

If you are in any doubt about this circular or as to the action to be taken, you should consult your licensed securities dealer, registered institution in securities, bank manager, solicitor, professional accountant or other professional adviser.

If you have sold or transferred all your shares in Swang Chai Chuan Limited, you should at once hand this circular and the enclosed form of proxy to the purchaser or the transferee or to the bank, licensed securities dealer, registered institution in securities, or other agent through whom the sale or transfer was effected for transmission to the purchaser or the transferee.

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Swang Chai Chuan Limited **雙財莊有限公司**

(Incorporated in the Cayman Islands with limited liability)

(Stock Code: 2321)

PROPOSALS FOR (1) ADOPTION OF AUDITED CONSOLIDATED FINANCIAL STATEMENTS AND REPORTS OF THE DIRECTORS AND THE INDEPENDENT AUDITOR, (2) RE-APPOINTMENT OF AUDITOR, (3) RE-ELECTION OF RETIRING DIRECTORS, (4) GENERAL MANDATES TO ISSUE SHARES AND REPURCHASE SHARES AND NOTICE OF 2026 ANNUAL GENERAL MEETING

A notice convening the 2026 annual general meeting (the “2026 AGM”) of Swang Chai Chuan Limited to be held at Lot 147-A Kawasan Perindustrian Semambu, 25350 Kuantan, Pahang, Malaysia on Thursday, 28 May 2026 at 11:00 a.m. is set out on pages 20 to 23 of this circular. A form of proxy for use at the 2026 AGM is enclosed with this circular and such form of proxy is also published on the websites of The Stock Exchange of Hong Kong Limited at www.hkexnews.hk and the Company at www.sccgroup.com.my. Whether or not you are able to attend the 2026 AGM, you are requested to complete and sign the accompanying form of proxy in accordance with the instructions printed thereon and return it, together with the power of attorney or other authority (if any) under which it is signed or a certified copy of the power of attorney or authority, to Tricor Investor Services Limited, the Company’s Hong Kong branch share registrar and transfer office, at 17/F, Far East Finance Centre, 16 Harcourt Road, Hong Kong as soon as possible and in any event not less than 48 hours before the time appointed for holding of the 2026 AGM or any adjourned meeting thereof (as the case may be). Completion and return of the form of proxy will not preclude you from attending and voting in person at the 2026 AGM or any adjourned meeting thereof (as the case may be) should you so wish and in such an event, the form of proxy will be deemed to be revoked.

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DEFINITIONS

In this circular, unless the context otherwise requires, the following expressions shall have the following meanings:

“2026 AGM”	the annual general meeting of the Company to be held at Lot 147-A Kawasan Perindustrian Semambu, 25350 Kuantan, Pahang, Malaysia on Thursday, 28 May 2026 at 11:00 a.m., the notice of which is set out on pages 20 to 23 of this circular, or any adjourned meeting thereof;
“AGM”	the annual general meeting of the Company;
“Article”	an article of the Article of Association;
“Articles of Association”	the articles of association of the Company as amended and restated, supplemented or modified from time to time;
“associate(s)”	has the meaning ascribed to it under the Listing Rules;
“Audit Committee”	the audit committee of the Board;
“Board”	the board of Directors;
“close associate(s)”	has the same meaning ascribed to it under the Listing Rules;
“Company”	Swang Chai Chuan Limited, a company incorporated in the Cayman Islands with limited liability, the Shares of which are listed on the main board of the Stock Exchange (stock code: 2321);
“connected person(s)”	has the meaning ascribed to it under the Listing Rules;
“Controlling Shareholder(s)”	has the meaning ascribed to it under the Listing Rules;
“core connected person(s)”	has the meaning ascribed to it under the Listing Rules;
“Director(s)”	director(s) of the Company;
“Group”	the Company and its subsidiaries from time to time;
“HK\$”	Hong Kong dollars, the lawful currency of Hong Kong;
“Hong Kong”	the Hong Kong Special Administrative Region of the People’s Republic of China;

DEFINITIONS

“Issue Mandate”	a general and unconditional mandate proposed to be granted to the Directors at the 2026 AGM to allot, issue and deal with additional Shares (including sale and transfer of treasury shares) of not exceeding 20% of the aggregate nominal amount of the issued share capital of the Company (excluding treasury shares) as at the date of passing of the relevant resolution granting such mandate;
“Latest Practicable Date”	23 April 2026, being the latest practicable date prior to the printing of this circular for the purpose of ascertaining certain information in this circular;
“Listing Date”	19 August 2022, being the date on which the issued Shares were initially listed on the Main Board of the Stock Exchange;
“Listing Rules”	the Rules Governing the Listing of Securities on the Stock Exchange;
“Nomination Committee”	the nomination committee of the Board;
“Remuneration Committee”	the remuneration committee of the Board;
“Repurchase Mandate”	a general and unconditional mandate proposed to be granted to the Directors at the 2026 AGM to repurchase Shares not exceeding 10% of the aggregate nominal amount of the issued share capital of the Company (excluding treasury shares) as at the date of passing of the relevant resolution granting such mandate;
“SFO”	the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong);
“Share(s)”	ordinary share(s) of HK\$0.01 each in the share capital of the Company;
“Shareholder(s)”	the holder(s) of the Share(s);
“Stock Exchange”	The Stock Exchange of Hong Kong Limited;
“Takeovers Code”	the Codes on Takeovers and Mergers and Share Buy-backs issued by the Securities and Futures Commission in Hong Kong; and
“treasury shares”	has the meaning ascribed thereto under the Listing Rules;
“%”	per cent.

LETTER FROM THE BOARD

Swang Chai Chuan Limited
雙財莊有限公司

(Incorporated in the Cayman Islands with limited liability)

(Stock Code: 2321)

Executive Directors:

Mr. Soon See Beng (*Chairman*)

Mr. Soon Chiew Ang

Mr. Soon See Long

Independent Non-executive Directors:

Mr. Lee Teck Hoe

Datuk Tan Teow Choon

Mr. Lum Kan Fai

Ms. Saw Chooi Lee

Registered office:

Suite 210, 2nd Floor

Windward III

Regatta Office Park

Grand Cayman KY1-1106

Cayman Islands

*Headquarters and principal place of
business in Malaysia:*

Lot 147-A

Kawasan Perindustrian Semambu

25350 Kuantan

Pahang

Malaysia

*Principal place of business
in Hong Kong:*

Units 501-2, 5/F

Tai Tung Building

8 Fleming Road

Wanchai

Hong Kong

29 April 2026

To the Shareholders

Dear Sir or Madam,

PROPOSALS FOR
(1) ADOPTION OF AUDITED CONSOLIDATED
FINANCIAL STATEMENTS AND
REPORTS OF THE DIRECTORS AND THE INDEPENDENT AUDITOR,
(2) RE-APPOINTMENT OF AUDITOR,
(3) RE-ELECTION OF RETIRING DIRECTORS,
(4) GENERAL MANDATES TO ISSUE SHARES AND
REPURCHASE SHARES
AND
NOTICE OF 2026 ANNUAL GENERAL MEETING

LETTER FROM THE BOARD

INTRODUCTION

The purpose of this circular is to notify you of the 2026 AGM and to provide you with details regarding the resolutions to be proposed at the 2026 AGM relating to:

- a) the adoption of the audited consolidated financial statements and the reports of the directors and independent auditor (the “**Auditor**”) of the Company (“the “**Relevant Reports**”) for the year ended 31 December 2025;
- b) the proposed re-appointment of Auditor;
- c) the proposed re-election of retiring Directors;
- d) the granting of the Issue Mandate to the Directors;
- e) the granting of the Repurchase Mandate to the Directors; and
- f) the extension of the Issue Mandate to the Directors.

RESOLUTION (1) ADOPTION OF THE AUDITED CONSOLIDATED FINANCIAL STATEMENTS AND THE REPORTS OF THE DIRECTORS AND THE INDEPENDENT AUDITOR FOR THE YEAR ENDED 31 DECEMBER 2025

The audited consolidated financial statements of the Company for the year ended 31 December 2025 together with the Relevant Reports, are set out in the 2025 annual report. The 2025 annual report may be viewed and downloaded from the Company’s website (www.sccgroup.com.my) and the Stock Exchange’s website (www.hkexnews.hk). The audited consolidated financial statements have been reviewed by the Board and the Audit Committee.

RESOLUTION (2) RE-APPOINTMENT OF AUDITOR

Crowe Malaysia PLT, will retire as the Auditor at the 2026 AGM, and being eligible, offer themselves for re-appointment.

The Board, upon the recommendation of the Audit Committee, proposed to re-appoint Crowe Malaysia PLT as the Auditor to hold office until the conclusion of the 2027 AGM.

(3) RE-ELECTION OF RETIRING DIRECTORS

The Board currently consists of three executive Directors, namely Mr. Soon See Beng (“**Mr. SB Soon**”), Mr. Soon Chiew Ang (“**Mr. CA Soon**”) and Mr. Soon See Long (“**Mr. SL Soon**”); and four independent non-executive Directors (“**INEDs**”), namely Mr. Lee Teck Hoe (“**Mr. Lee**”), Datuk Tan Teow Choon (“**Datuk Tan**”), Mr. Lum Kan Fai (“**Mr. Lum**”) and Ms. Saw Chooi Lee (“**Ms. Saw**”).

Pursuant to Article 108(a) and (b) of the Articles of Association, Mr. SB Soon and Datuk Tan will retire from office as Directors and, being eligible, offer themselves for re-election at the 2026 AGM.

LETTER FROM THE BOARD

Pursuant to Article 112 of the Articles of Association, Mr. Lee, Mr. Lum and Ms. Saw shall hold office only until the first annual general meeting of the Company after his/her appointment and be subject to re-election at the 2026 AGM.

The re-election of the above Directors has been reviewed by the Nomination Committee which recommended to the Board that the re-election be proposed for Shareholders' approval at the 2026 AGM.

The nominations for re-election were made in accordance with the nomination policy of the Company and the objective criteria for the nominations include but not limited to, gender, age, cultural and educational background, professional experience, skills, knowledge and length of service, with due regard for the benefits of diversity as set out under the board diversity policy of the Company.

In recommending Mr. SB Soon to stand for re-election as executive Director, Mr. Lee, Datuk Tan, Mr. Lum and Ms. Saw to stand for re-election as INEDs, the Nomination Committee has considered the following backgrounds and attributes of the nominees concerned:

- a) Mr. SB Soon has accumulated over 30 years of experience in the F&B distribution industry. He has been the managing director of Swang Chai Chuan Sdn. Bhd. since February 2002.
- b) Datuk Tan obtained his Diploma from the Chartered Institute of Marketing in the United Kingdom in 1981. He then obtained his Master of Science Degree in Business Administration from the Boston University in May 1984. Datuk Tan has more than 30 years of senior leadership managerial experience in building brands and organizational transformation; managing change in optimizing and sustaining business performance.
- c) Mr. Lee is a seasoned finance executive with over 40 years of experience in the FMCG, retail, manufacturing, and service sectors across the Asia-Pacific region. He has a proven track record in financial leadership, mergers and acquisitions, business integration, and private equity. He holds a Bachelor of Commerce from the University of Auckland (1981) and has been a Fellow of Chartered Accountants Australia and New Zealand since 2014.
- d) Mr. Lum has over 30 years of experience in the information technology industry. He obtained a bachelor degree of Electronics Engineering at the University of Essex in 1985.
- e) Ms. Saw has around 30 years of working experience with more than 15 years in the dairy industry. She obtained a Bachelor Degree and Master Degree of Business Administration at the University of Nebraska-Lincoln, USA in 1986 and 1987 respectively.

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The Nomination Committee considered that in view of their diverse and different educational background and professional knowledge and experience in the F&B distribution industry, corporate finance and business advisory, financial advisory, management, auditing, accounting, financial management and legal-related aspect, the re-election of the abovementioned Directors will bring valuable perspectives, knowledge, skills and experiences to the Board for its efficient and effective functioning and their appointments will contribute to the diversity of the Board appropriate to the requirements of the Company's business.

The Nomination Committee has also assessed the independence of all the INEDs. All the INEDs of the Company satisfy the independence guidelines set out in Rule 3.13 of the Listing Rules and have provided to the Company an annual written confirmation of his/her independence.

The biographical details of the Directors proposed to be re-elected at the 2026 AGM are set out in Appendix II to this circular.

RESOLUTIONS (4) TO (6) GENERAL MANDATES TO ISSUE SHARES AND REPURCHASE SHARES

Given that the existing general mandates granted to Directors to issue shares and repurchase Shares pursuant to the AGM held on 26 May 2025 will expire at the conclusion of the 2026 AGM, the following ordinary resolutions will be proposed at the 2026 AGM to seek the approval from Shareholders for the granting to the Directors of general mandates authorising them to:

- (i) exercise the powers of the Company to allot, issue and otherwise deal with new Shares (including any sale or transfer of treasury shares) with an aggregate nominal amount not exceeding 20% of the aggregate nominal amount of the issued share capital of the Company (excluding treasury shares) as at the date of passing of such resolution;
- (ii) repurchase Shares on the Stock Exchange with an aggregate nominal amount not exceeding 10% of the aggregate nominal amount of the issued share capital of the Company (excluding treasury shares) as at the date of passing of such resolution; and
- (iii) subject to the passing of the ordinary resolutions to approve the Issue Mandate and the Repurchase Mandate at the 2026 AGM, extend the Issue Mandate by an amount representing the aggregate nominal amount of Shares repurchased under the Repurchase Mandate.

As at the Latest Practicable Date, the Directors have not exercised the existing general mandates to issue and repurchase Shares and the Company had 1,000,150,000 Shares in issue.

LETTER FROM THE BOARD

Subject to the passing of the ordinary resolutions to approve the Issue Mandate and the Repurchase Mandate at the 2026 AGM and on the basis that no further Shares are issued or repurchased between the Latest Practicable Date and the date of the 2026 AGM, the Company would be allowed to issue up to a maximum of 200,030,000 new Shares under the Issue Mandate and to repurchase up to a maximum of 100,015,000 Shares under the Repurchase Mandate.

The Issue Mandate and the Repurchase Mandate, if approved by the Shareholders at the 2026 AGM, will continue until whichever is the earliest of:

- (i) the conclusion of the next AGM;
- (ii) the expiration of the period within which the next AGM is required by the Articles of Association or any applicable laws of the Cayman Islands to be held; and
- (iii) the revocation or variation of such authority by ordinary resolution of the Shareholders in general meeting.

With reference to the Issue Mandate and the Repurchase Mandate, the Directors wish to state that they have no immediate plan to issue any new Shares or repurchase any Shares pursuant thereto. The Directors will not exercise the Repurchase Mandate to such an extent that the public holding of Shares would be reduced below 25% of the issued share capital of the Company.

The explanatory statement providing the requisite information regarding the Repurchase Mandate as required to be provided to the Shareholders under Rule 10.06(1)(b) of the Listing Rules is set out in Appendix I to this circular.

2026 AGM

A notice convening the 2026 AGM to be held at Lot 147-A Kawasan Perindustrian Semambu, 25350 Kuantan, Pahang, Malaysia on Thursday, 28 May 2026 at 11:00 a.m. is set out on pages 20 to 23 of this circular.

ACTION TO BE TAKEN

A form of proxy for use at the 2026 AGM is enclosed with this circular and such form of proxy is also published on the websites of the Stock Exchange at www.hkexnews.hk and the Company at www.sccgroup.com.my. Whether or not you are able to attend the 2026 AGM in person, you are requested to complete and sign the form of proxy in accordance with the instructions printed thereon and return it, together with the power of attorney or other authority (if any) under which it is signed or a certified copy of the power of attorney or authority, to Tricor Investor Services Limited, the Company's Hong Kong branch share registrar and transfer office, at 17/F, Far East Finance Centre, 16 Harcourt Road, Hong Kong, as soon as possible and in any event not less than 48 hours before the time appointed for the holding of the 2026 AGM or any adjourned meeting thereof (as the case may be). Completion and return of the form of proxy will not preclude you from

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attending and voting in person at the 2026 AGM or any adjourned meeting thereof (as the case may be) should you so wish and in such event, your appointment of proxy under any proxy form shall be deemed to be revoked.

VOTING BY WAY OF POLL

Pursuant to Rule 13.39(4) of the Listing Rules, any vote of Shareholders at a general meeting must be taken by poll except where the chairman, in good faith, decides to allow a resolution which relates purely to a procedural or administrative matter to be voted by a show of hands. Accordingly, all the resolutions proposed at the 2026 AGM will be taken by way of poll.

On a poll, every Shareholder present in person or by proxy or, in the case of a Shareholder being a corporation, by its duly authorised representative, shall have one vote for every Share held which is fully paid or credited as fully paid.

After the conclusion of the 2026 AGM, the poll vote results will be published on the website of the Stock Exchange at www.hkexnews.hk and the website of the Company at www.sccgroup.com.my.

RECOMMENDATION

The Directors consider that the adoption of audited consolidated financial statements and Relevant Reports, the proposed re-appointment of Auditor, the proposed granting of the Issue Mandate and the Repurchase Mandate, the extension of the Issue Mandate and the proposed re-election of the retiring Directors are in the best interests of the Group and the Shareholders as a whole. Accordingly, the Directors recommend the Shareholders to vote in favour of the relevant resolutions to be proposed at the 2026 AGM.

CLOSURE OF REGISTER OF MEMBERS

The register of members of the Company will be closed from Friday, 22 May 2026 to Thursday, 28 May 2026 (both days inclusive), during which period no transfer of shares of the Company will be registered. The record date for determining the eligibility of the Shareholders to attend and vote at the AGM will be 28 May 2026. In order to qualify for attending and voting at the meeting, all transfers of shares of the Company accompanied by the relevant share certificates and appropriate transfer forms must be lodged with Tricor Investor Services Limited, the Company's Hong Kong branch share registrar and transfer office, at 17/F, Far East Finance Centre, 16 Harcourt Road, Hong Kong, for registration not later than 4:30 p.m. on Thursday, 21 May 2026.

LETTER FROM THE BOARD

RESPONSIBILITY STATEMENT

This circular, for which the Directors collectively and individually accept full responsibility, includes particulars given in compliance with the Listing Rules for the purpose of giving information with regard to the Company. The Directors, having made all reasonable enquiries, confirm that to the best of their knowledge and belief, the information contained in this circular is accurate and complete in all material respects and not misleading or deceptive, and there are no other matters the omission of which would make any statement herein or this circular misleading.

GENERAL INFORMATION

The Board confirms that to the best of their knowledge, information and belief having made all reasonable enquiries, as at the Latest Practicable Date, no Shareholder is required to abstain from voting on any resolution to be proposed at the 2026 AGM.

Your attention is also drawn to the additional information set out in the appendices to this circular.

LANGUAGE

This circular is in English and Chinese. In case of any inconsistency, the English version shall prevail.

Yours faithfully,
By order of the Board
Swang Chai Chuan Limited
Soon See Beng
Chairman and Chief Executive Officer

The following is the explanatory statement as required under Rule 10.06(1)(b) of the Listing Rules to be provided to the Shareholders concerning the Repurchase Mandate proposed to be granted to the Directors at the 2026 AGM. Neither this explanatory statement nor the Repurchase Mandate has any unusual features.

LISTING RULES FOR REPURCHASES OF SHARES

The Listing Rules permit companies with a primary listing on the Stock Exchange to repurchase their shares on the Stock Exchange subject to certain restrictions.

The Listing Rules provide that all proposed repurchases of shares by a company with a primary listing on the Stock Exchange must be approved by shareholders in advance by an ordinary resolution in a general meeting, either by way of a general mandate or by a specific approval of a particular transaction and that the shares to be repurchased must be fully paid up.

SHARE CAPITAL

As at the Latest Practicable Date, the authorised share capital of the Company was 1,500,000,000 Shares, of which a total of 1,000,150,000 Shares were issued and fully paid. The Company did not have any treasury shares.

Subject to the passing of the proposed ordinary resolution to approve the Repurchase Mandate and on the basis that no further Shares are issued or repurchased between the Latest Practicable Date and the date of the 2026 AGM, the Company would be allowed under the Repurchase Mandate to repurchase a maximum of 100,015,000 Shares during the period from the date of the 2026 AGM up to (i) the conclusion of the next AGM; (ii) the expiration of the period within which the next AGM is required by the Articles of Association or any applicable laws of the Cayman Islands to be held; or (iii) the revocation or variation of such authority by ordinary resolution of the Shareholders in general meeting, whichever occurs first.

REASONS FOR REPURCHASE

The Directors believe that the Repurchase Mandate is in the best interests of the Company and the Shareholders as a whole. When exercising the Repurchase Mandate, the Directors may, subject to market conditions and the Company's capital management needs at the relevant time of the repurchase, resolve to cancel the shares repurchased following settlement of any such repurchase or hold them as treasury shares. Shares repurchased for cancellation may, depending on market conditions and funding arrangements at the time, lead to an enhancement of the net assets per Share and/or earnings per Share. On the other hand, Shares repurchased and held by the Company as treasury shares may be resold on the market at market prices to raise funds for the Company, or transferred or used for other purposes, subject to compliance with the Listing Rules, the Articles of Association, and the laws of the Cayman Islands. Share repurchase will only be made when the Directors believe that a repurchase will benefit the Company and the Shareholders as a whole.

To the extent that any treasury shares are deposited with Central Clearing and Settlement System (“CCASS”) pending resale, the Company will adopt appropriate measures to ensure that it does not exercise any Shareholders’ rights or receive any entitlements which would otherwise be suspended under the applicable laws if those Shares were registered in the Company’s own name as treasury shares. These measures may include approval by the Board that (i) the Company will not (or will procure its broker not to) give any instructions to Hong Kong Securities Clearing Company Limited to vote at general meetings for the treasury shares deposited with CCASS; and (ii) in the case of dividends or distributions, the Company will withdraw the treasury shares from CCASS, and either re-register them in its own name as treasury shares or cancel them, in each case before the record date for the dividends or distributions.

FUNDING AND IMPACT OF REPURCHASE

Any repurchase of Shares will be made out of funds which are legally available for the purpose in accordance with the Articles of Association and the Companies Act of the Cayman Islands. A listed company may not repurchase its own securities on the Stock Exchange for a consideration other than cash or for settlement otherwise than in accordance with the trading rules of the Stock Exchange. Subject to the foregoing, any repurchases by the Company may be made out of profits of the Company, out of the Company’s share premium account, out of proceeds of a new issue of Shares made for the purpose of the repurchase or, if authorised by the Articles of Association and subject to the Companies Act of the Cayman Islands, out of capital. Any amount of premium payable on the purchase over the par value of the Shares to be repurchased must be paid out of profits of the Company or from sums standing to the credit of the Company’s share premium account or, if authorised by the Articles of Association and subject to the Companies Act of the Cayman Islands, out of capital.

As compared with the financial position of the Company as at 31 December 2025 (being the date to which the latest audited accounts of the Company were made up), the Directors consider that there might be a material adverse impact on the working capital or the gearing position of the Company in the event that the Repurchase Mandate was to be exercised in full during the proposed repurchase period. The Directors do not propose to exercise the Repurchase Mandate to such extent as would, in the circumstances, have a material adverse effect on the working capital requirements of the Company or the gearing levels which in the opinion of the Directors are from time to time appropriate for the Company.

DIRECTORS, THEIR CLOSE ASSOCIATES AND CORE CONNECTED PERSONS

None of the Directors nor, to the best of the knowledge and belief of the Directors, having made all reasonable enquiries, any of their respective close associates (as defined in the Listing Rules) has any present intention, in the event that the Repurchase Mandate is approved by the Shareholders, to sell Shares to the Company. No core connected person (as defined in the Listing Rules) of the Company has notified the Company that he/she/it has a present intention to sell Shares to the Company nor has he/she/it undertaken not to sell any of the Shares held by him/her/it to the Company in the event that the Repurchase Mandate is approved by the Shareholders at the 2026 AGM.

UNDERTAKING OF THE DIRECTORS

The Directors have undertaken to the Stock Exchange that, so far as the same may be applicable, they will exercise the Repurchase Mandate in accordance with the Listing Rules, the applicable laws of the Cayman Islands and the Articles of Association.

EFFECT OF THE TAKEOVERS CODE AND MINIMUM PUBLIC HOLDING

If a Shareholder's proportionate interest in the voting rights of the Company increases as a result of the Directors' exercising the powers of the Company to repurchase Shares pursuant to the Repurchase Mandate, such increase will be treated as an acquisition of voting rights for the purposes of Rule 32 of the Takeovers Code and, if such increase results in a change of control, may in certain circumstances give rise to an obligation to make a mandatory offer for Shares under Rule 26 of the Takeovers Code.

As at the Latest Practicable Date, according to the register kept by the Company pursuant to section 336 of the SFO and so far as is known to, or can be ascertained after reasonable enquiry by the Directors, the following persons were directly or indirectly interested in 5% or more of the issued share capital of the Company. Their respective interest as at the Latest Practicable Date is shown under the column "Approximate % of the issued share capital before a possible exercise of the Repurchase Mandate" while the respective interest in the event that the Directors exercise in full the power to repurchase Shares in accordance with the terms of the ordinary resolutions in relation to the Repurchase Mandate to be proposed at the 2026 AGM (and assuming that the issued share capital of the Company remains unchanged up to the date of the 2026 AGM) is shown under the column "Approximate % of the issued share capital should the Repurchase Mandate be exercised in full":

Name of Shareholder	Number of Shares Held	Approximate % of the issued share capital before a possible exercise of the Repurchase Mandate	Approximate % of the issued share capital should the Repurchase Mandate be exercised in full
Soon Holdings Limited (Note 1)	723,000,000	72.29%	80.32%
Mr. Soon See Beng (Note 1)	723,000,000	72.29%	80.32%
Mr. Soon Chiew Ang (Note 1)	723,000,000	72.29%	80.32%
Mr. Soon See Long (Note 1)	723,000,000	72.29%	80.32%
Ms. Soon Lee Shiang (Note 1)	723,000,000	72.29%	80.32%
Ms. Ng Mee Lam (Note 2)	723,000,000	72.29%	80.32%
Ms. Ng Kar Wei (Note 3)	723,000,000	72.29%	80.32%
Ms. Yang Lixia (Note 4)	723,000,000	72.29%	80.32%
Mr. Lim Tau Hong (Note 5)	723,000,000	72.29%	80.32%
Mr. Tee Kian Heng	51,115,000	5.11%	5.68%

The above are calculated based on 1,000,150,000 shares in issue as at the Latest Practicable Date.

Notes:

1. These shares are held by Soon Holdings Limited. The issued share capital of Soon Holdings Limited is owned as to 70%, 10%, 10% and 10% by Mr. Soon See Beng, Mr. Soon Chiew Ang, Mr. Soon See Long and Ms. Soon Lee Shiang respectively, and therefore, each of Mr. Soon See Beng, Mr. Soon Chiew Ang, Mr. Soon See Long and Ms. Soon Lee Shiang are deemed to be interested in all the Shares registered in the name of Soon Holdings Limited in the Company under Part XV of the SFO.
2. Ms. Ng Mee Lam is the spouse of Mr. Soon See Beng. Accordingly, Ms. Ng Mee Lam is deemed to be interested in all the Shares held by Mr. Soon See Beng under Part XV of the SFO.
3. Ms. Ng Kar Wei is the spouse of Mr. Soon Chiew Ang. Accordingly, Ms. Ng Kar Wei is deemed to be interested in all the Shares held by Mr. Soon Chiew Ang under Part XV of the SFO.
4. Ms. Yang Lixia is the spouse of Mr. Soon See Long. Accordingly, Ms. Yang Lixia is deemed to be interested in all the Shares held by Mr. Soon See Long under Part XV of the SFO.
5. Mr. Lim Tau Hong is the spouse of Ms. Soon Lee Shiang. Accordingly, Mr. Lim Tau Hong is deemed to be interested in all the Shares held by Ms. Soon Lee Shiang under Part XV of the SFO.

In the event that the Directors exercise the Repurchase Mandate in full, the interest of the abovenamed persons would be increased as shown in the table above. In the event that the Repurchase Mandate is exercised, the Directors are not aware of any consequences which would arise under the Takeovers Code as a result of exercising the power under the Repurchase Mandate and have no present intention to exercise the power to repurchase Shares pursuant to the Repurchase Mandate to such an extent as to result in takeover obligations. The Directors will not exercise the Repurchase Mandate to such an extent that the public holding of Shares would be reduced below the prescribed minimum percentage of 25% of the issued share capital of the Company.

SHARE REPURCHASE MADE BY THE COMPANY

No repurchase of Shares has been made by the Company (whether on the Stock Exchange or otherwise) during the six months immediately prior to the Latest Practicable Date.

SHARE PRICES

The Shares are trading on the Stock Exchange and the highest and lowest prices at which the Shares had been traded on the Stock Exchange during each of the previous twelve month prior to the Latest Practicable Date were as follows:

	Per Share	
	Highest	Lowest
	HK\$	HK\$
2025		
April	0.430	0.365
May	0.420	0.375
June	0.435	0.385
July	0.430	0.390
August	0.460	0.375
September	0.430	0.395
October	0.430	0.350
November	0.440	0.365
December	0.425	0.390
2026		
January	0.550	0.395
February	0.520	0.455
March	0.540	0.450
April (up to and including the Latest Practicable Date)	0.520	0.500

APPENDIX II BIOGRAPHICAL DETAILS OF THE RETIRING DIRECTORS PROPOSED TO BE RE-ELECTED AT THE 2026 AGM

Save for the information disclosed in this circular and set out in Explanatory Notes, as at the latest practicable date, there is no other information that need to be disclosed pursuant to any of the requirements under paragraphs 13.51(2)(h) to 13.51(2)(v) of the Listing Rules nor are there other matters that need to be brought to the attention of Shareholders in respect of the Directors who stand for re-election at the 2026 AGM.

Mr. Soon See Beng (“SB Soon”), aged 56, was appointed as a Director on 14 February 2019 and was redesignated as an Executive Director, Chief Executive Officer and Chairman of the Board on 25 January 2021. He is responsible for the overall business strategic direction, planning, management and operation of the Group.

He has accumulated over 30 years of experience in the F&B distribution industry. After completing his secondary education in 1988, he began working in Swang Chai Chuan, a sole proprietorship established by his father, Mr. Soon Tian Ong in Malaysia, which principally engaged in the F&B distribution of groceries. In March 1995, he co-founded Swang Chai Chuan Sdn. Bhd. with Ms. Soon Lee Shiang and his father to take up the business of Swang Chai Chuan, and has been the managing director of SCCSB since February 2002. He led the Group in the expansion of its businesses which includes amongst others the distribution of seafood and frozen food products.

As at the Latest Practicable Date, to the best knowledge and belief of the Directors, Soon Holdings Limited, the Company’s controlling shareholder (as defined in the Listing Rules), was interested in 723,000,000 Shares, representing approximately 72.29% of the aggregate number of Shares in issue. The issued share capital of Soon Holdings Limited is owned as to 70%, 10%, 10% and 10% by Mr. SB Soon, Mr. CA Soon, Mr. SL Soon and Ms. Soon Lee Shiang respectively, and therefore, each of Mr. SB Soon, Mr. CA Soon, Mr. SL Soon and Ms. Soon Lee Shiang are deemed to be interested in all the Shares registered in the name of Soon Holdings Limited in the Company under Part XV of the SFO. Save as disclosed above, Mr. SB Soon does not have any interest or short positions in any Shares or underlying shares within the meaning of Part XV of the SFO.

Save as disclosed herein, Mr. SB Soon does not (i) hold any other directorships in any public companies the securities of which are listed on any securities market in Hong Kong or overseas in the past 3 years; (ii) hold any other positions in the Company and its subsidiaries; (iii) have any relationship with other directors, senior management, substantial shareholders or controlling shareholders of the Company; and (iv) have other major appointments or professional qualifications.

Note: Mr. SB Soon is the brother of Mr. Soon Chiew Ang and Mr. Soon See Long who are both the executive Directors.

APPENDIX II BIOGRAPHICAL DETAILS OF THE RETIRING DIRECTORS PROPOSED TO BE RE-ELECTED AT THE 2026 AGM

Datuk Tan Teow Choon (“Datuk Tan”), aged 68, was appointed as an Independent Non-executive Director of the Group in July 2022. He is also the Chairman of the Nomination Committee and a member of both the Audit Committee and the Remuneration Committee.

Datuk Tan obtained his Diploma in Marketing from the Chartered Institute of Marketing in the United Kingdom in 1981. He then obtained his Master of Science Degree in Business Administration from the Boston University in May 1984.

Datuk Tan is the executive director of Bornion Green Sdn Bhd, a Sabah management company specialised in Sustainable Forest Management (SFM). Bornion Green is a newly incorporated company which will focus on sustainable timber harvesting, reforestation, research & development, indigenous community protection and carbon credit trading.

Datuk Tan has more than 30 years of senior leadership managerial experience in building brands and organizational transformation; managing change in optimizing and sustaining business performance. He has created award winning brands and successfully implemented strategies that well positioned the organizational he led at the next level of growth. He held the chief executive role in public listed and multinational companies across industry sectors including fast moving consumer products, healthcare, biotechnology and investment ventures.

Datuk Tan started his career with Glaxosmithkline Malaysia where he developed skills in brand management, product development and marketing. He fast tracked his career joining New Zealand Milk Malaysia as Marketing Manager moving on to helm the company as Managing Director with regional marketing functions.

After that, he joined Yeo Hiap Seng Berhad Malaysia as its Managing Director where he transformed its business model from being sales and distribution to a highly marketing driven company that enhanced organizational efficiencies and stakeholders’ equity. This led him to being promoted to Senior Vice President, Yeo Hiap Seng Ltd. Singapore, where he effectively streamlined YHS global businesses.

His entrepreneurial instinct led to the founding of RB Biotech Sdn Bhd, a pioneer in cultivating hybrid paddy seeds in Malaysia. Currently he is the Managing Director, Viva Global Sdn Bhd, a consultancy company in food & beverages, healthcare, biotechnology and education. He also serves as an independent non-executive director of PLS Plantations Berhad (stock code: 9695 and a company listed on Bursa Malaysia) since 1 June 2023.

As at the Latest Practicable Date, Datuk Tan does not have any interests or short positions in the Shares or underlying Shares within the meaning of Part XV of the SFO.

APPENDIX II BIOGRAPHICAL DETAILS OF THE RETIRING DIRECTORS PROPOSED TO BE RE-ELECTED AT THE 2026 AGM

Save as disclosed above, Datuk Tan does not (i) hold any other directorships in any public companies the securities of which are listed on any securities market in Hong Kong or overseas in the past 3 years; (ii) hold any other positions in the Company and its subsidiaries; (iii) have any relationship with any directors, senior management, substantial shareholders or controlling shareholders of the Company; and (iv) have other major appointments or professional qualifications.

Mr. Lee Teck Hoe (“Mr. Lee”), aged 68, was appointed as an Independent Non-executive Director of the Group in August 2025. He is also the Chairman of the Audit Committee and a member of both the Remuneration Committee and the Nomination Committee.

He is a seasoned finance executive with over 40 years of experience in the FMCG, retail, manufacturing, and service sectors across the Asia-Pacific region. He has a proven track record in financial leadership, mergers and acquisitions, business integration, and private equity.

His notable roles include serving as Chief Financial Officer of TF Value-Mart Sdn Bhd (Malaysia), Regional Finance Director at Dairy Farm International (Malaysia), and Finance Director at Heinz ABC Indonesia. Mr. Lee is well-versed in leading cross-border operations, balance sheet restructuring, and driving strategic growth initiatives.

He holds a Bachelor of Commerce from the University of Auckland (1981) and has been a Fellow of Chartered Accountants Australia and New Zealand since 2014.

As at the Latest Practicable Date, Mr. Lee does not have any interests or short positions in the Shares or underlying Shares within the meaning of Part XV of the SFO.

Save as disclosed above, Mr. Lee does not (i) hold any other directorships in any public companies the securities of which are listed on any securities market in Hong Kong or overseas in the past 3 years; (ii) hold any other positions in the Company and its subsidiaries; (iii) have any relationship with any directors, senior management, substantial shareholders or controlling shareholders of the Company; and (iv) have other major appointments or professional qualifications.

Mr. Lum Kan Fai (“Mr. Lum”), aged 63, was appointed as an Independent Non-executive Director of the Group in August 2025. He is also the Chairman of the Remuneration Committee and a member of both the Audit Committee and the Nomination Committee.

He has over 30 years of experience in the information technology industry. Throughout his career, he has been a driving force behind the development and marketing of innovative products that have transformed the industry. As corporate executive, he held Leadership Position in DSS Inc (NYSE DSS), VEII (OTC VEII), HapiMetaverse Inc (OTC HMI), YORK International Johnson Controls, Apple Inc and Datacraft Asia.

Mr. Lum obtained a bachelor degree of Electronics Engineering at the University of Essex in 1985.

APPENDIX II BIOGRAPHICAL DETAILS OF THE RETIRING DIRECTORS PROPOSED TO BE RE-ELECTED AT THE 2026 AGM

As at the Latest Practicable Date, Mr. Lum does not have any interests or short positions in the Shares or underlying Shares within the meaning of Part XV of the SFO.

Save as disclosed above, Mr. Lum does not (i) hold any other directorships in any public companies the securities of which are listed on any securities market in Hong Kong or overseas in the past 3 years; (ii) hold any other positions in the Company and its subsidiaries; (iii) have any relationship with any directors, senior management, substantial shareholders or controlling shareholders of the Company; and (iv) have other major appointments or professional qualifications.

Ms. Saw Chooi Lee (“Ms. Saw”), aged 62, was appointed as an Independent Non-executive Director of the Group in August 2025. He is also a member of each of the Audit Committee, the Remuneration Committee and the Nomination Committee.

She has around 30 years of working experience with more than 15 years in the dairy industry. Ms Saw was formerly the Managing Director for Dutch Lady Milk Malaysia and Singapore from 2015-2017. Ms Saw started her marketing career by joining the Unilever management training programme and since then, she has held various senior managerial positions within the fast-moving consumer goods industry. She first joined Dutch Lady Malaysia (a.k.a FrieslandCampina Malaysia) in 2003 as a Commercial Director. From 2008 to 2010, she was appointed as the General Manager for FrieslandCampina Hong Kong. She was later promoted to become the Managing Director for FrieslandCampina Mainland China from 2011 to 2014. Currently, she is actively involved in various mentoring programmes for young leaders with the Lead-Women Malaysia Organisation.

Ms. Saw obtained a Bachelor Degree and Master Degree of Business Administration at the University of Nebraska-Lincoln, USA in 1986 and 1987 respectively.

Ms. Saw has been re-designated as a Senior Independent Non-executive Director of Dutch Lady Milk Industries Berhad (stock code: 3026) since 15 January 2020, shares of which are listed on the Bursa Malaysia.

As at the Latest Practicable Date, Ms. Saw does not have any interests or short positions in the Shares or underlying Shares within the meaning of Part XV of the SFO.

Save as disclosed above, Ms. Saw does not (i) hold any other directorships in any public companies the securities of which are listed on any securities market in Hong Kong or overseas in the past 3 years; (ii) hold any other positions in the Company and its subsidiaries; (iii) have any relationship with any directors, senior management, substantial shareholders or controlling shareholders of the Company; and (iv) have other major appointments or professional qualifications.

APPENDIX II BIOGRAPHICAL DETAILS OF THE RETIRING DIRECTORS PROPOSED TO BE RE-ELECTED AT THE 2026 AGM

Other disclosure pursuant to Rule 13.51(2) and paragraph 41 of Appendix 1A of the Listing Rules

Save as disclosed above, each of our Directors (i) did not hold other positions in our Company or other members of our Group as at the Latest Practicable Date; (ii) had no other relationship with any Directors, senior management or substantial or Controlling Shareholders of our Company as at the Latest Practicable Date; and (iii) did not hold any other directorships in listed public companies in the three years preceding the Latest Practicable Date.

Save as disclosed herein, to the best of the knowledge, information and belief of the Directors having made all reasonable enquiries, there were no other matters with respect to the appointment of the Directors that need to be brought to the attention of our Shareholders and there was no information relating to the Directors that is required to be disclosed pursuant to Rules 13.51(2) and paragraph 41 of Appendix 1A of the Listing Rules as at the Latest Practicable Date.

NOTICE OF 2026 AGM

Swang Chai Chuan Limited 雙財莊有限公司

(Incorporated in the Cayman Islands with limited liability)

(Stock Code: 2321)

NOTICE OF THE 2026 ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN THAT the 2026 annual general meeting of Swang Chai Chuan Limited (the “**Company**”) will be held at Lot 147-A Kawasan Perindustrian Semambu, 25350 Kuantan, Pahang, Malaysia on Thursday, 28 May 2026 at 11:00 a.m. for the following purposes:

ORDINARY RESOLUTIONS

1. To receive and adopt the audited consolidated financial statements of the Company and its subsidiaries and the reports of the directors of the Company (the “**Director(s)**”) and the independent auditor (the “**Auditor**”) of the Company for the year ended 31 December 2025.
2. To re-appoint Crowe Malaysia PLT as the Auditor and to authorise the board of Directors to fix its remuneration.
3.
 - (A) To re-elect Mr. Soon See Beng as an executive Director.
 - (B) To re-elect Datuk Tan Teow Choon as an independent non-executive Director.
 - (C) To re-elect Mr. Mr. Lee Teck Hoe as an independent non-executive Director.
 - (D) To re-elect Mr. Lum Kan Fai as an independent non-executive Director.
 - (E) To re-elect Ms. Saw Chooi Lee as an independent non-executive Director.
 - (F) To authorise the board of Directors to fix Directors’ remuneration.

NOTICE OF 2026 AGM

4. To consider and, if thought fit, pass with or without amendments, the following resolutions as an ordinary resolution:

“**THAT:**

- (a) subject to paragraph 4(c) below, the exercise by the Directors during the Relevant Period (as hereinafter defined) of all the powers of the Company to allot, issue and deal with unissued shares (including any sale and transfer of treasury shares (which shall have the meaning ascribed to it under the Rules Governing the Listing of Securities (the “**Listing Rules**”) on The Stock Exchange of Hong Kong Limited (the “**Stock Exchange**”)) in the capital of the Company and to make or grant offers, agreements and options (including warrants, bonds and debentures convertible into shares of the Company) which might require the exercise of such powers, subject to and in accordance with all applicable laws and the articles of association of the Company, be and is hereby generally and unconditionally approved;
- (b) the Directors be and are hereby authorised during the Relevant Period to make or grant offers, agreements and options (including warrants, bonds and debentures convertible into shares of the Company) which might require the exercise of such powers after the end of the Relevant Period;
- (c) the aggregate nominal amount of the share capital of the Company allotted or agreed conditionally or unconditionally to be allotted (whether pursuant to an option or otherwise) and issued by the Directors pursuant to the approval in paragraphs 4(a) and 4(b) above, otherwise than pursuant to a Rights Issue (as hereinafter defined) or pursuant to the exercise of any options granted under the share option scheme adopted by the Company or an issue of shares upon the exercise of subscription or conversion rights attached to the warrants or the convertible securities which might be issued by the Company or an issue of shares in lieu of the whole or part of a dividend on shares or any scrip dividend scheme or similar arrangement in accordance with the articles of association of the Company, shall not exceed 20% of the aggregate nominal amount of the share capital of the Company in issue (excluding treasury shares) on the date of the passing of this resolution, and the said approval shall be limited accordingly; and
- (d) for the purpose of this resolution:

“Relevant Period” means the period from the date of the passing of this resolution until whichever is the earliest of:

- (1) the conclusion of the next annual general meeting of the Company;

NOTICE OF 2026 AGM

- (2) the expiration of the period within which the next annual general meeting of the Company is required by the Articles of Association or any applicable laws of the Cayman Islands to be held; and
- (3) the revocation or variation of such authority by an ordinary resolution of the shareholders of the Company in general meeting.

“Rights Issue” means an offer of shares open for a period fixed by the Directors to holders of shares whose names stand on the register of members of the Company on a fixed record date in proportion to their then holdings of such shares (subject to such exclusions or other arrangements as the Directors may deem necessary or expedient in relation to fractional entitlements or having regard to any restrictions or obligations under the laws of any relevant jurisdiction, or the requirements of any recognised regulatory body or any stock exchange).”

- 5. To consider and, if thought fit, pass with or without amendments, the following resolution as an ordinary resolution:

“**THAT:**

- (a) subject to paragraph 5(b) below, the exercise by the Directors during the Relevant Period (as defined in paragraph 4(d) above) of all the powers of the Company to repurchase issued shares in the capital of the Company on the Stock Exchange or any other stock exchange on which the securities of the Company may be listed and recognised by the Securities and Futures Commission of Hong Kong and the Stock Exchange for this purpose, subject to and in accordance with all applicable laws and the requirements of the Listing Rules or any other stock exchange as amended from time to time, be and is hereby generally and unconditionally approved;
- (b) the aggregate nominal amount of the share capital of the Company which the Directors are authorised to repurchase pursuant to the approval in paragraphs 5(a) above shall not exceed 10% of the aggregate nominal amount of the issued share capital of the Company (excluding treasury shares) on the date of the passing of this resolution, and the said approval shall be limited accordingly.”

- 6. To consider and, if thought fit, pass with or without amendments, the following resolution as an ordinary resolution:

“**THAT** conditional upon the passing of the ordinary resolutions numbered 4 and 5 as set out above, the aggregate nominal amount of the shares in the issued capital of the Company (excluding treasury shares) which are repurchased by the Company under the authority granted to the directors of

NOTICE OF 2026 AGM

the Company pursuant to and in accordance with the said resolution numbered 5 shall be added to the aggregate nominal amount of the share capital of the Company (including any sale and transfer of treasury shares) that may be allotted, issued or dealt with or agreed conditionally or unconditionally to be allotted, issued or dealt with by the directors of the Company pursuant to and in accordance with the said resolution numbered 4.”

By order of the Board
Swang Chai Chuan Limited
Soon See Beng
Chairman and Chief Executive Officer

Hong Kong, 29 April 2026

Notes:

1. Any member of the Company entitled to attend and vote at the above meeting may appoint another person as his proxy to attend and to vote instead of him. A proxy need not be a member of the Company.
2. All resolutions at the 2026 AGM will be taken by way of poll pursuant to the Listing Rules and the results of the poll will be published on the websites of Hong Kong Exchanges and Clearing Limited and the Company in accordance with the Listing Rules.
3. Where there are joint registered holders of any share of the Company, any one of such persons may vote at the meeting, either personally or by proxy, in respect of such share as if he were solely entitled thereto; but if more than one of such joint holders be present at the meeting personally or by proxy, that one of the said persons so present whose name stands first on the register of members of the Company in respect of such share shall alone be entitled to vote in respect thereof. The vote of the senior who tenders a vote, whether in person or by proxy, shall be accepted to the exclusion of the votes of the other joint holders, and for this purpose seniority shall be determined by the order in which the names stand in the register of members of the Company in respect of the joint holding.
4. In order to be valid, the form of proxy duly completed and signed in accordance with the instructions printed thereon together with the power of attorney or other authority, if any, under which it is signed or a certified copy thereof must be delivered to Tricor Investor Services Limited, the office of the Company's Hong Kong branch share registrar and transfer office, at 17/F, Far East Finance Centre, 16 Harcourt Road, Hong Kong not less than 48 hours before the time appointed for holding the meeting or any adjournment thereof.
5. A form of proxy for use at the meeting is being despatched to the shareholders of the Company together with a copy of this notice.
6. The register of members of the Company will be closed from Friday, 22 May 2026 to Thursday, 28 May 2026 (both days inclusive), during which period no transfer of shares of the Company will be registered. The record date for determining the eligibility of the Shareholders to attend and vote at the AGM will be 28 May 2026. In order to qualify for attending and voting at the meeting, all transfers of shares of the Company accompanied by the relevant share certificates and appropriate transfer forms must be lodged with Tricor Investor Services Limited, the Company's Hong Kong branch share registrar and transfer office, at 17/F, Far East Finance Centre, 16 Harcourt Road, Hong Kong, for registration not later than 4:30 p.m. on Thursday, 21 May 2026.