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CARPENTER TAN HOLDINGS LIMITED

譚木匠控股有限公司*

(Incorporated in the Cayman Islands with limited liability)

(Stock code: 837)

PROPOSED CHANGE OF DOMICILE

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The Board proposes to change the domicile of the Company from the Cayman Islands to Hong Kong by way of application to the Companies Registry for re-domiciliation from the Cayman Islands to Hong Kong in accordance with the “The Companies (Amendment) (No. 2) Ordinance 2025” under the laws of Hong Kong, and application for deregistration in the Cayman Islands after obtaining the certificate of re-domiciliation from the Companies Registry.

In connection with the Change of Domicile, the Board will subsequently further propose to adopt the New Articles in compliance with the laws of Hong Kong to replace the Existing Memorandum and the Articles. The Company will make further announcement(s) for details on such proposal and such other proposal ancillary to the Change of Domicile in due course as and when appropriate.

GENERAL

The Change of Domicile and the Adoption of the New Articles are subject to the approval of the Shareholders. Given that the circular of the General Meeting shall comply with the relevant legal procedures and regulations under the laws of the Cayman Islands and the laws of Hong Kong, and extra time is required for the Company to have such legal or regulatory consultations and opinions in the relevant jurisdictions, the Company will make further announcement(s) as soon as practicable, when there is a more solid development based on the actual progress of such regulatory consultations and more accurate details are available, to inform the Shareholders and potential investors of the Company. When materialised, the Company will convene a General Meeting to consider and approve, among others, the Change of Domicile and the incidental matters, including but not limited to the Adoption of the New Articles.

The circular containing, among other things, further details of the Change of Domicile and the Adoption of the New Articles, together with a notice convening the General Meeting, will be despatched to the Shareholders in accordance with the Listing Rules in due course.

Shareholders and potential investors of the Company should note that the Change of Domicile and the Adoption of the New Articles are conditional upon satisfaction of the respective conditions precedent as set out in this announcement. Accordingly, the Change of Domicile and the Adoption of the New Articles may or may not proceed.

Shareholders and potential investors of the Company are advised to exercise caution when dealing in the securities of the Company. If they are in any doubt, they should consult their professional advisers.

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In connection with the Change of Domicile, the Board will subsequently further propose to adopt the New Articles in compliance with the laws of Hong Kong to replace the Existing Memorandum and Articles. The Company will make further announcement(s) for details on such proposal and such other proposal ancillary to the Change of Domicile in due course as and when appropriate.

Effect of the Change of Domicile

Other than the relevant expenses to be incurred, the Change of Domicile will not alter the underlying assets, investments, management or financial position of the Company nor the proportionate interests of the Shareholders. The Change of Domicile will not affect the operations of the Group in any significant way.

The re-domiciliation of the Company from the Cayman Islands to Hong Kong does not create a new legal entity or prejudice or affect the business continuity of the Company. Upon successful registration as a Re-domiciled Company, the Company in general would be regarded as a company incorporated in Hong Kong, and the Company will continue to maintain a registered office in Hong Kong and a registered office will be established in Hong Kong in accordance with the laws of Hong Kong.

Besides, the Change of Domicile will not involve the withdrawal of listing of the Shares, any issue of new Shares, any transfer of assets of the Company or any change in the existing shareholding of the Company. Implementation of the Change of Domicile will not affect the listing status of the Company on the Stock Exchange.

The existing share certificates for the Shares will continue to be valid and effective as documents of title and for trading and settlement purpose after the Change of Domicile becomes effective. In general, unless otherwise specified, the existing share certificate(s) held by the Shareholders is/are not required to be exchanged for new share certificate(s).

Reasons for the Change of Domicile

The considerations for the decision of the Change of Domicile include:

- (i) the government of Hong Kong has introduced a company re-domiciliation regime, which took effect on 23 May 2025 and aimed to provide a simple, accessible and cost-effective route for non-Hong Kong corporations to re-domicile to Hong Kong while maintaining their legal identity as a body corporate and ensuring business continuity. As the Company has been listed on the Main Board of the Stock Exchange with a principal place of business in Hong Kong, after the Change of Domicile, it can reduce the complexity of multinational compliance, streamline the legal entity structure, and effectively lower the costs associated with compliance in multiple jurisdictions;
- (ii) the tradition of rule of law of Hong Kong emphasizes on fairness, consistency, and independent judiciary, which fosters a stable and predictable environment for running business in Hong Kong. Hong Kong is renowned as a global business and financial hub for the ease of doing business underpinned by a strong tradition of rule of law. Its open and efficient company governance regime, simple taxation system, world-class professional services and strategic geographical location have made it an international hub which attracts companies such as the Company to change of domicile to Hong Kong; and
- (iii) the Change of Domicile is an important initiative for the Company to further establish its presence in Hong Kong, which can enhance local and international investors' confidence in the Company and facilitate communication between the Company and the investors.

In light of the above reasons, the Board believes that the Change of Domicile is beneficial to and in the interests of Company and its Shareholders as a whole.

Conditions of the Change of Domicile

The Change of Domicile is conditional upon:

- (i) the passing of special resolutions by the Shareholders at the General Meeting to approve the Change of Domicile and the Adoption of the New Articles;
- (ii) the compliance with the relevant requirements under the Listing Rules and the relevant legal procedures and requirements under the laws of the Cayman Islands and Hong Kong in respect of the Change of Domicile; and
- (iii) the obtaining of all necessary approvals from the relevant regulatory authorities or otherwise as may be required in respect of the Change of Domicile, if required (including but not limited to receiving the certificate of re-domiciliation issued by the Companies Registry).

GENERAL

The Change of Domicile and the Adoption of the New Articles are subject to the approval of the Shareholders. Given that the circular of the General Meeting shall comply with the relevant legal procedures and regulations under the laws of the Cayman Islands and the laws of Hong Kong, and extra time is required for the Company to have such legal or regulatory consultations and opinions in the relevant jurisdictions, the Company will make further announcement(s) as soon as practicable, when there is a more solid development based on the actual progress of such regulatory consultations and more accurate details are available, to inform the Shareholders and potential investors of the Company. When materialised, the Company will convene a General Meeting to consider and approve, among others, the Change of Domicile and the incidental matters, including but not limited to the Adoption of the New Articles.

The circular containing, among other things, further details of the Change of Domicile and the Adoption of the New Articles, together with a notice convening the General Meeting, will be despatched to the Shareholders in accordance with the Listing Rules in due course.

Shareholders and potential investors of the Company should note that the Change of Domicile and the Adoption of the New Articles are conditional upon satisfaction of the respective conditions precedent as set out in this announcement. Accordingly, the Change of Domicile and the Adoption of the New Articles may or may not proceed.

Shareholders and potential investors of the Company are advised to exercise caution when dealing in the securities of the Company. If they are in any doubt, they should consult their professional advisers.

DEFINITIONS

In this announcement, unless the context otherwise requires, the words and expressions below shall have the following meanings when used herein:

“Adoption of the New Articles”	the proposed adoption of the New Articles in compliance with the laws of Hong Kong to replace the Existing Memorandum and the Articles;
“Board”	the board of Directors;
“Change of Domicile”	the proposed change of domicile of the Company from the Cayman Islands to Hong Kong by way of application to the Companies Registry for re-domiciliation to Hong Kong in accordance with the “The Companies (Amendment) (No. 2) Ordinance 2025” under the laws of Hong Kong, and proposed deregistration in the Cayman Islands, as approved by the Board;
“Company”	Carpenter Tan Holdings Limited, a company incorporated under the laws of the Cayman Islands with limited liability, whose shares are listed on the Main Board of the Stock Exchange (stock code: 837);
“Companies Registry”	the Companies Registry in Hong Kong;
“Director(s)”	the director(s) of the Company;

“Existing Memorandum and Articles”	the amended and restated memorandum and articles of association of the Company as at the date of this announcement;
“General Meeting”	the general meeting of the Company to be convened for the purpose of considering and, if thought fit, approving the Change of Domicile and the incidental matters, including but not limited to the Adoption of the New Articles;
“Group”	the Company and its subsidiaries;
“Hong Kong”	the Hong Kong Special Administrative Region of the PRC;
“Listing Rules”	the Rules Governing the Listing of Securities on the Stock Exchange;
“New Articles”	the articles of association of the Company proposed to be adopted by the Company, effective upon the Change of Domicile becoming effective;
“PRC”	the People’s Republic of China, for the purpose of this announcement, excluding Hong Kong, Macau Special Administrative Region and Taiwan;
“Re-domiciled Company”	a company which has been registered under section 820C of the Companies Ordinance (Chapter 622 of the laws of Hong Kong) and received the certificate of re-domiciliation issued by the Companies Registry;
“Share(s)”	ordinary share(s) in the share capital of the Company of a par value of HK\$0.01 each;
“Shareholder(s)”	the holder(s) of the Share(s); and
“Stock Exchange”	The Stock Exchange of Hong Kong Limited.

By Order of the Board
Carpenter Tan Holdings Limited
Tan Chuan Hua
Chairman

Hong Kong, 22 December 2025

As at the date of this announcement, the Board comprises five executive Directors, namely Mr. Tan Chuan Hua, Mr. Tan Di Fu, Mr. Luo Hongping, Mr. Tan Lizi and Ms. Liu Kejia; and three independent non-executive Directors, namely Dr. Wong Kong Tin, Ms. Liu Liting and Mr. Chau Kam Wing, Donald.

* For identification purpose only