



# Nanya Technology

## Morgan Stanley Asia Corporate Day 2017

Presentation to Investors & Analysts, September 4<sup>th</sup>-5<sup>th</sup>, 2017

**Dr. Pei Ing Lee, President & Spokesman**



# Safe Harbor

The information herein and the presentation made during the conference contain forward-looking statements and are provided for information purposes only.

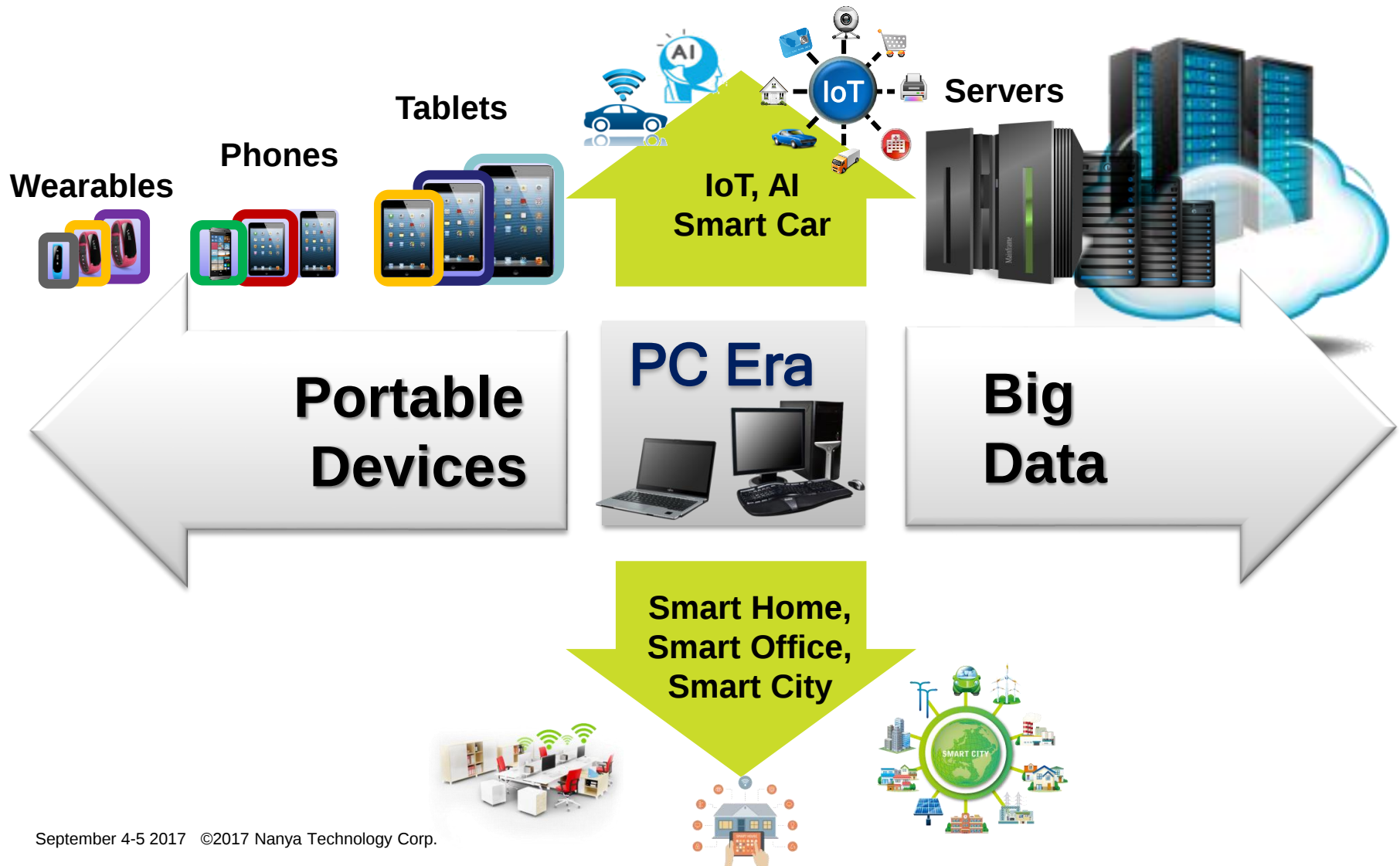
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# Outline

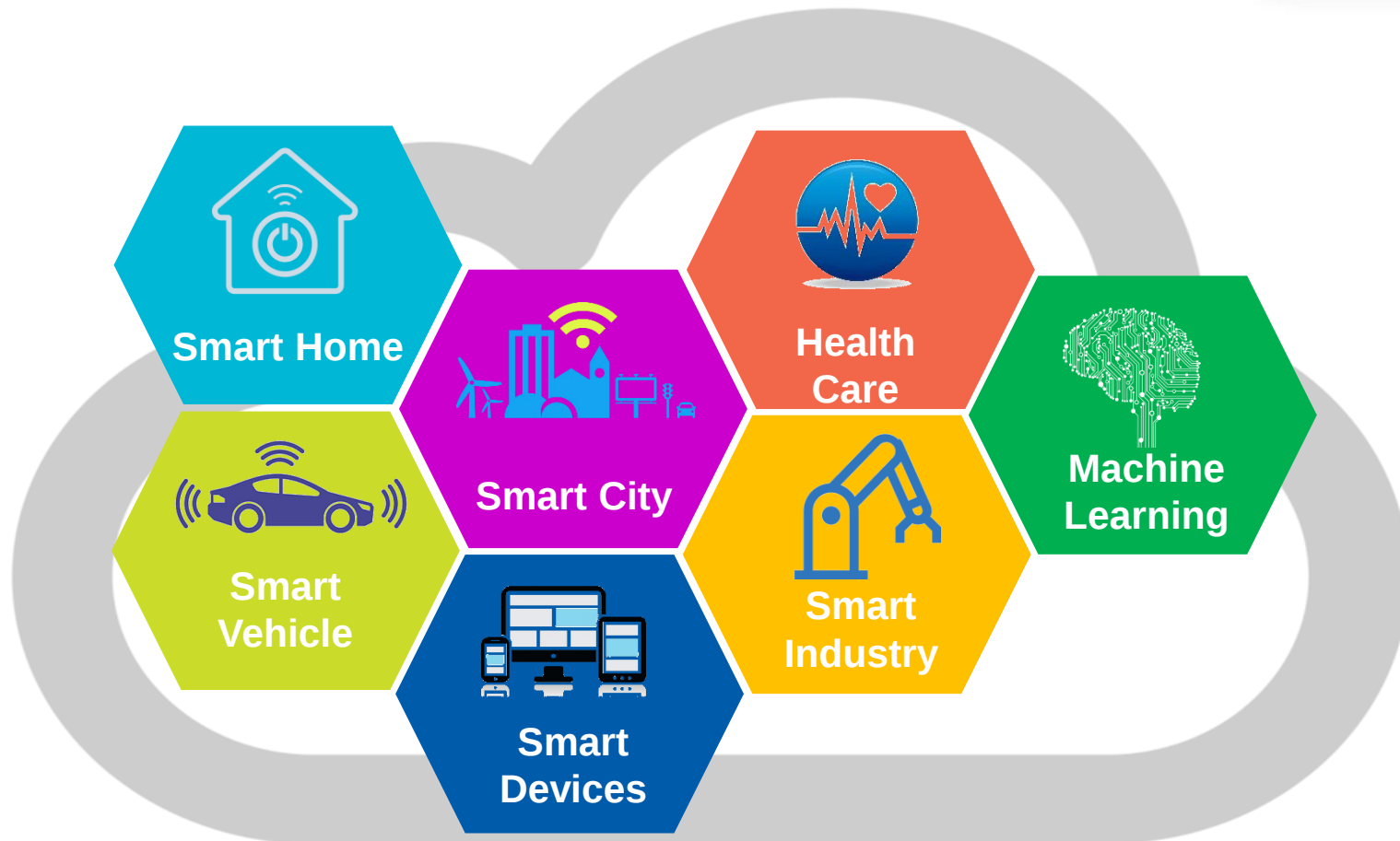
|     |                                |
|-----|--------------------------------|
| 01. | <b>DRAM Industry Landscape</b> |
| 02. | NTC Overview                   |
| 03. | Business Strategy              |

# DRAM Essential to Electronic Devices

- Diversified applications create segmented opportunities

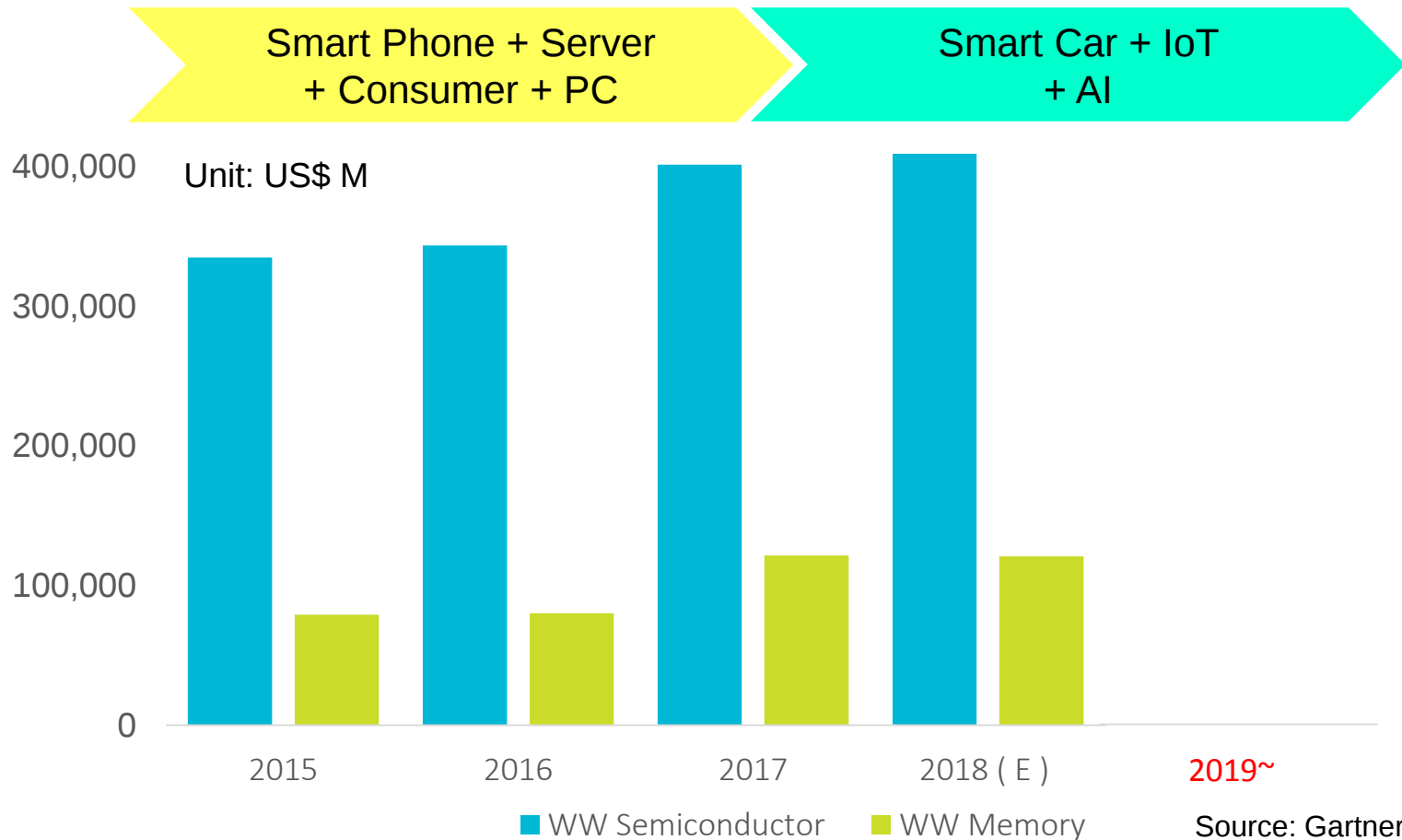


# Vigorous Development of New Data Era



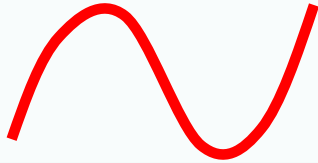
- New data era has been expediting the proliferation of semiconductor
- Memory (DRAM and NAND) plays as key semiconductor components

# Strong Momentum of Semiconductor Industry



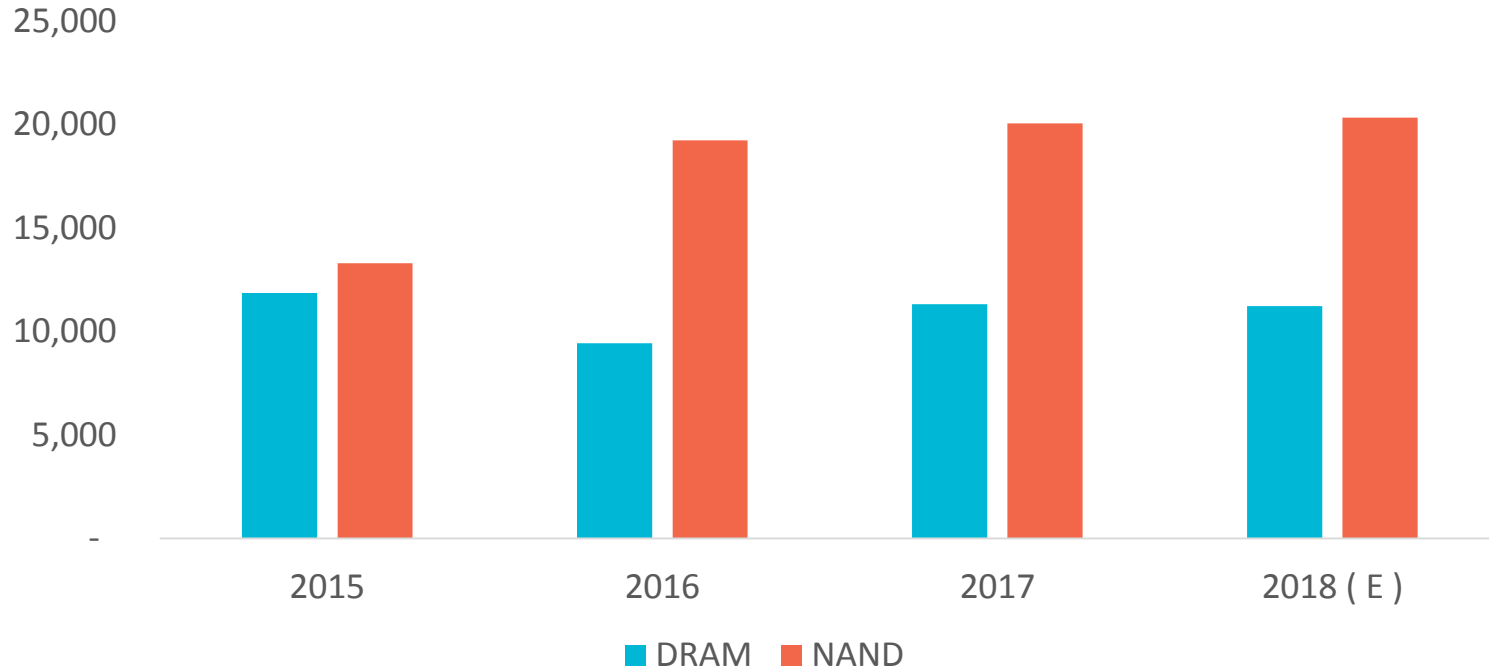
- In 2017, 17% YoY and US\$401.4B revenue of semiconductor is forecasted
- In 2017, 52% YoY and US\$121.7B market size of memory is predicted

# Stable DRAM Industry Structure

|        |                            | ~2013                                                                             | 2013~2017                                                                          | 2018~                                                                               |
|--------|----------------------------|-----------------------------------------------------------------------------------|------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|
| Market | ASP Fluctuation            |  |  |  |
| Supply | Supplier                   | >40<br>(Keen Competition)                                                         | 3 Major + 1 Medium<br>+ 2 Small<br>(Oligopoly)                                     | 3 Major + 1 Medium + 2 Small<br>(New comers facing enormous barrier)                |
|        | Technology, Cost & Product | Cost down due to rapid technology conversion                                      | Product portfolio diversified and technology conversion slowed down                | New generation product and cost reduction continue slowing down                     |
| Demand | Driving Force              | PC                                                                                | Smart Phone, Server, Consumer , PC                                                 | Smart Phone, Server, Consumer, PC, Smart Car, IoT, AI                               |
|        | Product Spec.              | Standard module                                                                   | eMCP, Component, Module, SiP                                                       | eMCP 、Component, Module, SiP, TSV                                                   |

# Memory Capex Allocation Shift

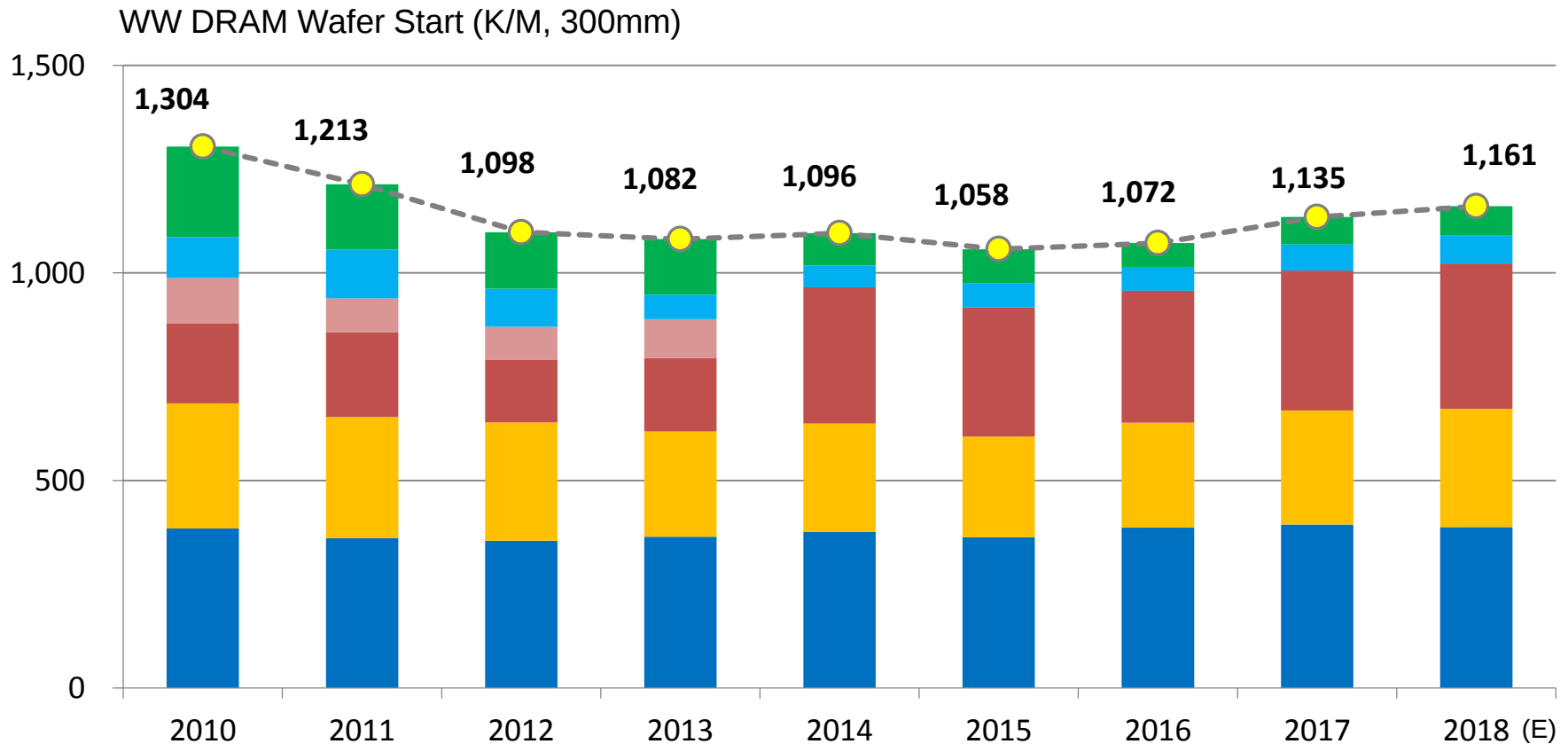
Unit: US\$ M



Source: Gartner

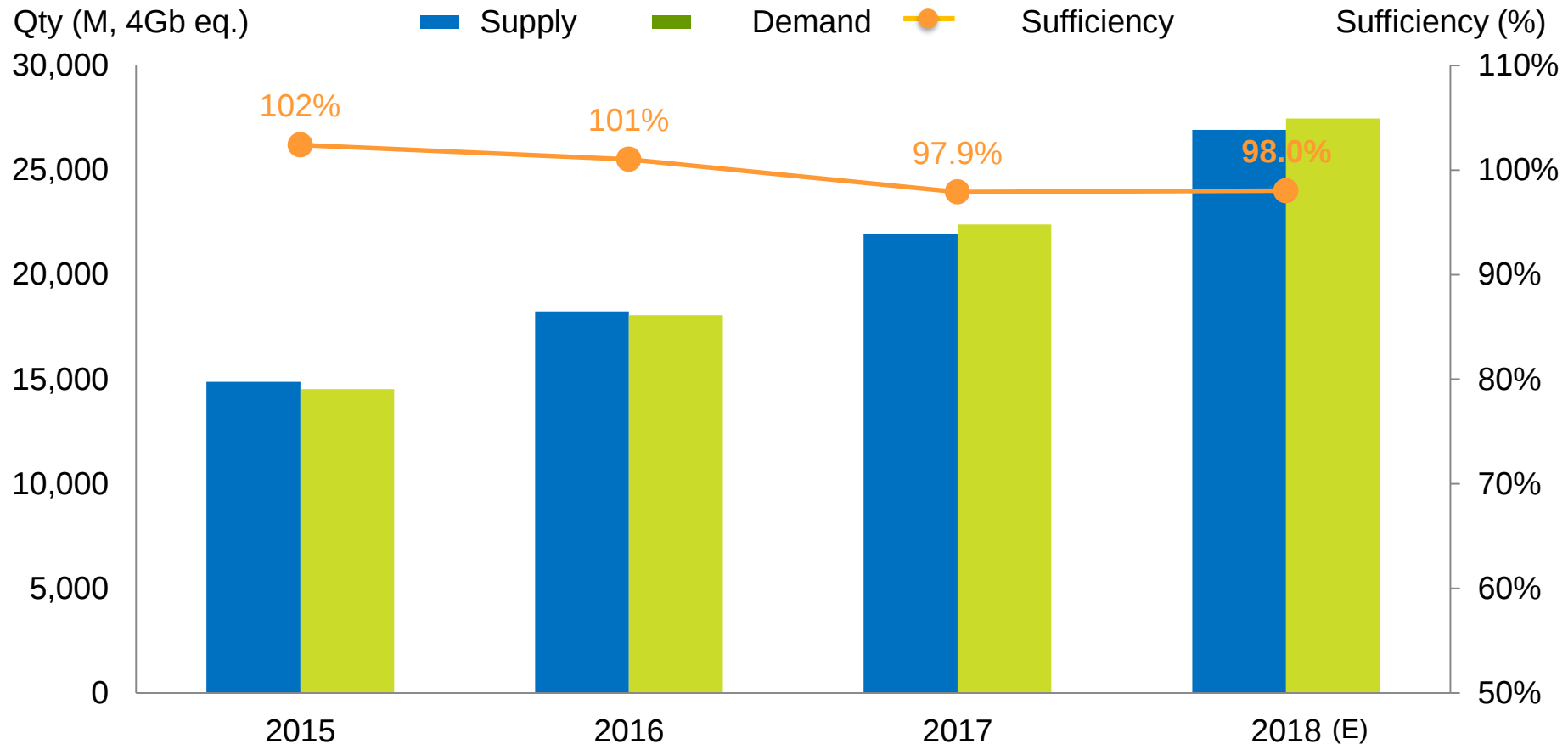
- Significant NAND capex expected for 3D NAND
- DRAM capex mainly for technology conversion and maintaining current capacity level
- Capacity non-exchangeable between NAND and DRAM
- Annual bit growth forecast: DRAM 20%~25%, NAND>45%

# WW DRAM Capacity



- WW DRAM capacity at the level of 1,100K/M
- No major capacity expected to come on-line in 2018

# DRAM Supply and Demand Growth



Source: Gartner, IHS, DRAMexchange, NTC MKT

- 2017~2018 DRAM market conditions are expected to stay stable
- Supply growth contributed mainly by technology conversion
- Demand growth driven by smart phone, server and specialty applications

# Outline

01. DRAM Industry Landscape

**02. NTC Overview**

03. Business Strategy

# Nanya Technology Overview

## IDM Company

- Founded in 1995, IPO in 2000
- DRAM Process, Design, Production & Sales
- Headquarters: New Taipei, Taiwan
- Employees: >2,700
- Focus on value-added DRAM market
- Formosa Plastics Group (FPG) has 75.8% equity ownership

## Technology & Capacity

- **Technology :**
  - Plan to ramp 20nm to 38K WSPM in 1H'18
  - 20nm Product offerings: DDR3/DDR4, LPDDR3/LPDDR4X
- **Capacity:**
  - Current: 60,000 WSPM(12" )
  - 2018: 68,000 WSPM(12" ) (38K 20nm + 30K 30nm)

\*WSPM: Wafer Starts Per Month

## Partnerships

- **Technology license form MU**  
Option rights to license Micron 1x and 1y nm technologies and products.
- **Shareholding in Micron**  
(as of July 31st, 2017)
  - Sold 21.5% of Nanya original investment
  - Own 4.07% of Micron's share

# Worldwide Coverage & Location



# Q2'17 P&L Results

\*Percentage Points

|                                                | Q2'17       | Q1'17       | QoQ<br>(PPT*<br>Delta) | Difference                                                                                                                                                                                                                                                                                                                                                                                        |
|------------------------------------------------|-------------|-------------|------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Amount in Million NT\$                         | Audited     | Audited     |                        |                                                                                                                                                                                                                                                                                                                                                                                                   |
| Net Sales                                      | 12,626      | 12,231      | +3.2%                  | <ul style="list-style-type: none"> <li>ASP increased 4.6% QoQ</li> <li>Bit shipment increased 1.7% QoQ</li> <li>FX impacted revenue -3.0%</li> </ul>                                                                                                                                                                                                                                              |
| Gross Margin (Loss)<br>Gross Margin(%)         | 5,544 43.9% | 4,901 40.1% | +3.8%                  | <ul style="list-style-type: none"> <li>Q2'17 Gross Margin increased NT\$ 643M, mainly due to ASP increase</li> </ul>                                                                                                                                                                                                                                                                              |
| Operating Income (Loss)<br>Operating Margin(%) | 4,167 33.0% | 3,853 31.5% | +1.5%                  | <ul style="list-style-type: none"> <li>Approx. NT\$ 356M R&amp;D expense increased (2.8% negative impact to OPM) mainly for 20nm preparation and product development</li> </ul>                                                                                                                                                                                                                   |
| Net Income (Loss)<br>Net Margin (%)            | 6,490 51.4% | 3,275 26.8% | +24.6%                 | <ul style="list-style-type: none"> <li>NT\$4,819M realized gain from MU share disposal</li> <li>Q2 recognized NT\$ 1,731M surtax on undistributed earnings and NT\$ 228M tax reduction for 2016 R&amp;D Investment</li> <li>ECB valuation negative NT\$ 857M (Q2'17: NT\$ -1.013B, Q1'17: NT\$ -156M)</li> <li>Exchange loss decreased NT\$ 489M (Q2'17: NT\$ -86M, Q1'17: NT\$ -575M)</li> </ul> |

# P&L Results

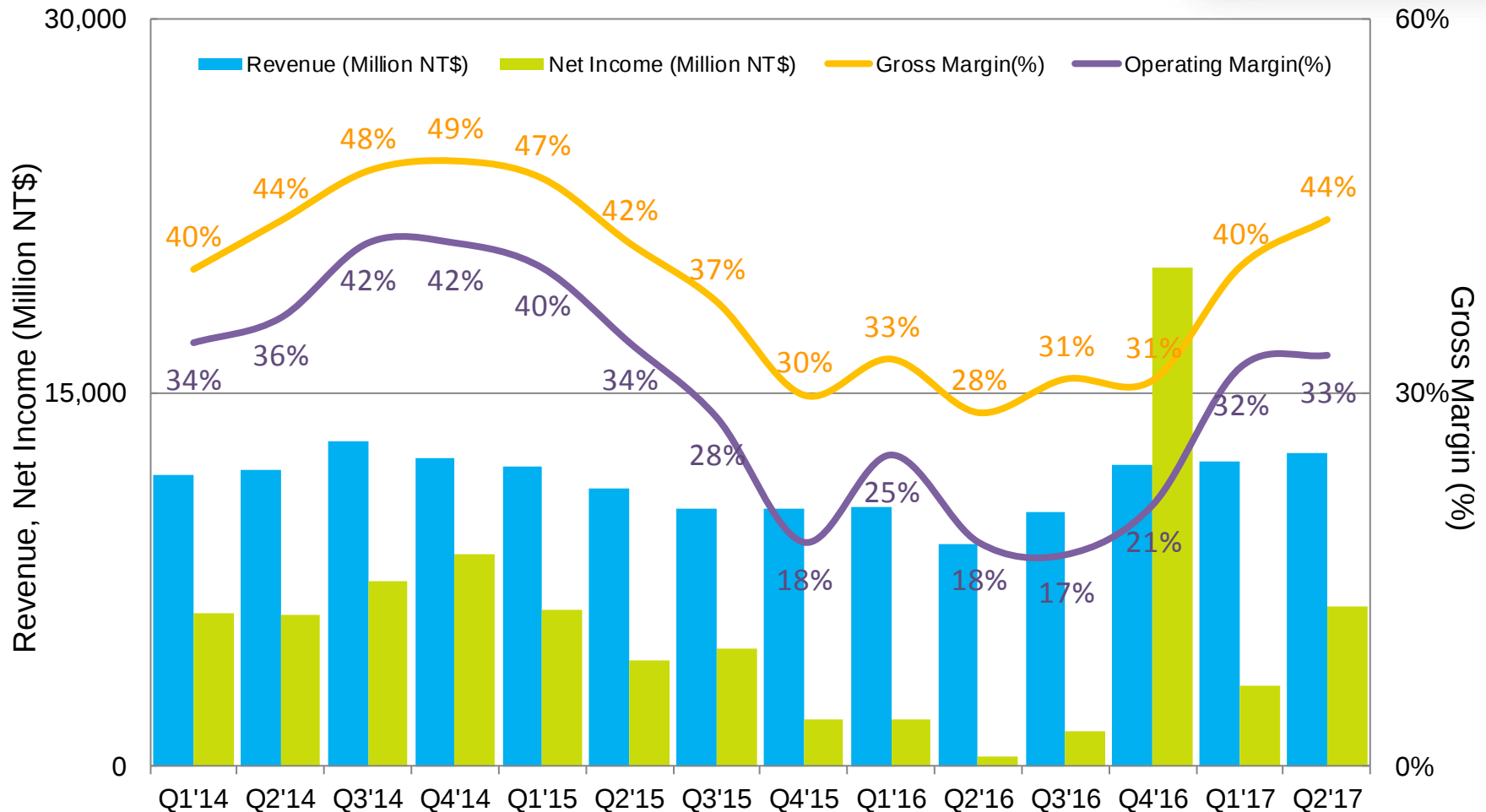
| NT\$B: Billion                                  | NANYA          |               |             |
|-------------------------------------------------|----------------|---------------|-------------|
|                                                 | 1H'2017        | 1H'2016       | Growth Rate |
| Revenue                                         | 24.9B          | 19.3B         | 28.6%       |
| Gross Profit<br><i>Gross Margin (%)</i>         | 10.4B<br>42.0% | 5.9B<br>30.7% | 76.0%       |
| Operating Income<br><i>Operating Margin (%)</i> | 8.0B<br>32.3%  | 4.3B<br>22.2% | 87.2%       |
| Non-operating Income                            | 3.3B           | (1.4B)        |             |
| Net Income<br><i>Net Margin (%)</i>             | 9.8B<br>39.3%  | 2.2B<br>11.6% | 334.9%      |
| Capital                                         | 27.5B          | 27.5B         |             |
| EPS                                             | 3.55           | 0.82          |             |

## Company highlights

- 1Q'17 Net Income of NT\$ 3,275M, Net Margin 26.8%, EPS NT\$ 1.19
- 2Q'17 Net Income of NT\$ 6,490M, Net Margin 51.4%, EPS NT\$ 2.36

\* Financial numbers are reviewed by CPA

# Financial Highlights



- Gross Margin resumed to 40% in Q1'2017
- Better operating performance expected in Q3'17, due to seasonality and contribution from 20nm products

# Investment of Micron Private Placement

| The Investment as of<br>2016/12/02   |                                          | Realized Gain<br>(2017/06/14~2017/07/31) |                                                 | Unrealized Gain<br>(2017/07/31) |                                                               |
|--------------------------------------|------------------------------------------|------------------------------------------|-------------------------------------------------|---------------------------------|---------------------------------------------------------------|
| Volume                               | 57,780,138<br>shares                     | Shares sold                              | 12,396,617<br>shares                            | Shares held                     | 45,383,521<br>Shares<br>Approx. 4.07% of<br>Micron's Interest |
| Purchase price (per share) & EX rate | US\$ 17.29<br>(EX rate 31.488)           | Average Sale Price                       | US\$ 31.23<br>(Weighted average EX rate 30.326) | Market Price                    | US\$ 28.12<br>(EX rate 30.227)                                |
| Investment amount                    | NT\$ 31,457,097,237                      | Realized Gain (A)                        | NT\$ 4,982,801,244                              | Unrealized Gain (B)             | NT\$ 13,867,194,435                                           |
| Share-holding                        | Approximately 5.26% of Micron's interest | Total Gain (A + B)                       | NT\$ 18,849,995,679                             |                                 |                                                               |

# 1H'17 Cash Flows

| (Unit: Million NT\$)           | 1H'17         | 2016          | 2015          |
|--------------------------------|---------------|---------------|---------------|
| <b>Beginning Balance</b>       | <b>9,102</b>  | <b>3,104</b>  | <b>7,268</b>  |
| Cash from Operating Activities | 8,511         | 15,945        | 18,522        |
| Capital expenditures           | -18,311       | -22,336       | -3,842        |
| Long-term & Short-term loans   | 9,992*        | -6,351        | -14,382       |
| Investments and others         | 13,722**      | 18,740        | -4,463        |
| <b>Ending Balance</b>          | <b>23,015</b> | <b>9,102</b>  | <b>3,104</b>  |
| Free Cash Flow <sup>(1)</sup>  | <b>-9,800</b> | <b>-6,391</b> | <b>14,680</b> |

(1) Free Cash Flow = Cash from operating activities – Capital expenditures

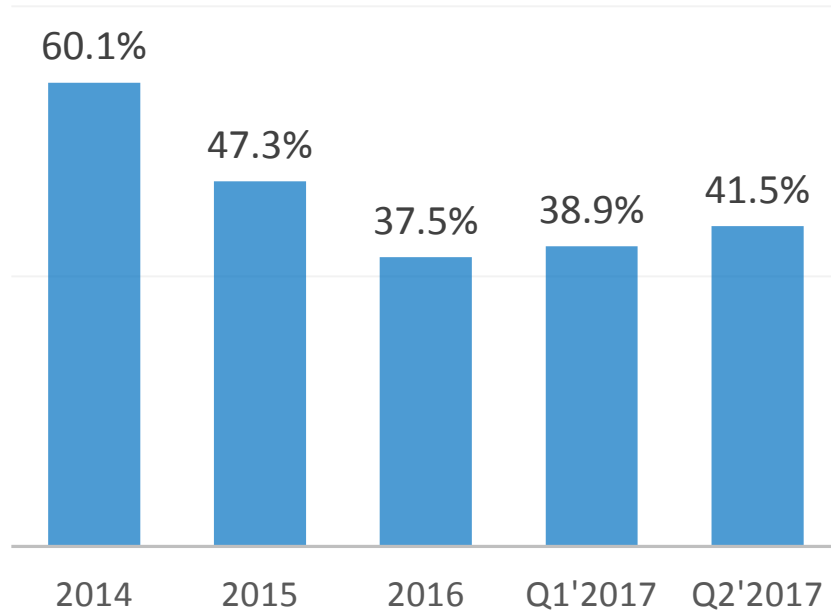
\* Mainly due NT\$15.68 billion from ECB issuance & debt repayment

\*\* Mainly from the proceeds of Micron shares disposal of NT\$11.0 billion

Annual financial numbers are audited by CPA and approved by BoD

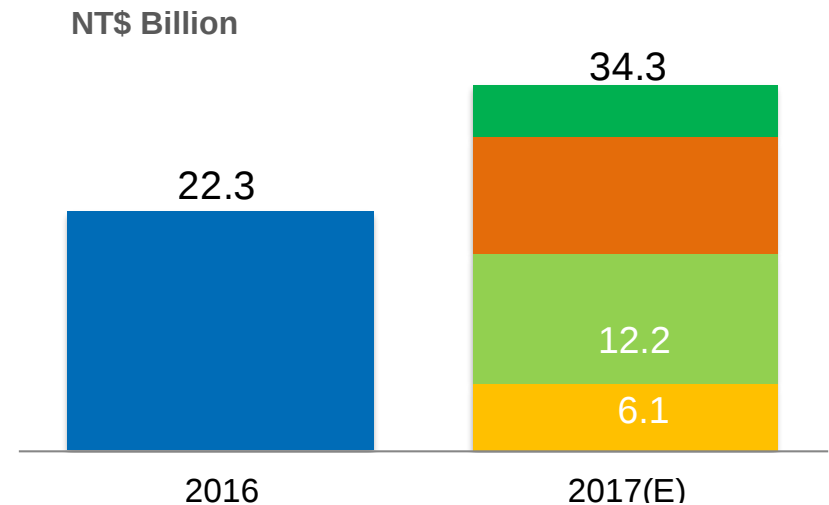
# Debt Ratio & CAPEX

## Debt to Asset Ratio



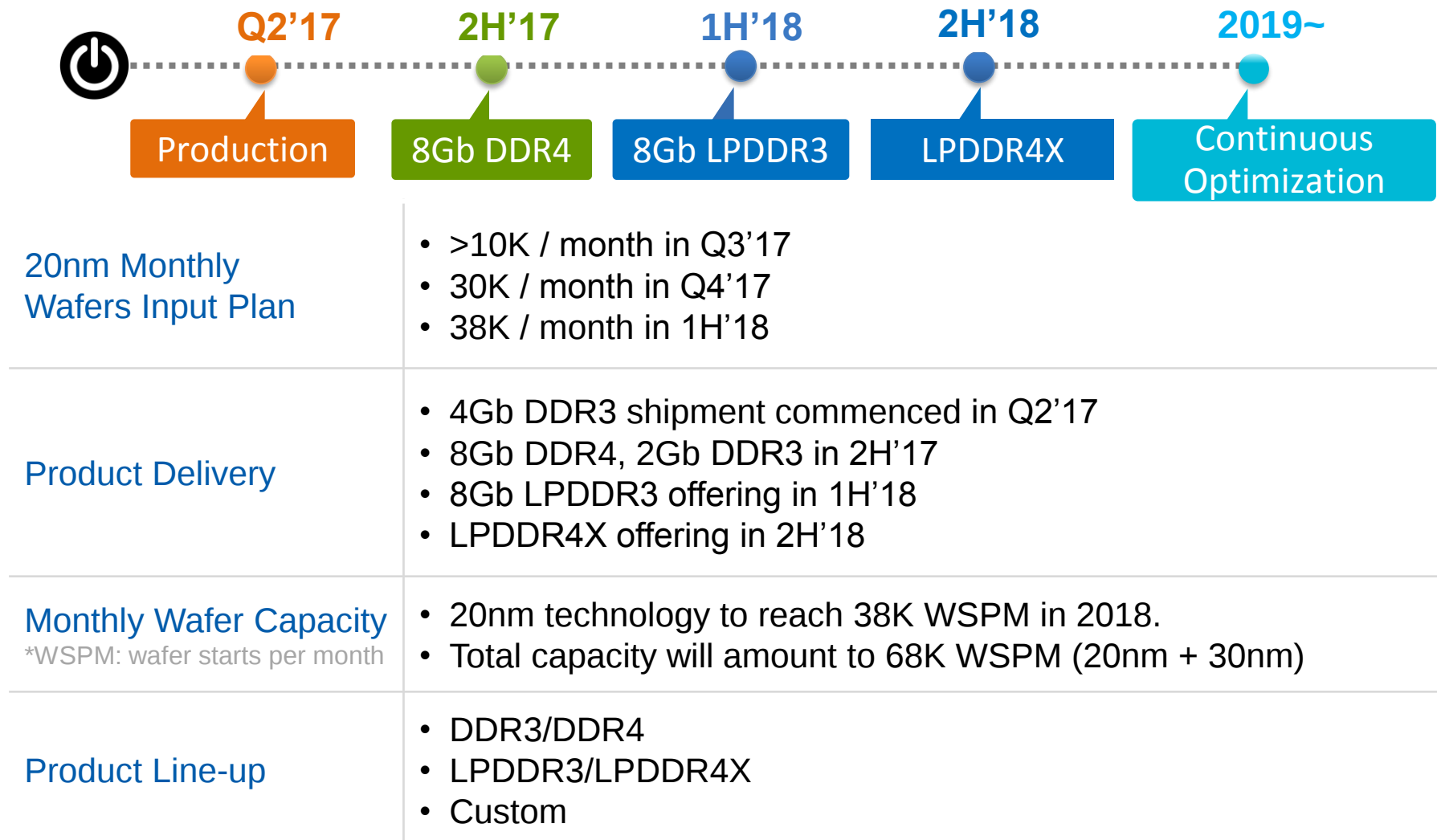
- Debt ratio 41.5% at the end of the 30th of June, 2017

## CAPEX



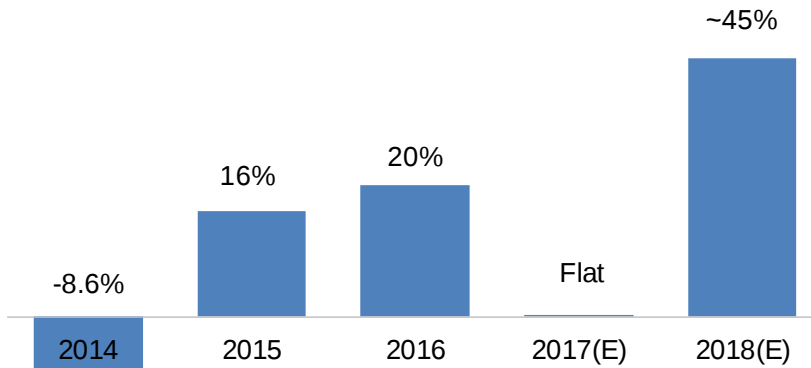
- NT\$55.7B CAPEX approved by BoD for 20nm 38K WSPM migration

# 20nm Conversion

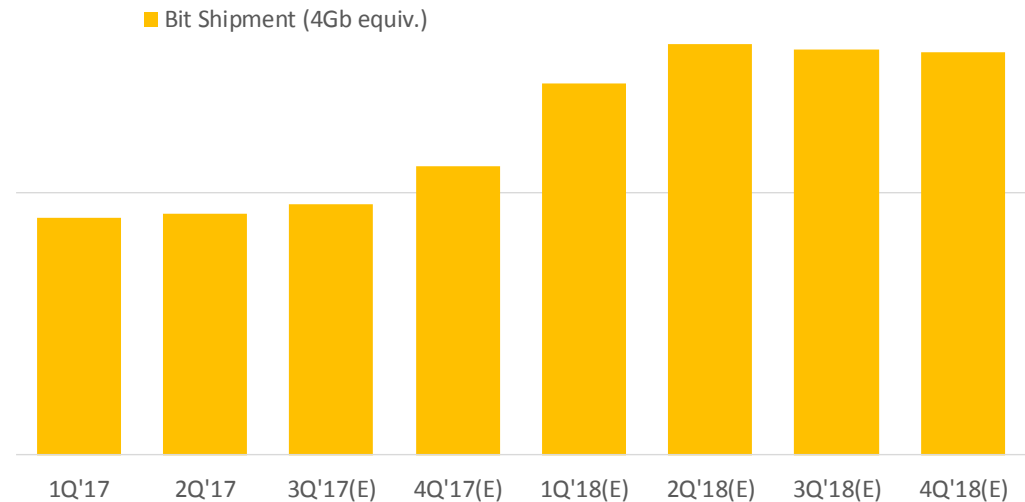


# Bit Shipment

## Annual Bit Shipment



## Quarterly Bit Shipment



- Q3'17 bit shipment forecast to increase by mid single digits % and Q4 bit shipment to grow double digits
- 2017 bit shipment growth is expected to be flat
- Expected ~45% bit shipment growth in 2018, mainly contributed by 20nm conversion

# Outline

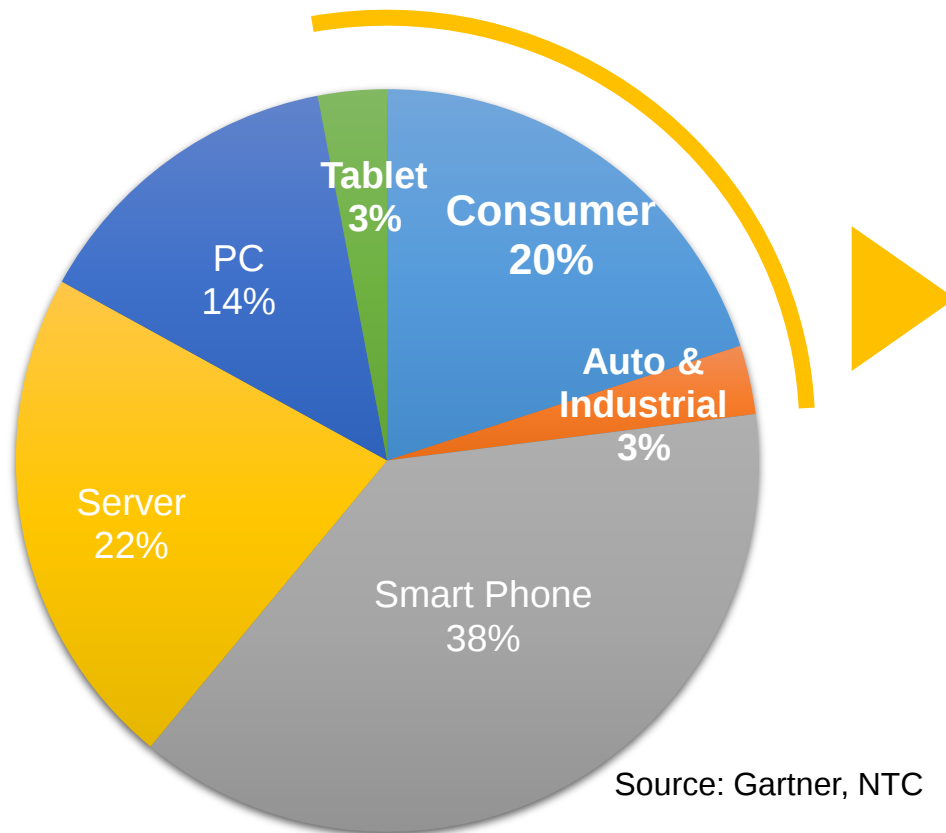
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# Nanya Established Stronghold in Specialty

## 2017 DRAM Demand



## Specialty DRAM Market Characteristics

- Increased customers basis
- Diversified product spec
- Long-life and stable supply
- Demand growth
  - Solid in Consumer
  - Strong in Auto
  - Emerging (IoT...)

- 20nm enhances Nanya Technology competitiveness in specialty market as well as participation in other major segments

# 2018 Specialty DRAM Driving Forces

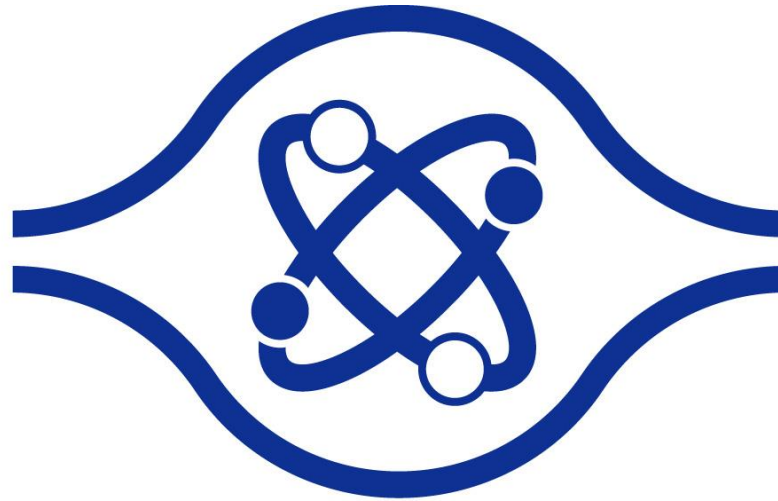
| Application                                                                                     | System Shipment (M set) | 2018/2017 DRAM Demand Growth | DRAM Driving Force                                                                                                                                                                                  |
|-------------------------------------------------------------------------------------------------|-------------------------|------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Networking<br> | 421                     | 27%                          |                                                                                                                  |
| STB<br>        | 316                     | 37%                          |                                                                                                                  |
|                | 231                     | 82%                          |                                                                                                                  |
| DTV<br>      | 228                     | 17%                          |                                                                                                                |
| Auto<br>     | 95                      | 101%                         | Infotainment    ADAS<br>  |

# Nanya Specialty DRAM Product Portfolio

| Technology | 30/42nm                                                                                                         | 20nm                                                                                                  |
|------------|-----------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------|
| Spec.      | <ul style="list-style-type: none"><li>• DDR/DDR2/DDR3</li><li>• LPDDR1/LPDDR2/LPDDR3</li><li>• Custom</li></ul> | <ul style="list-style-type: none"><li>• DDR3/DDR4</li><li>• LPDDR3/LPDDR4X</li><li>• Custom</li></ul> |
| Density    | 512Mb/1Gb/2Gb/4Gb                                                                                               | 1Gb/2Gb/4Gb/6Gb/8Gb                                                                                   |
| Grade      | Commercial/Industrial/Automotive                                                                                |                                                                                                       |
| Lifecycle  | Long-life and stable supply                                                                                     |                                                                                                       |

# Key Takeaways

- Tight supply continued in Q4'17, solid ASP movement
- 2018 DRAM market in balance and overall healthy environment
- Nanya Technology Operation Focuses:
  - 20nm execution better than expected, >10% QoQ bit shipment growth in Q4'17
  - 20nm capacity ramp-up, ~45% YoY bit output in 2018 forecasted
  - 20nm product design and production efficiency to further enhance competitiveness
  - 20nm + 30/42nm comprehensive product offering & long-term commitment to specialty DRAM market



NANYA

Thanks & Questions