



# ANNUAL GENERAL MEETING 2025

## AGM INFORMATION

The 2025 Annual General Meeting (AGM) will be a digitally-enabled meeting. You are invited to engage electronically via our dedicated Lumi AGM website at <https://meetings.lumiconnect.com/100-898-832-080>. If you wish to attend in person as part of our studio audience, please register your intention to do so in advance, to help manage capacity on the day. Please email [privateshareholders@marks-and-spencer.com](mailto:privateshareholders@marks-and-spencer.com), providing your full name and shareholder reference number (SRN).

## ENGAGING IN ADVANCE

You can vote and submit a question via Lumi in advance at <https://meetings.lumiconnect.com/100-898-832-080>. You will need to enter your SRN and PIN as set out on this communication. Once logged in, select the 'Voting' tab and select your voting directions from the options shown on screen. To change your mind, simply select a different option. To submit a question, select the 'Messaging' feature, type your question and click on the arrow to submit it.

You can also send your questions, either written or a recorded video message, direct to us via email to [AGMquestionsubmission@marks-and-spencer.com](mailto:AGMquestionsubmission@marks-and-spencer.com). Please ensure recordings last no longer than one minute. By submitting a video question, you consent to your video being played during the AGM broadcast. Please note, the AGM recording will also be made publicly available on our corporate website after the meeting.

Further information on how to engage with the meeting can be found on pages 201 to 203 of the Notice of Meeting, available at [corporate.marksandspencer.com/annualreport2025](http://corporate.marksandspencer.com/annualreport2025).

## JOINING ON THE DAY

You can watch the broadcast live, vote and ask questions by logging onto the Lumi AGM website from 10am on Tuesday 1 July 2025, using the same details as outlined on this communication. If you are joining us in person, the meeting will be held at our London Support Centre, Waterside House, which is well served by public transport. The meeting will begin at 11am, and you will be able to vote once the poll has been declared open.

## ADDITIONAL NOTES FOR VOTING

If you cannot join the AGM on the day, but wish to vote on the resolutions, you are entitled to appoint someone else as a 'Proxy'. A Proxy need not be a member of the Company and can exercise all or any of your rights to electronically attend, ask questions and vote at the meeting. A Proxy must vote as you have instructed.

A Proxy will vote at their discretion or abstain from voting, as they see fit, on any resolution on which you do not give a specific instruction and, unless instructed otherwise, on any other business (including amendments to resolutions) which may properly come before the meeting.

This form constitutes a Form of Appointment of Proxy and enables you to cast votes attaching to your Marks and Spencer Group plc shares.

The 'vote withheld' option is provided to enable you to abstain on any particular resolution. However, it should be noted that a 'vote withheld' is not a vote in law and is not counted in the calculation of the votes 'for' and 'against' a resolution.

This form assumes you wish to vote all of your shares in the same way. To vote only part of your holding or to vote some shares one way and some another, please contact the shareholder helpline on +44 (0) 345 609 0810. Lines open 8.30am to 5.30pm (UK time), Monday to Friday (excluding public holidays in England and Wales). Please use the country code when contacting us from outside of the UK.

Mailboxes are monitored 9.00am to 5.00pm Monday to Friday (excluding public holidays in England & Wales).

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