CALB

CALB Group Co., Ltd.
中創新航科技集團股份有限公司
(A joint stock limited company incorporated in the People's Republic of China with limited liability)
(Stock Code: 3931)

INSIDE INFORMATION
COMPLETION OF THE H SHARE FULL CIRCULATION

This announcement is made by CALB Group Co., Ltd. (the "**Company**" and together with its subsidiaries, the "**Group**") in accordance with Rule 13.09(2)(a) of the Rules Governing the Listing of Securities (the "**Listing Rules**") on The Stock Exchange of Hong Kong Limited (the "**Stock Exchange**") and the Inside Information Provisions (as defined under the Listing Rules) under Part XIVA of the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong).

References are made to the announcements of the Company dated April 14, 2025, August 14, 2025 and August 19, 2025 (the "**Announcements**") in relation to the proposed implementation of the H Share Full Circulation of certain domestic shares of the Company (the "**Domestic Share(s)**"), the issuance of Filing Notice by the CSRC in respect of the implementation of the H Share Full Circulation and the listing approval granted by the Stock Exchange. Unless otherwise defined, capitalized terms used herein shall have the same meanings as those defined in the Announcements.

COMPLETION OF THE H SHARE FULL CIRCULATION

The Board is pleased to announce that 149,831,290 Domestic Shares have been converted into H Shares on September 4, 2025, and such converted H Shares will be listed on the Stock Exchange commencing at 9:00 a.m. on September 5, 2025.

SHAREHOLDING STRUCTURE

The shareholding structure of the Company upon completion of the Conversion and Listing is set out below:

Type of Shares	As at the date of this announcement		Upon completion of the Conversion and Listing	
	Number of Shares	**Percentage of the total number of issued shares of the Company** *Note*	**Number of Shares**	**Percentage of the total number of issued shares of the Company** *Note*
Domestic Shares	1,160,633,753	65.49%	1,010,802,463	57.03%
H Shares	611,668,105	34.51%	761,499,395	42.97%
Total	**1,772,301,858**	**100%**	**1,772,301,858**	**100%**

Note: The percentages have been rounded up to the nearest two decimal places and any differences between the totals and sums of amounts listed in the table are due to rounding.

Shareholders and potential investors of the Company are advised to exercise caution when dealing in the securities of the Company.

By order of the Board
CALB Group Co., Ltd.
Liu Jingyu
Chairwoman of the Board,
executive Director and General Manager

Changzhou, PRC
September 4, 2025

As at the date of this announcement, the Board comprises Ms. Liu Jingyu and Mr. Dai Ying as executive Directors, Ms. Hu Jing, Mr. Li Jiancun and Ms. Xie Jieping as non-executive Directors, Mr. Wu Guangquan, Mr. Wang Susheng and Mr. Chen Zetong as independent non-executive Directors.