Haleon plc Annual General Meeting 2026 (AGM)
Wednesday 29 April 2026 at 3.00pm (BST)

HALEON

[Shareholder name
and mailing address]

Join the AGM online:
https://meetings.lumiconnect.com/100-379-080-545
You will then be prompted to enter your Shareholder Reference Number (SRN) and PIN. Please note that your PIN is the first two and last two digits of your SRN (printed below).

Important information

Shareholder views are important to us and all shareholders are encouraged to exercise their votes by submitting their proxy forms electronically via Shareview, by post, or by accessing the Lumi electronic meeting platform on the day of the AGM.

For full details on how to participate in our 2026 AGM, including how to submit questions in advance and on the day of the AGM, please refer to our Notice of AGM available on our website at **www.haleon.com**. The Board encourages shareholders to join via the Lumi electronic meeting platform to participate in the AGM (details of how to access this are set out above).

Before completing the proxy form, please refer to the Notice of AGM to read the full text of the Resolutions, explanatory notes and relevant instructions, which is available at **www.haleon.com**.

You can appoint your proxy online via a Shareview portfolio. To register for a Shareview Portfolio, go to **www.shareview.co.uk** and enter the requested information.

If you wish to return a hard copy proxy form, please complete the form below, tear along the dotted line, and return it using the prepaid section overleaf. No envelope is necessary and there is no postage to pay.

To be valid, all proxy appointments must be received by our Registrar, Equiniti, no later than 3.00pm on Monday 27 April 2026.

Haleon plc Proxy Form for the AGM on 29 April 2026

Shareholder Reference Number ☐

Appointment of Proxy: I/We, the undersigned, being a member of Haleon plc ("Haleon" or the "Company"), hereby appoint the Chair of the Meeting or

Name of Proxy ☐ No. of Shares ☐ 8355-0014

as my/our proxy, to vote on my/our behalf at the Annual General Meeting of Haleon on Wednesday 29 April 2026 at 3.00pm (BST) and at any adjournment(s) thereof. In respect of the resolutions set out in full in the Notice of AGM, I/we desire my/our proxy to vote as indicated below.

Please indicate your vote by marking the boxes below in black ink like this: ☒

Resolution	For	Against	Withheld
1. To receive the Annual Report & Accounts	☐	☐	☐
2. To approve the Directors' Remuneration Report	☐	☐	☐
3. To approve the Directors' Remuneration Policy	☐	☐	☐
4. To declare a final dividend	☐	☐	☐
5. To re-elect Manvinder Singh (Vindi) Banga	☐	☐	☐
6. To re-elect Brian McNamara	☐	☐	☐
7. To re-elect Dawn Allen	☐	☐	☐
8. To re-elect Alan Stewart	☐	☐	☐
9. To re-elect Nancy Avila	☐	☐	☐
10. To re-elect Marie-Anne Aymerich	☐	☐	☐
11. To re-elect Bláthnaid Bergin	☐	☐	☐
12. To re-elect Tracy Clarke	☐	☐	☐
13. To re-elect Dame Vivienne Cox	☐	☐	☐

Resolution	For	Against	Withheld
14. To re-elect Asmita Dubey	☐	☐	☐
15. To elect Matthew Shattock	☐	☐	☐
16. To re-appoint KPMG LLP as auditor to the Company	☐	☐	☐
17. To authorise the Audit & Risk Committee to set the auditor's remuneration	☐	☐	☐
18. To authorise the Company to make political donations	☐	☐	☐
19. To authorise the Directors to allot Ordinary Shares	☐	☐	☐
Special Resolutions			
20. General authority to disapply pre-emption rights	☐	☐	☐
21. Additional authority to disapply pre-emption rights	☐	☐	☐
22. To authorise a 14-day notice period for general meetings	☐	☐	☐
23. To authorise the Company to purchase its own shares	☐	☐	☐

Signed ☐ Dated ☐

Please tick here if the appointment of proxy is one of multiple appointments (see explanatory notes overleaf): ☐

Explanatory notes

1. A shareholder of the Company is entitled to appoint one or more proxies to attend the AGM, and to speak and vote on their behalf, provided that each proxy is appointed to exercise the rights attached to a different share or shares held by that member. A proxy need not be a member of the Company. If you appoint a proxy without indicating how the proxy should vote on a particular matter, the proxy may exercise their discretion as to whether, and if so how, they vote on that matter.

2. The appointment of a proxy online, return of a completed proxy form, other instrument or any CREST/Proxymity proxy instruction will not prevent a member from participating in the AGM electronically and submitting a vote online at the AGM if they wish to do so.

3. The "Vote withheld" option is provided to enable a member to withhold their vote on any particular resolution. It should be noted that a vote withheld is not a vote in law and will not be counted in the calculation of the proportion of votes "For" or "Against" a resolution.

4. All advance proxy votes, regardless of how they are cast must be returned by 3.00pm (BST) on Monday 27 April 2026. If you return paper and electronic instructions, those received last by our Registrar, Equiniti, before 3.00pm (BST) on Monday 27 April 2026 will take precedence.

5. In the case of a corporate shareholder, this form must be executed under its common seal or signed by a director, duly authorised officer, representative or attorney. Their capacity must be stated on the form.

6. If you wish to return the completed proxy form in a sealed envelope, use address: FREEPOST RTHJ-CLLL-KBKU, Equiniti, Aspect House, Spencer Road, Lancing BN99 8LU.

Manage your shareholding online

Please support us to reduce our environmental impact and save paper by electing to receive electronic communications. You can do so by signing up to Shareview, a free secure portfolio service provided by our Registrar, Equiniti, at **www.shareview.co.uk** or by scanning the QR code below. Through Shareview, you can also appoint a proxy and make use of a number of other services that will support you in managing your Haleon shareholding.

Please tear along the dotted line

Business Reply Plus
Licence Number
RTAK-YBSR-RLCL

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Equiniti
Aspect House
Spencer Road
Lancing
BN99 8FN