



夏都酒店集團
Château Hotels & Resorts

Chateau International Development Co., Ltd.
Reported by: Kelly, Chang /CFO
Date : November 28, 2024

Disclaimer

The information of current expectations and estimates are forward-looking statements subject to significant known and unknown risks and uncertainties and actual results may differ materially from those contained or implied in the forward-looking statements. These forward-looking statements are not guarantees of future performance and therefore one should not place undue reliance on them.

We're under no obligation to update any information according to its future changes or adjustments.



夏都酒店集團
Château Hotels & Resorts

Company Profile

Market Profile

Performance

Sustainable Development

Chateau International Development Co., Ltd.

Listed on March 14, 2012 (Code: 2722)

Date of Establishment	September 27, 1995
Address	No.15, Aly. 2, Ln. 40, Shengbei Rd., Hengchun Township, Pingtung Hsieng, Taiwan, ROC
Content of Business	General hotel lodging, restaurant, recreational facilities, beach, travel information service
President	Hsieh Tung, Chen
G. Manager	Qing Qi, Wang
Capital	NT\$1,431,696,960
Number of Employees	380 (October, 2024)
Substantial Shareholders	GuanTian Investment & Development Co., Ltd. (25.13%) ChungShin Development Co., Ltd. (16.54%) CMC Magnetics Corporation (13.70%)

Company Profile-Management Philosophy

"Customer Oriented" and "People Oriented"

Château insists that the "Customer Oriented" service principle and the "People Oriented" management spirit gives our employees a strong sense of honor and mission for our work, and cultivates within them "active, passionate, happy and thoughtful" properties.

The "workplace-is-home" atmosphere impressed all our employees and inspired us to make such an atmosphere for our customers. It not only closes the distance between them and upgrades employees' self-value, but also creates a natural and sincere image of our hotel. So as to upgrade the domestic leisure industry to have a brand value of starting from the heart.



Company Profile- Company Chronicle



YEAR	MILESTONES
1995/09	Established JinHai Development Co., Ltd., invested in the operation of leisure and recreation industry and facility.
1995/12	Obtained the right of management from Forestry Bureau for the Coastal Area in Kenting Forest Recreation Area.
1998/05	Established Pingtung Branch Company to carry out the renovation construction for Phase 1 in Coastal Area, Kenting Forest Recreation Area, Forestry Bureau; that is, currently it is the Château Beach Resort Kenting.
1998/10	Château Beach Resort Kenting had officially opened to the public and operated.
2007/01	Company name has changed from “JinHai Development Co., Ltd.” into “Château International Development Co., Ltd.”.
2007/10	Signed the second phase of the "Amusement Facilities Area Investment and Operation Contract for the Beach Area of Kenting Forest Recreation Area".
2009/08	Securities and Futures Bureau, Financial Supervisory Commission, Executive Yuan, granted this company’s stock to be listed publicly.
2009/09	Taipei Exchange granted this company’s stock to be trading at emerging stock market, and officially listed on September 17.
2011/07	The Vocational Training Bureau of the Ministry of Labor awarded Kenting Chateau Beach Resort a silver medal in the Education and Training Quality Assessment System (TTQS).
2012/01	Taiwan Stock Exchange and Financial Supervisory Commission, Executive Yuan had granted and approved this Company to be listed publicly.
2012/03	This Company’s stock has officially traded in the public market.
2012/08	Obtained SGS QualiCert Service Quality Certification Tag.
2012/10	Château Beach Resort Kenting has received the honor of “5-star Hotel Certification”, the top notch tourist hotels, from Taiwan Tourism Bureau.
2014/10	The Health Bureau of Pingtung County Government rated the Mediterranean Banquet Hall of Kenting Chateau Beach Resort as excellent in terms of excellent catering hygiene management.

Company Profile- Company Chronicle



YEAR	MILESTONES
2015/07	The Food and Drug Administration of the Ministry of Health and Welfare and the Health Bureau of Pingtung County Government have granted HACCP health assessment certification.
2015/09	Signed the third phase "Amusement Facilities Area Investment and Operation Contract for the Beach Area of Kenting Forest Recreation Area".
2016/06	Château Beach Resort Kenting has received the honor of “5-star Hotel Certification”, the top notch tourist hotels, from Taiwan Tourism Bureau.
2016/06	The Health Bureau of Pingtung County Government rated the Mediterranean Banquet Hall of Château Beach Resort Kenting as excellent in terms of excellent catering hygiene management.
2016/12	The Vocational Training Bureau of the Ministry of Labor awarded Château Beach Resort Kenting a silver medal in the Education and Training Quality Assessment System (TTQS).
2016/12	Agoda selected Château Beach Resort Kenting as the "Customer Review Award".
2018/04	Hotel Château Anping opened to the public and operated.
2018/07	The Company acquires a majority of director seats of Fulang, and thus, has substantive control over the Company and is included in the compilation of the Chateau’s consolidated statements.
2018/10	The Health Bureau of Pingtung County Government rated Kenting Chateau Beach Resort's excellent catering and hygiene management as excellent.
2018/12	ez Travel selected Château Beach Resort Kenting as the most beautiful hotel in Taiwan.
2019/06	Château Beach Resort Kenting has received the honor of “5-star Hotel Certification”, the top notch tourist hotels, from Taiwan Tourism Bureau.
2023/06	Tainan City Tourism Bureau selects Chateau Hotel Anping as the best square wedding
2023/11	The Vocational Training Bureau of the Ministry of Labor awarded Château Beach Resort Kenting a bronze medal in the Education and Training Quality Assessment System (TTQS).
2023/09	Signed the fourth phase of the "Amusement Facilities Area Investment and Operation Contract for the Beach Area of Kenting Forest Recreation Area".
2023/12	ez Travel selected Château Beach Resort Kenting as the Hotel of the Year.
2023/12	Château Beach Resort Kenting was selected as "The Most Beautiful View Room in 2023" by the 2023 Food Players Travel and Accommodation Awards.
2023/12	LINE selected Château Beach Resort Kenting as “Asia Selected Hotel”.

Company Profile- Company Chronicle



YEAR	MILESTONES
2024/09	Completion of establishment of a subsidiary: Chateau Property Developers Development Co., Ltd.
2024/10	The subsidiary signing a contract with the Wuling Veterans Farm, VAC for the“Yilan Zan BOT Project"
2024/11	Completion of cash capital increase. Paid-in capital increased to NT\$1,431,696,960.

Company Profile- Product introduction

 Chateau Beach Resort Kenting



 Chateau Hotel Anping



Company Profile - Chateau Beach Resort Kenting



🚩 **Innovative leisure concept allows travelers to fully enjoy the relaxation of body and mind**



Kenting- Chateau Beach Resort Kenting



Company Profile - Chateau Beach Resort Kenting



Enjoy the sun, the beach and the ocean, and a relaxing holiday



Kenting- Chateau Beach Resort Kenting



PROVENCE HALL

Establishment: 1998

The Pro Pavilion is named after Provence in the south of France. It is a building made of golden and royal blue. It embraces the warm sunshine and the blue sky of South France Provence. The pavilion is connected with the blue and blue of the palm kernel. The ocean is more leisurely



MARBELLA HALL

Establishment: 2003

The Mabeiya Pavilion is nestled in a beautiful beach and ocean. The soft and lustrous colors of lemon yellow and pink are intertwined with the sparkling light of the sea, creating a Mediterranean-like sense of leisure and beauty. Marbella's original meaning of Spain - the beautiful sea, gives people deep thoughts.



POSTANO HALL

Establishment: 2007

Positano is the most beautiful town on the Amalfi coastline in southern Italy. Legend has it that Positano was built by Poseidon, the goddess of love, by Poseidon! There is a warm sunshine, a blue sky, dazzling sea water, and a sway in the blue sky and blue sea. This is also the deep meaning of the Positano Pavilion - the pearl of the coast.

Company Profile - Chateau Beach Resort Kenting



Enjoy the delicacies of all countries, exotic and precious



Kenting- Chateau Beach Resort Kenting



AEGEAN WESTERN RESTAURANT

The journey requires not only good scenery, but also good food to satisfy the hackers. A variety of international cuisine, homemade grills, PIZZA, seafood and other buffet-style food.



ATAMI RESTAURANT

Open with Aegean Western Restaurant, it serves buffet style breakfast and dinner, bringing you a feast of the world. _



MEDITERRANEAN BANQUET HALL

Nestled in the sea and the Chinese antique collection, it offers exquisite seafood dishes, Chinese cuisine, and vegetarian set menus, suitable for wedding banquets, group meetings, and family dinners.



BEACH-SIDE DINING & BBQ AREA

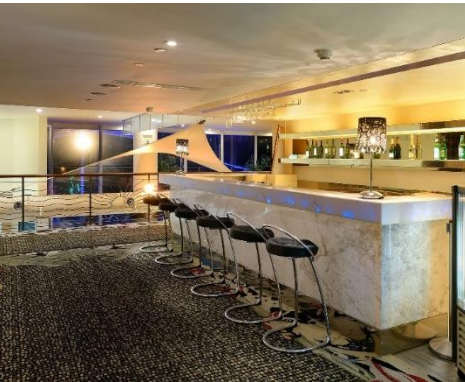
With the orchestra playing, there are many kinds of foods such as barbecue, roast suckling pig and seafood under the stars. Poolside BBQ is available during the summer months.

Company Profile - Chateau Beach Resort Kenting



🚩 **Enjoy the most leisurely time with friends**

📍 **Kenting- Chateau Beach Resort Kenting**



OCEAN VIEW CAFÉ

Location : PROVENCE HALL 2F
Provide Delicate snacks, afternoon tea, light meals, set menus, internet and box service. It is also home to many well-known film viewing

MATISSE BAR

Location : POSITANO HALL 3F
The open seating space overlooks the lobby and offers exquisite snacks, afternoon tea, light meals, set menus, and bakeries.

SZU CAFÉ

Location : MARBELLA HALL 1F
We hope that travelers from all over the world will slow down here, taste the various unique flavors of Taiwanese coffee, and enjoy a good time at ease.

BARBADOS BAR

Location : Outdoor Swimming Pool Area
Swinging the thatched grass, the sea breeze, the beach sea view, sitting in the beach bar to sip multi-national beer, bartending, juice drinks.

Company Profile - Chateau Beach Resort Kenting



Enjoy the independent space, choose a large conference hall, the best choice for academic seminars

Kenting- Chateau Beach Resort Kenting



MICHELANGELO CONFERENCE ROOM

Location : : POSITANO HALL 2F

Separate meeting space for up to 40 medium-sized meeting rooms, providing classroom and theatre style space.



MEDITERRANEAN BANQUET HALL

Location : : POSITANO HALL 1F

The high-profile banquet hall and the banquet service of the guests and guests can provide 250 people meeting space, product display, academic discussion and the best venue choice for various activities.

Company Profile - Chateau Beach Resort Kenting



- 🚩 Enjoy the sun, the beach and the ocean, and a relaxing holiday
- 📍 Kenting- Chateau Beach Resort Kenting



Beach Wedding

Standing in the temple on the beach, exchange vows before the blue ocean. Pure shell beach, white toast sofa, light white spray, perfect moment, summer is the dream for you.



Garden Wedding

The grassy garden next to the waterfront nourishes all kinds of tropical vegetation in the South Sea. Embrace the baptism of the sun, the green, and the ocean



Fira Square Wedding

The Shanmeng Oath Square will have a panoramic view of the bus strait. Relying on the southern landmark of the country, Dajianshan overlooks the 180-degree beach and the swimming pool. Take the day as evidence and the land as the alliance. Here, exchange each other's pledges

Company Profile – Chateau Beach Resort Kenting



🚩 Embrace the sea and look at the mountains, challenge yourself
📍 Kenting- Chateau Beach Resort Kenting



MARINE ACTIVITIES

Ocean View Swimming
Pool
HobBie Cat
Body Boarding
SUP
Kayak



LAND-BASED ACTIVITIES

Shell Beach
Green Belt Coastal Trail
Ocean View Workout Gym
Sand Crab
Hunting Bow Shooting
Teaching
Beach Volleyball
Woodball
Golf



FAMILY CLASS

Little Star Club
DIY



INDOOR LEISURE

Amusement Park
Leisure Center
Customized group activities

Company Profile – Chateau Hotel Anping



▮ The journey of the intellectual and humanistic city allows travelers to fully enjoy the relaxation of body and mind.

📍 Tainan- Chateau Hotel Anping



Company Profile – Chateau Hotel Anping



Create the most comfortable and comfortable rest, slow down your mind and pace, and explore your own journey landscape

Tainan- Chateau Hotel Anping



Stylish Room

Establishment: 04.2018

Anping Suite | Grand Deluxe Room

The model of the best art aesthetics is based on the style of selected design.



General Room

Establishment: 04.2018

Anping Suite | Grand Deluxe Room
| Chateau Suite | Deluxe Room

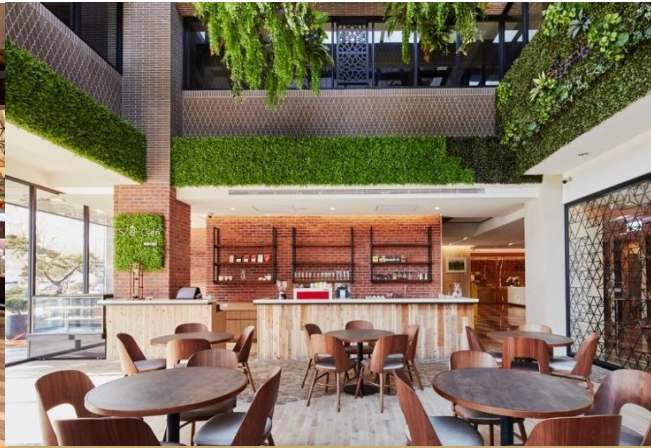
For the most comfortable and comfortable accommodation for travellers, the travellers can enjoy a relaxing space in their rooms to rejuvenate their journey for tomorrow.

Company Profile – Chateau Hotel Anping



🚩 Enjoy the delicacies of all countries, exotic and precious

📍 Tainan- Chateau Hotel Anping



City Cuisine

With a spacious and stylish dining environment, the City Cuisine Buffet has about 200 seats and live singing, which not only provides you with a refined dining atmosphere, but also selects a variety of fresh ingredients from the south of the country. The great Baihui feast meets your discerning taste buds with exquisite taste and rich flavor.

SZU Café & Bar

In the busy recording work circle, stop.

Living slowly in "SZU Café", tasting coffee is also an attitude to life.

At night, "SZU Bar" is lit with lights, lazy wine tasting, pure drunken night

XUAN

Inheriting the good craftsmanship of Hong Kong masters, making all kinds of classic and authentic Hong Kong-style dim sum, carefully selecting fresh ingredients, cooking Hong Kong-style delicacies and chef's private dishes..

Company Profile – Chateau Hotel Anping



Enjoy the independent space, the best choice for academic seminars.



Tainan- Chateau Hotel Anping



Chateau Ballrooms

Location : 2F

To meet the needs of your family dinner, company meetings, family gatherings or banquets, City Travel Club has designed a mobile compartment with elegant compartments that can be adapted to different spaces. In addition to the box space, there is also a city hall that can accommodate multi-person gatherings as a banquet and conference area, so that you can enjoy the free time and the rich and beautiful time.

Company Profile – Chateau Hotel Anping



🚩 The perfect moment, Chateau is a life dream for you, dedicated to your love partner.

📍 Tainan- Chateau Hotel Anping



Chateau Ballrooms

The solemn and simple space and sincere service, whether it is a touching wedding banquet, a celebration of the end of the year, or a meeting of corporate groups, can be used in a multi-functional Xiadu banquet hall with different needs. Meet every time of warmth and joy.



Wedding Venue

Under the sky to witness the eternal sweet joy, the elegant marriage venue is the best blessing for the newcomers, and each other's moving vows are as warm as the morning sun. Fucheng walks with you to the happy stage of life, leaving a beautiful memory.

Company Profile – Chateau Hotel Anping



🚩 Roaming the ancient city, a relaxed and relaxing holiday

📍 Tainan- Chateau Hotel Anping



Playground

The 200-pyeong jungle design and the two-storey city and FUN space are the only indoor and outdoor swimming areas in the Tainan area. In this safe and fun game space for kids, the children's innocent laughter makes the air full of joy.

GYM

We provide all tourists with a professional and comfortable environment.

My Space

Aside from the hustle and bustle of life, the tired luggage that puts down the journey, the city heart and the space provide you with a sincere and sincere service. Not only will you be able to offer free drinks and snacks to all travellers at all times, but you will be able to recharge your energy and re-enter the city's exciting journey.

Sky Park

Overlooking the fascinating silhouette of the city; embracing the entire city of the city, listening to the centuries-old anecdote of the ancient capital; Feel the unique enthusiasm of the southern warm sun, the city park Sky Park and nature to create the most quiet and comfortable space, let you forget all the troubles in life.

Chateau Rich Hotel Co., Ltd.

Date of Establishment	December, 2012
Address	No. 114, Chenggong Rd., North Dist., Tainan City
Content of Business	General hotel lodging, restaurant,
President	Hsieh Tung, Chen
G. Manager	Yu Tien, Chen
Capital	NT\$531,000,000
Number of Employees	52 (October, 2024)
Substantial Shareholders	Chateau International Development Co., Ltd. (50.65%) Quintain Steel Co., Ltd (37.37%)

Subsidiary- Chateau Rich Hotel



Tainan- Chateau Rich Hotel



Building

Chateau Rich Hotel is located in the Fucheng Heritage Cultural Park, close to Tainan Railway Station and Chihkan Cultural Park, and close to the famous tourist night market. A well-known design team was specially hired to create a Baroque architectural style to provide convenient and comfortable business travel needs.



Hotel lobby

The service staff are available in Chinese, English and Japanese, and provide professional services for domestic and foreign tourist groups.



Western restaurant

Provide exquisite buffet-style breakfast from all over the world for travelers to enjoy.

Subsidiary- Chateau Rich Hotel



Tainan- Chateau Rich Hotel



Business room

Double bed without window (QUEEN SIZE), about 8 ping



Classic Triple Room

Transom king bed + small bed (QUEEN SIZE BED+SINGEL BED), with a small living room, about 18 ping



Classic Double Room

Double bed with window (QUEEN SIZE), about 10-12 ping

Subsidiary- Chateau Rich Hotel



Tainan- Chateau Rich Hotel



Deluxe Business Room

Transom king bed (QUEEN SIZE),
with living room, about 15 ping



Deluxe Family Room

Transom two double beds (QUEEN
SIZE), with living room, about 18 ping



Cozy Family Room

Double bed with window
(QUEEN SIZE), about 12 ping



Tainan- Chateau Rich Hotel

Chateau Rich Hotel plans to carry out a renovation plan, mainly for the addition of guest room decoration, tavern and recreation room (gym).

The number of guest rooms has been increased from 54 to 93, and 61 beds for backpackers have been added, providing guests with a variety of room choices at low, medium and high prices; in order to increase the added value of the hotel and the source of catering revenue, it is planned to add a bakery department and a coffee bar. Taiwan service and leisure and entertainment room (gym), we hope to become the first choice of hotel when choosing Tainan Railway Station (Chihkan Cultural Park) in the future.

Chateau Development Co., Ltd.

Date of Establishment	September, 2024
Address	4F.-5, No. 188, Sec. 5, Nanjing E. Rd., Songshan Dist., Taipei City
Content of Business	Investment and construction of public buildings, general investment consultant
President	Hsieh Tung, Chen
G. Manager	De Cheng, Wang
Capital	NT\$600,000,000
Substantial Shareholders	Chateau International Development Co., Ltd. (100%)

Subsidiary – Chateau Development

The Veterans Affairs Council collaborates with the Chateau Group to create the Yilan Zan Healthy Taiwan Future Demonstration Park.



Yilan Zan Transportation Advantages

Transfer Station

Train Station

High Speed Rail Station

15 minutes
Drive to Yilan to the scenic spots

24 minutes
High Speed Rail to Taipei

40 minutes
Drive to Taipei



Yilan Zan Base Floor Plan

Base area : 51150.65 square meters (5.115 hectares)

Status : Roads, sewage, drainage, signage/traffic, and other infrastructure works completed.



Yilan Zan Full-Area Configuration Plan



Taiwan Railways Yilan Station



Building Taiwan's Healthy Future Park

2035

Taiwan's Future
The Place You'd Most Want
to Live

宜蘭讚 YILAN
Chateau





夏都酒店集團
Château Hotels & Resorts

Company Profile

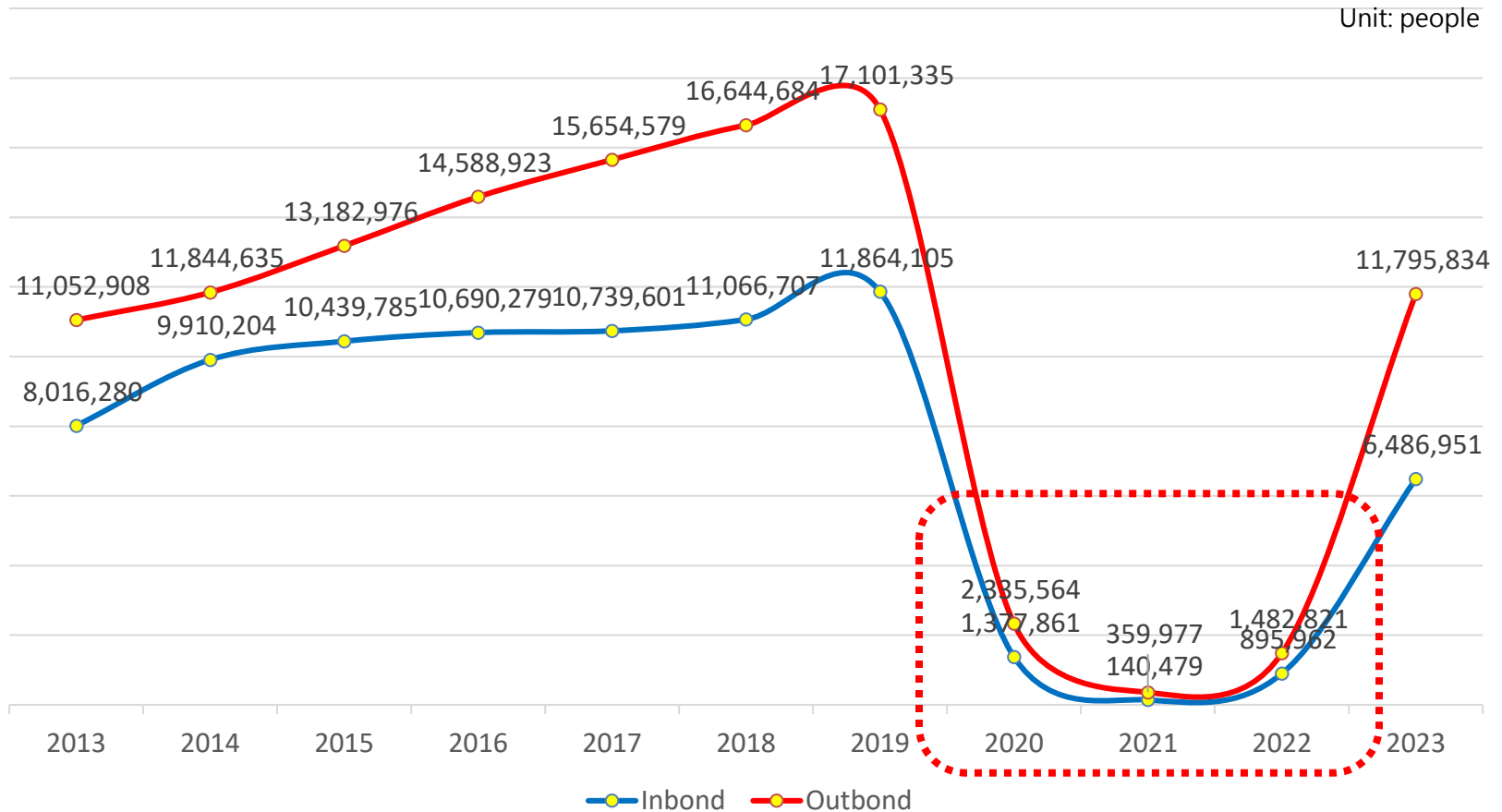
Market Profile

Performance

Sustainable development



Number Changes of Visitors who visited Taiwan and Travel by R.O.C. Citizens in the Past Decade



Source: " Tourism Yearly Statement " of Tourism Bureau, Ministry of Transportation Executive Information System



Number Changes of Visitors who visited Taiwan and Travel by R.O.C. Citizens in the Past Decade



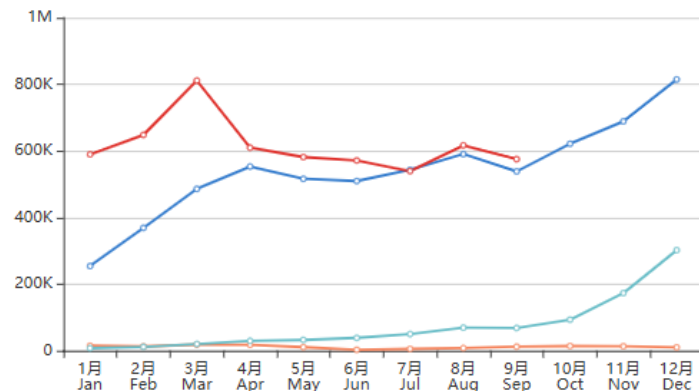
來臺旅客人次

Inbound Visitors

(單位：人次) (Unit: Persons)

+more

○ 110年(2021) ○ 111年(2022) ○ 112年(2023) ○ 113年(2024)



113年1-9月累計

Visitor arrivals in
January-September 2024

5,545,152

113年9月小計

Visitor arrivals in
September 2024

575,455



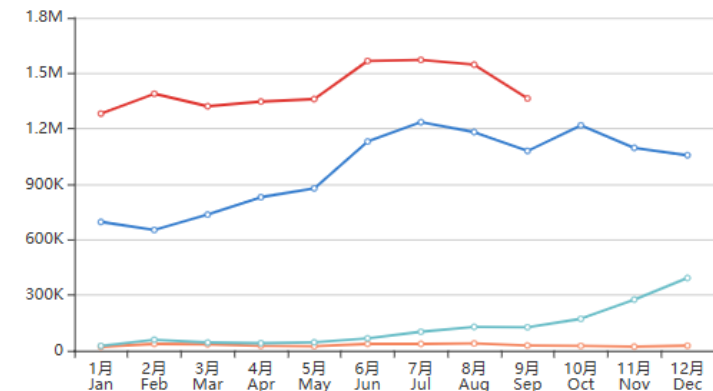
國人出國人次

Outbound Travelers

(單位：人次) (Unit: Persons)

+more

○ 110年(2021) ○ 111年(2022) ○ 112年(2023) ○ 113年(2024)



113年1-9月累計

Outbound departures of nationals in
January-September 2024

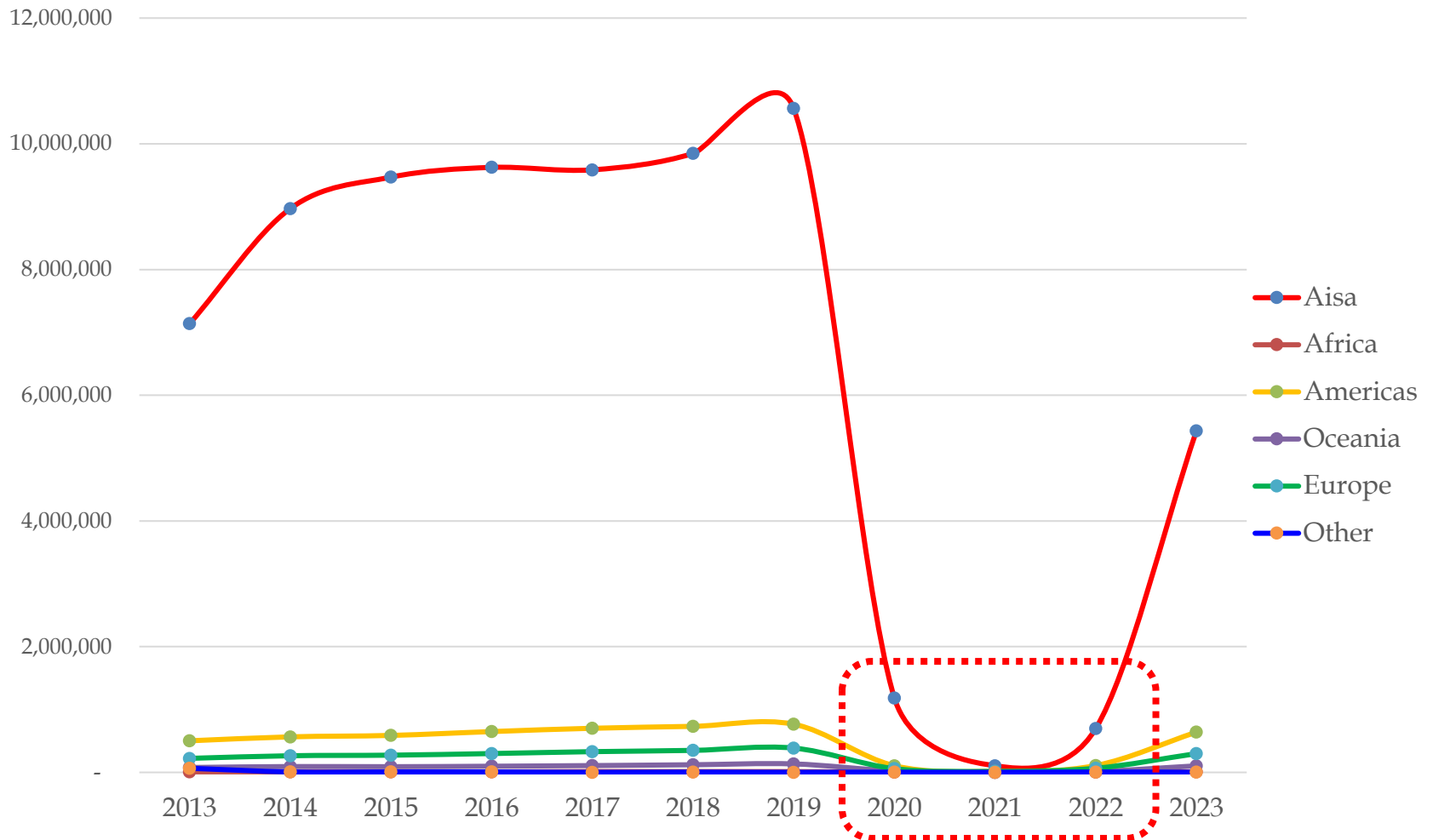
12,752,511

113年9月小計

Outbound departures of nationals in
September 2024

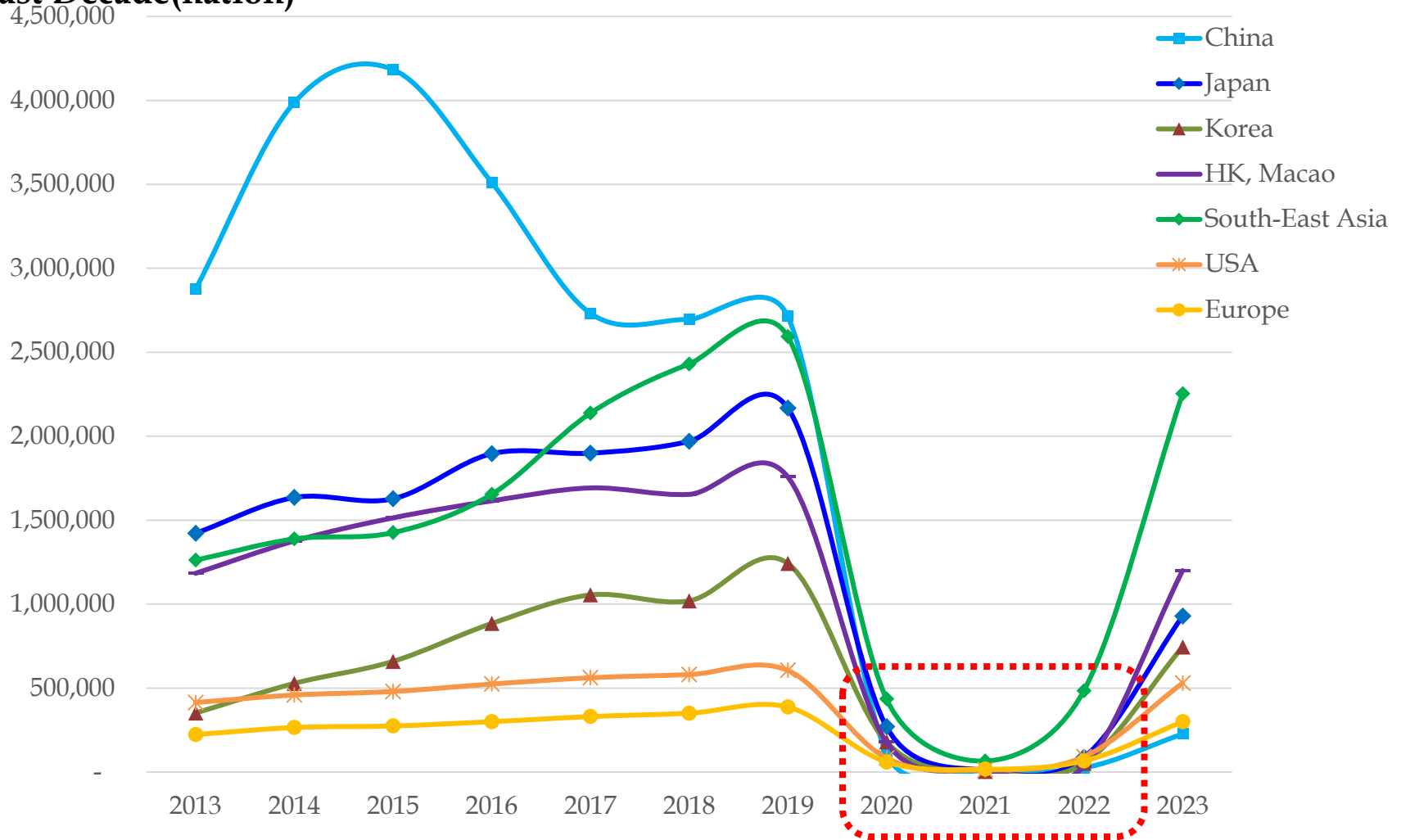
1,364,271

Growth and Trends of Visitors who visited Taiwan from Main Source Countries in the Past Decade(regions of the world)



Source: " Tourism Yearly Statement " of Tourism Bureau, Ministry of Transportation Executive Information System

 **Growth and Trends of Visitors who visited Taiwan from Main Source Countries in the Past Decade(nation)**



Source: " Tourism Yearly Statement " of Tourism Bureau, Ministry of Transportation Executive Information System

Growth and Trends of Visitors who visited Taiwan from Main Source Countries in the Past Decade (January ~ September, 2024)



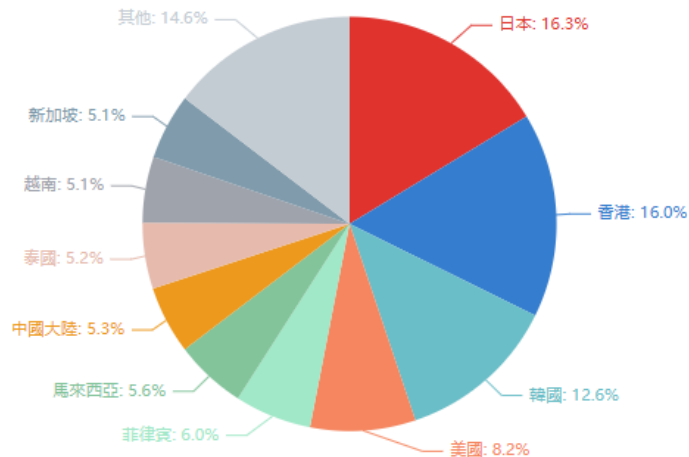
來臺旅客居住地

Inbound Visitors' Residence

統計範圍：113年1-9月累計

(Visitor arrivals in January-September 2024)

+more



日本: 16.3% 香港: 16.0% 韓國: 12.6% 美國: 8.2% 菲律賓: 6.0%
 馬來西亞: 5.6% 中國大陸: 5.3% 泰國: 5.2% 越南: 5.1% 新加坡: 5.1%
 其他: 14.6%



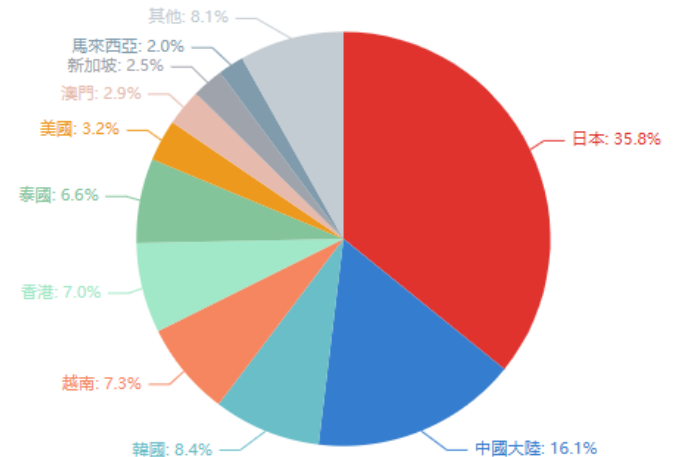
國人出國目的地

Outbound Destination

統計範圍：113年1-9月累計

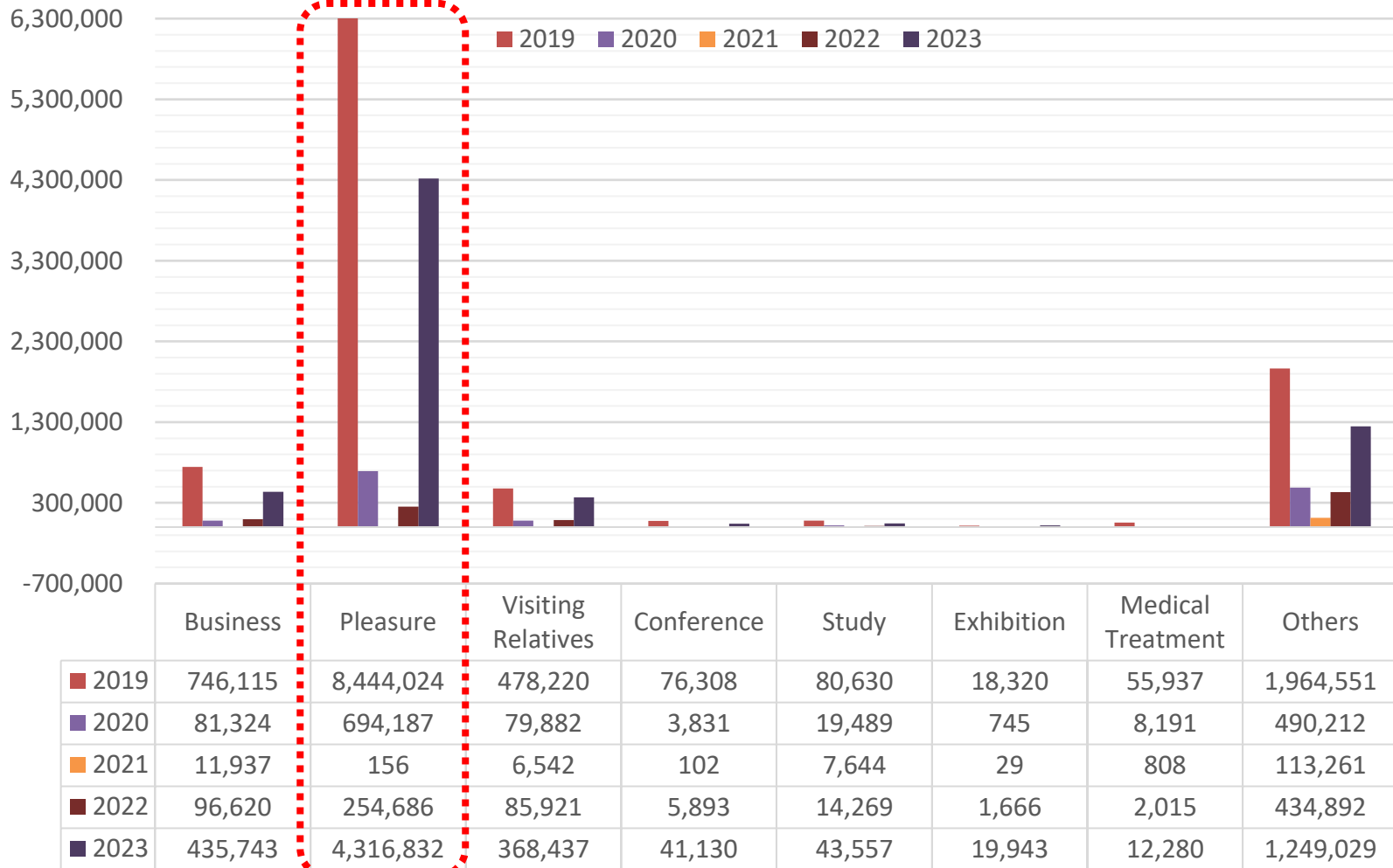
(Outbound departures of nations in January-September 2024)

+more



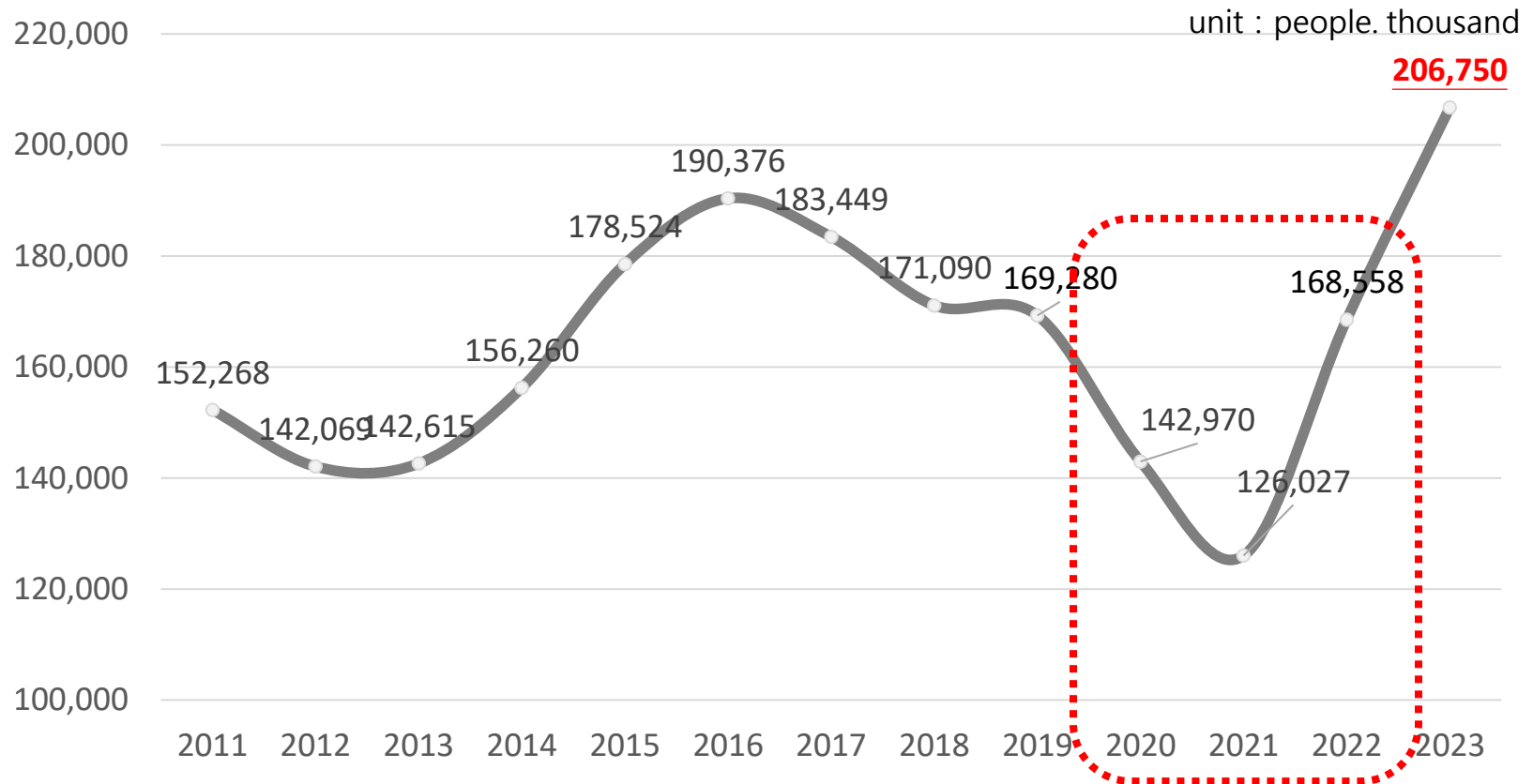
日本: 35.8% 中國大陸: 16.1% 韓國: 8.4% 越南: 7.3% 香港: 7.0%
 泰國: 6.6% 美國: 3.2% 澳門: 2.9% 新加坡: 2.5% 馬來西亞: 2.0%
 其他: 8.1%

 Number and Ratio Changes of Visitors who visited Taiwan by Purpose of Visit in the Past Decade



Source: "Tourism Yearly Statement" of Tourism Bureau, Ministry of Transportation Executive Information System

Numbers Changes of Inbound Tourism in the Past Decade

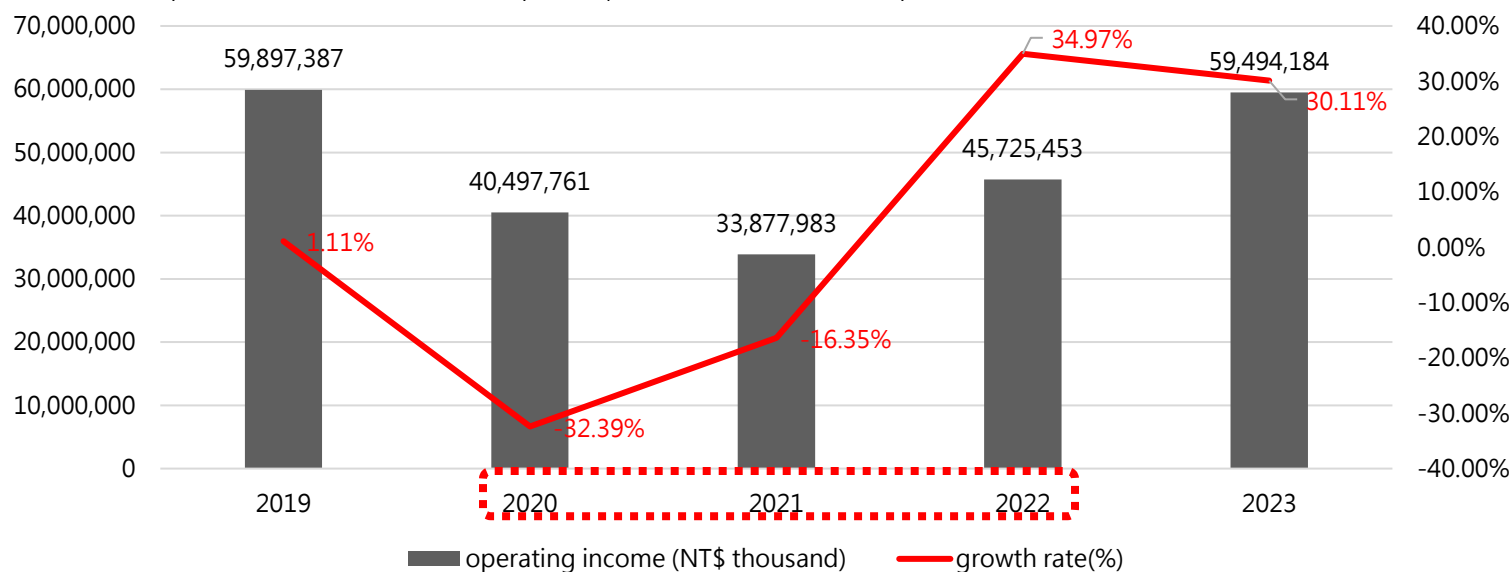


Source: "Tourism Yearly Statement" of Tourism Bureau, Ministry of Transportation Executive Information System

 Number of tourist hotels/occupancy rate/average room price/operating income : Unit: Room,%,NT\$

International Tourist Hotel				General tourist hotel			Total		
Year	Number	Occupancy Rate	Average Room Rate	Number	Occupancy Rate	Average Room Rate	Number	Occupancy Rate	Average Room Rate
2019	80	68.49%	3,930	47	60.90%	3,218	127	66.69%	3,776
2020	78	40.23%	3,766	45	34.18%	3,022	123	38.77%	3,608
2021	77	34.21%	3,936	44	31.56%	3,248	121	33.59%	3,783
2022	73	48.55%	4,396	44	46.43%	3,497	117	48.06%	4,195
2023	73	62.45%	4,891	46	55.72%	3,884	119	60.76%	4,660

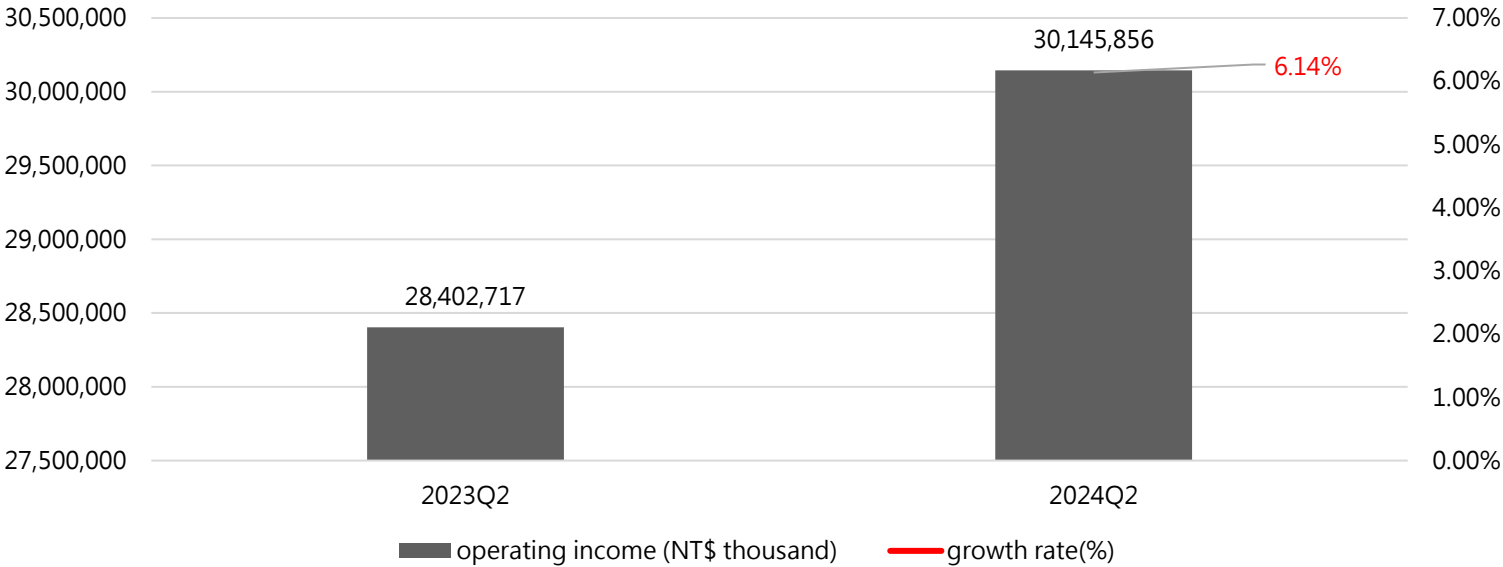
Source: "Tourism Yearly Statement" of Tourism Bureau, Ministry of Transportation Executive Information System



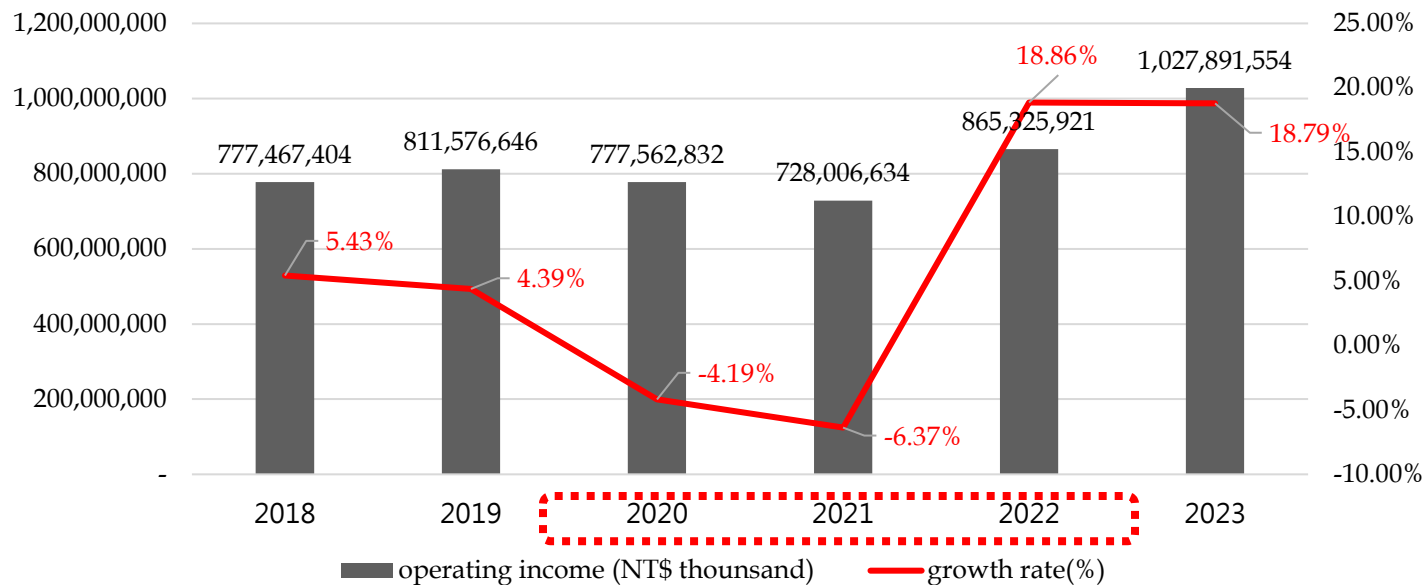
 Number of tourist hotels/occupancy rate/average room price/operating income(2024 Q2) : Unit: Room,%,NT\$

International Tourist Hotel				General tourist hotel			Total		
Year	Number	Occupancy Rate	Average Room Rate	Number	Occupancy Rate	Average Room Rate	Number	Occupancy Rate	Average Room Rate
2023Q2	73	59.82%	4,851	44	54.25%	3,830	117	58.45%	4,618
2024Q2	71	61.66%	4,685	46	52.45%	3,977	117	59.19%	4,516

Source: “ Tourism Yearly Statement“ of Tourism Bureau, Ministry of Transportation Executive Information System



Catering Industry Operating Income Statistics:



Source: Statistics Office of the Ministry of Economic Affairs

Unit : %, NTD(thousand)

Period	2024Q3	2023Q3	Growth rate
Operating Income	774,147,350	746,922,873	3.64%



夏都酒店集團

Château Hotels & Resorts

Company Profile

Market Profile

Performance

Sustainable Development

Consolidated Balance Sheet

Unit : %, NTD(thousand)

Balance Sheet	2024/09/30		2023/12/31		2023/09/30	
	Amount	%	Amount	%	Amount	%
Total current assets	1,204,964	32.98	568,889	18.61	547,108	18.9
Total non-current assets	2,448,768	67.02	2,487,197	81.39	2,348,087	81.1
Total assets	3,653,732	100	3,056,086	100	2,895,195	100
Total current liabilities	1,089,681	29.82	436,655	14.29	450,510	15.56
Total non-current liabilities	356,124	9.75	374,269	12.25	204,862	7.08
Total liabilities	1,445,805	39.57	810,924	26.53	655,372	22.64
Ordinary share						
Total capital surplus	1,211,697	33.16	1,182,143	38.68	1,182,143	40.83
Total retained earnings	170,663	4.67	170,663	5.58	170,663	5.89
Total other equity interest	534,405	14.63	553,298	18.1	567,603	19.61
Total equity attributable to owners of parent	27,165	0.74	61,685	2.02	38,994	1.35
Non-controlling interests	1,943,930	53.2	1,967,789	64.39	1,959,403	67.68
Total equity	263,997	7.23	277,373	9.08	280,420	9.69
Total liabilities and equity	2,207,927	60.43	2,245,162	73.47	2,239,823	77.36
Balance Sheet	3,653,732	100	3,056,086	100	2,895,195	100

Source: The Taiwan Stock Exchange Inc. & Gre Tai Securities Market

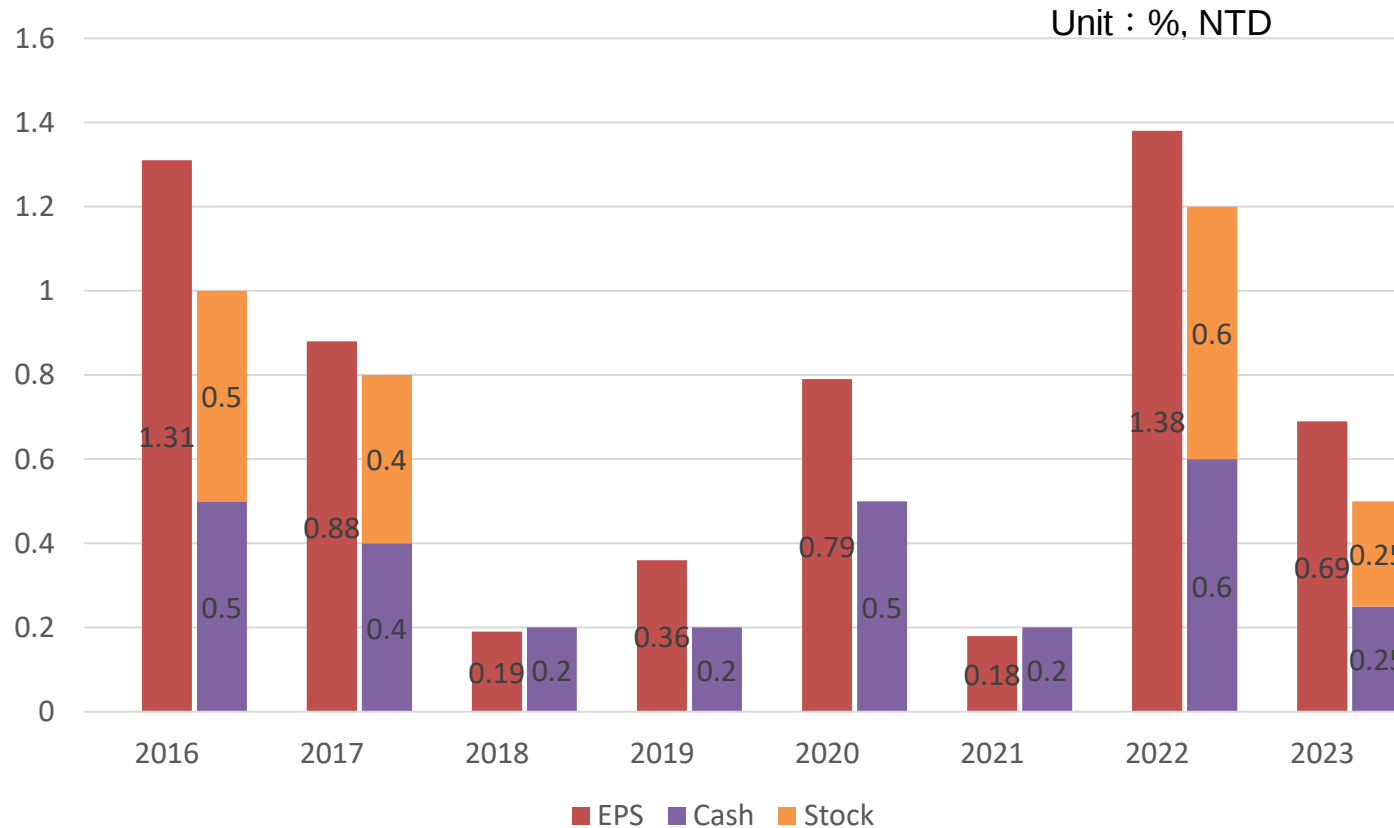
Statement of comprehensive income (Consolidated)

Unit : %, NTD(thousand)

	2024/01~2024/09		2023/01~2023/09		YoY	
	Amount	%	Amount	%	Amount	%
Total operating revenue	511,838	100.00	620,963	100.00	(109,125)	(17.57)
Total operating costs	310,679	60.70	320,435	51.60	(9,756)	(3.04)
Gross profit (loss) from operations	201,159	39.30	300,528	48.40	(99,369)	(33.06)
Total operating expenses	205,438	40.14	202,407	32.60	3,031	1.50
Net other income (expenses)	(51)	(0.01)	499	0.08	(550)	(110.22)
Net operating income (loss)	(4,330)	(0.85)	98,620	15.88	(102,950)	(104.39)
Total non-operating income and expenses	33,124	6.47	19,413	3.13	13,711	70.63
Total tax expense (income)	28,794	5.63	118,033	19.01	(89,239)	(75.61)
Tax	23,749	4.64	96,285	15.51	(72,536)	(75.33)
Profit (loss)						
Other comprehensive income, net	(31,430)	(6.14)	5,691	0.92	(37,121)	(652.28)
Total comprehensive income	(7,681)	(1.50)	101,976	16.42	(109,657)	(107.53)
Profit (loss), attributable to:						
Profit (loss), attributable to owners of parent	38,643	7.55	95,384	15.36	(56,741)	(59.49)
Profit (loss), attributable to non-controlling interests	(14,894)	(2.91)	901	0.15	(15,795)	(1753.05)
Total basic earnings per share	0.32		0.79		(0.47)	(59.49)

Source: The Taiwan Stock Exchange Inc. & Gre Tai Securities Market

Dividend Policy





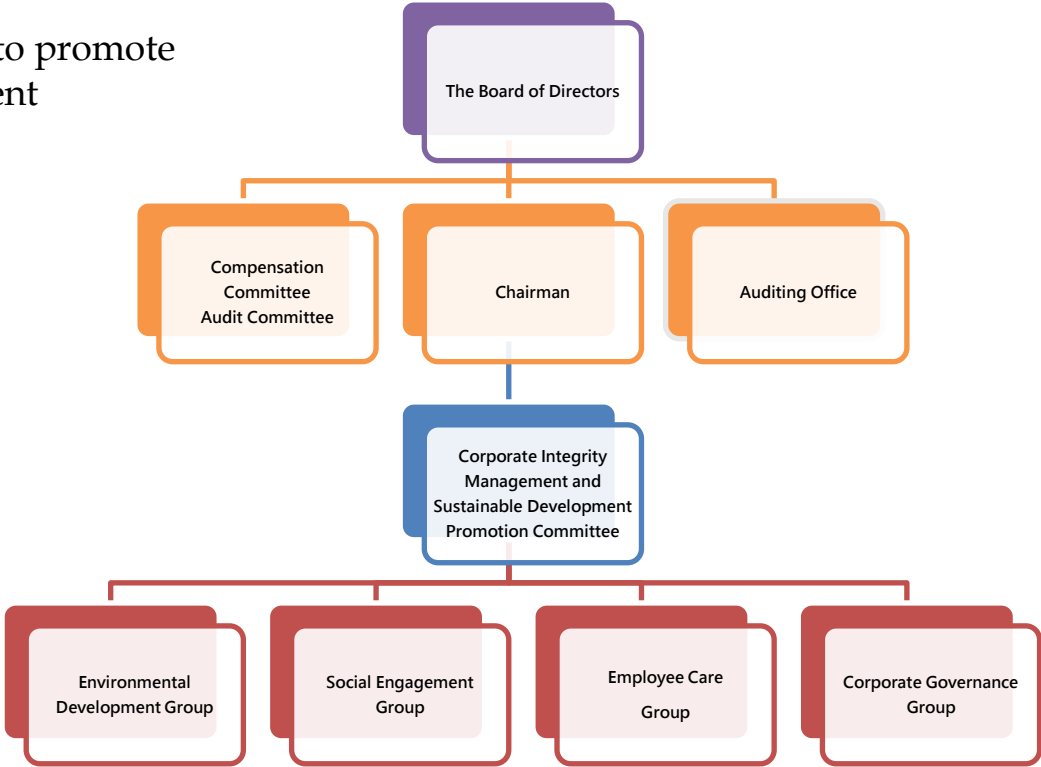
Company Profile

Market Profile

Performance

Sustainable Development

Governance structure to promote sustainable development



	Environmental Development Group	Social Engagement Group	Employee Care Group	Corporate Governance Group
Policy Architecture	• Environmental Sustainability Policy • Operational carbon reduction management • Sustainable procurement • Environmental education • Supply Chain Management	• Social care • Community Involvement • Philanthropy strategy planning and execution • Corporate image	• Employee Compensation and Benefits • Functional development and educational training • Labor Relations • Human rights protection • Occupational Safety and Health	• Integrity management • organizational strategy • Risk Management • Law to follow • Shareholders' rights protection • ESG Information Disclosure • internal audit • Stakeholder Communication

Château de la Motte



Sustainable development- Maintain social welfare



Love library



**Promote Taiwan's
important traditional
intangible cultural assets**



Free swimming pool



**Friendly working
environment**



**Promote community
development and create
sustainable urban and rural
areas.**



HR localization

Safeguard the rights and interests of shareholders



- The general meeting of shareholders will be held before the end of May.
- Cash dividends will be distributed within 30 days after the ex-dividend base date.
- The shareholders meeting procedure manual and supplementary materials should be uploaded to the public information observatory 30 days before the regular shareholders meeting.
- The English version of the annual report will be uploaded to the Public Information Observatory 16 days before the regular shareholders' meeting.

Strengthen the structure and operation of the board of directors



- Completed the internal performance self-assessment of the board of directors and functional committees.
- Formulate a diversity policy for board members, and disclose specific management objectives and implementation on the website and annual report.
- At least 1 female director on the target board of directors, and 6 female members on the tenth board of directors. Female members account for 50% of all directors.
- Independent directors did not serve more than three consecutive terms, and they attended each board meeting in person. °
- The actual board attendance target of all directors is more than 85%. The attendance rate in 2023 is 91.67%

Improve information transparency



- English version information announcement (major information, procedure manual, annual report, website, financial report)
- No significant liquidated damages.
- Financial reports are submitted to the board of directors and announced seven days before the announcement deadline.



The result of Corporate Governance Evaluation

The result of Corporate Governance Evaluation

Year	2018		2019		2020		2021		2022		2023	
Score/ Ranking	80.90	21%~ 35%	75.74	21%~ 35%	72.02	21%~ 35%	82.64	21%~ 35%	83.86	21%~ 35%	85.77	21%~ 35%

The result of Corporate Governance Evaluation-Industry comparison

Year	2018		2019		2020		2021		2022		2023	
Result	Listed	OTC	Listed	OTC	Listed	OTC	Listed	OTC	Listed	OTC	Listed	OTC
~5%	-	-	-	-	-	-	-	-	-	-	-	2755 揚秦
6%~20%	2723 美食KY	2729 瓦城	2723 美食KY		2748 雲品		-		-	2755 揚秦	2748 雲品	
	2727 王品											
21%~35%	2722 夏都	2726 雅茗-KY	2722 夏都	2729 瓦城	2722 夏都	2729 瓦城	2722 夏都		2722 夏都		2722 夏都	
	2731 雄獅	2740 天蔥	2731 雄獅		2723 美食KY		2748 雲品		2748 雲品		2753 八方雲集	
	2748 雲品		2748 雲品									



夏都酒店集團
Château Hotels & Resorts

**Thanks for
your listening**

