property and equipment is determined by independent professionally qualified appraisers. Fair value is determined using a combination of the internal capitalisation method (also known as discounted future cash flow method) and the sales comparison method.

The estimates described above are subject to change as new transaction data and market evidence become available.

### Allowance for impairment of loans and receivables and finance lease receivables

The Group regularly reviews its loans and receivables and finance lease receivables to assess impairment. The Group uses its judgement to estimate the amount of any impairment loss in cases where a borrower is in financial difficulties and there are few available sources of historical data relating to similar borrowers. Similarly, the Group estimates changes in future cash flows based on the observable data indicating that there has been an adverse change in the payment status of borrowers in a group, or national or local economic conditions that correlate with defaults on assets in the group. Management uses estimates based on historical loss experience for assets with credit risk characteristics and objective evidence of impairment similar to those in the group of loans and receivables. The Group uses its judgement to adjust observable data for a group of loans or receivables to reflect current circumstances.

The Group considers the fair value of collateral when estimating the amount of impairment loss for collateralised loans and receivables and finance lease receivables. Management monitors market value of collateral on a regular basis. Management uses its experienced judgement or independent opinion to adjust the fair value to reflect current circumstances. The amount and type of collateral required depends on the assessment of credit risk of the counterparty.

In order to exclude post 2008 Georgia-Russia war and global financial crisis extraordinary trends from the assessment of collective impairment of loans, the Bank amended its approach in 2012. Namely, the historical loss rates that are applied for collective impairment are now calculated based on three-year history of net losses (including reversals) as opposed to five-seven-year history of net losses under previous approach. The impact of this change on profit from continuing operations before income tax expense for the year ended 31 December 2012 is GEL 20.1 million.

## Financial Statements: Notes to consolidated financial statements continued

(Thousands of Georgian Lari)

### 5. Business Combinations

#### Acquisitions in 2012

##### JSC Insurance Company Imedi L International

On 24 April 2012 JSC Insurance Company Aldagi BCI ("Acquirer"), a wholly owned subsidiary of the Group, fully acquired Meta LLC, which owned 51% of JSC Insurance Company Imedi L International ("Acquiree"), an insurance company operating in Georgia, thus acquiring control over the Acquiree. On 30 April 2012 the Acquirer purchased a 34% stake in the Acquiree from the European Bank for Reconstruction and Development (EBRD). On 21 May 2012 the Acquirer purchased 89.58% shares in Imedi L Holding LLC, which owned 9.6% of the Acquiree's shares, thus bringing the total ownership stake in the Acquiree to 94.6%. On 24 July 2012 the remaining stake of the Acquiree were purchased from LTD Saimedo. On 16 November 2012 the Acquiree was merged with the Acquirer. The fair values of identifiable assets, liabilities and contingent liabilities acquired, and goodwill arising from the Acquiree as at the date of acquisition were:

	Fair value recognised on acquisition
Cash and cash equivalents	617
Amounts due from credit institutions	7,042
Insurance premiums receivable <sup>1</sup>	19,438
Reinsurance assets	795
Property and equipment	55,460
Intangible assets	113
Deferred acquisition costs	1,241
Other assets	7,810
	<b>92,516</b>
Amounts owed to credit institutions	6,355
Insurance contracts liabilities	31,542
Other insurance liabilities	1,861
Pension benefit obligations	46
Current income tax liabilities	46
Accruals and deferred income	2,181
Other liabilities	14,491
	<b>56,522</b>
<b>Total identifiable net assets</b>	<b>35,994</b>
Goodwill arising on business combination (Note 14)	482
<b>Consideration given<sup>2</sup></b>	<b>36,476</b>

The net cash outflow on acquisition was as follows:

	2012
Cash paid	9,625
Cash acquired with the subsidiary	(617)
<b>Net cash outflow</b>	<b>9,008</b>

1 The fair value of the insurance premium receivables amounted to GEL 19,438. The gross amount of receivables is GEL 24,825. GEL 5,387 of the premium receivables has been impaired.

2 Consideration comprised of GEL 26,879 pre-existing loan to JSC Insurance Company Imedi L International less GEL 28 pre-existing deposit and cash payments of GEL 9,625.

The Group decided to increase their presence and investment in Georgia's underpenetrated and growing insurance and healthcare sector, by acquiring the country's third largest insurance company, thus securing a leading position in the sector. Management considers that the deal will have a positive impact on the value of the Group.

Since the acquisition date, the Group recorded GEL 306,038 and GEL 106,522 of revenue and profit, respectively. In the same period, GEL 9,263 and GEL 2,806 of revenue and profit, respectively comes from the Acquiree. If the combination had taken place at the beginning of the period, the Group would have recorded GEL 335,052 and GEL 103,460 of revenue and profit respectively.

The primary factor that contributed to the cost of the business combination that resulted in the recognition of goodwill was the positive synergy brought into the Group's operations.

## 6. Segment Information

For management purposes, the Group is organised into the following operating segments based on products and services as follows:

<i>Retail Banking (excluding Retail Banking of BG Bank and BNB)</i>	Principally providing consumer loans, mortgage loans, overdrafts, credit card facilities and other credit facilities as well as funds transfer and settlement services, and handling customers' deposits for both, individuals as well as legal entities, encompassing mass affluent segment, retail mass markets, small & medium enterprises and micro businesses.
<i>Corporate Banking (excluding Corporate Banking of BG Bank and BNB)</i>	Principally providing loans and other credit facilities to large VIP as well as other legal entities, larger than SME and Micro, finance lease facilities provided by Georgian Leasing Company LLC, as well as providing funds transfers and settlement services, trade finance services and documentary operations support, handling saving and term deposits for corporate and institutional customers.
<i>Wealth Management</i>	Principally providing private banking services to resident as well as non-resident wealthy individuals as well as their direct family members by ensuring individually distinguished approach and exclusivity in rendering common banking services such as fund transfers, currency exchange or settlement operations, or holding their savings and term deposits; Wealth Management involves providing wealth and asset management services to same individuals through different investment opportunities and specifically designed investment products.
<i>Corporate Centre</i>	Principally providing back office services to all operating segments of the Group as well as holding all principal investments in subsidiaries.
<i>Insurance</i>	Principally providing wide-scale non-life insurance services to corporate clients and insured individuals.
<i>Healthcare</i>	Principally providing wide-scale healthcare services to clients and insured individuals.
<i>Affordable Housing</i>	Comprising JSC SB Real Estate, principally developing and selling affordable residential apartments and also, holding investment properties repossessed by the Bank from defaulted borrowers and managing those properties.
<i>BG Capital</i>	Principally providing brokerage, custody and corporate finance services, mostly to wealthy or mass affluent individuals as well as to corporate customers.
<i>BNB &amp; BGB</i>	Comprising JSC Belarusky Narodny Bank and JSC BG Bank (disposed of in February 2011), nowadays principally providing retail and corporate banking services in Belarus.
<i>Liberty Consumer</i>	Principally holding private equity investments in several non-core business enterprises, such as winery, fitness centre, travel agencies, outdoor or indoor advertising company, regional car dealership, hotels and restaurants management chain and other smaller investments, all designated for disposal.
<i>Other</i>	Comprising JSC Galt & Taggart Holding Georgia, a shell company, principally holding investments in subsidiaries of the Bank on behalf of the Bank.

For purposes of further consolidation of these operating segments and for more comprehensive presentation in these consolidated financial statements, Management has further grouped them into large segments, classified as: Strategic, Synergistic and Non-Core.

Management monitors the operating results of its business units separately for the purpose of making decisions about resource allocation and performance assessment. Segment performance, as explained in the table below, is measured in the same manner as profit or loss in the consolidated financial statements.

Transactions between operating segments are on an arm's length basis in a manner similar to transactions with third parties.

## Financial Statements: Notes to consolidated financial statements continued

(Thousands of Georgian Lari)

### 6. Segment Information (continued)

The following tables present income statement and certain asset and liability information regarding the Group's operating segments as at and for the year ended 31 December 2012:

	Strategic			
	Corporate banking	Retail banking	Wealth management	Corporate center
Net interest income (expense)	92,276	174,360	12,644	–
Net fees and commission income (expense)	28,701	53,563	523	(581)
Net insurance revenue	–	–	–	–
Net healthcare revenue	–	–	–	–
Net revenue from sale of goods	–	–	–	–
Net gains (losses) from foreign currencies	29,819	14,985	682	–
Other revenues	3,996	3,365	73	–
<b>Revenue</b>	<b>154,792</b>	<b>246,273</b>	<b>13,922</b>	<b>(581)</b>
Operating expenses	(51,323)	(109,041)	(4,665)	(2,613)
<b>Operating income before cost of credit risk</b>	<b>103,469</b>	<b>137,232</b>	<b>9,257</b>	<b>(3,194)</b>
Cost of credit risk	(29,490)	(12,482)	727	–
<b>Net operating income</b>	<b>73,979</b>	<b>124,750</b>	<b>9,984</b>	<b>(3,194)</b>
Net non-operating (expenses) income	(8,415)	(6,828)	(305)	–
<b>Profit before income tax (expense) benefit</b>	<b>65,564</b>	<b>117,922</b>	<b>9,679</b>	<b>(3,194)</b>
Income tax (expense) benefit	(9,936)	(16,392)	(1,339)	–
<b>Profit for the year</b>	<b>55,628</b>	<b>101,530</b>	<b>8,340</b>	<b>(3,194)</b>
<b>Assets and liabilities</b>				
Total assets	2,573,498	2,474,052	43,169	18,716
Total liabilities	1,974,163	1,708,617	605,183	2,335
<b>Other segment information</b>				
Property and equipment	5,886	20,593	438	–
Intangible assets	906	3,678	50	–
<b>Capital expenditure</b>	<b>6,792</b>	<b>24,271</b>	<b>488</b>	<b>–</b>
Depreciation	(4,160)	(14,412)	(316)	–
Amortisation	(667)	(2,643)	(37)	–
Impairment	–	(15)	–	–
Investments in associates	–	–	–	–
Share of loss of associates	–	–	–	–

Synergistic				Non-Core			Inter-segment transactions and balances	Total
Insurance	Healthcare	Affordable Housing	BG Capital	BNB	Liberty Consumer	Other		
1,825	(6,481)	147	21	12,074	(578)	(2,171)	–	284,117
(107)	–	196	456	3,809	(61)	(12)	–	86,487
29,661	–	–	–	–	–	–	4,477	34,138
–	29,768	–	–	–	–	–	(6,422)	23,346
–	–	2,936	–	–	7,729	–	–	10,665
238	(1,090)	(145)	(64)	5,306	(154)	(6)	–	49,571
1,000	257	1,442	240	68	217	1,630	(2,357)	9,931
<b>32,617</b>	<b>22,454</b>	<b>4,576</b>	<b>653</b>	<b>21,257</b>	<b>7,153</b>	<b>(559)</b>	<b>(4,302)</b>	<b>498,255</b>
(17,437)	(17,917)	(2,381)	(1,155)	(10,327)	(5,934)	(2,661)	4,302	(221,152)
<b>15,180</b>	<b>4,537</b>	<b>2,195</b>	<b>(502)</b>	<b>10,930</b>	<b>1,219</b>	<b>(3,220)</b>	<b>–</b>	<b>277,103</b>
(1,502)	(802)	(219)	–	(1,306)	(136)	–	493	(44,717)
<b>13,678</b>	<b>3,735</b>	<b>1,976</b>	<b>(502)</b>	<b>9,624</b>	<b>1,083</b>	<b>(3,220)</b>	<b>493</b>	<b>232,386</b>
–	440	282	–	(443)	(4,365)	–	–	(19,634)
<b>13,678</b>	<b>4,175</b>	<b>2,258</b>	<b>(502)</b>	<b>9,181</b>	<b>(3,282)</b>	<b>(3,220)</b>	<b>493</b>	<b>212,752</b>
(2,068)	(242)	(307)	(95)	(2,367)	(889)	435	–	(33,200)
<b>11,610</b>	<b>3,933</b>	<b>1,951</b>	<b>(597)</b>	<b>6,814</b>	<b>(4,171)</b>	<b>(2,785)</b>	<b>493</b>	<b>179,552</b>
186,717	170,415	105,899	22,394	185,859	37,924	21,951	(184,999)	5,655,595
151,287	113,203	42,838	16,431	139,356	12,114	17,049	(186,493)	4,596,083
3,581	25,769	203	197	340	1,616	1,563	–	60,186
441	150	20	3	186	266	1	–	5,701
<b>4,022</b>	<b>25,919</b>	<b>223</b>	<b>200</b>	<b>526</b>	<b>1,882</b>	<b>1,564</b>	<b>–</b>	<b>65,887</b>
(699)	(3,342)	(121)	(15)	(910)	(940)	(112)	–	(25,027)
(101)	–	–	(6)	(116)	(6)	(3)	–	(3,579)
–	–	–	–	–	(939)	–	–	(954)
–	–	–	–	–	2,441	–	–	2,441
–	–	–	–	–	(149)	–	–	(149)

## Financial Statements: Notes to consolidated financial statements continued

(Thousands of Georgian Lari)

### 6. Segment Information (continued)

The following tables present income statement and certain asset and liability information regarding the Group's operating segments as at and for the year ended 31 December 2011:

	Strategic			
	Corporate banking	Retail banking	Wealth management	Corporate center
Net interest income (expense)	77,900	144,396	6,000	–
Net fees and commission income	20,559	49,512	604	–
Net insurance revenue	–	–	–	–
Net healthcare revenue	–	–	–	–
Net revenue from sale of goods	–	–	–	–
Net gains (losses) from foreign currencies	27,383	12,992	740	–
Other revenues	5,275	3,996	24	–
<b>Revenue</b>	<b>131,117</b>	<b>210,896</b>	<b>7,368</b>	–
Operating expenses	(56,282)	(107,936)	(3,967)	–
<b>Operating income before cost of credit risk</b>	<b>74,835</b>	<b>102,960</b>	<b>3,401</b>	–
Cost of credit risk	(21,553)	2,575	87	–
<b>Net operating income</b>	<b>53,282</b>	<b>105,535</b>	<b>3,488</b>	–
Net non-operating (expenses) income	(6,318)	(6,224)	(197)	–
<b>Profit before income tax (expense) benefit from continuing operations</b>	<b>46,964</b>	<b>99,311</b>	<b>3,291</b>	–
Income tax (expense) benefit	(4,896)	(9,582)	(318)	–
<b>Profit for the period from continuing operations</b>	<b>42,068</b>	<b>89,729</b>	<b>2,973</b>	–
Net loss from discontinued operations	(7,807)	(7,183)	(229)	–
<b>Profit for the year</b>	<b>34,261</b>	<b>82,546</b>	<b>2,744</b>	–
<b>Assets and liabilities</b>				
Total assets	2,181,069	2,166,428	40,447	6,596
Total liabilities	2,014,512	1,278,311	454,178	1,163
<b>Other segment information</b>				
Property and equipment	12,992	34,638	663	–
Intangible assets	1,524	4,283	77	–
<b>Capital expenditure</b>	<b>14,516</b>	<b>38,921</b>	<b>740</b>	–
Depreciation	5,342	14,283	255	–
Amortisation	822	2,572	38	–
Impairment	–	–	–	23,394
Investments in associates	–	–	–	–
Share of loss of associates	–	–	–	–

\* JSC Belarusky Narodny Bank (BNB) and JSC BG BANK (BGB).

Synergistic				Non-Core				Inter-segment transactions and balances	Total
Insurance	Healthcare	Affordable Housing	BG Capital	BNB*	Liberty Consumer	Other			
(249)	(143)	(805)	205	13,183	(1,202)	–	–	239,285	
–	–	–	2,634	2,028	–	–	–	75,337	
17,725	–	–	–	–	–	–	13	17,738	
–	4,358	–	–	–	–	–	(1,900)	2,458	
–	–	–	–	–	10,361	–	–	10,361	
(779)	–	(51)	685	35,764	(293)	–	–	76,441	
1,294	802	3,378	196	(15)	710	85	(3,612)	12,133	
<b>17,991</b>	<b>5,017</b>	<b>2,522</b>	<b>3,720</b>	<b>50,960</b>	<b>9,576</b>	<b>85</b>	<b>(5,499)</b>	<b>433,753</b>	
(12,382)	(3,582)	(2,029)	(4,792)	(13,321)	(11,110)	(263)	5,599	(210,165)	
<b>5,609</b>	<b>1,435</b>	<b>493</b>	<b>(1,072)</b>	<b>37,639</b>	<b>(1,534)</b>	<b>(178)</b>	<b>–</b>	<b>223,588</b>	
(1,885)	–	(32)	–	(1,398)	(335)	–	345	(22,196)	
<b>3,724</b>	<b>1,435</b>	<b>461</b>	<b>(1,072)</b>	<b>36,241</b>	<b>(1,869)</b>	<b>(178)</b>	<b>345</b>	<b>201,392</b>	
702	1,402	8	–	(18,225)	(486)	–	–	(29,338)	
<b>4,426</b>	<b>2,837</b>	<b>469</b>	<b>(1,072)</b>	<b>18,016</b>	<b>(2,355)</b>	<b>(178)</b>	<b>345</b>	<b>172,054</b>	
(702)	(43)	178	31	(6,009)	36	180	–	(21,125)	
<b>3,724</b>	<b>2,794</b>	<b>647</b>	<b>(1,041)</b>	<b>12,007</b>	<b>(2,319)</b>	<b>2</b>	<b>345</b>	<b>150,929</b>	
–	–	–	–	–	–	–	–	(15,219)	
<b>3,724</b>	<b>2,794</b>	<b>647</b>	<b>(1,041)</b>	<b>12,007</b>	<b>(2,319)</b>	<b>2</b>	<b>345</b>	<b>135,710</b>	
98,832	73,378	74,620	20,319	94,328	45,367	534	(136,657)	4,665,261	
76,891	50,862	32,125	13,394	56,947	11,926	7	(137,658)	3,852,658	
1,814	13,085	11,233	89	1,418	831	–	–	76,763	
267	29	15	12	168	68	–	–	6,443	
<b>2,081</b>	<b>13,114</b>	<b>11,248</b>	<b>101</b>	<b>1,586</b>	<b>899</b>	<b>–</b>	<b>–</b>	<b>83,206</b>	
679	208	71	120	1,641	994	–	–	23,593	
48	–	–	17	161	3	–	–	3,661	
–	–	–	–	–	–	–	–	23,394	
–	–	–	–	–	3,014	–	–	3,014	
–	–	–	–	–	(487)	–	–	(487)	

## Financial Statements: Notes to consolidated financial statements continued

(Thousands of Georgian Lari)

### 6. Segment Information (continued)

The following tables present income statement and certain asset and liability information regarding the Group's operating segments as at and for the year ended 31 December 2010:

	Strategic			
	Corporate banking	Retail banking	Wealth management	Corporate center
Net interest income (expense)	76,023	112,175	3,054	–
Net fees and commission income	16,152	42,475	487	–
Net insurance revenue	–	–	–	–
Net healthcare revenue	–	–	–	–
Net revenue from sale of goods	–	–	–	–
Net gains (losses) from foreign currencies	21,382	9,233	641	–
Other revenues	2,965	5,343	139	–
<b>Revenue</b>	<b>116,522</b>	<b>169,226</b>	<b>4,321</b>	–
Operating expenses	(43,011)	(98,404)	(4,876)	–
<b>Operating income before cost of credit risk</b>	<b>73,511</b>	<b>70,822</b>	<b>(555)</b>	–
Cost of credit risk	(11,517)	(29,574)	2,630	–
<b>Net operating income</b>	<b>61,994</b>	<b>41,248</b>	<b>2,075</b>	–
Net non-operating (expenses) income	(393)	(570)	(17)	–
<b>Profit before income tax (expense) benefit</b>	<b>61,601</b>	<b>40,678</b>	<b>2,058</b>	–
Income tax (expense) benefit	(9,878)	(5,936)	(338)	–
<b>Profit for the year</b>	<b>51,723</b>	<b>34,742</b>	<b>1,720</b>	–
<b>Assets and liabilities</b>				
Total assets	1,718,334	1,743,326	43,083	–
Total liabilities	1,577,555	1,184,560	261,638	–
<b>Other segment information</b>				
Property and equipment	6,157	19,006	482	–
Intangible assets	1,347	3,540	85	–
<b>Capital expenditure</b>	<b>7,504</b>	<b>22,546</b>	<b>567</b>	–
Depreciation	(5,523)	(15,479)	(487)	–
Amortisation	(644)	(2,387)	(49)	–
Impairment	(120)	(307)	(8)	–
Investments in associates	–	–	–	–
Share of profit of associates	–	–	–	–

\* JSC Belarusky Narodny Bank (BNB) and JSC BG BANK (BGB).

		Synergistic		Non-Core			Inter-segment transactions and balances	Total
Insurance	Healthcare	Affordable Housing	BG Capital	BNB*	Liberty Consumer	Other		
(789)	62	(2,590)	548	21,094	(1,059)	–	–	208,518
86	–	–	1,270	2,950	–	–	–	63,420
15,808	–	–	–	–	–	–	855	16,663
–	3,238	–	–	–	–	–	(2,662)	576
–	–	–	–	–	9,094	–	–	9,094
267	–	(2,539)	2,057	2,646	(92)	154	–	33,749
376	218	3,173	3,085	495	(456)	–	(2,357)	12,981
<b>15,748</b>	<b>3,518</b>	<b>(1,956)</b>	<b>6,960</b>	<b>27,185</b>	<b>7,487</b>	<b>154</b>	<b>(4,164)</b>	<b>345,001</b>
(11,112)	(1,934)	(1,791)	(5,406)	(26,288)	(9,476)	(1)	4,164	(198,135)
<b>4,636</b>	<b>1,584</b>	<b>(3,747)</b>	<b>1,554</b>	<b>897</b>	<b>(1,989)</b>	<b>153</b>	<b>–</b>	<b>146,866</b>
(540)	–	–	–	(4,502)	(3,423)	–	(772)	(47,698)
<b>4,096</b>	<b>1,584</b>	<b>(3,747)</b>	<b>1,554</b>	<b>(3,605)</b>	<b>(5,412)</b>	<b>153</b>	<b>(772)</b>	<b>99,168</b>
–	–	–	–	–	255	–	–	(725)
<b>4,096</b>	<b>1,584</b>	<b>(3,747)</b>	<b>1,554</b>	<b>(3,605)</b>	<b>(5,157)</b>	<b>153</b>	<b>(772)</b>	<b>98,443</b>
(630)	(32)	128	78	38	806	(12)	–	(15,776)
<b>3,466</b>	<b>1,552</b>	<b>(3,619)</b>	<b>1,632</b>	<b>(3,567)</b>	<b>(4,351)</b>	<b>141</b>	<b>(772)</b>	<b>82,667</b>
77,357	11,523	33,594	20,843	378,392	47,278	2	(68,810)	4,004,922
58,893	4,673	3,355	11,975	264,600	13,786	11	(69,465)	3,311,581
401	2,889	34	144	6,743	578	–	–	36,434
35	4	6	3	355	3,473	–	–	8,848
<b>436</b>	<b>2,893</b>	<b>40</b>	<b>147</b>	<b>7,098</b>	<b>4,051</b>	<b>–</b>	<b>–</b>	<b>45,282</b>
(482)	(152)	(125)	(163)	(1,190)	(909)	–	–	(24,510)
(29)	–	–	(29)	(305)	(10)	–	–	(3,453)
–	–	–	–	–	–	–	–	(435)
–	–	–	–	–	5,632	–	–	5,632
–	–	–	–	–	255	–	–	255

## Financial Statements: Notes to consolidated financial statements continued

(Thousands of Georgian Lari)

### 7. Cash and Cash Equivalents

	2012	2011	2010
Cash on hand	<b>302,956</b>	163,001	161,749
Current accounts with central banks, excluding obligatory reserves	<b>111,998</b>	54,830	58,958
Current accounts with other credit institutions	<b>204,486</b>	304,910	161,290
Time deposits with credit institutions with maturity of up to 90 days	<b>143,387</b>	105,990	229,587
<b>Cash and cash equivalents</b>	<b>762,827</b>	<b>628,731</b>	<b>611,584</b>

As at 31 December 2012 GEL 285,947 (2011: GEL 304,231, 2010: GEL 367,956) was placed on current and time deposit accounts with internationally recognised OECD banks and central banks that are the counterparties of the Group in performing international settlements. The Group earned up to 5.25% interest per annum on these deposits (2011: up to 5.1%, 2010: up to 1.74%).

### 8. Amounts Due from Credit Institutions

	2012	2011	2010
Obligatory reserves with central banks	<b>323,099</b>	270,335	90,378
Time deposits with maturity of more than 90 days	<b>67,284</b>	14,318	20,809
Inter-bank loan receivables	<b>6,176</b>	4,877	5,282
<b>Amounts due from credit institutions</b>	<b>396,559</b>	<b>289,530</b>	<b>116,469</b>

Obligatory reserves with central banks represent amounts deposited with the NBG and National Bank of the Republic of Belarus (the "NBRB"). Credit institutions are required to maintain an interest-earning cash deposit (obligatory reserve) with the NBG and a non interest-earning cash deposit (obligatory reserve) with the NBRB, the amount of which depends on the level of funds attracted by the credit institution. The Group's ability to withdraw these deposits is restricted by the statutory legislature. The Group earned up to 0.25% annual interest on obligatory reserves with NBG for the years ended 31 December 2012 and 31 December 2011. The Group earned up to 1% annual interest on obligatory reserve with NBG in 2010.

As at 31 December 2012 inter-bank loan receivables include GEL 4,448 (2011: GEL 4,176, 2010: GEL 4,436) placed with non-OECD banks.

### 9. Investment Securities Available-for-Sale

	2012	2011	2010
Certificates of deposit of central banks	<b>259,402</b>	199,142	104,969
Ministry of Finance treasury bonds	<b>188,967</b>	120,255	52,120
Ministry of Finance treasury bills	<b>9,648</b>	88,657	128,539
Corporate shares	<b>5,943</b>	11,501	11,294
Corporate bonds	—	21	—
	<b>463,960</b>	<b>419,576</b>	<b>296,922</b>
Less – Allowance for impairment	—	—	(1,982)
<b>Investment securities available-for-sale</b>	<b>463,960</b>	<b>419,576</b>	<b>294,940</b>

Corporate shares as at 31 December 2012 are primarily comprised of the remaining 19.4% investment in PJSC Bank Pershyi (formerly known as JSC BG Bank) of GEL 3,837 (2011: GEL 3,837, 2010: nil), investments in a chain of pharmacy stores of GEL 694 (2011: GEL 2,776, 2010: GEL 4,282) and a real estate company of GEL 1,145 (2011: GEL 1,145, 2010: GEL 1,145).

## 10. Loans to Customers

	2012	2011	2010
Commercial loans	<b>1,664,591</b>	1,363,058	1,424,550
Consumer loans	<b>591,968</b>	516,733	383,615
Micro and SME loans	<b>400,553</b>	318,566	238,462
Residential mortgage loans	<b>398,114</b>	390,997	409,786
Gold – pawn loans	<b>75,445</b>	78,785	66,749
Other	–	–	4,071
<b>Loans to customers, gross</b>	<b>3,130,671</b>	<b>2,668,139</b>	<b>2,527,233</b>
Less – Allowance for loan impairment	(110,037)	(114,697)	(175,536)
<b>Loans to customers, net</b>	<b>3,020,634</b>	<b>2,553,442</b>	<b>2,351,697</b>

### Allowance for loan impairment

Movements of the allowance for impairment of loans to customers by class are as follows:

	Commercial loans 2012	Consumer loans 2012	Residential mortgage loans 2012	Micro and SME loans 2012	Total 2012
<b>At 1 January</b>	<b>70,106</b>	<b>28,997</b>	<b>10,027</b>	<b>5,567</b>	<b>114,697</b>
Charge (reversal)	<b>27,420</b>	<b>13,054</b>	(1,142)	(146)	<b>39,186</b>
Recoveries	<b>7,589</b>	<b>11,064</b>	<b>7,814</b>	<b>3,512</b>	<b>29,979</b>
Write-offs	(25,174)	(30,196)	(5,720)	(6,475)	(67,565)
Interest accrued on impaired loans	(1,901)	(2,662)	(1,266)	(581)	(6,410)
Currency translation differences	<b>158</b>	(8)	–	–	<b>150</b>
<b>At 31 December</b>	<b>78,198</b>	<b>20,249</b>	<b>9,713</b>	<b>1,877</b>	<b>110,037</b>
Individual impairment	<b>66,566</b>	<b>11,230</b>	<b>3,499</b>	<b>1,877</b>	<b>83,172</b>
Collective impairment	<b>11,632</b>	<b>9,019</b>	<b>6,214</b>	–	<b>26,865</b>
	<b>78,198</b>	<b>20,249</b>	<b>9,713</b>	<b>1,877</b>	<b>110,037</b>
<b>Gross amount of loans, individually determined to be impaired, before deducting any individually assessed impairment allowance</b>	<b>152,268</b>	<b>23,683</b>	<b>10,719</b>	<b>5,620</b>	<b>192,290</b>

	Commercial loans 2011	Consumer loans 2011	Residential mortgage loans 2011	Micro and SME loans 2011	Other 2011	Total 2011
<b>At 1 January</b>	<b>114,499</b>	<b>31,873</b>	<b>22,424</b>	<b>5,951</b>	<b>789</b>	<b>175,536</b>
Charge (reversal)	24,017	(1,086)	1,033	(721)	(27)	23,216
Recoveries	2,900	15,158	7,404	3,387	–	28,849
Write-offs	(23,752)	(15,459)	(7,881)	(2,639)	–	(49,731)
Disposal of subsidiary	(43,593)	–	(11,714)	(65)	(803)	(56,175)
Interest accrued on impaired loans	(3,997)	(1,390)	(1,569)	(349)	–	(7,305)
Currency translation differences	32	(99)	330	3	41	307
<b>At 31 December</b>	<b>70,106</b>	<b>28,997</b>	<b>10,027</b>	<b>5,567</b>	–	<b>114,697</b>
Individual impairment	61,852	7,304	5,173	1,841	–	76,170
Collective impairment	8,254	21,693	4,854	3,726	–	38,527
	<b>70,106</b>	<b>28,997</b>	<b>10,027</b>	<b>5,567</b>	–	<b>114,697</b>
<b>Gross amount of loans, individually determined to be impaired, before deducting any individually assessed impairment allowance</b>	<b>206,030</b>	<b>15,195</b>	<b>21,709</b>	<b>5,492</b>	–	<b>248,426</b>

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(Thousands of Georgian Lari)

### 10. Loans to Customers (continued)

	Commercial loans 2010	Consumer loans 2010	Residential mortgage loans 2010	Micro and SME loans 2010	Others 2010	Total 2010
<b>At 1 January</b>	<b>82,042</b>	<b>54,989</b>	<b>23,490</b>	<b>3,788</b>	<b>2,177</b>	<b>166,486</b>
Charge (reversal)	23,932	7,571	18,440	1,474	(1,531)	49,886
Recoveries	21,090	15,208	3,249	3,150	42	42,739
Write-offs	(13,074)	(42,798)	(19,441)	(2,138)	–	(77,451)
Interest accrued on impaired loans	(1,392)	(3,306)	(3,681)	(360)	–	(8,739)
Currency translation differences	1,901	209	367	37	101	2,615
<b>At 31 December</b>	<b>114,499</b>	<b>31,873</b>	<b>22,424</b>	<b>5,951</b>	<b>789</b>	<b>175,536</b>
Individual impairment	68,145	13,148	16,606	2,433	315	100,647
Collective impairment	46,354	18,725	5,818	3,518	474	74,889
	<b>114,499</b>	<b>31,873</b>	<b>22,424</b>	<b>5,951</b>	<b>789</b>	<b>175,536</b>
<b>Gross amount of loans, individually determined to be impaired, before deducting any individually assessed impairment allowance</b>	<b>192,778</b>	<b>21,996</b>	<b>51,585</b>	<b>9,051</b>	<b>973</b>	<b>276,383</b>

#### Individually impaired loans

Interest income accrued on loans, for which individual impairment allowances have been recognised as at 31 December 2012 comprised GEL 13,844 (2011: GEL 14,914, 2010: GEL 18,640).

#### Collateral and other credit enhancements

The amount and type of collateral required depends on an assessment of the credit risk of the counterparty. Guidelines are implemented regarding the acceptability of types of collateral and valuation parameters.

The main types of collateral obtained are as follows:

- For commercial lending, charges over real estate properties, equipment and machinery, corporate shares, inventory, trade receivables and third party corporate guarantees.
- For retail lending, mortgages over residential properties, cars, gold and jewellery and third party corporate guarantees.

Management requests additional collateral in accordance with the underlying agreement and monitors the market value of collateral obtained during its review of the adequacy of the allowance for loan impairment.

#### Concentration of loans to customers

As at 31 December 2012, the concentration of loans granted by the Group to the ten largest third party borrowers comprised GEL 544,466 accounting for 17% of the gross loan portfolio of the Group (2011: GEL 402,989 and 15% respectively, 2010: GEL 383,971 and 15% respectively). An allowance of GEL 20,702 (2011: GEL 7,033, 2010: GEL 3,837) was established against these loans.

As at 31 December 2012, the concentration of loans granted by the Group to the ten largest third party group of borrowers comprised GEL 791,529 accounting for 25% of the gross loan portfolio of the Group (2011: GEL 523,401 and 20% respectively, 2010: GEL 484,034 and 19% respectively). An allowance of GEL 7,118 (2011: GEL 10,980, 2010: GEL 17,479) was established against these loans.

### Concentration of loans to customers (continued)

As at 31 December 2012, 31 December 2011 and 31 December 2010 loans are principally issued within Georgia, and their distribution by industry sector was as follows:

	2012	2011	2010
Individuals	<b>1,233,614</b>	1,132,740	1,006,046
Trade and services	<b>1,053,579</b>	972,290	858,878
Construction and development	<b>218,103</b>	228,412	274,623
Mining	<b>347,505</b>	122,771	137,583
Transport and communication	<b>93,028</b>	83,289	77,792
Energy	<b>28,296</b>	65,360	62,424
Agriculture	<b>94,286</b>	8,709	18,089
Others	<b>62,260</b>	54,568	91,798
<b>Loans to customers, gross</b>	<b>3,130,671</b>	<b>2,668,139</b>	<b>2,527,233</b>
Less – allowance for loan impairment	<b>(110,037)</b>	(114,697)	(175,536)
<b>Loans to customers, net</b>	<b>3,020,634</b>	<b>2,553,442</b>	<b>2,351,697</b>

Loans have been extended to the following types of customers:

	2012	2011	2010
Private companies	<b>1,783,083</b>	1,492,124	1,488,577
Individuals	<b>1,233,614</b>	1,132,740	1,006,046
State-owned entities	<b>113,974</b>	43,275	32,610
<b>Loans to customers, gross</b>	<b>3,130,671</b>	<b>2,668,139</b>	<b>2,527,233</b>
Less – allowance for loan impairment	<b>(110,037)</b>	(114,697)	(175,536)
<b>Loans to customers, net</b>	<b>3,020,634</b>	<b>2,553,442</b>	<b>2,351,697</b>

The following is a reconciliation of the individual and collective allowances for impairment losses on loans to customers for the years ended 31 December 2012, 31 December 2011 and 31 December 2010:

	2012			2011			2010		
	Individual impairment	Collective impairment	Total	Individual impairment	Collective impairment	Total	Individual impairment	Collective impairment	Total
	2012	2012	2012	2011	2011	2011	2010	2010	2010
<b>At 1 January</b>	<b>76,170</b>	<b>38,527</b>	<b>114,697</b>	<b>100,647</b>	<b>74,889</b>	<b>175,536</b>	<b>140,894</b>	<b>25,592</b>	<b>166,486</b>
Charge (reversal) for the year	<b>27,606</b>	<b>11,580</b>	<b>39,186</b>	20,135	3,081	23,216	(8,950)	58,836	49,886
Recoveries	<b>21,296</b>	<b>8,683</b>	<b>29,979</b>	16,563	12,286	28,849	25,247	17,492	42,739
Write-offs	<b>(38,200)</b>	<b>(29,365)</b>	<b>(67,565)</b>	(39,342)	(10,389)	(49,731)	(54,534)	(22,917)	(77,451)
Disposal of subsidiary	–	–	–	(16,110)	(40,065)	(56,175)	–	–	–
Interest accrued on impaired loans to customers	<b>(3,853)</b>	<b>(2,557)</b>	<b>(6,410)</b>	(6,094)	(1,211)	(7,305)	(7,216)	(1,523)	(8,739)
Currency translation differences	<b>153</b>	<b>(3)</b>	<b>150</b>	371	(64)	307	5,206	(2,591)	2,615
<b>At 31 December</b>	<b>83,172</b>	<b>26,865</b>	<b>110,037</b>	<b>76,170</b>	<b>38,527</b>	<b>114,697</b>	<b>100,647</b>	<b>74,889</b>	<b>175,536</b>

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(Thousands of Georgian Lari)

### 11. Finance Lease Receivables

	2012	2011	2010
Minimum lease payments receivable	<b>88,416</b>	82,682	18,521
Less – Unearned finance lease income	<b>(16,223)</b>	(19,323)	(3,514)
	<b>72,193</b>	<b>63,359</b>	<b>15,007</b>
Less – Allowance for impairment	<b>(507)</b>	(440)	(588)
<b>Finance lease receivables, net</b>	<b>71,686</b>	<b>62,919</b>	<b>14,419</b>

The difference between the minimum lease payments to be received in the future and the finance lease receivables represents unearned finance income.

As at 31 December 2012, the concentration of investment in the largest lease comprised GEL 44,641 or 62% of total finance lease receivables (2011: GEL 47,792 or 75%, 2010: GEL 902 or 6%) and finance income received from it for the year ended 31 December 2012 comprised GEL 3,588 or 41% of total finance income from lease (2011: GEL 2,173 or 33%, 2010: GEL 186 or 4%).

Future minimum lease payments to be received after 31 December 2012, 31 December 2011 and 31 December 2010 are as follows:

	2012	2011	2010
Within 1 year	<b>25,425</b>	18,485	10,266
From 1 to 5 years	<b>50,982</b>	43,543	8,255
More than 5 years	<b>12,009</b>	20,654	–
<b>Minimum lease payment receivables</b>	<b>88,416</b>	<b>82,682</b>	<b>18,521</b>

Movements of the allowance for impairment of finance lease receivables are as follows:

	Finance lease receivables 2012	Finance lease receivables 2011	Finance lease receivables 2010
<b>At 1 January</b>	<b>440</b>	<b>588</b>	<b>7,144</b>
Charge (Reversal)	<b>495</b>	317	(5,775)
Amounts written-off	<b>(428)</b>	(193)	(1,210)
Currency translation differences	<b>–</b>	(272)	429
<b>At 31 December</b>	<b>507</b>	<b>440</b>	<b>588</b>
Individual impairment	<b>102</b>	93	232
Collective impairment	<b>405</b>	347	356
	<b>507</b>	<b>440</b>	<b>588</b>
<b>Gross amount of lease receivables, individually determined to be impaired, before deducting any individually assessed impairment allowance</b>	<b>1,008</b>	<b>155</b>	<b>–</b>

### 12. Investment Properties

	2012	2011	2010
<b>At 1 January</b>	<b>101,686</b>	<b>113,496</b>	<b>79,509</b>
Additions*	<b>62,138</b>	16,565	35,146
Disposals	<b>(15,622)</b>	(7,889)	(5,490)
Disposals through sale of subsidiary	<b>–</b>	(13,654)	–
Net gains from revaluation of investment property	<b>–</b>	1,984	350
Transfers from (to) property and equipment and other assets (Note 13)	<b>12,151</b>	(8,816)	3,981
<b>At 31 December</b>	<b>160,353</b>	<b>101,686</b>	<b>113,496</b>

\* Additions comprise foreclosed properties, no cash transactions were involved.

Investment properties are stated at fair value. The fair value represents the amount at which the assets could be exchanged between a knowledgeable, willing buyer and a knowledgeable, willing seller in an arm's length transaction at the date of valuation, in accordance with International Valuation Standards Committee standards. The date of latest revaluation was 31 December 2011. As at 31 December 2012 the Group analysed market prices for its investment properties and concluded that the market prices were not materially different from their carrying value.

Rental income and direct operating expenses arising from investment properties comprise:

	2012	2011	2010
Rental income	<b>2,508</b>	3,188	2,750
Direct operating expenses	<b>(102)</b>	(225)	(136)

The entire amount of direct operating expenses participated in the generation of rental income during the respective years.

### 13. Property and Equipment

The movements in property and equipment during the year ended 31 December 2012 were as follows:

	Land & buildings	Furniture & fixtures	Computers & equipment	Motor vehicles	Leasehold improvements	Assets under construction	Total
<b>Cost or revalued amount</b>							
<b>31 December 2011</b>	<b>233,306</b>	<b>107,584</b>	<b>56,659</b>	<b>8,518</b>	<b>7,953</b>	<b>20,694</b>	<b>434,714</b>
Acquisition through business combinations (Note 5)	36,359	–	3,302	–	–	15,799	55,460
Additions	7,354	8,756	16,458	3,230	306	24,082	60,186
Disposals	(2,226)	(2,272)	(448)	(2,105)	(1,266)	–	(8,317)
Disposals through sale of subsidiaries	–	(6)	–	(46)	–	–	(52)
Transfers	13,593	–	–	–	864	(14,457)	–
Transfers to investment properties	(1,520)	–	–	–	–	(10,631)	(12,151)
Transfers from (to) other assets	10	(14)	6,636	4	–	1,785	8,421
Effect of hyperinflation	3,086	210	347	48	60	76	3,827
Currency translation differences	(1,208)	(1,272)	(223)	(33)	(78)	(81)	(2,895)
<b>31 December 2012</b>	<b>288,754</b>	<b>112,986</b>	<b>82,731</b>	<b>9,616</b>	<b>7,839</b>	<b>37,267</b>	<b>539,193</b>
<b>Accumulated impairment</b>							
<b>31 December 2011</b>	<b>2,626</b>	<b>37</b>	<b>106</b>	<b>6</b>	<b>–</b>	<b>–</b>	<b>2,775</b>
Impairment charge	–	14	59	–	–	–	73
Disposals through sale of subsidiaries	–	(15)	(7)	–	–	–	(22)
Effect of hyperinflation	–	–	123	–	–	–	123
Currency translation differences	(437)	–	(182)	–	–	–	(619)
<b>31 December 2012</b>	<b>2,189</b>	<b>36</b>	<b>99</b>	<b>6</b>	<b>–</b>	<b>–</b>	<b>2,330</b>
<b>Accumulated depreciation</b>							
<b>31 December 2011</b>	<b>1,746</b>	<b>43,476</b>	<b>28,913</b>	<b>6,464</b>	<b>3,230</b>	<b>–</b>	<b>83,829</b>
Depreciation charge	3,026	11,288	7,536	1,768	1,409	–	25,027
Effect of hyperinflation	450	8	22	1	–	–	481
Currency translation difference	(25)	19	71	9	52	–	126
Transfers to other assets	–	(8)	(122)	–	–	–	(130)
Disposals	2	(373)	(150)	(1,834)	(966)	–	(3,321)
Disposals through sale of subsidiaries	–	(4)	–	(22)	–	–	(26)
<b>31 December 2012</b>	<b>5,199</b>	<b>54,406</b>	<b>36,270</b>	<b>6,386</b>	<b>3,725</b>	<b>–</b>	<b>105,986</b>
<b>Net book value:</b>							
<b>31 December 2011</b>	<b>228,934</b>	<b>64,071</b>	<b>27,640</b>	<b>2,048</b>	<b>4,723</b>	<b>20,694</b>	<b>348,110</b>
<b>31 December 2012</b>	<b>281,366</b>	<b>58,544</b>	<b>46,362</b>	<b>3,224</b>	<b>4,114</b>	<b>37,267</b>	<b>430,877</b>

## Financial Statements: Notes to consolidated financial statements continued

(Thousands of Georgian Lari)

### 13. Property and Equipment (continued)

The movements in property and equipment during the year ended 31 December 2011 were as follows:

	Land & buildings	Furniture & fixtures	Computers & equipment	Motor vehicles	Leasehold improvements	Assets under construction	Total
<b>Cost or revalued amount</b>							
<b>31 December 2010</b>	<b>150,516</b>	<b>100,559</b>	<b>42,183</b>	<b>8,341</b>	<b>7,530</b>	<b>42,766</b>	<b>351,895</b>
Acquisition through business combinations	26,055	1,958	9,461	260	–	646	38,380
Additions	10,696	11,440	8,467	1,803	328	44,029	76,763
Disposals	(3,474)	(293)	(944)	(716)	(743)	(686)	(6,856)
Disposals through sale of subsidiaries	(5,735)	(1,876)	(1,192)	(649)	(175)	(751)	(10,378)
Transfers	60,938	252	32	(122)	1,428	(62,528)	–
Transfers to investment properties	(2,500)	–	–	–	–	–	(2,500)
Revaluation	(1,561)	–	–	–	–	–	(1,561)
Effect of hyperinflation	9,474	439	703	153	99	172	11,040
Currency translation differences	(11,103)	(4,895)	(2,051)	(552)	(514)	(2,954)	(22,069)
<b>31 December 2011</b>	<b>233,306</b>	<b>107,584</b>	<b>56,659</b>	<b>8,518</b>	<b>7,953</b>	<b>20,694</b>	<b>434,714</b>
<b>Accumulated impairment</b>							
<b>31 December 2010</b>	<b>2,222</b>	<b>262</b>	<b>118</b>	<b>14</b>	<b>–</b>	<b>–</b>	<b>2,616</b>
Disposals through sale of subsidiaries	(1,307)	(261)	(49)	(13)	–	–	(1,630)
Effect of hyperinflation	2,186	34	81	7	–	–	2,308
Currency translation differences	(475)	2	(44)	(2)	–	–	(519)
<b>31 December 2011</b>	<b>2,626</b>	<b>37</b>	<b>106</b>	<b>6</b>	<b>–</b>	<b>–</b>	<b>2,775</b>
<b>Accumulated depreciation</b>							
<b>31 December 2010</b>	<b>1,629</b>	<b>32,192</b>	<b>21,901</b>	<b>5,187</b>	<b>2,518</b>	<b>–</b>	<b>63,427</b>
Depreciation charge	2,204	11,626	6,447	1,951	1,365	–	23,593
Effect of hyperinflation	35	112	286	55	9	–	497
Currency translation differences	(1,594)	(47)	1,080	(20)	(86)	–	(667)
Disposals	(83)	(283)	(694)	(673)	(546)	–	(2,279)
Disposals through sale of subsidiaries	(100)	(124)	(107)	(36)	(30)	–	(397)
Revaluation	(345)	–	–	–	–	–	(345)
<b>31 December 2011</b>	<b>1,746</b>	<b>43,476</b>	<b>28,913</b>	<b>6,464</b>	<b>3,230</b>	<b>–</b>	<b>83,829</b>
<b>Net book value:</b>							
<b>31 December 2010</b>	<b>146,665</b>	<b>68,105</b>	<b>20,164</b>	<b>3,140</b>	<b>5,012</b>	<b>42,766</b>	<b>285,852</b>
<b>31 December 2011</b>	<b>228,934</b>	<b>64,071</b>	<b>27,640</b>	<b>2,048</b>	<b>4,723</b>	<b>20,694</b>	<b>348,110</b>

The movements in property and equipment during the year ended 31 December 2010 were as follows:

	Land & buildings	Furniture & fixtures	Computers & equipment	Motor vehicles	Leasehold improvements	Assets under construction	Total
<b>Cost or revalued amount</b>							
<b>31 December 2009</b>	<b>137,705</b>	<b>90,082</b>	<b>34,753</b>	<b>7,622</b>	<b>7,870</b>	<b>55,719</b>	<b>333,751</b>
Acquisition through business combinations	3,171	258	4,628	269	—	370	8,696
Additions	805	11,250	2,824	585	830	20,140	36,434
Disposals	(2,224)	(3,843)	(643)	(607)	(2,315)	(11,762)	(21,394)
Transfers	21,929	(17)	(19)	196	994	(23,083)	—
Transfers to investment properties	(3,714)	—	—	—	—	(267)	(3,981)
Revaluation	(9,365)	—	—	—	—	—	(9,365)
Currency translation differences	2,209	2,829	640	276	151	1,649	7,754
<b>31 December 2010</b>	<b>150,516</b>	<b>100,559</b>	<b>42,183</b>	<b>8,341</b>	<b>7,530</b>	<b>42,766</b>	<b>351,895</b>
<b>Accumulated impairment</b>							
<b>31 December 2009</b>	<b>3,435</b>	<b>262</b>	<b>200</b>	<b>14</b>	<b>—</b>	<b>—</b>	<b>3,911</b>
Impairment charge	435	—	—	—	—	—	435
Disposals	(1,648)	—	(82)	—	—	—	(1,730)
<b>31 December 2010</b>	<b>2,222</b>	<b>262</b>	<b>118</b>	<b>14</b>	<b>—</b>	<b>—</b>	<b>2,616</b>
<b>Accumulated depreciation</b>							
<b>31 December 2009</b>	<b>4,463</b>	<b>23,870</b>	<b>16,173</b>	<b>3,680</b>	<b>2,925</b>	<b>—</b>	<b>51,111</b>
Depreciation charge	3,891	11,510	6,048	1,715	1,346	—	24,510
Currency translation differences	103	31	6	19	—	—	159
Disposals	(322)	(3,219)	(326)	(227)	(1,753)	—	(5,847)
Revaluation	(6,506)	—	—	—	—	—	(6,506)
<b>31 December 2010</b>	<b>1,629</b>	<b>32,192</b>	<b>21,901</b>	<b>5,187</b>	<b>2,518</b>	<b>—</b>	<b>63,427</b>
<b>Net book value:</b>							
<b>31 December 2009</b>	<b>129,807</b>	<b>65,950</b>	<b>18,380</b>	<b>3,928</b>	<b>4,945</b>	<b>55,719</b>	<b>278,729</b>
<b>31 December 2010</b>	<b>146,665</b>	<b>68,105</b>	<b>20,164</b>	<b>3,140</b>	<b>5,012</b>	<b>42,766</b>	<b>285,852</b>

Premises of the Group are subject to revaluation on a regular basis. The date of latest revaluation was 31 December 2010. As at 31 December 2012 and 31 December 2011 the Group analysed market prices for its premises and concluded that the market price of premises was not materially different from their carrying value.

If the buildings had been measured using the cost model, the carrying amounts of the buildings as at 31 December 2012, 31 December 2011 and 31 December 2010 would have been as follows:

	2012	2011	2010
Cost	<b>219,595</b>	164,151	79,800
Accumulated depreciation and impairment	<b>(11,465)</b>	(8,012)	(7,550)
<b>Net carrying amount</b>	<b>208,130</b>	<b>156,139</b>	<b>72,250</b>

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### 14. Goodwill

Movements in goodwill during the years ended 31 December 2012, 31 December 2011 and 31 December 2010, were as follows:

	2012	2011	2010
<b>Cost</b>			
<b>1 January</b>	<b>74,645</b>	<b>142,284</b>	<b>138,849</b>
Acquisition through business combinations (Note 5)	482	377	3,435
Disposals through sale of subsidiaries	(1,020)	(68,016)	–
<b>31 December</b>	<b>74,107</b>	<b>74,645</b>	<b>142,284</b>
<b>Accumulated impairment</b>			
<b>1 January</b>	<b>28,450</b>	<b>73,072</b>	<b>73,072</b>
Impairment charge	655	23,394	–
Disposals through sale of subsidiaries	(655)	(68,016)	–
<b>31 December</b>	<b>28,450</b>	<b>28,450</b>	<b>73,072</b>
<b>Net book value:</b>			
<b>1 January</b>	<b>46,195</b>	<b>69,212</b>	<b>65,777</b>
<b>31 December</b>	<b>45,657</b>	<b>46,195</b>	<b>69,212</b>

The impairment charge of goodwill in 2012 was in respect of JSC Intertour – GEL 655. The impairment charge of goodwill in 2011 was in respect of JSC Belarusky Narodny Bank – GEL 23,394. The main reason for impairment was insufficient future operating cash flows expected to be received per the forecasts of the respective cash generating units.

### Impairment test for goodwill

Goodwill acquired through business combinations with indefinite lives have been allocated to four individual cash-generating units, which are also reportable segments, for impairment testing: corporate banking, retail banking, insurance and liberty consumer.

The carrying amount of goodwill allocated to each of the cash-generating units is as follows:

	2012	2011	2010
Insurance and Healthcare	19,821	19,339	18,962
Retail banking	12,433	12,433	12,433
Corporate banking	9,965	9,965	9,965
Liberty Consumer	3,438	4,458	4,458
BNB and BGB	–	–	23,394
<b>Total</b>	<b>45,657</b>	<b>46,195</b>	<b>69,212</b>

### Key assumptions used in value-in-use calculations

The recoverable amounts of the cash-generating units have been determined based on a value-in-use calculation, using cash flow projections based on financial budgets approved by senior management covering from one to three-year period. Discount rates were not adjusted for either a constant or a declining growth rate beyond the three-year periods covered in financial budgets.

The following rates were used by the Group for corporate banking and retail banking:

	Corporate Banking			Retail Banking		
	2012 %	2011 %	2010 %	2012 %	2011 %	2010 %
Discount rate	<b>8.5%</b>	8.5%	8.9%	<b>8.5%</b>	8.5%	8.9%

The following rates were used by the Group for Insurance and Healthcare and Liberty Consumer:

	Insurance and Healthcare			Liberty Consumer		
	2012 %	2011 %	2010 %	2012 %	2011 %	2010 %
Discount rate	<b>13.3%</b>	13.3%	12.6%	<b>14.5%</b>	14.5%	14.5%

The following rates were used by the Group for BNB and BGB:

	BNB and BGB	
	2011 %	2010 %
Discount rate	8.5%	8.9%

### Discount rates

Discount rates reflect management's estimate of return of capital employed (ROCE) required in each business. This is the benchmark used by management to assess operating performance and to evaluate future investment proposals. Discount rates are calculated by using WACC.

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### 15. Taxation

The corporate income tax (expense) benefit comprises:

	2012	2011	2010
Current income tax (expense) benefit	<b>(23,469)</b>	4,985	(12,365)
Deferred income tax expense	<b>(9,731)</b>	(2,923)	(3,411)
<b>Income tax (expense) benefit</b>	<b>(33,200)</b>	<b>2,062</b>	<b>(15,776)</b>
 <b>Income tax expense attributable to continuing operations</b>	 <b>(33,200)</b>	 <b>(21,125)</b>	 <b>(15,776)</b>
<b>Income tax benefit attributable to a discontinued operation</b>	<b>–</b>	<b>23,187</b>	<b>–</b>
 Deferred income tax benefit from continuing operations in other comprehensive (loss) income	 <b>690</b>	 5,581	 206
Deferred income tax benefit from discontinued operations in other comprehensive (loss) income	–	625	–
<b>Total deferred income tax benefit recognised in other comprehensive (loss) income</b>	<b>690</b>	<b>6,206</b>	<b>206</b>

Deferred tax related to items charged or credited to other comprehensive income during the years ended 31 December 2012, 2011 and 2010 was as follows:

	2012	2011	2010
Currency translation differences	<b>654</b>	6,175	–
Net losses on investment securities available-for-sale	<b>36</b>	124	146
Revaluation of buildings	–	(93)	(58)
Other	–	–	118
<b>Income tax benefit to other comprehensive income</b>	<b>690</b>	<b>6,206</b>	<b>206</b>

The income tax rate applicable to most of the Group's income is the income tax rate applicable to subsidiaries' income which ranges from 15% to 23% (2011: from 15% to 23%, 2010: from 15% to 26%). A reconciliation between the expected and the actual taxation charge is provided below.

The effective income tax rate differs from the statutory income tax rates. As at 31 December 2012, 31 December 2011 and 31 December 2010 a reconciliation of the income tax expense based on statutory rates with the actual expense was as follows:

	2012	2011	2010
Profit before income tax (expense) benefit from continuing operations	<b>212,752</b>	172,054	98,443
Net loss before income tax benefit from discontinued operations	–	(38,406)	–
<b>Profit before income tax (expense) benefit</b>	<b>212,752</b>	<b>133,648</b>	<b>98,443</b>
Statutory tax rate	<b>15%</b>	15%	15%
<b>Theoretical income tax expense at statutory tax rate</b>	<b>(31,913)</b>	<b>(20,047)</b>	<b>(14,766)</b>
Tax at the domestic rates applicable to profits in the respective country	<b>(1,417)</b>	(2,050)	(291)
Correction of prior year declarations	–	8,408	–
Loss on disposal of subsidiary*	–	18,593	–
Other operating income	–	–	229
State securities at lower tax rates	–	–	564
Non-deductible expenses	–	(3,509)	(1,694)
Other	<b>130</b>	667	182
<b>Income tax (expense) benefit</b>	<b>(33,200)</b>	<b>2,062</b>	<b>(15,776)</b>
Income tax expense attributable to continuing operations	<b>(33,200)</b>	(21,125)	(15,776)
Income tax benefit attributable to a discontinued operation	–	23,187	–
<b>Income tax (expense) benefit</b>	<b>(33,200)</b>	<b>2,062</b>	<b>(15,776)</b>

\* This is loss recognised in tax declaration of 2011 from disposal of PJSC Bank Pershyi (formerly known as JSC BG Bank).

Applicable taxes in Georgia and Belarus include corporate income tax (profit tax), individuals' withholding taxes, property tax and value added tax, among others. However, regulations are often unclear or non-existent and few precedents have been established. This creates tax risks in Georgia and Belarus, substantially more significant than typically found in countries with more developed tax systems. Management believes that the Group is in substantial compliance with the tax laws affecting its operations. However, the risk remains that relevant authorities could take differing positions with regard to interpretative issues.

## Financial Statements: Notes to consolidated financial statements continued

(Thousands of Georgian Lari)

### 15. Taxation (continued)

Deferred tax assets and liabilities as at 31 December and their movements for the respective years follows:

	2009	Origination and reversal of temporary differences		
		In the income statement	In other comprehensive income	Effect of business combination
<b>Tax effect of deductible temporary differences:</b>				
Amounts due to credit institutions	—	—	—	—
Investment securities: available-for-sale	911	20	279	—
Loans to customers	10,129	440	—	—
Allowance for loan impairment	—	—	—	—
Allowance for loan impairment	—	—	—	—
Amounts due to customers	—	—	—	—
Other insurance liabilities & pension fund obligations	—	—	—	—
Investment properties	1,604	349	—	—
Reinsurance assets	372	(117)	—	—
Insurance premiums receivables	1,697	—	—	—
Allowances for impairment and provisions for other losses	1,197	867	—	—
Tax losses carried forward	19,492	(15,020)	—	—
Finance lease receivables	319	—	—	—
Intangible assets	264	24	—	—
Property and equipment	2,221	(20)	290	78
Other assets	822	147	34	—
Other liabilities	1,925	(698)	—	—
<b>Gross deferred tax assets</b>	<b>40,953</b>	<b>(14,008)</b>	<b>603</b>	<b>78</b>
Unrecognised deferred tax assets	(131)	131	—	—
<b>Deferred tax assets</b>	<b>40,822</b>	<b>(13,877)</b>	<b>603</b>	<b>78</b>
<b>Tax effect of taxable temporary differences:</b>				
Fair value measurement of securities	—	203	—	—
Amounts due to credit institutions	1,734	39	—	—
Amounts due to customers	508	1,078	(119)	—
Securities available-for-sale	182	249	133	—
Loans to customers	20,879	(10,314)	—	—
Allowance for loan impairment	—	—	—	—
Reinsurance assets	27	13	—	—
Finance lease receivables	—	—	—	—
Allowances for impairment and provisions for other losses	—	770	—	—
Other insurance liabilities & pension fund obligations	—	7	—	—
Property and equipment	22,451	(3,756)	348	379
Investment properties	548	20	—	—
Intangible assets	2,412	1,364	—	—
Other assets	783	(677)	35	—
Other liabilities	472	538	—	43
<b>Deferred tax liabilities</b>	<b>49,996</b>	<b>(10,466)</b>	<b>397</b>	<b>422</b>
<b>Net deferred tax assets (liabilities)</b>	<b>(9,174)</b>	<b>(3,411)</b>	<b>206</b>	<b>(344)</b>

2010	Origination and reversal of temporary differences				2011	Origination and reversal of temporary differences				2012
	In the income statement	In other comprehensive income	Effect of business combination	Disposal of subsidiary		In the income statement	In other comprehensive income	Disposal of subsidiary		
–	1,264	–	–	–	1,264	(1,209)	–	–	<b>55</b>	
1,210	(988)	522	–	(7)	737	(749)	19	–	<b>7</b>	
10,569	(345)	(36)	–	(10,188)	–	–	–	–	–	
–	18	(9)	–	–	9	–	(9)	–	–	
–	–	–	–	–	–	(12)	23	–	<b>11</b>	
–	26	(13)	–	–	13	85	–	–	<b>98</b>	
–	275	176	–	–	451	(2)	(179)	–	<b>270</b>	
1,953	(12)	(1,604)	–	(337)	–	–	–	–	–	
255	–	(27)	–	–	228	(228)	–	–	–	
1,697	–	–	–	–	1,697	(373)	–	–	<b>1,324</b>	
2,064	–	(722)	–	–	1,342	(283)	–	–	<b>1,059</b>	
4,472	3,714	5,181	–	(1,035)	12,332	(2,417)	(746)	(24)	<b>9,145</b>	
319	23	(35)	–	–	307	(34)	(14)	–	<b>259</b>	
288	28	(135)	–	–	181	11	–	–	<b>192</b>	
2,569	(33)	(358)	–	–	2,178	(1,238)	(7)	–	<b>933</b>	
1,003	81	(103)	–	(13)	968	460	(40)	(26)	<b>1,362</b>	
1,227	604	(83)	–	(218)	1,530	(909)	(83)	–	<b>538</b>	
<b>27,626</b>	<b>4,655</b>	<b>2,754</b>	–	<b>(11,798)</b>	<b>23,237</b>	<b>(6,898)</b>	<b>(1,036)</b>	<b>(50)</b>	<b>15,253</b>	
–	–	–	–	–	–	–	–	–	–	
<b>27,626</b>	<b>4,655</b>	<b>2,754</b>	–	<b>(11,798)</b>	<b>23,237</b>	<b>(6,898)</b>	<b>(1,036)</b>	<b>(50)</b>	<b>15,253</b>	
203	–	(203)	–	–	–	–	–	–	–	
1,773	(8)	–	–	(31)	1,734	(1,662)	–	–	<b>72</b>	
1,467	(7)	(8)	–	(942)	510	(510)	–	–	–	
564	(1,157)	593	–	–	–	(150)	390	–	<b>240</b>	
10,565	(1,452)	(91)	–	–	9,022	(14)	–	–	<b>9,008</b>	
–	622	(307)	–	–	315	(11)	–	–	<b>304</b>	
40	–	(27)	–	–	13	63	–	–	<b>76</b>	
–	9	(4)	–	–	5	(5)	–	–	–	
770	(13)	(602)	–	–	155	(169)	14	–	–	
7	218	179	–	–	404	446	–	–	<b>850</b>	
19,422	6,474	(957)	1,167	57	26,163	3,309	310	–	<b>29,782</b>	
568	1,697	(1,650)	–	–	615	(152)	(2)	–	<b>461</b>	
3,776	814	(175)	–	(99)	4,316	571	–	–	<b>4,887</b>	
141	1,163	(256)	–	–	1,048	399	(203)	–	<b>1,244</b>	
1,053	(782)	56	–	–	327	718	(855)	(29)	<b>161</b>	
<b>40,349</b>	<b>7,578</b>	<b>(3,452)</b>	<b>1,167</b>	<b>(1,015)</b>	<b>44,627</b>	<b>2,833</b>	<b>(346)</b>	<b>(29)</b>	<b>47,085</b>	
<b>(12,723)</b>	<b>(2,923)</b>	<b>6,206</b>	<b>(1,167)</b>	<b>(10,783)</b>	<b>(21,390)</b>	<b>(9,731)</b>	<b>(690)</b>	<b>(21)</b>	<b>(31,832)</b>	

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(Thousands of Georgian Lari)

### 16. Other Assets and Other Liabilities

#### Other assets comprise:

	2012	2011	2010
Insurance premiums receivable	<b>68,947</b>	24,052	21,413
Inventory	<b>44,380</b>	27,903	9,828
Derivative financial assets	<b>36,784</b>	36,823	2,933
Accounts receivable	<b>25,559</b>	24,126	17,093
Settlements on operations	<b>10,970</b>	1,972	5,182
Operating taxes receivable	<b>9,883</b>	4,683	1,793
Reinsurance assets	<b>8,279</b>	8,859	7,307
Receivables from money transfers	<b>4,619</b>	4,937	3,358
Receivables from documentary operations	<b>2,990</b>	1,026	1,338
Assets purchased for finance lease purposes	<b>1,654</b>	1,877	1,434
Trading securities owned	<b>971</b>	1,115	1,218
Foreclosed assets	<b>900</b>	169	1,049
Receivables from sale of assets	<b>872</b>	663	797
Operating lease receivables	<b>547</b>	309	266
Prepayments for purchase of property and equipment	<b>—</b>	—	959
Assets held-for-sale	<b>—</b>	—	314
Other	<b>18,101</b>	6,556	2,447
	<b>235,455</b>	<b>145,070</b>	<b>78,729</b>
Less – Allowance for impairment of other assets	<b>(14,375)</b>	(7,502)	(3,309)
<b>Other assets</b>	<b>221,080</b>	<b>137,568</b>	<b>75,420</b>

Inventories mainly comprises GEL 32,458 affordable housing apartments under construction (2011: GEL 19,151, 2010: GEL 3,036), GEL 5,698 medical supplies held by the healthcare segment (2011: GEL 2,368, 2010: GEL 271) and GEL 5,618 of winery business related materials and finished goods (2011: GEL 5,971, 2010: GEL 5,406).

#### Other liabilities comprise:

	2012	2011	2010
Insurance contracts liabilities	<b>79,839</b>	35,009	32,695
Deferred income and other accruals	<b>32,167</b>	8,915	3,268
Accounts payable	<b>14,350</b>	35,025	2,617
Accruals for employee compensation	<b>14,093</b>	40,825	25,111
Other insurance liabilities	<b>10,861</b>	8,534	4,431
Creditors	<b>9,911</b>	1,751	8,412
Pension benefit obligations	<b>8,758</b>	6,353	4,949
Derivative financial liabilities	<b>4,867</b>	15,856	17,525
Other taxes payable	<b>1,930</b>	2,777	2,418
Dividends payable	<b>393</b>	359	303
Amounts payable for share acquisitions	<b>—</b>	1	259
Amounts payable for purchase of intangible assets	<b>—</b>	—	9
Other	<b>8,042</b>	3,057	4,790
<b>Other liabilities</b>	<b>185,211</b>	<b>158,462</b>	<b>106,787</b>

The table below shows the fair values of derivative financial instruments, recorded as assets or liabilities, together with their notional amounts. The notional amount, recorded gross, is the amount of a derivative's underlying asset or liability, reference rate or index and is the basis upon which changes in the value of derivatives are measured. The notional amounts indicate the volume of transactions outstanding at the year end and are not indicative of the credit risk.

	2012		
	Notional amount	Fair value	
		Asset	Liability
<b>Interest rate contracts</b>			
Forwards and Swaps – foreign	<b>148,137</b>	–	<b>4,783</b>
<b>Foreign exchange contracts</b>			
Forwards and Swaps – domestic	<b>41,693</b>	<b>542</b>	–
Forwards and Swaps – foreign	<b>120,493</b>	<b>35,976</b>	<b>84</b>
<b>Equity/Commodity contracts</b>			
Call options – foreign	<b>3,313</b>	<b>266</b>	–
<b>Total derivative assets/liabilities</b>	<b>313,636</b>	<b>36,784</b>	<b>4,867</b>
	2011		2010
	Notional amount	Fair value	
		Asset	Liability
<b>Interest rate contracts</b>			
Forwards and Swaps – foreign	263,309	–	9,542
			338,369
			–
			14,527
<b>Foreign exchange contracts</b>			
Forwards and Swaps – domestic	97,781	275	196
Forwards and Swaps – foreign	255,348	35,850	5,791
Options – foreign	–	–	–
			54,121
			1,815
			2,211
<b>Equity/Commodity contracts</b>			
Call options – foreign	5,010	698	–
			3,014
			341
			–
Embedded derivatives from investment deposits	–	–	327
			–
			–
			190
<b>Total derivative assets/liabilities</b>	<b>621,448</b>	<b>36,823</b>	<b>15,856</b>
			<b>461,562</b>
			<b>2,933</b>
			<b>17,525</b>

## 17. Amounts Due to Customers

The amounts due to customers include the following:

	2012	2011	2010
Time deposits	<b>1,325,544</b>	908,577	953,399
Current accounts	<b>1,297,367</b>	1,645,507	1,051,299
Promissory notes issued	<b>70,114</b>	181,138	21,610
<b>Amounts due to customers</b>	<b>2,693,025</b>	<b>2,735,222</b>	<b>2,026,308</b>
<b>Held as security against letters of credit and guarantees (Note 19)</b>	<b>31,439</b>	<b>24,353</b>	<b>20,336</b>

As at 31 December 2012, 31 December 2011 and 31 December 2010, promissory notes issued by the Group comprise the notes privately held by financial institutions being effectively equivalents of certificates of deposits with fixed maturity and fixed interest rate. The average effective maturity of the notes was 3 months (2011: 5 months, 2010: 10 months).

At 31 December 2012, amounts due to customers of GEL 462,815 (17%) were due to the 10 largest customers (2011: GEL 580,710 (21%), 2010: GEL 363,420 (18%)).

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### 17. Amounts Due to Customers (continued)

Amounts due to customers include accounts with the following types of customers:

	2012	2011	2010
Private enterprises	<b>1,300,487</b>	1,290,908	964,150
Individuals	<b>1,238,135</b>	1,056,852	894,312
State and budget organisations	<b>154,403</b>	387,462	167,846
<b>Amounts due to customers</b>	<b>2,693,025</b>	<b>2,735,222</b>	<b>2,026,308</b>

The breakdown of customer accounts by industry sector is as follows:

	2012	2011	2010
Individuals	<b>1,238,135</b>	1,056,852	894,312
Trade and services	<b>712,794</b>	655,551	421,138
State and budget organisations	<b>154,403</b>	387,462	167,846
Energy	<b>241,807</b>	239,797	256,275
Construction and development	<b>145,919</b>	175,906	93,827
Mining and processing	<b>59,129</b>	131,734	113,283
Transport and communication	<b>35,235</b>	36,871	35,226
Agriculture	<b>4,502</b>	14,844	21,379
Other	<b>101,101</b>	36,205	23,022
<b>Amounts due to customers</b>	<b>2,693,025</b>	<b>2,735,222</b>	<b>2,026,308</b>

### 18. Amounts Due to Credit Institutions

Amounts due to credit institutions comprise:

	2012	2011	2010
Borrowings from international credit institutions	<b>596,700</b>	449,220	400,740
Eurobonds	<b>420,849</b>	95,954	270,880
Short-term loans from the National Bank of Georgia	<b>310,178</b>	—	—
Time deposits and inter-bank loans	<b>113,222</b>	42,837	130,284
Correspondent accounts	<b>7,969</b>	15,331	4,717
<b>Subtotal</b>	<b>1,448,918</b>	<b>603,342</b>	<b>806,621</b>
Non-convertible subordinated debt	<b>208,244</b>	234,012	245,508
Convertible subordinated debt	<b>—</b>	83,818	86,798
<b>Total subordinated debt</b>	<b>208,244</b>	<b>317,830</b>	<b>332,306</b>
<b>Amounts due to credit institutions</b>	<b>1,657,162</b>	<b>921,172</b>	<b>1,138,927</b>

During the year ended 31 December 2012 the Group received short-term funds from Georgian banks in different currencies.

During the year ended 2012 the Group paid up to 9.65% on US\$ borrowings from international credit institutions (2011: up to 9.65%, 2010: up to 9.00%). During the year ended 2012 the Group paid up to 11.65% on US\$ subordinated debt (2011, 2010: up to 11.65%).

Some long-term borrowings from international credit institutions are received upon certain conditions (the "Lender Covenants") that the Group maintains different limits for capital adequacy, liquidity, currency positions, credit exposures, leverage and others. At 31 December 2012, 31 December 2011 and 31 December 2010 the Group complied with all the Lender Covenants of the borrowings from international credit institutions.

The borrowings received on 13 January 2009 from the European Bank for Reconstruction and Development ("EBRD") and International Financial Corporation ("IFC"), comprising US\$ 26,044 thousand (GEL 43,441) each, had an equity conversion feature valid for 5 years from the loan granting date (the "Convertibility Period"). On 24 February 2012 EBRD and IFC utilised the equity conversion feature and converted the largest portion of their respective loans to the Bank into the Bank's shares (the "Loan Conversion"). A total nominal (contractual) amount of US\$ 49,903 thousand (GEL 81,023) was converted into 3,635,006 newly issued ordinary shares of the Bank (Note 20).

In accordance with the terms and conditions of the Loan Participation Notes due to BG Finance B.V. in 2012 (ISIN: XS0283756624; Common Code: 028375662), on 8 February 2012 (the "Maturity Date") the Notes were redeemed in full. Notes with a par value of US\$ 144,493 thousand (GEL 241,347) had been repurchased by the Bank prior to the Maturity Date, recognising a net of GEL 260 gain on early redemptions and the remaining Notes (with a par value of US\$ 55,507 thousand, GEL 92,580) were repaid at the Maturity Date.

On 5 July 2012 the Bank completed the issuance of its US\$ 250 million (GEL 411 million) 7.75% notes due 2017. The Regulation S/Rule 144A 5-year senior unsecured Notes carry a 7.75% coupon rate per annum, paid semi-annually, and were issued and sold at closing at a price of 99.491% of principal amount. Credit Suisse Securities (Europe) Limited, J.P. Morgan Securities Ltd. and Merrill Lynch International acted as Joint Lead Managers and Bookrunners for the Notes. Dechert LLP and Baker & McKenzie LLP acted as legal advisors to the Joint Lead Managers and the Bank, respectively. The Notes are rated BB- (Fitch)/Ba3 (Moody's)/BB- (Standard & Poor's). The Notes are listed on the Official List of the UK Listing Authority and admitted to trading on the London Stock Exchange's Regulated Market.

## 19. Commitments and Contingencies

### Legal

In the ordinary course of business, the Group is subject to legal actions and complaints. Management believes that the ultimate liability, if any, arising from such actions or complaints will not have a material adverse effect on the financial condition or the results of future operations of the Group.

### Financial commitments and contingencies

As at 31 December 2012, 31 December 2011 and 31 December 2010 the Group's financial commitments and contingencies comprised the following:

	2012	2011	2010
<b>Credit-related commitments</b>			
Guarantees issued	<b>502,511</b>	463,393	374,230
Undrawn loan facilities	<b>140,003</b>	120,339	138,057
Letters of credit	<b>100,023</b>	70,224	58,779
	<b>742,537</b>	<b>653,956</b>	<b>571,066</b>
<b>Operating lease commitments</b>			
Not later than 1 year	<b>5,666</b>	5,040	7,016
Later than 1 year but not later than 5 years	<b>11,722</b>	9,979	13,984
Later than 5 years	<b>2,172</b>	3,122	6,037
	<b>19,560</b>	<b>18,141</b>	<b>27,037</b>
<b>Capital expenditure commitments</b>			
Less – Cash held as security against letters of credit and guarantees (Note 17)	<b>(31,439)</b>	(24,353)	(20,336)
Less – Provisions	<b>(683)</b>	(386)	(4,407)
Less – Receivables related to letters of credit	<b>-</b>	(515)	-
<b>Financial commitments and contingencies, net</b>	<b>733,044</b>	<b>694,761</b>	<b>612,883</b>

As at 31 December 2012 capital expenditure represented the commitment for purchase of property and capital repairs of GEL 948 and software and other intangible assets of GEL 2,121. As at 31 December 2011 capital expenditures represented the commitment for purchase of property and capital repairs of GEL 41,119 and software and other intangible assets of GEL 6,799. As at 31 December 2010 capital expenditure represented the commitment for purchase of property and capital repairs of GEL 32,311 and software and other intangible assets of GEL 7,212.

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### 20. Equity

#### Share capital

As at 31 December 2012, issued share capital comprised 35,909,383 common shares, of which 35,909,383 were fully paid (31 December 2011: 43,308,125 authorised common shares, of which 32,877,547 were issued and fully paid, 31 December 2010: 43,308,125 authorised common shares, of which 31,344,860 were issued and fully paid). Each share has a nominal value of one (1) British Penny (31 December 2011 and 31 December 2010: one (1) Georgian Lari). Shares issued and outstanding as at 31 December 2012 are described below:

	Number of shares Ordinary	Amount of shares Ordinary
<b>31 December 2009</b>	<b>31,306,071</b>	<b>31,306</b>
Increase in share capital arising from share-based payments	38,789	39
<b>31 December 2010</b>	<b>31,344,860</b>	<b>31,345</b>
Increase in share capital arising from issuance of GDRs	1,500,000	1,500
Increase in share capital arising from share-based payments	32,687	33
<b>31 December 2011</b>	<b>32,877,547</b>	<b>32,878</b>
Issue of share capital (Note 18)	3,635,006	3,635
Conversion of shares following the Tender Offer*	(603,170)	(36,513)
Share capital adjustment for new nominal value**	–	943
Effect of translation of equity components to presentation currency	–	14
<b>31 December 2012</b>	<b>35,909,383</b>	<b>957</b>

\* 603,170 is the number of JSC Bank of Georgia shares that were not converted into Bank of Georgia Holdings PLC shares.

\*\* GEL 943 is the nominal value of 35,909,383 Bank of Georgia Holdings PLC shares translated in GEL with the share conversion date official exchange rate.

On 24 February 2012 EBRD and IFC utilised the convertibility feature and converted US\$ 49,903 thousand of their loans to the Bank into the Bank's shares (Note 18). Total number of ordinary shares issued under this transaction comprised 3,635,006.

On 28 February 2012 the Group completed the Tender Offer under which 35,909,383 of the Bank's shares then outstanding (or 98.35 per cent) were converted into 35,909,383 shares of BGH (Note 1).

Share capital of the Group was paid by the shareholders in Georgian Lari and they were entitled to dividends in Georgian Lari before the Tender Offer and are entitled to dividends in British Pound Sterling after the Tender Offer.

#### Capital Reduction

Following the Admission (Note 1), the Directors of BGH undertook a reduction of capital in order to create distributable reserves for BGH. The original difference between the nominal value of BGH's shares and the fair value of the Bank's shares was credited to the merger reserve created in connection with the Tender Offer. It was the intention of BGH's Directors that the maximum amount of distributable reserves should be created and therefore any merger reserve created in connection with the Tender Offer was capitalised into Class A shares. The Class A shares were allotted pro rata to holders of BGH shares. BGH Directors implemented a Court approved reduction of capital which reduced the original (Tender Offer) nominal value of BGH shares and cancelled all the Class A shares in issue resulting from the capitalisation of the merger reserve.

BGH shares had an original (Tender Offer) nominal value of GBP 6.00 per share. Following the reduction of capital the nominal value of BGH shares was reduced to GBP 0.01. Reduction of the capital created a new reserve on the statement of financial position of BGH (comprising the reduction of the original nominal value from GBP 6.00 to GBP 0.01 per share plus aggregate nominal amount of all of the Class A shares which were cancelled). The reduction of capital is a legal and accounting adjustment and did not, of itself, have any direct impact on the market value of BGH shares.

As a result of the capital reduction in BGH, the Group's total additional paid-in capital outstanding at the time became distributable to the shareholders and was fully reclassified to retained earnings.

#### Treasury shares

The number of treasury shares held by the Group as at 31 December 2012 comprised 2,576,747 (31 December 2011: 3,146,140, 31 December 2010: 1,509,086).

Treasury shares of GEL 69 as at 31 December 2012 comprise the Group's shares owned by the Group (31 December 2011: GEL 1,208, 31 December 2010: GEL 1,072). Purchases and sales of treasury shares were conducted by BGH's subsidiaries in the open market – the Bank, JSC BG Capital, BG Trading LLC, Galt and Taggart Holdings Limited LLC, GC Holdings LLC and JSC Insurance Company Aldagi BCI.

During the year ended 31 December 2011, an increase in share capital of GEL 1,500 was made for future share based compensation purposes. As a result, treasury shares amounting to GEL 1,938 as at 31 December 2011 (2010: GEL 438) were kept by the Group's custodian – Abacus Corporate Trustee Limited, acting as the trustee of the Group. Starting 20 February 2012, all shares of the Bank kept by Abacus Corporate Trustee Limited were converted into the Group's shares.

During the year ended 31 December 2011, 32,687 ordinary shares of GEL 33 par value and additional paid-in capital of GEL 620 have been vested as compensation to top management (2010: 38,789 ordinary shares of GEL 39 par value and additional paid-in capital of GEL 523).

### **Dividends**

On 7 June 2012, the Directors of Bank of Georgia Holdings PLC declared an interim dividend for 2012 of Georgian Lari 0.7 per share. The currency conversion date was set at 25 June 2012, with the official GEL-GBP exchange rate of 2.5626, resulting in a GBP denominated interim dividend of 0.2732 per share. Payment of the total GEL 23,618 interim dividends was received by shareholders on 2 July 2012.

On 15 June 2011, the annual general meeting of shareholders of JSC Bank of Georgia declared 2011 dividends comprising Georgian Lari 0.3 per share, based on 2010 audited financial results. The declaration is effective from 1 July 2011. Payment of the total GEL 9,169 dividends was received by shareholders on 18 July 2011.

No dividends were declared nor paid during 2010.

### **Nature and purpose of other reserves**

#### **Revaluation reserve for property and equipment**

The revaluation reserve for property and equipment is used to record increases in the fair value of buildings and decreases to the extent that such decrease relates to an increase on the same asset previously recognised in equity.

#### **Unrealised gains (losses) on investment securities available-for-sale**

This reserve records fair value changes on investments available-for-sale.

#### **Unrealised gains (losses) from dilution or sale/acquisition of shares in existing subsidiaries**

This reserve records unrealised gains (losses) from dilution or sale/acquisition of shares in existing subsidiaries.

#### **Foreign currency translation reserve**

The foreign currency translation reserve is used to record exchange differences arising from the translation of the financial statements of foreign subsidiaries.

Movements in other reserves during the years ended 31 December 2012, 31 December 2011 and 31 December 2010 are presented in the statements of other comprehensive income.

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### 20. Equity (continued)

#### Earnings per share

	2012	2011	2010
<b>Basic earnings per share</b>			
Profit for the year attributable to ordinary shareholders of the Group	<b>174,437</b>	132,531	83,640
Profit for the year from continuing operations attributable to ordinary shareholders of the Group	<b>174,437</b>	147,750	83,640
Weighted average number of ordinary shares outstanding during the year	<b>33,405,181</b>	29,866,366	30,037,041
Basic earnings per share	<b>5.2218</b>	4.4375	2.7846
Basic earnings per share from continuing operations	<b>5.2218</b>	4.9470	2.7846
<b>Dilution effect</b>			
Interest expenses on convertible debt instruments, net of tax	<b>1,116</b>	8,029	8,143
Number of dilutive potential ordinary shares	<b>526,381</b>	3,635,006	3,474,614
<b>Diluted earnings per share</b>			
Profit for the year attributable to ordinary shareholders of the Group	<b>175,552</b>	140,560	91,783
Profit for the year from continuing operations attributable to ordinary shareholders of the Group	<b>175,552</b>	155,779	91,783
Weighted average number of diluted ordinary shares outstanding during the year	<b>33,931,562</b>	33,501,372	33,511,655
Diluted earnings per share	<b>5.1737</b>	<b>4.1957</b>	<b>2.7388</b>
Diluted earnings per share from continuing operations	<b>5.1737</b>	<b>4.6499</b>	<b>2.7388</b>

During the years ended 31 December 2011 and 31 December 2010 dilutive potential ordinary shares were accounted for by convertible loans granted by EBRD and IFC.

On 24 February 2012 the Bank converted certain part of its loans taken from EBRD and IFC into 3,635,006 ordinary shares of the Bank (Note 18). Their conversion decreased earnings per share from continuing operations. However, it also reduced the Group's interest expense on these debt instruments and increased the total profit attributable to ordinary shareholders of the Group.

### 21. Net Fee and Commission Income

	2012	2011	2010
Settlements operations	<b>69,208</b>	62,015	50,511
Guarantees and letters of credit	<b>26,846</b>	17,528	12,362
Cash operations	<b>8,826</b>	9,048	8,061
Currency conversion operations	<b>1,802</b>	1,507	677
Brokerage service fees	<b>911</b>	1,033	545
Advisory	—	1,668	1,129
Other	<b>1,685</b>	742	980
<b>Fee and commission income</b>	<b>109,278</b>	<b>93,541</b>	<b>74,265</b>
Settlements operations	(15,234)	(12,255)	(7,324)
Guarantees and letters of credit	(4,046)	(1,856)	(1,164)
Cash operations	(1,510)	(2,424)	(780)
Insurance brokerage service fees	(910)	(543)	(646)
Currency conversion operations	(73)	(550)	(14)
Other	(1,018)	(576)	(917)
<b>Fee and commission expense</b>	<b>(22,791)</b>	<b>(18,204)</b>	<b>(10,845)</b>
<b>Net fee and commission income</b>	<b>86,487</b>	<b>75,337</b>	<b>63,420</b>

## 22. Net Insurance Revenue

Net insurance premiums earned, net insurance claims incurred and respective net insurance revenue for the years ended 31 December 2012, 31 December 2011 and 31 December 2010 comprised:

	2012	2011	2010
Life insurance contracts premium written	<b>4,069</b>	2,200	2,562
General insurance contracts premium written	<b>113,810</b>	54,241	53,744
<b>Total premiums written</b>	<b>117,879</b>	<b>56,441</b>	<b>56,306</b>
Gross change in life provision	(98)	82	96
Gross change in general insurance contracts unearned premium provision	(14,931)	135	(1,001)
<b>Total gross premiums earned on insurance contracts</b>	<b>102,850</b>	<b>56,658</b>	<b>55,401</b>
Reinsurers' share of life insurance contracts premium written	(658)	(148)	(1,321)
Reinsurers' share of general insurance contracts premium written	(8,925)	(9,750)	(11,038)
Reinsurers' share of change in life provision	(65)	(183)	(57)
Reinsurers' share of change in general insurance contracts unearned premium provision	(2,026)	(181)	1,576
<b>Total reinsurers' share of gross earned premiums on insurance contracts</b>	<b>(11,674)</b>	<b>(10,262)</b>	<b>(10,840)</b>
<b>Net insurance premiums earned</b>	<b>91,176</b>	<b>46,396</b>	<b>44,561</b>
Life insurance claims paid	(539)	(465)	(1,272)
General insurance claims paid	(60,323)	(30,850)	(28,493)
<b>Total insurance claims paid</b>	<b>(60,862)</b>	<b>(31,315)</b>	<b>(29,765)</b>
Reinsurers' share of life insurance claims paid	84	428	988
Reinsurers' share of general insurance claims paid	1,282	1,186	1,497
Gross change in total reserves for claims	1,742	774	(1,486)
Reinsurers' share of change in total reserves for claims	716	269	868
<b>Net insurance claims incurred</b>	<b>(57,038)</b>	<b>(28,658)</b>	<b>(27,898)</b>
<b>Net insurance revenue</b>	<b>34,138</b>	<b>17,738</b>	<b>16,663</b>

## 23. Net Healthcare Revenue

	2012	2011	2010
Revenue from free flow (non-insured retail individuals)	<b>21,133</b>	1,847	501
Revenue from insurance companies	<b>16,937</b>	1,507	152
Revenue from government programmes	<b>13,184</b>	217	–
Other revenue from medical services	<b>3,122</b>	2,129	1,555
<b>Healthcare revenue</b>	<b>54,376</b>	<b>5,700</b>	<b>2,208</b>
Direct salary expenses	(21,980)	(1,938)	(999)
Direct materials	(6,799)	(632)	(139)
Expenses on medical service providers	(2,081)	(474)	(351)
Other direct expenses	(170)	(198)	(143)
<b>Cost of healthcare services</b>	<b>(31,030)</b>	<b>(3,242)</b>	<b>(1,632)</b>
<b>Net healthcare revenue</b>	<b>23,346</b>	<b>2,458</b>	<b>576</b>

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(Thousands of Georgian Lari)

### 24. Salaries and Other Employee Benefits, and General and Administrative Expenses

	2012	2011	2010
Salaries and bonuses	<b>(121,046)</b>	(113,214)	(102,686)
Social security costs	<b>(1,510)</b>	(1,408)	(1,199)
<b>Salaries and other employee benefits</b>	<b>(122,556)</b>	<b>(114,622)</b>	<b>(103,885)</b>

The average number of staff employed by the Group for the years ended 31 December 2012, 31 December 2011 and 31 December 2010 comprised:

	2012	2011	2010
The Bank	<b>3,523</b>	3,229	2,921
Insurance segment	<b>459</b>	324	309
BNB segment*	<b>290</b>	338	728
Other	<b>750</b>	758	758
<b>Average number of staff employed excluding healthcare**</b>	<b>5,022</b>	<b>4,649</b>	<b>4,716</b>
Healthcare segment	<b>4,288</b>	955	436
<b>Average total number of staff employed</b>	<b>9,310</b>	<b>5,604</b>	<b>5,152</b>

\* JSC Belarusky Narodny Bank and JSC BG BANK (for 2011 and 2010).

\*\* Salary expenses on staff employed in the healthcare segment, are included in cost of healthcare services.

Salaries and bonuses include GEL 17,122, GEL 12,092 and GEL 8,920 of the Executives' Equity Compensation Plan costs for the years ended 31 December 2012, 31 December 2011 and 31 December 2010, respectively, associated with the existing share-based compensation scheme approved in the Group (Notes 26 and 30).

	2012	2011	2010
Repairs and maintenance	<b>(11,164)</b>	(6,330)	(6,205)
Legal and other professional services	<b>(10,055)</b>	(6,077)	(6,149)
Marketing and advertising	<b>(9,644)</b>	(15,614)	(12,534)
Occupancy and rent	<b>(9,644)</b>	(9,396)	(10,082)
Office supplies	<b>(8,358)</b>	(3,350)	(3,786)
Operating taxes	<b>(4,824)</b>	(4,464)	(4,188)
Communication	<b>(4,601)</b>	(4,679)	(4,975)
Corporate hospitality and entertainment	<b>(2,669)</b>	(1,889)	(1,709)
Security	<b>(1,964)</b>	(2,061)	(3,055)
Travel expenses	<b>(1,407)</b>	(2,412)	(1,975)
Personnel training and recruitment	<b>(854)</b>	(733)	(416)
Insurance	<b>(419)</b>	(232)	(678)
Penalties	<b>(318)</b>	(329)	(178)
Banking services	<b>(62)</b>	(874)	(756)
Other	<b>(1,058)</b>	(3,502)	(3,882)
<b>General and administrative expenses</b>	<b>(67,041)</b>	<b>(61,942)</b>	<b>(60,568)</b>

Auditors' remuneration is included within legal and other professional services expenses above and comprises:

	Audit/ Review	Audit Related	Other Services	Total
<b>2012</b>				
Audit of the Group's annual accounts	1,445	–	–	1,445
Review of the Group's interim accounts	302	–	–	302
Other services:				
Other assurance services**	–	50	424*	474
<b>Total auditors' remuneration</b>	<b>1,747</b>	<b>50</b>	<b>424</b>	<b>2,221</b>
<b>2011</b>				
Audit of the Group's annual accounts	1,445	–	–	1,445
Review of the Group's interim accounts	657	–	–	657
Other services:				
Other assurance services**	–	12	573	585
<b>Total auditors' remuneration</b>	<b>2,102</b>	<b>12</b>	<b>573</b>	<b>2,687</b>
<b>2010</b>				
Audit of the Group's annual accounts	1,470	–	–	1,470
Review of the Group's interim accounts	385	–	–	385
<b>Total auditors' remuneration</b>	<b>1,855</b>	<b>–</b>	<b>–</b>	<b>1,855</b>

\* Includes GEL 270 fee paid for new US\$ 250 million (GEL 411 million) Eurobonds transaction (Note 18), included in the carrying amount of the Notes as at 31 December 2012.

\*\* Comprises services in relation to statutory and regulatory filings as well as services related to BGH's premium listing (Note 1) and Eurobonds (Note 18) transactions.

The figures shown in the above table relate to fees paid to Ernst & Young LLP and its associates. Fees paid to other auditors not associated with Ernst & Young LLP in respect of the audit of the Group's subsidiaries were GEL 85 (2011: GEL 215, 2010: GEL 142) and in respect of other services of the Group's subsidiaries were GEL 225 (2011: GEL 26, 2010: GEL 49).

## 25. Net Non-operating Expenses

Net non-operating expenses for the year ended 31 December 2012 include GEL 6,191 in relation to the costs of BGH's admission to the premium listing segment of the Official List of the UK Listing Authority and GEL 8,413 in relation to impairment of several investments. Net non-operating expenses for the year ended 31 December 2011 include GEL 23,394 in relation to impairment of goodwill on JSC Belarusky Narodny Bank and GEL 6,431 loss on early repurchase of the Bank's Eurobonds. All other amounts included in this caption for the years ended 31 December 2012, 31 December 2011 and 31 December 2010 are not individually significant, and therefore have not been disclosed separately.

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## 26. Share-based Payments

### Executives' Equity Compensation Plan

Abacus Corporate Trustee Limited (the "Trustee") acts as the trustee of the Group's Executives' Equity Compensation Plan ("EECP").

In February 2010 the Bank's Supervisory Board resolved to recommend to the Trustee to award 432,495 Bank's ordinary shares in the form of restricted GDRs to the Group's 19 executives pursuant to the EECP in respect of the year ended 31 December 2009. The awards are subject to three-year vesting, with a continuous employment being the only vesting condition. The Group considers 18 February 2010 as the grant date. The Group estimates that the fair value of the shares awarded on 18 February 2010 was Georgian Lari 17.29 per share.

Additionally, in March 2010 the Deputies of the CEO of the Bank and in May 2010 CEO of the Bank signed three-year fixed contingent share-based compensation agreements with the Bank for the total of 915,000 GDRs. The total amount of GDRs fixed to each executive will be awarded in three equal instalments during the 3 consecutive years starting January 2011, of which each award will be subject to a four-year vesting period. The Group considers 29 March 2010 as the grant date for the awards of the Deputies and 25 May 2010 as the grant date for the award of the CEO. The Group estimates that the fair value of the shares on 29 March 2010 was Georgian Lari 18.48 per share and the fair value of shares awarded on 25 May 2010 was Georgian Lari 18.16.

In February 2011 the Bank's Supervisory Board resolved to award 143,500 ordinary shares in the form of GDRs to the members of the Management Board and 123,800 ordinary shares in the form of GDRs to the Group's 24 executives. Shares awarded to the Management Board are subject to two-year vesting, while shares awarded to the other 24 executives are subject to three-year vesting, with a continuous employment being the only vesting condition for both awards. The Group considers 21 February 2011 as the grant date. The Group estimates that the fair value of the shares awarded on 21 February 2011 was Georgian Lari 35.86 per share.

In March 2012 the Bank's Supervisory Board resolved to award 220,000 ordinary shares of BGH to the members of the Management Board and 262,443 ordinary shares of BGH to the Group's 28 executives. Shares awarded to the Management Board are subject to two-year vesting, while shares awarded to the other 24 executives are subject to three-year vesting, with continuous employment being the only vesting condition for both awards. The Group considers 6 March 2012 as the grant date. The Group estimates that the fair value of the shares awarded on 6 March 2012 was Georgian Lari 26.07 per share.

The Bank grants share compensation to its mid-management employees too. In March 2012, in February 2011 and in February 2010, the Supervisory Board of the Bank resolved to award 42,600, 20,485 and nil ordinary shares to its mid-management employees, respectively. All these awards are subject to three-year vesting, with a continuous employment being the only vesting condition for all awards. The Group considers 6 March 2012, 21 February 2011 and 18 February 2010 as the grant dates of these awards, respectively. The Group estimates that the fair values of the shares awarded on 6 March 2012, 21 February 2011 and 18 February 2010 were Georgian Lari 26.07, 35.86 and 17.29 per share, respectively.

#### Summary

Fair value of the shares granted at the measurement date is determined based on available market quotations.

The weighted average fair value of share-based awards at the grant date comprised Georgian Lari 22.92 per share in the year ended 31 December 2012 (31 December 2011: Georgian Lari 32.94 per share, 31 December 2010: Georgian Lari 17.96).

The Group's total share-based payment expenses for the year ended 31 December 2012 comprised GEL 17,122 (31 December 2011: GEL 12,092, 31 December 2010: GEL 8,920) and are included in "salaries and other employee benefits", as "salaries and bonuses".

Below is the summary of the share-based payments related data:

	2012	2011	2010
Total number of equity instruments awarded	<b>792,443</b>	333,584	1,380,707
Among them, to top management* and the Board of Directors**	<b>124,000</b>	52,687	500,711
Weighted average value at grant date, per share (GEL in full amount)	<b>22.92</b>	32.94	17.96
<b>Value at grant date, total (GEL)</b>	<b>18,162</b>	<b>10,989</b>	<b>24,802</b>
<b>Total expense recognised during the year (GEL) (Notes 26 and 30)</b>	<b>(17,122)</b>	<b>(12,092)</b>	<b>(8,920)</b>

\* The Chairman and the Chief Executive Officer for the periods prior to 1 January 2011 and the Chief Executive Officer only since 1 January 2011.

\*\* Supervisory Board of the Bank for 2011 and 2010.

## 27. Risk Management

### Introduction

Risk is inherent in the Group's activities but it is managed through a process of ongoing identification, measurement and monitoring, subject to risk limits and other controls. This process of risk management is critical to the Group's continuing profitability and each individual within the Group is accountable for the risk exposures relating to his or her responsibilities. The Group is exposed to credit risk, liquidity risk and market risk, the latter being subdivided into trading and non-trading risks. It is also subject to operational risks.

The independent risk control process does not include business risks such as changes in the environment, technology and industry. They are monitored through the Group's strategic planning process.

### Risk management structure

#### Audit Committee

The Audit Committee is an independent body and is directly monitored by the Board. It has the overall responsibility for developing and implementation of overall risk assessment and risk mitigation strategies, principles, frameworks, policies and limits. The Audit Committee is responsible for the fundamental risk issues and manages and monitors relevant risk decisions covering, but not limited to: macroeconomic and environmental risks, general control environment, manual and application controls, risks of intentionally or unintentional misstatements, risk of fraud or misappropriation of assets, information security, anti-money laundering, information technology risks, etc.

#### Management Board

The Management Board has the responsibility to monitor and manage entire risk process within the Group, on a regular basis, by assigning tasks, creating different executive committees, designing and setting up risk management policies and procedures as well as respective guidelines and controlling their implementation and performance of relevant departments and committees.

#### Bank Asset and Liability Management Committee

The Bank's Asset and Liability Management Committee ("ALCO") is the core risk management body. It is responsible for managing the Bank's assets and liabilities, all risks associated with them as well as overall financial structure of the Group. It is also primarily responsible for the funding, capital adequacy risk, liquidity risks and market risks of the Bank.

#### Internal Audit

Risk management processes throughout the Group are audited annually by the internal audit function that examines both the adequacy of the procedures and the Group's compliance with the procedures. Internal Audit discusses the results of all assessments with management, and reports its findings and recommendations to the Audit Committee.

### Risk measurement and reporting systems

The Group's risks are measured using a method which reflects both the expected loss likely to arise in normal circumstances and unexpected losses, which are an estimate of the ultimate actual loss based on different forecasting models. The models make use of probabilities derived from historical experience, adjusted to reflect the economic environment. The Group runs three different basic scenarios, of which one is Base Case (forecast under normal business conditions) and the other two are Troubled and Distressed Scenarios, which are worse and the worst case scenarios, respectively, that would arise in the event that extreme events which are unlikely to occur do, in fact, occur.

Monitoring and controlling risks is primarily performed based on limits established by the Group. These limits reflect the business strategy and market environment of the Group as well as the level of risk that the Group is willing to accept, with additional emphasis on selected industries. In addition, the Group monitors and measures the overall risk bearing capacity in relation to the aggregate risk exposure across all risk types and activities.

Information compiled from all the businesses is examined and processed in order to analyse, control and identify early risks. This information is presented and explained to the Management Board, and the head of each business division. The reports include aggregate credit exposures and their limits, exceptions to those limits, liquidity ratios and liquidity limits, market risk ratios and their limits, and changes to the risk profile. Senior management assesses the appropriateness of the allowance for credit losses on a monthly basis. The Management Board receives a comprehensive Credit Risk report and ALCO report once a month. These reports are designed to provide all the necessary information to assess and conclude on the risks of the Group.

For all levels throughout the Group, specifically tailored risk reports are prepared and distributed in order to ensure that all business divisions have access to extensive, relevant and up-to-date information.

A daily briefing is given to the Management Board and all other relevant employees of the Group on the utilisation of market limits, proprietary investments and liquidity, plus any other risk developments.

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## 27. Risk Management (continued)

### Risk mitigation

As part of its overall risk management, the Group uses derivatives and other instruments to manage exposures resulting from changes in interest rates, foreign currencies, equity risks, credit risks, and exposures arising from forecast transactions. While these are intended for hedging, these do not qualify for hedge accounting.

The Group actively uses collateral to reduce its credit risks (see below for more detail).

### Excessive risk concentration

Concentrations arise when a number of counterparties are engaged in similar business activities, or activities in the same geographic region, or these counterparties represent related parties to each other, or have similar economic features that would cause their ability to meet contractual obligations to be similarly affected by changes in economic, political or other conditions. Concentrations also involve combined, aggregate exposures of large and significant credits compared to the total outstanding balance of the respective financial instrument. Concentrations indicate the relative sensitivity of the Group's performance to developments affecting a particular industry or geographical location.

In order to avoid excessive concentrations of risks, the Group's policies and procedures include specific guidelines to focus on maintaining a diversified portfolio of both, financial assets as well as financial liabilities. Identified concentrations of credit risks or liquidity/repayment risks are controlled and managed accordingly.

### Credit risk

Credit risk is the risk that the Group will incur a loss because its customers, clients or counterparties failed to discharge their contractual obligations. The Group manages and controls credit risk by setting limits on the amount of risk it is willing to accept for individual counterparties and for geographical, industry, product and currency concentrations, and by monitoring exposures in relation to such limits.

The Group has established a credit quality review process to provide early identification of possible changes in the creditworthiness of counterparties, including regular collateral revisions. Counterparty limits are established by the use of a credit risk classification system, which assigns each counterparty a risk rating. Risk ratings are subject to regular revision.

The credit quality review process allows the Group to assess the potential loss as a result of the risks to which it is exposed and take corrective action.

### Derivative financial instruments

Credit risk arising from derivative financial instruments is, at any time, limited to those with positive fair values, as recorded in the statement of the financial position.

### Credit-related commitments risks

The Group makes available to its customers guarantees which may require that the Group make payments on their behalf. Such payments are collected from customers based on the terms of the letter of credit. They expose the Group to similar risks to loans and these are mitigated by the same control processes and policies.

### Credit quality per class of financial assets

The credit quality of financial assets is managed by the Group through internal credit ratings. The table below shows the credit quality by class of asset for loan-related lines in the statement of financial position, based on the Group's credit rating system.

31 December 2012	Notes	Neither past due nor impaired			Past due or individually impaired	Total
		High grade	Standard grade	Sub-standard grade		
Amounts due from credit institutions	8	<b>396,559</b>	–	–	–	<b>396,559</b>
Debt investment securities, available-for-sale	9	<b>458,017</b>	–	–	–	<b>458,017</b>
Loans to customers:	10					
– Commercial loans		<b>1,359,856</b>	<b>62,048</b>	<b>73,681</b>	<b>169,006</b>	<b>1,664,591</b>
– Consumer loans		<b>530,333</b>	<b>18,945</b>	<b>1,181</b>	<b>41,509</b>	<b>591,968</b>
– Micro and SME loans		<b>376,940</b>	<b>14,789</b>	<b>1,842</b>	<b>6,982</b>	<b>400,553</b>
– Residential mortgage loans		<b>358,742</b>	<b>18,692</b>	<b>3,305</b>	<b>17,375</b>	<b>398,114</b>
– Gold – pawn loans		<b>75,445</b>	–	–	–	<b>75,445</b>
		<b>2,701,316</b>	<b>114,474</b>	<b>80,009</b>	<b>234,872</b>	<b>3,130,671</b>
Finance lease receivables	11	<b>19,153</b>	<b>1,770</b>	<b>440</b>	<b>50,830</b>	<b>72,193</b>
<b>Total</b>		<b>3,575,045</b>	<b>116,244</b>	<b>80,449</b>	<b>285,702</b>	<b>4,057,440</b>

31 December 2011	Notes	Neither past due nor impaired			Past due or individually impaired	Total
		High grade	Standard grade	Sub-standard grade		
Amounts due from credit institutions	8	289,530	–	–	–	289,530
Debt investment securities, available-for-sale	9	408,075	–	–	–	408,075
Loans to customers:	10					
– Commercial loans		1,030,959	75,009	37,888	219,202	1,363,058
– Consumer loans		469,374	13,517	1,224	32,618	516,733
– Residential mortgage loans		344,593	12,872	1,477	32,055	390,997
– Micro and SME loans		306,124	5,031	1,494	5,917	318,566
– Gold – pawn loans		78,785	–	–	–	78,785
		<b>2,229,835</b>	<b>106,429</b>	<b>42,083</b>	<b>289,792</b>	<b>2,668,139</b>
Finance lease receivables	11	57,647	4,222	913	577	63,359
<b>Total</b>		<b>2,985,087</b>	<b>110,651</b>	<b>42,996</b>	<b>290,369</b>	<b>3,429,103</b>

## Financial Statements: Notes to consolidated financial statements continued

(Thousands of Georgian Lari)

### 27. Risk Management (continued)

31 December 2010	Notes	Neither past due nor impaired			Past due or individually impaired	Total
		High grade	Standard grade	Sub-standard grade		
Amounts due from credit institutions	8	115,622	847	–	–	116,469
Debt investment securities:						
– Available-for-sale	9	285,628	–	–	–	285,628
– Held-to-maturity		21	–	–	–	21
		<b>285,649</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>285,649</b>
Loans to customers:	10					
– Commercial loans		924,320	254,675	42,449	203,106	1,424,550
– Consumer loans		324,474	13,889	9,251	62,172	409,786
– Residential mortgage loans		334,430	13,841	703	34,641	383,615
– Micro and SME loans		220,820	4,317	3,636	9,689	238,462
– Gold – pawn loans		66,749	–	–	–	66,749
– Other		2,168	696	7	1,200	4,071
		<b>1,872,961</b>	<b>287,418</b>	<b>56,046</b>	<b>310,808</b>	<b>2,527,233</b>
Finance lease receivables	11	10,533	311	872	3,291	15,007
<b>Total</b>		<b>2,284,765</b>	<b>288,576</b>	<b>56,918</b>	<b>314,099</b>	<b>2,944,358</b>

Past due loans to customers, analysed by age below, include those that are past due by not more than a few days. These loans are not impaired.

It is the Group's policy to maintain accurate and consistent risk ratings across the credit portfolio. This facilitates focused management of the applicable risks and the comparison of credit exposures across all lines of business, geographic regions and products. The rating system is supported by a variety of financial analytics to provide the main inputs for the measurement of counterparty risk. All internal risk ratings are tailored to the various categories and are derived in accordance with the Group's rating policy. Attributable risk ratings are assessed and updated regularly.

The credit risk assessment policy for non-past due and individually non-impaired financial assets has been determined by the Group as follows:

- A financial asset that is neither past due nor impaired at the reporting date, but historically used to be past due no more than 30 days is assessed as a financial asset with High Grade;
- A financial asset that is neither past due nor impaired at the reporting date, but historically used to be past due more than 30 but less than 60 days is assessed as a financial asset with Standard Grade;
- A financial asset that is neither past due nor impaired at the reporting date, but historically used to be past due more than 60 days or borrower of this loan has at least an additional borrowing in past due more than 60 days as at reporting date is assessed as a financial asset with Sub-Standard Grade.

## Aging analysis of past due but not impaired loans per class of financial assets

31 December 2012	Less than 30 days	31 to 60 days	61 to 90 days	More than 90 days	Total
Loans to customers:					
– Consumer loans	<b>17,803</b>	13	5	5	17,826
– Commercial loans	<b>634</b>	1,534	7,891	6,679	16,738
– Residential mortgage loans	<b>3,453</b>	1,605	650	948	6,656
– Micro and SME loans	<b>1,099</b>	–	–	263	1,362
Finance lease receivables	<b>4,144</b>	535	44,850	293	49,822
<b>Total</b>	<b>27,133</b>	<b>3,687</b>	<b>53,396</b>	<b>8,188</b>	<b>92,404</b>
31 December 2011	Less than 30 days	31 to 60 days	61 to 90 days	More than 90 days	Total
Loans to customers:					
– Consumer loans	<b>17,399</b>	24	–	–	17,423
– Commercial loans	<b>2,124</b>	48	–	11,000	13,172
– Residential mortgage loans	<b>8,345</b>	645	56	1,300	10,346
– Micro and SME loans	<b>425</b>	–	–	–	425
Finance lease receivables	<b>332</b>	47	–	43	422
<b>Total</b>	<b>28,625</b>	<b>764</b>	<b>56</b>	<b>12,343</b>	<b>41,788</b>
31 December 2010	Less than 30 days	31 to 60 days	61 to 90 days	More than 90 days	Total
Loans to customers:					
– Consumer loans	<b>12,538</b>	11	3	93	12,645
– Residential mortgage loans	<b>6,967</b>	1,387	275	1,956	10,585
– Commercial loans	<b>2,925</b>	–	2,115	5,290	10,330
– Micro and SME loans	<b>503</b>	6	128	–	637
– Other	<b>–</b>	144	84	–	228
Finance lease receivables	<b>1,212</b>	–	–	2,079	3,291
<b>Total</b>	<b>24,145</b>	<b>1,548</b>	<b>2,605</b>	<b>9,418</b>	<b>37,716</b>

See Notes 10 and 11 for more detailed information with respect to the allowance for impairment of loans to customers and finance lease receivables, respectively.

The Group specifically monitors performance of the loans with overdue payments in arrears for more than 90 days. The gross carrying value (i.e. carrying value before deducting any allowance for impairment) of such loans comprised GEL 82,524, GEL 87,836 and GEL 117,580 as at 31 December 2012, 31 December 2011 and 31 December 2010, respectively.

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### 27. Risk Management (continued)

#### Carrying amount per class of financial assets whose terms have been renegotiated

The table below shows the carrying amount for renegotiated financial assets, by class.

	2012	2011	2010
Loans to customers:			
– Commercial loans	<b>86,910</b>	108,730	263,163
– Micro and SME loans	<b>2,754</b>	1,814	4,664
– Residential mortgage loans	<b>7,312</b>	7,453	4,386
– Consumer loans	<b>1,573</b>	960	2,092
Finance lease receivables	<b>1,170</b>	–	1,882
<b>Total</b>	<b>99,719</b>	<b>118,957</b>	<b>276,187</b>

#### Impairment assessment

The main considerations for the loan impairment assessment include whether any payments of principal or interest are overdue by any number of days or there are any known difficulties in the cash flows of counterparties, credit rating downgrades, or infringement of the original terms of the contract. The Group addresses impairment assessment in two areas: individually assessed allowances and collectively assessed allowances. Loans are considered to be individually impaired if they are past due by more than only a few days or there are clear indications that the borrower already faces business, financial or other type of problems that hinder its/his/her ability to serve contractual obligations with the Group. Impairment for all such loans is assessed individually, rather than applying standard collective impairment rates based on just prior history of losses of the Group.

#### Individually assessed allowances

For loan loss allowance determination purposes the Group considers all individually significant loans and classifies them between being individually impaired or not impaired. The allowance for those individually significant loans that are determined to be individually impaired (see definition above) is determined through individual assessment of the associated credit risk by assigning a proper credit rating. The allowances for non-significant loan that are determined to be individually impaired (see definition above) are also individually assessed. The allowance for losses for individually significant loans that are determined not to be individually impaired is assessed through the collective assessment approach described below. Items considered when determining allowance amounts include the sustainability of the counterparty's business plan, its ability to improve performance once a financial difficulty has arisen, projected receipts and the expected dividend payout should bankruptcy ensue, the availability of other financial support and the realisable value of collateral, the timing of the expected cash flows and past history of the debt service of the borrower. Impairment losses are evaluated at each reporting date, unless unforeseen circumstances require more careful attention.

#### Collectively assessed allowances

Allowances are assessed collectively for all loans (including but not limited to credit cards, residential mortgages, and unsecured consumer lending, commercial lending, etc.), both, significant as well as non-significant, where there is not yet objective evidence of individual impairment (see definition above). Allowances are evaluated on each reporting date with each portfolio receiving a separate review.

The collective assessment takes into account the impairment that is likely to be present in the portfolio even though there is not yet objective evidence of the impairment in an individual assessment. Impairment losses are estimated by taking into consideration the following information: historical losses on the portfolio, current economic conditions, the appropriate delay between the time a loss is likely to have been uncurved and the time it will be identified as requiring an individually assessed impairment allowance, and expected receipts and recoveries once impaired. Local management is responsible for deciding the length of this period which can extend for as long as one year, depending on a product. The impairment allowance is then reviewed by credit management to ensure alignment with the Group's overall policy.

Financial guarantees and letters of credit are assessed and provision made in a similar manner as for loans.

The geographical concentration of the Group's assets and liabilities is set out below:

	2012			
	Georgia	OECD	CIS and other foreign countries	Total
<b>Assets:</b>				
Cash and cash equivalents	430,523	285,947	46,357	762,827
Amounts due from credit institutions	340,177	23,659	32,723	396,559
Investment securities available-for-sale	460,102	—	3,858	463,960
Loans to customers	2,908,489	—	112,145	3,020,634
Finance lease receivables	66,487	—	5,199	71,686
All other assets	810,823	16,123	112,983	939,929
	5,016,601	325,729	313,265	5,655,595
<b>Liabilities:</b>				
Amounts due to customers	1,854,152	265,838	573,035	2,693,025
Amounts due to credit institutions	393,345	1,180,989	82,828	1,657,162
All other liabilities	225,640	12,500	7,756	245,896
	2,473,137	1,459,327	663,619	4,596,083
<b>Net balance sheet position</b>	<b>2,543,464</b>	<b>(1,133,598)</b>	<b>(350,354)</b>	<b>1,059,512</b>
	2011			
	Georgia	OECD	CIS and other foreign countries	Total
	Georgia	OECD	CIS and other foreign countries	Total
<b>Assets:</b>				
Cash and cash equivalents	312,697	301,166	14,868	628,731
Amounts due from credit institutions	282,353	387	6,790	289,530
Investment securities:				
– available-for-sale	419,555	—	21	419,576
– held-to-maturity	—	—	—	21
Loans to customers	2,508,545	—	44,897	2,553,442
Finance lease receivables	59,479	—	3,440	62,919
All other assets	691,047	253	19,763	711,063
	<b>4,273,676</b>	<b>301,806</b>	<b>89,779</b>	<b>4,665,261</b>
				<b>3,214,668</b>
				<b>388,730</b>
				<b>401,524</b>
				<b>4,004,922</b>
<b>Liabilities:</b>				
Amounts due to customers	2,514,541	108,337	112,344	2,735,222
Amounts due to credit institutions	42,761	788,067	90,344	921,172
All other liabilities	193,198	—	3,066	196,264
	<b>2,750,500</b>	<b>896,404</b>	<b>205,754</b>	<b>3,852,658</b>
				<b>1,940,966</b>
				<b>1,068,883</b>
				<b>301,732</b>
				<b>3,311,581</b>
<b>Net balance sheet position</b>	<b>1,523,176</b>	<b>(594,598)</b>	<b>(115,975)</b>	<b>812,603</b>
				<b>1,273,702</b>
				<b>(680,153)</b>
				<b>99,792</b>
				<b>693,341</b>

### Liquidity risk and funding management

Liquidity risk is the risk that the Group will be unable to meet its payment obligations when they fall due under normal and stress circumstances. To limit this risk, management has arranged diversified funding sources in addition to its core deposit base, manages assets with liquidity in mind, and monitors future cash flows and liquidity on a regular basis. This incorporates an assessment of expected cash flows and the availability of high grade collateral which could be used to secure additional funding if required.

The Group maintains a portfolio of highly marketable and diverse assets that can be easily liquidated in the event of an unforeseen interruption of cash flow. The Group also has committed lines of credit that it can access to meet liquidity needs. In addition, the Group maintains a cash deposit (obligatory reserve) with the NBG, the amount of which depends on the level of customer funds attracted.

## Financial Statements: Notes to consolidated financial statements continued

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### 27. Risk Management (continued)

The liquidity position is assessed and managed by the Group primarily on a standalone Bank basis, based on certain liquidity ratios established by the NBG. As at 31 December these ratios were as follows:

	2012 %	2011 %	2010 %
Average liquidity ratio	<b>40.0%</b>	36.9%	35.6%
Maximum liquidity ratio	<b>49.1%</b>	47.2%	44.5%
Minimum liquidity ratio	<b>31.1%</b>	29.6%	29.1%

The average liquidity ratio is calculated on a standalone basis for JSC Bank of Georgia as the annual average (arithmetic mean) of daily liquidity ratios computed as the ratio of liquid assets to liabilities determined by the National Bank of Georgia as follows:

Liquid assets comprise cash, cash equivalents and other assets that are immediately convertible into cash. Those assets include investment securities issued by the Georgian Government plus Certificates of Deposit issued by NBG and do not include amounts due from credit institutions, other than inter-bank deposits, and/or debt securities of Governments and Central Banks of non-OECD countries, amounts in nostro accounts which are under lien, impaired inter-bank deposits; and amounts on obligatory reserve with NBG that are pledged due to borrowings from NBG.

Liabilities comprise the total balance sheet liabilities, less amounts due to credit institutions that are to be exercised or settled later than six months from the reporting date, plus off-balance sheet commitments with residual maturity subsequent to the reporting date of less than six months. Off-balance sheet commitments include all commitments except financial guarantees and letters of credit that are fully collateralised by cash covers in the Bank, and commitments due to dealing operations with foreign currencies. The maximum and minimum liquidity ratio are taken from historical data of the appropriate reporting years.

The Group also matches the maturity of financial assets and financial liabilities and imposes a maximum limit on negative gaps compared to the Bank's standalone total regulatory capital calculated per NBG regulation. The ratios are assessed and monitored monthly and compared against set limits. In the case of deviations amendment strategies/actions are discussed and approved by ALCO.

The table below summarises the maturity profile of the Group's financial liabilities based on contractual undiscounted repayment obligations. Repayments which are subject to notice are treated as if notice were to be given immediately. However, the Group expects that many customers will not request repayment on the earliest date the Bank could be required to pay and the table does not reflect the expected cash flows indicated by the Bank's deposit retention history.

Financial liabilities As at 31 December 2012	Less than 3 months	3 to 12 months	1 to 5 years	Over 5 years	Total
Amounts due to customers	<b>1,759,707</b>	<b>638,935</b>	<b>371,691</b>	<b>33,548</b>	<b>2,803,881</b>
Amounts due to credit institutions	<b>465,376</b>	<b>221,460</b>	<b>1,108,551</b>	<b>177,950</b>	<b>1,973,337</b>
Other liabilities	<b>28,359</b>	<b>76,982</b>	<b>9,356</b>	—	<b>114,697</b>
<b>Total undiscounted financial liabilities</b>	<b>2,253,442</b>	<b>937,377</b>	<b>1,489,598</b>	<b>211,498</b>	<b>4,891,915</b>

Financial liabilities As at 31 December 2011	Less than 3 months	3 to 12 months	1 to 5 years	Over 5 years	Total
Amounts due to customers	1,908,942	654,219	236,243	13,543	2,812,947
Amounts due to credit institutions	195,670	122,709	499,370	434,038	1,251,787
Other liabilities	26,926	53,099	19,783	—	99,808
<b>Total undiscounted financial liabilities</b>	<b>2,131,538</b>	<b>830,027</b>	<b>755,396</b>	<b>447,581</b>	<b>4,164,542</b>

Financial liabilities As at 31 December 2010	Less than 3 months	3 to 12 months	1 to 5 years	Over 5 years	Total
Amounts due to customers	1,394,442	528,346	153,963	8,859	2,085,610
Amounts due to credit institutions	151,404	145,753	780,504	530,547	1,608,208
Other liabilities	8,049	33,571	15,649	4,949	62,218
<b>Total undiscounted financial liabilities</b>	<b>1,553,895</b>	<b>707,670</b>	<b>950,116</b>	<b>544,355</b>	<b>3,756,036</b>

The table below shows the contractual expiry by maturity of the Group's financial commitments and contingencies.

	Less than 3 months	3 to 12 months	1 to 5 years	Over 5 years	Total
<b>31 December 2012</b>	<b>337,465</b>	<b>177,907</b>	<b>236,948</b>	<b>12,846</b>	<b>765,166</b>
31 December 2011	335,550	267,617	103,870	12,978	720,015
31 December 2010	245,684	290,662	76,464	24,816	637,626

The Group expects that not all of the contingent liabilities or commitments will be drawn before expiry of the commitments.

The maturity analysis does not reflect the historical stability of current accounts. Their liquidation has historically taken place over a longer period than indicated in the tables above. These balances are included in amounts due in less than three months in the tables above.

Included in due to customers are term deposits of individuals. In accordance with the Georgian legislation, the Bank Group is obliged to repay such deposits upon demand of a depositor (Note 17).

### Market risk

Market risk is the risk that the fair value or future cash flows of financial instruments will fluctuate due to changes in market variables such as interest rates, foreign exchanges, and equity prices. The Group classifies exposures to market risk into either trading or non-trading portfolios. Trading and non-trading positions are managed and monitored using sensitivity analysis.

#### Interest rate risk

Interest rate risk arises from the possibility that changes in interest rates will affect future cash flows or the fair values of financial instruments. The following table demonstrates the sensitivity to a reasonable possible change in interest rates, with all other variables held constant, on the Group's consolidated income statement.

The sensitivity of the consolidated income statement is the effect of the assumed changes in interest rates on the net interest income for the year, based on the floating rate non-trading financial assets and financial liabilities held at 31 December 2012. During the year ended 31 December 2012, year ended 31 December 2011 and year ended 31 December 2010, sensitivity analysis did not reveal any significant potential effect on the Group's equity.

Currency	Increase in basis points 2012	Sensitivity of net interest income 2012	Sensitivity of other comprehensive income 2012
GEL	0.17%	(40)	–
US\$	0.01%	(49)	–
Currency	Decrease in basis points 2012	Sensitivity of net interest income 2012	Sensitivity of other comprehensive income 2012
GEL	0.17%	40	–
US\$	0.01%	49	–
Currency	Increase in basis points 2011	Sensitivity of net interest income 2011	Sensitivity of other comprehensive income 2011
EUR	0.42%	101	–
US\$	0.02%	51	–

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### 27. Risk Management (continued)

Currency	Decrease in basis points 2011	Sensitivity of net interest income 2011	Sensitivity of other comprehensive income 2011
EUR	-0.42%	(101)	—
US\$	-0.02%	(51)	—
Currency	Increase in basis points 2010	Sensitivity of net interest income 2010	Sensitivity of other comprehensive income 2010
EUR	0.01%	1	—
US\$	0.00%	46	—
UAH	0.75%	—	34
Currency	Decrease in basis points 2010	Sensitivity of net interest income 2010	Sensitivity of other comprehensive income 2010
EUR	-0.01%	(1)	—
US\$	-0.00%	(46)	—
UAH	-0.75%	—	(34)

#### Currency risk

Currency risk is the risk that the value of a financial instrument will fluctuate due to changes in foreign exchange rates. The Management Board has set limits on positions by currency based on the NBG regulations. Positions are monitored daily.

The tables below indicate the currencies to which the Group had significant exposure at 31 December 2012 on its trading and non-trading monetary assets and liabilities and its forecast cash flows. The analysis calculates the effect of a reasonably possible movement of the currency rate against the Georgian Lari, with all other variables held constant on the income statement (due to the fair value of currency sensitive non-trading monetary assets and liabilities). The reasonably possible movement of the currency rate against the Georgian Lari is calculated as a standard deviation of daily changes in exchange rates over the last month. A negative amount in the table reflects a potential net reduction in income statement or equity, while a positive amount reflects a net potential increase. During the year ended 31 December 2012, year ended 31 December 2011 and year ended 31 December 2010, sensitivity analysis did not reveal any significant potential effect on the Group's equity.

Currency	Change in currency rate in %	Effect on profit before tax	Change in currency rate in %	Effect on profit before tax	Change in currency rate in %	Effect on profit before tax
	2012	2011				
EUR	2.6%	(2,079)	4.4%	2,392	0.8%	234
GBP	1.8%	(19)	3.2%	13	0.8%	1
US\$	0.8%	(2,331)	1.3%	1,927	0.3%	323

#### Prepayment risk

Prepayment risk is the risk that the Group will incur a financial loss because its customers and counterparties repay or request repayment earlier than expected, such as fixed rate mortgages when interest rates fall, or other credit facilities, for similar or whatever reasons.

The Group calculates the effect of early repayments by calculating the weighted average rates of early repayments across each loan product individually, applying these historical rates to the outstanding carrying amount of respective products as at the reporting date and multiplying by the weighted average effective annual interest rates for each product. The model does not make a distinction between different reasons for repayment (e.g. relocation, refinancing and renegotiation) and takes into account the effect of any prepayment penalties, as the Group's income.

The estimated effect of prepayment risk on profit and equity of the Group for the year ended 31 December is as follows:

	Effect on net interest income
<b>2012</b>	<b>(3,971)</b>
2011	(5,416)
2010	(67,605)

### Operational risk

Operational risk is the risk of loss arising from systems failure, human error, fraud or external events. When controls fail to perform, operational risks can cause damage to reputation, have legal or regulatory implications, or lead to financial loss. The Group cannot expect to eliminate all operational risks, but through a control framework and by monitoring and responding to potential risks, the Group is able to manage the risks. Controls include effective segregation of duties, access, authorisation and reconciliation procedures, staff education and assessment processes, including the use of internal audit.

### Operating environment

Most of the Group's business is concentrated in Georgia. As an emerging market, Georgia does not possess a well-developed business and regulatory infrastructure that would generally exist in a more mature market economy. Operations in Georgia may involve risks that are not typically associated with those in developed markets (including the risk that the Georgian Lari is not freely convertible outside the country, and undeveloped debt and equity markets). However, over the last few years the Georgian government has made a number of developments that positively affect the overall investment climate of the country, specifically implementing the reforms necessary to create banking, judicial, taxation and regulatory systems. This includes the adoption of a new body of legislation (including new Tax Code and procedural laws). In the view of the Board, these steps contribute to mitigate the risks of doing business in Georgia.

The existing tendency aimed at the overall improvement of the business environment is expected to persist. The future stability of the Georgian economy is largely dependent upon these reforms and developments and the effectiveness of economic, financial and monetary measures undertaken by the Government. However, the Georgian economy is vulnerable to market downturns and economic slowdowns elsewhere in the world.

## 28. Fair Values of Financial Instruments

### Financial instruments recorded at fair value

The Group uses the following hierarchy for determining and disclosing the fair value of financial instruments by valuation technique:

- Level 1: quoted (unadjusted) prices in active markets for identical assets or liabilities;
- Level 2: techniques for which all inputs which have a significant effect on the recorded fair value are observable, either directly or indirectly; and
- Level 3: techniques which use inputs which have a significant effect on the recorded fair value that are not based on observable market data.

The following table shows an analysis of financial instruments recorded at fair value by level of the fair value hierarchy:

	Level 1	Level 2	Level 3	Total 31 December 2012
<b>Financial assets</b>				
Investment securities available-for-sale	47	458,025	5,888	463,960
Other assets – derivative financial assets	–	36,784	–	36,784
Other assets – trading securities owned	971	–	–	971
	<b>1,018</b>	<b>494,809</b>	<b>5,888</b>	<b>501,715</b>
<b>Financial liabilities</b>				
Other liabilities – derivative financial liabilities	–	4,867	–	4,867
	<b>–</b>	<b>4,867</b>	<b>–</b>	<b>4,867</b>

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### 28. Fair Values of Financial Instruments (continued)

	Level 1	Level 2	Level 3	Total 31 December 2011
<b>Financial assets</b>				
Investment securities available-for-sale	346	415,196	4,034	419,576
Other assets – derivative financial assets	63	36,760	–	36,823
Other assets – trading securities owned	1,115	–	–	1,115
	<b>1,524</b>	<b>451,956</b>	<b>4,034</b>	<b>457,514</b>
<b>Financial liabilities</b>				
Other liabilities – derivative financial liabilities	5,925	9,931	–	15,856
	<b>5,925</b>	<b>9,931</b>	<b>–</b>	<b>15,856</b>
	Level 1	Level 2	Level 3	Total 31 December 2010
<b>Financial assets</b>				
Investment securities available-for-sale	4,958	284,573	5,409	294,940
Other assets – derivative financial assets	2,250	683	–	2,933
Other assets – trading securities owned	1,218	–	–	1,218
	<b>8,426</b>	<b>285,256</b>	<b>5,409</b>	<b>299,091</b>
<b>Financial liabilities</b>				
Other liabilities – derivative financial liabilities	2,211	15,314	–	17,525
	<b>2,211</b>	<b>15,314</b>	<b>–</b>	<b>17,525</b>

The following is a description of the determination of fair value for financial instruments which are recorded at fair value using valuation techniques. These incorporate the Group's estimate of assumptions that a market participant would make when valuing the instruments.

#### Derivative financial instruments

Derivative financial instruments valued using a valuation technique with market observable inputs are mainly interest rate swaps, currency swaps and forward foreign exchange contracts. The most frequently applied valuation techniques include forward pricing and swap models, using present value calculations. The models incorporate various inputs including the credit quality of counterparties, foreign exchange spot and forward rates and interest rate curves.

#### Trading securities and investment securities available-for-sale

Trading securities and investment securities available-for-sale valued using a valuation technique or pricing models primarily consist of unquoted equity and debt securities. These securities are valued using models which sometimes only incorporate data observable in the market and at other times use both observable and non-observable data. The non-observable inputs to the models include assumptions regarding the future financial performance of the investee, its risk profile, and economic assumptions regarding the industry and geographical jurisdiction in which the investee operates.

#### Movements in level 3 financial instruments measured at fair value

The following tables show a reconciliation of the opening and closing amounts of Level 3 financial assets which are recorded at fair value:

	At 1 January 2010	Purchase of AFS securities	At 31 December 2010	Sale of AFS securities	At 31 December 2011	Sale of AFS securities	Transfers from level 2	At 31 December 2012
<b>Level 3 financial assets</b>								
Equity investment securities available-for-sale	4,265	1,144	5,409	(1,375)	4,034	(1,983)	3,837	<b>5,888</b>

The transfer of GEL 3,837 in 2012 was the 19.4% stake in PJSC Bank Pershyi. Gains or losses on level 3 financial instruments during year ended 31 December 2012 were nil.

**Impact on fair value of level 3 financial instruments measured at fair value of changes to key assumptions**  
 The following table shows the impact on the fair value of level 3 instruments of using reasonably possible alternative assumptions:

	Carrying amount	Effect of reasonably possible alternative assumptions	Carrying amount	Effect of reasonably possible alternative assumptions	Carrying amount	Effect of reasonably possible alternative assumptions
			2012	2011	2010	
<b>Level 3 financial assets</b>						
Equity investments available-for-sale	5,888	+/- 886	4,034	+/- 607	5,409	+/- 814

In order to determine reasonably possible alternative assumptions the Group adjusted key unobservable model inputs as follows:

For equities, the Group adjusted the price-over-book-value multiple by increasing and decreasing the ratio by 10%, which is considered by the Group to be within a range of reasonably possible alternatives based on the price-over-book-value multiples used across peers within the same geographic area of the same industry.

#### **Fair value of financial assets and liabilities not carried at fair value**

Set out below is a comparison by class of the carrying amounts and fair values of the Group's financial instruments that are carried in the financial statements. The table does not include the fair values of non-financial assets and non-financial liabilities.

	Carrying value 2012	Fair value 2012	Unrecognised loss 2012
<b>Financial assets</b>			
Cash and cash equivalents	762,827	762,827	-
Amounts due from credit institutions	396,559	396,559	-
Loans to customers	3,020,634	2,995,632	(25,002)
Finance lease receivables	71,686	71,686	-
<b>Financial liabilities</b>			
Amounts due to customers	2,693,025	2,707,231	(14,206)
Amounts due to credit institutions	1,657,162	1,657,162	-
<b>Total unrecognised change in unrealised fair value</b>			<b>(39,208)</b>

	Carrying value 2011	Fair value 2011	Unrecognised gain (loss) 2011	Carrying value 2010	Fair value 2010	Unrecognised loss 2010
<b>Financial assets</b>						
Cash and cash equivalents	628,731	628,731	-	611,584	611,584	-
Amounts due from credit institutions	289,530	289,530	-	116,469	116,469	-
Investment securities held-to-maturity	-	-	-	21	21	-
Loans to customers	2,553,442	2,546,648	(6,794)	2,351,697	2,319,388	(32,309)
Finance lease receivables	62,919	62,919	-	14,419	14,419	-
<b>Financial liabilities</b>						
Amounts due to customers	2,735,222	2,758,210	(22,988)	2,026,308	2,041,403	(15,095)
Amounts due to credit institutions	921,172	921,172	-	1,138,927	1,138,927	-
<b>Total unrecognised change in unrealised fair value</b>			<b>(29,782)</b>			<b>(47,404)</b>

## 28. Fair Values of Financial Instruments (continued)

The following describes the methodologies and assumptions used to determine fair values for those financial instruments which are not already recorded at fair value in the consolidated financial statements.

### Assets for which fair value approximates carrying value

For financial assets and financial liabilities that are liquid or have a short term maturity (less than three months) it is assumed that the carrying amounts approximate to their fair value. This assumption is also applied to demand deposits, savings accounts without a specific maturity and variable rate financial instruments.

### Fixed rate financial instruments

The fair value of fixed rate financial assets and liabilities carried at amortised cost are estimated by comparing market interest rates when they were first recognised with current market rates offered for similar financial instruments. The estimated fair value of fixed interest bearing deposits is based on discounted cash flows using prevailing money-market interest rates for debts with similar credit risk and maturity.

## 29. Maturity Analysis of Financial Assets and Liabilities

The table below shows an analysis of financial assets and liabilities according to when they are expected to be recovered or settled. See Note 27 "Risk management" for the Group's contractual undiscounted repayment obligations.

	2012							
	On Demand	≤ 3 Months	≤ 6 Months	≤ 1 Year	≤ 3 Years	≤ 5 Years	> 5 Years	Total
<b>Financial assets</b>								
Cash and cash equivalents	586,852	175,975	–	–	–	–	–	762,827
Amounts due from credit institutions	322,871	48,143	5,790	4,557	9,136	4,448	1,614	396,559
Investment securities available-for-sale	5,200	168,670	114,920	41,159	76,185	51,777	6,049	463,960
Loans to customers	–	605,509	312,302	624,819	923,503	361,248	193,253	3,020,634
Finance lease receivables	–	9,058	5,716	10,353	25,886	13,049	7,624	71,686
<b>Total</b>	<b>914,923</b>	<b>1,007,355</b>	<b>438,728</b>	<b>680,888</b>	<b>1,034,710</b>	<b>430,522</b>	<b>208,540</b>	<b>4,715,666</b>
<b>Financial liabilities</b>								
Amounts due to customers	355,835	453,796	214,743	1,337,512	283,000	39,694	8,445	2,693,025
Amounts due to credit institutions	40,321	436,155	49,362	164,137	341,179	524,309	101,699	1,657,162
<b>Total</b>	<b>396,156</b>	<b>889,951</b>	<b>264,105</b>	<b>1,501,649</b>	<b>624,179</b>	<b>564,003</b>	<b>110,144</b>	<b>4,350,187</b>
<b>Net</b>	<b>518,767</b>	<b>117,404</b>	<b>174,623</b>	<b>(820,761)</b>	<b>410,531</b>	<b>(133,481)</b>	<b>98,396</b>	<b>365,479</b>

	2011							
	On Demand	≤ 3 Months	≤ 6 Months	≤ 1 Year	≤ 3 Years	≤ 5 Years	> 5 Years	Total
<b>Financial assets</b>								
Cash and cash equivalents	526,706	102,025	–	–	–	–	–	628,731
Amounts due from credit institutions	268,100	277	858	8,213	7,191	–	4,891	289,530
Investment securities available-for-sale	23,607	146,809	114,167	55,596	65,893	13,500	4	419,576
Loans to customers	2,245	498,214	258,886	471,732	723,420	345,412	253,533	2,553,442
Finance lease receivables	218	5,196	3,990	7,363	20,871	12,667	12,614	62,919
<b>Total</b>	<b>820,876</b>	<b>752,521</b>	<b>377,901</b>	<b>542,904</b>	<b>817,375</b>	<b>371,579</b>	<b>271,042</b>	<b>3,954,198</b>
<b>Financial liabilities</b>								
Amounts due to customers	643,135	401,885	267,389	1,224,352	185,878	6,416	6,167	2,735,222
Amounts due to credit institutions	26,936	158,368	27,832	51,985	181,448	118,839	355,764	921,172
<b>Total</b>	<b>670,071</b>	<b>560,253</b>	<b>295,221</b>	<b>1,276,337</b>	<b>367,326</b>	<b>125,255</b>	<b>361,931</b>	<b>3,656,394</b>
<b>Net</b>	<b>150,805</b>	<b>192,268</b>	<b>82,680</b>	<b>(733,433)</b>	<b>450,049</b>	<b>246,324</b>	<b>(90,889)</b>	<b>297,804</b>
	2010							
	On Demand	≤ 3 Months	≤ 6 Months	≤ 1 Year	≤ 3 Years	≤ 5 Years	> 5 Years	Total
<b>Financial assets</b>								
Cash and cash equivalents	511,169	100,415	–	–	–	–	–	611,584
Amounts due from credit institutions	68,443	27,017	4,843	7,404	4,210	–	4,552	116,469
Investment securities:								
– available-for-sale	19,829	131,528	58,782	32,396	52,405	–	–	294,940
– held-to-maturity	–	–	–	21	–	–	–	21
Loans to customers	9,425	504,875	252,605	425,009	582,586	341,819	235,378	2,351,697
Finance lease receivables	142	3,265	2,192	3,229	4,922	669	–	14,419
<b>Total</b>	<b>609,008</b>	<b>767,100</b>	<b>318,422</b>	<b>468,059</b>	<b>644,123</b>	<b>342,488</b>	<b>239,930</b>	<b>338,9130</b>
<b>Financial liabilities</b>								
Amounts due to customers	269,673	414,905	139,635	1,057,158	129,691	9,363	5,883	2,026,308
Amounts due to credit institutions	25,835	142,401	865	24,285	333,663	45,299	566,579	1,138,927
<b>Total</b>	<b>295,508</b>	<b>557,306</b>	<b>140,500</b>	<b>1,081,443</b>	<b>463,354</b>	<b>54,662</b>	<b>572,462</b>	<b>3,165,235</b>
<b>Net</b>	<b>313,500</b>	<b>209,794</b>	<b>177,922</b>	<b>(613,384)</b>	<b>180,769</b>	<b>287,826</b>	<b>(332,532)</b>	<b>223,895</b>

The Group's capability to discharge its liabilities relies on its ability to realise equivalent assets within the same period of time. In the Georgian marketplace, where most of the Group's business is concentrated, many short-term credits are granted with the expectation of renewing the loans at maturity. As such, the ultimate maturity of assets may be different from the analysis presented above. To reflect the historical stability of current accounts, the Group calculates the minimal daily balance of current accounts over the past two years and includes the amount in less than 1 year category in the table above. The remaining current accounts are included in on demand category.

## 29. Maturity Analysis of Financial Assets and Liabilities (continued)

The Group's principal sources of liquidity are as follows:

- deposits;
- borrowings from international credit institutions;
- inter-bank deposit agreement;
- debt issues;
- proceeds from sale of securities;
- principal repayments on loans;
- interest income; and
- fees and commissions income.

As at 31 December 2012 amounts due to customers amounted to GEL 2,693,025 (2011: GEL 2,735,222, 2010: GEL 2,026,308) and represented 59% (2011: 71%, 2010: 61%) of the Group's total liabilities. These funds continue to provide a majority of the Group's funding and represent a diversified and stable source of funds. As at 31 December 2012 amounts owed to credit institutions amounted to GEL 1,657,162 (2011: GEL 921,172, 2010: GEL 1,138,927) and represented 36% (2011: 24%, 2010: 34%) of total liabilities.

In the Board's opinion, liquidity is sufficient to meet the Group's present requirements.

## 30. Related Party Disclosures

In accordance with IAS 24 "Related Party Disclosures", parties are considered to be related if one party has the ability to control the other party or exercise significant influence over the other party in making financial or operational decisions. In considering each possible related party relationship, attention is directed to the substance of the relationship, not merely the legal form.

Related parties may enter into transactions which unrelated parties might not, and transactions between related parties may not be effected on the same terms, conditions and amounts as transactions between unrelated parties. All transactions with related parties disclosed below have been conducted on an arm's length basis.

The volumes of related party transactions, outstanding balances at the year end, and related expenses and income for the year are as follows:

	2012			2011			2010		
	Shareholders	Associates	Key management personnel*	Shareholders	Associates**	Key management personnel*	Shareholders	Associates	Key management personnel*
<b>Loans outstanding at 1 January, gross</b>	–	304	6,558	–	2,191	4,758	–	9,255	5,791
Loans issued during the year	–	–	7,457	–	954	7,951	–	624	7,125
Loan repayments during the year	–	(259)	(8,389)	–	(5,493)	(6,663)	–	(707)	(6,877)
Other movements	–	(45)	(490)	–	2,652	512	–	(6,981)	(1,281)
<b>Loans outstanding at 31 December, gross</b>	–	–	5,136	–	304	6,558	–	2,191	4,758
Less: allowance for impairment at 31 December	–	–	76	–	2	115	–	(1,564)	(119)
<b>Loans outstanding at 31 December, net</b>	–	–	5,212	–	306	6,673	–	627	4,639
Interest income on loans	–	14	640	–	870	718	–	344	611
Loan impairment charge	–	–	(1)	–	2	32	–	661	65
<b>Deposits at 1 January</b>	36,730	171	5,903	36,410	726	8,999	12,098	506	6,919
Deposits received during the year	5,373	11,040	28,561	35,365	24,660	21,574	41,646	16,185	36,658
Deposits repaid during the year	(29,494)	(11,191)	(25,264)	(32,147)	(25,229)	(22,254)	(16,851)	(16,127)	(33,522)
Other movements	(973)	(3)	481	(2,898)	14	(2,416)	(483)	162	(1,056)
<b>Deposits at 31 December</b>	11,636	17	9,681	36,730	171	5,903	36,410	726	8,999

	2012			2011			2010		
	Shareholders	Associates	Key management personnel*	Shareholders	Associates <sup>**</sup>	Key management personnel*	Shareholders	Associates	Key management personnel†
Interest expense on deposits	(1,738)	(26)	(612)	(3,019)	(33)	(441)	(1,681)	(68)	(471)
Other income	-	-	121	693	-	78	1,671	-	69
<b>Borrowings at 1 January</b>	-	-	-	-	-	-	-	-	-
Conversion of convertible subordinated debts***	<b>264,481</b>	-	-	-	-	-	-	-	-
Borrowings received during the year	<b>16,470</b>	-	-	-	-	-	-	-	-
Borrowings repaid during the year	(56,506)	-	-	-	-	-	-	-	-
Other movements	<b>8,996</b>	-	-	-	-	-	-	-	-
<b>Borrowings at 31 December</b>	<b>233,441</b>	-	-	-	-	-	-	-	-
<b>Interest expense on borrowings</b>	<b>(16,589)</b>	-	-	-	-	-	-	-	-
<b>Interest rate swaps**** at 1 January</b>	-	-	-	-	-	-	-	-	-
Conversion of convertible subordinated debts***	<b>6,882</b>	-	-	-	-	-	-	-	-
Payments during the year	(3,040)	-	-	-	-	-	-	-	-
Other movements	<b>942</b>	-	-	-	-	-	-	-	-
<b>Interest rate swaps at 31 December</b>	<b>4,783</b>	-	-	-	-	-	-	-	-
Net loss from interest rate swaps	<b>(942)</b>	-	-	-	-	-	-	-	-

\* Key management personnel include members of BGH's Board of Directors and Chief Executive Officer and Deputies of the Bank.

\*\* During the year ended 31 December 2011 loans to two legal entities, controlling stakes of which were owned by a member of the Bank's Management Board and a member of the Bank's Supervisory Board, were outstanding. A total of GEL 775 interest income was recognised on these loans in the consolidated income statement for the year ended 31 December 2011. GEL 36 gross loan remained outstanding as at 31 December 2011 and was completely repaid during 2012.

\*\*\* On 24 February 2012 the EBRD and IFC utilised the equity conversion feature of subordinated convertible loans, becoming shareholders of the Group.

\*\*\*\* Interest rate swap agreements with IFC.

Compensation of key management personnel comprised the following:

	2012	2011	2010
Salaries and other benefits	<b>2,656</b>	2,803	4,564
– <i>Among them, termination benefits</i>	-	-	426
Share-based payments compensation (Notes 24 and 26)	<b>8,048</b>	8,308	7,156
– <i>Among them, termination benefits</i>	-	-	1,183
Social security costs	<b>24</b>	37	31
<b>Total key management compensation</b>	<b>10,728</b>	<b>11,148</b>	<b>11,751</b>

Key management personnel do not receive cash settled compensation, except for fixed salaries. The major part of the total compensation is share-based (Note 26). The number of key management personnel at 31 December 2012 was 15 (31 December 2011: 16, 31 December 2010: 13).

### 31. Capital Adequacy

The Group maintains an actively managed capital base to cover risks inherent in the business. The adequacy of the Group's capital is monitored using, among other measures, the ratios established by the NBG in supervising the Bank and the ratios established by the Basel Capital Accord 1988.

During year ended 31 December 2012, the Bank and the Group complied in full with all its externally imposed capital requirements.

The primary objectives of the Group's capital management are to ensure that the Group complies with externally imposed capital requirements and that the Group maintains strong credit ratings and healthy capital ratios in order to support its business and to maximise shareholder value.

The Group manages its capital structure and makes adjustments to it in the light of changes in economic conditions and the risk characteristics of its activities. In order to maintain or adjust the capital structure, the Group may adjust the amount of dividend payment to shareholders, return capital to shareholders or issue capital securities. No changes were made in the objectives, policies and processes from previous years.

#### NBG capital adequacy ratio

The NBG requires banks to maintain a minimum capital adequacy ratio of 12% of risk-weighted assets, computed based on the Bank's standalone special purpose financial statements prepared in accordance with NBG regulations and pronouncements. As at 31 December 2012, 31 December 2011 and 31 December 2010 the Bank's capital adequacy ratio on this basis was as follows:

	2012	2011	2010
Core capital	<b>739,880</b>	512,238	494,128
Supplementary capital	<b>389,685</b>	463,825	423,389
Less: Deductions from capital	<b>(262,616)</b>	(184,323)	(367,418)
<b>Total regulatory capital</b>	<b>866,949</b>	<b>791,740</b>	<b>550,099</b>
<b>Risk-weighted assets</b>	<b>5,352,187</b>	<b>4,872,931</b>	<b>3,800,624</b>
<b>Total Capital adequacy ratio</b>	<b>16.2%</b>	<b>16.2%</b>	<b>14.5%</b>

Regulatory capital consists of Core capital, which comprises share capital, additional paid-up capital, retained earnings including current year profit, foreign currency translation and non-controlling interests less accrued dividends, net long positions in own shares and goodwill. Certain adjustments are made to IFRS-based results and reserves, as prescribed by the NBG. The other component of regulatory capital is Supplementary capital, which includes subordinated long-term debt, preference shares and revaluation reserves.

#### Capital adequacy ratio under Basel Capital Accord 1988

The Bank's capital adequacy ratio based on the consolidated statement of financial position and computed in accordance with the Basel Capital Accord 1988, with subsequent amendments including the amendment to incorporate market risks, as at 31 December 2012, 31 December 2011 and 31 December 2010, was as follows:

	2012	2011	2010
Tier I Capital	<b>1,053,597</b>	764,377	637,971
Tier II Capital	<b>285,132</b>	380,301	404,788
Less: Deductions from capital	<b>(46,121)</b>	(49,341)	(70,722)
<b>Total Capital</b>	<b>1,292,608</b>	<b>1,095,337</b>	<b>972,037</b>
<b>Risk-weighted assets</b>	<b>4,785,870</b>	<b>3,839,462</b>	<b>3,653,247</b>
Total Capital ratio	<b>27.0%</b>	28.5%	26.6%
Tier I Capital ratio	<b>22.0%</b>	19.9%	17.5%
<b>Minimum capital adequacy ratio</b>	<b>8.0%</b>	<b>8.0%</b>	<b>8.0%</b>

## Additional Information: Abbreviations

<b>ABCi</b>	Aldagi BCI	<b>IAS</b>	International Accounting Standards
<b>ADB</b>	Asian Development Bank	<b>IASB</b>	International Accounting Standards Board
<b>AGM</b>	Annual General Meeting	<b>IFC</b>	International Finance Corporation
<b>ALCO</b>	Asset and Liability Committee	<b>IFRS</b>	International Financial Reporting Standards
<b>AML</b>	Anti-Money Laundering	<b>IMF</b>	International Monetary Fund
<b>APA</b>	Agency of Protected Areas	<b>JSC</b>	Joint Stock Company
<b>ATMs</b>	Automated Teller Machines	<b>KfW</b>	Kreditanstalt fuer Wiederaufbau
<b>AWM</b>	Asset and Wealth Management	<b>KPIs</b>	Key Performance Indicators
<b>BGH</b>	Bank of Georgia Holdings PLC	<b>LSE</b>	London Stock Exchange
<b>BNB</b>	Belarusky Narodny Bank	<b>MLN</b> <b>or mln</b>	Million
<b>BYR</b>	Belarusian Rouble, national currency of the Republic of Belarus	<b>MPA</b>	Motor Personal Accident
<b>CAGR</b>	Compounded Annual Growth Rate	<b>MSME</b>	Micro Small and Medium Enterprise
<b>CHF</b>	Swiss Franc, national currency of Switzerland	<b>MTPL</b>	Motor Third Party Liability Insurance
<b>CPI</b>	Consumer Price Index	<b>NBG</b>	National Bank of Georgia
<b>CRM</b>	Customer Relationship Management	<b>NBRB</b>	National Bank of the Republic of Belarus
<b>DFI</b>	Developmental Financial Institutions	<b>NIM</b>	Net Interest Margin
<b>EBRD</b>	European Bank for Reconstruction and Development	<b>NMF</b>	Not Meaningful to Present
<b>EECP</b>	Executives' Equity Compensation Plan	<b>NPLs</b>	Non-Performing Loans
<b>EPS</b>	Earnings per share	<b>OECD</b>	Organisation for Economic Co-operation and Development
<b>EUR</b>	Euro	<b>PA</b>	Personal Accident
<b>FDI</b>	Foreign Direct Investment	<b>POS</b>	Point of sale
<b>GBP</b>	Great British Pound, national currency of the UK	<b>PPP</b>	Purchasing Power Parity
<b>GDP</b>	Gross Domestic Product	<b>ROAA</b>	Return on Average Assets
<b>GDRs</b>	Global Depository Receipts	<b>ROAE</b>	Return on Average Equity
<b>GEL</b>	Georgian Lari or Lari, national currency of Georgia	<b>SBRE</b>	SB Real Estate
<b>GLC</b>	Georgian Leasing Company	<b>SMEs</b>	Small and Medium Size Enterprises
		<b>TUB</b>	Tbiluniversal Bank, Georgia
		<b>UAH</b>	Ukrainian Hryvna, national currency of Ukraine
		<b>UK</b>	United Kingdom of Great Britain and Northern Ireland
		<b>US\$</b>	The US Dollar, national currency of the United States of America

## Additional Information: Glossary

<b>Aldagi BCI (ABCi)</b>	Aldagi BCI is an insurance and healthcare subsidiary of JCS Bank of Georgia
<b>Asset and Liability Committee (ALCO)</b>	The core risk management body that establishes policies and guidelines with respect to various aspects of risk management strategy
<b>Asian Development Bank (ADB)</b>	A regional development bank established to facilitate economic development of countries in Asia
<b>Average Interest Earning Assets</b>	Calculated on a monthly basis; Interest earning assets excluding cash include: investment securities (but excluding corporate shares and other equity instruments) and loans to customers and finance lease receivables
<b>Basic EPS</b>	Profit for the period from operations attributable to shareholders of the Bank divided by the weighted average number of outstanding ordinary shares over the same period
<b>Belarusky Narodny Bank (BNB)</b>	Belarusian banking subsidiary of Bank of Georgia Group
<b>BG Bank</b>	Currently PJSC Bank Pershyi. In February 2011, the Group disposed of an 80.0% equity interest in BG Bank
<b>BG Capital</b>	The Bank's wholly-owned subsidiary providing brokerage, custody and corporate finance services
<b>BIS Tier I Capital Adequacy Ratio</b>	Tier I Capital divided by Total Risk Weighted Assets, both calculated in accordance with the requirements of Basel Accord I
<b>BIS Total Capital Adequacy Ratio</b>	Total Capital divided by Total Risk Weighted Assets, both calculated in accordance with the requirements of Basel Accord I
<b>Book value per share</b>	Total equity attributable to shareholders of the Bank divided by net ordinary shares outstanding at period end; net ordinary shares outstanding equals total number of ordinary shares outstanding at period end less number of treasury shares at period end
<b>Cost of funds</b>	Interest expense of the period (adjusted for the gains or losses from revaluation of interest rate derivatives) divided by monthly average interest bearing liabilities; Interest bearing liabilities include: amounts due to credit institutions and amounts due to customers
<b>Cost/Income Ratio</b>	Operating non-interest expenses (or operating expenses) divided by revenue
<b>Developmental Financial Institutions (DFIs)</b>	Developmental financial institutions established (or chartered) by more than one country which are subject to international law and whose owners or shareholders are generally national governments, including, among others, the EBRD and IFC
<b>Express Pay terminal</b>	A payment terminal enabling customers to make various payments remotely including utility bill payments and loan repayments at a wide variety of locations
<b>Georgian Leasing Company (GLC)</b>	The Bank's wholly-owned subsidiary through which it provides finance leasing services
<b>Geostat</b>	National Statistics Office of Georgia
<b>Global Depository Receipt (GDR)</b>	A certificate issued by a depositary bank, which represents ownership of an underlying number of shares
<b>Gross loans</b>	In all sections of the Annual Report, except for the Consolidated Financial Statements, gross loans are defined as gross loans to customers and gross finance lease receivables
<b>International Finance Corporation (IFC)</b>	A member of the World Bank Group, the largest global development institution focused exclusively on the private sector in developing countries
<b>Kreditanstalt fuer Wiederaufbau (KfW)</b>	German-government owned development bank

<b>Liberty Consumer</b>	A Georgia-focused investment company in which the Bank holds a 65% stake
<b>Loan yield</b>	Interest income from loans to customers and finance lease receivables divided by monthly average gross loans to customers and finance lease receivables
<b>m2 Real Estate</b>	Real Estate business of the Group, formerly known as SB Real Estate
<b>Market share(s)</b>	Market share data is based on the information provided by the National Bank of Georgia. For Bank of Georgia, market share represents market share based on total assets as of 31 December 2012 (unless noted otherwise) on a standalone basis. For Aldagi BCI, market share is provided based on the gross insurance premium revenue as of 30 September 2012
<b>My Family Clinic</b>	Healthcare subsidiary of Aldagi BCI
<b>NBG Tier I Capital adequacy ratio</b>	Tier I Capital a divided by Total Risk Weighted Assets, both calculated in accordance with the requirements the National Bank of Georgia instructions
<b>NBG Total Capital adequacy ratio</b>	Total Capital divided by Total Risk Weighted Assets, both calculated in accordance with the requirements of the National Bank of Georgia instructions
<b>Net Interest Margin (NIM)</b>	Net interest income of the period (adjusted for the gains or losses from revaluation of interest rate derivatives) divided by monthly average interest earning assets including cash for the same period; Interest earning assets including cash include: amounts due from credit institutions, investment securities (but excluding corporate shares and other equity instruments) and loans to customers and finance lease receivables
<b>Net loans</b>	In all sections of the annual report, except for the consolidated audited financial statements, net loans are defined as gross loans to customers and finance lease receivables less allowance for impairment
<b>Non-performing loans (NPLs)</b>	The principal and interest on loans overdue for more than 90 days and any additional losses estimated by management
<b>Operating cost</b>	Other operating expenses
<b>Operating leverage</b>	Percentage change in revenue less percentage change in operating non-interest expenses
<b>Reserve For Loan Losses To Gross Loans</b>	Allowance for impairment of loans and finance lease receivables divided by gross loans and finance lease receivables
<b>Return On Average Total Assets (ROAA)</b>	Profit for the period from continuing operations divided by monthly Average Total Assets for the same period
<b>Return On Average Total Equity (ROAE)</b>	Profit for the period from continuing operations attributable to shareholders of the Bank divided by monthly Average Equity attributable to shareholders of the Bank for the same period
<b>TEDxTbilisi</b>	TEDxTbilisi is part of the global TEDx family of events. In the spirit of ideas worth spreading, TEDx is a program of local, self-organised events that bring people together to share a TED-like experience ( <a href="http://www.ted.com">www.ted.com</a> ). TED is a nonprofit organisation devoted to Ideas Worth Spreading. Started as a four-day conference in California 26 years ago, TED has grown to support those world-changing ideas with multiple initiatives
<b>Tender Offer</b>	BGH a public limited liability company launched the tender offer to exchange its entire ordinary share capital for an equivalent number of the Bank's ordinary shares and thus to acquire the entire issued and to be issued share capital, including those shares represented by GDRs, of the Bank in December 2011. Tender Offer was successfully completed in February 2012.
<b>Weighted average number of ordinary shares</b>	Average of daily outstanding number of shares less daily outstanding number of treasury shares
<b>Weighted average diluted number of ordinary shares</b>	Weighted average number of ordinary shares plus weighted average dilutive number of shares known to the management during the same period

### Annual General Meeting

The Annual General Meeting of BGH (the "AGM") will be held at 10:00 am (London time) on Thursday, 23 May 2013 at Freshfields Bruckhaus Deringer LLP, 65 Fleet Street, London EC4Y 1HS. Details of the business to be conducted at the AGM, are contained in the Notice of AGM which will be mailed to shareholders on or about 18 April 2013 and will be available on the BGH's website: [www.bogh.co.uk](http://www.bogh.co.uk)

### Shareholder inquiries

BGH's share register is maintained by Computershare. Any queries about the administration of holdings of ordinary shares, such as change of address or change of ownership should be directed to the address or telephone number immediately below. Holders of ordinary shares may also check details of their shareholding, subject to passing an identity check, by visiting the Registrar's website [www.investorcentre.co.uk](http://www.investorcentre.co.uk)

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### Dividends

On 8 April 2013, the Directors of BGH declared their intention to recommend an annual dividend in the amount of GEL 1.50 per share (payable in British Pounds Sterling), subject to approval by the shareholders at BGH's AGM.

As a holding company whose principal assets are the shares of its subsidiaries, BGH relies primarily on dividends from its subsidiaries, principally the Bank to generate reserves necessary to pay dividends to its shareholders.

If the annual dividend is approved at BGH's AGM on 23 May 2013, BGH envisions the following dividend timetable:

Ex-Dividend Date	5 June 2013
Record Date	7 June 2013
Currency Conversion Date	10 June 2013
Payment Date	19 June 2013

### Share price information

As of the date of this Annual Report, BGH shareholders can access both the latest and historical prices via our website, [www.bogh.co.uk](http://www.bogh.co.uk), as well as listings in the Financial Times.

### Forward Looking Statements

Where this Report contains forward-looking statements, these are made by the Directors in good faith based on the information available to them at the time of their approval of this Report. These statements should be treated with caution due to the inherent risks and uncertainties underlying any such forward-looking information. The Group cautions investors that a number of important factors, including those in this Report, could cause actual results to differ materially from those contained in any forward-looking statement. Such factors include, but are not limited to, those discussed under "Principal Risks and Uncertainties" on pages 46 to 55 of this Report.



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