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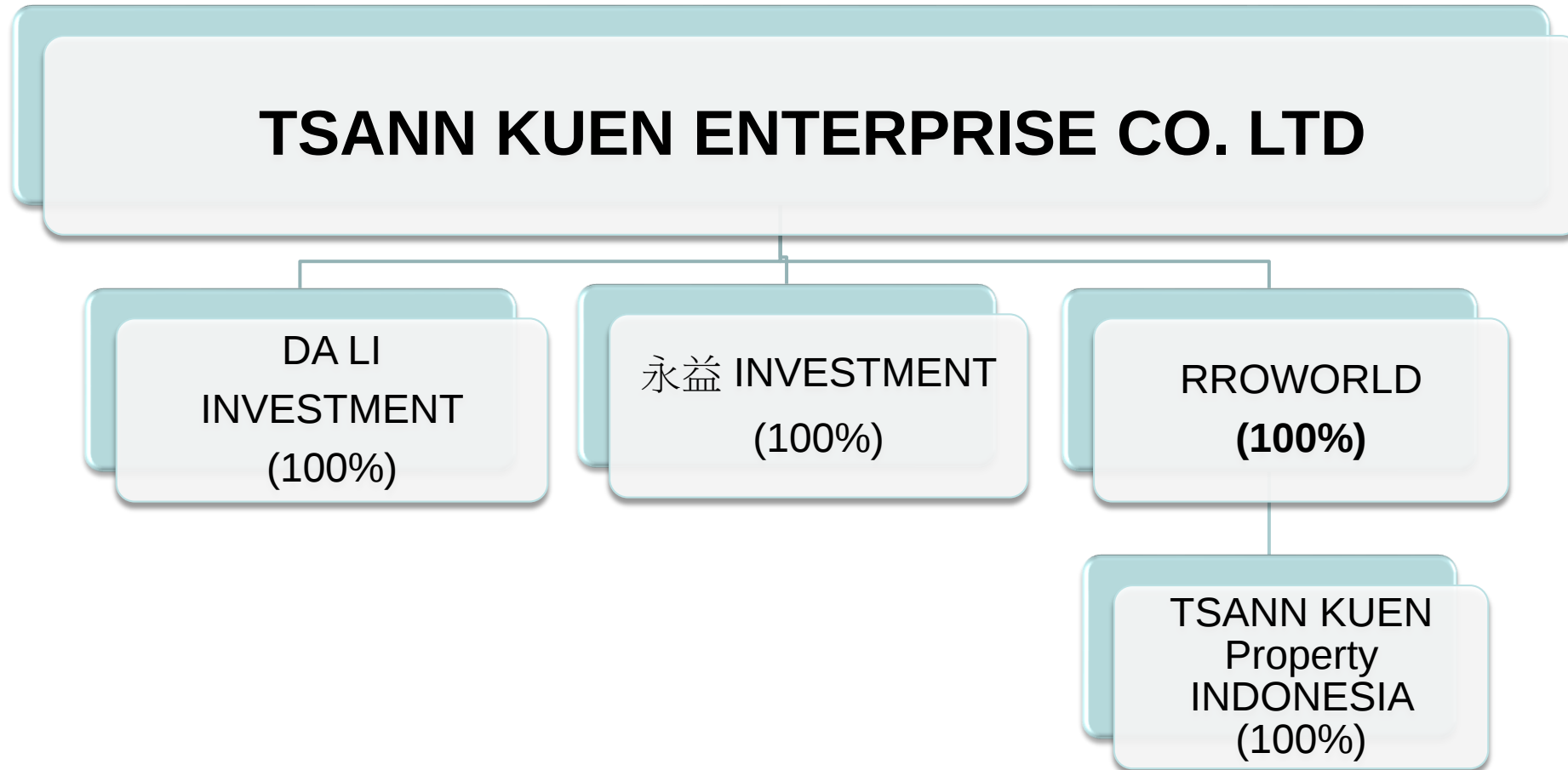
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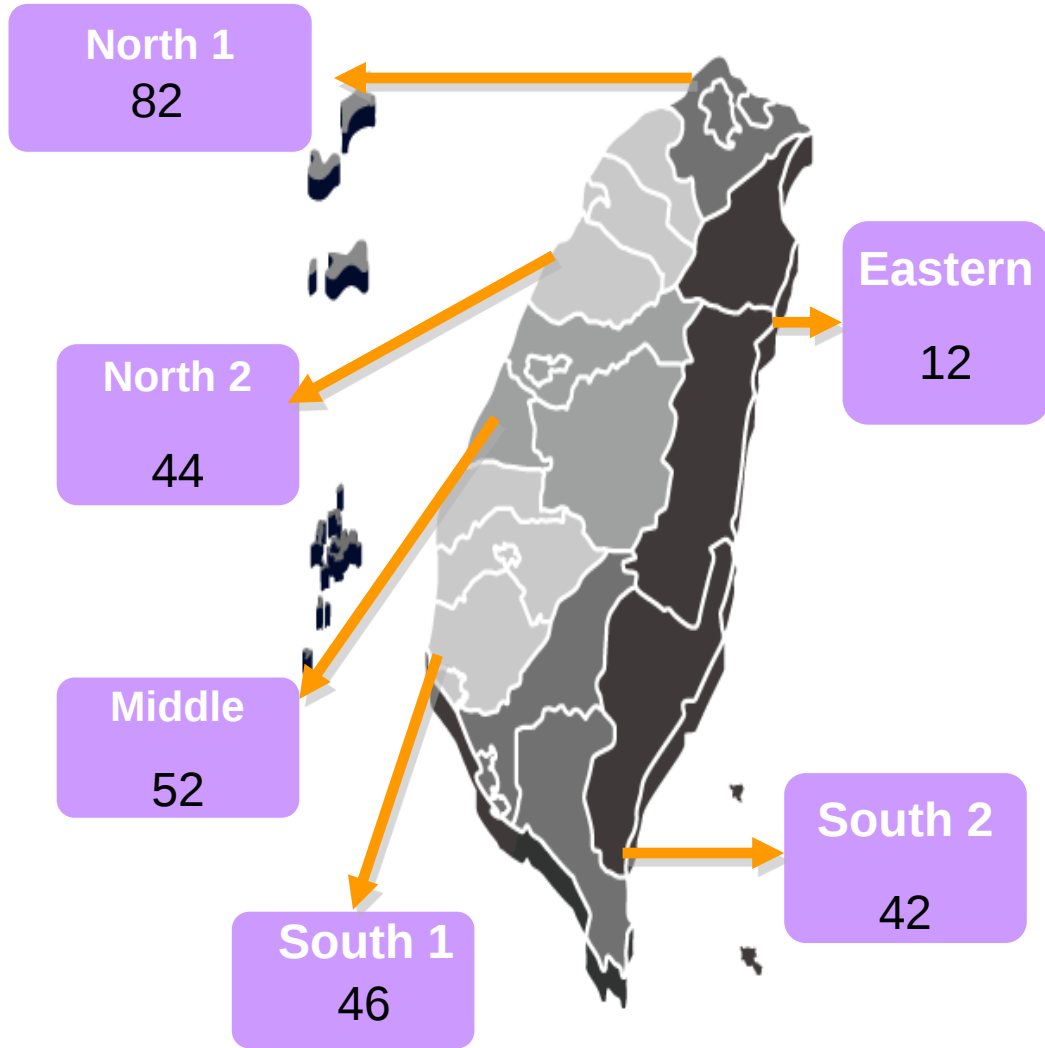
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- ✓ Stores Highlight
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- ✓ Dividends Policy

Organization Structure



2021 Q3 Store Number



278 stores in 2020 Q3

278 stores in 2021 Q3

2021 Q3/2020 Q3 Income Statement

UNIT : NTD\$ Mn

	<u>2020 SEP.30</u>		<u>2021 SEP.30</u>		YoY
	<u>Amount</u>	<u>%</u>	<u>Amount</u>	<u>%</u>	
Net sales	14,549		16,850		15.82%
Total operating revenue	<u>14,549</u>	100.00%	<u>16,850</u>	100.00%	
Cost of goods sold	12,309	84.60%	14,204	84.30%	
Gross margin	<u>2,240</u>	15.40%	<u>2,646</u>	15.70%	18.13%
Total operating expenses	1,943	13.35%	2,067	12.27%	
Operating margin	<u>297</u>	2.04%	<u>579</u>	3.44%	94.95%
Total non-operating income	39	0.27%	38	0.23%	
Total non-operating expenses	69	0.47%	49	0.29%	
Net income before tax	<u>267</u>	1.84%	<u>568</u>	3.37%	112.73%
Income Tax	(58)		(111)		
Net income after tax	209	1.44%	457	2.71%	118.66%
EPS	<u>1.25</u>		<u>2.74</u>		119.20%

2021 Q3/2020 Q3 Balance Sheet

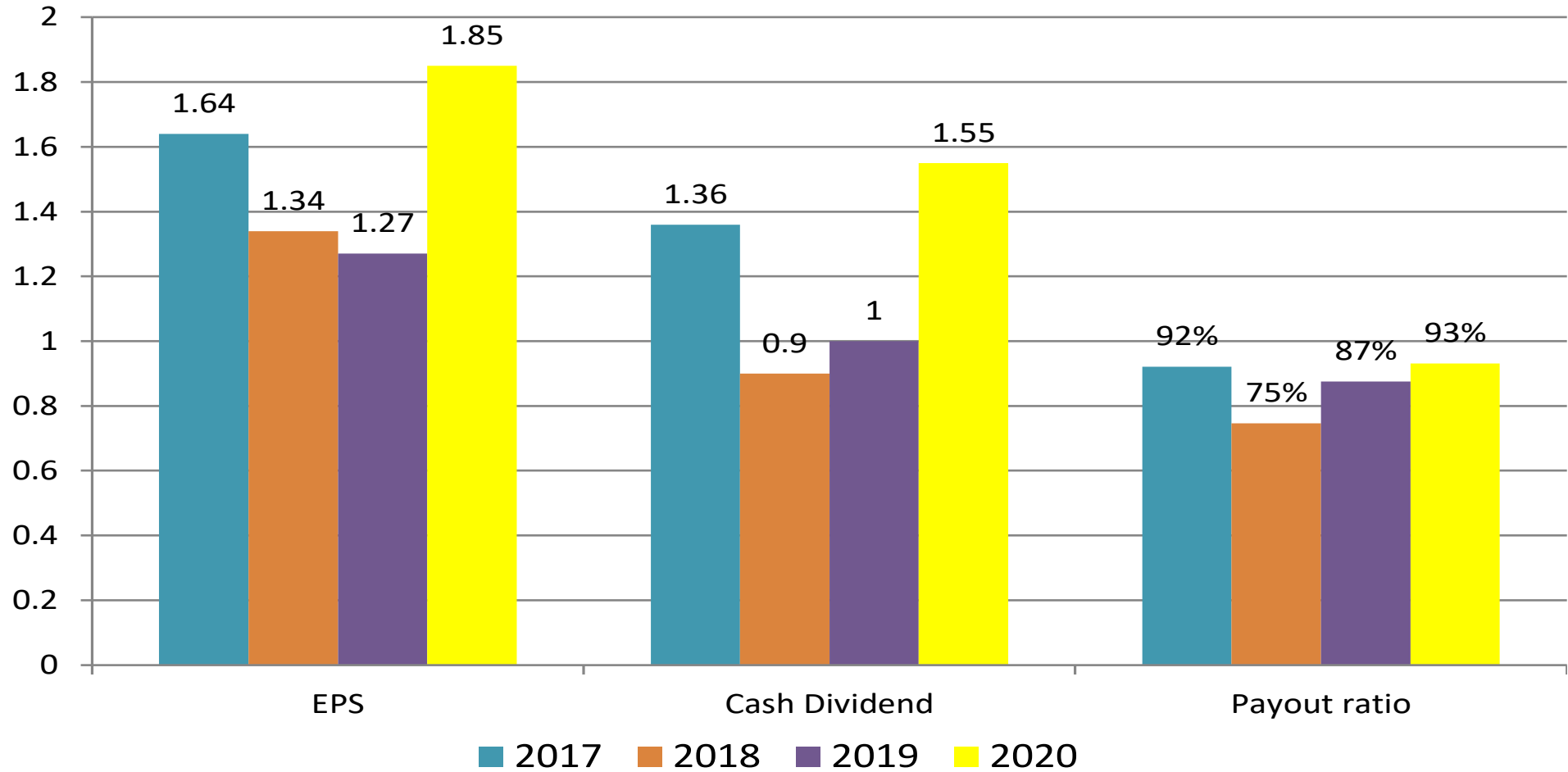
UNIT : NTD\$ Mn

	<u>2020 SEP.30</u>		<u>2021 SEP.30</u>		
	<u>Amount</u>	<u>%</u>	<u>Amount</u>	<u>%</u>	<u>YoY</u>
Cash & Cash Equivalents	2,247	16%	2,661	17%	18.42%
Inventories	2,132	15%	2,233	15%	4.74%
<u>Current Asset</u>	<u>4,602</u>	33%	<u>5,191</u>	34%	12.80%
Non Current Asset	9,159	67%	10,039	66%	9.61%
<u>Totoal Assets</u>	<u>13,761</u>	100%	<u>15,230</u>	100%	10.68%
Account Payable	3,046	22%	3,191	21%	4.76%
<u>Currrent Liabilities</u>	<u>5,144</u>	37%	<u>5,564</u>	37%	8.16%
<u>Total Liabilities</u>	<u>9,062</u>	66%	<u>10,246</u>	67%	13.07%
<u>Stockholders' Equity</u>	<u>4,699</u>		<u>4,984</u>		6.07%
Inventory Turnover	48		43		
A/R Turnover	1		1		
A/P Turnover	61		59		
<u>C.C.C. Days</u>	<u>12</u>		<u>15</u>		

- **Introduction New Type Stores**
- **Restructured Stores**
- **Enhance Home Appliances Products Sales**

Dividends Pay Out

Unit: NTD



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安❤️

安心購物環境

貼❤️

貼心的服務

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