

# YAGEO Corporation

Company Presentation

June 2024



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Our Vision:  
Innovative Service  
Around the Globe

Our Mission:  
Empowering the Future with  
Innovative Component  
Solutions



**YAGEO**  
Group

**YAGEO**

**KEMET**

 **Pulse**

- A** Provide total solutions with broad product selections (resistors, capacitors, inductors, and wireless/power components) across all market segments with focus on new technologies (5G, automotive(EV), industrial, and IoT)

- E** Continue to grow organically and through M&A and become a passive component power house

- D** Continue to enhance our expertise in both manufacturing craft and technologies advancement



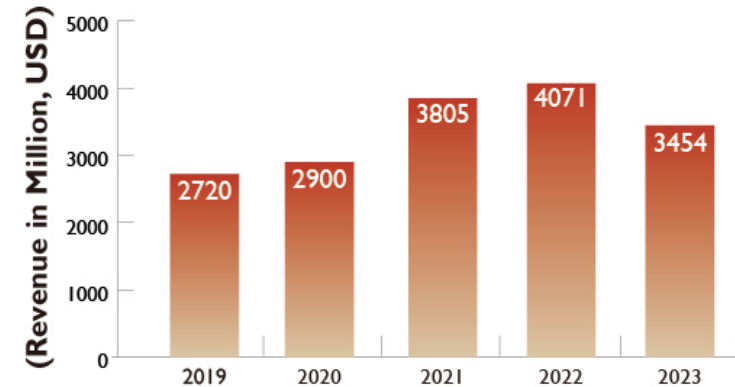
- B** Provide innovative and customized services such as design-in, EDI, JIT, VMI, and online B2B services to our clients

- C** Expand our global presence and scale through our global sales and network, distributors, and blue-chip focused customers

# YAGEO at a Glance



- **YAGEO** was founded in 1977, public listed on TWSE since 1993.
- Our expanded global community and footprint makes us an industry leader with greater opportunities for our employees and customers, and increased ability for high-growth segments and applications.
  - **No. 1 in Chip resistors**
  - **No. 1 in Tantalum capacitors**
  - No. 3 in MLCCs
  - No. 3 in Inductors
- Market caps reached around NTD\$ 280 billion as of May 31<sup>st</sup>, 2024.
- Included in the MSCI Taiwan Index, FTSE/TWSE Taiwan 50 Index, and TWSE Taiwan Employment Creation 99 Index.



US\$3.5 billion  
Revenue



40,000  
Employee  
Worldwide



53  
Manufacturing  
Sites



20  
R&D Centers



35  
Sales Offices



# A Global Passive Component Leader

- YAGEO is the world's only electronic component and service provider who has all three of the main pillars of the passive component industry—resistors, capacitors, and inductors, with each of the products having the leading position among its peers.
- YAGEO has extended its product portfolio to circuit protection components, wireless components and sensors. After years of international acquisitions and internal product portfolio optimization, YAGEO has transformed to a premium solution provider with high design-in capability and extensive reach into those hard to penetrate segments and markets.
- YAGEO has strong global presence with 35 sales offices, 53 manufacturing sites, and 20 R&D centers in 32 nations worldwide.



# A Global Passive Component Leader

- As total passive component solution provider, YAGEO offers innovative global logistics, electronic data interchange, design-in services, web-based self-helped platforms, and online B2B interfaces with advanced IT solutions and other ease-of-doing-business tools.
- YAGEO products are widely used in all kinds of electronic applications, including automotive, industrial, AI, 5G/6G, IoT, cloud/data center, telecommunications, power supplies, medical, aerospace, alternative energy, computers and peripherals, and consumer electronics.
- YAGEO has a strong and diversified customer profile, including global brand customers, leading EMS, ODM/OEM, and distributors.



# A Global Passive Component Leader

- In October 2022, YAGEO announced to acquire **Heraeus Nexensos**, the global leader in premium platinum thin-film temperature sensors, in an all-cash transaction of **EUR 79.4 million**, and to acquire **Telemecanique Sensors**, a leading global specialist in mission-critical electromechanical and electronic sensors in an all-cash transaction with an estimated equity value of approximately **EUR 686 million**, respectively.
- YAGEO closed the deal of Nexensos and Telemecanique Sensors in April and November 2023, respectively, and completed the merger of inductor maker Chilisin in January 2022, through a share-swap transaction. Earlier, YAGEO also completed the mergers of **KEMET** in June 2020 and **Pulse Electronics** in December 2018, with total equity valued **US\$ 1.64 billion** and **US\$ 740 million** in cash, respectively.
- In 2023, YAGEO reached its 2<sup>nd</sup> highest revenue of NTD\$ 107.6 billion with 33.5% of Gross Margin, 19% of Operating Margin, EPS of NT\$ 41.8, and 13.6% of ROE.



# Broad Product Offering Targeting Key Verticals



Automotive



Alternative Energy



Industrial



Monitoring/Power



IoT/  
Communications



Medical/  
High Reliability



Consumer



Computer Related



Telecom



Aerospace/ Defense



High Voltage



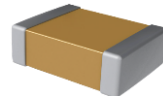
Portable Devices



Chip Resistors



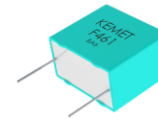
Leaded Resistors



MLCC



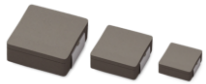
Tantalum Capacitor



Film Capacitor



Aluminum ECap



METCOM Inductors



Wireless Antenna



RF filters



Inductor



Circuit Protection

# Various Customer Base

Brand :



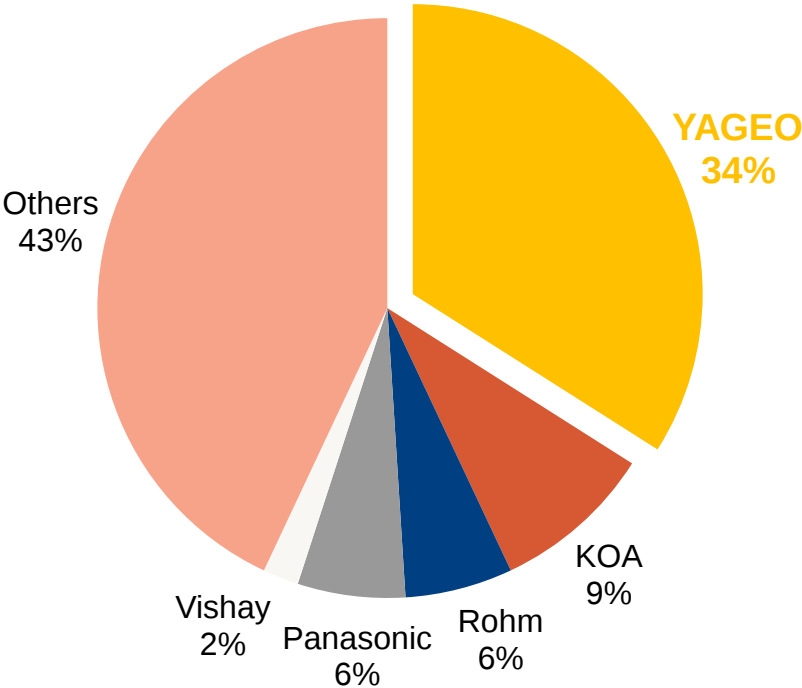
EMS / OEM :



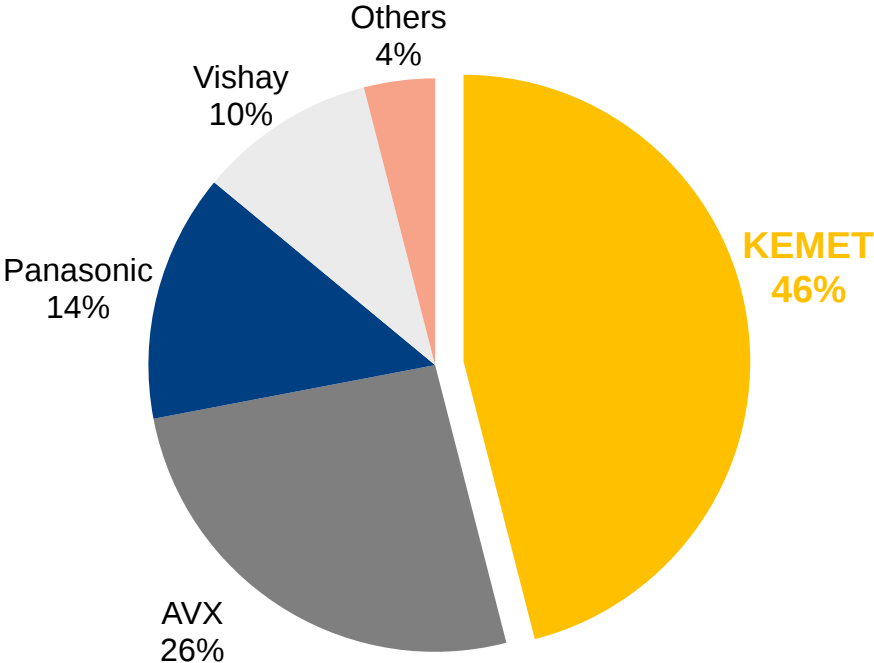
Distributor :



Chip Resistors - Ranked No. 1

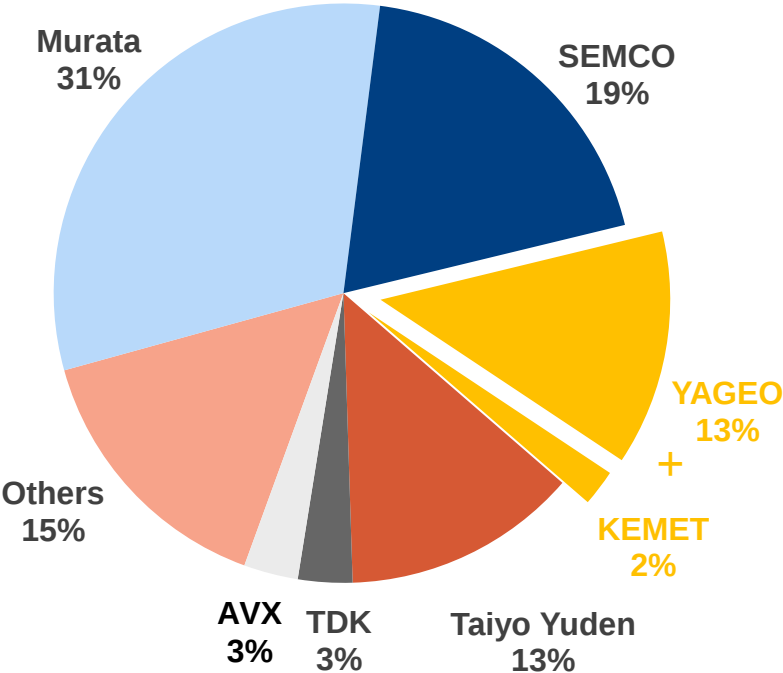


Tantalum Capacitors - Ranked No. 1

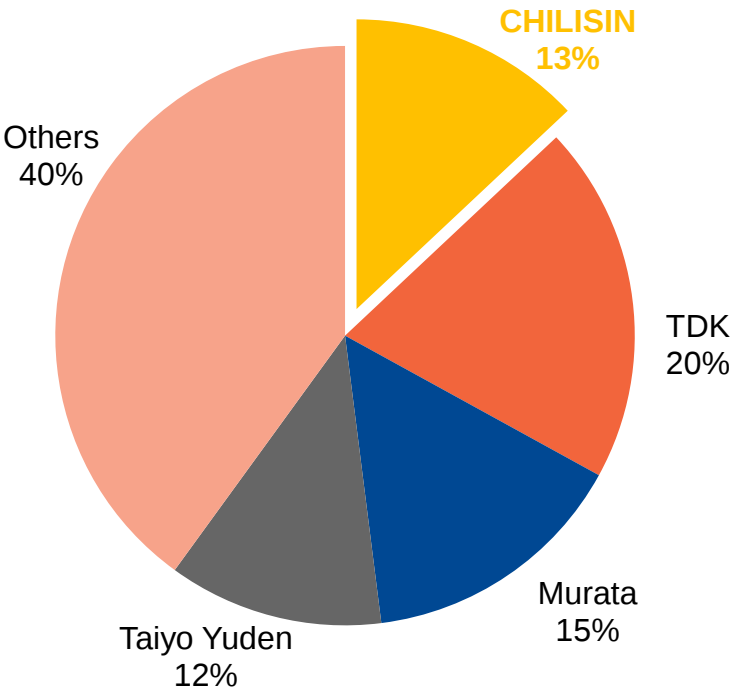


# Leading Market Position

MLCCs - Ranked No. 3

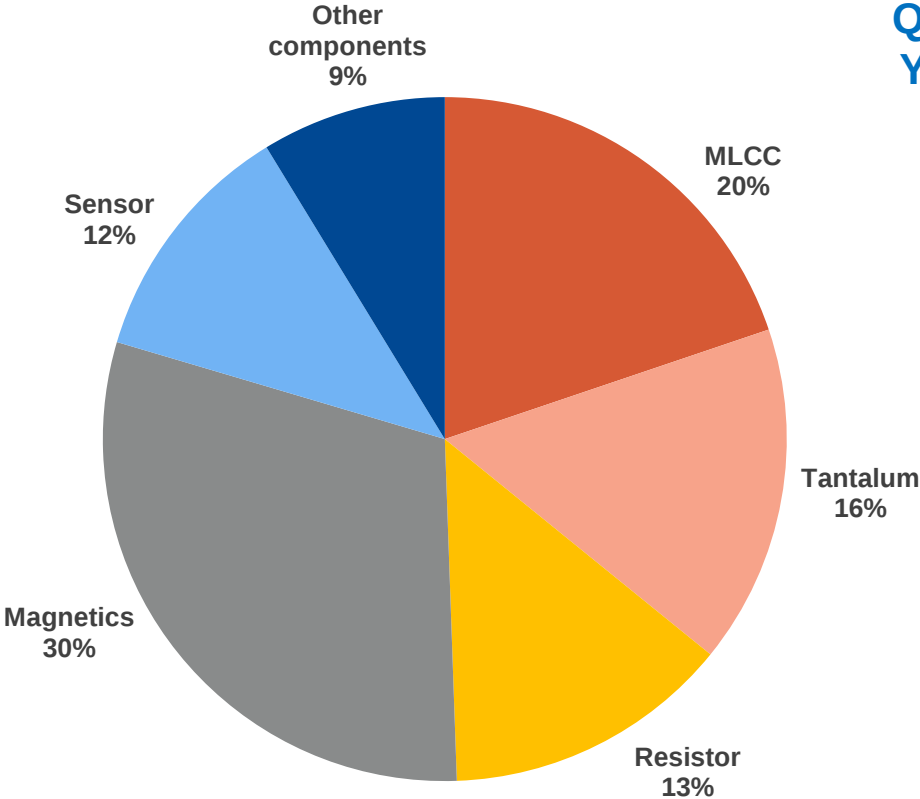


Inductors - Ranked No. 3



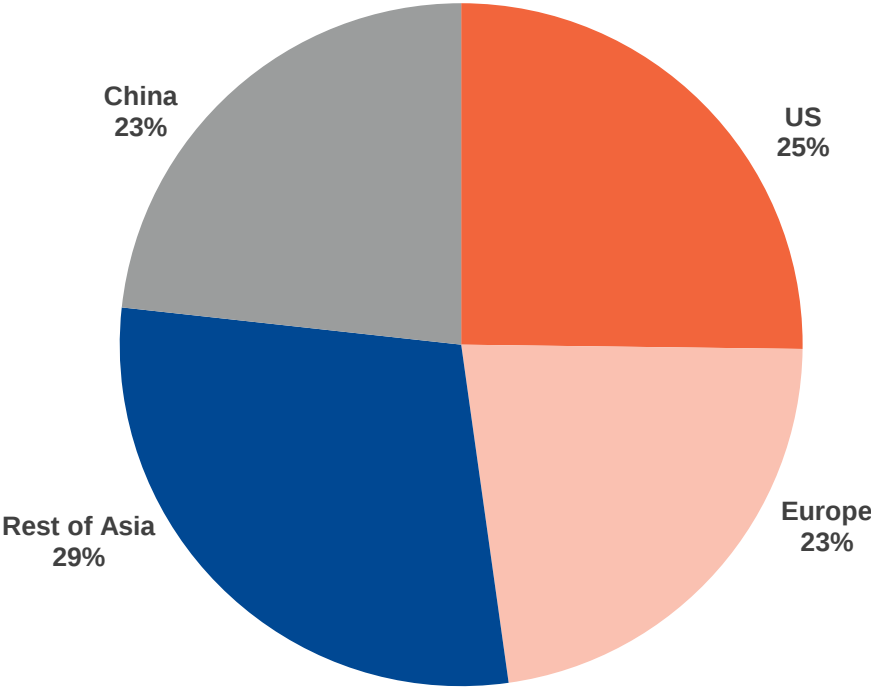
# 1Q2024 Sales Breakdown

By Product\*



NT\$ 28,505 M  
QoQ +4.2%  
YoY +9.2%

By Region\*\*

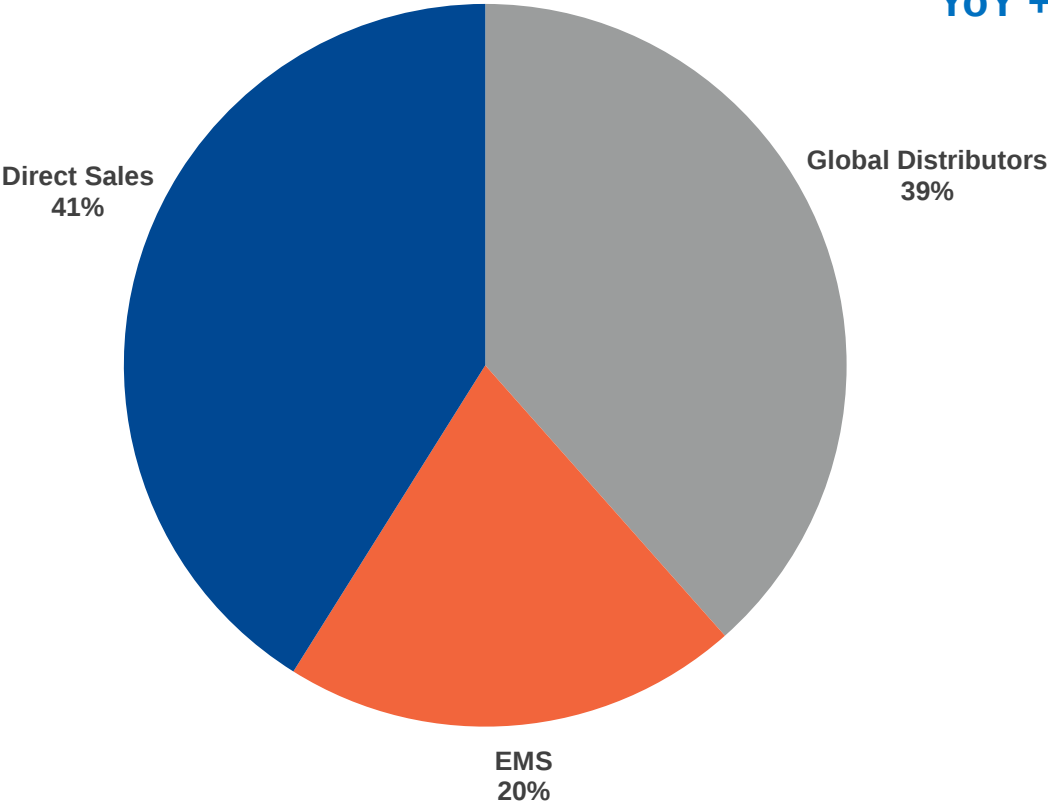


\* To align with new product portfolios  
- “Sensor” separated from Other components.  
- Piezoelectric device, magnetic materials, and actuator move to “Magnetics” from Other components.

\*\* By Customer HQ

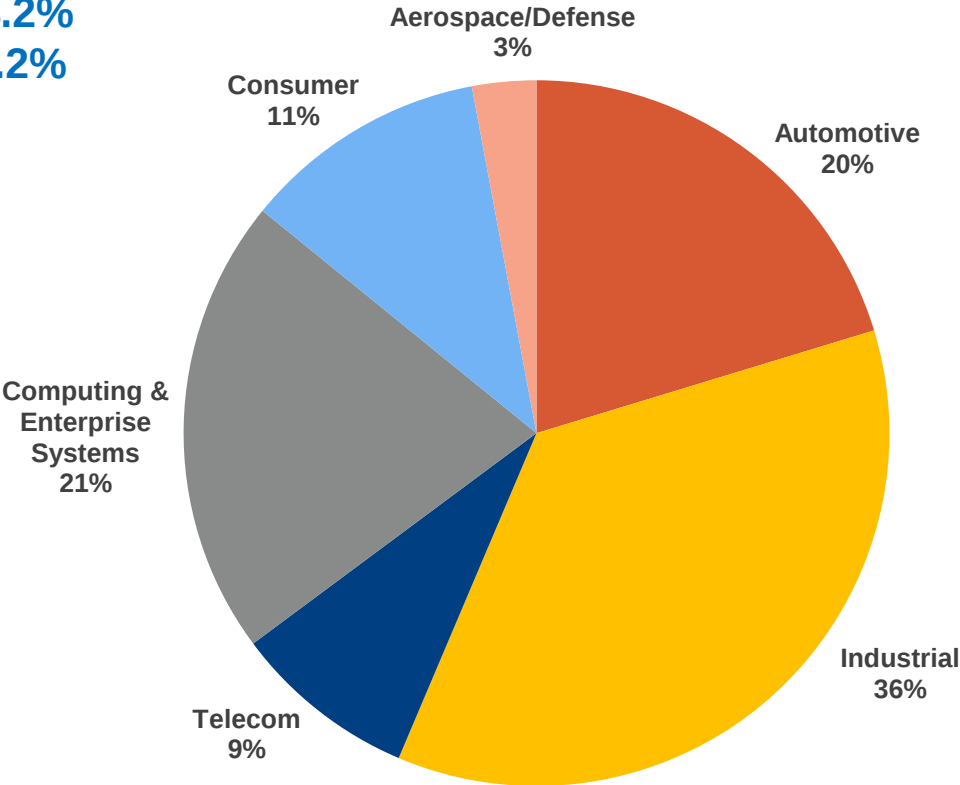
# 1Q2024 Sales Breakdown

By Channel



NT\$ 28,505 M  
QoQ +4.2%  
YoY +9.2%

By Segment\*\*\*



\*\*\* Rename and Reclassification

- Computer renames as "Computing & Enterprise Systems"
- Communication renames as "Telecom"
- Def/Med renames as "Aerospace & Defense" (A&D)
- Server moves to Computing & Enterprise Systems, Smartphone moves to Consumer, and Medical moves to Industrial.

# 1Q2024 Income Statement



YAGEO Consolidation (reviewed)

Amount in NT\$ Million

|                                         | 1Q24     |        | 4Q23     |        | Q-Q       | 1Q23     |        | Y-Y       |
|-----------------------------------------|----------|--------|----------|--------|-----------|----------|--------|-----------|
|                                         | Amount   | %      | Amount   | %      | Change %  | Amount   | %      | Change %  |
| Net Sales                               | 28,505   | 100.0  | 27,361   | 100.0  | 4.2       | 26,096   | 100.0  | 9.2       |
| Cost of Sales                           | (18,871) | (66.2) | (17,930) | (65.5) | 5.2       | (17,483) | (67.0) | 7.9       |
| Gross Margin                            | 9,634    | 33.8   | 9,431    | 34.5   | (0.7) pts | 8,612    | 33.0   | 0.8 pts   |
| Operating Expenses                      | (4,670)  | (16.4) | (4,365)  | (16.0) | (0.4) pts | (3,692)  | (14.1) | (2.3) pts |
| Operating Profit                        | 4,964    | 17.4   | 5,066    | 18.5   | (1.1) pts | 4,920    | 18.9   | (1.5) pts |
| Non-operating Items                     | 1,115    | 3.9    | 1,160    | 4.2    | (0.3) pts | 514      | 2.0    | 1.9 pts   |
| Income Before Tax                       | 6,079    | 21.3   | 6,226    | 22.8   | (2.4)     | 5,435    | 20.8   | 11.9      |
| Income Tax                              | (1,450)  | (5.1)  | (1,461)  | (5.3)  | 0.2 pts   | (1,300)  | (5.0)  | (0.1) pts |
| Net Income                              | 4,629    | 16.2   | 4,765    | 17.4   | (2.9)     | 4,135    | 15.8   | 12.0      |
| Noncontrolling Interests                | (21)     | (0.1)  | (18)     | (0.1)  | (0.0)     | (3)      | (0.0)  | (0.1)     |
| Net Income (attributable to the parent) | 4,609    | 16.2   | 4,748    | 17.4   | (2.9)     | 4,132    | 15.8   | 11.6      |
| EPS (NT\$ Dollar)                       | 11.02    |        | 11.35    |        | (3.0)     | 9.90     |        | 11.3      |
| EBITDA                                  | 7,271    | 25.5   | 7,223    | 26.4   | 0.7       | 6,935    | 26.6   | 4.8       |

- Q-Q/Y-Y Change of Net Sales, Cost of Sales, Income Before Tax, Net Income, EPS, and EBITDA is in %, the rest of Changes is in percentage point.  
 - The financial data is based on T-IFRS

# 1Q2024 Non-operating Items

YAGEO Consolidation (reviewed)

Amount in NT\$ Million

|                                    | 1Q24  | 4Q23  | Q-Q<br>Change % | 1Q23 | Y-Y<br>Change % |
|------------------------------------|-------|-------|-----------------|------|-----------------|
| Foreign Exchange Gain (Loss)       | 276   | 442   | (37.7)          | 436  | (36.8)          |
| Net Interest Income (Expense)      | 518   | 478   | 8.2             | 169  | 206.6           |
| Investment Income on Equity-Method | 30    | 33    | (9.6)           | (25) | (220.3)         |
| Others                             | 292   | 206   | 41.6            | (66) | (544.0)         |
| Total                              | 1,115 | 1,160 | (3.9)           | 514  | 116.9           |

# Balance Sheet Summary

YAGEO Consolidation (reviewed)

Amount in NT\$ Million

|                                       | As of Mar 31<br>2024 | As of Dec 31<br>2023 | Q-Q<br>Change %   | As of Mar 31<br>2023 | Y-Y<br>Change % |
|---------------------------------------|----------------------|----------------------|-------------------|----------------------|-----------------|
| Cash and cash equivalents             | 83,889               | 75,927               | 10.5              | 65,148               | 28.8            |
| Receivables                           | 21,422               | 20,392               | 5.1               | 20,260               | 5.7             |
| Inventory                             | 26,578               | 27,176               | (2.2)             | 25,295               | 5.1             |
| <b>Total Assets</b>                   | <b>342,784</b>       | <b>331,448</b>       | 3.4               | <b>286,248</b>       | 19.8            |
| Payables                              | 13,679               | 15,116               | (9.5)             | 13,196               | 3.7             |
| Net financial debts                   | 25,128               | 33,280               | (24.5)            | 19,025               | 32.1            |
| <b>Total Liabilities</b>              | <b>204,309</b>       | <b>194,849</b>       | 4.9               | <b>164,907</b>       | 23.9            |
| <b>Total Equity</b>                   | <b>138,476</b>       | <b>136,599</b>       | 1.4               | <b>121,341</b>       | 14.1            |
| <b>Total Liabilities &amp; Equity</b> | <b>342,784</b>       | <b>331,448</b>       | 3.4               | <b>286,248</b>       | 19.8            |
| <b>Net Financial Debt / Equity</b>    | <b>18.0%</b>         | <b>24.7%</b>         | <b>(6.7) pts</b>  | <b>15.7%</b>         | <b>2.3 pts</b>  |
| <b>Net Financial Debt / EBITDA</b>    | <b>86.4%</b>         | <b>115.7%</b>        | <b>(29.3) pts</b> | <b>55.6%</b>         | <b>30.8 pts</b> |
| <b>ROE (Quarterly)</b>                | <b>3.4%</b>          | <b>3.5%</b>          | <b>(0.1) pts</b>  | <b>3.4%</b>          | <b>0.0 pts</b>  |
| <b>ROE (Annualized)</b>               | <b>13.5%</b>         |                      |                   | <b>13.6%</b>         |                 |

- The financial data is based on T-IFRS

# 1Q2024 Cash Flow

YAGEO Consolidation (reviewed)

Amount in NT\$ Million

|                                                      | 1Q24<br>Amount | 4Q23<br>Amount | Q-Q<br>Change % | 1Q23<br>Amount | Y-Y<br>Change % |
|------------------------------------------------------|----------------|----------------|-----------------|----------------|-----------------|
| Net Cash Provided by (Used in) Operating Activities  | 6,827          | 7,559          | (9.7)           | 6,411          | 6.5             |
| Net Cash Provided by (Used in) Investing Activities  | (1,270)        | (32,477)       | (96.1)          | (8,878)        | (85.7)          |
| Net Cash Provided by (Used in) Financing Activities  | (99)           | 19,046         | (100.5)         | 10,435         | (100.9)         |
| FX Difference                                        | 2,504          | (825)          | (403.3)         | 57             | 4,268.5         |
| Net Increase (Decrease) in Cash and Cash Equivalents | 7,962          | (6,697)        | (218.9)         | 8,025          | (0.8)           |
| Cash and Cash Equivalents , Beginning of Period      | 75,927         | 82,624         | (8.1)           | 57,123         | 32.9            |
| Cash and Cash Equivalents , End of Period            | 83,889         | 75,927         | 10.5            | 65,148         | 28.8            |

- The financial data is based on T-IFRS

# 1Q2024 Working Capital Management

YAGEO Consolidation (reviewed)

Amount in NT\$ Million

|                         | 1Q24   | 4Q23   | Q-Q<br>Change % | 1Q23   | Y-Y<br>Change % |
|-------------------------|--------|--------|-----------------|--------|-----------------|
| Accounts Receivable     | 21,422 | 20,392 | 5.1             | 20,260 | 5.7             |
| DSO                     | 67     | 69     | (3.5)           | 74     | (10.0)          |
| Inventory               | 26,578 | 27,176 | (2.2)           | 25,295 | 5.1             |
| DOH-Total Company (Amt) | 130    | 133    | (2.1)           | 136    | (4.7)           |
| Accounts Payable        | 13,679 | 15,116 | (9.5)           | 13,196 | 3.7             |
| DPO                     | 70     | 76     | (8.7)           | 72     | (3.2)           |
| Net Working Capital     | 34,321 | 32,452 | 5.8             | 32,359 | 6.1             |



# YAGEO

Group

Thank you! 謝謝你!



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