



CALB Group Co., Ltd.

中創新航科技集團股份有限公司

(A joint stock company incorporated in the People's Republic of China with limited liability)
(Stock Code: 3931)

**FORM OF PROXY FOR THE ANNUAL GENERAL MEETING OR
ANY ADJOURNMENT(S) THEREOF**

I/We ^(Note 1) _____
of ^(Note 2) _____
being the shareholder(s) of CALB Group Co., Ltd. (the “Company”) holding _____ H shares ^(Note 3)
of the Company, hereby appoint ^(Note 4) **the chairman of the meeting** or _____
of _____
as my/our proxy to attend on my/our behalf the annual general meeting (“AGM”) to be held at Conference Room VIP1, CALB Group Co., Ltd., No. 1, Jiangdong Avenue, Jintan District, Changzhou, People’s Republic of China at 2:00 p.m. on Tuesday, 9 June, 2026 for the purpose of considering and, if thought fit, passing the following resolutions as set out in the notice convening the meeting and at the meeting (or at any adjournment(s) thereof) to vote for me/us in my/our name(s) in respect of the said resolutions as hereunder indicated or, if no such indication is given, as my/our proxy thinks fit.

ORDINARY RESOLUTIONS ^(Note 5)		For ^(Note 6)	Against ^(Note 6)	Abstain ^(Note 6)
1.	To consider and approve the report of the Board of the Company for the year of 2025.			
2.	To consider and approve the report of the Supervisory Committee of the Company for the year of 2025.			
3.	To consider and approve the audited consolidated financial statements and auditor’s report of the Company for the year ended December 31, 2025.			
4.	To consider and approve the annual report of the Company for the year of 2025.			
5.	To consider and approve the proposal regarding the profit distribution of the Company for the year of 2025 (i.e. no dividend being proposed).			
6.	To consider and approve the proposal regarding the re-appointment of domestic auditor of the Company for the year of 2026.			
7.	To consider and approve the proposal regarding the change of auditor for H Shares of the Company.			
SPECIAL RESOLUTION ^(Note 5)		For ^(Note 6)	Against ^(Note 6)	Abstain ^(Note 6)
8.	To consider and approve the resolution on the grant of general mandate to the Board to issue shares.			

Date: _____ 2026

Signature ^(Note 7): _____

Notes:

- Please insert your full name(s) (Chinese and English) as shown in the register of members of the Company in **BLOCK CAPITALS**.
- Please insert address(es) as shown in the register of members of the Company in **BLOCK CAPITALS**.
- Please insert the number of shares of the Company registered in your name(s) and to which this proxy form relates. If no number is inserted, the proxy form will be deemed to be related to all shares of the Company registered in your name(s).
- If a proxy other than the chairman of the meeting of the Company is preferred, please cross out the words “**the chairman of the meeting** or” and insert the full name(s) and address(es) of the proxy(ies) desired in the space provided. Any shareholder entitled to attend and vote is entitled to appoint one or more persons (whether such person is a shareholder of the Company or not) as his/her proxy(ies) to attend and vote on his/her behalf. In the case of joint shareholders, any shareholder may sign the proxy form(s). The vote of the senior joint shareholder who tenders a vote, whether in person or by proxy, will be accepted to the exclusion of the votes of the other joint shareholder(s) and for this purpose seniority will be determined by the order in which the names stand in the share register of members of the Company in respect of the joint shareholding.
- An ordinary resolution shall be passed by votes representing more than half of the voting rights held by the shareholders (including proxies thereof) attending the AGM. A special resolution shall be passed by votes representing more than two-thirds of the voting rights held by the shareholders (including proxies thereof) attending the AGM.
- IMPORTANT: IF YOU WISH TO VOTE FOR A RESOLUTION, PLEASE TICK THE APPROPRIATE BOX MARKED “FOR”. IF YOU WISH TO VOTE AGAINST A RESOLUTION, TICK THE BOX MARKED “AGAINST”. IF YOU WISH TO VOTE ABSTAINED THE RESOLUTION, TICK THE BOX MARKED “ABSTAIN”.** The votes abstained or invalid proxy form will not be counted towards the total vote count. If no indication is given, the proxy will be entitled to vote or abstain as he thinks fit. Any alteration of this proxy form must be initialled by the person who sign this proxy form.
- The appointment of a proxy by shareholder(s) must be in writing by using the proxy form of the Company. This form of proxy must be signed under the hand of the appointor or his/her attorney duly authorized in writing. For a corporate appointor, the proxy form must be affixed with the common seal or signed by its director or attorney duly authorized in writing. Where an instrument appointing a proxy is signed on behalf of the appointor by an attorney, the power of attorney authorizing that attorney to sign, or other documents of authorization, must be notarized.
- For H shareholder(s), this proxy form shall only be valid if it is returned to the Company’s H Share registrar, Tricor Investor Services Limited, at 17/F, Far East Finance Centre, 16 Harcourt Road, Hong Kong not less than 24 hours before the time for holding the AGM in person or by mail. If no indication is given, the proxy will be entitled to vote or abstain as he thinks fit. Your proxy will also be entitled to vote at his discretion on any resolution properly put to the AGM other than those referred to in the notice of AGM. Completion and delivery of this proxy form will not preclude you from attending and voting at the AGM if you so wish.
- An individual shareholder attending the AGM in person shall present his identification card or other document or certification of identification. A proxy attending the AGM on behalf of a shareholder shall present his identification card and the letter of attorney signed by the appointor or his legal representative with the issue date. A corporate shareholder shall attend the AGM by its legal representative or his nominee. A legal representative attending the AGM shall present his identification card and document which can certify his capacity as a legal representative. A nominee attending the AGM shall present his identification card and the letter of attorney signed by the legal representative.