

KWAN YONG HOLDINGS LIMITED
光榮建築控股有限公司
(Incorporated in the Cayman Islands with limited liability)
(Stock Code: 9998)

LIST OF DIRECTORS AND THEIR ROLE AND FUNCTION

With effect from 19 December 2025, the members of the board of directors (the “**Board**”) of the Company are set out below:

Executive Director

Mr. Kwan Mei Kam (*Chairman and Chief Executive Officer*)

Ms. Tay Yen Hua

Mr. Jacob Wong San Ta

Ms. Kwan Shu Ming

Non-executive Director

Mr. Chou Sean Yu

Independent Non-executive Director

Mr. Lim Ah Lay

Dr. Wu Dongqing

Mr. Fong Heng Boo

The Board has established the Audit Committee, the Remuneration Committee and the Nomination Committee. The table below provides membership information of these Board Committees on which certain Board members serve:

Board Committees	Audit Committee	Remuneration Committee	Nomination Committee
Directors			
Mr. Kwan Mei Kam	–	M	C
Ms. Tay Yen Hua	–	–	–
Mr. Jacob Wong San Ta	–	–	–
Ms. Kwan Shu Ming	–	–	M
Mr. Lim Ah Lay	M	C	M
Dr. Wu Dongqing	M	M	M
Mr. Chou Sean Yu	M	M	M
Mr. Fong Heng Boo	C	M	–

Notes:

C – Chairman of the relevant Board Committees

M – Member of the relevant Board Committees

Singapore, 19 December 2025