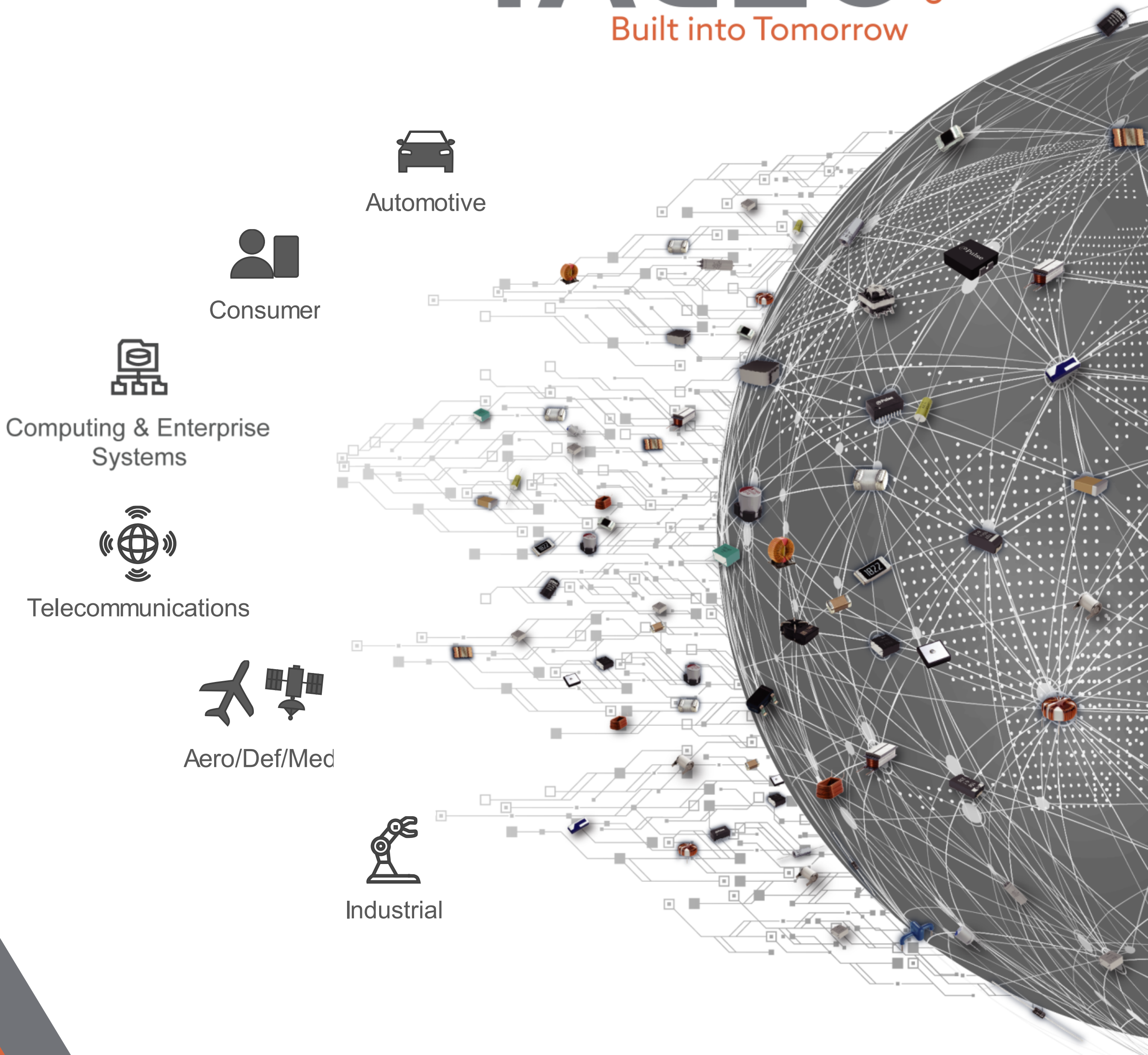
YAGEO GROUP
Built into Tomorrow



CORPORATE OVERVIEW

2025 Q3

About YAGEO Group

Built into Tomorrow

Headquartered in Taipei, Taiwan, we harness our expertise to provide innovative, dependable solutions, enhancing our customers' products for a safer, more efficient, and interconnected future.

1977
Founded

35,000+
Global Employees

57
Production Facilities

$4B
Yearly Revenues

16
Countries with R&D Centers

1.1T
Parts sold/year

PRINCIPAL BRANDS

YAGEO GROUP YAGEO

YAGEO GROUP KEMET

YAGEO GROUP PULSE

YAGEO GROUP Brings you Telemecanique Sensors




WHO WE ARE

OUR MISSION

Utilize our expertise to deliver innovative, reliable solutions that elevate our customers' products, shaping a safer, more efficient, and interconnected future.

OUR VISION

Leverage our manufacturing scalability, comprehensive product offering, and the ingenuity of our global talent to build robust, sustainable, and resilient relationships with our customers.

Milestones

Journey of a world leader in electronic solutions

- **1977** – Establishes YAGEO Corporation Taipei, Taiwan
- **1993** – Listed on Taiwan Stock Exchange (TAIEX)
- **1996** – Acquires the largest power resistor manufacturer in Germany and establishes EMEA footprint
- **2000** – Acquires Philips Advanced Components and Ferroxcube, expands footprint in EMEA
- **2018** – Acquires Pulse – specialty magnetics, wireless and network components manufacturer to expand product offerings for automotive and industrial applications
- **2020** – Acquires KEMET- a world leader in capacitor technologies, expands portfolio and doubles global footprint
- **2022** – Acquires a leader in inductors, creating a comprehensive portfolio of magnetic products
- **2023** – Acquires Nexensos from Heraeus Group, expands sensor footprint
- **2023** – Acquires Telemecanique Sensors from Schneider, expands sensor portfolio
- **2025** – Acquires Shibaura to expand thermistor and temperature sensor offerings.

Your World with YAGEO Group

Our products are built into your every day

Industries We Serve

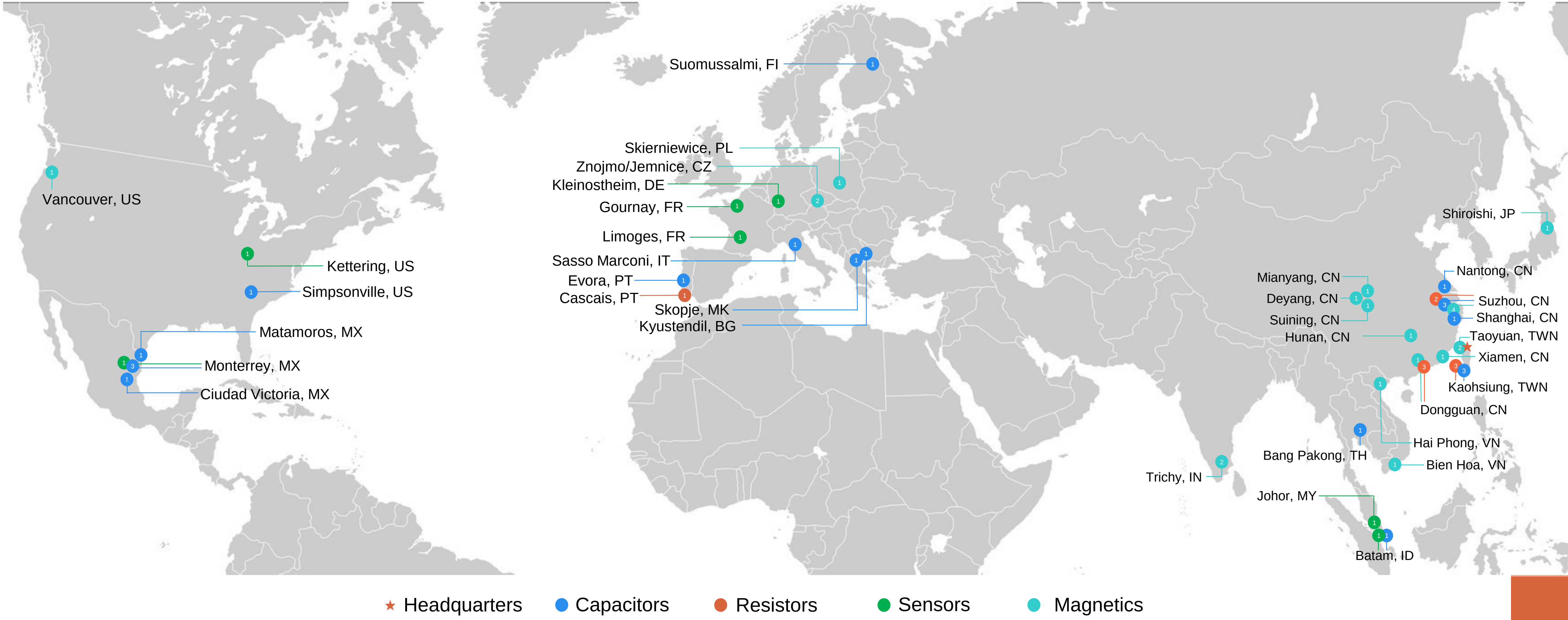
YAGEO GROUP

Built into Tomorrow

Manufacturing Resiliency

YAGEO GROUP

57 Manufacturing Facilities* (19 China, 8 Taiwan, 30 ROW)



* Does not include 2025 Shibaura acquisition

Manufacturing Resiliency – by Technology

Technology/Product Type	China	Taiwan	Vietnam	Indonesia	Malaysia	Thailand	Japan	India	European Union	North Macedonia	Mexico	USA
Antennas, RF & Microwave	■	■										■
Cable Harnesses	■								■			
Capacitors – Aluminum	■								■			
Capacitors – Ceramic	■	■									■	■
Capacitors – Film	■			■					■	■		
Capacitors – Supercapacitors						■						
Capacitors – Tantalum	■					■					■	■
Circuit Protection	■											
Cores, Magnets & Metal Materials	■		■				■		■			
EMC	■		■				■					
Inductors	■	■	■				■	■	■			
Motor & Ignition Coils	■							■	■			
Power Supplies		■							■			
Resistors – Chip	■	■										
Resistors – Through Hole	■								■			
Sensors – Assemblies				■					■		■	■
Sensors – RTD					■				■			
Sensors – Other	■		■				■					
Signal Magnetics & Connectors	■		■					■				
Transformers	■							■	■			

Note: Resiliency of specific products needs to be reviewed at the PN level

* Does not include 2025 Shibaura acquisition

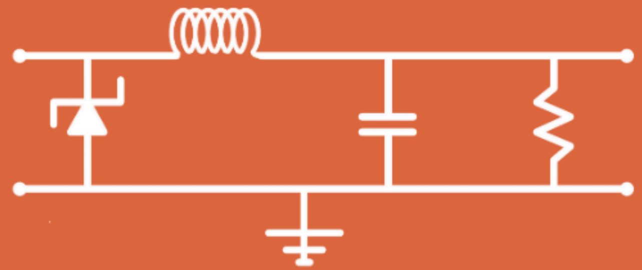
Product Portfolio

YAGEO GROUP

- **Capacitors**
  - Aluminum
  - Ceramic
  - Film
  - Polymer
  - Supercapacitors
  - Tantalum
- **Resistors**
  - Carbon
  - Jumper
  - Metal
  - Metal Oxide Film
  - Platinum
  - Thick Film
  - Thin Film
  - Wirewound
- **Inductors**
  - Power
  - RF Signal
- **EMC**
  - Common Mode Choke - Power
  - Common Mode Choke - Signal
  - Differential Mode Choke - Power
  - Differential Mode Choke - Signal
  - Dual Mode Choke
  - EMI Filters
  - EMI Suppression
  - Ground Wire
  - Magnetic Materials
- **Transformers**
  - Isolation
  - Power
- **Signal Magnetics & Connectors**
  - Automotive Networks
  - Cages
  - Connectors
  - Ethernet (LAN)
  - Integrated Connector Modules (ICMs)
  - Telecom & Audio (WAN)
- **Sensors**
  - Current
  - Inductive & Capacitive Sensors
  - Limit Switches
  - Photoelectric Sensors
  - Platinum Resistance Temp. Detector (RTD)
  - Pressure Sensors
  - Pyroelectric Sensors
  - RFID Systems
  - Safety Sensors & Switches
  - Thermal Reed Switch
  - Ultrasonic Sensors
  - Vibration Sensors
- **Antenna, RF & Microwave**
  - Antennas
  - Connectors, Cables & Mounts
  - RF Filters
  - Couplers
  - Splitters
- **Circuit Protection**
  - Chip Fuse
  - Gas Discharge Tube
  - NTCs
  - PPTCs
  - Spark Gap Protectors
  - Thyristor Surge Suppressors
  - TVS Diodes
  - TVS Diodes – Low Capacitance
  - Varistors
- **Discrete Semi-conductors**
  - MOSFET
  - Rectifier Diode
  - Zener Diode
- **Cores, Magnets & Metal Materials**
  - Electromagnets
  - Memoalloy (Ni-Ti Wire)
  - Permanent Magnets
  - Ferrite Cores
- **Piezoelectric Devices**
  - Piezo Ceramic Actuators
  - Piezo Ceramic Transducer
  - Piezo Ceramic Acoustic Modules
  - Piezo Film Haptic Modules
- **Power Supplies**
  - DC to DC
  - AC to DC
- **Electro-mechanical**
  - Lifting Magnets
  - Magnetic Coils
  - Relay Coils
  - Relays
  - Shock Absorber Coils
  - Solenoid Valves
  - Trigger Magnetics
- **Motor & Ignition Coils**
  - Ignition Coils
  - Motor Coils
- **Cable Harnesses**
  - Custom

16	82

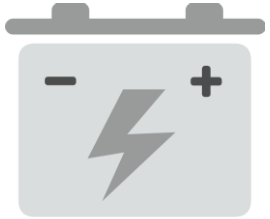
[YAGEO Group Product Roadmaps]



Antennas, RF, and Microwave Components
Cable Harnesses
Capacitors
Circuit Protection
Discrete Semiconductors
Electromechanical
EMC
Inductors
Magnets and Metal Materials
Motor and Ignition Coils
Piezoelectric Devices
Power Supplies
Resistors
Sensors
Signal Magnetics and Connectors
Transformers

90%
**Coverage*

Anything that plugs-in, turns on/off, and/or uses a battery



**Based on a typical BOM for low voltage PCB*

Leadership

PIERRE CHEN
Founder & Chairman

DAVID WANG
CEO

Sales & Marketing
Claudio Lollini

Capacitor PBG
Bob Willoughby

Resistor PBG
T.Y. Chang

Magnetics PBG
William Malherbe

Sensor PBG
Claudio Lollini

Finance & Accounting
Eddie Chen

Human Resources
Alison Tung

Information Technology
Chris Yang

Legal
Benjamin Kao

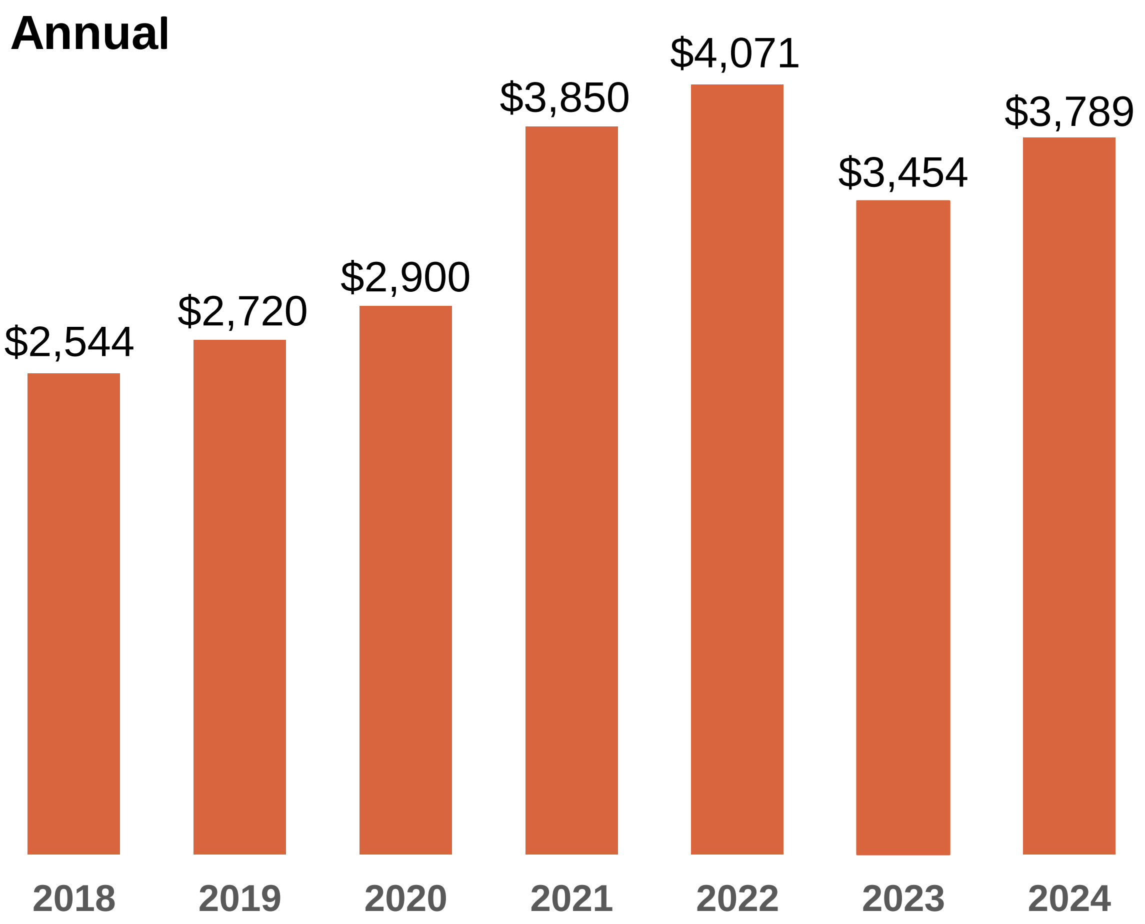
Quality & Compliance
Susan Barkal

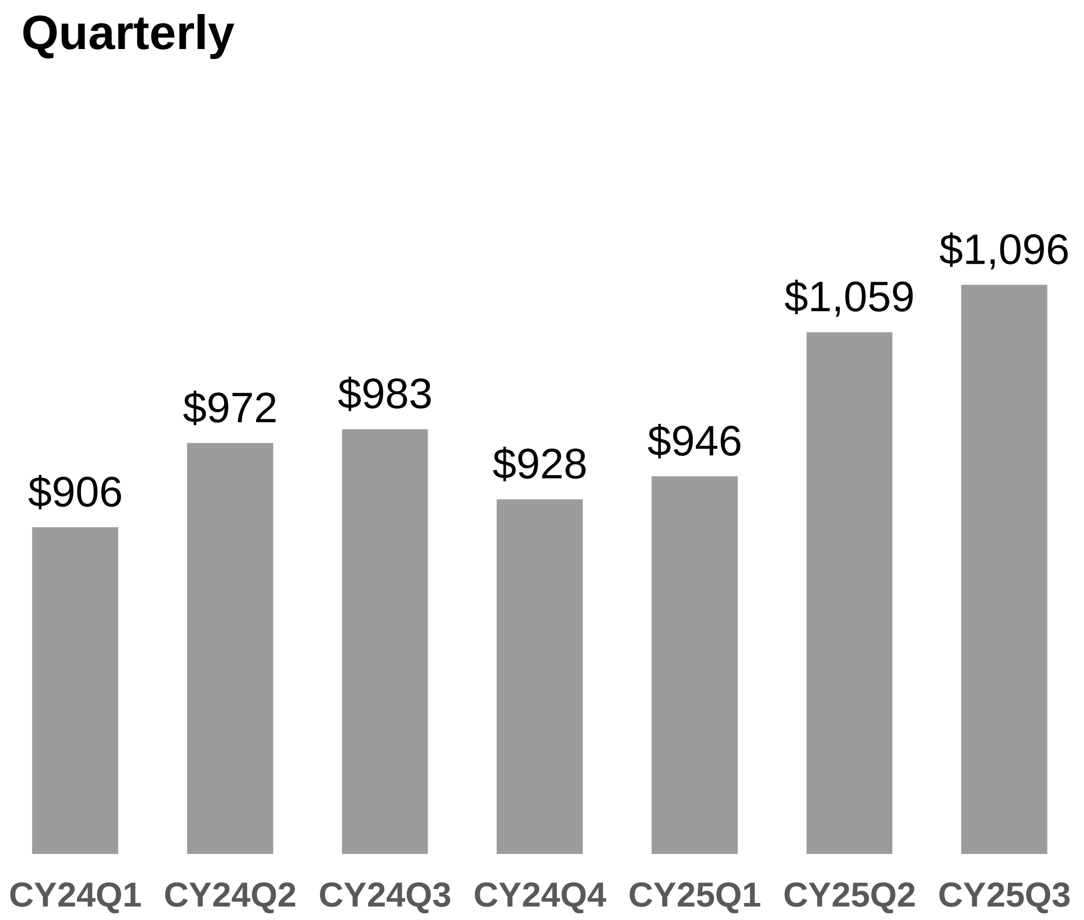
Procurement
William Chen

Logistics
Nick Chen

Sales

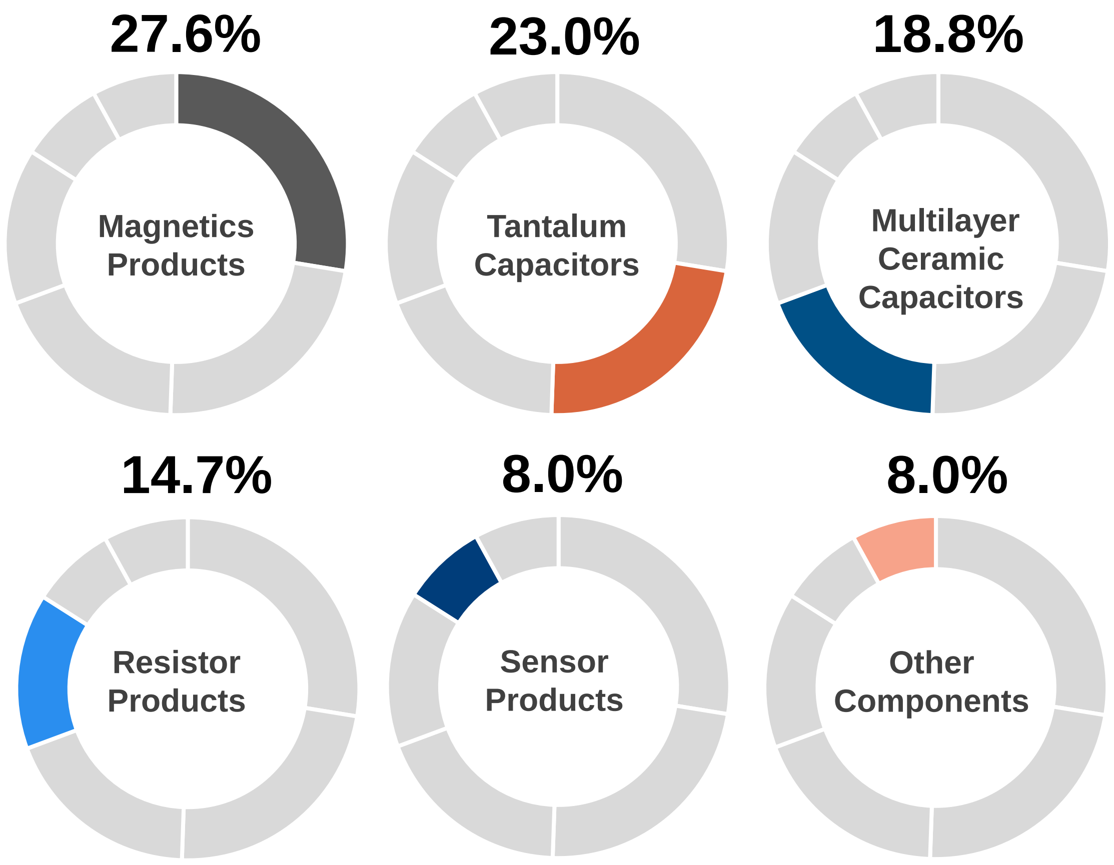
Revenues (Millions USD)





2025 Q3 Sales Revenue
$1,096M

Revenue by Product Group

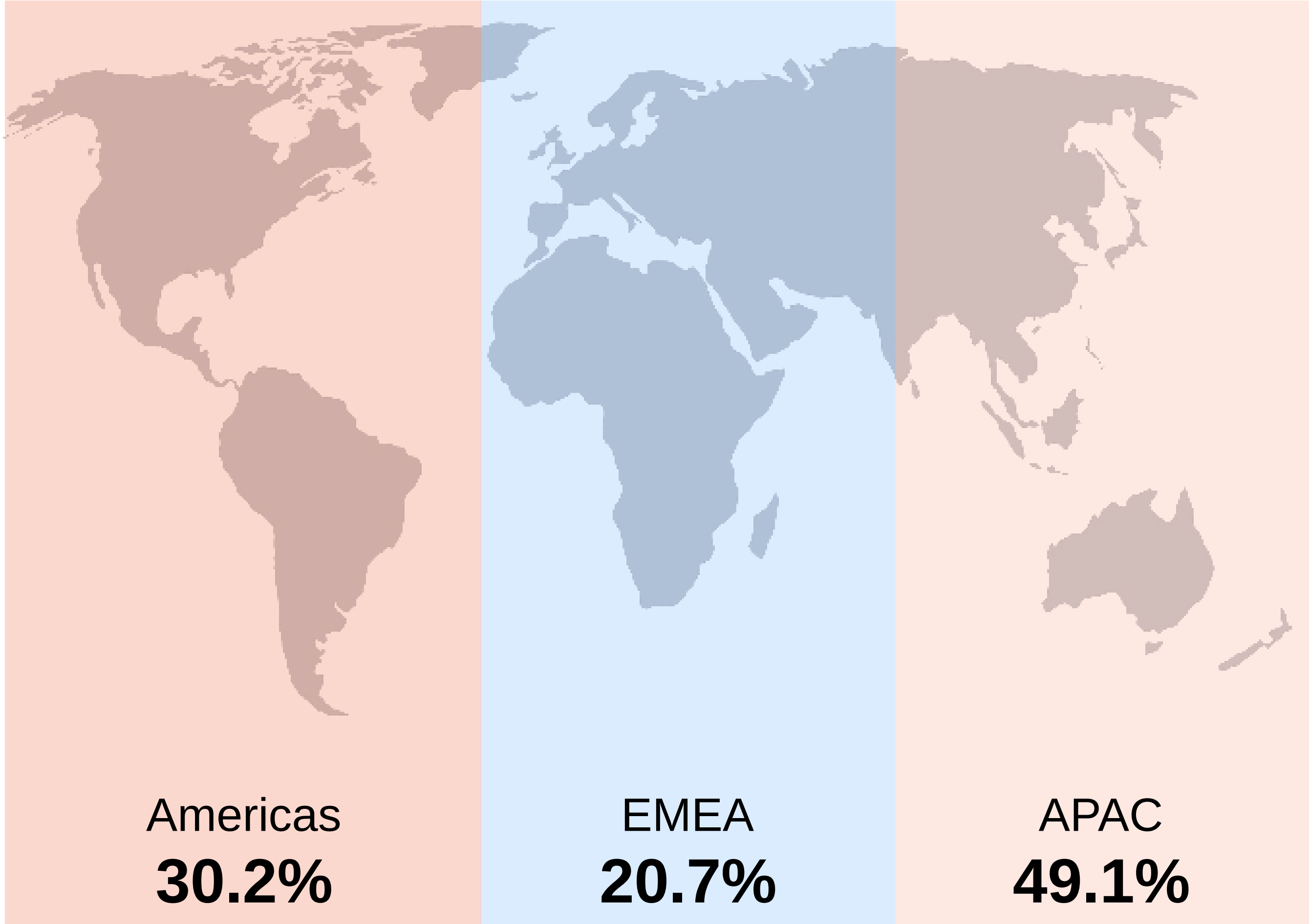


Revenue by Segment

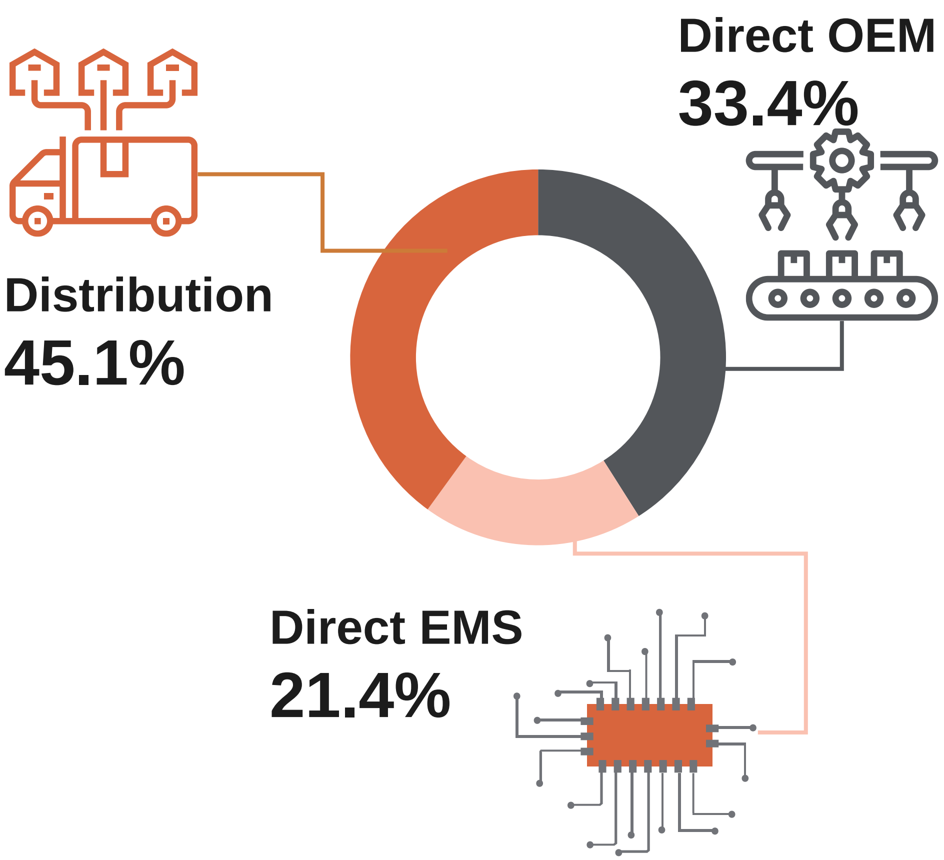
2025 Q3 Sales Revenue

$1,096M

By Region



By Channel



3Q2025 Financial Overview

Amount in NT$ Million

Net Sales	Gross Margin
33,087 [QoQ: +1.0% | YoY: +4.2%]	**36.2%** [QoQ: +0.6ppts | YoY: +1.0ppts]

Operating Margin	EBITDA Margin
22.9% [QoQ: +1.4ppts | YoY: +2.0ppts]	**29.7%** [QoQ: +1.5ppts | YoY: +1.4ppts]

Net Income	EPS
6,356 [QoQ: +27.2% | YoY: +12.9%]	**3.1** [QoQ: +27.2% | YoY: +12.8%]

- Net Sales QoQ growth of +1.0% (in USD +3.9%) and YoY growth of +4.2% (in USD +11.9%) was in line with expectation
- Net Sales QoQ growth driven by continued good momentum on A.I. related applications
- Gross Profit amount increased by +2.8% QoQ and +7.1% YoY (in USD +5.7% QoQ and +14.9% YoY) mainly due to favorable product mix and higher sales.
- Operating Income amount increased by +7.4% QoQ and +14.3% YoY (in USD +10.3% QoQ and +22.3% YoY).
- Net Income amount increased by +27.2% QoQ and +12.9% YoY (in USD +29.6% QoQ and +20.5% YoY) from Operating Income as well as Non-Op Income
- EPS increased by +27.2% QoQ and +12.8% YoY

Q1 to Q3 2025 Financial Overview

Amount in NT$ Million

Net Sales	Gross Margin
96,962 [YoY: +5.8%]	**35.8%** [YoY: +1.1ppts]

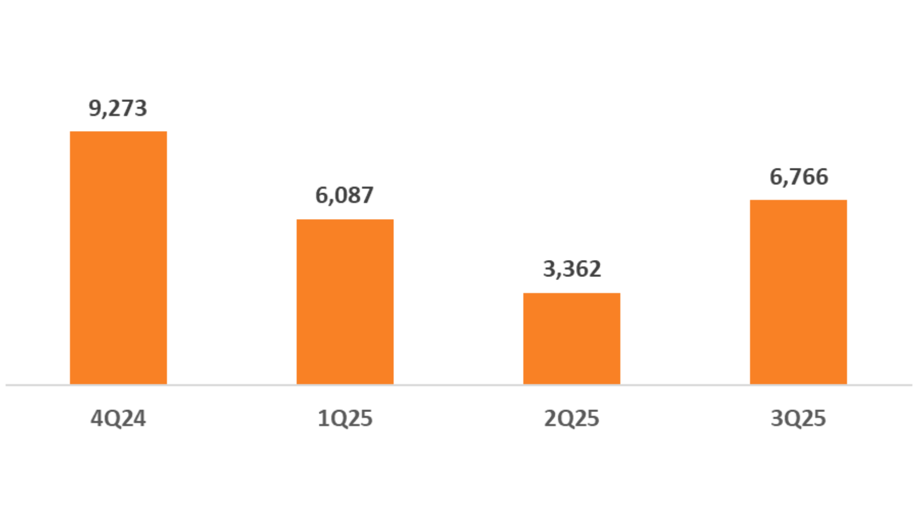
Operating Margin	EBITDA Margin
21.7% [YoY: +2.1ppts]	**28.7%** [YoY: +1.3ppts]

Net Income	EPS
16,883 [YoY: +7.9%]	**8.22** [YoY: +6.3%]

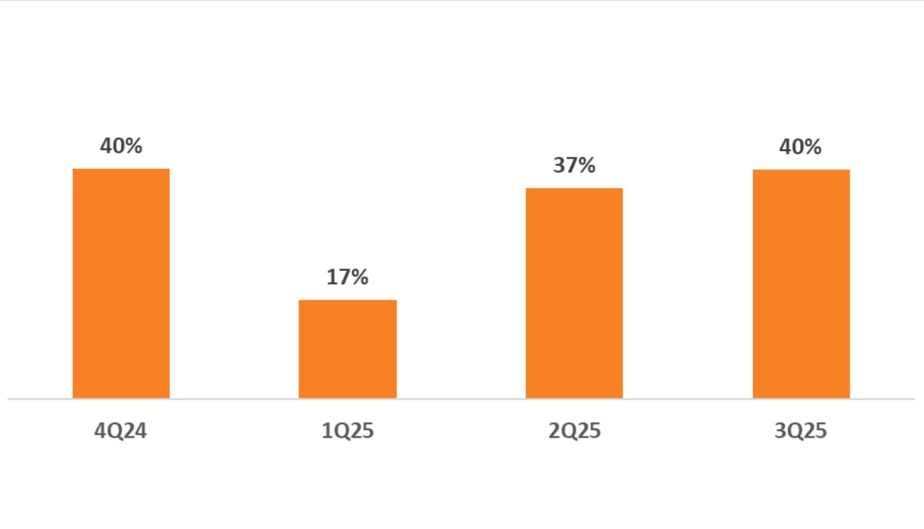
- YTD Net Sales grew 5.8% YoY (+8.5% in USD)
- Growth continues to be driven by specialty products, outpacing commodity and in particular A.I. related applications
- Gross Margin continues to expand (+1.1ppts YoY) from favorable product mix and cost improvement. Combined with robust sales growth, Gross Profit amount grows by +9.0% YoY (in USD +11.8% YoY)
- Operating Margin also benefits from OPEX efficiency with Operating Income amount growing by +16.9% YoY (in USD 19.9% YoY)
- YTD Net Income increases +7.9% YoY (in USD +10.7% YoY) despite being adversely impacted by TWD appreciation vs USD as well as Retained Earnings tax provision in Q3
- YTD EPS increases +6.3% YoY

3Q2025 Financial Flexibility Highlight

Free Cash Flow (NTD Ms)



Net Financial Debt / LTM EBITDA



- Stable and sustained cash generation from:
    1. Strong and profitable business growth
    2. Continued optimization of inventory levels

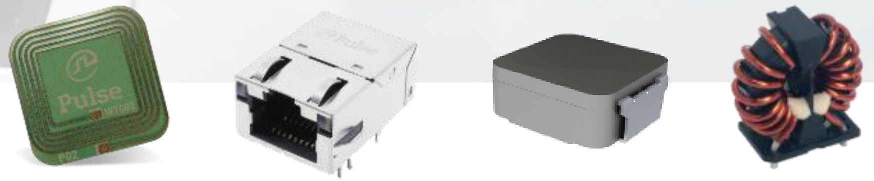
- Continued focus on reducing leverage to provide financial flexibility and capture future growth opportunities

Magnetics Product Business Group

Power & Signal Magnetics, Motor Coils, Piezo Components and Antennas

- **No.3 Market Leader Inductors** and **Automotive Magnetic** products
- **No.1 Market Leader Discrete LAN Magnetics**
- Advanced magnetic materials science and applied products
- Leader in EMI suppression solutions

YAGEO GROUP KEMET · YAGEO GROUP PULSE



Product Offering

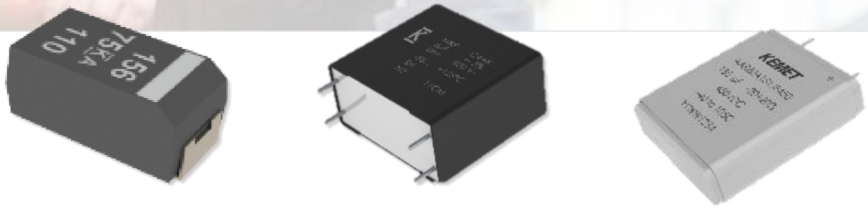
- Antennas & RF Filters • Current Sense Magnetics
- EMC • Inductors • Magnetic Materials
- Motor Coils, Ignition Coils & Solenoids
- Signal Magnetics & Connectors
- Piezoelectric Devices
- High Power Magnetics & Transformers

Automotive · Industrial · Telecom · Computing/ Enterprise Systems · Consumer

Capacitor Product Business Group

Tantalum, Film and Electrolytic Capacitors

No.1 Polymer Tantalum Market Leader
+40% World's Production



Polymer Tantalum

- Leader in automotive, aerospace and defense solutions
- Portfolio of polymer patents (150°C, humidity bias)
- Vertically integrated supply chain

Film

- Leader in Safety Caps, DC Link and Haptic Actuator
- 85°C/85% R.H. auto-grade miniaturized RFI suppressors and SMD
- Solutions for power applications (compact design, low ESL, and ESR)

Aluminum Electrolytic

- Leading global supplier of DC-Link for 48V MHEV and OBC for BEV
- Leader in AEC-Q200 Aluminum Rectangular 450V capacitor
- Serve the most demanding automotive and industrial applications

Automotive | Industrial | Telecom | Computing/ Enterprise Systems | Consumer | Aero/Def/Med

Capacitor Product Business Group

Multilayer Ceramic Capacitors (MLCC)

No.3 MLCC Market Leader in Global Capacity
+15% World’s Production

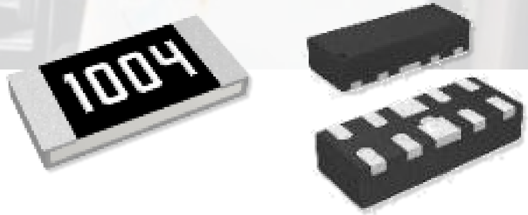
- Sizing from 01005 to 4540 EIA
- High capacitances for Class I and Class II
- Trusted global supplier for automotive
- Technology leader in Class I dielectrics (C0G and U2J)
- Technology leader in High Voltage rated ≥ 500 volts

Automotive | Industrial | Telecom | Computing/ Enterprise Systems | Consumer | Aero/Def/Med

Resistor Product Business Group

Resistors and Circuit Protection

No.1 Resistors Market Leader
+30% World's Production



Automotive
Industrial
Telecom
Computing/ Enterprise Systems
Consumer

Resistors

- Leader in metal current sensor 01005
- Leader in a complete series of lead-free chip resistors
- Automotive thick film series, and industry pioneer of anti-solder joint crack

Circuit Protection

- Complete product portfolio
- Market leader in overcurrent and overvoltage protection
- Hyper-fix TVS series with exceptional high current capabilities

Sensor Product Business Group

Temperature and Industrial Sensors

No.1 Market Leader in Pt Temperature Sensor Elements

No.1 Market Leader in Limit Switches

YAGEO GROUP
YAGEO Nexensos

YAGEO GROUP Brings you
Telemecanique Sensors

Temperature Sensors

- Leading expert for maximum reliability in temperature sensing
- Pt RTDs and sensor assemblies from -200 °C up to 1000 °C
- Automotive certified from innovation to after-sales service
- Close to customers with dedicated engineering teams around the world

Electro-Mechanical Switches

- No.1 designer and manufacturer of limit switches
- Target customers: Machine Builders & Distributors
- Limit Switches • Pressure • Inductive & Capacitive
  Photoelectric • Ultrasonic • Safety • RFID

Net Zero Emissions by 2050

2025 – 2030	**Energy Efficiency Optimization**
2030 – 2035	**Equipment Modernization**
2035 – 2045	**Renewable Energy Integration**
2045 – 2050	**Electrification of Operations**
2050	**Targeted Carbon Reduction Investments**

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Why YAGEO Group

YAGEO GROUP

YAGEO GROUP
Built into Tomorrow

Innovation
Advance our knowledge, be a technology leader

Scale
Committed to growth

Operational Excellence
Achieve perfection

Global presence
Be anywhere, anytime

Service and Solutions
Be dedicated to our customers

3Q2025 Income Statement

YAGEO Consolidation (reviewed)

Amount in NT$ Million

	3Q25		2Q25		Q-Q	3Q24		Y-Y
	Amount	%	Amount	%	Change %	Amount	%	Change %
Net Sales	33,087	100.0	32,771	100.0	1.0	31,738	100.0	4.2
Cost of Sales	(21,112)	(63.8)	(21,119)	(64.4)	(0.0)	(20,560)	(64.8)	2.7
Gross Margin	11,974	36.2	11,652	35.6	0.6 ppts	11,178	35.2	1.0 ppts
Operating Expenses	(4,412)	(13.3)	(4,609)	(14.1)	0.7 ppts	(4,563)	(14.4)	1.0 ppts
Operating Profit	7,562	22.9	7,044	21.5	1.4 ppts	6,615	20.8	2.0 ppts
Non-operating Items	650	2.0	(15)	(0.0)	2.0 ppts	556	1.8	0.2 ppts
Income Before Tax	8,212	24.8	7,028	21.4	3.4 ppts	7,171	22.6	2.2 ppts
Income Tax	(1,817)	(5.5)	(2,016)	(6.2)	0.7 ppts	(1,508)	(4.8)	(0.7 ppts)
Net Income	6,395	19.3	5,012	15.3	4.0 ppts	5,663	17.8	1.5 ppts
Noncontrolling Interests	(39)	(0.1)	(14)	(0.0)	(0.1 ppts)	(34)	(0.1)	(0.0 ppts)
Net Income (attributable to the parent)	6,356	19.2	4,998	15.3	4.0 ppts	5,629	17.7	1.5 ppts
EPS (NT$ Dollar)	3.10		2.43		27.2	2.74		12.8
EBITDA	9,841	29.7	9,237	28.2	1.5 ppts	8,995	28.3	1.4 ppts

- *Q-Q/Y-Y Change of Net Sales, Cost of Sales , and EPS is in %, the rest of Changes is in percentage point.*
- *The financial data is based on T-IFRS*

Q1 to Q3 2025 Income Statement

Amount in NT$ Million

YAGEO Consolidation (reviewed)	1Q-3Q2025		1Q-3Q2024		Y-Y
	Amount	%	Amount	%	Change %
Net Sales	96,962	100.0	91,661	100.0	5.8
Cost of Sales	(62,249)	(64.2)	(59,811)	(65.3)	4.1
Gross Margin	34,713	35.8	31,850	34.7	1.1 ppts
Operating Expenses	(13,644)	(14.1)	(13,830)	(15.1)	1.0 ppts
Operating Profit	21,069	21.7	18,020	19.7	2.1 ppts
Non-operating Items	1,345	1.4	2,595	2.8	(1.4 ppts)
Income Before Tax	22,414	23.1	20,615	22.5	0.6 ppts
Income Tax	(5,443)	(5.6)	(4,878)	(5.3)	(0.3 ppts)
Net Income	16,970	17.5	15,737	17.2	0.3 ppts
Noncontrolling Interests	(87)	(0.1)	(88)	(0.1)	0.0 ppts
Net Income (attributable to the parent)	16,883	17.4	15,649	17.1	0.3 ppts
EPS (NT$ Dollar)	8.22		7.73		6.3
EBITDA	27,797	28.7	25,095	27.4	1.3 ppts

- *Q-Q/Y-Y Change of Net Sales, Cost of Sales , and EPS is in %, the rest of Changes is in percentage point.*
- *The financial data is based on T-IFRS*

3Q2025 Non-operating Items

YAGEO GROUP

YAGEO Consolidation (reviewed)

Amount in NT$ Million

	3Q25	2Q25	Q-Q Change %	3Q24	Y-Y Change %
Foreign Exchange Gain (Loss)	220	-415	(152.9)	-76	(390.6)
Net Interest Income (Expense)	370	420	(12.0)	541	(31.6)
Investment Income on Equity-Method	144	24	499.2	94	53.6
Others	-83	-44	88.5	-3	2896.8
Total	650	-15	(4433.1)	556	16.9

- The financial data is based on T-IFRS

3Q2025 Selected Balance Sheet Summary

YAGEO GROUP

YAGEO Consolidation (reviewed)

Amount in NT$ Million

	As of Sep 30 2025	As of Jun 30 2025	Q-Q Change %	As of Sep 30 2024	Y-Y Change %
Cash and cash equivalents	100,607	96,111	4.7	94,244	6.8
Receivables	25,268	24,441	3.4	22,832	10.7
Inventory	28,257	26,694	5.9	26,798	5.4
Total Assets	**361,368**	**353,890**	2.1	**358,128**	0.9
Payables	16,377	15,024	9.0	15,484	5.8
Net financial debts	14,032	12,590	11.4	22,721	(38.2)
Total Liabilities	**201,956**	**204,873**	(1.4)	**203,432**	(0.7)
Total Equity	**159,412**	**149,017**	7.0	**154,697**	3.0
Total Liabilities & Equity	**361,368**	**353,890**	2.1	**358,128**	0.9
Net Financial Debt / Equity	**8.8%**	**8.4%**	**0.4 ppts**	**14.7%**	**(5.9 ppts)**
Net Financial Debt / EBITDA	**39.7%**	**36.5%**	**3.2 ppts**	**71.0%**	**(31.3 ppts)**
ROE (Quarterly)	**4.1%**	**3.2%**	**0.9 ppts**	**3.8%**	**0.3 ppts**
ROE (Annualized)	**13.2%**	**13.6%**		**14.5%**	

- The financial data is based on T-IFRS

3Q2025 Cash Flow

YAGEO GROUP

YAGEO Consolidation (reviewed)

Amount in NT$ Million

	3Q25 Amount	2Q25 Amount	Q-Q Change %	3Q24 Amount	Y-Y Change %
Net Cash Provided by (Used in) Operating Activities	8,127	5,073	60.2	8,282	(1.9)
Net Cash Provided by (Used in) Investing Activities	139	-6,524	(102.1)	-3,876	(103.6)
Net Cash Provided by (Used in) Financing Activities	-5,300	-3,408	55.5	-1,624	226.3
FX Difference	1,530	-8,447	(118.1)	-869	(275.9)
Net Increase (Decrease) in Cash and Cash Equivalents	4,497	-13,306	(133.8)	1,912	135.2
Cash and Cash Equivalents , Beginning of Period	96,111	109,416	(12.2)	92,332	4.1
Cash and Cash Equivalents , End of Period	100,607	96,111	4.7	94,244	6.8

- The financial data is based on T-IFRS

3Q2025 Working Capital Management

YAGEO Consolidation (reviewed)

Amount in NT$ Million

	3Q25	2Q25	Q-Q Change %	3Q24	Y-Y Change %
Accounts Receivable	25,268	24,441	3.4	22,832	10.7
DSO	69	66	3.3	67	2.8
Inventory	28,257	26,694	5.9	26,798	5.4
DOH-Total Company (Amt)	119	118	0.9	118	0.5
Accounts Payable	16,377	15,024	9.0	15,484	5.8
DPO	68	66	3.4	67	0.8
Net Working Capital	37,148	36,111	2.9	34,146	8.8

- *The financial data is based on T-IFRS*

YAGEO GROUP

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Thank You
感謝您

YAGEOGroup.com