YAGEO GROUP

Built into Tomorrow

Automotive

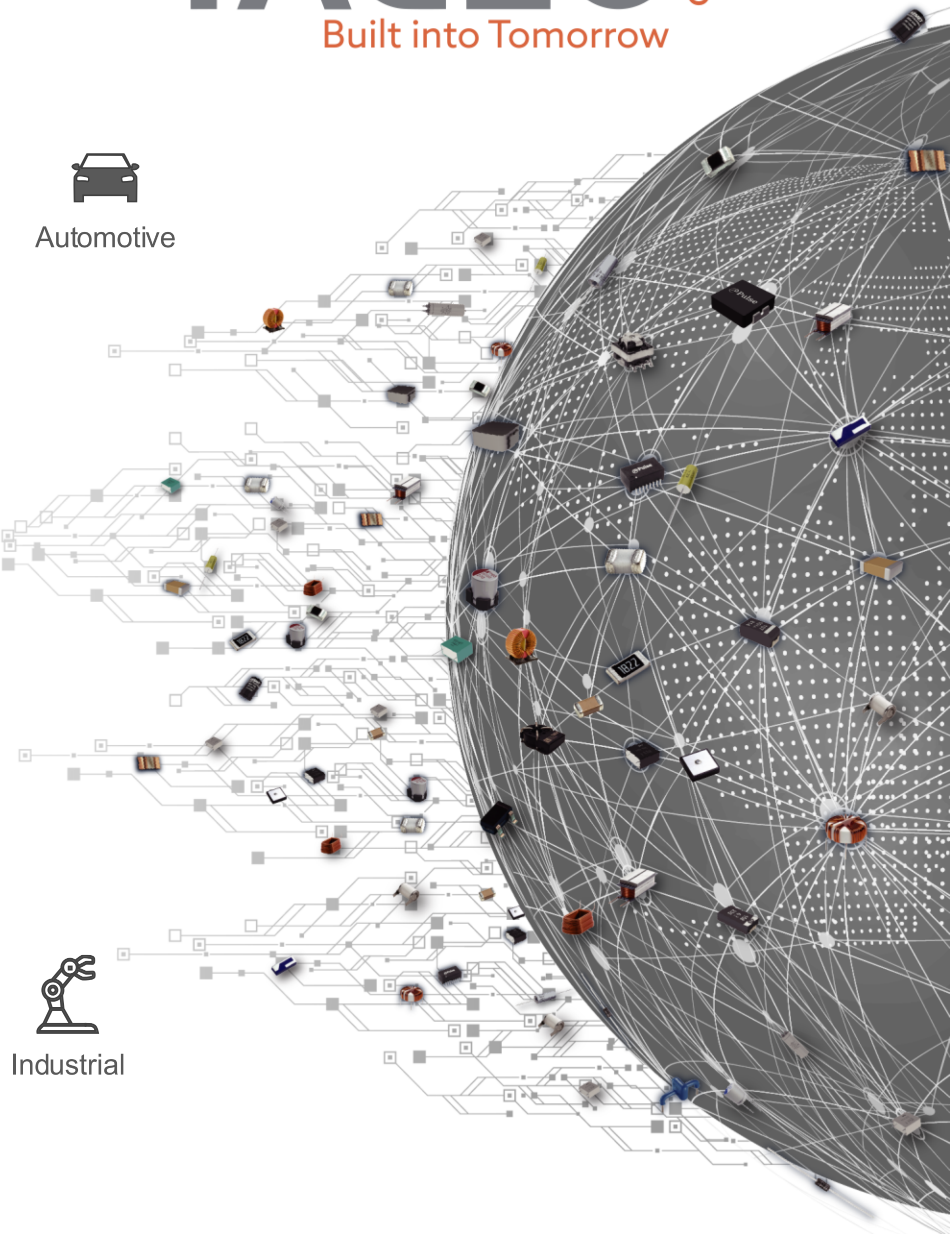
Consumer

Computing & Enterprise Systems

Telecommunications

Aero/Def/Med

Industrial



CORPORATE OVERVIEW

2025 Q4

About YAGEO Group

Built into Tomorrow

Headquartered in Taipei, Taiwan, we harness our expertise to provide innovative, dependable solutions, enhancing our customers' products for a safer, more efficient, and interconnected future.

1977
Founded

39,000+
Global Employees

65
Production Facilities

$4B
Yearly Revenues

16
Countries with R&D Centers

1.1T
Parts sold/year

PRINCIPAL BRANDS

YAGEO

KEMET

PULSE

Telemecanique Sensors

WHO WE ARE

OUR MISSION

Utilize our expertise to deliver innovative, reliable solutions that elevate our customers' products, shaping a safer, more efficient, and interconnected future.

OUR VISION

Leverage our manufacturing scalability, comprehensive product offering, and the ingenuity of our global talent to build robust, sustainable, and resilient relationships with our customers.

Milestones

Journey of a world leader in electronic solutions

YAGEO GROUP

1977

YAGEO

Establishes YAGEO Corporation Taipei, Taiwan

1993

TWSE

Listed on Taiwan Stock Exchange (TAIEX)

1996

VITROHM

Acquires the largest power resistor manufacturer in Germany and establishes EMEA footprint

2000

PHILIPS

Acquires Philips Advanced Components and Ferroxcube, expands footprint in EMEA

2018

Pulse

Acquires Pulse – specialty magnetics, wireless and network components manufacturer to expand product offerings for automotive and industrial applications

2020

KEMET

Acquires KEMET- a world leader in capacitor technologies, expands portfolio and doubles global footprint

2022

CHILISIN

Acquires a leader in inductors, creating a comprehensive portfolio of magnetic products

2023

NEXENSOS

Acquires Nexensos from Heraeus Group, expands sensor footprint

Telemecanique Sensors

Acquires Telemecanique Sensors from Schneider, expands sensor portfolio

2025

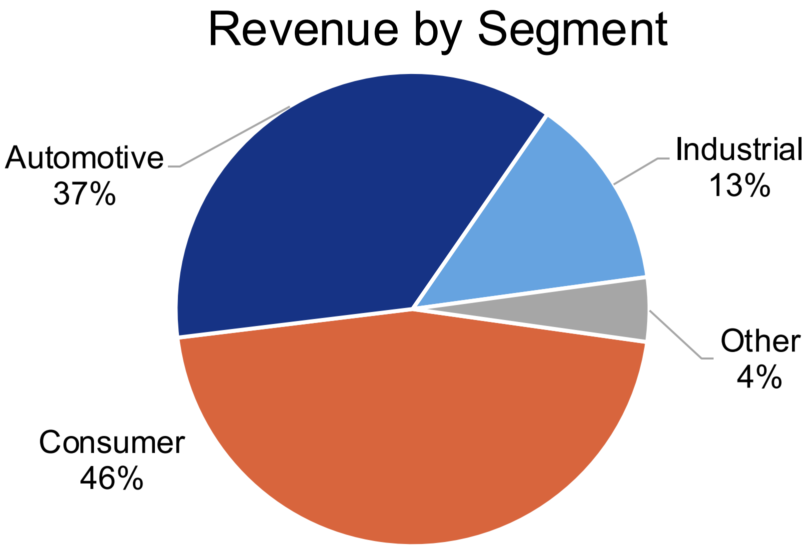
SHIBAURA

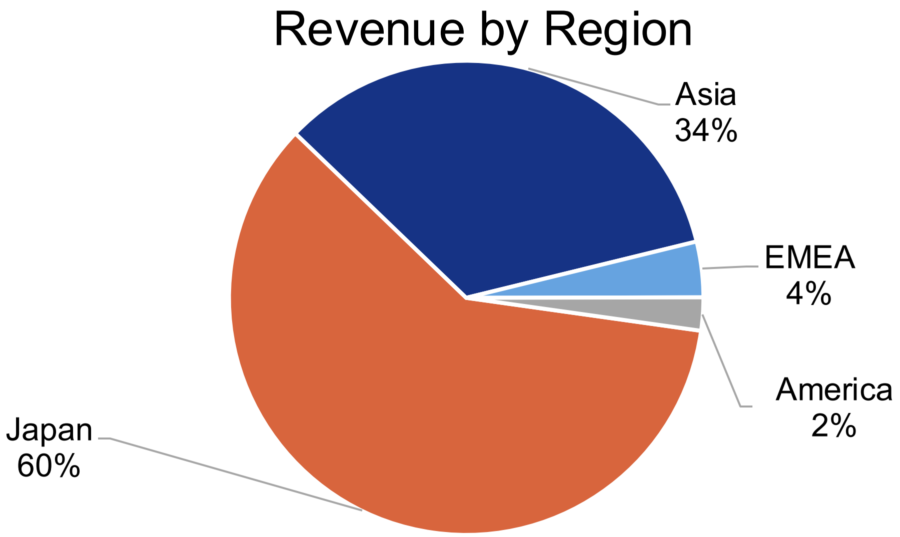
Acquires Shibaura to expand thermistor and temperature sensor offerings.

Welcome to YAGEO Group - Shibaura Electronics

- Founded in Tokyo in 1953
- Annual Revenue (2024 FY) ≈ $225M USD
- Manufacturing sites in Japan (5), China (2) and Thailand (1)
- Catalog and Customized Solutions

- Products:
  - Temperature Elements: NTC, glass-encapsulated, chip type available in standard/compact/advanced solutions (low B constant & high precision)
  - Temperature Sensor Assemblies: Surface contact, non-surface contact, fluid & atmospheric temperature and humidity sensing





Your World with YAGEO Group

Our products are built into your every day

Industries We Serve

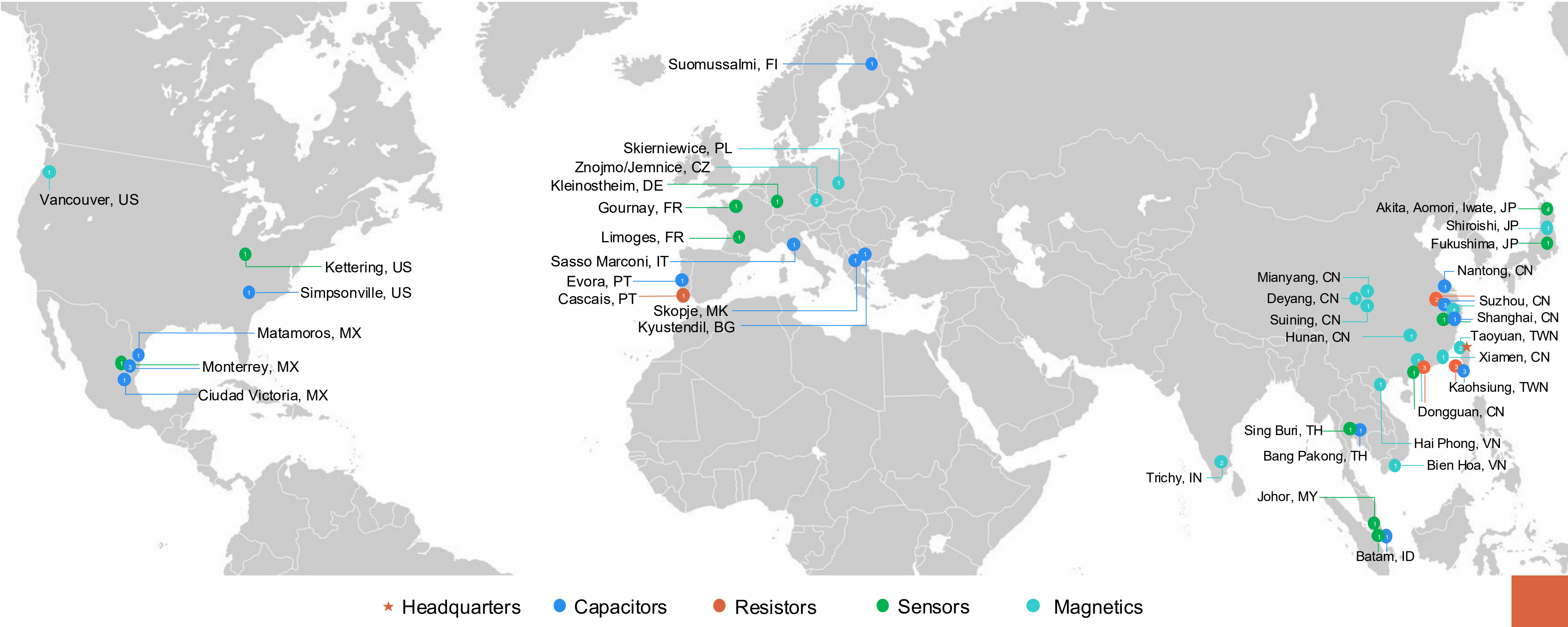
YAGEO GROUP

Built into Tomorrow

Manufacturing Resiliency

YAGEO GROUP

65 Manufacturing Facilities* (21 China, 8 Taiwan, 36 ROW)



Manufacturing Resiliency – by Technology

YAGEO GROUP

Technology/Product Type	China	Taiwan	Vietnam	Indonesia	Malaysia	Thailand	Japan	India	European Union	North Macedonia	Mexico	USA
Antennas, RF & Microwave	■	■										■
Cable Harnesses	■								■			
Capacitors – Aluminum	■								■			
Capacitors – Ceramic	■	■									■	■
Capacitors – Film	■			■					■	■		
Capacitors – Supercapacitors						■						
Capacitors – Tantalum	■					■					■	■
Circuit Protection	■											
Cores, Magnets & Metal Materials	■		■				■		■			
EMC	■		■				■					
Inductors	■	■	■				■	■	■			
Motor & Ignition Coils	■							■	■			
Power Supplies		■							■			
Resistors – Chip	■	■										
Resistors – Through Hole	■								■			
Sensors – Assemblies				■					■		■	■
Sensors – Temperature	■				■	■	■		■			
Sensors – Other	■		■				■					
Signal Magnetics & Connectors	■		■					■				
Transformers	■							■	■			

Note: Resiliency of specific products needs to be reviewed at the PN level

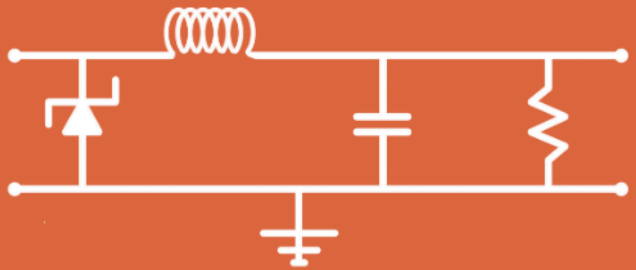
Product Portfolio

YAGEO GROUP

- **Capacitors**
  - Aluminum
  - Ceramic
  - Film
  - Polymer
  - Supercapacitors
  - Tantalum
- **Resistors**
  - Carbon
  - Jumper
  - Metal
  - Metal Oxide Film
  - Platinum
  - Thick Film
  - Thin Film
  - Wirewound
- **Inductors**
  - Power
  - RF Signal
- **EMC**
  - Common Mode Choke - Power
  - Common Mode Choke - Signal
  - Differential Mode Choke - Power
  - Differential Mode Choke - Signal
  - Dual Mode Choke
  - EMI Filters
  - EMI Suppression
  - Ground Wire
  - Magnetic Materials
- **Transformers**
  - Isolation
  - Power
- **Signal Magnetics & Connectors**
  - Automotive Networks
  - Cages
  - Connectors
  - Ethernet (LAN)
  - Integrated Connector Modules (ICMs)
  - Telecom & Audio (WAN)
- **Sensors**
  - Current
  - Inductive & Capacitive Sensors
  - Limit Switches
  - Photoelectric Sensors
  - Temperature
  - Pressure Sensors
  - Pyroelectric Sensors
  - RFID Systems
  - Safety Sensors & Switches
  - Thermal Reed Switch
  - Ultrasonic Sensors
  - Vibration Sensors
- **Antenna, RF & Microwave**
  - Antennas
  - Connectors, Cables & Mounts
  - RF Filters
  - Couplers
  - Splitters
- **Circuit Protection**
  - Chip Fuse
  - Gas Discharge Tube
  - NTCs
  - PPTCs
  - Spark Gap Protectors
  - Thyristor Surge Suppressors
  - TVS Diodes
  - TVS Diodes – Low Capacitance
  - Varistors
- **Discrete Semi-conductors**
  - MOSFET
  - Rectifier Diode
  - Zener Diode
- **Cores, Magnets & Metal Materials**
  - Electromagnets
  - Memoalloy (Ni-Ti Wire)
  - Permanent Magnets
  - Ferrite Cores
- **Piezoelectric Devices**
  - Piezo Ceramic Actuators
  - Piezo Ceramic Transducer
  - Piezo Ceramic Acoustic Modules
  - Piezo Film Haptic Modules
- **Power Supplies**
  - DC to DC
  - AC to DC
- **Electro-mechanical**
  - Lifting Magnets
  - Magnetic Coils
  - Relay Coils
  - Relays
  - Shock Absorber Coils
  - Solenoid Valves
  - Trigger Magnetics
- **Motor & Ignition Coils**
  - Ignition Coils
  - Motor Coils
- **Cable Harnesses**
  - Custom

16 | 82

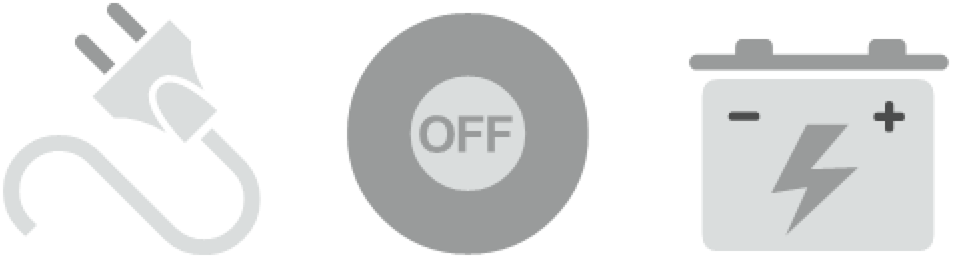
[YAGEO Group Product Roadmaps]



Antennas, RF, and Microwave Components
Cable Harnesses
Capacitors
Circuit Protection
Discrete Semiconductors
Electromechanical
EMC
Inductors
Magnets and Metal Materials
Motor and Ignition Coils
Piezoelectric Devices
Power Supplies
Resistors
Sensors
Signal Magnetics and Connectors
Transformers

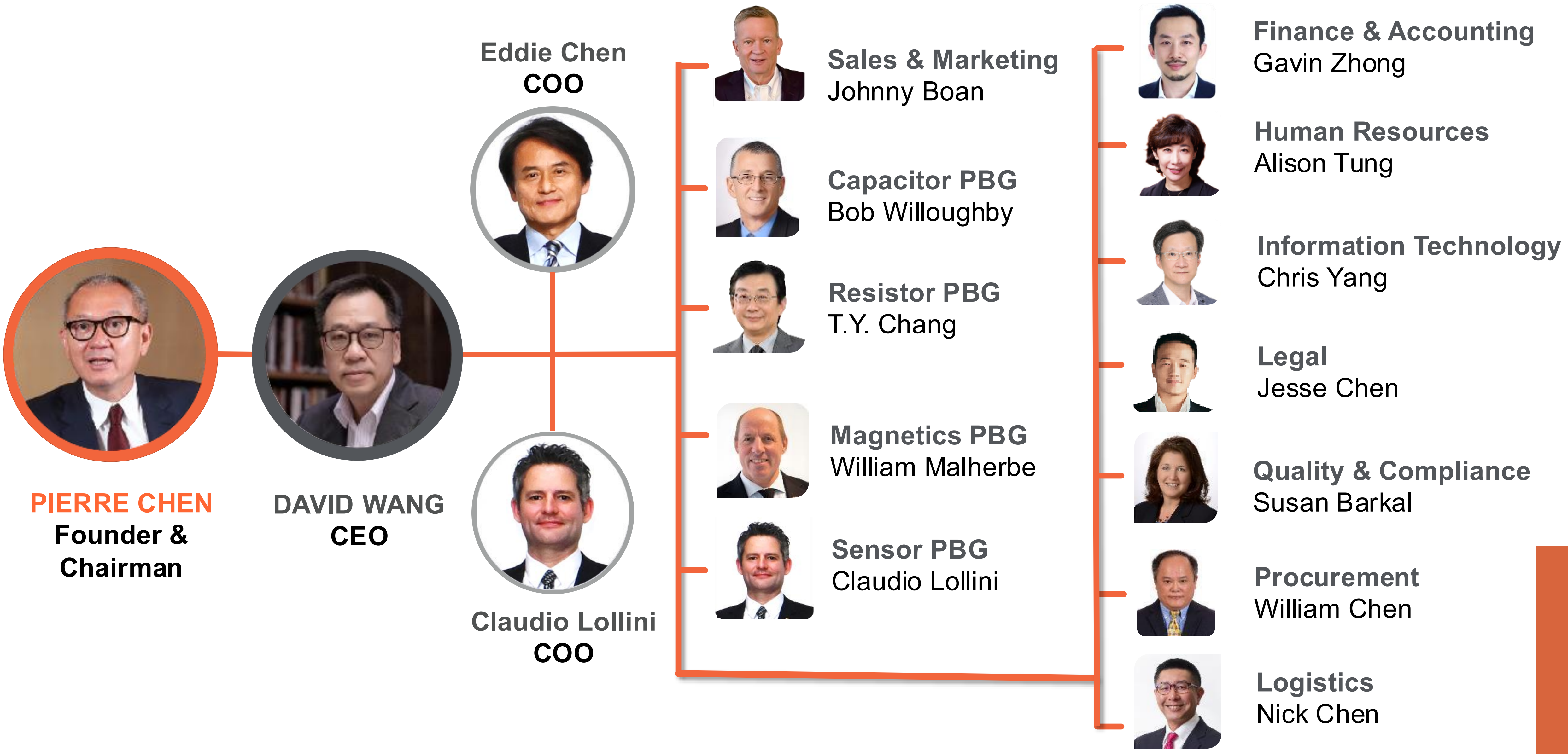
90%
*Coverage

Anything that plugs-in, turns on/off, and/or uses a battery



*Based on a typical BOM for low voltage PCB

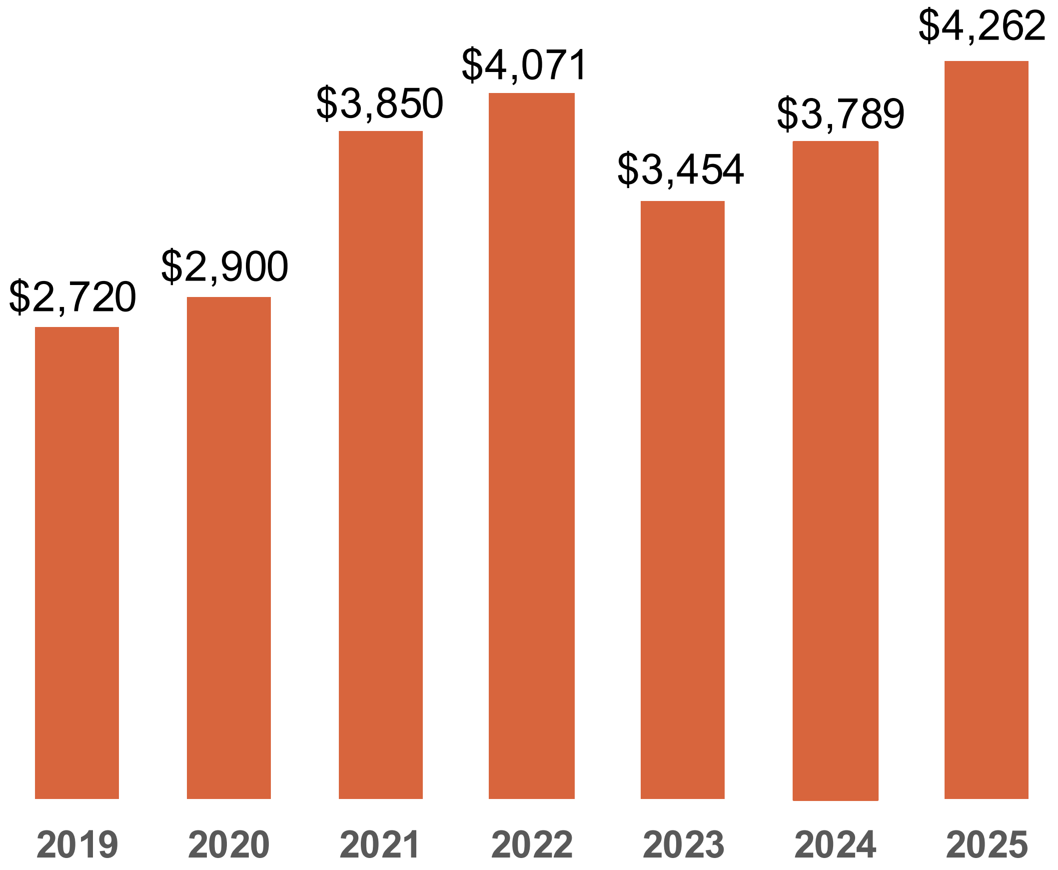
Leadership


PIERRE CHEN
Founder & Chairman
DAVID WANG
CEO
Eddie Chen
COO
Claudio Lollini
COO
Sales & Marketing
Johnny Boan
Capacitor PBG
Bob Willoughby
Resistor PBG
T.Y. Chang
Magnetics PBG
William Malherbe
Sensor PBG
Claudio Lollini
Finance & Accounting
Gavin Zhong
Human Resources
Alison Tung
Information Technology
Chris Yang
Legal
Jesse Chen
Quality & Compliance
Susan Barkal
Procurement
William Chen
Logistics
Nick Chen

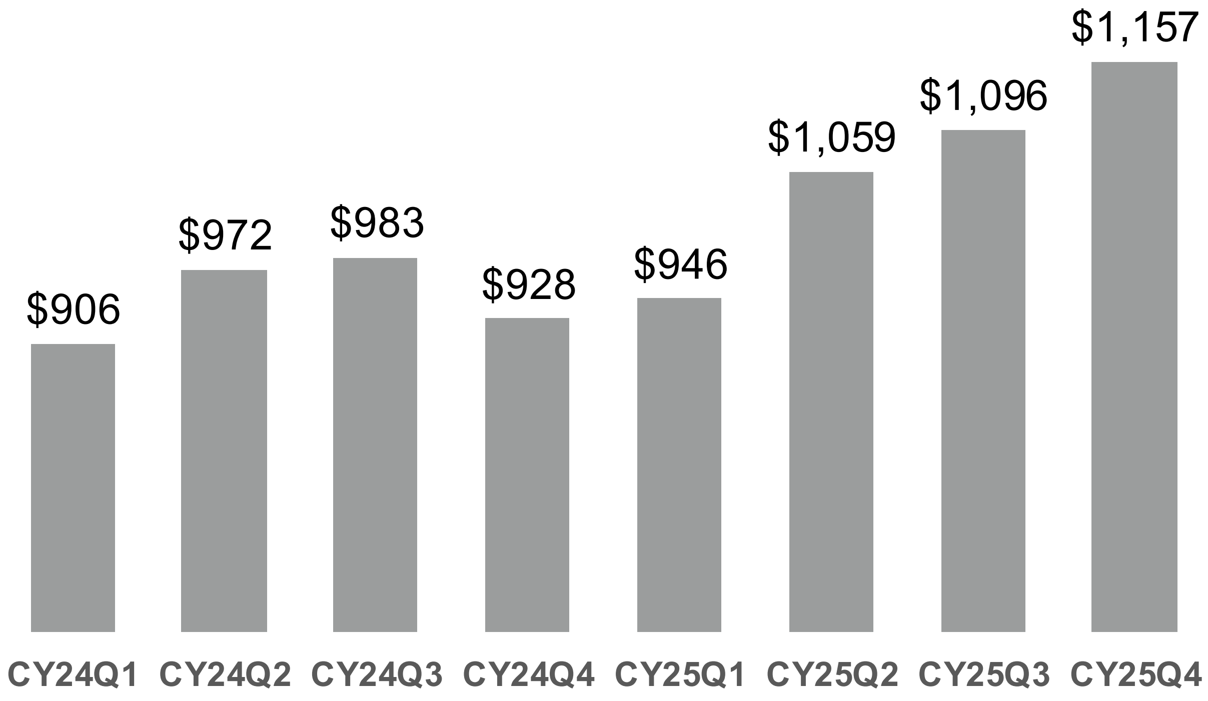
Sales

Revenues (Millions USD)

Annual

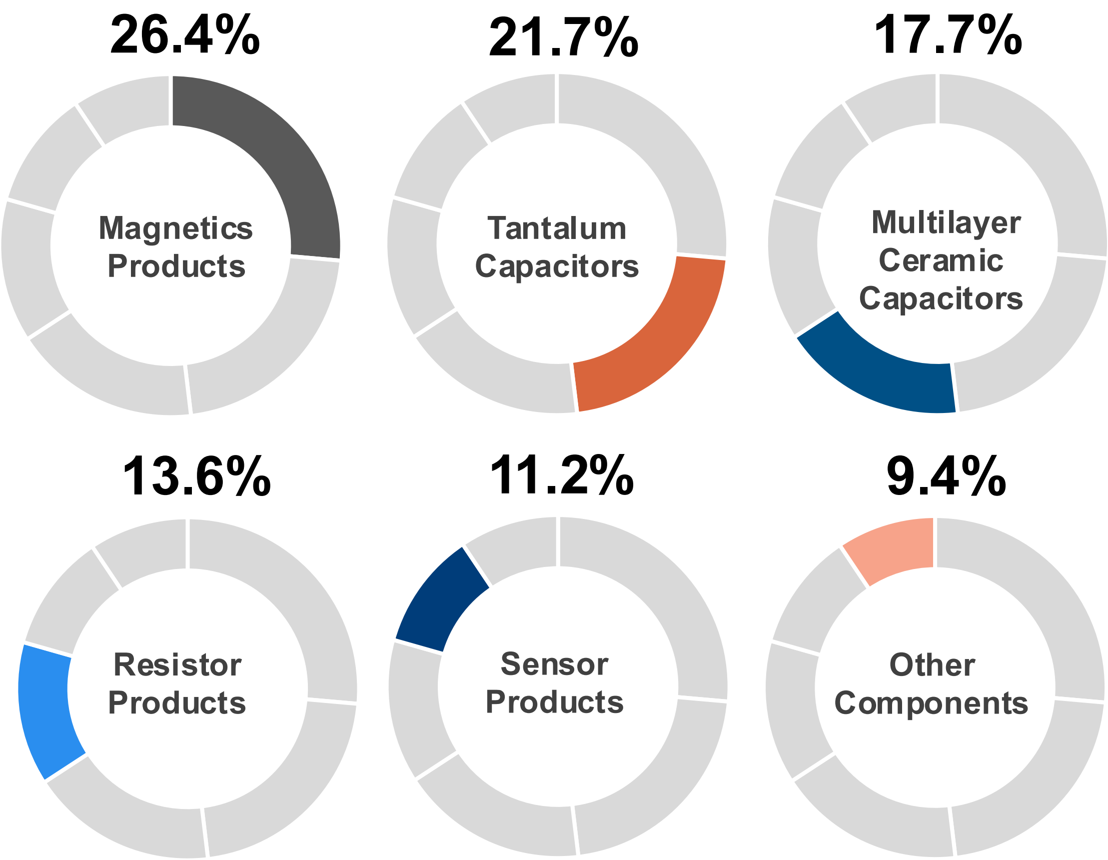


Quarterly



2025 Q4 Sales Revenue
$1,157M

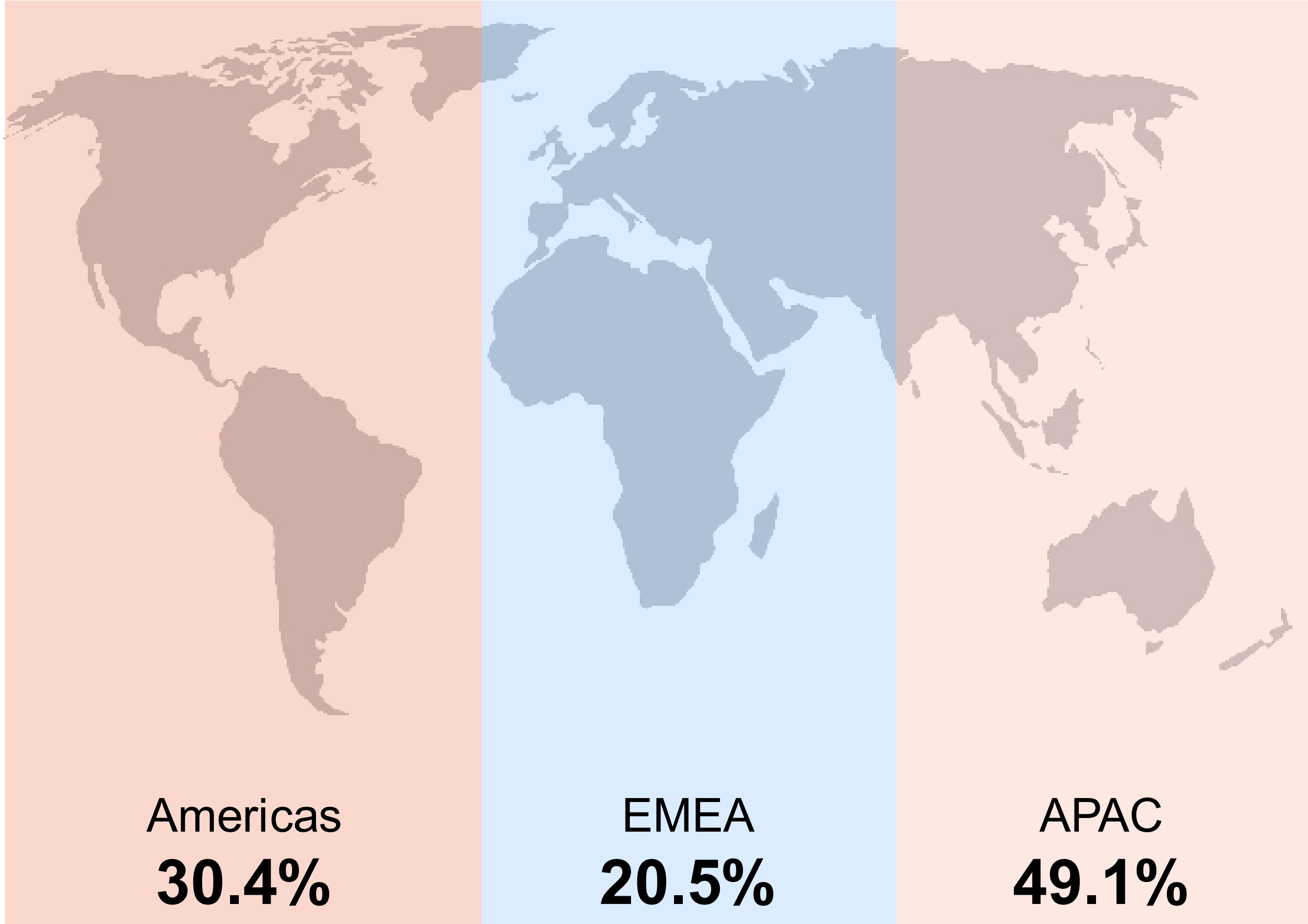
Revenue by Product Group



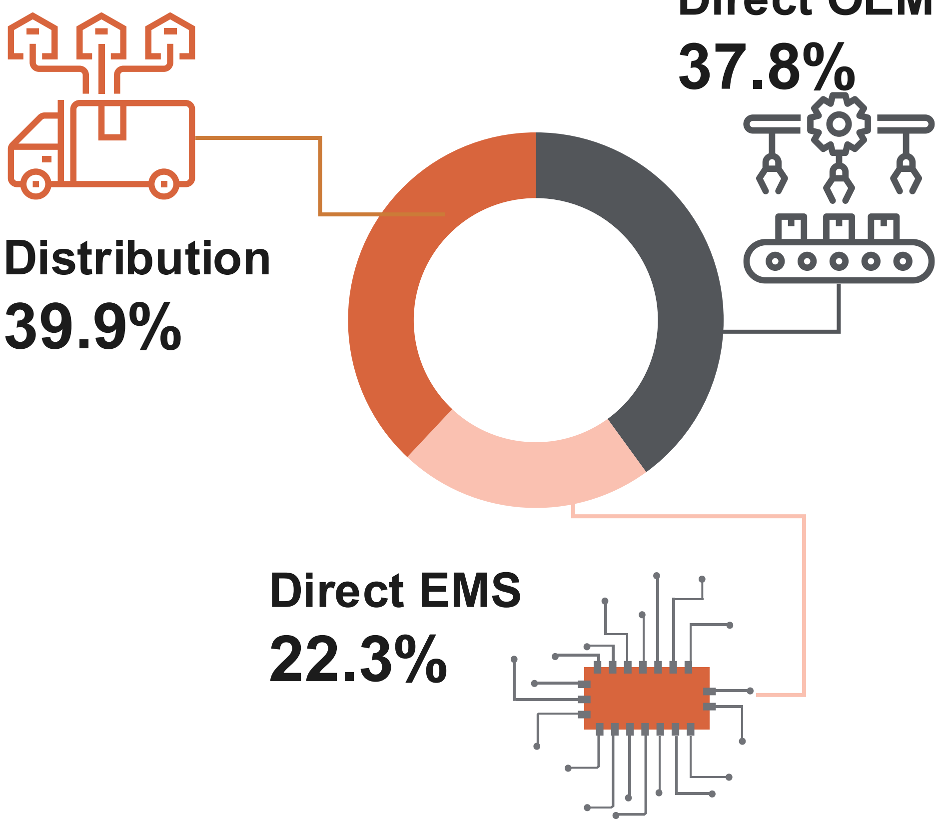
Revenue by Segment

2025 Q4 Sales Revenue
$1,157M

By Region



By Channel



4Q2025 Financial Overview

YAGEO GROUP

Amount in NT$ Million

Net Sales	Gross Margin
35,968 [QoQ: +8.7% | YoY: +19.9%]	**37.3%** [QoQ: +1.1ppts | YoY: +4.1ppts]

Operating Margin	EBITDA Margin
24.3% [QoQ: +1.4ppts | YoY: +6.4ppts]	**30.6%** [QoQ: +0.9ppts | YoY: +5.6ppts]

Net Income	EPS
6,751 [QoQ: +6.2% | YoY: +82.1%]	**3.29** [QoQ: +6.2% | YoY: +82.0%]

- Net Sales QoQ growth of +8.7% (in USD +5.2%) and YoY growth of +19.9% (in USD +24.8%).
- Net Sales QoQ growth driven by continued good momentum on A.I. related applications as well as the inclusion of Shibaura results starting in November.
- Gross Margin increased +1.1ppts QoQ and +4.1ppts YoY (Same in USD terms) from favorable product mix and cost improvement. Combined with robust sales growth, Gross Profit amount grows by +12.0% QoQ and +34.8% YoY (in USD +8.5% QoQ and +40.3% YoY).
- Operating Income amount increased by +15.5% QoQ and +62.7% YoY (in USD +12.0% QoQ and +69.4% YoY).
- Net Income amount increased by +6.2% QoQ and +82.1% YoY (in USD +3.3% QoQ and +90.0% YoY) from Operating Income.
- EPS increased by +6.2% QoQ and +82.0% YoY.

FY2025 Financial Overview

Amount in NT$ Million

Net Sales	Gross Margin
132,930 [YoY: +9.3%]	**36.2%** [YoY: +1.8ppts]

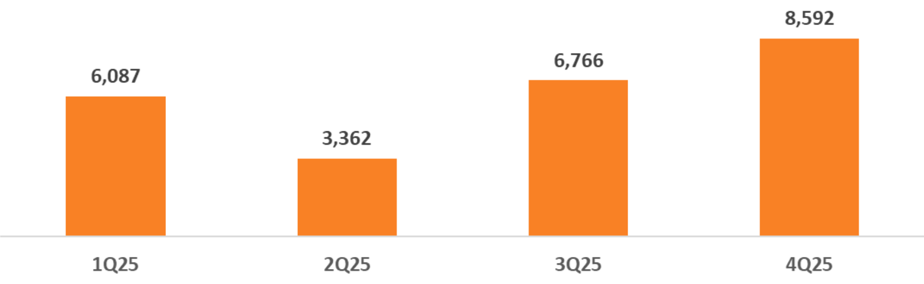
Operating Margin	EBITDA Margin
22.4% [YoY: +3.2ppts]	**29.2%** [YoY: +2.4ppts]

Net Income	EPS
23,634 [YoY: +22.1%]	**11.51** [YoY: +20.8%]

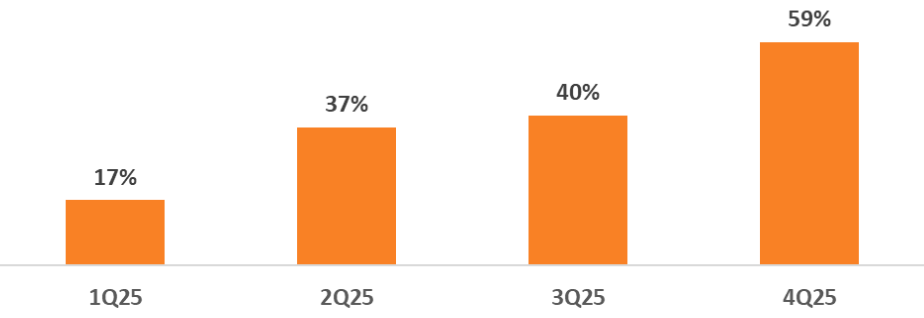
- FY Net Sales grew 9.3% YoY (+12.5% in USD).
- Growth continues to be driven by specialty products, outpacing commodity and in particular A.I. related applications.
- Gross Margin continues to expand (+1.8ppts YoY) from favorable product mix and cost improvement. Combined with robust sales growth, Gross Profit amount grows by +15.1% YoY (in USD +18.5% YoY).
- Operating Margin also benefits from OPEX efficiency with Operating Income amount growing by +27.4% YoY (in USD +31.2% YoY).
- FY Net Income increases +22.1% YoY (in USD +25.7% YoY) from operating performance and lower tax, despite being adversely impacted by TWD appreciation vs USD.
- FY EPS increases +20.8% YoY.

4Q2025 Financial Flexibility Highlight

Free Cash Flow (NTD Ms)



Net Financial Debt / LTM EBITDA



- Stable and sustained cash generation from:
    1. Strong and profitable business growth
    2. Continued optimization of inventory levels

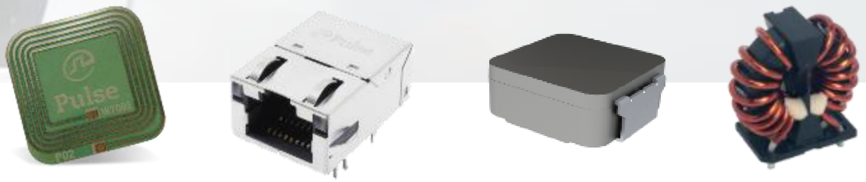
- Continued focus on balancing financial flexibility and funding future growth opportunities

Magnetics Product Business Group

Power & Signal Magnetics, Motor Coils, Piezo Components and Antennas

- No.3 Market Leader **Inductors** and **Automotive Magnetic** products
- No.3 Market Leader **Discrete LAN Magnetics**
- Advanced magnetic materials science and applied products
- Leader in EMI suppression solutions

YAGEO GROUP KEMET
YAGEO GROUP PULSE



Product Offering

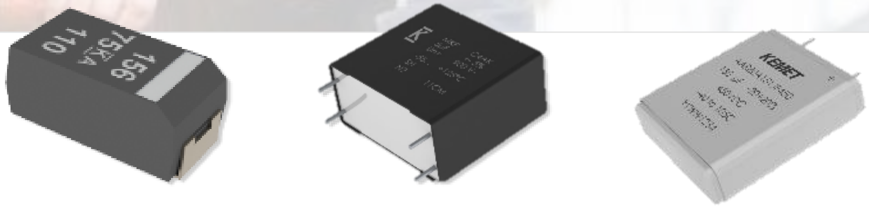
- Antennas & RF Filters • Current Sense Magnetics
- EMC • Inductors • Magnetic Materials
- Motor Coils, Ignition Coils & Solenoids
- Signal Magnetics & Connectors
- Piezoelectric Devices
- High Power Magnetics & Transformers

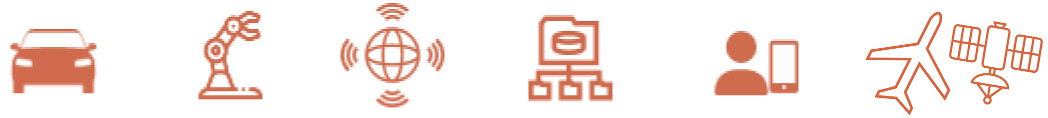
Automotive | Industrial | Telecom | Computing/ Enterprise Systems | Consumer

Capacitor Product Business Group

Tantalum, Film and Electrolytic Capacitors

No.1 Polymer Tantalum Market Leader
+40% World's Production





Polymer Tantalum

- Leader in automotive, aerospace and defense solutions
- Portfolio of polymer patents (150°C, humidity bias)
- Vertically integrated supply chain

Film

- Leader in Safety Caps, DC Link and Haptic Actuator
- 85°C/85% R.H. auto-grade miniaturized RFI suppressors and SMD
- Solutions for power applications (compact design, low ESL, and ESR)

Aluminum Electrolytic

- Leading global supplier of DC-Link for 48V MHEV and OBC for BEV
- Leader in AEC-Q200 Aluminum Rectangular 450V capacitor
- Serve the most demanding automotive and industrial applications

Capacitor Product Business Group

Multilayer Ceramic Capacitors (MLCC)

No.3 MLCC Market Leader in Global Capacity
+15% World's Production

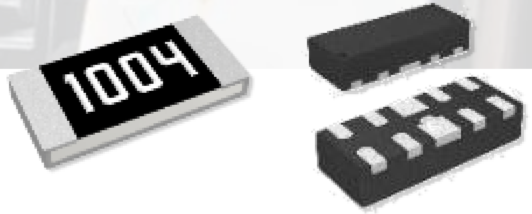
- Sizing from 01005 to 4540 EIA
- High capacitances for Class I and Class II
- Trusted global supplier for automotive
- Technology leader in Class I dielectrics (C0G and U2J)
- Technology leader in High Voltage rated ≥ 500 volts

Automotive | Industrial | Telecom | Computing/ Enterprise Systems | Consumer | Aero/Def/Med

Resistor Product Business Group

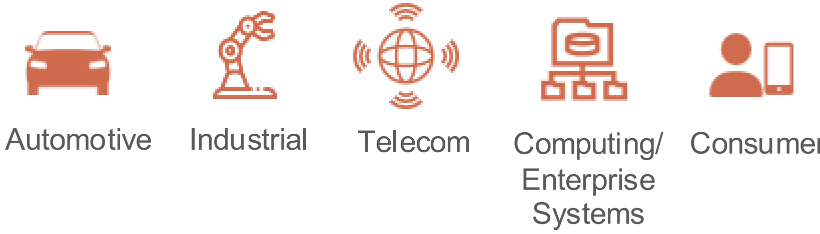
Resistors and Circuit Protection

No.1 Resistors Market Leader
+30% World's Production



Resistors

- Leader in metal current sensor 01005
- Leader in a complete series of lead-free chip resistors
- Automotive thick film series, and industry pioneer of anti-solder joint crack



Circuit Protection

- Complete product portfolio
- Market leader in overcurrent and overvoltage protection
- Hyper-fix TVS series with exceptional high current capabilities

Sensor Product Business Group

Temperature and Industrial Sensors

No.1 Market Leader in Pt Temperature Sensor Elements

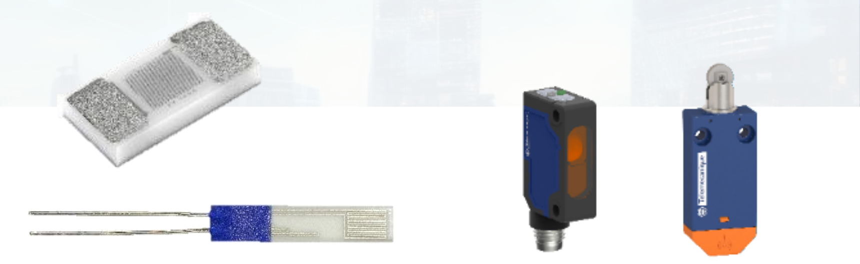
No.1 Market Leader in Limit Switches

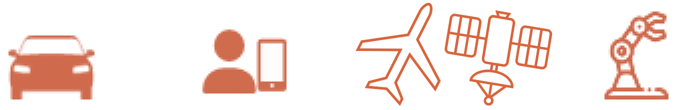
No.1 Market Leader in Thermistors

YAGEO Nexensos

Telemecanique Sensors

SHIBAURA





Automotive Consumer Aero/Def/Med Industrial

Temperature Sensors

- Leading expert for maximum reliability in temperature sensing
- NTC Thermistors, Pt RTDs & sensor assemblies from -200 °C up to 1000 °C
- Automotive certified from innovation to after-sales service
- Close to customers with dedicated engineering teams around the world

Electro-Mechanical Switches

- No.1 designer and manufacturer of limit switches
- Target customers: Machine Builders & Distributors
- Limit Switches • Pressure • Inductive & Capacitive
  Photoelectric • Ultrasonic • Safety • RFID

Net Zero Emissions by 2050

2025 – 2030	**Energy Efficiency Optimization**
2030 – 2035	**Equipment Modernization**
2035 – 2045	**Renewable Energy Integration**
2045 – 2050	**Electrification of Operations**
2050	**Targeted Carbon Reduction Investments**

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Why YAGEO Group

YAGEO GROUP

YAGEO GROUP
Built into Tomorrow

Innovation
Advance our knowledge, be a technology leader

Scale
Committed to growth

Operational Excellence
Achieve perfection

Global presence
Be anywhere, anytime

Service and Solutions
Be dedicated to our customers

YAGEO GROUP

Built into Tomorrow

Thank You
感謝您

YAGEOGroup.com

4Q2025 Income Statement

YAGEO GROUP

YAGEO Consolidation (reviewed)

Amount in NT$ Million

	4Q25		3Q25		Q-Q	4Q24		Y-Y
	Amount	%	Amount	%	Change %	Amount	%	Change %
Net Sales	35,968	100.0	33,087	100.0	8.7	30,006	100.0	19.9
Cost of Sales	(22,551)	(62.7)	(21,112)	(63.8)	6.8	(20,053)	(66.8)	12.5
Gross Margin	13,417	37.3	11,974	36.2	1.1 ppts	9,953	33.2	4.1 ppts
Operating Expenses	(4,685)	(13.0)	(4,412)	(13.3)	0.3 ppts	(4,588)	(15.3)	2.3 ppts
Operating Profit	8,732	24.3	7,562	22.9	1.4 ppts	5,366	17.9	6.4 ppts
Non-operating Items	(26)	(0.1)	650	2.0	(2.0 ppts)	883	2.9	(3.0 ppts)
Income Before Tax	8,706	24.2	8,212	24.8	(0.6 ppts)	6,249	20.8	3.4 ppts
Income Tax	(1,900)	(5.3)	(1,817)	(5.5)	0.2 ppts	(2,499)	(8.3)	3.0 ppts
Net Income	6,806	18.9	6,395	19.3	(0.4 ppts)	3,750	12.5	6.4 ppts
Noncontrolling Interests	(56)	(0.2)	(39)	(0.1)	(0.0 ppts)	(42)	(0.1)	(0.0 ppts)
Net Income (attributable to the parent)	6,751	18.8	6,356	19.2	(0.4 ppts)	3,708	12.4	6.4 ppts
EPS (NT$ Dollar)	3.29		3.10		6.2	1.81		82.0
EBITDA	11,011	30.6	9,846	29.8	0.9 ppts	7,515	25.0	5.6 ppts

- *Q-Q/Y-Y Change of Net Sales, Cost of Sales , and EPS is in %, the rest of Changes is in percentage point.*
- *The financial data is based on T-IFRS*

FY2025 Income Statement

YAGEO GROUP

Amount in NT$ Million

YAGEO Consolidation (reviewed)

	FY2025		FY2024		Y-Y
	Amount	%	Amount	%	Change %
Net Sales	132,930	100.0	121,667	100.0	9.3
Cost of Sales	(84,800)	(63.8)	(79,864)	(65.6)	6.2
Gross Margin	48,130	36.2	41,803	34.4	1.8 ppts
Operating Expenses	(18,329)	(13.8)	(18,418)	(15.1)	1.3 ppts
Operating Profit	29,801	22.4	23,386	19.2	3.2 ppts
Non-operating Items	1,319	1.0	3,478	2.9	(1.9 ppts)
Income Before Tax	31,120	23.4	26,863	22.1	1.3 ppts
Income Tax	(7,343)	(5.5)	(7,377)	(6.1)	0.5 ppts
Net Income	23,777	17.9	19,487	16.0	1.9 ppts
Noncontrolling Interests	(143)	(0.1)	(96)	(0.1)	(0.0 ppts)
Net Income (attributable to the parent)	23,634	17.8	19,356	15.9	1.9 ppts
EPS (NT$ Dollar)	11.51		9.53		20.8
EBITDA	38,814	29.2	32,609	26.8	2.4 ppts

- Q-Q/Y-Y Change of Net Sales, Cost of Sales , and EPS is in %, the rest of Changes is in percentage point.
- The financial data is based on T-IFRS

4Q2025 Selected Balance Sheet Summary

YAGEO Consolidation (reviewed)

Amount in NT$ Million

	As of Dec 31 2025	As of Sep 30 2025	Q-Q Change %	As of Dec 31 2024	Y-Y Change %
Cash and cash equivalents	98,108	100,607	(2.5)	101,822	(3.6)
Receivables	27,792	25,268	10.0	21,969	26.5
Inventory	31,636	28,257	12.0	27,823	13.7
Total Assets	**390,789**	**361,368**	8.1	**366,676**	6.6
Payables	18,031	16,377	10.1	15,003	20.2
Net financial debts	22,963	14,032	63.7	13,019	76.4
Total Liabilities	**216,793**	**201,956**	7.3	**204,123**	6.2
Total Equity	**173,997**	**159,412**	9.1	**162,553**	7.0
Total Liabilities & Equity	**390,789**	**361,368**	8.1	**366,676**	6.6
Net Financial Debt / Equity	**13.2%**	**8.8%**	**4.4 ppts**	**8.0%**	**5.2 ppts**
Net Financial Debt / EBITDA	**59.2%**	**39.7%**	**19.4 ppts**	**39.9%**	**19.2 ppts**
ROE (Quarterly)	**4.1%**	**4.1%**	**(0.1 ppts)**	**2.3%**	**1.8 ppts**
ROE (Annualized)	**14.1%**	**13.2%**		**12.9%**	

- *The financial data is based on T-IFRS*