



NOTICE OF ANNUAL GENERAL MEETING 2025

B&M European Value Retail S.A.

Société Anonyme

Registered office: 3, rue Gabriel Lippmann, L-5365 Munsbach

Grand-Duchy of Luxembourg

R.C.S. Luxembourg: B 187275

Notice of the Annual General Meeting of B&M European Value Retail S.A. to be held at 12:00 noon (CET) on Tuesday 22 July 2025 at the SOFITEL Europe, 6, rue du Fort Niedergrünwald, L-2226 Luxembourg, is set out on pages 3 to 12 of this document.

This document is important and requires your immediate attention.

If you are in any doubt about the action you should take, you are recommended to seek your own financial advice immediately from a stockbroker, bank manager, lawyer, accountant or other authorised independent professional adviser.

If you have sold or transferred all your ordinary shares, or CREST Depositary Interests representing ordinary shares in B&M European Value Retail S.A., you should pass this notice and all other documents enclosed with it to the purchaser or transferee, or to the stockbroker, bank or other agent through whom the sale or transfer was effected.

CREST Depositary Interest Holders

Holders of CREST Depositary Interests in shares wishing to cast their votes must give their voting instructions directly to their broker or nominee account holder in CREST ("CREST Account Holder"). You cannot give voting instructions directly to the Company. Your CREST Account Holder will cast your votes via the Euroclear UK & Ireland ("EUI") and CREST International service for proxy voting (which is provided by Broadridge Financial Solutions Limited). Your CREST Account Holder will advise you on how you can give your voting instructions to them and confirm the final deadline and time by which they will require your voting instructions. It is important to note that the voting deadline of the CREST international service for proxy voting provided by Broadridge is expected to be at least three business days prior to the Company's proxy appointment deadline of 12:00 noon (CET) Friday 18 July 2025. You should therefore check with your CREST Account Holder what their own deadline is for receiving voting instructions from you.

Form of Proxy

The Form of Proxy is **not** for use by holders of CREST Depositary Interests or other indirect holders of beneficial interests whose shares are held in broker, nominee or other custodian accounts.

B&M EUROPEAN VALUE RETAIL S.A. – ANNUAL GENERAL MEETING 2025



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Registered office: 3, rue Gabriel Lippmann, L-5365 Munsbach

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Letter from the Chair

19 June 2025

Dear Shareholder,

Notice of the Annual General Meeting of B&M European Value Retail S.A. (the “Company”) to be held at 12:00 noon (CET) on Tuesday 22 July 2025

On behalf of the Board, I am writing to inform you that the Annual General Meeting of the Company will be held at 12:00 noon (CET) on Tuesday 22 July 2025 at the SOFITEL Europe, 6, rue du Fort Niedergrünwald, L-2226 Luxembourg (“AGM” or “Meeting”).

Voting and attendance at the AGM

In accordance with Luxembourg law, the quorum for the AGM is at least one shareholder present or represented and all resolutions put to the AGM will be passed by a simple majority of the votes cast by shareholders, regardless of the proportion of the issued share capital represented at the Meeting.

The results of the votes on all the resolutions at the AGM will be announced via the Regulatory News Service and published on the Company's website at www.bandmretail.com as soon as possible following the AGM.

The Board appreciates that, as the location of the AGM is in Luxembourg, as required by our constitution, many shareholders will be unable to attend in person. However, **your vote is important and I would encourage you, irrespective of the number of ordinary shares you hold, to vote** by giving your voting instructions to your broker or nominee account holder to cast your votes on your behalf by the voting deadline confirmed to you by them.

Please note that the Form of Proxy is not for use by CREST Depository Interests holders and indirect holders of shares held in a broker, nominee or other custodian account.

If you want to participate in the AGM in person, you are required to complete and return the form of Declaration of Participation. The form of Declaration of Participation must be received by the Company by the record date which, for this year's AGM is Tuesday 8 July 2025 12:00 midnight (CET). If you want to participate in the AGM in person, you will also need to give satisfactory evidence of your capacity in accordance with the procedures set out below under notes 8.1.4 and 8.3.4 to the notice.

Dividends¹

Following the interim dividend of 5.3 pence per ordinary share paid to shareholders in December 2024 and the special dividend of 15 pence paid to shareholders in February 2025, and subject to shareholders' approval at the AGM, the Board is recommending a final dividend of 9.7 pence per ordinary share to be paid on Friday 1 August 2025 to shareholders in relation to the number of shares held by them as at 27 June 2025. This will make the total ordinary dividend for the year 15 pence per ordinary share, in line with the Group's dividend policy.

Resolutions

For each of the resolutions proposed to the AGM and set out on pages 3 and 4, an explanatory note is set out on pages 5, 6 and 7 of this document.

Recommendation

Your Board recommends that shareholders vote in favour of all the resolutions set out in the notice of the Annual General Meeting, which it considers to be in the best corporate interest of the Company and in the best interests of shareholders. The Directors intend to vote in favour of all the resolutions in respect of their own beneficial shareholdings totalling 191,369 ordinary shares as at 16 June 2025, and representing approximately 0.019% of the present issued ordinary share capital of the Company.

Yours faithfully,

Tiffany Hall

Chair

1. Dividends amounts are stated gross before deduction of Luxembourg withholding tax which rate is currently 15%.

NOTICE OF THE 2025 ANNUAL GENERAL MEETING

B&M EUROPEAN VALUE RETAIL S.A.

R.C.S. Luxembourg: B 187275

Notice is hereby given that the Annual General Meeting of the shareholders of B&M European Value Retail S.A. (the "Company") will be held at the SOFTEL Europe, 6, rue du Fort Niedergrünwald, L-2226 Luxembourg on Tuesday 22 July 2025 starting at 12:00 noon (CET) to consider and to vote upon the following agenda.

1. To receive the Report of the Board of Directors on the Annual Accounts and Financial Statements of the Company for the financial year ended 31 March 2025 and on the consolidated Annual Accounts and Financial Statements of the Company and its subsidiaries (the "Group") for the financial year ended 29 March 2025.
2. To receive the Annual Accounts and Financial Statements of the Company for the financial year ended 31 March 2025, the consolidated Annual Accounts and Financial Statements of the Group for the financial year ended 29 March 2025 and the Reports of the Independent Auditor ("*réviseur d'entreprises agréé*") thereon.
3. To approve the Annual Accounts and Financial Statements of the Company for the financial year ended 31 March 2025.
4. To approve the consolidated Annual Accounts and Financial Statements of the Group for the financial year ended 29 March 2025.
5. To approve the result of the Company for the financial year ended 31 March 2025 and the allocation of the result in the total amount of GBP £285,209,117.77 on the following basis:
 - (a) to the interim dividend of 5.3 pence (gross) per ordinary share paid by the Company in December 2024, being a total aggregate distribution of GBP £53,200,548.24 (gross);
 - (b) to the interim dividend of 15 pence (gross) per ordinary share paid by the Company in February 2025, being a total aggregate amount of GBP £150,573,280.65 (gross);
 - (c) to a final dividend of 9.7 pence (gross) per ordinary share to be paid to shareholders by the Company on Friday 1 August 2025, in relation to their shareholding in the Company as at 27 June 2025;
 - (d) to the payment of the nominal value of the shares allocated for free to certain employees and directors of the Group, on the exercise of share options in relation to the Company during the financial year ended 31 March 2025, the aggregate amount of GBP £103,097.50; and
 - (e) to carry forward the balance thereafter to the Company's retained earnings account.
6. To approve a total dividend distribution by the Company for the year ended 31 March 2025 of 30 pence (gross) per ordinary share out of the available distributable profits of the Company, comprising:
 - (a) an interim dividend of 5.3 pence per ordinary share paid on 13 December 2024;
 - (b) an interim dividend of 15 pence per ordinary share paid on 14 February 2025; and
 - (c) a final dividend of 9.7 pence per ordinary share recommended by the Board of Directors on 3 June 2025, to be paid on Friday 1 August 2025 to shareholders of the Company in relation to the number of shares held by them as at the close of business on 27 June 2025.
7. To approve the Directors' Remuneration Report as set out on pages 77 to 92 of the Company's Annual Report and Accounts for the financial year ended 31 March 2025 (excluding the Directors' Remuneration Policy presented on pages 90 to 92).
8. To grant full discharge to each of the Directors of the Company (including the Directors who retired during the financial year but prior to the financial year-end) for the performance of their mandate during the financial year ended 31 March 2025.
9. To re-elect Tiffany Hall as a Director until the Annual General Meeting resolving on the annual accounts for the financial year ending 31 March 2026.
10. To ratify the appointment made by the Board of Directors on 14 May 2025 with effect as from 16 June 2025, of Gerardus ("Tjeerd") Jegen as a Director of the Company and to re-elect Tjeerd Jegen as a Director of the Company until the Annual General Meeting resolving on the annual accounts for the financial year ended 31 March 2026.
11. To re-elect Michael Schmidt as a Director until the Annual General Meeting resolving on the annual accounts for the financial year ending 31 March 2026.
12. To re-elect Oliver Tant as a Director until the Annual General Meeting resolving on the annual accounts for the financial year ending 31 March 2026.
13. To re-elect Paula MacKenzie as a Director until the Annual General Meeting resolving on the annual accounts for the financial year ending 31 March 2026.
14. To re-elect Hounaïda Lasry as a Director until the Annual General Meeting resolving on the annual accounts for the financial year ending 31 March 2026.
15. To re-elect Nadia Shouraboura as a Director until the Annual General Meeting resolving on the annual accounts for the financial year ending 31 March 2026.

NOTICE OF THE 2025 ANNUAL GENERAL MEETING continued

16. To re-elect Euan Sutherland as a Director until the Annual General Meeting resolving on the annual accounts for the financial year ending 31 March 2026.
17. To grant discharge to the Independent Auditor ("*réviseur d'entreprises agréé*", KPMG Audit S.à r.l., for the performance of their duties during the financial year ended 31 March 2025.
18. To re-appoint KPMG Audit S.à r.l. as Independent Auditor ("*réviseur d'entreprises agréé*") of the Company, to hold office until the conclusion of the Annual General Meeting resolving on the annual accounts for the financial year ended 31 March 2026.
19. To authorise the Directors to determine the remuneration of KPMG Luxembourg S.à r.l. as the Independent Auditor ("*réviseur d'entreprises agréé*") of the Company, subject to resolution 18 being passed.
20. To resolve that the Company be and is hereby generally authorised to make market purchases of its own ordinary shares of 10 pence each on the London Stock Exchange, in conformity with the conditions set out under article 430-15 of the Luxembourg law of 10 August 1915 on commercial companies (as amended) and subject to the following conditions:
 - (a) the maximum aggregate number of ordinary shares which may be purchased is 100,382,187 (one hundred million three hundred and eighty-two thousand one hundred eighty-seven) ordinary shares representing approximately 10% (ten per cent) of the issued share capital of the Company as at 18 June 2025;
 - (b) the minimum price, exclusive of any expenses, which may be paid for each ordinary share is 10 pence;
 - (c) the maximum price, exclusive of any expenses, which may be paid for each ordinary share is an amount equal to the higher of:
 - (i) 105% of the average of the middle market quotations for an ordinary share in the Company, as derived from the London Stock Exchange Daily Official List for the five (5) business days immediately preceding the day on which such ordinary share is contracted to be purchased; and
 - (ii) an amount equal to the higher of the price of the last independent trade of an ordinary share and the highest current independent bid for an ordinary share in the Company as derived from the London Stock Exchange Trading System; and
 - (d) the authority to purchase conferred by this resolution shall expire at the conclusion of the next annual general meeting of the Company or on 21 July 2026 whichever is the earlier, save that the Company may before such expiry date enter into a contract of purchase under which such purchase may be completed or executed wholly or partly after the expiration of this authority.
21. To confirm that, as provided for by the Articles of Association of the Company, the Board of Directors shall have full power to issue ordinary shares on a non-pre-emptive basis in respect of the issue for cash of shares representing up to 10% (ten per cent) of the issued share capital of the Company and to acknowledge the Directors' intention to comply with the Statement of Principles on Dis-applying Pre-Emption Rights most recently published by the Pre-Emption Group, to the extent practical for a Luxembourg company.
22. To confirm that, as provided for by the Articles of Association of the Company, the Directors shall have full power, in addition to any authority granted under resolution 21, to issue ordinary shares on a non-pre-emptive basis in respect of the issue for cash of shares representing up to a further 10% (ten per cent) of the issued share capital of the Company to be used for the purposes of financing a transaction (or refinancing such a transaction within twelve months of the original transaction) which the Directors determine to be an acquisition or other capital investment of a kind contemplated by the Statement of Principles on Dis-applying Pre-Emption Rights most recently published by the Pre-Emption Group.

On behalf of the Board of Directors

Tiffany Hall
Chair

19 June 2025

EXPLANATION OF BUSINESS TO BE CONSIDERED AT THE 2025 ANNUAL GENERAL MEETING

Resolutions 1 to 4: Annual Accounts

Under Luxembourg law, the Board of Directors of the Company is required to prepare both annual accounts and financial statements for the Company on a stand-alone basis and consolidated annual accounts and financial statements for the Company and its subsidiaries (the “**Group**”). For this reason, two sets of Annual Accounts and Financial Statements are presented to shareholders, including the annual accounts of the Company for the year ended 31 March 2025 and the consolidated annual accounts of the Group for the year ended 29 March 2025, both in a single document (“**Annual Report & Accounts**”).

The Annual Report & Accounts also includes the Directors’ Report and the Independent Auditor’s Reports for the same accounting periods. Resolutions 1 to 4 invite shareholders to approve the Directors’ Report, the Annual Accounts and Financial Statements of the Company, the consolidated Annual Accounts and Financial Statements of the Group and the Reports of the Independent Auditor (*“réviseur d’entreprises agréé”*) thereon.

Resolution 5: Approval of the result and allocation

In accordance with the Company’s Articles of Association (the “**Articles**”) and Luxembourg law, at least 5% (five per cent) of the Company’s net profit must be allocated to the legal reserve account each year. This allocation is no longer mandatory if and for as long as the amount of the legal reserve represents at least 10% (ten per cent) of the issued share capital of the Company.

The amount of the legal reserve (GBP £10,040,000) of the Company represents slightly more than 10% (ten per cent) of the issued share capital of the Company and therefore no allocation to it is required and proposed this year.

During the financial year 2024/25 and in accordance with article 5.2 of the Articles, 1,030,975 new ordinary shares of 10 (ten) pence each were issued and allocated for free to employees and directors of the Group on the exercise of nil cost share options. The nominal value of those shares, amounting to GBP £103,097.50 in aggregate, has been paid-up by the Company out of its carried forward earnings and consequently, this amount is deducted from the balance of the carried forward profits.

As at 31 March 2025, the Company made a profit of GBP £285,209,117.77. In addition, the Company also had retained earnings which had been carried forward in the amount of GBP £29,824,073.67. Together the profit for the year and the retained earnings carried forward amount to GBP £315,033,191.44. In accordance with Luxembourg law and the Articles, the profit at the end of the financial year together with any profits carried forward as retained earnings are available for distributions to shareholders.

After having recourse to those available reserves in relation to (i) the interim dividends paid during the financial year under review, (ii) the shares allocated for free under the Company’s share options schemes all paid up during that financial year and (iii) the final dividend proposed under Resolution 6, the balance of the Company’s retained earnings to be carried forward to the following financial year will be of GBP £13,785,543.56.

Resolution 6: Approval of the total dividend

In addition to the interim dividend distribution of 5.3 pence per share declared by the Board on 13 November 2024 and the special dividend of 15 pence per share declared by the Board on 8 January 2025, the Board is recommending a final dividend of 9.7 pence per ordinary share which will make a total ordinary dividend (excluding the special dividend) for the year ended 31 March 2025 of 15 pence per ordinary share. Subject to shareholders approval, the final dividend will be paid on Friday 1 August 2025 to shareholders in relation to the number of shares held by them as at the close of business on 27 June 2025.

Resolution 7: Directors’ Remuneration Report

Shareholders are invited to approve the Directors’ Remuneration Report (other than the Directors’ Remuneration Policy presented on pages 77 to 92 of the Annual Report and Accounts) which, consistently with previous years, has been prepared in accordance with the reporting requirements set by the EU Shareholders’ Rights Directive 2017/828 on directors’ remuneration and with the UK reporting regime.

The shareholder vote on this resolution is advisory in nature.

The Directors’ Remuneration Policy (pages 90 to 92 of the Annual Report & Accounts) was approved by shareholders in July 2024 and shall remain in force until the Annual General Meeting of the Company to be held in 2027.

EXPLANATION OF BUSINESS TO BE CONSIDERED AT THE 2025 ANNUAL GENERAL MEETING continued

Resolution 8: Discharge of the Directors

In accordance with Luxembourg law, shareholders are invited to vote on whether the Directors of the Company who have served during the financial year ended 31 March 2025 should be granted a discharge for the performance of their mandate during that financial year. By granting a discharge, the shareholders acknowledge that the Directors have correctly carried out their management duties during the financial year ended 31 March 2025.

The Statement of Directors' Responsibilities on page 98 of the Annual Report & Accounts sets out the Directors' obligations in respect of the preparation of both the Annual Accounts and Financial Statements of the Company and the consolidated Annual Accounts and Financial Statements of the Group.

The discharge contained in this resolution is for each of the Directors who held office as at the date of the financial year end, 31 March 2025, and, also for the former Directors who retired during the financial year under review but prior to that date, being Peter Bamford and Ron McMillan who retired at the close of the annual general meeting held in July 2024.

Resolutions 9 to 16: Election and re-election of Directors

During the financial year under review, two Independent Non-Executive Directors were appointed by shareholders: Nadia Shouraboura initially appointed in May 2024 and re-elected as a Director of the Company at the annual general meeting held in July 2024; Evan Sutherland appointed as a Director of the Company in January 2025.

Since the financial year-end, Alex Russo then Chief Executive Officer (CEO) left the Company. Mike Schmidt, Chief Financial Officer of the Company since 2022 has been appointed as interim CEO while the recruitment of Alex's successor was ongoing.

With effect from 16 June 2025, Tjeerd Jegen was appointed by the Board as an Executive Director of the Company and Chief Executive Officer of the Company and Group, filling a vacancy on the Board on the retirement of Alex Russo as a Director on 30 April 2025. Shareholders are requested to ratify that appointment previously made by the Board and to approve the re-election of Tjeerd Jegen as a Director until the next annual general meeting to be held in 2026.

Each of the Directors holding office immediately prior to this Meeting is eligible and will stand for re-election.

In accordance with the UK Corporate Governance Code 2024, the Board is satisfied that each of the Non-Executive Directors being proposed for re-election are independent in character and judgement and that there are no relationships or circumstances likely to affect or which could appear to affect their judgment as Directors.

All the Board members standing for re-election who held office as at the financial year end on 31 March 2025, are considered to be effective and demonstrate commitment to their respective roles.

Accordingly, the Directors proposed for re-election are considered to have the appropriate balance of skills, knowledge and relevant business experience to enable them to discharge their duties and responsibilities as Directors of the Company effectively. The Board therefore unanimously recommends the re-election of each of the Directors standing for re-election.

Biographies of each of the Directors can be found on pages 60 and 61 of the Annual Report & Accounts.

Resolution 17: Discharge of the independent auditor

Shareholders are asked to grant discharge to the Independent Auditor ("*réviseur d'entreprises agréé*"), KPMG Luxembourg S.à r.l., for the due performance of his duties during the financial year ended 31 March 2025.

Resolution 18: Re-appointment of the independent auditor

The independent auditor of the Company must be appointed at each annual general meeting to hold office until the next annual general meeting and KPMG has been appointed as the independent auditor of the Company at each annual general meeting held since 2016.

While there was no audit rotation obligation enforceable to the Company and Group, a tender process has been carried out and led by the Audit & Risk Committee during the financial year under review and the Audit & Risk Committee members have unanimously proposed to the Board the re-appointment of KPMG Luxembourg S.à r.l. as independent auditor ("*réviseur d'entreprises agréé*") of the Company. The Board in its turn unanimously approved that recommendation and by resolution 18 proposes to shareholders the re-appointment of KPMG Luxembourg S.à r.l. as the Company's Independent Auditor ("*réviseur d'entreprises agréé*") for the financial year 2025/26.

Resolution 19: Remuneration of the independent auditor

Subject to shareholders' approval of the re-appointment of KPMG Luxembourg S.à r.l. as the Company's Independent Auditor ("*réviseur d'entreprises agréé*") for the financial year 2025/26, resolution 19 gives the Directors authority to set the remuneration of KPMG Luxembourg S.à r.l..

Resolution 20: Market purchase of own shares

This resolution will authorise the Company to make market purchases of up to 100,382,187 (one hundred million three hundred and eighty-two thousand one hundred eighty-seven) ordinary shares representing 10% (ten per cent) of the current issued ordinary share capital of the Company and specifies the minimum and maximum prices at which the ordinary shares may be bought. Renewal of this authority is sought at the AGM each year. This authority will expire at the conclusion of the AGM of the Company in 2026 or if earlier on 21 July 2026.

The Directors would not exercise this authority unless they considered it would result in an increase in earnings per share and would promote the success of the Company for the benefit of its shareholders as a whole.

Any ordinary shares purchase made pursuant to this authority would be a market purchase on a recognised investment exchange and the shares thus acquired by the Company may either be cancelled or held as treasury shares, which may later be cancelled, sold for cash or used to meet the Company's obligations under its employee share schemes.

No voting rights are attached to shares held in treasury and the Directors may cancel the right to accrue dividends on treasury shares. This authority would enable the Company to sell treasury shares quickly and cost effectively and provide the Company with additional flexibility in the management of its capital base.

The Company does not hold any of its own shares. As at 18 June 2025, being the last business day prior to the publication of this notice, the total number of non-vested ordinary shares or outstanding options to subscribe for ordinary shares in the Company was 4,285,322 (approximately 0.43% of the Company's issued share capital and approximately 0.47% of the Company's issued ordinary share capital if the full authority proposed to buy back shares were used and the shares purchased were cancelled).

Resolutions 21 and 22: Dis-application of pre-emption rights

The Articles provide the Directors with authority, within the framework of the Company's authorised share capital, to dis-apply pre-emption rights (i) for the issue for cash of shares representing up to a maximum of 10% (ten per cent) of the issued share capital of the Company in any one (1) year; (ii) for the issue for cash of shares representing up to an additional 10% (ten per cent) of the issued share capital of the Company in any one (1) year provided this is used only for financing (or refinancing within twelve months thereafter) an acquisition or other capital investment as contemplated by the Statement of Principles on Dis-applying Pre-emption Rights of the Pre-Emption Group ("Statement of Principles"); (iii) to deal with fractional entitlements on otherwise pre-emptive issues of shares, and (iv) in connection with employee share options.

This authority ensures that the Directors have flexibility in managing the Company's capital in the best interests of both the Company and shareholders.

Those provisions are in line with the most recent Statement of Principles on the Dis-applying Pre-emption rights published by the Pre-Emption Group of the Financial Reporting Council to which the Directors intend to adhere.

Resolutions 21 and 22 serve to confirm that intention.

In accordance with the guidelines of the Pre-Emption Group, two separate resolutions are proposed to shareholders: resolution 21 to grant general authority to the Board and resolution 22 which relates to an additional ten per cent (10%) tranche as limit for the issue of shares in connection with an acquisition or specified capital investment.

The maximum amount of shares which could be allotted under both resolution 21 and resolution 22 together in aggregate would be equal to 20% (twenty per cent) of the Company's total issued share capital. In accordance with article 5.2 of the Articles, the limits under resolutions 21 and 22 are to be calculated by reference to the nominal issued share capital of the Company at the time of the first issue of shares in the relevant year.

As at 18 June 2025, being the latest practicable date prior to publication of this notice, an issue of shares for cash up to an aggregate nominal value of GBP £20,076,437.42 (corresponding to 200,764,374 ordinary shares of 10 pence each) would have represented 20% of the Company's issued share capital to be maintained.

The Board of Directors issued shares for cash on a non-pre-emptive basis in relation to share options exercises by employees and directors of the Group under the Company's share option schemes as reported under resolution 5 and has no present intention to use the authority sought under resolutions 21 and 22 for other purposes.

NOTES TO THE NOTICE OF THE 2025 ANNUAL GENERAL MEETING (AGM)

1. Record date

The right of a shareholder to attend and to vote at the 2025 AGM and the number of voting rights a shareholder may cast is determined by reference to the number of shares held by that shareholder on **Tuesday 8 July 2025 at 12:00 midnight (CET)**. By this time the shareholder must be recorded as holding those shares and transfers of shares effective after this time will be disregarded in determining the rights of any person to attend or vote at the AGM.

2. Declaration of Participation

If you wish to vote in person at the 2025 AGM, in addition to the requirements set forth under notes 8.1.4 or 8.3.4 as applicable, you must complete a Declaration of Participation and return it **by 12:00 midnight (CET) on Tuesday 8 July 2025**.

The completed Declaration of Participation should be returned by email to: Hayet.Elmecheri@bmstores.eu.

3. Communications

Other documents and information relating to the 2025 AGM are available on the corporate website of B&M European Value Retail S.A.:

<https://www.bandmretail.com/investors/company-meetings/agm>

from a period commencing on the date of publication of this convening notice and ending no earlier than after closing of the 2025 AGM. Those documents and information include:

- the total voting rights in the Company
- the convening notice
- the Annual Report with the Annual Accounts and Financial Statements of the Company as at 31 March 2025, the consolidated Annual Accounts and Financial Statements as at 29 March 2025, the Directors' respectively the Independent Auditors' reports thereon
- the Form of Declaration of Participation
- the Form of Proxy

4. Quorum and voting

The quorum for the AGM is at least one shareholder present in person or represented by proxy.

Each holder of ordinary shares has one vote in respect of each ordinary share held.

All decisions taken at the AGM will be passed by a simple majority of the votes cast on each resolution, regardless of the proportion of the issued share capital represented by shareholders at the AGM.

5. Total voting rights

As at 18 June 2025 (being the last business day prior to the publication of this notice) the Company's issued share capital consists of 1,003,821,871 (one billion three million eight hundred and twenty-one thousand eight hundred and seventy-one) ordinary shares, carrying one vote each.

The Company holds no treasury shares, but voting rights attached to 8,261 (eight thousand two hundred and sixty-one) shares in aggregate are being suspended and the total number of voting rights in the Company as at 18 June 2025 is therefore 1,003,813,610 (one billion three million eight hundred and thirteen thousand six hundred and ten).

6. Rights of shareholders to request additional items to the agenda

In accordance with article 24.4 of the Articles, one or more shareholders who together hold at least 5% (five per cent) of the issued ordinary share capital of the Company, are entitled to request that new item(s) be added to the agenda of the AGM and to do so, are requested to provide draft resolution(s) in support of such item(s).

The request must be:

- sent by email to Hayet.Elmecheri@bmstores.eu with reasons justifying your request, a draft of your proposed resolution and indication of a postal or email address to which the Company can acknowledge receipt of your request; and
- received by the Company **no later than 12:00 midnight (CET) on Monday 30 June 2025**. The Company will acknowledge receipt of any such request within 48 hours of receipt. If necessary, the Company will publish a revised agenda of the AGM **by no later than Monday 7 July 2025**.

7. Appointment of proxies by holders of dematerialised shares in an account with LuxCSD

7.1 This facility is only open to shareholders holding their dematerialised shares in an account with the Company's appointed settlement organisation for dematerialised shares, LuxCSD.

It does **not** apply to holders of CREST Depository Interests or indirect holders of beneficial interests whose shares are held in broker, nominee or other custodian accounts.

7.2 Any shareholder who is entitled to attend and vote at the AGM and to which paragraph 7.1 applies may appoint a proxy to attend and vote on their behalf. A proxy need not be a shareholder of the Company.

7.3 Any person to whom this notice is sent who is a person nominated to enjoy information rights (a "**Nominated Person**") may, under an agreement between them and the shareholder by whom they were nominated, have a right to be appointed (or to have someone else appointed) as a proxy for the AGM. If a Nominated Person has no such proxy appointment right or does not wish to exercise it, they may, under any such agreement, have a right to give instructions to the shareholder as to the exercise of voting rights.

7.4 If you submit more than one valid proxy appointment in respect of the same share, the appointment received last before the deadline for the receipt of proxies will take precedence.

7.5 The appointment of a proxy will not preclude a shareholder from attending the AGM and voting in person if they wish to do so. Any shareholder or the proxy holder of a shareholder attending the Meeting has the right to ask questions relating to the business being dealt with at the Meeting.

7.6 The Form of Proxy should be completed in accordance with the instructions detailed in it.

7.7 To be valid, the Form of Proxy must be completed and returned to arrive by no later than 12:00 noon (CET) on Friday 18 July 2025 at:
Banque Internationale à Luxembourg S.A.
Agency Services Team
69, Route d'Esch
L-2953 Luxembourg
Grand-Duchy of Luxembourg

Shareholders should bear in mind that the receipt address is in Luxembourg and should therefore allow extra time for posting to ensure that the above deadline is met.

You may also send a pdf copy of the Form of Proxy to Hayet.Elmecheri@bmstores.eu in the first instance if you wish, but the original proxy form must still be sent to Banque Internationale à Luxembourg S.A.'s address (as set out above) and that original must still be received at that address by no later than 12 noon (CET) on Friday 18 July 2025.

NOTES TO THE NOTICE OF THE 2025 ANNUAL GENERAL MEETING (AGM) continued

8. CREST Depository Interest Holders ("CDI holders") and CREST Account Holders

8.1 How to submit your votes

- 8.1.1 As a CDI holder, you will be directing your CREST Account Holder on how you wish your votes to be cast.
- 8.1.2 You will need to contact your CREST Account Holder for details of: (i) the means of communication you can use to send your voting instructions to them, and (ii) the latest deadline (date and time) for you to lodge your voting instructions with them.
- 8.1.3 It is important to note that the deadline for your CREST Account Holder to cast your vote via the CREST international voting service provided by Broadridge Financial Solutions Limited ("Broadridge") is expected to be **at least three business days prior** to the Company's proxy appointment deadline of 12:00 noon (CET) on Friday 18 July 2025. You should therefore check with your CREST Account Holder what their own deadline is for receiving voting instructions from you.
- 8.1.4 As a holder of CDI interests, you cannot give voting instructions directly to the Company. You must give your voting instructions directly to your CREST Account Holder only. If, however you wish to attend the AGM and cast your votes in person at the Meeting, you may do so under the following conditions:
- (a) you obtain a Letter of Representation from your CREST Account Holder, in a form satisfactory to the Company, which
 - (i) confirms the number of CDI's representing shares in the Company you hold (ii) authorises you to attend and cast votes on those shareholding interests at the AGM, and (iii) confirms that no voting instructions will be taken or cast by your CREST Account Holder on any of those CDI's via the CREST international voting service provided by Broadridge; and
 - (b) you provide satisfactory original evidence of your personal identification to the Company at the AGM and (where applicable) a form of power of attorney or certified board resolution confirming your representation of any corporate body or other entity that is the underlying owner of the CDI's.

Please note you will need to check if your CREST Account Holder has a facility to issue Letters of Representation or not. If they do not, you may wish to request that they appoint you as a proxy holder in relation to the shares which they hold for you (see paragraph 8.2.5 below).

- 8.1.5 CREST Account Holders and brokers holding CDI interests for clients in CREST can cast CDI holders voting instructions via the CREST international voting service provided by Broadridge. Voting must be transmitted to Broadridge by CREST Account Holders by Broadridge's voting deadline which is expected to be **at least three business days prior** to the Company's proxy appointment deadline of 12:00 noon (CET) Friday 18 July 2025.

8.2 Further important information

- 8.2.1 CDI holders should consult with their CREST Account Holder at the earliest opportunity for further information on the processes and timelines for submitting their votes for the Meeting.
- 8.2.2 Euroclear UK & Ireland Limited ("EUI"), the operator of CREST, has arranged for voting instructions relating to the CDI's held in CREST to be received via a third-party service provider, Broadridge Financial Solutions Limited ("Broadridge"). Further details in relation to this international voting service can be accessed on the EUI "My Euroclear" website at <https://my.euroclear.com> and further details on instructions for voting can be found under **All you need to know about SRD II in Euroclear UK & International – Euroclear**.
- 8.2.3 Your CREST Account Holders and brokers holding CDI interests for clients in CREST, will be required to make use of the EUI proxy voting service facilitated by Broadridge Global Proxy Voting service, in order to receive meeting announcements and send back voting instructions. For client set up, they will need to complete the Meetings and Voting Client Set-up Form (CRT408). Completed application forms should be returned to EUI by an authorised signatory with another relevant authorised signatory copied in for verification purposes using the following email address: UK-membership@euroclear.com.
- 8.2.4 Fully completed and returned applications forms will be shared with Broadridge by EUI. This will enable Broadridge to contact the applicant and share further detailed information on the service offering and initiate the process for granting the applicant access to the Broadridge platform.
- 8.2.5 The above described process is to be completed only for the set-up. Once CREST Account Holders have access to the Broadridge platform, they can complete and submit proxy appointments (including voting instructions) electronically. Broadridge will process and deliver proxy voting instructions received by the Broadridge voting deadline date (see 8.2.6 below). Alternatively, Broadridge may provide a facility for CREST Account Holders to send a third-party proxy voting instruction through the Broadridge platform to appoint a third-party (who may be a corporate representative or the holder themselves) to attend and vote at the Meeting for the number of shares specified in the proxy instruction (subject to the Broadridge voting deadline). There is no facility to offer a letter of representation or appoint a corporate representative other than through the submission of third-party proxy appointment instructions through Broadridge.

8.2.6 Broadridge's voting deadline is expected to be **at least three business days prior** to the Company's proxy appointment deadline of 12:00 noon (CET) Friday 18 July 2025.

8.2.7 Voting instructions cannot be changed or cancelled after Broadridge's voting deadline.

8.3 Holders of beneficial interests in shares held in LuxCSD accounts through brokers, nominees or other custodians

8.3.1 Indirect holders of beneficial interests in shares which are not held in broker or nominee accounts in CREST, but which are held in LuxCSD accounts of their broker, nominee or other custodian ("LuxCSD Account Holder") may vote as follows.

8.3.2 You can give your voting instructions to your LuxCSD Account Holder. You need to contact your LuxCSD Account Holder to confirm by what means of communication you can send your voting instructions to them, and what is the latest deadline for you to lodge your voting instructions with them.

8.3.3 If you give your voting instructions this way, your LuxCSD Account Holder must then complete and submit a Form of Proxy by the date and time and to the address set out in paragraph 7.7 above.

8.3.4 As an indirect holder of beneficial interests only, you cannot give instructions directly to the Company on how you wish to cast your votes. You must give your voting instructions directly to your LuxCSD Account Holder. If however you wish to attend the AGM and cast your votes in person at the Meeting, you may do so upon the following conditions:

- (a) you must obtain a Letter of Representation from your LuxCSD Account Holder, in a form satisfactory to the Company, which (i) confirms the number of shares you hold interests in, (ii) authorises you to attend and cast votes on those shareholding interests at the AGM, and (iii) confirms that no voting instructions will be taken or cast by your LuxCSD Account Holder in relation to the shares which you hold interests in; and
- (b) you provide satisfactory original evidence of your personal identification to the Company at the AGM and (where applicable) a form of power of attorney or certified board resolution confirming your representation of any corporate body or other entity that is the underlying owner of those interests in shares.

Please note you will need to check if your LuxCSD account holder has a facility to issue Letters of Representation or not. If they do not, you may wish to request that they appoint you as a proxy holder in relation to the shares which they hold on your behalf.

9. Corporate representatives

A company which is (i) a shareholder to which paragraph 7.1 above applies, or (ii) a holder of CDI's which has obtained a letter of representation in accordance with paragraph 8.3.4 above, may authorise a person or persons to act as its representative(s) at the AGM. Any director or the daily managers of the Company may require such a corporate representative to produce a power of attorney or certified copy of the resolution from which their authority is derived.

10. Communication

Shareholders who have general queries about the 2025 AGM can call the daily manager on +352 246 130 207 or email Hayet.Elmecheri@bmstores.eu.

ENQUIRIES AND CONTACTS

All the shares in the Company are recorded in an issuance account of LuxCSD, being the Company's appointed settlement organisation. See <https://www.bandmretail.com/investors/csd>.

Banque Internationale à Luxembourg is the agent for the dematerialised shares of the Company. Their contact details are as follows:

Banque Internationale à Luxembourg S.A.
Agency Services Team
69, Route d'Esch
L-2953 Luxembourg
Grand-Duchy of Luxembourg

Tel: +352 4590 2144
Email: as_agm@bil.com