



# THIRD QUARTER 2020 RESULTS

Investor Presentation

1795.TT

NOVEMBER 2020



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# Today's Agenda

- 1 Financial Review Q3'20
- 2 Business Update
- 3 Major Deliverables YTD'20



Lotus

# FINANCIAL REVIEW

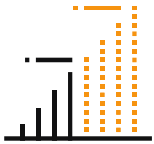
Q3'20

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# ANOTHER SOLID QUARTER DELIVERED IN Q3'20 WITH CONTINUED ADVANCEMENT IN PIPELINE

## BUSINESS GROWTH



- ✓ EPS of >NT\$1 achieved for 2<sup>nd</sup> consecutive quarter with Global Oncology being major contributor >10%
  - Asian business, driven by the expansion into SEA, grew by 13.8% YoY excluding FX impacts
    - TH and VN being the key contributors
  - Export business, with sales increase more than double again, continues to be the major growth driver
    - Significant contribution from the oncology products in terms of licensing fees and supply revenues; for the first time accounting for >10% of the total sales
    - Market share of gSuboxone being stabilized around 35% since Q2 and maintained lead position among generics

## PROFITABILITY IMPROVEMENT



- ✓ Continuous focus on improvement in profitability
  - Operating margin consistently stays above 15% in Q3'20, up from 14.8% in Q3'19
    - R&D consolidation completed in this quarter will improve operational efficiency and deliver savings in the long run
  - Finance costs further decreased by ~10% QoQ since refinancing completed in early Q2

## CREATE LONG TERM VALUE

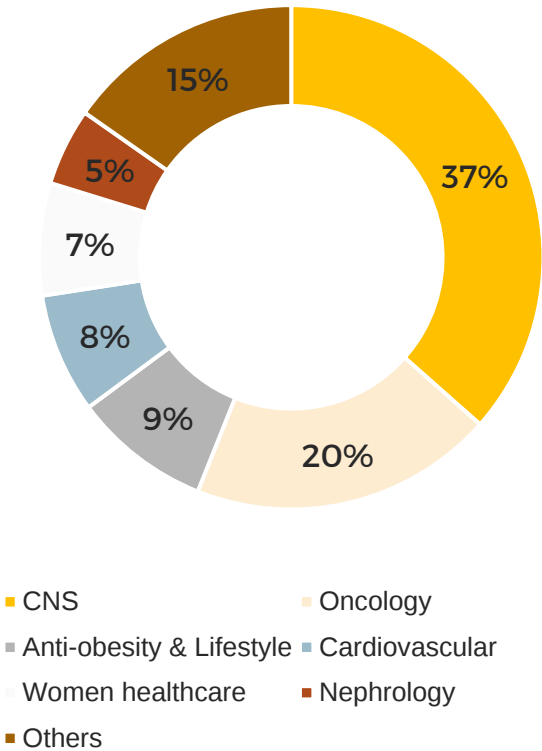


- ✓ Tentative approval for ANDA of Lenalidomide from US FDA received in Sep'20 as scheduled
- ✓ GMP certificate granted by Brazil ANVISA paves Lotus' leading pipeline into Brazil, the largest market in LATAM

# DIVERSIFICATION ACROSS THERAPIES AND MARKETS

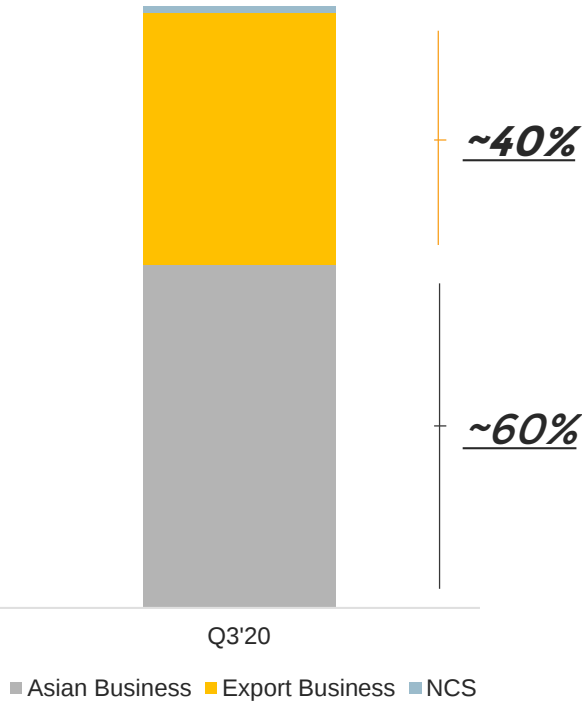
## With Diversified Portfolio

*Q3'20 Revenue Breakdown by TA*



## Q3'20 Revenue Breakdown by Market

*Q3'20 Revenue  
= NT\$2,886mn*



### Export Business

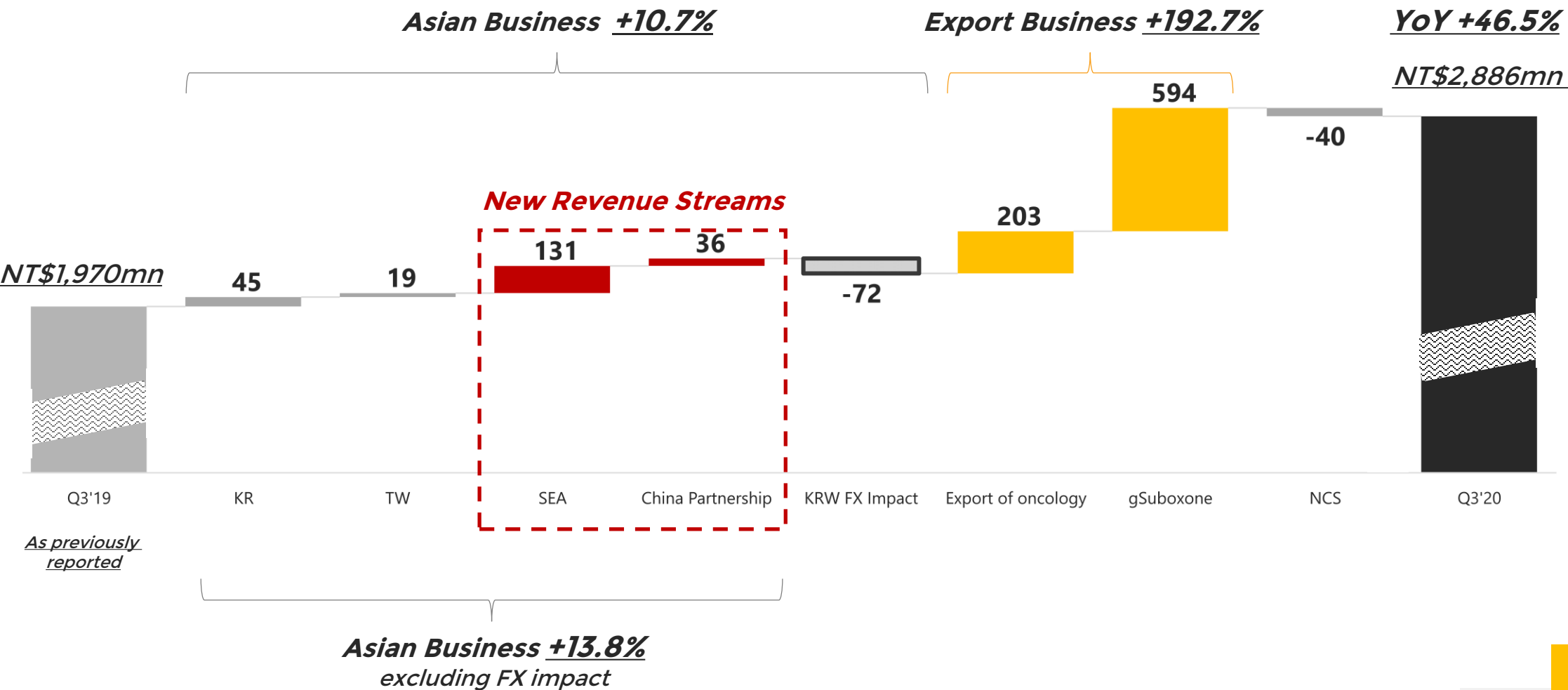
- Global Oncology ~10% contributed by licensing fees and supply revenues
- gSuboxone ~30%

### Asian Business

- Steady growth from KR and TW in local currency
- Strong growth contribution from the infusion of SEA markets

# SALES BRIDGE OF Q3'20 YOY

Outstanding performance from both Asian Business and Export Business



# THIRD QUARTER 2020

*Continued and Steady Growth Concluded 9M'20 with a Record High EPS of NT\$2.92*



## FINANCIAL HIGHLIGHTS

### Key Financials

(in NTD millions, except for EPS)

|                         | Q3'20        | Q3'19*       | YoY %        | Q2'20*       | QoQ %        |
|-------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Net Sales</b>        | <b>2,886</b> | <b>1,970</b> | <b>46.5%</b> | <b>2,677</b> | <b>7.8%</b>  |
| Cost of Goods           | (1,631)      | (939)        | 73.7%        | (1,600)      |              |
| <b>Gross Profits</b>    | <b>1,255</b> | <b>1,031</b> | <b>21.7%</b> | <b>1,077</b> | <b>16.6%</b> |
| %                       | 43.5%        | 52.3%        |              | 40.2%        |              |
| R&D                     | (173)        | (135)        | 28.0%        | (86)         | 101.4%       |
| SG&A                    | (642)        | (604)        | 6.2%         | (575)        | 11.6%        |
| Operating Expenses      | (815)        | (740)        | 10.2%        | (661)        | 23.3%        |
| <b>Operating Income</b> | <b>441</b>   | <b>292</b>   | <b>51.1%</b> | <b>416</b>   | <b>5.9%</b>  |
| %                       | 15.3%        | 14.8%        |              | 15.5%        |              |
| Non-OPEX                |              |              |              |              |              |
| Finance costs           | (75)         | (91)         |              | (83)         |              |
| Net of other gain/loss  | (3)          | 23           |              | 42           |              |
| Earnings Before Tax     | 363          | 224          | 62.1%        | 375          |              |
| <b>Net Income</b>       | <b>279</b>   | <b>200</b>   | <b>39.4%</b> | <b>299</b>   | <b>-6.8%</b> |
| <b>EPS (NTD)</b>        | <b>1.15</b>  | <b>0.82</b>  | <b>40.2%</b> | <b>1.23</b>  | <b>-6.5%</b> |

Strong growth momentum in Net Sales:

- Stabilized market share of gSuboxone
- Strong performance from Global Oncology
- Infusion of SEA markets

Key impact on Gross Margin:

- Revenue mix
- Extraordinary scrapping

OPEX:

- Higher R&D expenses due to impairment of Ulipristal

Non-OPEX items:

- Finance costs further decreased by ~10% QoQ since refinancing completed in early Q2

Normalized EPS in Q3'20 would be **NT\$1.56** if excluding:

- Extraordinary scrapping
- Impairment of Ulipristal

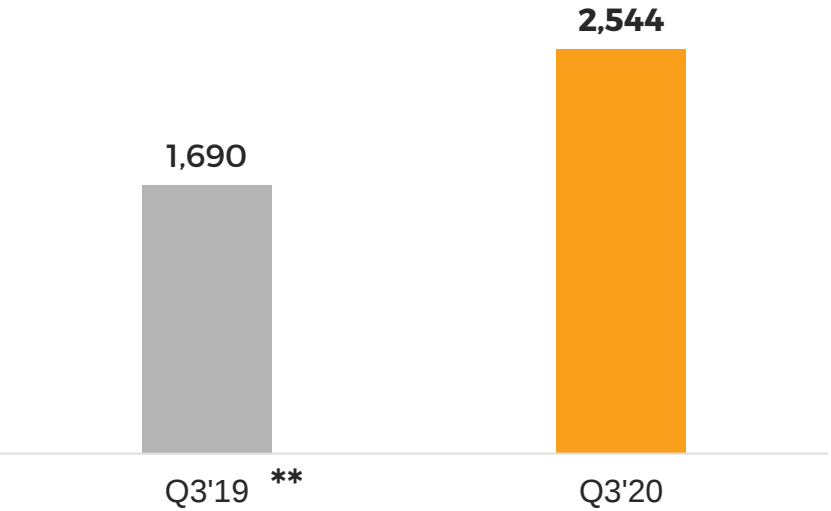
\* As previously reported

**Lotus**

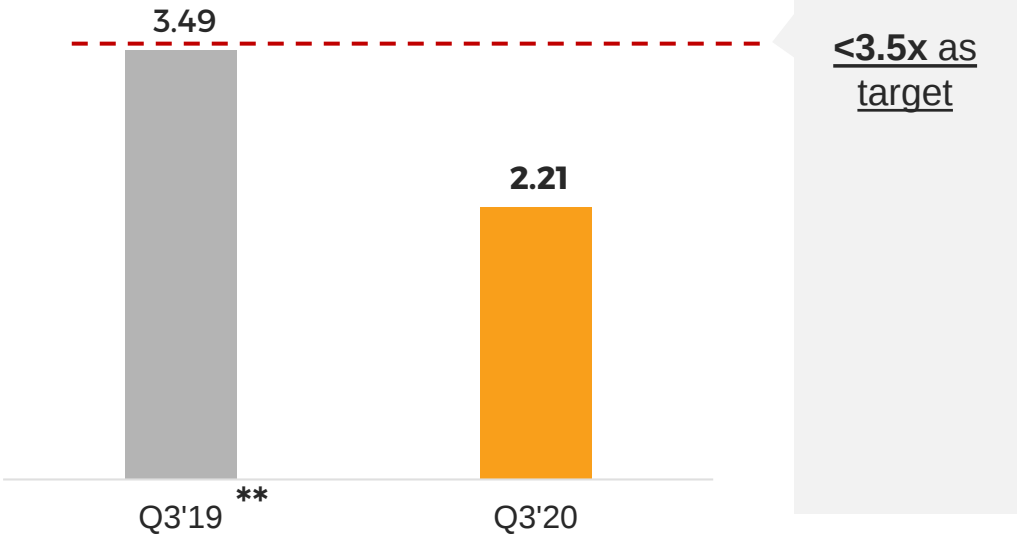
# STABLE CASHFLOW FROM STEADILY GROWING OPERATIONS IMPROVED CAPITAL STRUCTURE SIGNIFICANTLY



LTM EBITDA\* (NT\$mn)



NET DEBT/LTM EBITDA\* (X)



\*EBITDA =EBIT + Depreciation + Amortization + Non-cash provisions

\*\* As previously reported

Lotus

# BUSINESS UPDATE

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# SOLID FUNDAMENTAL IN ASIA + COMPELLING GROWTH DRIVERS FROM EXPORT TO ENSURE SUSTAINABLE PROFITABILITY



## COMMERCIAL

- Strong foundation in KR and TW provides stable cash flows and profits
  - Both grew steadily and generated stable cash inflow from operations
  - Stalevo/Comtan (Orion portfolio) launched as scheduled
- Additional growth driven by the expansion into SEA
  - Strong portfolio and pipeline by own development and in-licensed products as well as brand acquisitions keep evolving
  - Oncology portfolio accounted for >50% of sales in ASEAN
  - Exclusive marketing rights of Darbepoetin Alfa, the 5<sup>th</sup> biosimilar pipeline, secured for TW and selected SEA markets via partnership with CKD
- Strong performance of Export business driven by new agreements and supply revenues from the uptake of launched products
  - 9M'20 Global Oncology has already exceeded FY2019 numbers with contribution >10% of total revenue first ever
  - Stable market share lead among generics of gSuboxone market share in the US
- 8 more out-licensing deals signed in Q3'20
  - Existing and pipeline products mainly in oncology TA for Africa, LATAM, EU
  - Settlement for Lenalidomide with BMS for NZ (market size ~US\$17m in 2019 as per IQVIA)
  - GMP certificate granted by Brazil ANVISA in Oct'20 further paves Lotus' pipeline in the largest market of LATAM



## R&D / REGULATORY

- 33 MA submissions made – 19 in APAC + 14 for the rest of the world
  - Pazopanib in VN
  - Enzalutamide in CA, CL
- 1<sup>st</sup> company to obtain tentative approval in the US for generic Lenalidomide
- 27 approvals granted – 16 in APAC + 11 by partners in multiple counties
  - 10 new approvals for Lenalidomide



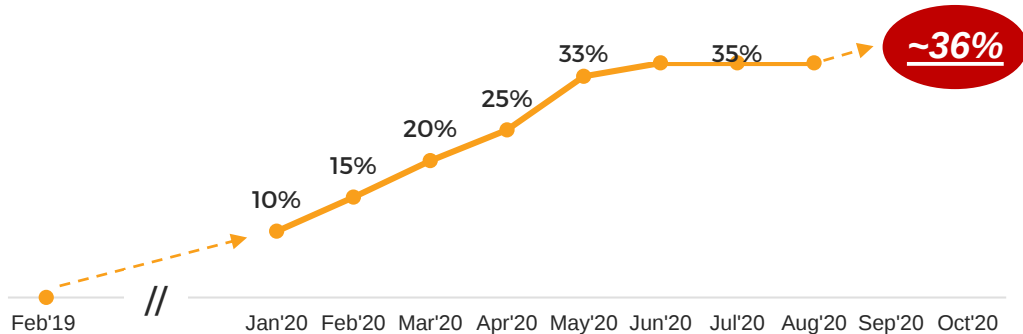
## OPERATIONAL EFFICIENCY

- Integration of R&D resources completed as scheduled
- Site master plan carried out on track – new warehouse construction to be finished by year end

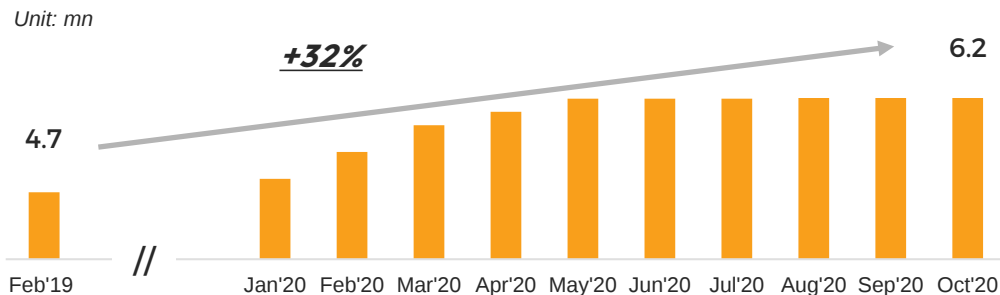
# MARKET LEADERSHIP MAINTAINED WITH UPSIDE POTENTIALS FROM KEY PRODUCTS

## Buprenorphine/Naloxone Film Market in US

- Lotus/Alvogen market share has maintained the leadership among generics since Apr'20



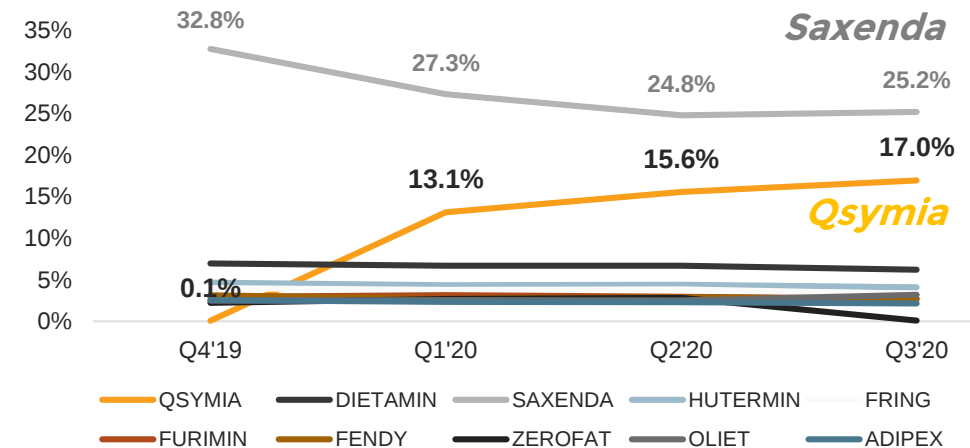
- The whole market continues to expand with increasing Avg. Weekly EUTRx



## Top Anti-obesity Products in KR

- Overwhelming market acceptance has made Qsymia become #2 among ALL anti-obesity products with continued market share gain
- Qsymia is the only approved long-term treatment among all narcotic appetite suppressants medical drug in KR

Anti-obesity Top 10 Products



Source: IQVIA; Company data

# R&D PIPELINE EXECUTION

*Continuously Investment in Building up Differentiated Portfolio*

During Q3'20 –



**19** submissions filed  
- Oncology portfolio filings in SEA



**16** approvals received



**Tentative Approval for  
Lenalidomide from US FDA**

## R&D PIPELINE & STATUS

**Early Stage**

**Clinical Phase**

**Registration Process**

TTL Pipeline =

13

9

10



US

*More Under Evaluation*

**4**

- Pazopanib
- IPR (Respiratory)
- LP654 (IPF)
- LP657 (AML)

**1**

- **Methotrexate**



EU/RoW

**8**

- LP644 (Prostate cancer)
- LP670 (Breast cancer)
- LP664 (Ph+ CML)
- LP117 (RA)
- LP179 (Women Health)
- LP723 (CP/Ph+ CML)
- LP677 (HCC & DTC)
- LP715 (NSCLC)

**5**

- **Lenalidomide (JP)**
- Pazopanib
- LP654 (IPF)
- LP777 (OAB)
- LP661 (MM)

**4**

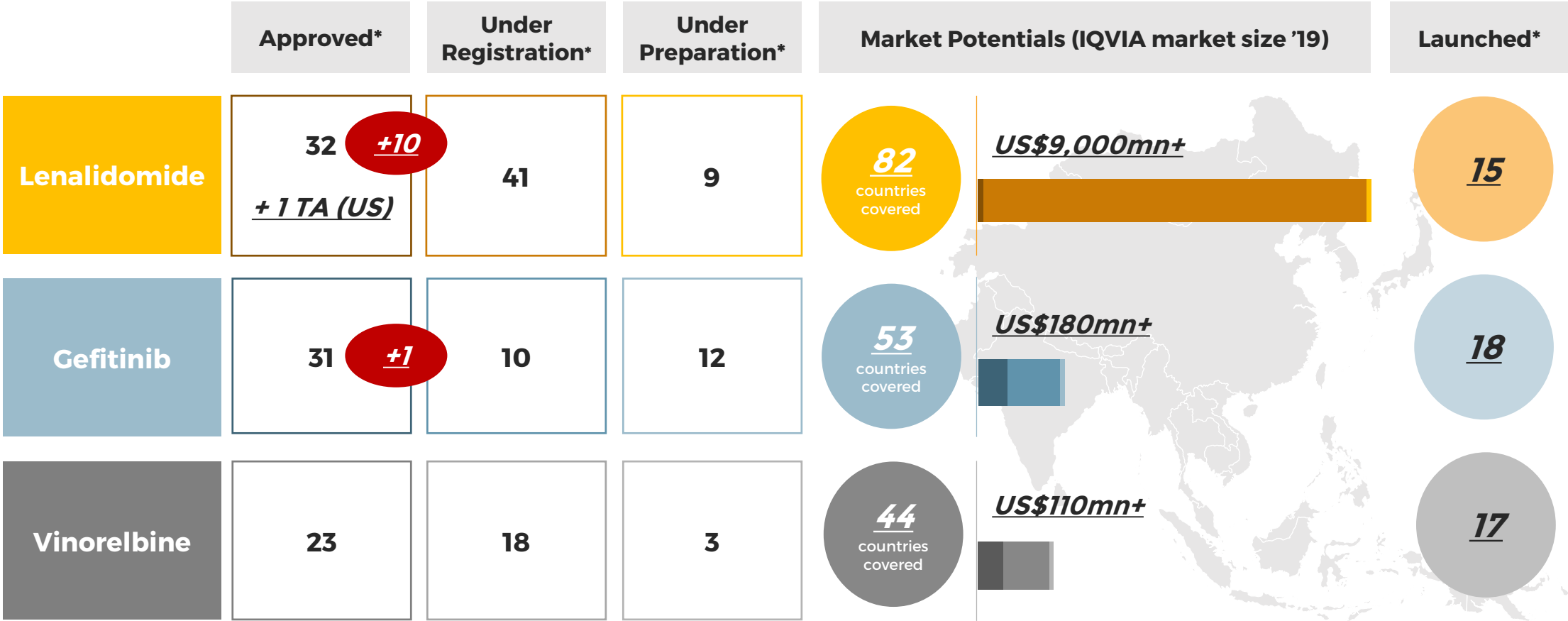
- Enzalutamide (2)
- Sunitinib
- Pazopanib

**5**

**CN**

- Oseltimivir
- Melphalan
- Pyridostigmine
- Temozolomide
- Lenalidomide

# GREAT MARKET POTENTIALS TO BE CAPTURED WITH LEADING PRODUCTS



\* Number of countries as of Q3'20

***Lotus' accessible markets of 3 leading oncology products ~ US\$9,300mn***

# MARKET EXPANSION THROUGH INCREASING PARTNERSHIP WITH INDUSTRY LEADERS GLOBALLY

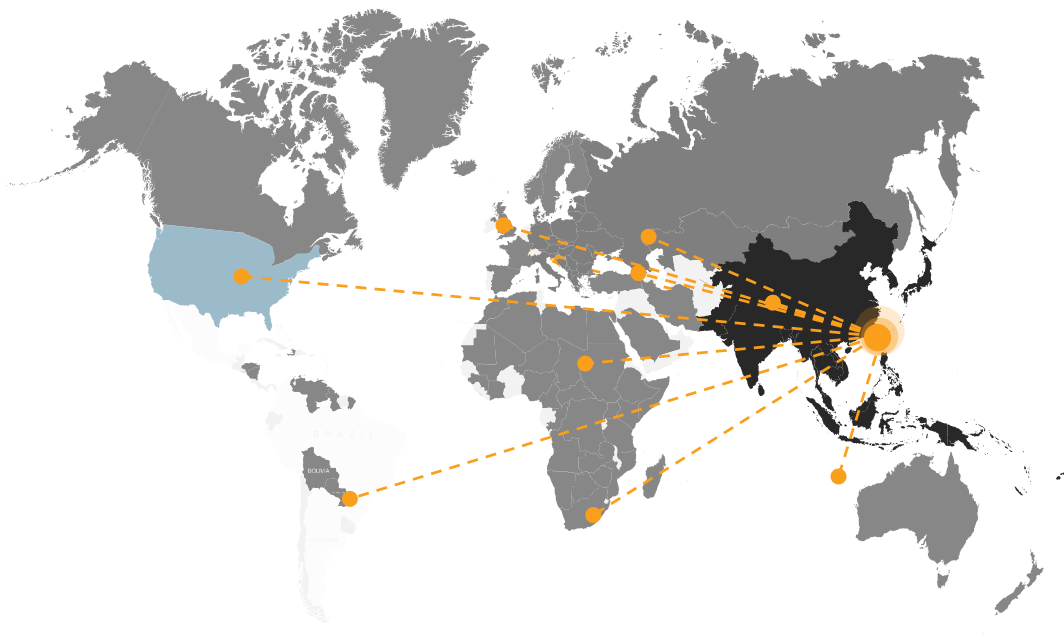


## Global Partnership\*

**150+** licensing deals are signed to cover more than **130** markets  
- all Lotus self-developed products

|                    |    |     |
|--------------------|----|-----|
| # of Deals Signed* | 29 | +8  |
| # of Submissions   | 62 | +14 |
| # of Approvals     | 28 | +11 |
| # of Launches      | 3  |     |

\* As of Q3'20



Note: black - direct market; grey & blue - b2b partnerships

- 50 NA+ LATAM
- 49 EU
- 34 MENA
- 11 AFRICA
- 8 ASIA
- 4 OCEANIA

# STRENGTHENED CAPABILITIES FOR NICHE MARKETS

## ✓ Lotus' Leading Portfolio + Strong Partnership Alliance for LATAM

- **14 partners** secured with **34** out-licensing **deals signed** for **Global Oncology**, including existing products and pipeline

- LENALIDOMIDE
- ENZALUTAMIDE
- GEFITINIB
- LP117
- SUNITINIB
- PAZOPANIB
- LP670
- IMATINIB
- VINORELBINE
- TEMOZOLOMIDE
- As of Q3'20, **8 approvals** are received with **24 more** products under registration



... and Lotus' GMP Certificate Granted by ANVISA Paves the Way for Brazil

- **3** licensing deals **signed** and **7 more** agreements **under discussion** with **4 partners** in Brazil



### Brazil Pharma at Growth Stage

 **Population:** ~210 million in 2019

 **Pharma Industry:** US\$32 billion in 2019, ~2.6% of global market share  
Exp. Growth Rate: 169% (between 2017 and 2030)

 **Market Dynamics:** Increasing aging population at a CAGR of 4.5% + increasing obesity rate of the Country

 **Major Segment:** >74% of total deaths are caused by non communicable diseases



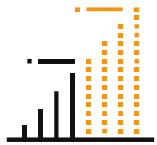
# MAJOR DELIVERABLES YTD'20

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# MAJOR DELIVERABLES ACHIEVED AS SCHEDULED THROUGHOUT YTD'20

## BUSINESS GROWTH



- ✓ Maintaining leading position among the generics of gSuboxone with market share **at 36%** + gross margin at least 30%
- ✓ Continued market share penetration of Qsymia to lead KR anti-obesity area
- ✓ Launch of Stalevo/Comtan (Orion portfolio) to strengthen CNS franchise in APAC in Q3
- ✓ Contribution from Export Business/out-licensing deals as additional growth engine

## PROFITABILITY IMPROVEMENT



- ✓ Record high quarterly EPS achieved with 2 consecutive quarters of >NT\$1
- ✓ Continuous focus on improvement in profitability through 2<sup>nd</sup> source projects or manufacturing facilities upgrade to ensure competitive cost structure
- ✓ Prudent and dynamic financing strategies to further reduce finance costs

## CREATE LONG TERM VALUE



- ✓ Tentative approval for ANDA of Lenalidomide from US FDA received in Sep'20 as scheduled
- ✓ Portfolio diversification through internal R&D and BD; in-licensing of complex generics, proprietary products, and brand acquisitions
  - 96 submissions made + 52 approvals received + 3 new in-licensing deals signed
- ✓ Continued execution of Site Master Plan as scheduled